

Equit	y Statistics	
Current Market Price	Rs.	43.2
52 Week High / Low	Rs.	56.4/33.25
Market Capitalisation	Rs. crores	45.5
Free Float	Rs. crores	17.6
Dividend Yield	0/0	-
One Year Regression Beta	Times	0.8

# 

BSE Volumes Trend - Average = 6.38 Thousand

125 100 75 50	man market
25	Sensex KAL

Relative Returns

Returns (%)		11/1	3111	OIVI	111
Absolute		-2%	12%	6%	-19%
Relative to Sensex		-5%	4%	2%	-25%
	Shareholdi	ng Pattern			
50%					_
Sep '11	Dec '11	Mar '12	2	Jun '12	
	Promoter	■DII ■FII	Oth	ers	

Source: BSE, Capitaline and CARE Research

# **Business Summary**

Kerala Ayurveda Ltd. (KAL) is a provider of ayurvedic healthcare services & products. KAL operates treatment centers & clinics, hospitals, wellness resorts and offers academic programs as well. KAL currently operates a chain of 30 treatment centers & clinics, and three ayurveda hospitals and a wellness resort in Bangalore, India. KAL employs over 100 ayurvedic doctors. Through its subsidiaries in the United States, KAL has presence across five locations and offers a range of ayurvedic courses, treatments and healthcare services.

KAL is also engaged in research and development (R&D) of ayurvedic products. The R&D division is engaged in drug research, clinical research, pharmaceutical research, research in agro-techniques and fundamental research. The R&D division has also tried and launched new formulations which are being manufactured and marketed by KAL. Furthermore, KAL has about 400 heterogeneous products which it promotes through distributors and owns a herbarium with more than 1,500 varieties of herbs.

KAL reported a total income of Rs.34.3 crore and incurred a net loss of Rs.2.1 crore in FY12.

KAL is currently trading at 1.4 times FY12 net sales.

Board of Directors		
Person	Role	Qualification
Ramesh Vangal	NED, Chairman	B. Tech., M.B.A.
Ronald George Pearce	NED, Vice Chairman	B. Com
Dr. K Anilkumar	ED	B.A.M
A T Jacob	NED	B.Sc., P.G.D.M.
Dr. K Rajagopalan	NED, Independent	M.B.B.S, DAM
S Krishnamurthy	NED, Independent	PG (HRM)
M C Mohan	NED, Independent	MS, M.Tech, MBA
Katharin Zimpel Vangal	NED	Graduate
Anand Subramanian	AD	NA

Source: AR and CARE Research

Note: ED: Executive Director, NED: Non Executive Director, AD: Alternate Director







## Background

Founded in 1945, by Mr. KGK Panicker, KAL is part of the Katra Group, which is engaged in the same line of business. KAL had seven subsidiaries as on March 31, 2012, which included five wholly-owned subsidiaries, namely, Ayu Natural Medicine Clinic P.S., Ayurvedic Academcy Inc., Ayu Inc., CMS Katra Nursing LCC (all based in USA) and Nutraveda Pte Ltd (Singapore). The other subsidiaries are AyurvedaGram Heritage Wellness Centre Pvt. Ltd. (India) and CMS Katra Holdings LLC (USA), in which KAL holds 74% and 82% stake respectively.

Ayurveda Gram Heritage Wellness Centre Pvt Ltd (AGH) was recognized as the 'Wellness Services Provider Company of the year 2011' for the second year in a row by Alexandria – Frost & Sullivan. AGH offers ayurvedic treatments and yoga in a heritage resort ambience for specific ailments such as stress, obesity, arthritis, spondylitis, lifestyle disorders, with specialized therapies including panchakarma (detoxification), rasayana chikithsa (rejuvenation), yoga, meditation, pranayama, etc at its wellness center located at Whitefield, Bangalore.

### **Business overview**

KAL derives its revenue primarily from sale of ayurvedic products and services, which accounted for 68% and 32% respectively, of the total operating income of the company in FY12. Above 90% of the income from services was contributed by treatment and consultancy services.

