# ANNUAL REPORT 2009



# GOODRICKE GROUP LIMITED

Annual Report-2009 DELUX-PG-1-60-FINAL.qxd 3/8/2010 20:03 Page 2



# **CONTENTS**

Notice of Annual General Meeting	2
Directors' Report	7
Auditors' Report	30
Balance Sheet	34
Profit & Loss Account	35
Schedules to the Accounts	36
Cash flow	57
Financial, Production and other Statistics	58



#### **BOARD OF DIRECTORS**

P. J. Field – Chairman

A. N. Singh - Managing Director & C.E.O.

A. K. Mathur

S. Kaul

K. Sinha

P. K. Sen

#### SR. GENERAL MANAGER & SECRETARY

D. P. Chakravarti

#### CHIEF ACCOUNTANT & C.F.O.

A. Sengupta

#### **BANKERS**

The Hongkong & Shanghai Banking Corporation Ltd. HDFC Bank Ltd.

Axis Bank Ltd.

# **AUDITORS**

Lovelock & Lewes

#### **REGISTRARS & SHARE TRANSFER AGENTS**

C. B. Management Services Pvt. Ltd. P-22, Bondel Road, Kolkata 700 019

#### **REGISTERED OFFICE**

"Camellia House", 14 Gurusaday Road, Kolkata 700 019



# **NOTICE**

NOTICE is hereby given that the Thirty-fourth Annual General Meeting of the Members of Goodricke Group Limited will be held at Science City, Mini Auditorium, JBS Haldane Avenue, Kolkata 700 046 on Tuesday, the 13th April, 2010 at 10.00 a.m. to transact the following business:-

#### **Ordinary Business**

- 1. To consider and adopt the Profit & Loss Account of the Company for the year ended 31st December 2009 and the Balance Sheet as at that date and the Reports of Directors and Auditors thereon.
- 2. To declare a Dividend for the year ended 31st December, 2009.
- 3. To appoint a Director in place of Dr. S. Kaul who retires by rotation and being eligible, offers herself for reappointment.
- 4. To appoint a Director in place of Mr. P.K. Sen who retires by rotation and being eligible, offers himself for reappointment.
- 5. To appoint Auditors and to authorise the Board of Directors to fix their remuneration.

#### **Special Business**

6. To consider and if thought fit, to pass, with or without modification, the following Resolution as an Ordinary Resolution:

"Resolved that Mr. Peter John Field, appointed as an Additional Director effective 1st May, 2009 and who holds office upto the date of the Annual General Meeting and in respect of whom the Company has received a notice from a member u/s 257 of the Companies Act, 1956, be and is hereby appointed a Director of the Company retiring by rotation."

The Register of Members and Share Transfer books of the Company shall remain closed from Monday, the 5th April to Tuesday, the 13th April, 2010, both days inclusive.

By Order of the Board

Kolkata 25th February, 2010 D. P. Chakravarti Sr. General Manager & Secretary



# **NOTES & INFORMATION TO SHAREHOLDERS**

- 1. A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy need not be a member of the Company. Proxies, in order to be effective, must be received at the Company's Registered Office not less than forty-eight hours before the Meeting.
- 2. Dividend that may be declared by the Company will be paid on and from 19th April, 2010 to those members whose names appear on the Company's Register of Members on the date of the Annual General Meeting or to their mandatees, subject however, to the provisions of Section 206A of the Companies Act, 1956 (Act).
- 3. Members are requested to note the following:-
  - (i) Quote their Registered Folio number in all correspondence with the Company or its Registrars. Notify the Company or its Registrars immediately of change, if any, in their registered address or of their mandatees. Members holding shares in dematerialised form to advise respective depository participants about change of address. Intimation of change of address must state the Pin Code for proper delivery.
  - (ii) Members who have not so far encashed their Divided Warrants for the Accounting years ended 31st December 2002, 2004, 2005, 2006, 2007 and 2008 may immediately approach the Registrars for revalidation of unclaimed Dividend Warrants.
    - Members are hereby informed that pursuant to the provisions of the Act, the Company is obliged to transfer any money lying in the Unpaid Dividend Account, which remains unpaid or unclaimed for a period of seven years from the date of such transfer, to the unpaid Dividend Account, to the credit of Investor Education and Protection Fund ("the Fund") established by the Central Government. Unpaid Dividend for the year ended 31st December 2001 has been deposited accordingly. In accordance with Section 205B of the Act, no claim shall lie against the Company or the Fund in respect of individual amounts of dividends remaining unclaimed and unpaid for a period of seven years from the dates they first became due for payment and no payment shall be made in respect of any such claims. Accordingly, the money lying in the unpaid Dividend Account for the year ended 31st December 2002, will fall due for deposit on 9th May, 2010.
  - (iii) The Reserve Bank of India has introduced National Electronic Clearing Service (NECS) in banking system to expedite electronic credit. NECS has wider coverage than ECS and has no limitations of location in India. NECS is operational for banks/bank branches leveraging on Core Banking System (CBS), which provide more than ten digit bank account number to its customers. In this process, bankers have changed the bank account numbers of customers replacing the old account numbers which were not NECS compatible. Further as per RBI instructions, with effect from 1.1.2010, for processing under NECS, CBS based account number is mandatory.
    - Members to check up with their bankers and ensure submission of correct and current bank details so that electronic credit takes place without any difficulty.
- 4. Pursuant to Section 205A of the Act, all unclaimed/unpaid Dividends upto the Dividend for the period 31st December, 1995 have been transferred to the General Revenue Account of the Central Government. Any claim for payment of such unpaid/unclaimed Dividend should be made by an application in the prescribed form to the Registrar of Companies, West Bengal, at the address given below:

Nizam Palace II M.S.O. Building 234/4, Acharya Jagadish Chandra Bose Road Kolkata 700 020.

5. As per the provisions of the Act, facility for making nominations is available for shareholders in respect of Equity shares held by them. Nomination forms (Form 2B) can be obtained from the Registrars of the Company for physical shares. In respect of nomination for dematerialised shares, the concerned Depository Participant of the members should be approached.



#### 6. Details of Directors:-

Particulars	Appointment	Directors retiring by rotation and seeking reappointment		
Name	Mr. Peter John Field	Dr. Sudha Kaul	Mr. Prodosh Kumar Sen	
Designation	Non-Executive Chairman	Non-Executive Director	Non-Executive Director	
<b>Date of Appointment</b>	1st May, 2009	1st September, 2000	7th April, 2005	
Date of Birth	25th November, 1950	19th April, 1945	3rd July, 1942	
Qualification		Ph.D. Awarded 'Padma Shri' by Government of India in 2010.	B.A. (Hons) Economics	
Experience	Managing Director, Duncan Lawrie Ltd. based in United Kingdom. Indepth experience in the areas of finance and banking and Director of other Companies in diverse areas of activities ranging from plantations, engineering, warehousing & horticulture.	An eminent Administrator and Social worker. She has been associated with a number of National and International Institutions in the field of cerebral palsy and has a number of books and other publications to her credit.	Retired as Chairman, J.Thomas & Co. (P) Ltd., the world's oldest and largest Tea broking house. Presently he is the Senior Adviser, Confederation of Indian Industry (CII) - Eastern Region.	
Directorship of other Companies (Excluding foreign Companies and Private limited Companies).	Stewart Holl (India) Ltd. Amgoorie India Ltd.	Trustee & Vice-Chairperson, Indian Institute of Cerebral Palsy (Formerly Spastics Society of Eastern India).	Nil	
Chairman/Member of Committee of the Boards of Companies	Member, Remuneration Committee of Goodricke Group Ltd.	Chairman, Shareholders'/Investors' Grievance Committee and Member, Remuneration Committee of Goodricke Group Ltd.	Member, Audit Committee & Remuneration Committee of Goodricke Group Ltd.	
Shareholding in the Company (Nos.)	Nil	Nil	Nil	
Inter-se relationship	Not related to any Director on the Board, except fellow Directorship in some Companies.	Not related to any Director on the Board.	Not related to any Director on the Board.	

# **Explanatory Statement**

(Pursuant to Section 173(2) of the Companies Act 1956)

Item No. 6

## Mr. Peter John Field - Appointment

At the Board Meeting held on 27th April, 2009, Mr. Peter John Field was appointed as an Additional Director to the Board of Directors effective 1st May, 2009 u/s 260 of the Companies Act, 1956. Mr. Field is the Managing Director of Duncan Lawrie Ltd., a private bank based in U.K. and has wide experience in the areas of finance and banking and is the Director of a number of global Companies having wide ranging operations in East Africa, U.K., Bangladesh and U.S.A. Mr. Field briefly worked in India with Grindlays Bank, Merchant Banking Division.

Other particulars are given under Note No. 6 of the Notice.

The Directors commend acceptance of the Resolution.

None of the Directors except Mr. P.J. Field are concerned or interested in this appointment.



# **DIRECTORS' REPORT**

The Directors have pleasure in presenting their Thirty-fourth Annual Report and Accounts for the year ended 31st December 2009.

FINANCIAL RESULTS	For the year ended 31	st December
	2009	2008
	(Rs. in n	nillions)
GROSS SALES	3,721.59	2,940.50
PROFIT BEFORE TAXATION	530.67	235.19
Less: Provision for Taxation (Net)	111.24	59.32
PROFIT AFTER TAX	419.43	175.87
Add: Profit brought forward from last year	32.91	32.85
	452.34	208.72
APPROPRIATIONS:		
Dividend	86.40	64.80
Tax on Dividend	14.69	11.01
Transfer to General Reserve	300.00	100.00
Balance carried forward	51.25	32.91

#### **TURNOVER**

The gross turnover for the year 2009 has been higher by over 26% at Rs. 3,722 million from Rs.2,941 million in the previous year. The increase in turnover was wholly due to firmer prices prevailing throughout the period under review.

#### **OPERATIONS**

The total manufactured crop was lower by 7% at 19.96 million kgs. from 21.52 million kgs. in 2008. The decrease was essentially due to drought like conditions in the early part of the season in both Darjeeling & Dooars. Assam crop was also lower but to a lesser extent. The all India production in 2009 was marginally lower at 979 million kgs. against 981 million kgs. in the previous year resultant of adverse weather conditions in North Bengal.

Tea prices, which started firming up in 2008, continued to strengthen in 2009. This was due to demand/supply mismatch arising from global crop deficit contributed by Kenya and Sri Lanka and also increased domestic consumption. The average price realization from all the three tea growing areas of the Company was higher by Rs.33/- per kg. over previous year as against Industry average of Rs. 27/-.

All India exports did not witness any major quantum growth and were lower than that of the previous year at 192 million kgs. However, the unit realizations were much improved from weaker Rupee and higher global prices. The exports to Iraq only have been significantly higher with no major changes in the other directions of shipments. The Company's exports, except instant teas, have increased and the overall growth is over 10% with higher unit realizations covering Assam CTC & Orthodox and Darjeeling teas.

The Instant Tea Plant, the export oriented unit, ended the year with a positive margin. However, the global demand for Instant tea did not strengthen during the year due to the economic downturn worldwide. The sale to Domestic Tariff area witnessed growth and Iced tea powder was developed in-house for commercial marketing.

The Packet tea operations have also contributed to the overall profitability through its encouraging results. While there was no major increase in the quantum, there has been further strengthening of the market reach with improved distribution system and greater publicity. Some new brands and newly designed packets



were launched during the year and have been well accepted by the market. Amongst the new launches, Iced tea of various flavours was introduced at select retail outlets.

The Company has been availing of the Tea Board's incentive schemes for quality upgradation and for replanting/rejuvenation of the tea bushes. These schemes are assisting the tea gardens for long term benefit. The electronic auctions at the tea centres in South India are operating successfully and the same are expected to commence at the North Indian auction centres in course of the year. These electronic auctions would ensure transparency and improved price discovery. In the early part of the year, one of the auction brokers failed to honour the prompt dues leading to temporary disruption in trade and non-recovery of receivables. To avoid repetition of such incidents, the payment settlement system at the auction centres has undergone major reforms and is now operational. The active role played by the Tea Board of India towards strengthening the system and procedures is greatly appreciated.

In compliance with the Corporate Governance disclosure, stipulated in Clause 49 of the Stock Exchange Listing Agreement, the Management Discussion and Analysis Report is given in Annexure - 'E' forming part of the report.

#### **CORPORATE SOCIAL RESPONSIBILITY (CSR)**

The Company is committed towards compliance and adherence to the Statement of Business Principles of Camellia Plc. as well as to the norms followed by global bodies like Rain Forest Alliance (RFA), Fair Trade Practices (FTP) and Ethical Tea Partnership (ETP). The Company has adopted specific policies towards meeting the above requirements under the following groups:-

- Health & Safety
- Social
- Waste Management
- Environment

Some of the key activities covered under the above framework are:-

- Hospitals at all gardens with a Group Hospital in Dooars.
- Specialized surgery camps for cleft lip/ palate reconstruction and for correction of congenital talipes equinovarus.
- Line tracking of health status of every family at the gardens.
- Tracking of diseases in adjoining villages
- Functioning "Safety Committee" at all gardens.
- Camps for sterilization, eye surgery and child immunization.
- Primary schools at all gardens and transport arrangement to secondary schools.
- Garden level Mothers' Club for spreading awareness on health & hygiene.
- Waste management through segregation of waste, effluent treatment etc.
- Self help centres to teach weaving, tailoring and other vocational activities.
- Afforestation / vegetation on non-tea areas.
- Malaria prevention schemes for Garden and adjoining villages.
- Scholarship scheme for meritorious students at every garden.
- Adoption of School/College in the district.
- As part of the global effort towards limiting environmental pollution and reduce carbon footprint, the Company is installing dual fired boilers at its two factories which will be run on woody biomass replacing fossil fuel. This will cut down harmful emissions and also be eligible for carbon credits. There are plans to extend this for other factories also.
- The Goodricke School for Special Education at Siliguri, North Bengal, has widened its coverage in rendering specialized education to children with special needs. The second phase of the School's building is complete and will be operational within a few weeks time.



#### **DIVIDEND**

The Board recommends a higher dividend of Rs. 4.00 per share (40%) [Previous year Rs. 3.00 per share (30%)]. Such dividend, on declaration, will be paid to those members recorded in the Registers of the Company at the close of business on the date of Annual General Meeting, subject, however to the provision of Section 206A of the Companies Act, 1956.

#### **FINANCE AND ACCOUNTS**

The finances of the Company strengthened substantially during the year. This enabled the Company to accelerate the process of upgradation of the Company's tea factories and modernize essential utilities for greater energy efficiency and cost reduction. The strength of the financials is reflected in the nominal borrowings at the year end.

During the year, the tea factories at Kumargram, Leesh River, Chulsa and Sankos were upgraded. These have resulted in lower operating cost and improved quality leading to higher realizations. These, along with capital expenditures on plantations, labour welfare etc., were largely funded from internal resources. In the current year also the capital expenditure plans cover factory modernization and extension planting.

Cost Audit is being conducted by Messrs Shome & Banerjee, Cost Accountants, appointed with the approval of the Ministry of Corporate Affairs.

