

Ref No: AWL/SECT/2024-25/51

August 21, 2024

BSE Limited Floor 25, P J Towers, Dalal Street, Mumbai – 400 001

**Scrip Code: 543458** 

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National Stock Exchange of India Limited

Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai – 400 051

Scrip Code: AWL

Dear Sir, Madam,

Sub: Intimation for interaction with Analysts / Investors.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, this is to inform that the Company will interact on one- on -one basis with various Analysts / Investors during the month of August 2024.

The Company will also be meeting analysts/ investors in Singapore and Hong Kong from Monday 26<sup>th</sup> August 2024 to Wednesday 28<sup>th</sup> August 2024.

Investor Presentation for the said meetings is attached herewith.

During the aforesaid meetings with analysts/ investors, no price sensitive information or forward-looking statements will be disclosed or discussed. The above schedule is subject to changes due to exigencies on the part of the Investors/Company.

You are requested to take the same on your records.

Thanking you,
Yours faithfully,
For Adani Wilmar Limited

Darshil Lakhia Company Secretary Memb No: A20217

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# Investor Presentation

August 2024







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# Adani Wilmar Limited as of Today [1/2]

### Market Leader with Scaled & Iconic Brand

#### Over 2 decades of trust



Edible Oil player



Oleochemicals<sup>(1)</sup> player



Wheat flour player



Basmati rice player

#### **Diversified Product Portfolio with Presence across Price Points**

#### Edible Oil







#### Food & FMCG













**Industry Essentials** 



Strong Track Record of Growth & Profitability



Revenue

INR 52,502 Cr

LTM Jun' 24

~11% CAGR FY14-24

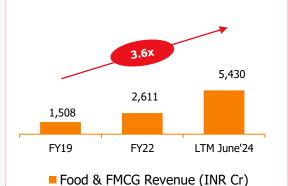
(underlying volume CAGR of

EBITDA LTM June'24 INR 1,623 Cr

~13% CAGR FY14-24

Fast Growing Foods & FMCG Segment





Addressing Multiple Customer Segments



- HoReCa
- Households
- Institutional
- Exports



# Adani Wilmar Limited as of Today [2/2]

End to End Integration Leading to Superior Efficiencies and Quality Control

# **Extensive Sourcing Network**

- An intricate network of suppliers across continents
- Long standing relationship with all key global suppliers of Edible Oils
- Market Intelligence, Inputs from co-promoter Wilmar International

# **Tech Enabled Supply Chain & Logistics**

- Highly digitized with Centralized Control
- Extensive use of Data & Analytics
- Online reverse auction for Truck Hiring

#### World-Class Manufacturing Plants



Own Units 23 Units



Third Party Units 47 Units



Spread across multiple States 70 Units

**Strategically located Manufacturing Plants** 

#### **Pan India Distribution Network**

121 Mn\*

Households

- 2.1 Mn\*
- 30,600+

Rural Towns Covered

100%
Urban Coverage

30+ Export Countries 2,500+

Sales Personnel

#### Strong Parentage with Complementary Strengths

adani





**Experienced Management Team with Strong Execution Capabilities** 

#### **Sustainability**

90%+ Traceable Palm Oil Sourcing

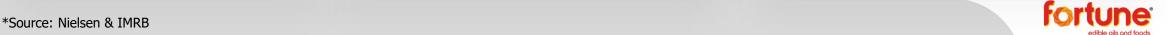
**98%+** Recyclable Packaging

2 Mn+ Lives impacted by Fortune SuPoshan

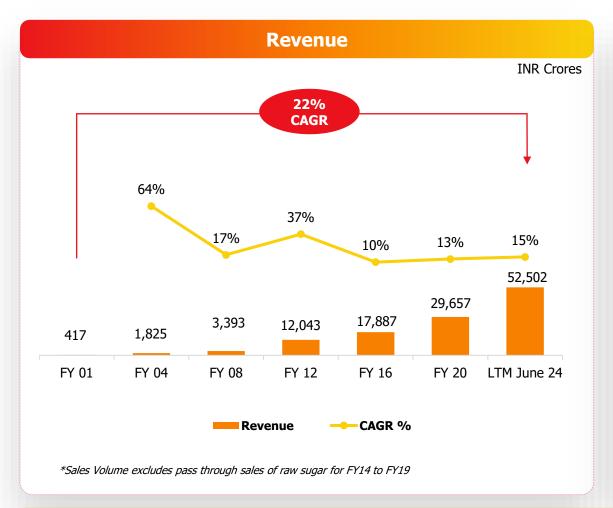
**ESG Index** 

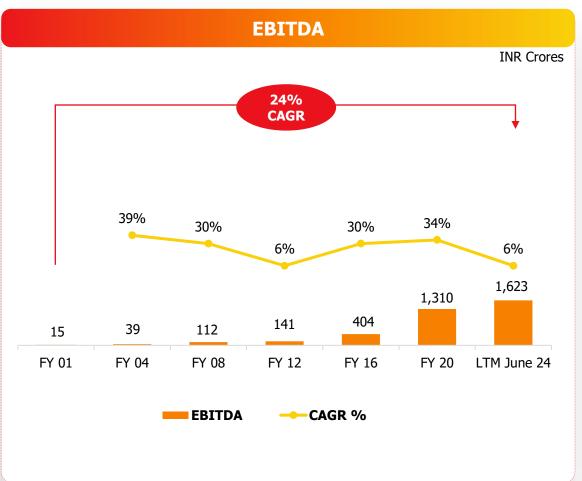
Inclusion in FTSE4Good

Index series



### AWL has been a compounding growth story since inception in 1999





#### Large TAM and robust capabilities has enabled strong growth



# AWL: Addressing large opportunity in packaged staple foods

#### **Our Business segments**

Edible Oil & Foods business-

**Edible Oil Products** Mustard Rice Bran Cottonseed Soyabean Sunflower Worthmore Groundnut LTM June'24 Revenue INR 39,593 Crores