On the expenses side, the material costs and personnel expenses aggregated to nearly 65% of the total expenses.

## Strengths and growth drivers

- KAL has over 65 years of experience in this line of business and has been able to expand the scope and reach of business outside the country.
- Besides providing ayurvedic medicines, the company offers consultancy services and has also taken up R&D initiatives in the field of ayurvedic medicines.
- Additionally, the company has ventured into ayurvedic wellness segment including setting up of ayurvedic treatment resorts, an area which attracts both foreign and domestic nationalities.
- On the academic front, the Group has setup an Ayurveda Academy in Seattle, Washington, where more than 1,000 students have undergone various academic programs.

### Risk and concerns

- Highly competitive industry which is also immensely regulated in both Indian and foreign countries, especially the United States, where the Group has considerable stake through its subsidiaries.
- Financial risk profile characterized by continuous losses, negative networth and leveraged capital structure; however there has been demonstrated support in the form of unsecured loans from group companies to KAL.

## Future strategy and expansion plans

- KAL opened Panchakarma Treatment Centre at S S Ayurveda Hospital in association with Banaras Hindu University (BHU), Varanasi in July 2012. The visitors at the hospital will be able to avail of the facilities of this treatment center.
- KAL is working on increasing the acceptance and visibility of alternative medicine such as ayurveda by getting it approved by FDA and other regulatory agencies and by providing products which meet the global standards.

# Industry outlook

The Indian Pharmaceutical Industry (IPI) is amongst the largest in the world and has grown to an estimated total market size of Rs.117,860 crore (around US\$26 bn) in FY011, backed by robust growth in terms of healthcare infrastructure development, technology base and a wide range of products. Total market size includes the domestic market, the export and the import markets. The IPI is now the third-largest in the world in terms of volume and 14th-largest in terms of value thereby accounting for around 10% of world's production by volume and 2% by value due to lower prices. The industry now produces about 500 bulk drugs (Active Pharmaceutical Ingredients-API) and almost the entire range of formulations related to all major therapeutic groups requiring complex manufacturing technologies. The domestic formulations market constitutes the single-largest chunk of the IPI (approximately 80% of the IPI) and serves all major therapeutic segments meeting all domestic requirements. It is primarily dominated by branded generic drugs. This is supported by availability of strong scientific and technical manpower backed by pioneering work done in process development.

The bulk drugs industry has grown at a CAGR (Compounded Annual Growth Rate) of 15% over 2005-2010 (Source: Bulk Drugs Manufacture Association, India). With the growing presence of generic products in the innovator companies' portfolio the demand for quality APIs at cheaper rates has increased so as to face the rising price erosion in the generic market. Also the presence of Indian CRAMS (Contract Research and Manufacturing Services) has increased among the drug innovators which will further boost the exports of bulk drugs.





Peer comparison	Year e	nded March 31, 2012	
Income statement (Rs. crore)	KAL	Panchsheel	KDL
Total income	34.3	29.8	55.7
Net sales	34.3	29.8	53.9
EBITDA	0.2	3.2	3.1
Ordinary PAT	(2.1)	2.3	0.5
Adjusted PAT	(2.1)	2.3	0.5
Per share data (Rs.)			
Adjusted BVPS	NM	27.5	40.7
Diluted EPS	NM	4.6	0.3
Growth (Y-o-Y) (%)			
Growth in total income	11.1	12.2	(33.4)
Growth in net sales	31.3	12.1	(34.9)
Growth in EBITDA	NM	41.6	24.9
Growth in adjusted PAT	NM	160.2	(41.1)
Growth in EPS*	NM	161.1	(41.9)
Profitability ratio (%)			
EBITDA margin	NM	10.7	5.8
Adjusted PAT margin	NM	7.7	1.0
Valuation ratios (Times)			
Price/Sales (P/S)	1.4	0.3	0.2
Price/Book value (P/BV)	NM	0.6	0.1
Enterprise value (EV)/EBITDA	NM	2.7	6.7

Source: BSE, Capitaline and CARE Research

Note: Panchsheel: Panchsheel Organics Ltd., KDL: KDL Biotech Ltd.