#### **PROSPECTS**

The global mismatch in demand and supply is expected to continue in the current year at least till the arrival of the new crop. There is low carryover stock and the global shortage emanating from Kenya and Sri Lanka continues. The domestic consumption pattern is also showing a steady growth of approximately 2% per annum with greater preference for quality tea. All these are expected to have beneficial impact on the prices and on the tea Industry as a whole. The substantial capital expenditure on upgradation and modernization of the Company's tea factories has progressively reduced manufacturing cost with improved quality. Since your Company is a producer of quality teas only, the premium for such teas will be reflected in the price realizations.

#### **CORPORATE GOVERNANCE & AUDIT COMMITTEE**

The Stock Exchange introduced Clause 49 in the Listing Agreement in 2001 with several changes from time to time thereafter. Your Company constituted the Audit Committee of the Board in 1997 well before it became a mandatory requirement. The Committee has carried out the roles as laid out in the terms of reference. The Audit Committee interacted with the statutory auditors, chief internal auditor, internal auditors and key operating personnel whenever required. It reviewed the financial and Corporate Governance Report for Board's consideration. The Code of Conduct of the Directors and senior management are being complied with and Risk Analysis undertaken on a continuous basis. In terms of Clause 49 of the Listing Agreement, disclosures under Corporate Governance are given in Annexure - 'F' of the report.

#### SHAREHOLDERS' / INVESTORS' GRIEVANCE COMMITTEE

With the dematerialization of shares, investor grievances were negligible and were dealt with promptly. The Committee in course of its meetings approved/reviewed regularly the physical transfers, the extent of dematerialization, investor grievances and regulatory disclosures.

#### **REMUNERATION COMMITTEE**

The Remuneration Committee met twice during the year. The Committee had considered and recommended to the Board the annual increment and payment of commission to the Managing Director as laid down in the terms of appointment.

#### **PERSONNEL**

In course of the year, there were political disturbances from time to time in the tea garden areas of Darjeeling



and Dooars. However, due to cordial relations with the staff and workers, the garden activities were not affected. A special appreciation is well deserved by all employees at the gardens in such disturbed areas. Your Directors acknowledge the dedication and co-operation extended by all employees at the gardens and at other establishments of the Company.

The Company's commitment on extending several benefits to workers and their families, much more than that provided for under the statutes, has been largely responsible for maintaining uninterrupted workings at the gardens.

#### PARTICULARS IN TERMS OF SECTION 217 OF THE COMPANIES ACT, 1956

The particulars of Conservation of Energy, Technology absorption and Foreign exchange in terms of Section 217(1)(e) are given in Annexures "A" and "B". The particulars of employees attracting the provisions of Section 217(2A) are given in Annexure "C". Directors' Responsibility Statement, in terms of Section 217(2AA), is given in Annexure 'D'. All the Annexures form part of the Report.

#### **DIRECTORS**

Mr. P.A. Leggatt, Chairman of the Board of Directors, suddenly passed away peacefully on 28th November, 2009 at his London residence. Mr. Leggatt joined the Board on 1st April, 1988 and was appointed as Chairman on 25th July, 1990. Apart from discharging very ably the role of Chairman of the Board, he was the inspiration behind a number of activities covering establishment of the Goodricke School for Special Education for physically challenged children, Scholarship for meritorious children of tea garden workers, Charitable trusts and several community welfare schemes. Mr. Leggatt was also the key link between Indian planting fraternity and its counterpart in United Kingdom. The Board places on record its deep sense of acknowledgement to the invaluable services rendered by Mr. P.A. Leggatt in course of his tenure on the Board.

The Board of Directors has since appointed Mr. Peter John Field, a Director of the Company, as its Chairman. Mr. Field is a banker by profession and is the Managing Director of Duncan Lawrie Ltd. based in U.K. His other particulars are given under details of Directors circulated with the notice of the meeting.

Mr. Field was appointed as an additional Director effective 1st May, 2009 and the notice of the meeting contains a resolution for his appointment as a Director by the General Body.

Dr. Sudha Kaul, the Independent Director on the Board and Vice Chairperson of The Indian Institute of Cerebral Palsy, has been awarded "Padma Shri" by the Government of India this year.

Dr. S. Kaul and Mr. P.K. Sen retire by rotation and being eligible offer themselves for reappointment subject to the approval of the General Body. Your Board of Directors commends the reappointments.

#### **AUDITORS**

The Auditors, Messrs Lovelock & Lewes, Chartered Accountants, retire and are eligible for reappointment.

On behalf of the Board
A. N. Singh
Managing Director
S. Kaul
K. Sinha
P.K. Sen
Directors

Kolkata 25th February, 2010.



#### ANNEXURE TO THE DIRECTORS' REPORT – ANNEXURE 'A'

Particulars of Conservation of Energy and Technology absorption in terms of Section 217(1)(e) of the Companies Act, 1956 read with the Companies (Disclosure of Particulars in the Report of Board of Directors), Rules 1988 forming part of Directors' Report for the year ended 31st December, 2009.

#### **CONSERVATION OF ENERGY**

#### I. Energy conservation measures undertaken:-

- a) Installation of capacitor banks on main panel boards of grid supply for improved Power Factor. Most gardens achieving power factor of 0.95 and above.
- b) Installation of capacitors on all motors (above 3 HP) in the factory processing areas and in irrigation pumps & water supply motors in the fields to improve motor efficiency and lowering current consumption (amps).
- c) Replacement of old electrical motors by new energy efficient motors in a phased manner.
- d) Regular monitoring of installed capacitors and replacing damaged capacitors wherever found.
- e) Complete replacement of incandescent lamps, halogen and sodium vapour lamps by energy saving lamps like CFLs and LEDs.
- f) Optimization of factory running hours and machinery usage to achieve a load factor greater than 45% to avail minimum tariff rates.
- g) Increase in throughput in the factories to reduce energy consumption.
- h) Steps initiated for phase-wise replacement of Genset operated irrigation sets and water supply units with electrically powered units to cut down on energy cost.
- i) Conversion of HSD powered DG sets to Gas powered DG sets in Assam gardens.
- j) Replacement of Coal fired heaters by Boilers to reduce carbon emission.
- k) Replace old inefficient tea driers and furnaces with more efficient high throughput equipment like VFBDs to reduce coal consumption and also to reduce factory running hours.

#### II. Additional investments and proposals:-

- a) Replacement of damaged/ malfunctioning capacitors.
- b) Replacement of all Boiler water heating systems in bungalows by Geysers / Solar heating panels.
- c) Replace old model Air Conditioners with new power efficient and star rated Air Conditioners.
- d) Replace old transport utilities with new fuel efficient vehicles.
- e) Provision of new generation D.G. sets to enhance captive power generation capacity and improve fuel conservation
- f) Replacement of over/underrated transformers with optimum rated transformers for better power utilization.
- g) Phase-wise replacement of old machinery with modern & energy efficient machinery.

#### III. Impact of measures undertaken:-

In spite of increases in grid tariff and diesel rates, the Group's power cost has stayed within permissible limits. This has been achieved by regular monitoring of power related components.

#### FORM 'A'

Form for disclosure of particulars with respect to Conservation of energy.

#### A. Power and Fuel Consumption

		Current Year	Previous Year
1.	Electricity*	1001	rear
	(a) Purchased		
	Units (Kwh)	19,329,357	20,226,313
	Total Amount (Rs.'000)	101,764	98,637
	Rate/Units (Rs.)	5.26	4.88



Particulars of Conservation of Energy and Technology absorption in terms of Section 217(1)(e) of the Companies Act, 1956 read with the Companies (Disclosure of Particulars in the Report of Board of Directors), Rules 1988 forming part of Directors' Report for the year ended 31st December, 2009.

			Current Year	Previous Year
	<ul> <li>(b) Own Generation*         <ul> <li>i) Through Diesel Generator Unit/(Kwh)</li> <li>Unit Per ltr. of Diesel Oil</li> <li>Cost/Unit (Rs.)</li> </ul> </li> <li>(ii) Through Steam Turbine/Generator</li> </ul>		2,452,820 2.57 12.99	2,213,311 2.60 13.06
2.	Coal* Quantity (Tonnes) Total Cost (Rs.'000) Average Rate (Rs.)		21,100 94,920 4,498	24,547 99,920 4,071
3.	Furnace Oil Quantity (Ltrs.) Total Amount (Rs.'000) Average Rate (Rs.)		19,872 657 33.07	12,521 427 34.12
4.	Others/Internal Generation			
В.	Consumption per unit of production	Standards (If any)	Current Year	Previous Year
	Product – Tea	<u>.</u>	_	_
	Unit – Qtls.	_		_
	Electricity	_	108.19	103.36
	Furnace Oil	_	0.10	0.06
	Coal Others	_	104.80	113.07
	Ouicis	_		<del></del>

<sup>\*</sup>Note: 1. Power consumption in terms of units generated has shown a saving vis-à-vis previous year. This is due to introduction of energy efficient techniques and energy efficient appliances.

2. The overall coal consumption has shown a reduction due to introduction of better and fuel efficient driers (replacing the old conventional machines). Steam coal is used for the driers.

#### FORM 'B'

Form for Disclosure of particulars with respect to absorption: RESEARCH AND DEVELOPMENT (R & D)

#### 1. Specific area in which R&D carried out by the Company.

- i) Development of process technology for pesticide load reduction using microbial strains as supplementary biocide.
- ii) Nutrient mobilisation and fertilizer supplement through microbial inoculants.
- iii) Improvement of composting technique using a consortium of microbial strains through inoculation.
- iv) Establishment of model vermi composting unit to compare the quality of vermi compost and study the effect of vermi wash on nursery plants and young tea plants.
- v) Appointment of an experienced Manager to oversee R&D trials of various commercial products to assess efficacy in terms of nutritional aspect and pest control impact on tea.
- vi) Soil health reclamation in terms of population size enhancement of beneficial microbials.
- vii) Process for tea concentrate using enzymes.
- viii) Process for Hot Water Soluble (HWS) and Cold Water Soluble (CWS) Instant teas.
- ix) Process for extraction and processing of green leaf solids.
- x) Method for recovery of tea aroma.



Particulars of Conservation of Energy and Technology absorption in terms of Section 217(1)(e) of the Companies Act, 1956 read with the Companies (Disclosure of Particulars in the Report of Board of Directors), Rules 1988 forming part of Directors' Report for the year ended 31st December, 2009.

#### 2. Benefits derived as a result of the above R&D

- Commercial application of biocide products which is a fungal pathogen for pest suppression
- Reduction of chemical fertilizer application through use of biofertilizers.
- Large scale application of locally prepared compost for extension and rejuvenation planting.
- Creation of eco-friendly plantation area development.
- Application for registration of patents related to bioproduct development technology.
- Commercial application for readily soluble Instant tea in hot and cold water for convenience of end
  users/consumers.
- Patent obtained for HWS and CWS processes.
- Very encouraging results from vermi compost and vermi wash processing, application and efficacy.
- Elaborate trials being conducted by R&D personnel over Group gardens to assess various products.
- Encouraging feedback being received that will benefit the group agricultural operation.

#### 3. Future plan of action

- a) Enhancement of bio pesticide application and study of integration of biocide with chemical pesticides which exhibit synergistic effect.
- b) Soil health improvement and enhancement of fertilizer efficiency.
- c) To liaise with Tea Research Association and RRL like National Laboratories in similar fields of organic farming system.
- d) Reduced dependence on external sources for manure for extension/rejuvenation planting.
- e) Cost effective processes for Instant teas retaining the distinctive flavours/colours of Black teas.
- f) Dairy project being planned in 2010 that will enable R&D facility to carry out trials on producing bio manure through cow dung and bio pesticide formulated through cow urine.

#### 4. Expenditure on R&D (Rs. in millions)

- a) Capital nil b) Recurring - 2.67 c) Total - 2.67
- d) Total R&D expenditure as percentage of total turnover 0.07 %

TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION

#### 1. Efforts, in brief, made towards technology absorption, adaptation and innovation.

Mass production of biofertilizers / biocides / bio-inoculants together with value addition in terms of soil health, reclamation, nutrient mobilization based on reduced chemical use. Independent process development and application capability.

2. Benefits derived as a result of the above efforts, e.g. product improvement, cost reduction, product development, import substitution etc.

Lowering of chemical input into the soil as well environment thereby minimising pollution and rejuvenation of atmosphere for healthy produce. Retention of flavour and other characteristics of black teas of separate regions.

3. In case of imported technology (imported during the last 5 years reckoned from the beginning of the financial year) following information may be furnished:

No technology was imported during the last 5 years.

On behalf of the Board
A. N. Singh
Annaging Director
S. Kaul
K. Sinha
P.K. Sen
Directors

Kolkata 25th February, 2010



#### ANNEXURE TO THE DIRECTORS' REPORT - ANNEXURE 'B'

Particulars of Foreign Exchange earnings and outgo in terms of Section 217(1)(e) of the Companies Act, 1956 read with the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 forming part of Directors' Report for the year ended 31st December 2009.

The Company has established Export Agents in Europe. The Export Agents are engaged in promotion of the Company's teas in the foreign markets, both for teas in bulk and value added forms. With greater emphasis on marketing value added products like packet tea and Instant tea, joint efforts are required and the export Agents perform an important role in this regard.

During the year, the foreign exchange outgoing on expenses was to the extent of Rs. 34.95 million which includes capital goods import of Rs. Nil and spare parts of Rs. Nil. Dividend remittance in foreign exchange was Rs. 47.95 million. The foreign exchange earned was Rs. 286.18 million.

On behalf of the Board

A. N. Singh Managing Director S. Kaul K. Sinha P.K. Sen Directors

Kolkata 25th February, 2010

## ANNEXURE TO THE DIRECTORS' REPORT - ANNEXURE 'C'

Particulars of Employees in terms of Section 217(2A) of the Companies Act, 1956 read with the Companies (Particulars of Employees) Rules 1975, forming part of Directors' Report for the year ended 31st December 2009.

Name	Age	Designation and Nature of Duties	Remuneration (Rs.'000)	_	ation and ce (Years)	Date of Commence- ment of Employment	Last Employment held	Designation
Singh, A.N.	56	Managing Director & C.E.O	12,066	M.Sc	(35)	01.01.78	Duncan Brothers & Co. Ltd.	Tea Garden Assistant.

Notes: The above remuneration includes salary, allowance, contribution to Provident Fund, Superannuation & Gratuity Funds and perquisites.

On behalf of the Board

A. N. Singh

Managing Director
S. Kaul
K. Sinha
P.K. Sen

Directors

Kolkata 25th February, 2010



#### ANNEXURE TO THE DIRECTORS' REPORT - ANNEXURE 'D'

DIRECTORS' RESPONSIBILITY STATEMENT (DRS) (As per section 217 (2AA) of the Companies Act, 1956)

The Directors hereby confirm:

- That in the preparation of the Annual Accounts for the year ended 31st December 2009, the applicable Accounting Standards have been followed and there are no material departures;
- That they have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year ended 31st December 2009 and the Profit of the Company for the financial year;
- That they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- That they have prepared the Annual Accounts for the year ended 31st December 2009, on a going concern basis.

On behalf of the Board

A. N. Singh
Managing Director
S. Kaul
K. Sinha
P.K. Sen
Directors

Kolkata 25th February, 2010

#### ANNEXURE TO THE DIRECTORS' REPORT - ANNEXURE 'E'

MANAGEMENT DISCUSSION & ANALYSIS REPORT

The previous year 2008 witnessed the initial steps in turning the Indian tea Industry towards the path of prosperity after seven long years of difficulties. 2009 accelerated this process and restored the past glory with improved financials. With global mismatch in demand and supply, tea prices across all varieties and tea areas, saw increases which helped the Industry in a significant way. However, adverse weather conditions, particularly in North Bengal, reduced the saleable crop.

