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URL http://www.sumichem-india.co.in

SCIL/SEC/2024 29th October, 2024

To, BSE Limited, Listing Department, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400001

The National Stock Exchange of India Listing Department, Exchange Plaza, Bandra Kurla Complex Bandra East, Mumbai - 400 051

Dear Sirs,

Sub: Investor Presentation on Financial Results for the quarter and half year ended 30th September, 2024

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith investor presentation on the Financial Results of the Company for the quarter and half year ended 30th September, 2024.

Kindly do the needful to display the same on your website.

Thanking you,

Yours faithfully, For Sumitomo Chemical India Limited

Deepika Trivedi Company Secretary

Fncl: a/a



Sumitomo Chemical India Limited

Investor Presentation - September 2024



Safe Harbour



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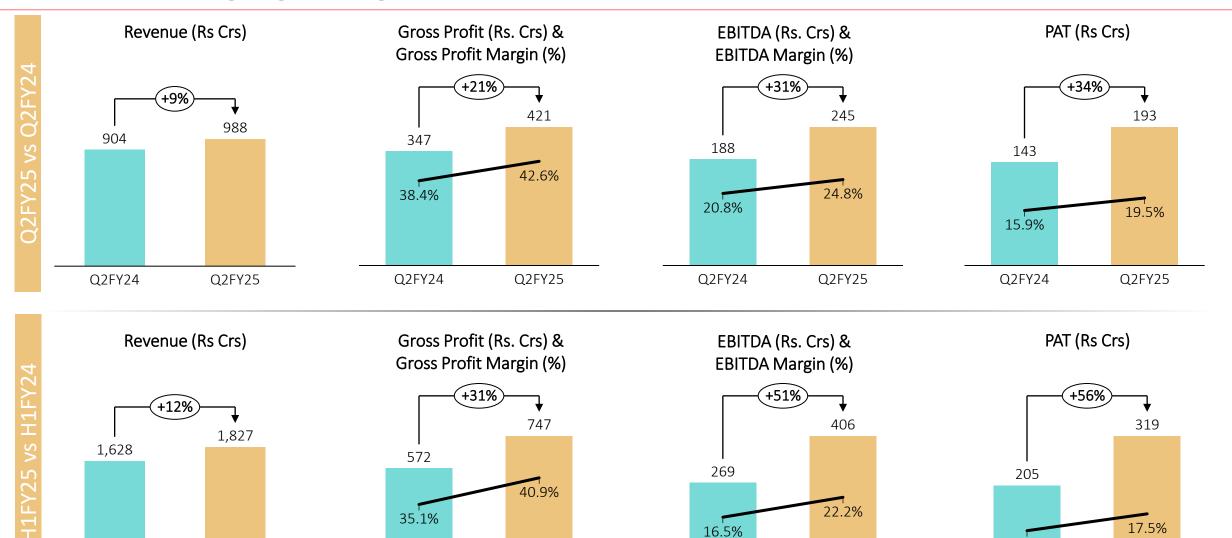
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Financial Performance & Key Highlights

Performance Highlights – Quarter & YTD





Given the seasonality in the business, it is best monitored on an annual basis

H1FY25

H1FY24

H1FY24

H1FY24

H1FY25

H1FY25

H1FY25

12.6%

H1FY24

Performance Highlights – Q2FY25



- ✓ According to IMD, India's monsoon rainfall from June through September 2024 was 107.6% of its long period average, the highest since 2020. India received 11.6% more rainfall than average in September, following 9% and 15.3% above-average rainfall in July and August respectively
- ✓ However, unpredictable weather patterns, particularly excess and uneven rainfall, disrupted spray activity of agrochemical products. Farmers missed or delayed their spraying schedules, which adversely affected the volume consumption of the company's products at the ground level
- ✓ Cotton acreage saw a significant decline—nearly 40% in Northern India—exacerbated by a pest infestation of pink bollworm, forcing farmers in certain regions to shift from high pesticide consuming cotton to other crops
- ✓ Despite lower volume growth, our emphasis was on maintaining profitability. We adjusted our approach by closely monitoring and optimizing both purchase and sales prices to protect margins. This strategic focus on margins over volumes ensured the company's performance remained stable
- ✓ Gross profit margin improved by 421 basis points (bps) YoY to 42.6%, driven by several factors such as **focus on high-margin new products**, **normalization of export markets and effective cost management on the procurement side**. Employee and operating expenses remained stable, ensuring the increased gross profit translated directly into higher profitability
- ✓ We emphasized on "Every Day Farmer Day" campaigns to engage with farmers and create awareness around product offerings. The company's new offerings (such as Meshi, Ormie, and Portion) contributed to a 65% growth compared to the same period last year, reflecting successful adoption
- ✓ We also witnessed normalization of export demand compared to last year (wherein excess inventories had constrained sales) with robust sales rebounds across key geographies such as Japan and South America
- At the same time, we continued to maintain a strong emphasis on collection discipline, sales return minimization, and liquidation tracking to maintain robust financial health and efficient operations
- Above normal monsoon also means that residual moisture in the soil is better than in previous years. Also, the water levels in the 155 reservoirs across the country (filled to 87% of the capacity), are higher than last year's level as well as the normal range. Both these factors are likely to significantly aid in the planting as also encourage farmers to go for higher acreage for the forthcoming Rabi season potentially driving agrochemical consumption

'Every Day Farmers' Day' Campaign - Highlights





Campaign Overview Campaign Objective

A powerful **100-day**, **PAN India demand generation campaign**

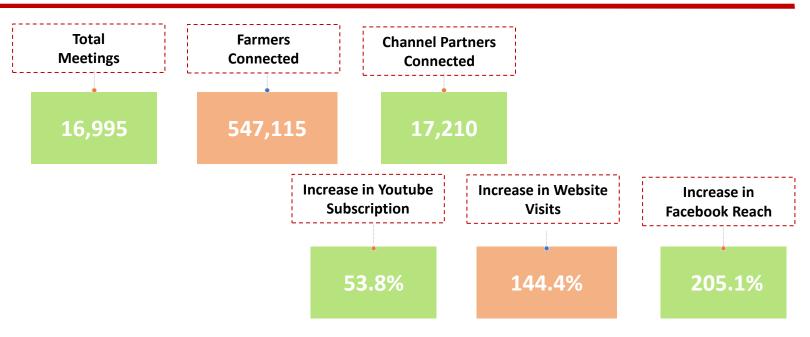
To build **sustained momentum in the field and market** through high-intensity demand generation activities.

Meetings with 25 or more farmers and channel partners qualified for the EDFD category.

The campaign was all-inclusive, with the entire team participating at various levels

Impact

- Significant reputation building in the market and among farmers
- > Farmers and channel partners have **come closer and trust us** more due to the **consistent engagement and support** provided throughout the campaign
- > Frontline managers received **direct recognition** from top management.
- > EDFD season 1 elevated **demand generation activities** to the next level.