Chemicals & other Industrial Essentials



75%+ contribution is from branded sales\*

Packaged staple foods revenue: INR 34,000 crores +



### Addressing opportunity through a household brand name





















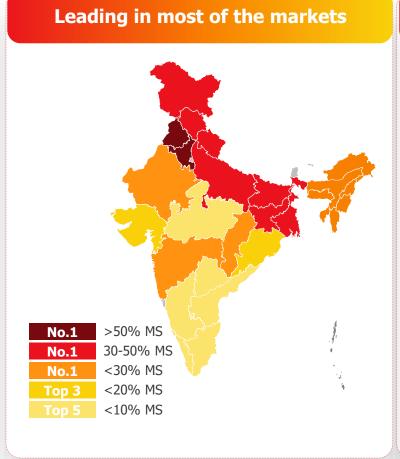




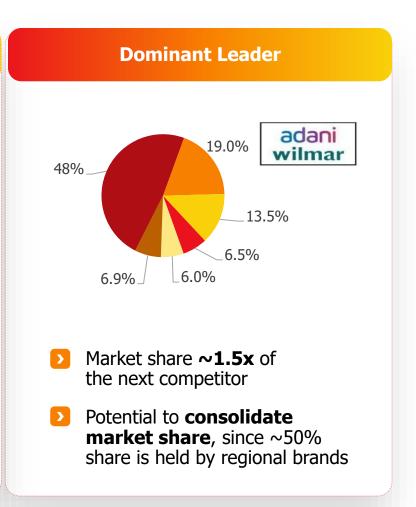




# Our strengths enabled dominant leadership in Edible Oils



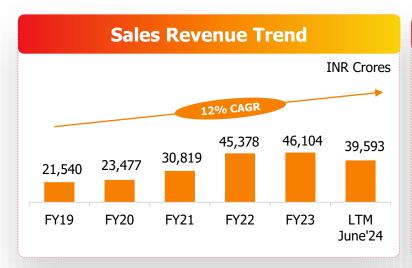


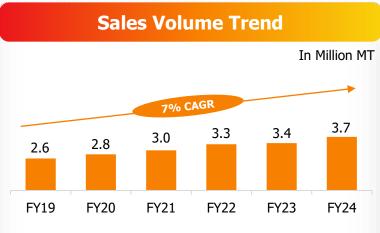


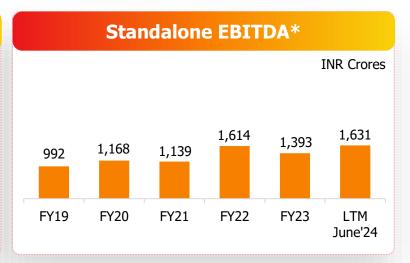
Strong platform has enabled AWL to launch & scale other products as well

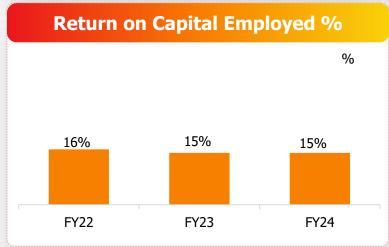


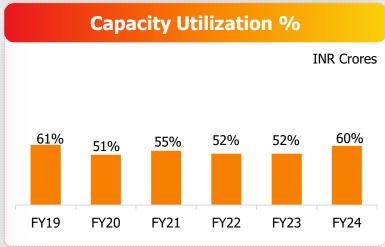
### **Edible Oils segment generating strong cash flows**



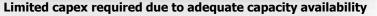














# Large TAM in staple foods; few large players have capabilities to benefit from formalization

**Edible oil & Staples together form 60-70% of the Indian kitchen / grocery spends** 

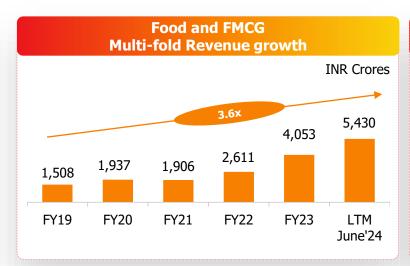


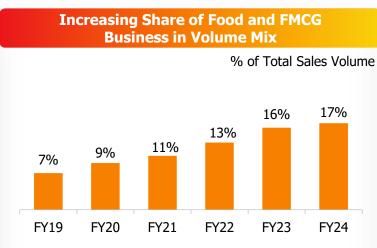
Category	TAM (in Lakh Cr.)	Branded %
Edible Oils	2.0	75%
Wheat	1.5	12%
Rice	2.1	11%
Pulses & Besan	1.2	5%
Sugar	0.6	6%
Spices	1.4	18%
Total	8.8	

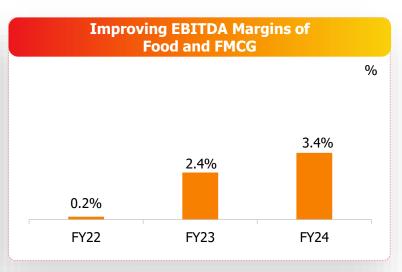


**Focus on Center of the Plate Categories** 

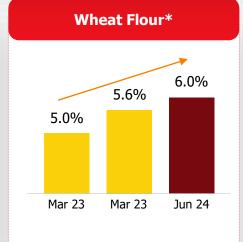
# Replicating edible oil playbook in other food products.... at a faster rate with all capabilities in place

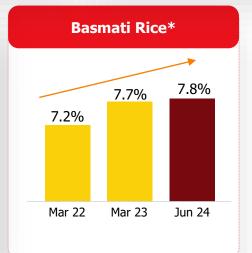










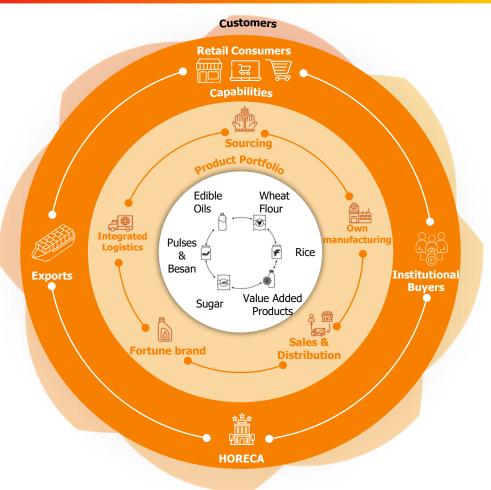


# Aspire to be a leading player in all staple categories 'Fortune' brand has gained consumer acceptance in multiple Food categories