#### Crop

The Company's manufactured crop was lower at 19.96 million kgs. as compared to 21.52 million kgs. achieved in the previous year. This was the effect of drought like conditions in Dooars and Darjeeling gardens during the early part of the season. The recently modernized tea factories at Kumargram, Leesh River and Chulsa, along with the factories modernized in the previous year, enabled processing of improved quality of teas at lower cost. The all India crop in 2009 at 979 million kgs. has been marginally lower than that of 2008 at 981 million kgs. due to shortfall in North Bengal gardens. The deficit of North Bengal, approximately 10 million kgs., was adequately made up by gains in Assam. The ratio of Orthodox to total production declined in 2009 due to higher prices for CTC teas, notwithstanding the Tea Board Subsidy Scheme for Orthodox manufacture. The global production in 2009 was lower due to the drought like conditions in Kenya and Sri Lanka.

There is a noticeable change in the climatic conditions with erratic rainfall distribution and precipitation levels. These are possibly the result of global warming and would play an important role in tea cultivation in the coming years.



MANAGEMENT DISCUSSION & ANALYSIS REPORT

#### **Market Scenario**

The Company's gardens, spread over three distinct tea growing areas, continue to be a major advantage for in-house blending and servicing a wider customer base. Darjeeling teas with its distinct flavour, Assam Orthodox with its liquor and Dooars CTC are all produced by the Company. In 2009, due to the shortfall in global and domestic production, firmer prices were sustained throughout the year. The year started with lower carryover stock and this, coupled with the shortfall and rising domestic consumption, led to firmer prices throughout the year.

The North Indian average price in 2009 was Rs. 114.22/kg. as compared to Rs. 95.29/Kg. in 2008. This is the second year in succession in which prices have crossed the 1998 high of Rs.80.22/kg. Only in the year 2008, after nine long years, did the average cross the 1998 price during which period the Industry had to absorb major increases in cost of production. This had affected profitability and cash flow was under severe strain. The price increase has provided the much needed respite with funds for ploughing back into the field and factories. The movement of average auction prices over the last four years is given below:-

(Rs/Kg)

<b>Auction Centres</b>	2009	2008	2007	2006
Kolkata	123.05	105.12	82.38	79.76
Guwahati	110.42	91.71	69.63	68.09
Siliguri	104.66	85.27	65.92	64.90

While Dooars and Assam tea prices improved satisfactorily, Darjeeling prices were more subdued. Darjeeling tea suffers from lower productivity and consequent higher cost of production but the recoveries are not commensurate with its unique qualities.

The average prices at the global auction centres have shown a positive trend as follows:

(US\$/Kg)

Country	Average Auction Price		
	2009	2008	
India (Kolkata)	2.54	2.37	
Kenya (Mombasa)	2.71	2.30	
Sri Lanka (Colombo)	3.17	2.84	
Malawi (Limbe)	1.58	1.37	
Bangladesh (Chittagong)	1.98	1.62	

With improved quality of manufactured teas from the modernized factories, the Company's gardens have been attracting premium prices in the respective tea districts. A comparative chart is given below:-

(Rs/Kg)

Tea Areas	Company's Teas	Consolidated Auction Average
Darjeeling	243.90	204.58
Dooars	133.84	114.78
Assam	149.48	127.81



MANAGEMENT DISCUSSION & ANALYSIS REPORT

#### **Exports of Black Tea**

The all India exports reduced to 192 million kgs. from 203 million kgs. in the previous year. Thus, there was no breakthrough either in the quantum or direction of exports except increase in exports to Iraq. However, due to stronger dollar in the major part of the year and higher global prices, the per unit realizations were higher. The Company's exports were higher at 1.36 million kgs. with increases in Assam CTC/Orthodox and Darjeeling. The price realizations were higher in tune with the upsurge in global tea prices.

#### Packet Tea

The Company's quantum of Packet tea sales was at previous year's level at 5.74 million kgs. but with much higher profitability. The increase in MRP had to be effected due to higher procurement cost but this led to resistance in the market that affected the sales. The sourcing from own garden teas, improved blends, new packaging, new brands and greater market reach all contributed to the improved margins. All the packeting units of the Company performed well and are being made Hazard Analysis Critical Control Point (HACCP) compliant. The new initiatives in strengthening the distribution network will enable steady increase in quantum in the coming years.

#### Instant Tea

There was no improvement in the global market scenario for instant tea. Cost of production continues to be on the higher side as compared to other international suppliers. However, the quality of production has been appreciated by major global buyers particularly for the Hot Water Soluble and Cold Water Soluble teas for which the Company holds Patents both domestic and international. The year witnessed a turnaround with positive margin in its operation due to process improvement through in-house R&D with higher recovery. The in-house R&D has developed iced tea powder covering distinctive flavours and these have already been commercially launched.

#### Corporate Governance & Internal Control System

The Company is complying with the norms laid down in Clause 49 of the Stock Exchange Listing agreement on Corporate Governance. Some of the key mandatory compliances in place are :-

- The audit committee consists of only non-executive Directors, 2/3rd of whom are independent Directors, the Chairman being one. The Chairman has the requisite financial expertise. The other members are well versed in financial aspects of a tea producer.
- The Board of Directors meets the 1/3rd minimum criterion for independent non-Executive Directors. In fact it is now 50%.
- A Code of Conduct has been adopted by the Board. This has been accepted by all Directors and Senior
  Executives and posted on the Company's website. Declaration of compliance thereof from the C.E.O. has
  been incorporated in the Annual Report.
- The audit committee had met regularly throughout the year. It had interactions with the Chief internal auditor and external Auditors, reviewed the quarterly and annual financial statements and analyzed the adequacy of internal controls and carried out its role as per the terms of reference.

In respect of non-mandatory clauses, the Company has a Remuneration Committee of non-executive Directors in place. Although no formal whistle blower policy is in place, yet it is ensured that no employee, bringing up issues for the interest of the Company, are discriminated or victimized.



MANAGEMENT DISCUSSION & ANALYSIS REPORT

#### **Risk Analysis**

- The Risk Analysis Report was reviewed covering the entire operation at the gardens, rainfall, marketing, financial, regulatory, locational risk and others. Based on this analysis, necessary corrective actions were suggested by the Audit Committee. Risk Management procedures have also been laid down therein. These are being monitored from time to time to ensure that all identified risks are provided for adequately.
- The Company also complies with the Risk Management guidelines of Camellia Plc. as part of its global operation with specific country-wise risk analysis.

#### **Human Resource Development**

Tea production being labour intensive the human factor is a critical factor. The Company employs over 25,000 persons and the 2009 garden operations did not face any disruptions. The Company has adopted the policies on Health & Safety, Waste Management, Environment and Social as well as the Statement of Business Principles of its U.K. principal which were adhered to by all its establishments. New initiatives in corporate social responsibility, particularly in the areas of education and environment, were undertaken. Emphasis on afforestation has provided cleaner environment at the gardens. To ensure better team work and co-ordination amongst the Company's managerial personnel several group activities were organized in course of the year like football, golf, tennis, flower show and cultural programmes. During the year, several training courses were organized covering various aspects to strengthen the skills and knowledge level of all employees.

#### **Financials**

With the improved tea prices and better cash flow, the Company has accelerated the process of modernization/upgradation of the tea factories from its internal resources. The year ended with nominal borrowings and this will help in lower interest outflow for the current year. The subsidy schemes of the Tea Board of India for replantation/rejuvenation under Special Purpose Tea Fund and for Orthodox production has also helped during the year.

#### General

It is expected that the strengthening of the tea industry will continue to enable the industry to modernize further the tea factories and plantations.

On behalf of the Board
A. N. Singh

Managing Director
S. Kaul
K. Sinha
P.K. Sen

Directors

Kolkata 25th February, 2010



REPORT ON CORPORATE GOVERNANCE

The Stock Exchange Listing Agreement in clause 49 has laid down a Code of Corporate Governance which the Company has complied with as follows:

#### 1. Company's Philosophy on Code of Governance:

The Company's core business is the cultivation and production of tea and it is among the top three producers in India.

The Company strives to produce teas of premium quality, which are acceptable to the discerning world market. This particularly applies to production from the Darjeeling and Assam gardens.

Likewise, the Company endeavours to care for all its employees by providing medical, educational and welfare facilities way beyond the basic requirements.

The Company's overall philosophy is excellence in all spheres of its operations.

#### 2. Board of Directors — Composition:

The Board is headed by the Non-Executive Chairman, Mr. P.J. Field and comprises of persons with considerable professional experience in their respective fields. The Board consists of five Non-Executive Directors and three of them are Independent Directors. Thus, 50% of the Board consists of Non-Executive Independent Directors. Particulars as at 31st December 2009, are given below:

		ОТ	HER COMPANI	ES*
Director**	Category	Member	Board Co	mmittees
		of Board	Chairman	Member
Mr. P.J. Field	Chairman - Non-Executive	4	_	_
Mr. A.N.Singh	Managing Director & CEO	4	_	_
Mr. A.K.Mathur	Non-Executive	2	_	_
Dr. S.Kaul	Non-Executive - Independent	_	_	_
Mr. K.Sinha	Non-Executive - Independent	1	_	_
Mr. P.K.Sen	Non-Executive - Independent	_	_	_

<sup>\*</sup> Excludes Directorships in Private Limited Companies, Foreign Companies and Companies under section 25 of the Companies Act, 1956.

<sup>\*\*</sup> Late P.A. Leggatt was the non-Executive Chairman till his death on 28th November, 2009.



REPORT ON CORPORATE GOVERNANCE

#### **Board Meetings & Annual General Meeting (AGM):**

During the year under review, six Board Meetings were held, the dates being 6th March, 27th April, 30th July, 30th October, 20th November and 14th December, 2009.

The last AGM was held on 7th April 2009.

Details of attendance:

Director	No. of Board Meetings Attended	Whether attended last AGM
Late P.A.Leggatt*	_	Yes
Mr. A.N.Singh	6	Yes
Mr. P.J. Field	1	No
Mr. M.C.Perkins**	_	No
Mr. A.K.Mathur	2	No
Dr. S.Kaul	5	Yes
Mr. K.Sinha	6	Yes
Mr. P.K.Sen	6	Yes

<sup>\*</sup> Died on 28th November, 2009.

#### 3. Audit Committee:

The Audit committee comprises of three non-executive Directors of whom the Chairman and one member are independent Directors. The Committee was first constituted in April 1997. The committee has been meeting at regular intervals. The Chairman of the Audit committee has in-depth knowledge in the areas of Finance and Accounts.

A brief description of the terms of reference of the Audit committee, which covers the areas mentioned under clause 49 of the Listing agreement and Section 292A of the Companies Act 1956, is as follows:

- To review with the management, statutory Auditors and internal Auditors on the adequacy of the internal control systems.
- To review the adequacy of the internal audit function, including the nature and scope of internal audit and approve the internal audit plan for the year.
- To review the internal audit reports, to discuss with the internal auditors and management about their findings and suggest corrective action wherever necessary.
- To recommend appointment and removal of statutory Auditors, fixation of audit fees and approval for payment for any other services.
- To consider the nature and scope of statutory audit and review significant audit observations, if any.
- To review the financial reporting process and disclosure of financial information.
- To review the quarterly, half yearly and annual financials before submission to the Board.
- To review the Company's financial and risk management policies.
- To analyse substantial defaults in respect of payments to stakeholders, if any.
- To investigate into any other matters covered by Section 292A of the Companies Act, 1956.

<sup>\*\*</sup> Resigned at the close of business on 30th April, 2009.



REPORT ON CORPORATE GOVERNANCE

During the year under review, five meetings of the Audit committee were held, the dates being 5th March, 27th April, 30th July, 30th October and 20th November, 2009.

The composition and attendance at the Audit committee meetings are as follows:

Name	No. of Audit Committee Meetings Attended
Mr. K. Sinha, Chairman	5
Mr. A.K. Mathur, Member	2
Mr. P.K. Sen, Member	5

The Senior General Manager & Company Secretary acts as the Secretary to the Committee. The Managing Director and Statutory Auditors are invited for the meetings. The Head of internal Audit also attends the meetings.

#### 4. Remuneration Committee:

The Committee is responsible for recommending to the Board the remuneration package of Managing Director including annual increment and commission, if any, after reviewing performance. The committee consists of:-

Mr. K.Sinha	Chairman
Mr. M.C. Perkins*	Member
Mr. P.J. Field**	Member
Dr. S.Kaul	Member
Mr. P.K.Sen	Member

<sup>\*</sup> Resigned with effect from close of business on 30th April, 2009.

The Committee had met twice on 20th February and 20th November, 2009. At both the meetings all members were present.

The remuneration policy takes into account the Company's performance and that of the Managing Director. Remuneration paid to Directors during the year 2009:

Rs. in '000

a.	Name	Salary	Commission	Value of Perquisites	Retiral Benefits	Total
	Mr. A.N.Singh*	3,000	4,200	4,056	810	12,066

Service contract\*: 1st January, 2009 to 31st December, 2011 as Managing Director & CEO.

Notice period : Six (6) months. Severance Fees : Not applicable.

<sup>\*\*</sup> Appointed with effect from 1st May, 2009



REPORT ON CORPORATE GOVERNANCE

Rs. in '000

b.	Non-Executive Directors	Board Fees	Committee Fees	Total
	Dr. S. Kaul	40	26	66
	Mr. K. Sinha	48	51	99
	Mr. P.K. Sen	48	25	73

There are no stock option plans of the Company.

#### 5. Shareholders' / Investors' Grievance Committee:

The Committee comprises of the following Directors:-

Dr. S. Kaul	Chairperson (Non-Executive)
Mr. K. Sinha	Member (Non-Executive)
Mr. A.N. Singh	Member, (Managing Director)

The Committee, which generally meets once a month, met thirteen times during the year.

a)	No. of complaints received from Stock Exchange/SEBI/ Shareholders	One
b)	No. of complaints not resolved/no action taken	NIL
c)	No. of pending complaints	NIL

Name and designation of Compliance Officer:

Mr. D.P. Chakravarti, Sr. General Manager & Company Secretary.

#### 6. General Body Meetings:

Location and time where last three AGMs were held:

Date	Location	Time
7th April, 2007	Science City Auditorium,	
	JBS Haldane Avenue, Kolkata - 700 046	10.00 AM
5th April, 2008	-do-	10.00 AM
7th April, 2009	-do-	10.00 AM

Three special resolutions were passed at the AGM held in 2007. One special Resolution was passed at the Annual General Meeting in 2009. The resolutions did not come under the purview of postal ballot in terms of Section 192A of the Companies Act 1956.

No special resolution is proposed to be conducted at the forthcoming Annual General Meeting. No resolution proposed through postal ballot.

No other General meetings were held in course of the last three years.



REPORT ON CORPORATE GOVERNANCE

#### 7. Other Disclosures:

A. Related party transactions:

Disclosures on materially significant related party transactions:

Details of related party transactions as specified in Accounting Standard 18 of the Companies (Accounting Standards) Rules, 2006 have been reported in the Notes to the Accounts.