And it's not over, as we gear up for an exciting EDFD season 2, from November 2024 to February 2025, poised to deliver even greater impact and success.

'Every Day Farmers' Day' Campaign









ONE TEAM...ONE MISSION... ONE CAMPAIGN







'Every Day Farmers' Day' Campaign















Demand Generation Activities via EDFD









9









Selected Retailer & Grower Launching Meetings







Prelaunch Activities











New Product Launches

12











Consolidated Profit & Loss Account Statement

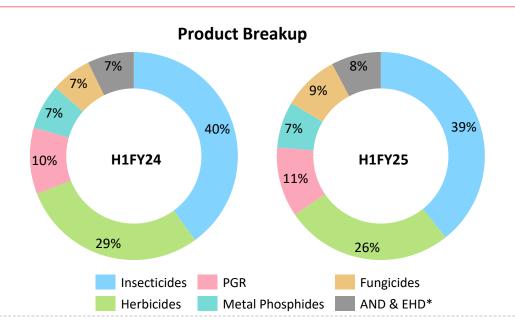


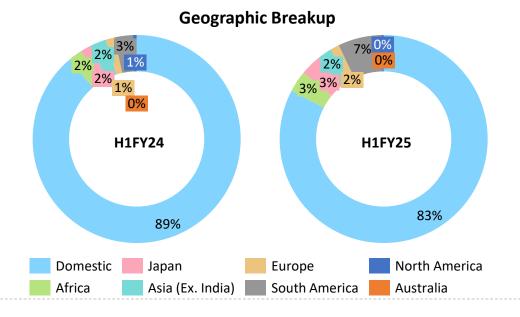
Particulars (Rs. Crs)	Q2FY25	Q2FY24	YoY	Q1FY25	QoQ	H1FY25	H1FY24	YoY
Revenue from Operations	988.3	903.5	9%	838.9	18%	1,827.2	1,627.7	12%
COGS	567.6	556.9	*	512.5	 	1,080.1	1,055.8	
Gross Profit	420.7	346.5	21%	326.4	29%	747.1	571.9	31%
Gross Profit %	42.6%	38.4%	421 bps	38.9%	365 bps	40.9%	35.1%	575 bps
Employee Expenses	66.1	58.9	 	65.5		131.6	118.9	
Other Operating Expenses	109.3	99.7	1 	99.8	1 - - -	209.1	184.4	
Operating EBITDA	245.3	187.9	31%	161.1	52%	406.4	268.6	51%
EBITDA Margin	24.8%	20.8%	402 bps	19.2%	561 bps	22.2%	16.5%	574 bps
Other Income	31.2	24.6	 	26.0	 	57.2	42.1	
Depreciation	15.7	15.8		14.9		30.6	29.3	
EBIT	260.8	196.7	33%	172.2	51%	433.0	281.4	54%
EBIT Margin	26.4%	21.8%	461 bps	20.5%	586 bps	23.7%	17.3%	641 bps
Interest	1.2	1.2	 	1.2		2.4	2.6	
Profit Before Tax	259.6	195.5	33%	171.1	52%	430.6	278.8	54%
PBT Margin	26.3%	21.6%	463 bps	20.4%	587 bps	23.6%	17.1%	644 bps
Tax	67.0	52.0	 	44.4	 	111.4	73.7	
Net Profit	192.5	143.4	34%	126.7	52%	319.2	205.1	56%
Net Profit Margin	19.5%	15.9%	360 bps	15.1%	438 bps	17.5%	12.6%	487 bps
Other Comprehensive Income	-2.5	-0.8	 	0.4		-2.1	-1.0	
Total Comprehensive income for the period	190.0	142.6	33%	127.1	50%	317.1	204.1	55%

Given the seasonality in the business, it is best monitored on an annual basis

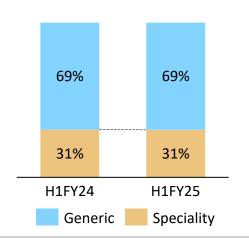
Revenue Breakup – H1FY25



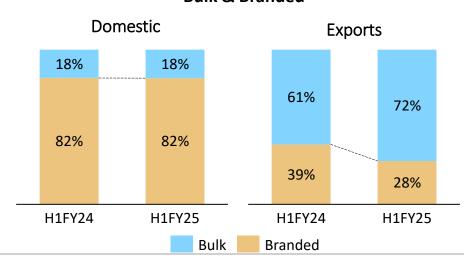




Segment Breakup



Bulk & Branded



* Animal Nutrition Division (AND) and Environmental Health Division (EHD)

Consolidated Balance Sheet



Assets (Rs. Crs)	Sep-24	Mar-24
Non-Current Assets (A)	728.1	640.4
Property, Plant and Equipment	450.7	466.1
Capital work-in-progress	8.5	4.0
Right to use an Asset	25.8	28.2
Other Intangible Assets	66.4	68.3
Intangible Assets under Development	19.8	18.7
Non-Current Financial Assets		
(i) Investments	0.1	0.1
(ii) Loans & other financial assets	112.8	13.8
Deferred tax Asset (net)	1.6	0.7
Non-Current tax Assets (net)	38.6	37.7
Other non-current Assets	3.8	2.8
Current Assets (B)	3,114.5	2,672.9
Inventories	564.3	610.4
Current Financial Assets		
(i) Investments	545.5	345.7
(ii) Trade receivables	944.5	715.9
(iii) Cash and cash equivalents	53.1	46.6
(iv) Bank balances other than (iii) above	589.2	136.7
(v) Loans	172.0	181.2
(vi) Other financial assets	134.4	536.5
Other Current Assets	111.5	99.8
Total Assets (A+B)	3,842.6	3,313.3

Equity & Liabilities (Rs. Crs)	Sep-24	Mar-24	
EQUITY (A)	2,716.7	2,444.5	
Equity Share Capital	499.1	499.1	
Other Equity	2,214.4	1,942.4	
Non-controlling Interests	3.2	3.0	
Non-current liabilities (B)	79.4	68.0	
Non-Current Financial liabilities			
Lease Liabilities	19.2	18.5	
Provisions	35.8	25.9	
Deferred tax liabilities (net)	24.4	23.6	
Non-current Tax Liabilities	-	-	
Current liabilities (C)	1,046.5	800.7	
Current Financial liabilities			
(i) Borrowings	0.4	0.5	
(ii) Trade Payables	490.4	430.0	
(iii) Lease Liabilities	9.3	11.2	
(iii) Other financial liabilities	447.4	294.8	
Other current liabilities	50.2	53.2	
Provisions	9.2	10.4	
Current tax liabilities	39.6	0.5	
Total Equity & Liabilities (A+B+C)	3,842.6	3,313.3	