# Advanced capabilities driving profitability in packaged staple foods

#### Integrated Business Model



- Sourcing from origins
- Commodity Risk Management
- Integrated Manufacturing
- Highly efficient Logistics;
- Pan-India Distribution

Bypassing intermediaries

Using intelligence from Wilmar's global presence

High asset utilization (8-10x asset turns)

Additionally direct shipment to distributors; densely located depots

High turns attracts distributors

Designed for structurally low-cost operations, while churning very large volumes

- Centralized functions, amplified by technology
- Common functions for all products of oils & foods

Source: Nielsen

**ROCP: Refined Oil Consumer Pack** 



# Platform strength is visible in numerous success stories

#### **Adani Wilmar has built a Strong Platform** → **Launchpad for Further Expansion**

Launch of Alife Soap in 2020

Crossed INR 100+ Cr. of sales within 2 years of launch



Already reached #11 position in market share

Kohinoor acquired in May 2022

Crossed INR 350+ Cr. of sales within 1.5 years of launch



HoReCa team set up in Q1 FY23

Crossed INR 450+ Cr. of sales within 2 years

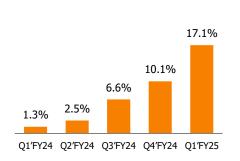


Branded Exports

Grew 3x in revenue from FY22 to FY24



Wheat Flour in Chennai (GT): MS%\*

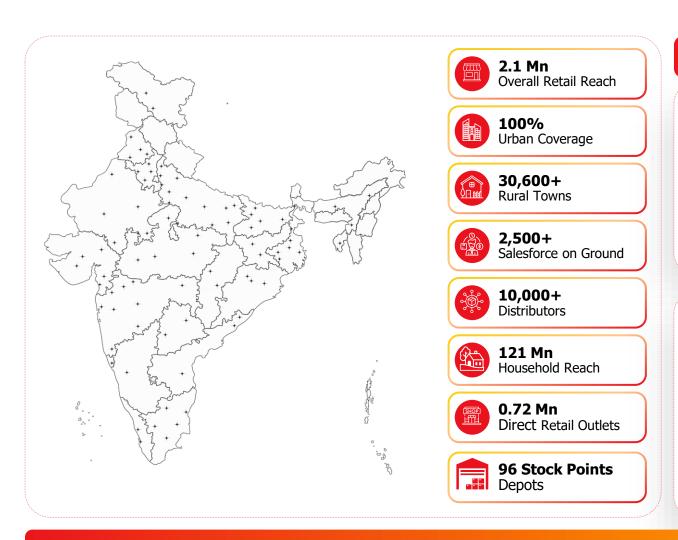




Our robust platform gives us confidence in continuing the compounding growth journey for many more years ahead



### **Extensive PAN India Distribution Network**



## **Targeting Customers across Segments through Multiple Channels**



Households

Branded

YOU

HoReCa

Branded

**Institutional** 

Non-branded



**Exports** 

Branded, Private Label, Non-branded

#### **Channels**

#### **Core Channels**





Strong presence across traditional and modern trade channels

#### **Emerging Channels**



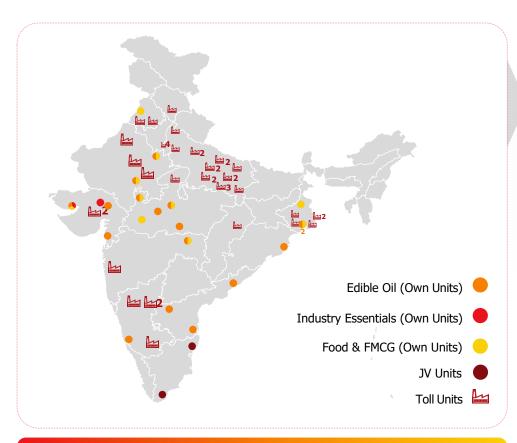




Focus to continue increasing the direct reach and coverage of rural towns



### Strategically Located Manufacturing Facilities Spread across the Country resulting in Higher Efficiencies | Stringent Quality Controls in place



Additionally, AWL's 100% owned subsidiary (BEOL) has 2 Own Units in Bangladesh









Company is **building** new capacities to increase in-house manufacturing



Third-party units are primarily on exclusive basis for quality controls

#### Segment

#### **Annual** Capacity\*

#### Current Utilisation

#### **Products** Included

Edible Oil -**Refining Capacity** 

5.5 mn MT



Soya oil, sunflower oil, palm oil, cottonseed oil, groundnut oil

Food **Capacity** 

0.9 mn MT



Chakki atta (wheat flour), besan (chickpea flour), suji/ rawa / maida (semolina), rice, soya nuggets

Industry **Essentials** 

1.6 mn MT



Oleochemicals, Castor



World Class Manufacturing Plants



End to End Integration



Capacity Expansion Underway



# **Backed by a Professional Management Team with Strong Execution Capabilities**

#### **Distinguished Board**



#### **Dorab Mistry** Chairman & Independent Director

40+ years of experience



#### Independent Director

30 years of experience



#### Madhu Rao

Independent Director

Independent Director

+40 years of experience

**Anup Shah** 

+25 years of

experience





PSHAH & CO

#### **Kuok Khoon Hong** Non-Executive

Vice Chairman

50+ years of experience

**Pranav Adani** 

25+ years of

experience

Non-Executive Director



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**Experienced and Dedicated Senior Management...** 

wilma

#### **Malay Mahadevia** Non-Executive Director

~32 years of experience



#### **Angshu Mallick** MD & CEO

35+ years of experience

Ex-NDDB / Amul



#### **Ravindra Kumar Singh**

Whole-time Director

35+ years of experience

#### **Notable Track Record** of Achievements

- Successful track record of enhancing valued customer and vendor relationships
- Integration of various acquisitions, creating valuable synergies and cross-selling opportunities
- Strong domain experience with the ability to create businesses with scale
- Creation of a well-invested organization that is prepared to catalyze the next stage of company growth