The Company has not entered into any transactions of material nature with any of its related parties that may have potential conflict with the interest of the Company.

- B. No penalties/strictures have been imposed on the Company by Stock Exchange, SEBI or any regulatory authority for non-compliance of any laws on any matter related to capital markets, during the last three years.
- C. The revised Clause 49 of the Listing agreement consists of mandatory and non-mandatory requirements. The Company is compliant with the mandatory clauses.

In respect of the non-mandatory provisions, the Remuneration Committee has been in operation since 29th November, 2001. There is no audit qualification pertaining to the financial statements of the Company. The Board and the Audit Committee review adoption of other non-mandatory requirements and will have the same in place at an appropriate time. There is no formal whistle blower policy but no employee is denied access to the Audit Committee or to make any reference.

#### 8. Means of Communication:

- a) No half-yearly report is sent to the shareholders directly.
- b) Quarterly results and the Half-yearly results are published in newspapers such as Business Standard and Aajkal (Bengali). Such financials are covered by limited review by the statutory Auditors. The annual audited results are also published within three months of the close of the financial year.
- c) Financial results are posted on the Company's website: www.goodricke.com. Also results are sent to the Stock exchange for incorporation in their Website. Company's e-mail address: goodricke@goodricke.com
   In terms of clause 51 of the Listing Agreement, the Company is also making electronic filing of shareholding pattern, quarterly and annual financial results (EDIFAR filing).
- d) Management Discussion and Analysis Report forms part of the Directors' Report.
- e) No formal presentation has been made to Institutional investors or analysts during the year.

#### 9. Shareholder Information:

(a) AGM date, time and venue:

Tuesday, the 13th April 2010, at 10.00 AM. Science City Mini Auditorium, JBS Haldane Avenue, Kolkata - 700 046.

(b) Financial calendar & Publication of Results:

The financial year of the Company is January to December.



REPORT ON CORPORATE GOVERNANCE

Publications of Results will be as follows:

Period	Approval by the Board of Directors
1st quarter ending March 31, 2010	Last week of April 2010
2nd quarter and 1st half ending June 30, 2010	Last week of July 2010
3rd quarter ending September 30, 2010	Last week of October 2010
Final Audited results of December 31, 2010 including 4th quarter	February 2011
AGM for the year ending December 31, 2010	April 2011

#### (c) Book closure and Dividend payment date:

Monday, the 5th April 2010 to Tuesday, the 13th April 2010, both days inclusive. Dividend payment date : On & from 19th April 2010.

#### (d) Listing on Stock Exchanges:

The Company's securities are listed at:

The Bombay Stock Exchange Ltd (BSE), Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400 001.

Note: 1) Listing fees, as prescribed, have been paid to the aforesaid Stock Exchange upto 31st March, 2010.

2) The securities of the Company have been de-listed from The Calcutta Stock Exchange Association Ltd. with effect from 10th August, 2007.

#### Stock Code:

Stock Exchange	Stock Code
The Bombay Stock Exchange Ltd.	500166



REPORT ON CORPORATE GOVERNANCE

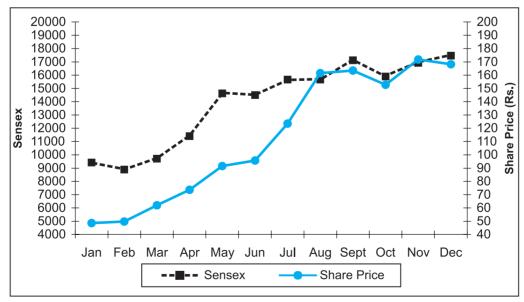
#### (e) Stock Price Data:

Year 2009

1001 200)		(10)
Month		ombay change Ltd. (BSE)
	High	Low
January	57.00	44.30
February	57.20	42.00
March	64.20	47.05
April	80.65	57.05
May	104.70	74.95
June	104.00	85.00
July	136.40	84.00
August	180.90	120.15
September	177.80	151.10
October	180.60	145.00
November	175.50	138.00
December	195.80	164.05

#### (f) Stock Performance:

Company's Share Price in relation to BSE SENSEX: (January to December 2009)





REPORT ON CORPORATE GOVERNANCE

#### (g) Share Transfer System:

The Company's shares are compulsorily traded in the demat form with effect from 21st March 2000 for all categories of shareholders. All transfers are debited/credited through the respective Accounts maintained with the Depository Participants (DPs) of the Investor.

#### Code No. allotted by NSDL/CDSL:

(ISIN) INE 300A01016.

**(h)** In accordance with Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations 1992, as amended, the Company has formulated an Internal Code in terms of the above regulations.

#### (i) Dematerialisation of Shares:

As on 31st December 2009, 23.26% of total holdings has been dematerialised.

#### (j) (i) Distribution of shareholding as on 31st December 2009

Group of Shares	No. of Shareholders	%	No. of Shares held	% to Total Shares
1 to 500	12,259	93.89	1,401,447	6.49
501 to 1000	405	3.10	309,432	1.43
1001 to 2000	181	1.39	264,120	1.22
2001 to 3000	64	0.49	162,933	0.76
3001 to 4000	26	0.20	91,557	0.42
4001 to 5000	27	0.20	129,535	0.60
5001 to 10000	55	0.42	408,416	1.89
10001 & higher	40	0.31	18,832,560	87.19
Total	13,057	100.00	21,600,000	100.00

## (ii) Shareholding pattern as at 31st December 2009

Category	No. of Shareholders	No. of Shares held	% of Shareholding
Foreign Companies	2	15,984,000	74.00
Non-Resident Individuals	84	48,835	0.23
Foreign Institutional Investors/ Foreign Banks	2	20,050	0.09
Banks & Insurance Companies	13	18,289	0.09
Mutual Funds	11	39,551	0.18
Resident individuals	12,556	3,627,125	16.79
Other Bodies Corporate & Trust	331	1,832,747	8.48
Clearing Members	58	29,403	0.14
Total	13,057	21,600,000	100.00



# **(k)** Outstanding GDR/Warrants and Convertible Bonds, Conversion dates and likely impact on Equity: Not Applicable.

#### (l) Plant Locations:

The Company owns seventeen Tea Gardens each having its own processing factory, one Instant Tea Plant and a Tea Blending Unit.

#### DOOARS (NORTH BENGAL) - IN JALPAIGURI DISTRICT

Aibheel

Chalouni

Chulsa

Danguajhar

Gandrapara

Норе

Jiti

Kumargram

Lakhipara

Leesh River

Meenglas

Sankos

#### **ASSAM - IN DARRANG DISTRICT**

Nonaipara

Orangajuli

#### **DARJEELING DISTRICT**

Badamtam

Barnesbeg

Thurbo

Note: Particulars of area under Tea, Crop & others given later in the Report.

#### INSTANT TEA PLANT - IN JALPAIGURI DISTRICT

At Aibheel, Dooars

#### DIAMONDPORE TEA BLENDING UNIT - IN JALPAIGURI DISTRICT

At Aibheel, Dooars

#### (m) Address for correspondence:

# (Registrars & Share Transfer Agents & Depository Registrar)

C.B. Management Services Pvt. Ltd. P-22, Bondel Road, Kolkata - 700 019

Tel: 4011 6700/715/724/729 E-Mail: rta@cbmsl.com

Note: In case of continuing difficulty, the Compliance Officer at the Registered Office to be intimated at email: investor@goodricke.com

On behalf of the Board A. N. Singh Managing Director S. Kaul K. Sinha P.K. Sen

**Directors** 

Kolkata

25th February, 2009



#### CEO AND CFO CERTIFICATION

We, A.N. Singh, Managing Director & C.E.O. and A. Sengupta, Chief Accountant & C.F.O. certify that:-

- a) We have reviewed the financial statements and cash flow statement for the year ended 31st December, 2009 and to the best of our knowledge and belief:
  - i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - ii) these statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.
- b) To the best of our knowledge and belief, no transactions entered into by the Company during the year ended 31st December, 2009 are fraudulent, illegal or violative of the Company's code of conduct.
- c) We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting. Deficiencies in the design or operation of such internal controls, if any, of which we are aware have been disclosed to the auditors and the Audit Committee and steps have been taken to rectify these deficiencies.
- d) i) There has not been any significant change in internal control over financial reporting during the year under reference;
  - i) There has not been any significant change in accounting policies during the year requiring disclosure in the notes to the financial statements; and
  - iii) We are not aware of any instance during the year of significant fraud with involvement therein of the management or any employee having a significant role in the Company's internal control system over financial reporting.

Kolkata 25th February, 2010 A.N. Singh Managing Director & CEO A. Sengupta Chief Accountant & CFO

#### Declaration regarding compliance with the Company's Code of Conduct.

The Board of Directors of Goodricke Group Limited has adopted two separate Code of Conducts; one to be followed by all members of the Board and the other for Senior Management personnel of the Company in compliance with the revised Clause 49 of the Listing Agreement with the Stock Exchanges. Both these Codes are available on the Company's website www.goodricke.com .

This is to confirm that the Company has received from each member of the Board and Senior Management personnel a Declaration of Compliance with the Code of Conduct as applicable.

Kolkata 25th February, 2010 **A. N. Singh**Managing Director & CEO



# AUDITORS' CERTIFICATE ON COMPLIANCE WITH THE CONDITIONS OF CORPORATE GOVERNANCE UNDER CLAUSE 49 OF THE LISTING AGREEMENT

To The Members of Goodricke Group Limited "Camellia House" 14, Gurusaday Road Kolkata - 700 019

We have examined the compliance of conditions of Corporate Governance by Goodricke Group Limited (the Company) for the year ended on 31st December 2009, as stipulated in Clause 49 of the Listing Agreement of the said Company with Stock Exchange in India.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was carried out in accordance with the Guidance Note on Certification of Corporate Governance (as stipulated in clause 49 of the Listing Agreement), issued by the Institute of Chartered Accountants of India and was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representation made by the Directors and the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Clause 49 of the above mentioned Listing Agreement.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

Partha Mitra
Partner

Membership No. 50553

For and on behalf of
Lovelock & Lewes
Chartered Accountants

Kolkata 25th February, 2010



# **AUDITORS' REPORT**

#### TO THE MEMBERS OF GOODRICKE GROUP LIMITED

- 1. We have audited the attached Balance Sheet of Goodricke Group Limited, as at 31st December, 2009 and the related Profit and Loss Account and Cash Flow Statement for the year ended on that date annexed thereto, which we have signed under reference to this report. These financial statements are the responsibility of the company's management. Our responsibility is to express an opinion on these financial statements based on our audit.
- 2. We conducted our audit in accordance with the auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
- 3. As required by the Companies (Auditor's Report) Order, 2003, as amended by the Companies (Auditor's Report) (Amendment) Order, 2004, issued by the Central Government of India in terms of sub-section (4A) of Section 227 of 'The Companies Act, 1956' of India (the 'Act') and on the basis of such checks of the books and records of the company as we considered appropriate and according to the information and explanations given to us, we give in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the said Order.
- 4. Further to our comments in the Annexure referred to in paragraph 3 above, we report that:
  - (a) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - (b) In our opinion, proper books of account as required by law have been kept by the company so far as appears from our examination of those books;
  - (c) The Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report are in agreement with the books of account;
  - (d) In our opinion, the Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report comply with the accounting standards referred to in sub-section (3C) of Section 211 of the Act;
  - (e) On the basis of written representations received from the directors, as on 31st December, 2009 and taken on record by the Board of Directors, none of the directors is disqualified as on 31st December, 2009 from being appointed as a director in terms of clause (g) of sub-section (1) of Section 274 of the Act;
  - (f) In our opinion and to the best of our information and according to the explanations given to us, the said financial statements together with the notes thereon and attached thereto give in the prescribed manner the information required by the Act and give a true and fair view in conformity with the accounting principles generally accepted in India:
    - (i) in the case of the Balance Sheet, of the state of affairs of the company as at 31st December, 2009;
    - (ii) in the case of the Profit and Loss Account, of the profit for the year ended on that date and
    - (iii) in the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

Partha Mitra
Partner

Membership No. 50553
For and on behalf of
LOVELOCK & LEWES
Chartered Accountants

Kolkata 25th February, 2010



# ANNEXURE TO THE AUDITORS' REPORT

[Referred to in paragraph 3 of the Auditors' Report of even date to the members of Goodricke Group Limited on the financial statements for the year ended 31st December, 2009]

- (a) The company is maintaining proper records showing full particulars including quantitative details and situation of fixed assets.
  - (b) The fixed assets are physically verified by the management according to a phased programme designed to cover all the items over a period of three years, which in our opinion, is reasonable having regard to the size of the company and the nature of its assets. Pursuant to the programme, a portion of the fixed assets has been physically verified by the management during the year and no material discrepancies between the book records and the physical inventory have been noticed.
  - (c) In our opinion and according to the information and explanations given to us, a substantial part of fixed assets has not been disposed of by the company during the year.
- 2. (a) The inventory (excluding stocks with certain third parties) have been physically verified by the management during the year. In respect of inventory lying with the above mentioned third parties, these have substantially been confirmed by them. In our opinion, the frequency of verification is reasonable.
  - (b) In our opinion, the procedures of physical verification of inventory followed by the management are reasonable and adequate in relation to the size of the company and the nature of its business.
  - (c) On the basis of our examination of the inventory records, in our opinion, the company is maintaining proper records of inventory. The discrepancies noticed on physical verification of inventory as compared to book records were not material.
- 3. (a) The company has not granted any loans, secured or unsecured, to companies, firms or other parties covered in the register maintained under Section 301 of the Act.
  - (b) The company has taken unsecured loans, from two companies covered in the register maintained under Section 301 of the Act. The maximum amount involved during the year and the year-end balance of such loans aggregates to Rs. 2 crores and Rs. Nil respectively.
  - (c) In our opinion, the rate of interest and other terms and conditions of such loans are not prima facie prejudicial to the interest of the company.
  - (d) In respect of the aforesaid loans, the company is regular in repaying the principal amounts as stipulated and is also regular in payment of interest, where applicable.
- 4. In our opinion and according to the information and explanations given to us, there is an adequate internal control system commensurate with the size of the company and the nature of its business for the purchase of inventory, fixed assets and for the sale of goods. Further, on the basis of our examination of the books and records of the company, and according to the information and explanations given to us, we have neither come across nor have been informed of any continuing failure to correct major weaknesses in the aforesaid internal control system. The company does not sell services.
- 5. (a) In our opinion and according to the information and explanations given to us, the particulars of contracts or arrangements referred to in Section 301 of the Act have been entered in the register required to be maintained under that section.
  - (b) In our opinion and according to the information and explanations given to us, the transactions made in pursuance of such contracts or arrangements and exceeding the value of Rupees Five Lakhs in respect of any party during the year have been made at prices which are reasonable having regard to the prevailing market prices at the relevant time.
- 6. The company has not accepted any deposits from the public within the meaning of Sections 58A and 58AA of the Act and the rules framed thereunder.
- 7. In our opinion, the company has an internal audit system commensurate with its size and nature of its business.
- 8. We have broadly reviewed the books of account maintained by the company in respect of products where, pursuant



to the Rules made by the Central Government of India, the maintenance of cost records has been prescribed under clause (d) of sub-section (1) of Section 209 of the Act and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.