NIL borrowings

Cash, Cash Equivalents & Liquid Investments of ~Rs. 1,556 Crs as on 30th September 2024

Consolidated Working Capital Movement



Particulars (Rs. Crs)	Sep-24*	Jun-24*	Change (Sep-24 to Jun-24)	Mar-24*	Change (Sep-24 to Mar-24)	Sep-23*	Change (Sep-24 to Sep-23)
Inventory (A)	564.3	586.6	-22.3	610.4	-46.1	561.7	2.6
Inventory Days (Inventories/ COGS* No. of days in period) (i)		104		126		96	
Trade Receivables (B)		751.6	192.9	715.9	228.6	867.9	76.6
Trade Receivables Days (Trade Receivables / Revenue*No. of days in period) (ii)		82		92		96	
Trade Payables (C)	490.4	467.5	22.9	430.1	60.3	439.9	50.5
Trade Payables Days (Trade Payables/ COGS*No. of days in period) (iii)		83		88		75	
Other Financial Liabilities (D)		390.6	56.8	294.8	152.6	420.6	26.8
Other Financial Liabilities Days (Other Current Liabilities / Revenue*No. of days in period) (iv)		42		38		47	
Net Working Capital (A+B-C-D)		480.1	90.9	601.5	-30.5	569.1	1.9
Net Working Capital Days (i + ii – iii – iv)		60		91		70	

Key Highlights

- ✓ In term of overall net working capital days, there has been reduction of 29 days & 8 days as on September '24 as to that of March '24 and September '23 respectively. The y-o-y reduction in WC days was primarily on account of decrease in inventory days − on account of improved inventory management and faster inventory turnover.
- ✓ Cash & cash equivalent as on 30th September 2024 stood at Rs. 1,556 crore
- Focused efforts towards improving collections Collection during H1FY25 of ~Rs. 1,999 crores as compared to Rs. 2,000 crores during H1FY24 which demonstrates company's continued strong focus on discipline even in a relatively challenging macro-economic environment

Given the seasonality in the business, it is best monitored on an annual basis

^{*} No. of Days in period: Sep-24 – 92, Jun-24 – 91 days, Mar-24 – 365 days, Sep-23 – 92 days

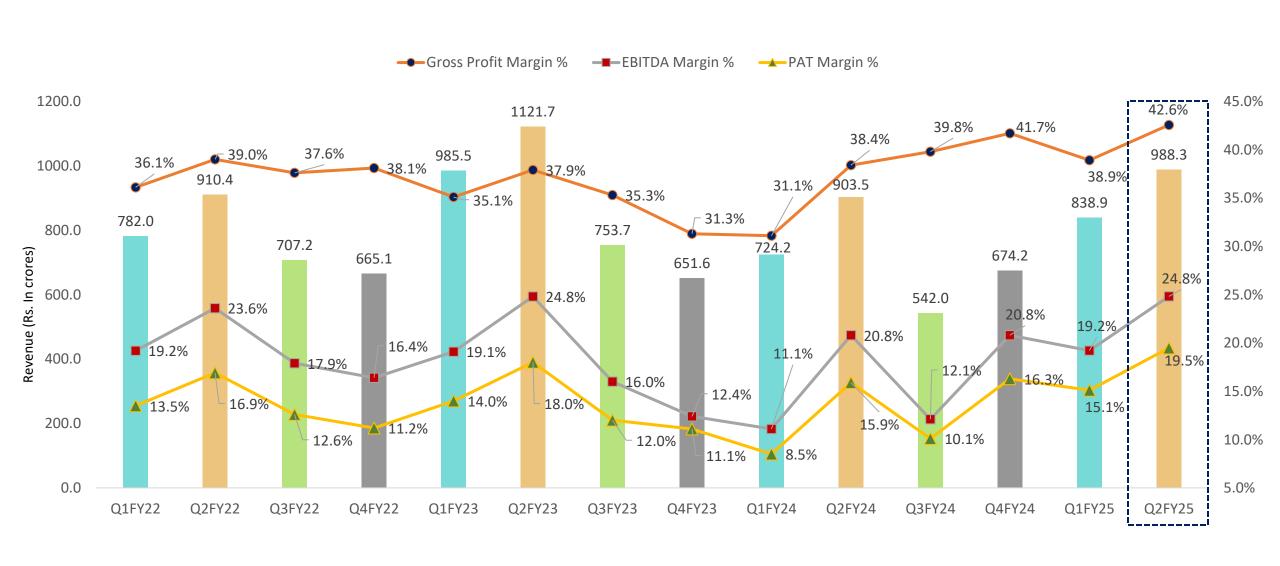
Consolidated Cash Flow Statement



Cash Flow Statement (Rs. Crs)	Half Year ended 30-Sep-24	Half Year ended 30-Sep-23
Net Profit Before Tax	430.6	278.8
Adjustments for: Non-Cash Items / Other Investment or Financial Items	-20.2	-1.0
Operating profit before working capital changes	410.4	277.8
Changes in working capital	18.6	428.9
Cash generated from Operations	429.0	706.7
Direct taxes paid (net of refund)	70.9	62.8
Net Cash from Operating Activities	358.2	643.9
Net Cash from Investing Activities	-298.6	-568.9
Net Cash from Financing Activities	-53.2	-71.1
Net Increase /(Decrease) in Cash and Cash equivalents	6.5	3.8
Add: Cash & Cash equivalents at the beginning of the period	46.6	46.9
Cash & Cash equivalents at the end of the period	53.1	50.7

Financial Performance Trend





Company Overview

Journey to 15x Growth in India





SCIL - Vision & Mission





Vision & Values

Vision:

- To be a trusted market leader in Indian cropprotection sector
- To develop a vibrant corporate culture
- Endeavor to achieve success and sustainability through innovation & excellence

Core Values:

- Innovation
- Excellence
- Integrity
- Respect & value all stakeholders
- Customer focus
- People focus
- Sustainability





Mission

Marketing and Sales:

- Further penetration into Indian market & take leadership; expand exports
- Strengthen Sales Force, Distribution and Product Portfolio

Manufacturing:

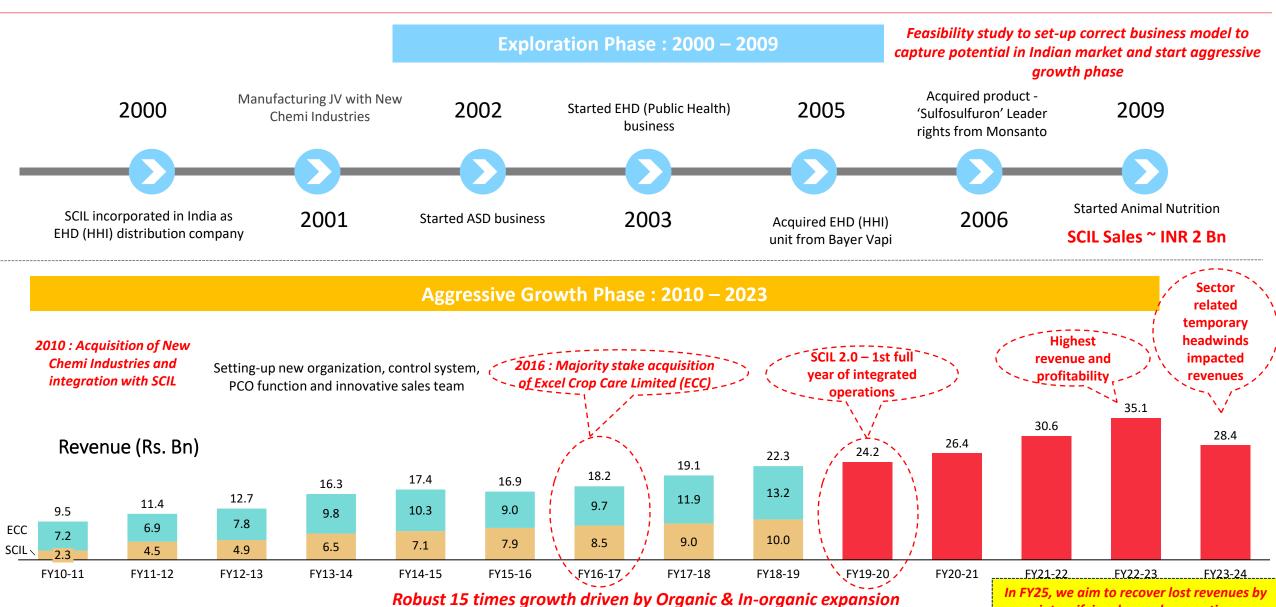
- Supplying the most competitive products with safe and stable operation and meet demand
- Strengthen Procurement Power
- Expand Manufacturing Functions

Management & Support:

- Establishing the most efficient organization to support business growth and alignment with SCC
- Develop administrative efficiency while ensuring internal controls
- Full & Strict Compliances
- Value Creation for all stakeholders

Journey to 12x Growth in India in last 14 years





intensifying demand generation

Formidable Player in the Indian Agrochemicals Space



5
Manufacturing
Facilities

14
Technical
Actives

15,000+ Direct Distributors & 60 Depots

Key Products



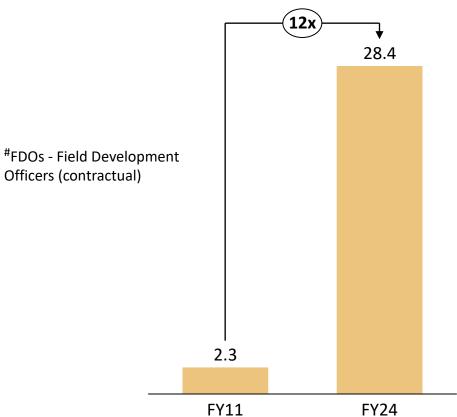
200+ Brands 700+ SKUs

25+ Patents 200+ Registrations

1600+ Employees 1500+ FDOs#

Grown 12x+ over FY11-24

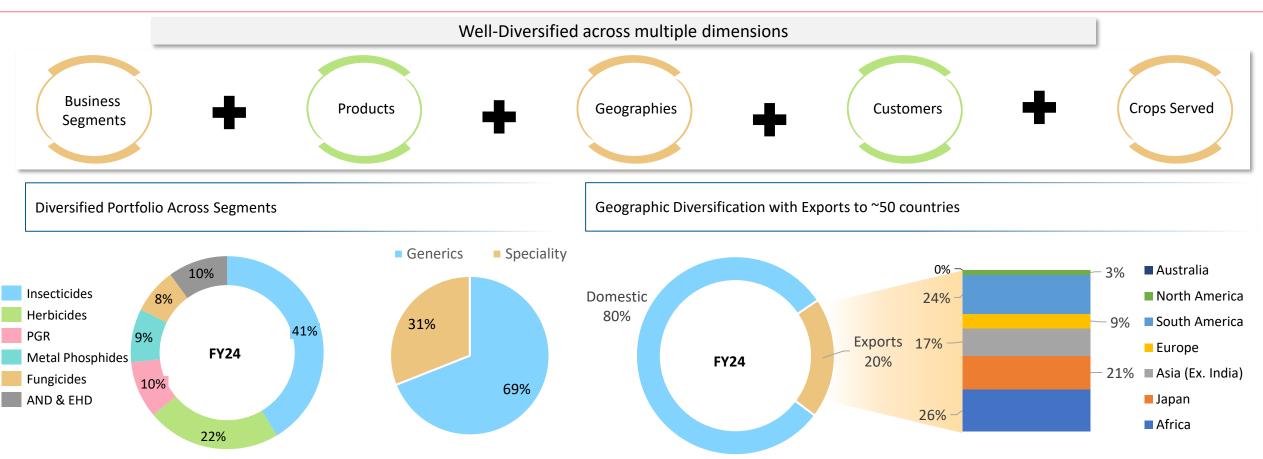
Rs. Bn



Product Name	Product Category	Indicative Use	
Fenpropathrin Glyphosate	Insecticide Herbicide	Paddy, Cotton, F&V Tea Gardens, non-cropped	
Profenophos Pyriproxyfen	Insecticide Insecticide	Cotton, Soya bean Cotton	
Clothianidin	Insecticides	Vegetables	
Tebuconazole	Fungicides	Wheat, Soya bean, Chilli	
Gibberallic Acid	Plant Growth Regulator	Citrus Fruits	
Aluminum Phosphide	Fumigant	Warehousing of Food Grains	
Chlorpyriphos	Insecticide	Paddy, Beans, Gram	
DL-Methionine	Animal Nutrition	Poultry	

Diversified & De-risked Portfolio Across the Agro-Chem Value Chain





- ✓ Greater focus on high growth, stable and high profitable segments such as Herbicides, PGR, Bio-rational products
- ✓ Increasing contribution from PGR segment and offerings for both Kharif and Rabi crops to reduce seasonality in the business
- ✓ One of the highest proportion of environmentally-friendly products in the Industry

- ✓ Top 10 products contributes less than 45% of Total Revenue
- √ No product / molecule contributes more than ~16% of Total Revenue
- ✓ Diversified across key crops Concentrated efforts now on fruits & vegetables, paddy and other high growth segments

Strong Brand and Well-Entrenched Distribution Network



- ✓ Strong brand with market leading position across various product categories
- ✓ **Dual brand portfolio** can offer products at all price points serving multiple customer sub-segments
- ✓ In-depth knowledge of own research products, proven go-to-market strategy and deep farmer connect facilitates launch of Speciality products
- ✓ On-field demonstration of products, training of farmers in using the products, building awareness among stakeholders in relation to the products
- ✓ Pan-India distribution network ensures strong presence with both retailers and farmers and on-time feedback mechanism
- ✓ Scale and diversity of product offerings lead to superior bargaining power with distributors and provides one-stop solution for farmers
- ✓ Expanded teams for strategic marketing, demand generation, product development and regulatory affairs to focus on future growth