#### **Angshu Mallick** MD & CEO

35+ years of experience

Ex-NDDB / Amul



#### **Saumin Sheth** COO

~24 years of experience

With AWL since inception

adani



#### **Shrikant Kanhere**

CFO, Adani Wilmar

25+ years of experience

Ex-Vodafone, RIL

#### ...Supported by a Deep Bench of Experienced Operators Relentlessly Pursing Growth Opportunities...



#### Mukesh Mishra

Business Head -Edible Oils & Fats

~25 years of experience

Ex-Dabur



#### Vineeth Viswambharan

Business Head - Wheat Products. Premium Oils, NPD & Personal Care

~23 years of experience

Ex-ITC, Udaan



#### **Raiiv Sharma** Business Head -

Rice

~23 years of experience

**Ex-Future Group** 

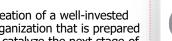


#### Raineesh Bansal

Head - Supply Chain & Logistics

29+ years of experience

Ex-Adani Ports/ Enterpsie, ISRO



#### Ravindra Kumar Singh Head - Technical

30+ years of experience

Fx-NDDB



#### Siddhartha Ghosh

CHRO

30+ years of experience

Ex-RIL, Jindal Steel & Power



#### Venkata Rao

CIO

24+ years of experience

Ex-Emami, ITC, Godfrey Phillips



#### Vidyashankar Satyakumar Head - R&D

22+ years of experience

Ex-Britannia



# In conclusion





# What will keep driving AWL's strong growth?



#### Large Category



**High Growth Potential** 





**Strong Assets** 





**Strong Capabilities** 



Center of the plate

Large TAM

India is the largest exporter of rice\*\*

Highly unorganized

**Branded Staples** growing faster

Few pan-India players

'Fortune' Brand

23 Own Manufacturing Plants

10,000+ distributors\*

Integrated business model from Sourcing to Sales

> Risk Management in agri-commodities

> > 25 years expertise

Wilmar Group expertise in agri-commodities & oleochemicals



### Multiple levers available to sustain fast growth and enhance margins

#### **Edible Oil**





Increase distribution network

- Increase **premiumization** in our strong markets
- Grow margin accretive categories like Mustard, Sunflower through regional strategies
- Improve mix of 'Fortune' brand, through improved distribution and better consumer connects
- Improve mix of value-added edible oils like blended oils, cold-pressed oils

#### Food & FMCG



- Leverage edible oil distribution to increase penetration
- **Enter into more categories** that are forward integration of Rice, flour
- **Enhance in-house manufacturing** capacities
- **Launch cleaning products** for HORECA and mass segment in retail, only as forward integration of our Industry essential products
- Fine tune operating model of marginaccretive categories like Basmati Rice
- **Normalize investments** in the segment after reaching scale
- Launch value-added products to enhance margins
- Leverage Wilmar's R&D to launch application-specific products in staples
- Acquire regional players in valueadded categories

#### **Industry Essentials**



- In-house capacity expansion
- Leverage R&D of Wilmar for specialty chemicals
- **Build presence across segments -**Food additives, home & personal care, plastic & polymers, lubricants & petrochemicals, agrochemicals

- Become leading specialty chemical player in India; additionally lead in Green products
- Improve the mix of specialty chemicals in our portfolio through inhouse processing facilities
- **Derivatization of basic oleo** chemicals and castor oil for significant enhancement of margins









Margin Levers

# Aspiration to become India's largest Food FMCG player



Ghar Ka Khana tastes best when cooked with



edible oils and foods





# **Annexure**





# Demerger

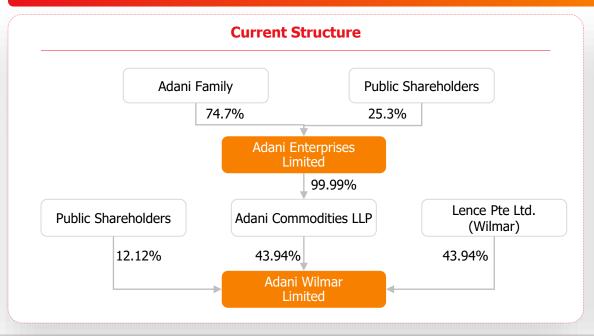


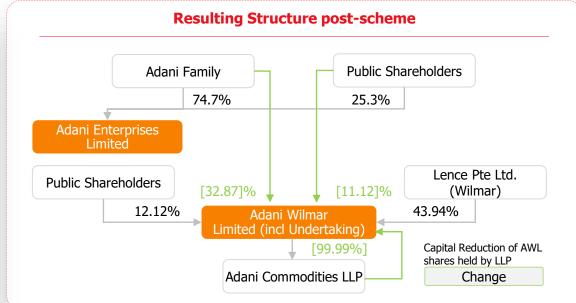


### **Proposed Scheme of Demerger**

- Adani Enterprises as an incubator continues to incubate new businesses and create sustainable and long-term value for its stakeholders. Over the years, we have a track record of successfully incubating businesses across various sectors which are currently leading players in their respective sectors and delivering substantial returns to their shareholders.
- In line with above, the Board of Director of AEL & AWL have approved demerger of the food FMCG business of AEL to Adani Wilmar Limited along with AEL's strategic investment in Adani Commodities LLP.
- The food FMCG business has become self-sustained, performing well and poised for further growth under AWL. For AEL, this arrangement will not only unlock the value for shareholders but also allow focused strategy for sustainable growth in its incubating businesses

#### **Shareholding Structure - Before and After the Scheme**







# **Robust Risk Management**

#### Full proof risk management framework in place to mitigate commodity risk

#### **Board approved policy**

Robust policy in place to govern commodity risk

#### **Oversight of Wilmar**

Regular oversight & guidance of Wilmar Group on Exposure

#### **Market Intelligence**

Real-time intelligence on global supply & demand (Wilmar Group's global network)