NM: Non Meaningful

Quarterly financials			Qu	arter ended Ju	ne 30, 2012
Income statement (Rs. crore)	Q1FY13	Q4FY12	Q3FY12	Q2FY12	Q1FY12
Total income	4.8	8.9	6.7	6.8	4.6
Net sales	4.8	8.9	6.7	6.8	4.6
EBITDA	0.5	0.4	1.8	1.8	0.5
Ordinary PAT	0.0	(0.2)	0.0	0.2	0.1
Adjusted PAT	0.0	2.0	0.0	0.2	0.1
Growth (Q-o-Q) (%)					
Growth in net sales	(45.7)	34.0	(1.6)	48.2	-
Profitability ratio (%)					
EBITDA margin	10.3	4.0	26.9	27.1	10.7
Adjusted PAT margin	0.8	22.0	0.5	2.2	1.1

Source: BSE, Capitaline and CARE Research Note: Quarterly financials are standalone results.





### Financial analysis

- In FY12, KAL reported net sales of Rs.34.3 crore, up 30% y-o-y. Total income witnessed a growth of ~11% during the same period.
- In FY12, the company reported a positive EBITDA for the first time in last five years. However, KAL continued to report a loss at net levels for the year.
- KAL continued to report a negative networth as at the end of March 31, 2012. The debt levels on the other hand, continued to be extremely high as on March 31, 2012 albeit; lower than total debt as on March 31, 2011. The total debt as on March 31, 2012 consisted of long-term debt Rs.46.2 crores and working capital borrowings of Rs.5.4 crores. The long-term debt was inclusive of unsecured loans from group companies amounting to Rs.43.0 crores.
- The company was able to reduce its receivables as reflected in the improved receivable days in FY12.
- The company has not paid dividends in the last five years (i.e. period considered for the analysis).