26 States



15,000+
Distributors



4.4 million+

Farmer Connect through physical meetings

20 million+

Digital Connect



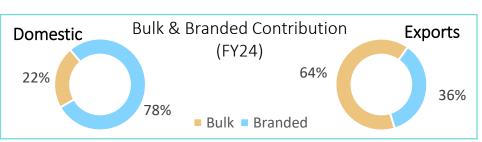
60 Depots



~40,000Dealers



~600Sales Team



Expanding Brand Visibility and Connect













- ✓ Wide range of generics and speciality products for Increased crop presence and providing crop
 protection solutions
- More than 1,500+ Relationship managers connecting to 4.4 million+ farmers throughout crop cycle
- ✓ Over 200 brands covering maximum of crops and pest segments
- √ 15,000+ distributors; 40,000+ dealers and 60 Depots help in expanding brand visibility and connect
- ✓ More than 600+ Qualified and skilled managers in Sales, Marketing and customer support
- ✓ Company with 20+ mega brands with high brand recall
- ✓ Healthy geographical Brand coverage **throughout India** including North East and J&K
- ✓ Optimum use of **advertising media** with increased Digital Platforms presence







Digital Marketing Initiatives



Develop "Digital Marketing" as a parallel support to Traditional marketing system leading to improved sales.

✓ Our Digital Assets: 23 websites (9 local languages), engaged with 20 million consumers in FY23



YouTube - Advantage

More than 53,000 subscribers

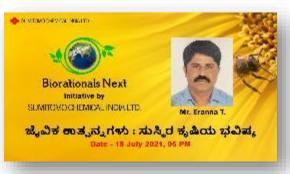








- ✓ Successful campaign to introduce the QR codes of http://www.sumitomoproducts.com/ to the retailers and farmers.
- Create Interest and real experience Digital + Physical = PHYGITAL







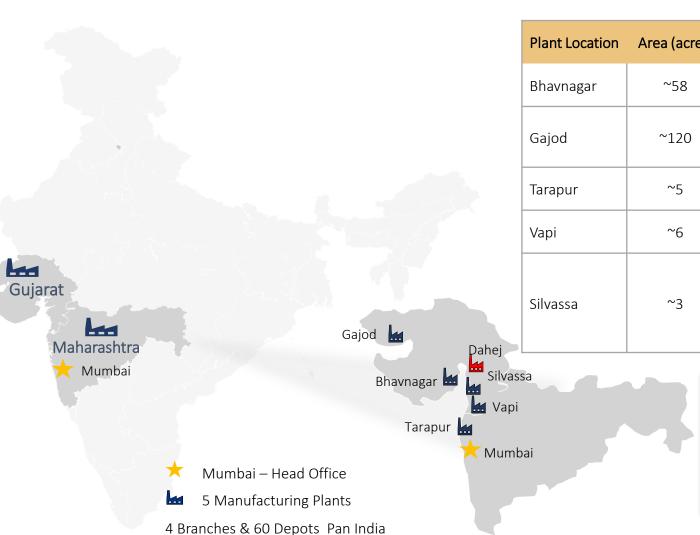


- 15 Digital Launch programs of Taboli across India to introduce the product to distributors & retailers
- ✓ More than 5,000 downloads
- ✓ Rating 4.5

Strategically Located Manufacturing Facilities



Connectivity to Major Cities and Proximity to Main Highways, Ports Reduces Logistic Time and Costs



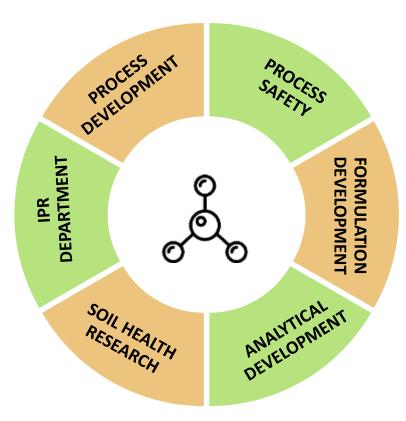
Plant Location	Area (acres)	Segment Served	Product Manufactured		
Bhavnagar	~58	Manufacturing of Technical Grade Pesticides and Formulations	Technical Grade Products: Chlorpyriphos, Profenophos, Glyphosate, Tebuconazole Tech, Quinalphos, Imidacloprid, Thiacloprid, Acetamiprid, Byspyribac Sodium, Fluroxypyr, Aluminium Phosphide, Zinc Phosphide, Sulphur WDG, Fenpropathrin		
Gajod	~120	Production and manufacturing of Metal Phosphides, Sulphur WDG and other WDG formulations			
Tarapur	~5	Production and manufacturing of Active Ingredients			
Vapi	~6	Formulation & Packaging			
Silvassa	~3	Formulation of Glyphosate and Other Speciality Products	Formulations for above TG products and several other speciality and generic products		

- Overall Optimal capacity utilization ~ 80% to 90% for TGAI's
- Bought 2 additional private owned land parcels for future expansion:
- ~20 acre adjoining our existing Bhavnagar site
- ~50 acre at a prime location at Dahej within Chemical Zone

R&D: End-to-End Product Development Capabilities



- ☐ 3 fully equipped, DSIR approved R&D labs located at Mumbai, Bhavnagar and Gajod capable of synthesis, technical product and formulation development; Soil Health Research Laboratory and in-house field trials
- R&D Team comprises of **75+** qualified and dedicated engineers & scientists of which **10+** are PhDs with more than **15 years** of Experience
- □ 25+ patents granted across various geographies; 9 applications filed
- R&D facilities to gain capability for creating new processes and new combinations using SCC Japan's chemistries which would help improve production processes and efficiency





Bhavnagar, Synthesis Lab



Bhavnagar, R&D Analytical lab



Bhavnagar, Soil Health Research Lab



Bhavnagar, Biopesticides Unit

Thrust on Safety, Health and Environment (SHE)



Quality Certifications Ensure Consistent product quality and healthy working environment at manufacturing sites



Four Start Export House by Ministry of Commerce and Industry



Authorized Economic Operator AEO (Tier-2) Certification



ISO:9001:2015, ISO-14001:2015 and OHSAS18001:2007 for the manufacturing sites at Bhavnagar, Gajod, Tarapur and Silvassa; ISO:9001:2015 at Vapi



A8000 Certification for Social Accountability in Bhavnagar and Gajod



Efforts focused on reducing effluent load and effluent treatment cost, for staying innovative and competitive in the market