- 9. (a) According to the information and explanations given to us and the records of the company examined by us, in our opinion, the company is generally regular in depositing the undisputed statutory dues including provident fund, investor education and protection fund, employees' state insurance, income-tax, sales-tax, wealth tax, service tax, customs duty, excise duty, cess and other material statutory dues as applicable with the appropriate authorities except there has been a delay in few cases and in two cases the amount is lying for more than six months from the date they became payable viz. electricity duty of Rs. 2,131/- and Tax deducted at source on service charge of Rs. 8,524/- respectively.
  - (b) According to the information and explanations given to us and the records of the company examined by us, particulars of dues of income tax as at 31st December, 2009 which have not been deposited on account of any dispute are given in attached Appendix 1.
- 10. The company has no accumulated losses as at 31st December, 2009 and it has not incurred any cash losses in the financial year ended on that date or in the immediately preceding financial year.
- 11. According to the records of the company examined by us and the information and explanation given to us, the company has not defaulted in repayment of dues to any bank. There are no dues to any financial institution or debenture holders as at the balance sheet date.
- 12. The company has not granted any loans and advances on the basis of security by way of pledge of shares, debentures and other securities.
- 13. The provisions of any special statute applicable to chit fund / nidhi / mutual benefit fund/societies are not applicable to the company.
- 14. In our opinion, the company is not a dealer or trader in shares, securities, debentures and other investments.
- 15. In our opinion and according to the information and explanations given to us, the company has not given any guarantee for loans taken by others from banks or financial institutions during the year.
- 16. In our opinion, and according to the information and explanations given to us,on an overall basis, the term loans have been applied for the purposes for which they were obtained.
- 17. On the basis of an overall examination of the balance sheet of the company, in our opinion and according to the information and explanations given to us, there are no funds raised on a short-term basis which have been used for long-term investment.
- 18. The company has not made any preferential allotment of shares to parties and companies covered in the register maintained under Section 301 of the Act during the year.
- 19. The company has not issued any debentures and hence no securities have been created.
- 20. The company has not raised any money by public issues during the year.
- 21. During the course of our examination of the books and records of the company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of fraud on or by the company, noticed or reported during the year, nor have we been informed of such case by the management.

Partha Mitra
Partner
Membership No. 50553
For and on behalf of
LOVELOCK & LEWES
Chartered Accountants

Kolkata 25th February, 2010



# Appendix - 1

# Statement of Disputed Dues as at 31st December 2009

Name of the Statute	Nature of dues	Amount (Rs.)	Period to which the amount relates	Forum where the dispute is pending
The Income Tax Act, 1961	Central Income Tax	1,051,656	1996-97	The Commissioner of Income Tax (Appeals),Kolkata
	Central Income Tax	4,318,753	2001-02	The Commissioner of Income Tax (Appeals),Kolkata
	Central Income Tax	3,162,478	2002-03	The Commissioner of Income Tax (Appeals),Kolkata
	Central Income Tax	2,995,905	2006-07	The Commissioner of Income Tax (Appeals),Kolkata
The Bengal Agricultural Income Tax Act, 1944	Bengal Agricultural Income Tax	5,533,624	1984-85	The West Bengal Commercial Taxes Appellate and Revisional Board
	Bengal Agricultural Income Tax	10,874,512	1989-90	The West Bengal Commercial Taxes Appellate and Revisional Board
	Bengal Agricultural Income Tax	13,333,356	1990-91	The West Bengal Commercial Taxes Appellate and Revisional Board
	Bengal Agricultural Income Tax	5,202,053	2001-02	Agricultural Income Tax Officer- West Bengal



# BALANCE SHEET as at 31st December 2009

		Schedule	2009 Rs.	2008 Rs.
1.	SOURCES OF FUNDS		No.	No.
	(1) Shareholders' Funds			
	(a) Capital	1	216,000,000	216,000,000
	(b) Reserves & Surplus	2	893,011,943	574,669,894
			1,109,011,943	790,669,894
	(2) Loan Funds			, ,
	Secured Loans	3	92,555,313	298,098,986
	(3) Deferred Taxation Liability (net)	4	8,352,296	29,511,865
	Total		1,209,919,552	1,118,280,745
2.	APPLICATION OF FUNDS		<u>· · · · · · · · · · · · · · · · · · · </u>	
	(1) Fixed Assets			
	(a) Gross Block	5	1,651,721,349	1,497,658,051
	(b) Less: Depreciation		1,007,751,399	948,134,464
	(c) Net Block		643,969,950	549,523,587
	(d) Capital Work in Progress		42,173,968	6,632,916
			686,143,918	556,156,503
	(2) Investments	6	17,517	17,517
	(3) Current Assets, Loans & Advances			
	(a) Inventories	7	629,789,617	613,074,701
	(b) Sundry Debtors	8	420,372,455	341,124,161
	(c) Cash & Bank Balances	9	111,542,369	44,543,611
	(d) Interest accrued on Deposits	10	1,036,063	252,556
	(e) Loans & Advances	10	217,137,713	271,290,085
			1,379,878,217	1,270,285,114
	Less: Current Liabilities & Provisions			
	(a) Liabilities	11	755,036,420	632,365,629
	(b) Provisions	12	101,083,680	75,812,760
			856,120,100	708,178,389
	Net Current Assets		523,758,117	562,106,725
	Total		1,209,919,552	1,118,280,745
	Notes on Accounts	18		

The schedules referred to above form an integral part of the Balance Sheet This is the Balance Sheet referred to in our report of even date

On behalf of the Board

Partha Mitra
Partner

Membership No. 50553

For and on behalf of

Kolkata

25th February, 2010

LOVELOCK & LEWES Chartered Accountants

D.P. Chakravarti Sr. General Manager & Secretary A. N. Singh

Managing Director
S. Kaul
K. Sinha
P. K. Sen

Directors

# PROFIT & LOSS ACCOUNT for the year ended 31st December 2009



	Schedule	2009	2008
INCOME		Rs.	Rs.
Sales		3,721,589,639	2,940,501,290
Less: Excise Duty		3,864,914	2,221,882
		3,717,724,725	2,938,279,408
Other Income	13	131,942,332	51,036,545
		3,849,667,057	2,989,315,953
EXPENDITURE			
(Accretion) / Decretion to Stock	14	(31,865,271)	(80,108,613)
Tea Purchase		680,428,205	471,143,457
Raw Material Consumed	15	325,163,515	233,388,025
Expenses	16	2,230,467,130	2,020,450,048
Depreciation		73,454,189	63,680,645
Interest	`	41,353,129	45,570,289
(On fixed loan Rs.8,210,219/-; 2008: Rs. 7,581,364/-	-)		
		3,319,000,897	2,754,123,851
PROFIT BEFORE TAXATION		530,666,160	235,192,102
Provision for Taxation	17	111,240,431	59,318,828
PROFIT AFTER TAXATION		419,425,729	175,873,274
Add: Profit brought forward from last Account		32,905,221	32,844,707
		452,330,950	208,717,981
APPROPRIATIONS			
Proposed Dividend		86,400,000	64,800,000
Tax on Dividend (for current year)		14,683,680	11,012,760
Transfer to General Reserve		300,000,000	100,000,000
Balance Carried Forward		51,247,270	32,905,221
Earnings Per Share (Basic & Diluted)		19.42	8.14
Notes on Accounts	18		

The schedules referred to above form an integral part of the Profit & Loss Account This is the Profit & Loss Account referred to in our report of even date

On behalf of the Board

Partha Mitra
Partner

Membership No. 50553

For and on behalf of LOVELOCK & LEWES

Chartered Accountants

D.P. Chakravarti Sr. General Manager & Secretary A. N. Singh
Managing Director
S. Kaul
K. Sinha
P. K. Sen
Directors

25th February, 2010

Kolkata



# Schedules forming part of the Balance Sheet as at 31st December 2009

(1)	SH	ARE CAPITAL	Rs.	2009 Rs.	Rs.	2008 Rs.
		thorised: 22,000,000 Equity Shares of Rs. 10/- each		220,000,000		220,000,000
	Iss	<b>ued &amp; Subscribed:</b> 21,600,000 Equity Shares of Rs. 10/- each, ful	ly paid	216,000,000		216,000,000
		<b>the above:</b> 2,220,000 Equity Shares of Rs. 10/- each fully paid were issued for consideration other than in cash, pursuant to a scheme of Arrangement for Amalgamation.				
	2.	18,600,000 Equity Shares of Rs. 10/- each were issued as fully paid Bonus Shares by way of Capitalisation of General Reserve.				
	3.	5,594,400 & 10,389,600 Equity Shares of Rs. 1 each are held by Western Dooars Investment Limited and Assam Dooars Investments Limit respectively, the subsidiaries of Camellia Plc, the ultimate holding Company.	S			
(2)		SERVES AND SURPLUS  apital Reserves:  As per last Account  (including Rs. 3,883,676/- representing pre-acquisition profit)		13,558,263		13,558,263
	Otl	her Reserves:  Transferred from pre-merger Reserves  Development Rebate Reserve  Development Allowance Reserve  Investment Allowance (Utilised) Reserve	991,762 978,599 895,961	2,866,322	991,762 978,599 895,961	2,866,322
	Ge	As per Last Account Add: Transfer from Profit and Loss Account	525,340,088 300,000,000	825,340,088	425,340,088 100,000,000	525,340,088
		Profit and Loss Account		51,247,270		32,905,221
				893,011,943		574,669,894



# Schedules forming part of the Balance Sheet as at 31st December 2009 (Contd.)

(3) SECURED LOANS	2009 Rs.	2008 Rs.
From Banks		
Working Capital facilities (Secured by equitable mortgage by deposit of title deeds of the Company's Tea estates and immovable properties thereon and hypothecation of tea crop of Tea estates, book debts, other receivables, stores, equipment and movable plant & machineries both present and future.)	_	233,900,110
Term Loan from HDFC Bank Limited (Secured by equitable mortgage by deposit of title deeds of the Company's Tea estates and immovable properties thereon ranking pari passu with the charge created for working capital facilities.)	37,500,000	62,500,000
Term Loan from HSBC Ltd.  (Secured by equitable mortgage on entire stocks and book debts including standing crops, stocks of tea and sale proceeds and movable plant and machinery situated anywhere in India and movable and immovable properties of the company's tea estates.)	4,609,423	
Term Loan from Axis Bank Ltd.  (Secured by hypothecation charge on entire movable plant & machinery and other movable fixed assets of the company ranking pari passu with other consortium banks.)	50,000,000	
Term Loan from HDFC Bank Limited (Secured by equitable mortgage by deposit of title deeds of the Company's tea estates and immovable properties thereon ranking pari passu with the charge created for working capital facilities and hypothecation of tea crop of the Tea estates, book debts, other receivables, stores, equipment and movable plant & machineries both present and future.)	_	1,666,663
Interest Accrued & Due	445,890	32,213
	92,555,313	298,098,986
(4) DEFERRED TAXATION		
Deferred Tax Liabilities	36,744,340	39,175,996
Deferred Tax Assets	(28,392,044)	(9,664,131)
	8,352,296	29,511,865

Schedules forming part of the Balance Sheet as at 31st December 2009 (Contd.)

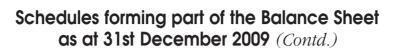
# **Fixed Assets 3**

Particulars of Assets 1.1  TANGIBLE:	As at 1.1.2009			_				•		
	1.2009		Disposals/	As at	As at	For	Disposals/	As at	As at	As at
		Additions	Adjustments	s 31.12.2009	1.1.2009	the year	Adjustments	s 31.12.2009	31.12.2009 31.12.2008	1.12.2008
			(Note iii)							
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
	66,998,311	346,329	I	67,344,640	l	l	I	I	67,344,640	66,998,311
BRIDGES & ROADS 8,9	8,992,825	486,625	I	9,479,450	4,641,019	235,588	I	4,876,607	4,602,843	4,351,806
BUILDINGS 514,9	514,946,833	82,037,119	I	596,983,952	268,691,169	21,457,408	I	290,148,577	306,835,375	246,255,664
PLANT & MACHINERY (699,5	699,548,728	68,218,936	10,876,792	756,890,872	529,361,030	37,513,353	10,573,944	556,300,439	200,590,433	170,187,698
WATER SUPPLY & TUBE WELL 37,(	37,601,779	103,227	I	37,705,006	25,188,918	1,047,033	I	26,235,951	11,469,055	12,412,861
FURNITURE & FIXTURE 44,2	44,286,087	3,047,399	130,087	47,203,399	31,443,059	2,398,674	127,012	33,714,721	13,488,678	12,843,028
EQUIPMENT 28,(	28,611,860	1,041,817	43,000	29,610,677	26,049,212	1,113,009	37,124	27,125,097	2,485,580	2,562,648
MOTOR VEHICLES 82,2	82,220,802	11,180,045	3,514,833	89,886,014	58,717,499	6,992,263	3,099,174	62,610,588	27,275,426	23,503,303
INTANGIBLE										
(OTHER THAN SELF GENERATED)										
COMPUTER SOFTWARE 14,4	14,450,826	2,166,513	1	16,617,339	4,042,558	2,696,861	1	6,739,419	9,877,920	10,408,268
TOTAL 1,497,(	,658,051	1,497,658,051 168,628,010	14,564,712 1	1,651,721,349	948,134,464	73,454,189	13,837,254 1	13,837,254 1,007,751,399	643,969,950	549,523,587
PREVIOUS YEAR 1,384,5	,587,734	1,384,587,734 122,632,463	9,562,146 1,497,658,051	,497,658,051	892,043,375	63,680,645	7,589,556	7,589,556 948,134,464	549,523,587	

NOTE: (i) Buildings include land which cannot be segregated.

(ii) Estate and Development include certain leasehold lands value of which are not ascertainable. Renewal of lease agreements of certain estates are pending.