#### **Defined Trader Limits**

Established Position Limits on Trader on long / short as well as MTM

#### **Periodic Review & Monitoring**

Daily Monitoring & Reporting of Exposure & Value at risk

### Experienced & Integrated Sourcing Team

Single In-house Sourcing team overseeing overall buying of all agri-commodities

#### **One of the Largest buyers**

AWL is amongst the largest buyers of edible oil, wheat, paddy, pulses etc., giving scale benefits

#### **Strong supply network**

AWL has a large domestic & international network of suppliers

**Strong Risk Management Expertise built over 2 Decades of Experience** 



# Sourcing & Risk Management





# An Intricate Network of Reliable Suppliers Across Continents, Procuring at Origin Locations



#### **Key Advantages**

Favourable commercial terms

Bargaining
Power due to
huge scale

Market intelligence from both supply & consumption side

Inputs from copromoter Wilmar International

#### 3 million

MT per annum Total volume of AWL's oil imports

#### 20%

The volume of India's edible oil imports is by AWL\*

#### >70%

Palm oil procured from Wilmar International



Largest Importer of Edible Oils in India\*





# Manufacturing





# Manufacturing





# **Integrated Business Model leading to Cost Efficiencies**

#### **Mundra Plant**



**End-to-End Integrated Plant** 

- ▶ The Mundra plant is the largest single location refinery in India with a capacity of 5000 MT/day\*
- Crushing units and refineries
- Integrated to produce Vanaspati, margarine, oleo chemicals and soap bars with raw materials from refining
- Derive de-oiled cakes from crushing and oleochemicals from palm stearin derived from palm oil refining

#### **Vidisha Plant**



**Integrated Plant for Soya** 

Covers entire value chain of soya-crushing, producing soya value-added products such as soya nuggets, soya flour, soya flaks and refined soya oil

#### **Upcoming Plant**



**Integrated Plant in Gohana, Haryana** 

- 3D Layout: Fully Integrated Plant
- Total Capex Outlay: ~INR 1,300 Crores
- Estimated Annual Capacity: ~627,000 MT
- Construction is in progress and Project is expected to be completed by March 2025

Focus on Building Integrated Plants and adding New Units in Existing Locations



# **World Class Manufacturing Facilities**















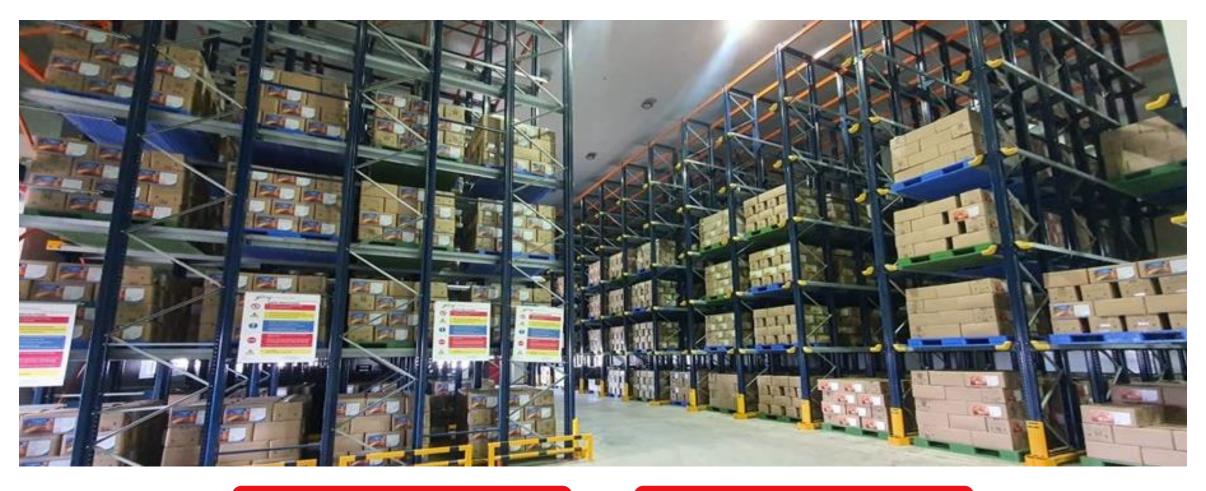
# Logistics





# F

# **Proximity to markets: A depot at every 250 KM**

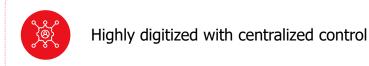


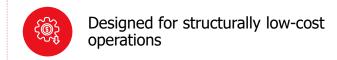
96 Depots

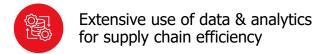
~2.42 Million Sq. Ft. (Depot Storage Space)

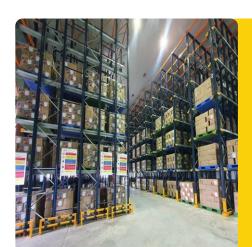


# Tech-Enabled Lean Supply Chain Network and Integrated Logistics





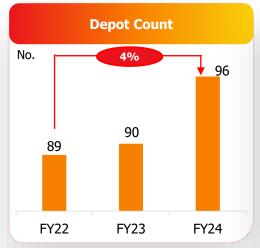


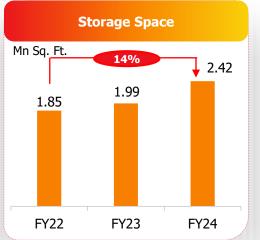


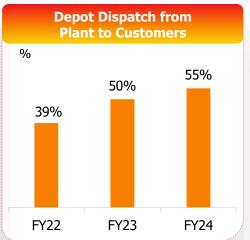
#### Proximity to Markets

A depot at every 250 KM, with 96 depots having ~2.4 Million Sq. Ft. in Storage Space