The quality of the products is maintained and upgraded to the applicable national and international standards through rigorous pursuit of Six Sigma initiative



Focused on energy conservation and energy cost reduction: 65% of total power requirement through wind and solar power generation plants



Expanding solar power plant capacity in line with towards green energy would also help in reducing dependence on outsourced power as well as in energy cost reduction



3R Principle: Recovery – Recycle – Reuse



Safety audit, training programmes and other safety management processes and programmes are carried out/conducted at regular intervals



Abiding by SCC Japan's EHS Policies



Dr. Vikram Sarabhai award for developing green technology from department of Science and Technology, Government of Gujarat



Certificates of appreciation received ten times from jointly by Gujarat Safety Council and Dish



Government of Gujarat for achieving 10 lakh accident free man-hours



Certificates of merits received from jointly by Gujarat Safety Council and Dish Government of Gujarat for achieving 20 lakh accident free man-hours



Certificates of honour received two times jointly by Gujarat Safety Council and Dish Government of Gujarat for achieving 30 lakh accident free manhours

Focus on purity, quality and timely delivery of products to the customer

Awards & Accolades



Quality Certifications Ensure Consistent product quality and healthy working environment at manufacturing sites

- 🙎 Jamnalal Bajaj Award for "Fair Business and Practices"
- Y Chemexcil Best Exporter's award: 2017-18 received in 2023
- First award for export of organic and inorganic chemicals
- ICMA award for innovation and purposeful programs for social progress
- First Sir P.C. Ray award for development of products and process with indigenous technology
- Punjab Haryana Delhi Chamber of Commerce and Industries award for ethical business
- Winner active ingredient trophy and certificate from M/s. Bayer
- Trishul award for the excellent performance for exports in international markets
- ▼ Global CSR award from SCC for one of our Integrated Village Development Programme
- Y ICMA award for innovation and purposeful programs for social progress
- Shramveer award for improvement of product efficiency received from national level Delhi
- Vishwakarma Rashtriya Puraskar received for process development

- 🙎 National Safety Award by Labour Ministry, Government of India for safety performance
- Shramveer Award to employees from Labour Ministry, state level received six times
- Shram Bhushan Award to employees received five times
- Shram Ratna to employees, received seven times
- Shram Shri award to employees received three times
- Gujarat State Safety Certificate for safety commitment
- SCSR Award from Federation of Gujarat Industries

Focus on purity, quality and timely delivery of products to the customer

Autonomous Board with Vast Industry Experience





Dr. Mukul Govindji Asher Chairman and Independent Director

- Professorial Fellow at Lee Kuan Yew School of Public Policy at the National University of Singapore
- Advisor to Govts in Asia on tax policy & pension reforms; and to multi-lateral institutions including IMF, Asian Development Bank, PFRDA of India, Govt of Gujarat, & World Bank
- Member of the panel to review Crawford School of Public Policy at Australian National University



Preeti Gautam Mehta
Independent Non-executive Director

 31 years of experience in corporate laws, foreign investment and collaborations, mergers and acquisitions and private equity investments, banking, franchising and hospitality



N. Sivaraman
Independent Director

- Qualified Chartered Accountant with close to 40 years of experience as finance professional and business and organizational leader.
- He had over 34 years of successful career with Larson & Toubro Group holding position of President and Whole-time Director of L&T Finance Holdings Limited and board membership of L&T Infrastructure Finance Limited where he played pivotal role. Managing Director and Group CEO at ICRA Limited and COO of IL&FS Limited



Ninad Dwarkanath Gupte

Non-executive Director

- Experience of 44 years in management of companies operating in fine chemicals, performance chemicals, industrial chemicals & agrochemicals
- Held senior positions at Excel Industries, BASF India, Herdillia Chemicals and worked as MD of Cheminova India and Agrocel Industries and as Joint MD of Excel Crop Care

Autonomous Board with Vast Industry Experience





Tadashi Katayama
Non-executive Director

- MBA from Vanderbilt University, U.S.A. and a Master's degree from Kyoto University in Japan
- Associated with Sumitomo Chemical, Japan since 1992 in the Health and Crop Science business unit in various positions



Masanori Uzawa

Non-executive Director

- MBA from University of Virginia, USA and a Bachelor's degree from the University of Tokyo in Japan
- Associated with Sumitomo Chemical, Japan and has experience of over 20 years in the areas of strategy, planning and business development for crop protection & other chemical businesses.



Chetan Shantilal Shah

- **Managing Director**
- Commerce graduate from the University of Mumbai and holds a master's degree in Business Administration from North Rope University in the USA
- Over 44 years of industry experience in various leadership and senior management roles



Sushil Champaklal Marfatia

Executive Director

Chartered Accountant with over 43 years of industry experience
Worked with New Chemi Industries
Limited for 33 years which was later merged with the Company



Dr Suresh Ramachandran Deputy Managing Director

- Ph.D. in Entomology" from The University of Georgia, USA
- 26 years of expertise Sales and Distribution, Product Management, Regulatory, Business Management, R&D, Six Sigma & Enterprise Resource Planning, in Crop Protection & Seeds Business.

Board is supported by a strong and experienced management team associated with Company since long

Growth Strategies





Continued Investment in R&D and Pipeline

- Aim to invest in seamless integration of R&D between SCIL and SCC units which would help improve our production processes, enhancing yields and efficiency
- Introduce new products as per market demand



Capacity Expansion

- Driving operational efficiencies maintaining highest safety standards and Responsible Care compliances
- Invest ~15% of consolidated EBITDA every year for upgradation of manufacturing facilities and capacity expansion to cater to strong domestic/global demand



Further Brand Development

- Investments for marketing of new and existing products and brands
- On-field demonstrations, training of farmers for building ground-level demand generation supported by digital marketing
- Extraordinary preparations for new product launches underway



Product Pipeline

- Multiple products coming from initiatives
- Global Speciality Proprietary products to be launched in India
- New combination products / pre-mixtures currently under development for domestic and exports
- Off-patent products under development for domestic and exports
- Technical products for manufacturing and exports



Expand Export Business

 Enhance exports in regions like Africa Leverage SCC's Global supply chain and marketing network to drive exports in Latin America, Asia and Europe

Achieving Market Leadership in India

- Balanced portfolio of specialty products (including futuristic green products) and offpatent products
- Consolidate position as best agro-chemical marketer in India
- Strive for manufacturing excellence & expand Make in India Projects
- Making organization ready to handle future challenges (Transform)
- Sustainable and healthy financial results (Harvest)