Total income   29.1   47.4   33.8   30.8   34.3     Net sales   27.8   44.5   32.8   26.1   34.3     EBITDA   (8.0)   (10.7)   (2.2)   (4.0)   0.2     Depreciation and amortization   1.0   1.1   1.0   1.0   1.0     EBIT   (8.9)   (11.7)   (3.2)   (5.0)   (0.9)     Interest   3.0   3.6   2.3   1.2   1.1     PBT   (11.0)   (13.2)   (4.1)   (1.3)   (1.9)     Ordinary PAT   (9.5)   (12.1)   (3.7)   (1.9)   (2.1)     Adjusted PAT   (9.5)   (12.1)   (3.7)   (1.9)   (2.1)     Adjusted networth   (6.5)   (19.1)   (19.5)   (20.0)   (21.8)     Total debt   43.2   63.2   59.9   62.9   52.5     Cash and bank   1.4   0.6   0.8   3.8   1.3     Investments   0.0   0.1   0.1   0.1   0.1     Net fixed assets (incl. CWIP)   19.8   23.2   26.1   20.9   21.7     Net current assets (excl. cash, cash equivalents)   12.9   16.6   9.4   14.9   4.5     Per share data (Rs.)
Net sales         27.8         44.5         32.8         26.1         34.3           EBITDA         (8.0)         (10.7)         (2.2)         (4.0)         0.2           Depreciation and amortization         1.0         1.1         1.0         1.0         1.1           EBIT         (8.9)         (11.7)         (3.2)         (5.0)         (0.9)           Interest         3.0         3.6         2.3         1.2         1.1           PBT         (11.0)         (13.2)         (4.1)         (1.3)         (1.9)           Ordinary PAT         (9.5)         (12.1)         (3.7)         (1.9)         (2.1)           Adjusted PAT         (9.5)         (13.8)         (4.7)         (5.6)         (2.1)           Balance sheet (Rs. crore)         8.0         8.4         (4.7)         (5.6)         (2.1)           Adjusted networth         (6.5)         (19.1)         (19.5)         (20.0)         (21.8)           Total debt         43.2         63.2         59.9         62.9         52.5           Cash and bank         1.4         0.6         0.8         3.8         1.3           Investments         0.0         0.1         0.1
BBITDA   (8.0) (10.7) (2.2) (4.0) 0.2     Depreciation and amortization   1.0
Depreciation and amortization   1.0   1.1   1.0   1.0   1.0   1.0   EBIT   (8.9)   (11.7)   (3.2)   (5.0)   (0.9)   (1.0)
EBIT         (8.9)         (11.7)         (3.2)         (5.0)         (0.9)           Interest         3.0         3.6         2.3         1.2         1.1           PBT         (11.0)         (13.2)         (4.1)         (1.3)         (1.9)           Ordinary PAT         (9.5)         (12.1)         (3.7)         (1.9)         (2.1)           Adjusted PAT         (9.5)         (13.8)         (4.7)         (5.6)         (2.1)           Balance sheet (Rs. crore)         8         (4.7)         (5.6)         (2.1)           Adjusted networth         (6.5)         (19.1)         (19.5)         (20.0)         (21.8)           Total debt         43.2         63.2         59.9         62.9         52.5           Cash and bank         1.4         0.6         0.8         3.8         1.3           Investments         0.0         0.1         0.1         0.1         -           Net fixed assets (incl. CWIP)         19.8         23.2         26.1         20.9         21.7           Net current assets (excl. cash, cash equivalents)         12.9         16.6         9.4         14.9         4.5           Per share data (Rs.)           Adju
Interest   3.0   3.6   2.3   1.2   1.1     PBT
PBT         (11.0)         (13.2)         (4.1)         (1.3)         (1.9)           Ordinary PAT         (9.5)         (12.1)         (3.7)         (1.9)         (2.1)           Adjusted PAT         (9.5)         (13.8)         (4.7)         (5.6)         (2.1)           Balance sheet (Rs. crore)           Adjusted networth         (6.5)         (19.1)         (19.5)         (20.0)         (21.8)           Total debt         43.2         63.2         59.9         62.9         52.5           Cash and bank         1.4         0.6         0.8         3.8         1.3           Investments         0.0         0.1         0.1         0.1         -           Net fixed assets (incl. CWIP)         19.8         23.2         26.1         20.9         21.7           Net current assets (excl. cash, cash equivalents)         12.9         16.6         9.4         14.9         4.5           Per share data (Rs.)           Adjusted BVPS         NM         NM         NM         NM         NM         NM           Diluted EPS*         NM         NM         NM         NM         NM         NM           Growth (Y-o-Y) (%)         -
Ordinary PAT       (9.5)       (12.1)       (3.7)       (1.9)       (2.1)         Adjusted PAT       (9.5)       (13.8)       (4.7)       (5.6)       (2.1)         Balance sheet (Rs. crore)       Total debt       (6.5)       (19.1)       (19.5)       (20.0)       (21.8)         Total debt       43.2       63.2       59.9       62.9       52.5         Cash and bank       1.4       0.6       0.8       3.8       1.3         Investments       0.0       0.1       0.1       0.1       -         Net fixed assets (incl. CWIP)       19.8       23.2       26.1       20.9       21.7         Net current assets (excl. cash, cash equivalents)       12.9       16.6       9.4       14.9       4.5         Per share data (Rs.)       NM       NM       NM       NM       NM       NM       NM         Diluted EPS*       NM       NM       NM       NM       NM       NM       NM         Growth (Y-o-Y) (%)       C       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -
Adjusted PAT         (9.5)         (13.8)         (4.7)         (5.6)         (2.1)           Balance sheet (Rs. crore)         US           Adjusted networth         (6.5)         (19.1)         (19.5)         (20.0)         (21.8)           Total debt         43.2         63.2         59.9         62.9         52.5           Cash and bank         1.4         0.6         0.8         3.8         1.3           Investments         0.0         0.1         0.1         0.1         -           Net fixed assets (incl. CWIP)         19.8         23.2         26.1         20.9         21.7           Net current assets (excl. cash, cash equivalents)         12.9         16.6         9.4         14.9         4.5           Per share data (Rs.)           Adjusted BVPS         NM         NM <t< td=""></t<>
Balance sheet (Rs. crore)         (6.5)         (19.1)         (19.5)         (20.0)         (21.8)           Total debt         43.2         63.2         59.9         62.9         52.5           Cash and bank         1.4         0.6         0.8         3.8         1.3           Investments         0.0         0.1         0.1         0.1         -           Net fixed assets (incl. CWIP)         19.8         23.2         26.1         20.9         21.7           Net current assets (excl. cash, cash equivalents)         12.9         16.6         9.4         14.9         4.5           Per share data (Rs.)           Adjusted BVPS         NM         11.1         Growth in total income
Adjusted networth       (6.5)       (19.1)       (19.5)       (20.0)       (21.8)         Total debt       43.2       63.2       59.9       62.9       52.5         Cash and bank       1.4       0.6       0.8       3.8       1.3         Investments       0.0       0.1       0.1       0.1       -         Net fixed assets (incl. CWIP)       19.8       23.2       26.1       20.9       21.7         Net current assets (excl. cash, cash equivalents)       12.9       16.6       9.4       14.9       4.5         Per share data (Rs.)         Adjusted BVPS       NM
Total debt       43.2       63.2       59.9       62.9       52.5         Cash and bank       1.4       0.6       0.8       3.8       1.3         Investments       0.0       0.1       0.1       0.1       -         Net fixed assets (incl. CWIP)       19.8       23.2       26.1       20.9       21.7         Net current assets (excl. cash, cash equivalents)       12.9       16.6       9.4       14.9       4.5         Per share data (Rs.)         Adjusted BVPS       NM
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Investments         0.0         0.1         0.1         0.1         -           Net fixed assets (incl. CWIP)         19.8         23.2         26.1         20.9         21.7           Net current assets (excl. cash, cash equivalents)         12.9         16.6         9.4         14.9         4.5           Per share data (Rs.)           Adjusted BVPS         NM
Net fixed assets (incl. CWIP)         19.8         23.2         26.1         20.9         21.7           Net current assets (excl. cash, cash equivalents)         12.9         16.6         9.4         14.9         4.5           Per share data (Rs.)           Adjusted BVPS         NM
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Per share data (Rs.)           Adjusted BVPS         NM         NM<
Adjusted BVPS         NM
Diluted EPS*         NM         DM         NM         NM         NM         DM         NM
DPS         -
Growth (Y-o-Y) (%)         -         63.1         (28.7)         (8.8)         11.1           Growth in net sales         -         60.0         (26.2)         (20.6)         31.3           Growth in EBITDA         -         NM         NM         NM         NM
Growth in total income         -         63.1         (28.7)         (8.8)         11.1           Growth in net sales         -         60.0         (26.2)         (20.6)         31.3           Growth in EBITDA         -         NM         NM         NM         NM
Growth in net sales         -         60.0         (26.2)         (20.6)         31.3           Growth in EBITDA         -         NM         NM         NM         NM
Growth in EBITDA - NM NM NM NM
Growth in adjusted PAT - NM NM NM NM NM
- 1111 1111 1111 1111 1111 1111 1111 1
Growth in EPS* - NM NM NM NM
Key financial ratio
EBITDA margin (%) NM NM NM NM 0.5
Adjusted PAT margin (%) NM NM NM NM NM
RoCE (%) - NM NM NM NM
RoE (%) - NM NM NM NM
Gross debt - equity (times) NM NM NM NM NM
Net debt - equity (times) NM NM NM NM NM
Interest coverage (times) NM NM NM NM NM
Current ratio (times) 3.1 3.2 2.2 3.7 2.0
Inventory days - 64 102 122 90
Receivable days - 55 68 71 40

Source: BSE, Capitaline and CARE Research

Note: Financial Year (FY) refers to period from April, 1 to March, 31

NM: Non Meaningful





#### **DISCLOSURES**

- Each member of the team involved in the preparation of this grading report, hereby affirms that there exists no conflict of interest that can bias the grading recommendation of the company.
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