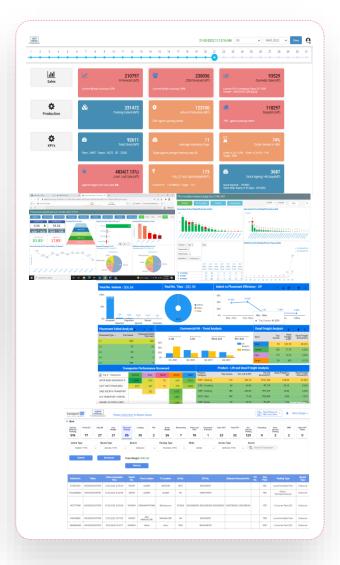




# Extensive use of data & analytics for supply chain efficiency









## **Sales & Distribution**





## Enhancing distribution is another key lever of growth

## **Enhancing sales productivity**



Sales function using customized approaches for different categories of outlets

## Focus on Range selling



salesmen to sell the entire range of oil & foods products to retail outlets

#### **Network expansion**



- Adding towns in rural region (prioritizing larger towns)
- Improving distribution infrastructure in southern states

## Deeper penetration in existing towns



Reaching new retail outlets

#### **Product-level penetration**



Increasing product-level penetration in our existing outlets

#### **Demand capture**



Increasing digitalization efforts to improve the fill rates



## Increasing digitization of Sales function to capture demand

## **Everyday great** execution



- Improving daily visit calls
- Improving productivity of calls
- Increase DSM effective coverage
- Improved penetration in urban towns

## Rural Activation & Coverage Expansion



Improved quality of Town Coverage in Rural

## RURAL Sales Force Automation



- Geo-tagging of Outlets in all categories
- Visibility of Rural Coverage: Orders addressed from SFA

## Route optimization



- Using tech to determine sales beat, optimizing the daily market route
- Pilots have demonstrated significant reduction in distance travelled, improving salesman productivity

## Distributor Segmentation



- Classification of existing distributors based on their buying patterns and financial parameters
- Identify distributors at risk and take corrective actions to retain them

## Outlet Level Insights



Identification of similar potential outlets based on purchase patterns



## **Subsidiary**





## Bangladesh Business (100% Subsidiary of AWL): Brief Snapshot

FY24 Sales Revenue
INR 2,084 Crores

O.12 MMT

Product Basket

Soyabean Oil Mustard Oil Rice Bran Oil

Sunflower Oil Palm Oil Rice

Wheat Flour Refined Flour Deoiled Cake

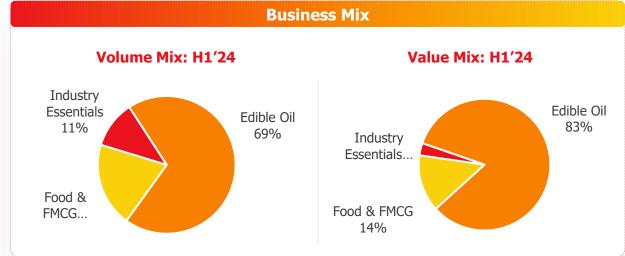
# Brands Veola KING'S Meizan Fortune\* edible oils and foods

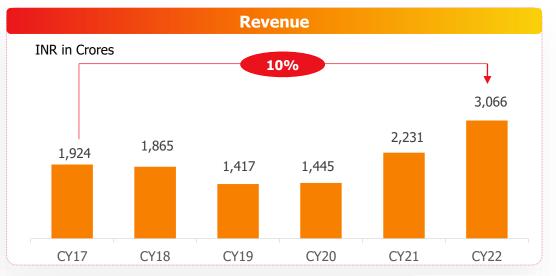
Share of Foods - FY24

~20%

**FY24 Branded Sales %** 

77%







## **Marketing Activities**





## Celebrity-led advertising on mass media

Soyabean Oil Campaign



Fortune Atta Campaign



Soyabean Oil Campaign



King's Mustard Oil Campaign



Sunflower Oil Campaign





## **TV Campaigns**







## Fortune Flour Festival at one of the largest retailer (2/2)

Event showcased the entire range of Fortune's offering in flours (Atta, suji, rawa, maida & besan)







The campaign led to 2x increase in market share of all flours in Q3'24 in the retail chain\*



## **Impactful BTL activities in urban towns**



Metro campaign in Delhi: Daily Reach: ~4.2 Mn Commuters during campaign\*



## BTL - Consumer engagements incorporating cultural nuances

#### Pickle Campaign promoting use of Fortune Kacchi Ghani

Celebrating the pickle culture with multiple engagements





Live achaar (pickle) making workshops





**Customized Packaging** 



On-ground activation





Social media engagement

KGMO Pickle campaign "Achaar ka Perfect Jodidaar" won the gold award at SABRE South Asia Awards 2024