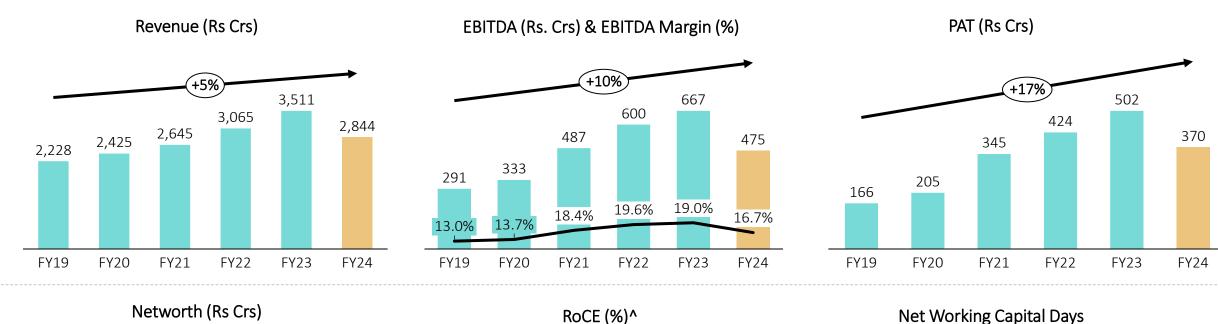
Leverage expertise in successful product launches, demand generation and manufacturing capacity expansions to fuel future growth

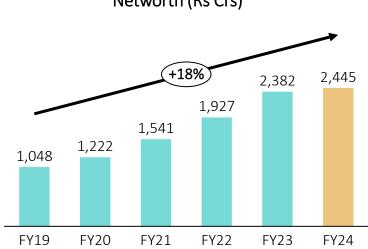


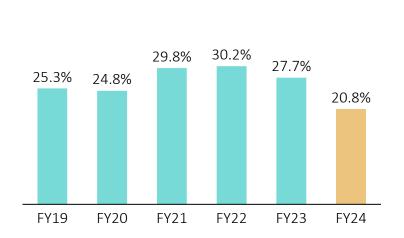
Financial Performance & Key Takeaways

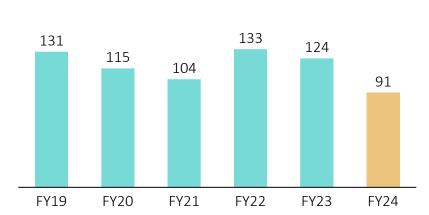
Historical Performance Highlights











^ ROCE – {EBIT/ (Net Worth + Borrowings)}

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Consolidated Profit & Loss Account Statement



Particulars (Rs. Crs)	FY24	FY23	FY22	FY21	FY20	FY19
Net Revenue from Operations	2,843.9	3,511.0	3,061.2	2,644.9	2,424.8	2,228.4
COGS	1,775.1	2,270.6	1,908.0	1,655.4	1,607.6	1,458.9
Gross Profit	1,068.9	1,240.3	1,153.2	989.5	817.2	769.6
Gross Profit %	37.6%	35.3%	37.7%	37.4%	33.7%	34.5%
Employee Expenses	232.0	218.4	202.0	194.3	179.3	158.4
Other Operating Expenses	362.3	355.4	351.3	308.4	304.7	320.5
Operating EBITDA	474.6	666.6	599.9	486.9	333.2	290.7
EBITDA Margin	16.7%	19.0%	19.6%	18.4%	13.7%	13.0%
Other Income	95.7	44.9	26.8	18.6	10.7	7.6
Depreciation	62.2	51.9	44.8	46.6	41.0	27.8
EBIT	508.1	659.6	581.9	458.9	302.9	270.5
EBIT Margin	17.9%	18.8%	19.0%	17.3%	12.5%	12.1%
Interest	5.1	5.4	6.2	5.6	5.5	3.7
Profit Before Tax & Exceptional	502.9	654.2	<i>575.7</i>	453.3	297.4	266.8
Exceptional Item Gain / (Loss)**	0.0	0.0	0.0	_	-30.9	-7.0
Profit Before Tax	502.9	654.2	<i>575.7</i>	453.3	266.5	259.8
PBT Margin	17.7%	18.6%	18.8%	17.1%	11.0%	11.7%
Tax	133.2	152.0	152.2	107.9	61.8	94.0
Net Profit	369.7	502.2	423.5	345.4	204.7	165.8
Net Profit Margin	13.0%	14.3%	13.8%	13.1%	8.4%	7.4%
Other Comprehensive Income	-0.4	2.3	2.4	1.6	-5.1	0.1
Total Comprehensive income for the period	369.4	504.5	425.9	347.0	199.6	165.9
EPS	7.40	10.06	8.49	6.9	4.1	3.3

^{1.} Appointed date for merger of ECC and SCIL is 1st Apr'18

Consolidated Balance Sheet



Assets (Rs. Crs)	Mar-24	Mar-23	Mar-22	Mar-21	Mar-20	Mar-19
Non-Current Assets (A)	640.4	581.2	487.6	367.6	360.6	318.3
Property, Plant and Equipment	466.1	392.8	349.6	277.6	282.9	277.2
Capital work-in-progress	4.0	53.5	21.1	4.3	6.5	3.2
Right to use an Asset	28.2	33.2	36.4	31.1	34.9	-
Other Intangible Assets	68.3	3.8	4.3	0.6	1.7	2.1
Intangible Assets under Development	18.7	17.7	14.1	10.0	3.8	4.9
Non-Current Financial Assets						
(i) Investments	0.1	0.1	0.1	0.1	0.1	0.1
(ii) Loans & other financial assets	13.8	36.4	30.8	6.0	5.3	7.6
Deferred tax Asset (net)	0.7	-	-	-	1.1	-
Non-Current tax Assets (net)	37.7	34.9	21.6	20.4	20.2	18.8
Other non-current Assets	2.8	8.7	9.5	17.6	4.2	4.4
Current Assets (B)	2,672.9	2,787.5	2,522.0	2,304.3	1,745.6	1,541.7
Inventories	610.4	888.7	937.8	754.4	588.0	680.6
Current Financial Assets						
(i) Investments	345.7	238.8	356.02	290.2	86.0	-
(ii) Trade receivables	715.9	946.1	843.13	848.2	849.8	671.0
(iii) Cash and cash equivalents	46.6	46.9	57.25	213.3	92.6	50.5
(iv) Bank balances other than (iii) above	136.7	256.0	21.88	28.8	0.9	0.9
(v) Loans	181.2	236.5	0.47	7.7	7.9	5.1
(vi) Other financial assets	536.5	48.5	174.50	11.4	21.8	15.8
Other Current Assets	99.8	126.1	131.03	150.3	98.6	117.8
Total Assets (A+B)	3,313.3	3,368.7	3,009.6	2,671.9	2,106.2	1,860.0