(iii) Additions to Plant & Machinery during the year is net of capital subsidy of Rs.8,490,393 /-; (2008: Rs. 2,399,834/-)





(6)	INVESTMENTS		2009 Rs.	2008 Rs.
	(Long Term)			
	Trade - Fully p	paid		
	(A) Quoted			
	1,107	Equity Shares of Rs. 10/- each in Duncan Industries Limited	664,340	664,340
	(B) Unquoted			
	20,000	Equity Shares of Rs. 10/- each in ABC Tea Workers' Welfare Service	864,340	200,000 864,340
		Less: Provision	846,823	846,823
	Quoted In	voetments	17,517	17,517
			7.074	7.07/
	Book Value Market Valu		7,074 12,553	7,074 7,074
		value of the investment is not readily ence not considered in the computation of market value.		
	Unquoted I		_	_
	Book value		10,443	10,443
<b>(7</b> )	<b>INVENTORIES</b>			
	Stores & Spare 1 Raw Materials	Parts	106,101,294 2,549,234	121,945,885 1,854,998
		- Tea ( including Goods in Transit )	521,139,089	489,273,818
			629,789,617	613,074,701
(8)		DRS - Unsecured		
		ng for a period exceeding six months	4 441 402	12.01/.07/
	Considered Considered		6,641,483 7,170,100	13,016,976 55,748,026
	Other Debts -		13,811,583	68,765,002
	Considered	Good	413,730,972	328,107,185
	Considered	Doubtful		964,320
			413,730,972	329,071,505
	Less: Provision	for Doubtful debts	7,170,100	56,712,346
			420,372,455	341,124,161
<b>(9</b> )	CASH AND BA	NK BALANCES		
	Cash, Cheques		9,484,257	17,836,748
	Remittance in T		_	550,780
	With Scheduled		77,788,262	
	Current Acc Deposit Acc		77,700,202 22,892,219	25,142,873 32,857
	Dividend A		1,377,631	980,353
			111,542,369	44,543,611



# Schedules forming part of the Balance Sheet as at 31st December 2009 (Contd.)

	Rs.	2009 Rs.	Rs.	2008 Rs.
(10) LOANS AND ADVANCES  (Unsecured - considered good unless otherwise standard Advances recoverable in cash or in kind or	ated)			
for value to be received*  Considered Doubtful  Less: Provision	3,764,408 3,764,408	120,849,109 —	3,204,898 3,204,898	175,213,731
Deposit With  NABARD	44,319,700		15,021,100	
Others	12,454,434	56,774,134	12,657,838	27,678,938
Balance with Customs and Excise Authorities Advance payment of Taxes net of Provision of Rs. 1,118,888,020/-; (2008: Rs. 986,488,019/-)		439,245 39,075,225		362,029 68,035,387
		217,137,713		271,290,085
* Note: i) Includes due by: the Directors of the Company (including Rs.130,200/-; (2008: Rs. 253,800/-) made be appointment as Director.)	efore	130,200		269,395
ii) Maximum amount due at any time during year by the Directors of the company (inc. Rs.253,800/-; (2008: Rs. 968,621/-) made b appointment as Director.	luding	253,800		994,470
(11) LIABILITIES  Sundry Creditors Unclaimed Dividend* Other Liabilities Interest Accrued but not due on Loans  *There is no amount due and outstanding to be credited to Investor Education and Protection Fund as at 31st December 2009.		331,006,788 1,377,631 422,334,098 317,903 755,036,420		244,706,771 980,353 385,964,164 714,341 632,365,629
(12) PROVISIONS Proposed Dividend Tax on Dividend		86,400,000 14,683,680 101,083,680		64,800,000 11,012,760 75,812,760





	2009		2008
	Rs.		Rs.
(13) OTHER INCOME Interest on Nabard & Other Deposits (Gross)  (The Deducted at Severe Pa 125 ((3) / 2000, Pa 105 200 / )	1,492,565		542,428
(Tax Deducted at Source Rs.125,663/-; 2008: Rs.105,280/-) Interest on Overdue Bills (Gross) (Tax Deducted at Source Rs.186,661/-; 2008: Rs. 70,040/-)	1,528,950		602,531
Interest on Income Tax Replanting & Other Subsidies Profit on Sale/Discard of Fixed Assets (Net) Liabilities no longer required written back	17,842,223 14,529,949 5,516,397 3,777,837		7,662,124 687,884 15,860,018
Provision for doubtful debts & advances no longer required written back Miscellaneous Receipts Gain in Foreign Exchange Provisions for Long Term Trade Investments no Longer	52,895,219 30,074,987 4,284,205		25,620,560 —
required written back Less: Long Term Trade Investments written off	<u> </u>	2,000,000 1,939,000	<u>61,000</u> 51,036,545
(14) (ACCRETION) / DECRETION TO STOCK Opening Stock of Tea Less: Closing Stock of Tea	489,273,818 521,139,089 (31,865,271)		409,165,205 489,273,818 (80,108,613)
(15) RAW MATERIAL CONSUMED  Opening Stock Add: Purchase	1,854,998 325,857,751 327,712,749		421,482 234,821,541 235,243,023
Less: Closing Stock	2,549,234		1,854,998
	325,163,515		233,388,025



# Schedules forming part of the Profit & Loss Account for the year ended 31st December 2009 (Contd.)

	2009 Rs.	2008 Rs.
(16) EXPENSES		
Salaries, Wages, Bonus etc.	878,443,584	838,980,484
Contribution to Provident, Gratuity and other funds	137,538,207	135,471,352
Directors' Fees	238,000	263,000
Workmen and Staff Welfare Expenses	139,276,745	139,873,967
Consumption of Stores and Spare Parts	288,491,351	276,120,316
Power and Fuel	245,970,966	250,306,379
Excise Duty and Cess	5,916,266	6,428,409
Insurance	5,782,888	5,223,436
Rent	8,669,382	8,807,311
Rates and Taxes	8,961,095	5,994,515
Repairs to Buildings	18,180,194	14,557,896
Repairs to Machinery	29,294,060	29,848,358
Advertisement	15,912,543	12,681,019
Freight, Sales, Warehouse Charges etc. (Refer Note 13 of schedule 18)	253,755,794	177,089,318
Provision for diminution in the value of investments	_	60,572
Miscellaneous Expenses	137,228,352	111,552,703
Debts / Loans and advances Written Off	52,895,219	_
Loss in exchange	<u> </u>	5,038,784
Provision for Bad debts	3,912,484	2,152,229
	2,230,467,130	2,020,450,048
(17) PROVISION FOR TAXATION		
Current Tax	131,000,000	55,400,000
(Including provision for earlier years		
Rs Nil /-; 2008: Rs 10,400,000/-)		
Fringe Benefit Tax	1,400,000	5,000,000
Deferred Tax	(21,159,569)	(1,081,172)
	111,240,431	59,318,828



#### 1. SIGNIFICANT ACCOUNTING POLICIES

#### a) CONVENTION

The financial statements have been prepared to comply in all material aspects with all the applicable accounting principles in India, the applicable accounting standards, notified u/s 211(3C) of the Companies Act, 1956 and the relevant provisions of the Companies Act, 1956. A summary of important accounting policies which have been applied consistently, are set out below. Financial Statements have also been prepared in accordance with relevant presentational requirements of the Companies Act, 1956 of India.

#### b) BASIS OF ACCOUNTING

The financial statements have been prepared in accordance with the historical cost convention.

#### c) FIXED ASSETS

#### I) TANGIBLE

- i) Fixed assets are stated at cost of acquisition together with any incidental expenses of acquisition.
- ii) Depreciation on fixed assets other than Estate and Development has been provided on Written Down value method in accordance with Schedule XIV of the Companies Act, 1956. Estate & Development is not depreciated.
- iii) All expenditure incurred for extension of new areas of cultivation are capitalised. However, cost of upkeep and maintenance and cost of replanting in existing areas are charged to revenue.
- iv) Subsidies from Government in respect of fixed assets are deducted from the cost of respective assets.
- v) Profit or Loss on disposal of Fixed Assets is recognised in the Profit and Loss Account.

#### II) INTANGIBLE

- i) Cost of software is capitalised where it is expected to provide future enduring economic benefits. Capitalisation costs include licence fees and cost of implementation / system integration services. The costs are capitalised in the year in which the relevant software is implemented for use. Expenses incurred on upgradation / enhancements is charged off as revenue expenditure unless they bring similar significant additional benefits.
- ii) Capitalised software costs is amortised on a straight line basis over a period of five years.

#### III) IMPAIRMENT OF FIXED ASSETS

An impairment loss is recognised where applicable, when the carrying value of the fixed assets of a cash generating unit exceeds its net selling price or value in use, whichever is higher.

#### d) INVESTMENTS

Long Term Investments are stated at cost and where applicable, provision is made in case of permanent diminution in value of investments.



#### e) INVENTORIES

Inventories are valued at lower of cost (net of input VAT) and net realisable value. Cost is determined on weighted average basis. Cost comprises expenditure incurred in the normal course of business in bringing such inventories to their location and condition and includes appropriate overheads. Provision is made for obsolete and slow moving stocks where necessary.

#### f) RESEARCH AND DEVELOPMENT

Research and Development Expenditure of revenue nature is charged to the Profit and Loss Account and capital expenditure is treated as fixed assets.

#### g) RETIREMENT BENEFITS

- (i) The Company operates defined contribution schemes like Provident Fund and defined Contribution Pension Schemes.
  - The Company makes regular contribution to provident funds which are fully funded and administered by Trustees/Government and are independent of Company's finance. Contributions are recognized in Profit & Loss Account on an accrual basis. The Company operates a non contributory defined contribution pension scheme for certain employees. The Company contributes 15% of the employees' current salary to the above contribution fund which is recognised in the Profit & Loss Account.
- (ii) Defined Benefit Plans like Gratuity and Pension Schemes are also maintained by the company. The Company contributes to gratuity fund and such contribution is determined by the actuary at the end of the year. The Company also operates a non contributory defined benefit pension scheme for certain employees. The Company contributes to the said defined benefit Pension Fund on the basis of actuarial valuation at the end of each year. Both the pension funds and gratuity fund are administered by the Trustees and is independent of the Company's finance.
- (iii) For Schemes where recognized funds have been set up annual contributions, determined as payable in the actuarial valuation report, are contributed. Actuarial gains & losses are recognized in the Profit & Loss Account. The Company recognizes in the Profit & Loss Account gains or losses on curtailment or settlement of a defined benefit plan as and when the curtailment or settlement occurs.
- (iv) Post retirement medical benefits are provided by the Company for certain category of employees. Liability is determined through independent year end actuarial valuation and is recognized in the Profit & Loss Account.
- (v) Provision is made for retirement leave encashment benefit payable to employees on the basis of independent actuarial valuation, at the end of each year and charge is recognized in the Profit and Loss Account.
- (vi) Expatriate retired employees pension paid is accounted for in the Profit and Loss Account.

#### h) SALES

Sales represent the invoiced value of goods supplied less Sales Tax / Value Added Tax.

#### i) INCOME FROM INVESTMENTS

Income from investments is included together with the related tax credit in the Profit and Loss Account.



#### j) REPLANTING AND OTHER SUBSIDIES

Replanting and other subsidies of revenue nature are recognised as income in the Profit and Loss Account.

#### k) FOREIGN CURRENCY TRANSACTIONS

Transactions in foreign currencies are recorded in rupees by applying the exchange rate prevailing on the date of transaction. Transactions remaining unsettled are translated at the rate of exchange ruling at the end of the year. Exchange gain or loss arising on settlement/translation is recognised in the Profit and Loss Account.

Premium or discount on forward contracts are amortised over the life of the contract. Foreign exchange forward contracts are marked to market at the balance sheet date and the exchange loss if any, is recognised in the Profit & Loss Account.

#### I) DEFERRED TAXATION

Provision for deferred taxation is made using the liability method, at the current rates of taxation, on all timing differences to the extent that it is probable that a liability or asset will crystallise.

#### m) BORROWING COSTS

Borrowing cost attributable to acquisition and/or construction of qualifying assets are capitalised as a part of the cost of such assets up to the date when such assets are ready for intended use. Other borrowing costs are charged to Profit and Loss Account.

#### n) LEASES

Lease Payments under the Operating Lease are recognised as an expense in the Profit & Loss Account, on a straight line basis over the lease term.

#### 2. Contingent liabilities not provided for in respect of:

		2009 Rs.	2008 Rs.
a)	Income Tax matters under appeal (without considering concomitant liability in respect of Agricultural Income Tax)	68,989,838	39,863,556
b)	Bills discounted / Factoring	_	19,329,894
c)	Disputed Duties, etc.	2,556,480	1,177,618

3. Estimated amount of contracts to be executed on Capital Account and not provided for Rs.41,220,442 /- (2008 - Rs. 47,103,546/- ) including Rs. Nil (2008 - Rs. 4,526,297/-) for Computer Software.



- 4. Consequent upon the vesting of the Indian undertakings on 1st January, 1978 of the eight Sterling Companies under the scheme of amalgamation, the title in respect of certain tea estates acquired under such scheme, are to be transferred in the name of the company. The company has been legally advised that the notification issued by the Government of West Bengal in 1994 for payment of salami does not apply to the company.
- 5. Provision for taxation has been made as per the Income Tax Act, 1961 and the rules framed thereunder with reference to the profit for the year ended 31st December, 2009 which extends over two assessment years, Assessment Year 2009-2010 and Assessment Year 2010-2011. The ultimate tax liability for the Assessment Year 2010-2011 will be determined on the total income for the period from 1st April, 2009 to 31st March, 2010.
- 6. a) Research & Development expenses charged to revenue Rs. 2,657,200/- (2008 Rs. 2,551,395/-).
  - b) The Company has taken various premises under operating lease having tenure of 11 months/3 years. There is no specific obligation for renewal of these agreements. Lease rent for the year amounts to Rs.1,670,412/-(2008- Rs.1,995,307/-) This includes a lease arrangement with an escalation clause of 7% p.a. at the end of each year.

2009

2008

		2007	2000
c)	Miscellaneous expenses include:	Rs.	Rs.
	Payments to Auditors (as Auditor):-		
	Audit Fees	800,000	800,000
	Tax Audit Fees	200,000	200,000
	Other Fees	1,300,000	1,300,000
	Reimbursement of Expenses	327,485	465,573
		2,627,485	2,765,573
7. D	Directors' Remuneration	2009	2008
		Rs.	Rs.
	Salaries	3,000,000	3,300,000
	Commission	4,200,000	4,400,000
	Gratuity, Pensions etc. (*)	450,000	6,701,000
	Other benefits	4,416,112	4,405,746
	Directors' Fees	238,000	263,000
		12,304,112	19,069,746

(\*) This includes Rs. NIL (2008 - Rs. 6,206,000/-) on account of consideration in connection with retirement of one of the directors from office.





Computation of Profit in accordance with Section 198/349 of the Companies Act, 1956

	2009	2008
	Rs.	Rs.
Profit before taxation as per Profit & Loss Account	530,666,160	235,192,102
Add:		
Directors Remuneration	12,304,112	19,069,746
Provision for Bad Debt	3,912,484	2,152,229
Provision for Diminution in the value of Investments	_	60,572
Capital Subsidy Received	_	2,399,834
Depreciation	73,454,189	63,680,645
Long Term Trade Investments written off	_	1,939,000
Wealth Tax	500,000	500,000
	620,836,945	324,994,128
Less:		
Capital Profit on sale of Fixed Assets	1,900,324	197,295
Depreciation under Section 350 of the Companies Act, 1956	70,757,328	62,432,384
Amortisation of Intangibles	2,696,861	1,248,261
Bad Debts written off	52,895,219	_
Provision for Long Term Trade Investments no Longer required written back		2,000,000
Profit for the purpose of Director's Commission	492,587,213	259,116,188
Commission to Managing Director	4,200,000	4,400,000

#### 8. Deferred Taxation

The major components of the Deferred Tax Assets/Liabilities based on the tax effect of the timing differences, as at 31st December, 2009 are as under:-

Deferred Tax Liability	2009	2008
	Rs.	Rs.
Depreciation	36,744,340	39,175,996
	36,744,340	39,175,996
Deferred Tax Assets		
Expenditure u/s 43B of the Income Tax Act, 1961	2,464,885	1,914,977
Employee Benefits	25,927,159	7,749,154
	28,392,044	9,664,131
Deferred Tax Liability (Net)	8,352,296	29,511,865



9. a) Licensed and installed capacity and actual production:

		Licensed	Installed	Actual pro	duction
		capacity	capacity	2009 Kgs.	2008 Kgs.
i)	Tea	Not applicable	Not ascertainable	19,956,618*	21,522,179*
ii)	Instant tea	6 Lacs Kgs. p.a.	6 Lacs Kgs. p.a.	187,025	275,911

\* Represents saleable production i.e. excluding trade samples, statutory free issue to the workers, etc. 391,390 Kgs. (2008 - 187,051 Kgs.) and 400 Kgs. (2008 - Nil Kgs.) of made tea valued at Rs. 99,748/- (2008 - Rs. Nil ) used as raw material for the production of Instant Tea.