### **Integrated Communication of Edible Oil & Foods**

#### ATL strategy following integrated approach of marketing Edible Oil & Foods together

Fortune Sunflower + Rice + Atta



Fortune Soyabean Oil + Maida



#### **BTL Activities promoting Edible Oil & Foods together**

Delhi Metro



Fortune Soyabean Oil + Besan



Ethnic design for Metros



Integrated display





## **Bundling: Leveraging the unique advantage of AWL**

#### Leveraging the brand equity of "Fortune" by offering bundling offers through Consumer & Trade Promotions

Soya and Maida

Soya and Maida

Sunflower and Sugar

Sunflower and Soya Nuggets









**Driving sales with bundling of edible oils and foods** 



## Financials KPIs

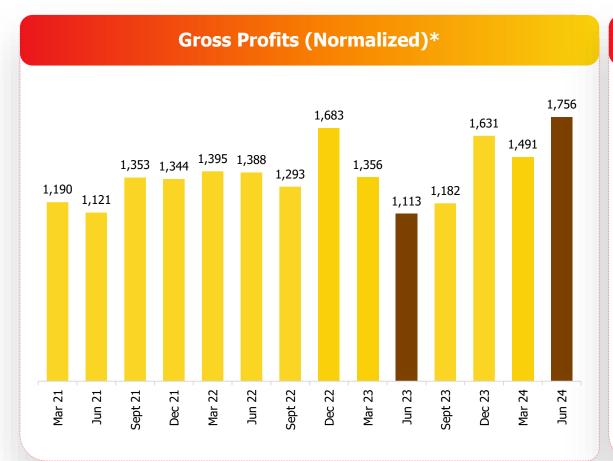


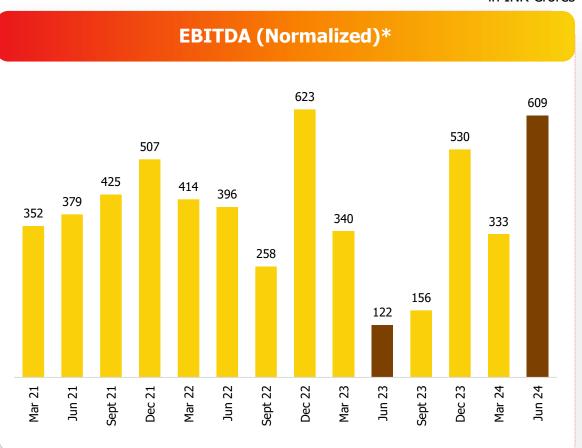


## **Profit – Quarterly Performance Trends**

#### **Standalone figures**

in INR Crores

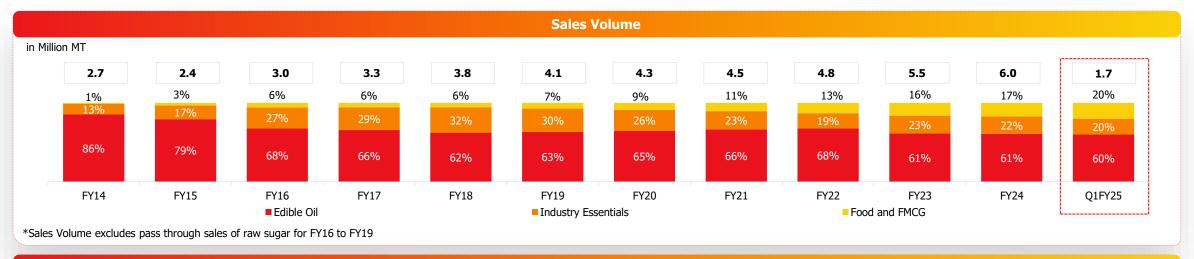


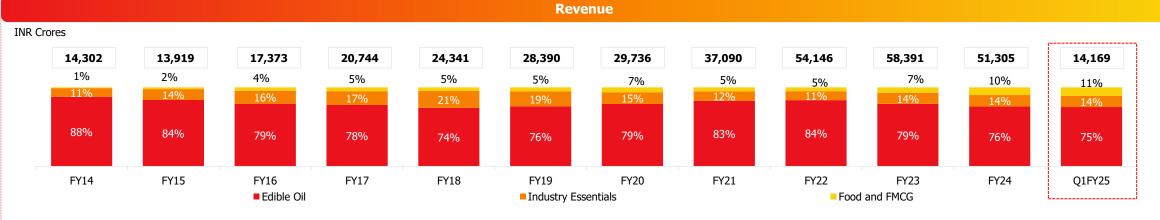


- Strong recovery in Profitability, after subdued profits in H1 FY2024
- Trailing 9-Month (Oct'23 to June'24) EBITDA at INR 1,471 Crore
- **Profitability was volatile in FY24 due to dis-alignment in hedges. However, profitability is improving over the longer-term**



## **Key Financial Metrics (1/4)**

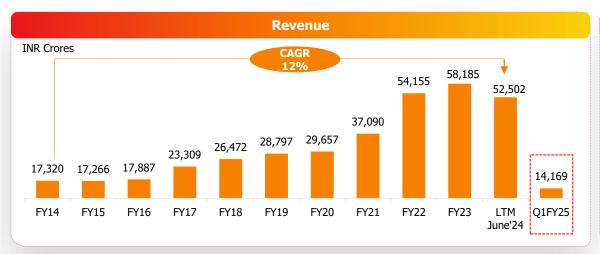


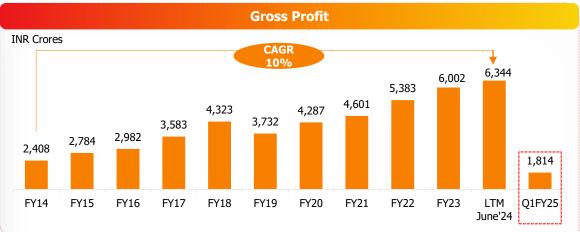


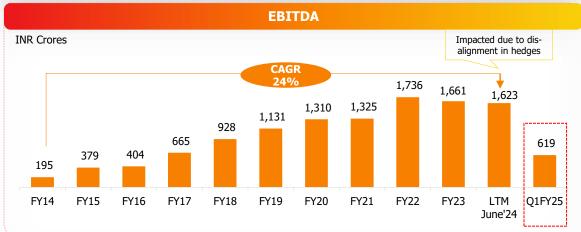
Sales Volume has grown at a CAGR of 8% over a 10 Year Period Food & FMCG Revenue as a Segment of the Total Sales has gone up from 1% in FY14 to 11% in Q1FY25