Equity & Liabilities (Rs. Crs)	Mar-24	Mar-23	Mar-22	Mar-21	Mar-20	Mar-19
EQUITY (A)	2,444.5	2,381.8	1,927.2	1,541.3	1,221.8	1,048.4
Equity Share Capital	499.1	499.1	499.1	499.1	499.1	274.6
Other Equity	1,942.4	1882.6	1428.1	1,042.2	722.6	773.8
Non-controlling Interests	3.0	0.0	0.0	0.1	0.0	0.0
Non-Current liabilities (B)	68.0	53.9	61.0	49.6	44.5	30.2
Non-current Financial liabilities						
Lease Liabilities	18.5	17.7	24.7	15.3	19.4	-
Provisions	25.9	22.6	22.3	29.2	25.1	15.6
Deferred tax liabilities (net)	23.6	13.6	13.9	5.0	-	14.6
Non-current Tax Liabilities	-	-	-	-	-	-
Current liabilities (C)	800.7	933.0	1,021.4	1,081.0	839.9	781.4
Current Financial liabilities						
(i) Borrowings	0.5	-	-	-	-	19.7
(ii) Trade Payables	430.0	490.2	517.2	591.2	490.9	480.8
(iii) Lease Liabilities	11.2	16.2	12.9	17.3	16.2	-
(iii) Other financial liabilities	294.8	366.2	399.7	356.8	235.4	179.2
Other current liabilities	53.2	51.2	79.8	108.2	80.2	87.2
Provisions	10.4	6.3	7.2	5.6	9.7	2.5
Current tax liabilities	0.5	2.8	4.7	1.9	7.4	12.0
Total Equity & Liabilities (A+B+C)	3,313.3	3,368.7	3,009.6	2,671.9	2,106.2	1,860.0

Consolidated Working Capital Movement



Particulars (Rs. Crs)	Mar-24	Mar-23	Mar-22	Mar-21	Mar-20	Mar-19
Inventory (A)	610.4	888.7	937.8	754.4	588.0	680.6
Inventory Days (Inventories/ COGS*365) (i)	126	143	179	166	134	170
Trade Receivables (B)	715.9	946.1	843.1	848.2	849.8	671.0
Trade Receivables Days (Trade Receivables / Revenue*365) (ii)	92	98	100	117	128	110
Trade Payables (C)	430.0	490.6	517.2	598.3	490.9	480.8
Trade Payables Days (Trade Payables/ COGS*365) (iii)	88	79	99	132	111	120
Other Financial Liabilities (D)	294.8	366.2	399.7	349.8	235.4	179.2
Other Financial Liabilities Days (Other Current Liabilities / Revenue*365) (iv)	38	38	48	48	35	29
Net Working Capital (A+B-C-D)	601.5	978.0	864.0	654.5	711.4	691.6
Net Working Capital Days (i + ii – iii – iv)	91	124	133	103	115	131

Consolidated Cash Flow Statement



Particulars (Rs. Crs)	Year ended 31-Mar-24	Year ended 31-Mar-23	Year ended 31-Mar-22	Year ended 31-Mar-21	Year ended 31-Mar-20	Year ended 31-Mar19
Net Profit Before Tax	502.9	654.2	575.7	453.3	266.5	259.8
Adjustments for: Non-Cash Items / Other Investment or Financial Items	-6.7	38.5	46.3	54.5	45.7	18.6
Operating profit before working capital changes	496.3	692.7	622.0	507.8	312.2	278.5
Changes in working capital	392.6	-135.2	-257.6	25.6	-9.4	-112.7
Cash generated from Operations	888.8	557.5	364.4	533.4	302.8	165.8
Direct taxes paid (net of refund)	129.0	168.1	142.6	107.9	81.4	88.1
Net Cash from Operating Activities	759.8	389.4	221.8	425.4	221.4	77.7
Net Cash from Investing Activities	-431.7	-327.2	-290.2	-282.7	-117.9	-35.3
Net Cash from Financing Activities	-328.3	-72.5	-62.6	-47.1	-61.4	-65.4
Net Increase /(Decrease) in Cash and Cash equivalents	-0.3	-10.4	-131.1	95.7	42.2	-23.1
Add: Cash & Cash equivalents at the beginning of the period	46.9	57.2	188.3	92.6	50.5	73.5
Cash & Cash equivalents at the end of the period	46.6	46.9	57.2	188.3	92.6	50.5

Key Takeaways

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Formidable Player in the Indian Agro-chem Space

- Strong / leadership position across products and processes
- Ability to develop new combination products (9 under registrations and additional under development)

Experienced Management Team and Board of Directors

- Strong management and autonomous Board with vast experience and domain expertise
- Localized experience enables better understanding of market needs to drive growth

Well-diversified Product Portfolio Across Agro-Chem Value Chain

- Multi-product, multi-geography, multi-customer de-risking
- Access to an impressive range of own actives along with significant exposure towards speciality products resulting in product offerings at all price points serving multiple customers sub-segment

Strong Brand and Well-Entrenched Distribution Network

- 26 states, 60 depots, 15,000+ distributors, 40,000+ dealer network
- High credibility and brand recall amongst famers and the trade on account of transparent and ethical business dealings

To Benefit from Strong Parentage of SCC Japan

- Benefits from international standing of SCC Japan; most well revered brand renowned for its quality
- Access to SCC's global supply chain and global R&D activities (one of the largest spenders) resulting in development of actives and broad range of formulation research

State-of-the-art Manufacturing and R&D Facilities

- Operates five manufacturing facilities with state-of-the-art plants at strategic location which helps reduce logistic time and costs
- Capacity not a constraint allowing for significant growth on existing investments
- Holds 27 patents and further 9 applications filed

Strong Track Record of Driving Growth

- Grown 12X over FY11-24 driven by organic and inorganic expansion
- Debt free balance sheet with strong return ratios

Annexures

Glance of various events to bring people together

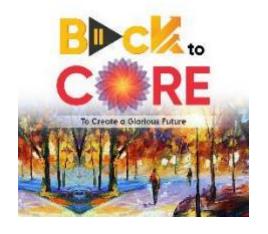
Glance of various events to bring people together





Strategic Workshop of senior and middle management to deliberate on growth acceleration











Logo for Annual Sales Team meeting - Manthan means joint efforts to squeeze out the results



Jogether towards glorious Future
Logo for Annual Distributors meeting Bandhan means strong bonding



Logo showing Core Values

Annual Sales Conference – Sumi Manthan 2024









- Annual Sales Team Conference Sumi Manthan 2024 (conducted at Pune, Hyderabad, Bangalore, Delhi, Indore and Kolkata in April and May)
- To be followed by Distributors Meetings Sumi Bandhan 2024 and Annual Goal Setting Meetings 2024 at our manufacturing sites in the month of June

Annual Sales Conference – Sumi Manthan 2023





Annual Distributor Meet – Sumi Bandhan









Goal Setting Meet – Bhavnagar 2023













Goal Setting Meet – Vapi, Silvassa, Tarapur 2022 and 2023





SCC senior management India visit – May 2023













SCC senior management India visit – June 2022