			2009		2008
		Kg.	Rs.	Kg.	Rs.
b)	Raw Materials Consumed				
i)	Green Leaf Plucked**	71,337,116	Not Ascertainable	81,192,364	Not Ascertainable
(ii	Green Leaf Purchased	18,787,044	292,952,636	15 677 61 6	205,736,017
11)	Green Lear Purchased	10,707,044	272,752,030	15,677,614	205,/30,01/
iii)	Tea including Tea Waste	684,528	32,210,879	1,041,662	27,652,008

<sup>\*\*</sup> Being raw materials harvested in the Company's own estates as agricultural produce involving integrated activities of nursery, cultivation, growth etc. and utilised in the manufacture of tea and their values at the intermediate stage could not be ascertained.

Green Leaf used as raw materials for the production of Instant Tea - 276,183 Kgs. (2008 - 464,885 Kgs.)

#### c) Purchases and Sales of Tea:

		2	009	20	008
i)	Purchases	Kg.	Rs.	Kg.	Rs.
	Tea	5,732,788	680,428,205	4,918,510	471,143,457
ii)	Sales Tea including Packet Tea*** Instant Tea	26,166,895 196,425	3,629,369,278 92,220,361	25,991,148 274,740	2,839,858,328 100,642,962

<sup>\*\*\*</sup> Including samples, etc. but does not include blend gain, free tea on account sales promotion, etc. - 206,003 Kgs. (2008 - 33,676 Kgs.)

d)	Ор	ening and closing stock in trade:	20	09	2008				
	i)	Tea including Packet Tea	Kg.	Rs.	Kg.	Rs.			
		Opening Stock	5,764,720	473,135,225	5,348,855	387,453,960			
		Closing Stock	5,081,228	505,002,508	5,764,720	473,135,225			
	ii)	Instant Tea							
		Opening Stock	50,637	16,138,593	49,511	21,711,245			
		Closing Stock	39,172	16,136,581	50,637	16,138,593			





		2009 Rs.	2008 Rs.
10. (i)	C.I.F. Value of Imports		
	Raw Materials	30,208,532	20,591,617
	Capital Goods	_	4,237,215
(ii)	Expenditure in Foreign Currency		
	Pension	414,127	547,211
	Commission	2,251,236	2,350,460
	Bank Charges	202,851	251,508
	Consultancy Fees	_	59,537
	Others	1,867,001	393,628
(iii)	Earnings in Foreign Currency		
	F.O.B. Value of Export Sale	286,181,205	255,926,470
(iv)	Dividend remitted to non-resident shareholders in Foreign Currency		
	No. of non-resident shareholders	2	2
	No. of equity shares held by them on which dividend was due	15,984,000	15,984,000
	Year to which dividend relates	31.12.08	31.12.07
	Amount remitted	Rs.47,952,000	Rs.23,976,000

11. (a) Total Stores & spares consumed included in the Profit & Loss Account under various heads including the amount shown in Schedule 16 is Rs. 518,473,590/- (2008 - Rs. 495,550,980/-)

Value of Stores & Spare parts con	sumed:	2009		2008
	Value Rs.	%	Value Rs.	%
Imported	128,605	0.02	259,259	0.05
Indigenous	518,344,985	99.98	495,291,721	99.95
	518,473,590	100.00	495,550,980	100.00
Value of Pary Materials Consumer	d.			
Value of Raw Materials Consumed	d:	2009		2008
Value of Raw Materials Consumed	d: <b>Value</b>	2009 %	Value	2008
Value of Raw Materials Consumed			Value Rs	
Value of Raw Materials Consumed Imported	Value			
	Value Rs	%	Rs	%



- 12. There are no Micro, Small and Medium Enterprises, as required to be disclosed under "The Micro, Small and Medium Enterprises Development Act, 2006" identified by the company on the basis of information available with the company.
- 13. Freight, Sales, Warehouse charges, etc. in schedule 16 include Brokerage Rs.48,383,059/- (2008 Rs.31,833,624/-), Commission Rs. 16,419,986/- (2008 Rs. 15,016,912/-), Insurance Rs. 1,783,993/- (2008 Rs.1,086,483/-), Shipping and Other Charges Rs. 20,830,080/- (2008 Rs. 12,935,778/-), Sales Promotion Rs. 80,880,159/- (2008 Rs. 36,073,110/-) and Freight Rs. 73,832,036/- (2008 Rs. 60,911,882/-).
- 14. Earning Per Equity Share (Basic and Diluted)

The calculation of earning per share is based on the Profit after taxation of Rs. 419,425,729/- (2008 - Rs. 175,873,274/-) and Equity Shares outstanding (Nominal value Rs. 10/- each) during the year aggregating to 21,600,000 (2008 - 21,600,000).

#### 15. Segment Information:-

(Rs.)

	Ex <sub>1</sub>	ort	Dom	estic	То	tal
	2009	2008	2009	2008	2009	2008
Total Segment Revenue from sales	305,838,613	274,706,590	3,506,364,786	2,737,899,304	3,812,203,399	3,012,605,894
Less: Inter Segment Revenue from sales	15,860,438	9,345,487	74,753,322	62,759,117	90,613,760	72,104,604
	289,978,175	265,361,103	3,431,611,464	2,675,140,187	3,721,589,639	2,940,501,290
Less Excise Duty		_	3,864,914	2,221,882	3,864,914	2,221,882
Total Revenue from Sales to External Customers	289,978,175	265,361,103	3,427,746,550	2,672,918,305	3,717,724,725	2,938,279,408
Segment Result	28,538,463	14,967,267	665,126,232	413,976,601	693,664,695	428,943,868
Less: Unallocable expense net of income					121,645,406	148,181,477
Less: Interest					41,353,129	45,570,289
Profit before Taxation					530,666,160	235,192,102
Provision for Taxation					111,240,431	59,318,828
Profit after Taxation					419,425,729	175,873,274
Segment Assets	120,238,887	147,188,806	1,667,967,338	1,457,183,943	1,788,206,225	1,604,372,749
Unallocated Corporate Assets					277,833,427	222,086,385
Total Assets					2,066,039,652	1,826,459,134
Segment Liabilities	50,279,299	25,379,635	594,963,413	509,077,410	645,242,712	534,457,045
Unallocated Corporate Liabilities					311,784,997	501,332,195
Total Liabilities					957,027,709	1,035,789,240
Capital Expenditure	1,395,294	141,827	197,849,985	84,432,017		
Depreciation	8,310,088	11,281,437	53,343,846	43,296,204		
Non Cash - Expenditure	_	3,579,596	3,912,484	1,187,909		



#### Notes:

- i) The Company is engaged in the business of cultivation, manufacture and sale of Tea. The products and their applications are homogeneous in nature. The segments are classified as Exports and Domestic.
- ii) The Segment wise revenue, results, assets and liabilities figures relate to the respective amounts directly identifiable to each of the segments. Unallocable income / expenditure relate to the Company as a whole and are earned / incurred at the corporate level.
- iii) Pricing of inter segment transfers is based on benchmark market price.

#### 16. Related Party Disclosures

- 1. Shareholders of the Company:—
  - Western Dooars Investment Ltd. and Assam Dooars Investment Ltd. together hold 74% of the Equity Share Capital of the Company. Camellia Plc is the ultimate holding company which is indirectly holding Western Dooars Investment Ltd. and Assam Dooars Investment Ltd.
- 2. Other related parties with whom transactions have taken place during the year:—

Fellow Subsidiary Companies:—

Stewart Holl (India) Limited, Amgoorie India Limited, Koomber Properties & Leasing Company Private Limited, Goodricke Technical & Management Services Limited, Borbam Investments Limited, Koomber Tea Company Private Limited, Lebong Investments Private Limited.

- 3. Key Management Personnel:—
  - A. N. Singh Managing Director & CEO



#### **Related Party Disclosures (Contd.)**

Particulars of transactions during the year ended 31st December, 2009

(Rs.)

Particulars of transactions during the year end				(RS.
Nature of Transactions	Shareholders	Fellow Subsidiary Companies	Key Management Personnel	Total
Sale of Goods:	_	9,236,150 (1,267,805)	— —	9,236,150 (1,267,805)
To two fellow Subsidiaries:	_	(1,207,00))	_	(1,207,00))
Rs.Nil (Rs.950,177),Rs.8,629,675/- (Rs.317,628/-)				
Sale of Fixed Asset :	_	1,600	_	1,600
	_	(192,183)	_	(192,183)
To a Fellow Subsidiary: Rs.1600/-(Rs.192,173/-) Purchase of Fixed assets		3,730,600		3,730,600
From a Fellow Subsidiary:	_	(2,241,072)	_	(2,241,072)
Rs.Nil (Rs.2,231,572/-),Rs.3,730,600/-(Rs.7000/-)		(2,241,0/2)	_	(2,241,0/2)
Purchase of Goods & Services :	_	202,366,521	_	202,366,521
Turchase of Goods & services.		(120,527,332)	_	(120,527,332)
From two fellow Subsidiaries: Rs. 144,735,926/-		(120,527,552)		(120,527,552)
(Rs.85,533,783/),Rs.46,242,666/-(Rs.34,614,149/-)				
Sale of Green Leaf to a fellow subsidiary.	_	_	_	_
	_	(936,200)	_	(936,200)
Remuneration Paid :	_		12,066,112	12,066,112
	_	_	(18,806,746)	(18,806,746)
To Two Managing Directors				
Rs. Nil (Rs.12,929,681/-),Rs. 12,066,112 /-(Rs.5,877,065/-)				
Dividends Paid:	47,952,000	4,066,590	_	52,018,590
	(23,976,000)	(2,650,283)	_	(26,626,283)
To Two Shareholders: Rs.31,168,800/-				
(Rs.15,584,400/-),Rs.16,783,200/-(Rs.8,391,600/-)				
To three fellow Subsidiaries: Rs.2,488,410/- (Rs.1,245,855/-),				
Rs. 715,239/- (Rs.972,957/-),Rs.633,000/- (Rs.316,500/-)				
Interest Paid to Fellow Subsidiary	_	269,589	_	269,589
Rs.108,493/-(Rs. Nil),Rs.161,096/-,(Rs.Nil)	_	(_)	_	(486,164)
Reimbursement of Expenses (Net)	_	334,256 (-4,744,485)	_	334,256 (4,744,485)
From Fellow Subsidiary: Rs.4,656,807/- (Rs.1,134,191/-)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
To two fellow Subsidiaries: Rs. 3,678,499/-				
(Rs.3,829,869/-),Rs. 644,052/- (Rs.2,150,036/-)				
Rent paid to a fellow subsidiary		4,134,333		4,134,333
Refit paid to a fellow subsidiary	_	(4,073,928)	_	(4,073,928)
Loan Taken from a fellow Subsidiary:	_	30,000,000		30,000,000
Rs.20,000,000/-(Rs. Nil),Rs.10,000,000/-(Nil)	_	(—)	_	(—)
Repayment of Loan to a Fellow Subsidiary.		30,000,000		30,000,000
represent of Louis to a renow outsiding.	_	(—)	_	(—)
Loans & Advances Given :	_	_	18,426	18,426
	_	_	(18,226)	(18,226)
To one of the Managing Director			(,)	(,)
Recovery of Loans & Advances	_	16,425,000	132,859	16,557,859
•	_	(49,400,000)	(717,452)	(50,117,452)
From a Fellow Subsidiary: Rs.16,425,000/- (Rs.49,400,000/-)			·	
From Two Managing Directors: Rs.Nil(Rs.550,000/-),				
Rs.123,600/- (Rs.167,452/-)				
Outstanding as at year end:		<u> </u>		<u></u>
Debit	-	<u> </u>	139,367	139,367
	-	(18,074,934)	(269,395)	(18,344,329)
Credit	_	(30,632,849)	4,200,000	(26,432,849)
	_	(26,116,552)	(8,919,872)	(35,036,424)

Note: Previous year's figures are in brackets.



- 17. As at 31st December, 2009 the company had net outstanding foreign currency exposures of Rs. 31,455,367/- (USD equivalent 685,988) (2008 Rs. 50,229,234/- USD equivalent 1,031,402) of which Rs. Nil (USD equivalent (2008 of which Rs. 30,583,600/- USD equivalent 628,000) has been covered by forward contracts.
- 18. Previous year's figures have been re-grouped and / or re-arranged wherever necessary.

#### 19. Post Retirement Employee Benefits:

The Company operates defined contribution schemes like provident fund and defined contribution pension schemes. For these schemes, contributions are made by the Company, based on current salaries, to recognized funds maintained by the Company and for certain employees contributions are made to State Plans. In case of Provident fund schemes, contributions are also made by the employees. An amount of Rs.131,189,833 (2008 - Rs. 87,645,513) has been charged to the Profit & Loss Account on account of defined contribution schemes.

The Company also operates defined benefit schemes like gratuity, leave encashment, defined benefit pension and post retirement medical. The pension benefits, medical benefits and leave encashment benefits are restricted to certain categories of employees. The defined benefit schemes offer specified benefits to the employees on retirement. Annual actuarial valuations are carried out by an independent actuary in compliance with Accounting Standard 15 (revised 2005) on Employee Benefits. Wherever recognized funds have been set up, annual contributions are also made by the Company. Employees are not required to make any contribution.

#### Amounts recognised in the Balance Sheet are as follows:

Rs.

		Pension			Medical		Le	Leave Encashment			
	2009	2008	2007	2009	2008	2007	2009	2008	2007		
Present value of											
funded obligation	165,641,486	154,810,619	149,081,859	_	_	_	_	_	_		
Fair Value of Plan Assets	148,467,019	48,467,019 138,877,773		_	_	_	_	_			
	17,174,467	15,932,846	(61,143)	_	_	_	_	_	_		
Present Value of Unfunded Obligation	_	_	_	55,531,260	57,427,627	55,124,025	7,801,255	7,696,115	4,866,464		
Unrecognized past service cost	_	_	_	_	_	_	_	_	_		
Net Liability/(Asset)	17,174,467	15,932,846	(61,143)	55,531,260	57,427,627	55,124,025	7,801,255	7,696,115	4,866,464		

Net Assets in respect of gratuity of Rs 192,607,000 (2008 - Rs. 154,882,000) has not been recognised in the Balance Sheet.

### Amounts recognized in "Contribution to Provident, Gratuity and other funds", "Salaries, Wages, Bonus etc" and "Workmen and Staff Welfare Expenses" under Schedule 16 are follows:

Rs. Pension Medical Leave Encashment 2009 2007 2009 2007 2009 2007 Current Service Cost 28,722,328 31,841,362 926,464 3,192,708 5,276,206 3,028,223 460,637 3,754,985 261,150 3,557,383 Interest cost 12,135,677 8,667,771 12,145,189 4,558,352 4,320,743 605,320 284.021 421,698 Expected Return on plan assets (11,110,221) (11,931,440) (12,322,262) Net actuarial loss/(gain) recognized during the year (23,399,410) (3,139,647)15,820,287 (8.751.008) (5,739,889)(2.765.645)(701.608)62,566 (605,834) Total 6,348,374 25,438,046 16,569,678 (999,948)3,093,700 4,583,321 4,101,572 77,014 364,349



#### Reconciliation of opening and closing balances of the present value of the obligations:

Rs

				Funded	Unfunded									
		Pension			Gratuity			Medical		I	Leave Encashment			
	2009	2008	2007	2009	2008	2008 2007		2008	2007	2009	2008	2007		
Opening defined														
benefit obligation	154,810,619	149,081,859	159,191,323	448,531,000	341,146,000	325,197,000	57,427,627	55,124,025	51,123,872	7,696,115	4,866,464	4,961,162		
Current service cost	28,722,328	31,841,362	926,464	22,166,000	15,535,000	14,771,000	3,192,708	5,276,206	3,028,223	460,637	3,754,985	261,150		
Interest Cost	12,135,677	8,667,771	12,145,189	27,971,000	26,041,000	24,509,000	4,558,352	3,557,383	4,320,743	605,320	284,021	421,698		
Actuarial loss/(gain)	(23,797,824)	(3,317,308)	9,432,357	(41,532,000)	97,082,000	(1,385,000)	(8,751,008)	(5,739,889)	(2,765,645)	(701,608)	62,566	(605,834)		
Benefit Paid	(6,229,314)	(31,463,065)	(32,613,474)	(36,422,000)	(31,273,000)	(21,946,000)	(896,419)	(790,098)	(583,168)	(259,209)	(1,271,921)	(171,712)		
Closing Defined														
Benefit Obligation	165,641,486	154,810,619	149,081,859	420,714,000	448,531,000	341,146,000	55,531,260	57,427,627	55,124,025	7,801,255	7,696,115	4,866,464		

#### Reconciliation of opening and closing balances of the fair value of plan assets:

Rs.

		Pension			Gratuity	
	2009	2008	2007	2009	2008	2007
Opening fair value of plan Assets	138,877,773	149,143,002	154,028,277	603,413,000	585,453,000	562,448,000
Expected Return on Plan Assets	11,110,221	11,931,440	12,322,262	47,343,000	47,409,000	41,361,000
Actuarial gain/(loss)	(398,414)	(177,661)	(6,387,930)	(1,013,000)	1,824,000	3,590,000
Contribution by employer	5,106,753	9,444,057	21,793,867	_	_	_
Benefits Paid	(6,229,314)	(31,463,065)	(32,613,474)	(36,422,000)	(31,273,000)	(21,946,000)
Closing Fair value of Plan Assets	148,467,019	138,877,773	149,143,002	613,321,000	603,413,000	585,453,000
Actual Return on Plan Assets	10,711,807	11,753,779	5,934,332	46,330,000	49,233,000	44,951,000

#### Major Categories of Plan Assets as a percentage of fair value of the total plan assets:

	2009	2008	2007
Govt of India Securities	38.30%	36.41%	34.79%
PSU bonds	32.88%	31.56%	33.51%
Special Deposits	20.46%	21.05%	21.32%
Mutual Funds and Other Current Assets	8.36%	10.98%	10.38%
Total	100.00%	100.00%	100.00%



#### Effect of increase /decrease of one percentage point in the assumed medical cost trend rates:-

As per Actuary, the cost trend in rates in case of medical benefits have no effect on the amount recognised since the benefit is in the form of a fixed amount

#### Principal Actuarial assumptions used:

	2009	2008	2007
Discount rates	8.00%	6.50%	8 % & 8.50%
Expected rate of return on plan assets	8% & 7.79 %	8% & 8.09%	8% & 8.32%
Expected salary increase rates	5.00%	5.00%	5.00%
Mortality rates	LIC(1994-96) mortality tables	LIC(1994-96) mortality tables	LIC(1994-96) mortality tables

The estimates of future salary increase considered in the actuarial valuation takes into account factors like inflation, seniority, promotion and other relevant factors such as supply and demand in the employment market. The expected return on plan assets is based on actuarial expectation of the average long term rate of return expected on investments of the Funds during the estimated term of the obligations.

The contribution expected to be made by the Company for the year ended 31st December 2010 has not been ascertained.

On behalf of the Board
A. N. Singh

Managing Director
S. Kaul
K. Sinha
P. K. Sen

Directors

Kolkata 25th February, 2010 D. P. Chakravarti Sr. General Manager & Secretary



### BALANCE SHEET ABSTRACT AND COMPANY'S GENERAL BUSINESS PROFILE

### IN TERMS OF SCHEDULE VI, PART IV OF THE COMPANIES ACT, 1956.

I.	Registration Det	alls																					
	CIN	L	0	1	1	3	2	W	В	1	9	7	7	Р	L	С	0	3	1	0	5 4		
	Balance Sheet Date	3	1		1	2	_	2			9												
II.	Capital Raised of		ate a the	e Yea		onth \mo			Yeaı s. Th		and	s)							Ν	IIL			
	•		0		`							,											
III.	Position of Mobi					-	ent	of F	und	s (A	mοι	ınt ir	n Rs	. Th	ous	and	s)						
		T	otal I	Liabil	litie	S		_								_		To	otal .	Asse	ets		
		2	0	6	6	0	4	0									2	0	6	6	0	4	0
	Sources of Fund																						
		Pa		Jp Ca				_								_	R	T = T	$\overline{}$	$\overline{}$	urplu		
			2	1	6	0	0	0										8	9	3	0	1	2
		S	Secui	red L	.oar	1		_							_	_		Uns	ecu	red L	oan		
				9	2	5	5	5													N	I	L
		De	ferre	d Ta	xati	on		_										Curr	ent	Liab	ilities		
					8	3	5	3										8	5	6	1	2	0
	Application of Fu	unds	;																				
		Ne	t Fix	ed A	sse	ts												Ir	ives	mer	its		
			6	8	6	1	4	4														1	8
		С	urre	nt As	set	s		_							_			Misc	. Ex	pend	diture		
		1	3	7	9	8	7	8													N	1	L
IV.	Performance of	the (	Com	pany	(A	mou	nt in	Rs.	Tho	ousa	nds)	)											
	Tu	rnov	er &	Othe	er Ir	ncon	ne	_							_			Tota	IEx	pend	liture		
		3	8	4	9	6	6	7									3	3	1	9	0	0	1
	+ - F	rofit	/Los	s Be	fore	Tax	۲						+	_			Р	rofit	/Los	s Aft	er Ta	ιX	
	1		5	3	0	6	6	6					1					4	1	9	4	2	6
,	Ea	ırnin	g Pe	r Sh	are	in R	ls.											Div	iden	d rat	e %		
			1	9		4	2													4	0		
V.	Generic Names	of P	rinci	pal P	rod	ucts	/ Se	ervic	es c	of the	e Co	mpa	any (	as p	er r	mon	etary	/ ter	ms)				
	Item Code No. (	ITC)					0	9	0	2	3	0											
	Product Descrip	tion	I	N	D	ı	Α	N		В	L	Α	С	K		Т	Е	Α					
			I	N	S	Т	Α	N	Т		Т	Е	Α		Р	0	W	D	Е	R			
					•	•		•		•	•	•				-	•						

On behalf of the Board A. N. Singh Managing Director S. Kaul K. Sinha P. K. Sen Directors

Kolkata 25th February, 2010 D. P. Chakravarti Sr. General Manager & Secretary



#### CASH FLOW STATEMENT FOR THE YEAR ENDED 31st DECEMBER 2009

(A)	CASH FLOW FROM OPERATING ACTIVITIES:	Rs.	Year ended 31.12. 2009 Rs.	Rs.	Year ended 31.12.2008 Rs.
(11)	Net profit before taxation		530,666,160		235,192,102
	Adjustments for: Depreciation Provision for diminution in value of Investment Interest expense Interest income Profit on sale/discard of Fixed Assets (Net) Provision for Long Term Trade Investments no longer required written back	73,454,189 41,353,129 (20,863,738) (5,516,397)		63,680,645 60,572 45,570,289 (1,144,959) (687,884) (2,000,000)	
	Long Term Trade Investments written off	_		1,939,000	
	Provision for Doubtful debts and Loans & Advances no longer required written back Debts, Loans & Advances written off Liabilities no longer required written back Provision for Bad Debts Unrealised (gain)/loss on exchange	(52,895,219) 52,895,219 (3,777,837) 3,912,484 288,378	88,850,208	(15,860,018) 2,152,229 2,615,276	96,325,150
	Operating Profit before Working capital changes		619,516,368		331,517,252
	Adjustment for : Trade and other Receivables Inventories Trade Payables	(58,333,379) (16,714,916) 126,524,215	51,475,920	(83,589,443) (118,488,896) 188,210,346	(13,867,993)
	Cash generated from operations Direct Taxes Paid		670,992,288 (103,439,838)		317,649,259 (44,750,320)
	Net cash from operating activities		567,552,450		272,898,939
(B)	CASH FLOW FROM INVESTING ACTIVITIES Purchase of Fixed assets Sale of Fixed Assets Capital Subsidy received Interest Received Proceeds from sale/liquidation of Investments Net cash used in investing activities	(212,659,453) 6,243,859 8,490,393 20,080,231	(177,844,970)	(129,630,332) 2,660,474 2,399,834 1,148,556 61,000	(123,360,468)
(C)	CASH FLOW FROM FINANCING ACTIVITIES (Decrease)/Increase in working capital facilities from Bank Repayment of Long Term Borrowings Proceeds from Long Term Borrowings Dividend Paid Income Tax on Dividend paid Interest Paid Net cash used in financing activities	(233,900,110) (26,666,663) 54,609,423 (64,402,722) (11,012,760) (41,335,890)	(322,708,722)	(25,854,576) (17,500,001) — (32,212,900) (5,506,380) (45,833,322)	(126,907,179)
	Net increase in Cash & cash equivalents		66,998,758		22,631,292
(D)	CASH AND CASH EQUIVALENTS Opening Balance Closing Balance		44,543,611 111,542,369		21,912,319 44,543,611

Note: 1. The above Cash Flow Statement has been prepared under the "Indirect Method" as set out in the Accounting Standard-3 on Cash Flow Statements issued by The Companies (Accounting Standards) Rules, 2006
 Cash and cash equivalents represent cash and bank balances only.
 Previous year's figures have been rearranged/regrouped wherever necessary.

On behalf of the Board A. N. Singh A. N. Singh

Managing Director
S. Kaul
K. Sinha
P.K. Sen Directors

Kolkata D. P. Chakravarti Sr. General Manager & Secretary

This is the Cash Flow statement referred to in our Report of even date.

Partha Mitra Partner Membership No. 50553 For LOVELOCK & LEWES Chartered Accountants

Kolkata 25th February, 2010



### Financial, Production and Other Statistics

		(Rs. in millions)				
	2004	2005	2006	2007	2008	2009
Fixed Assets (at cost less depreciation)	470.88	476.34	451.84	494.58	556.16	686.14
Investments	0.64	0.47	0.47	0.08	0.02	0.02
Current Assets (Less current liabilities)	540.39	622.00	599.87	567.96	562.10	523.76
Miscellaneous Expenditure	1.40	_	_	_	_	_
Deferred Tax Assets / (Liabilities)	(49.16)	(43.91)	(40.25)	(30.59)	(29.51)	(8.35)
TOTAL ASSETS EMPLOYED IN BUSINESS	964.15	1,054.90	1,011.93	1,032.03	1,088.77	1,201.57
Equity shares	216.00	216.00	216.00	216.00	216.00	216.00
Reserves and Surplus	435.15	454.16	478.35	474.61	574.67	893.01
SHAREHOLDERS' FUND (NET WORTH)	651.15	670.16	694.35	690.61	790.67	1,109.01
Secured and Unsecured loans	313.00	384.74	317.58	341.42	298.10	92.56
TOTAL FUNDS	964.15	1,054.90	1,011.93	1,032.03	1,088.77	1,201.57
Sales	1,936.68	2,100.55	2,213.82	2,374.33	2,940.50	3,721.59
Profit before tax	35.68	45.30	76.43	104.71	235.19	530.67
Provision for tax	3.49	7.72	21.45	27.34	59.32	111.24
Profit after tax	32.19	37.58	54.98	77.37	175.87	419.43
Earning per share (Rs.)	1.49	1.74	2.55	3.58	8.14	19.42
Net worth per Equity Share (Rs.)	30.08	31.03	32.15	31.97	36.61	51.34
DIVIDEND						
Percentage	5.00	7.50	12.50	15.00	30.00	40.00
Amount	10.80	16.20	27.00	32.40	64.80	86.40
TOTAL NO. OF SHAREHOLDERS	15,720	15,023	14,379	13,581	13,497	13,057
PLANTED AREA & PRODUCTION:						
Area under Mature Tea (hectares)	8,906.85	8,883.93	8,865.61	8,772.45	8,662.49	8,615.93
Area under Young Tea (hectares)	868.52	812.13	775.79	885.13	996.73	1,053.56
Total planted area (hectares)	9,775.37	9,696.06	9,641.40	9,657.58	9,659.22	9,669.49
Production-Kgs. (millions) (own crop)	16.21	16.34	17.50	18.88	18.44	16.16
NUMBER OF EMPLOYEES	25,294	25,439	25,112	25,093	25,205	25,357



### STATISTICS—Area and Crop (2009)

GARDENS	Mature Tea Area (in Hectares)	Young Tea Area (in Hectares)	Total Planted Area (in Hectares)	Own Crop (Gross) (Kgs)	Yield per Hectare (Kgs)
DOOARS					
Danguajhar	596.68	69.33	666.01	1,221,463	2,047
Leesh River	568.77	34.28	603.05	1,115,072	1,960
Meenglas	560.26	58.26	618.52	1,247,622	2,227
Aibheel	761.30	74.72	836.02	1,545,001	2,029
Chulsa	347.35	87.58	434.93	628,531	1,810
Chalouni	425.76	102.12	527.88	711,814	1,672
Норе	356.51	56.85	413.36	652,291	1,830
Jiti	453.28	95.86	549.14	813,313	1,794
Gandrapara	729.08	86.17	815.25	1,612,360	2,211
Lakhipara	551.14	54.02	605.16	1,310,689	2,378
Kumargram	533.63	80.59	614.22	1,092,279	2,047
Sankos	594.26	70.94	665.20	1,299,618	2,187
	6,478.02	870.72	7,348.74	13,250,053	2,045
Previous year	6,526.54	822.20	7,348.74	15,405,852	2,360
ASSAM					
Orangajuli	648.59	76.41	725.00	1,250,718	1,928
Nonaipara	605.44	44.82	650.26	1,165,966	1,926
•	1,254.03	121.23	1,375.26	2,416,684	1,927
Previous year	1,250.26	122.73	1,372.99	2,472,968	1,978
DARJEELING					
Thurbo	463.88	28.56	492.44	271,224	585
Badamtam	294.00	27.05	321.05	163,639	557
Barnesbeg	126.00	6.00	132.00	61,335	487
	883.88	61.61	945.49	496,198	561
Previous year	885.69	51.80	937.49	563,037	636
Previous year  GRAND TOTAL	885.69 <b>8,615.93</b>	51.80 <b>1,053.56</b>	937.49 <b>9,669.49</b>	563,037 <b>16,162,935</b>	1,876



### Notes