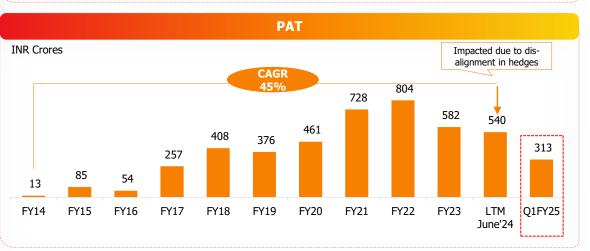


## **Key Financial Metrics (2/4)**





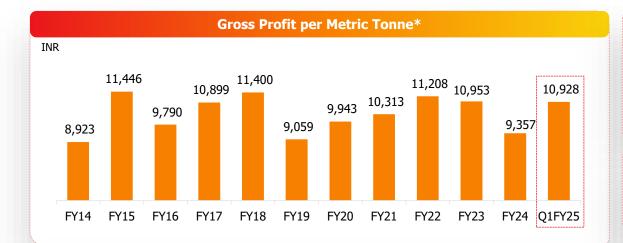


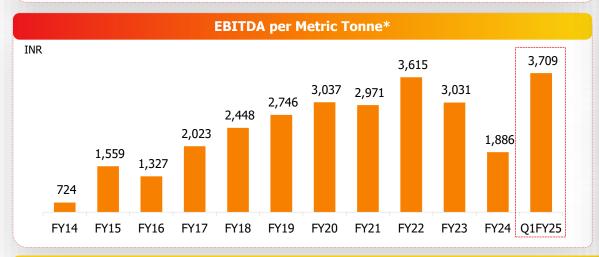


Revenue and EBITDA have grown at a CAGR of 12% and 24% respectively over the last 10 years



## **Key Financial Metrics (3/4)**





#### **Q1FY25** Update

- Highest-ever quarterly PAT of INR 313 crores for Q1'25, a growth of ~500%
- Highest-ever quarterly EBITDA of INR 619 crores, up by 375% YoY, in Q1'25 on the back of stability in edible oil prices
- Overall volumes grew by 12% YoY in Q1'25
- Food & FMCG crossed quarterly revenue of ~INR 1,500 Crores in Q1'25
- · ESG: Inclusion of AWL in FTSE4Good Index Series

#### - Food & FMCG

- Food & FMCG volumes up by 42% YoY (Ex-G2G business, Food volumes up by 19% YoY)
- Revenue from branded products in domestic market has been growing consistently YoY at over 30% for the past eleven quarters.

#### -Edible Oil -

- Edible Oil volumes surpasses 1 Million MT in Q1'25, up by 12% YoY
- Both Sunflower oil and Mustard oil grew double digit during the quarter

#### -Distribution

- AWL's direct reach grew by 18% YoY to reach 7.4 Lac Outlets at the end of Q1'25
- Rural towns coverage grew by 40% YoY to 30,000+ towns at the of June 2024

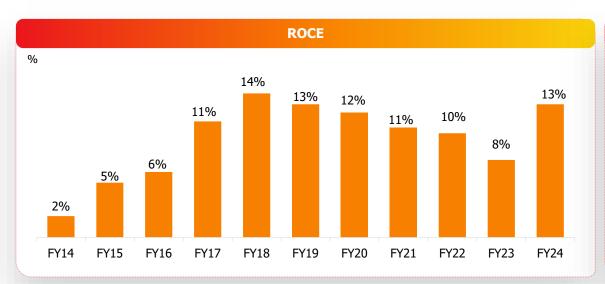
#### **Channel Growth**

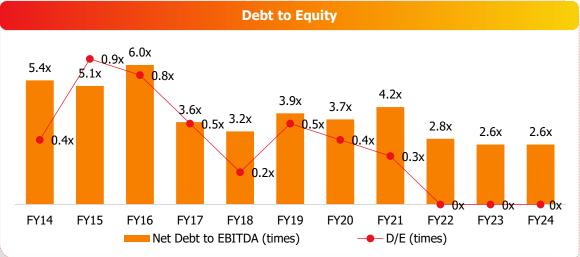
- Alternate channel grew by 19% YoY in Q1'25 (in volume terms)
- Branded exports grew by 36% YoY in Q1'25 (in volume terms)
- HoReCa business grew by 91% YoY (in volume terms), with quarterly revenues crossing ~INR 150 Crore in Q1'25

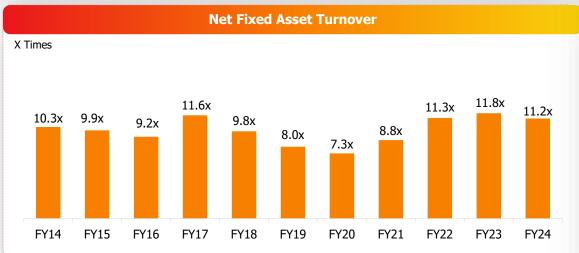
Adani Wilmar demonstrates strong sales performance, delivering substantial volume growth in both edible oils and foods businesses during the quarter

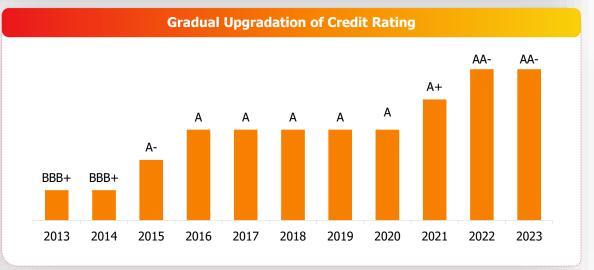


## **Key Financial Metrics (4/4)**











## **Detailed Financials**







### **Profit & Loss Statement**

Particulars	FY22	FY23	FY24
Income			
Revenue from Operations	54,214	58,185	51,262
Other Income	172	964	294
Total Income	54,386	59,148	51,555
Expenses			
Cost of Materials Consumed	48,214	48,910	43,291
Purchase of Traded Goods	2,335	2,736	1,960
Changes in Inventories of Finished Goods and Work in Progress	-1,757	1,239	24
Employee Benefit Expenses	392	394	421
Finance Costs	541	775	749
Depreciation and Amortization Expenses	309	358	364
Other Expenses	3,294	3,947	4,431
Total Expenses	53,327	58,359	51,239
Profit Before Tax and Exceptional Items	1,059	789	316
Exceptional Items	-	<u>-</u>	54
Profit Before Tax	1,059	789	262
Tax Expense			
Total Tax Expense	284	235	92
Profit for The Year (before share of Profit from JV)	774	554	171
JV Profit	29	29	-23
Profit for the Year	804	582	148



## **Balance Sheet (1/2)**

Particulars	FY22	FY23	FY24
Assets			
Non-Current Assets			
Property Plant & Equipment	4,288	4,327	4,426
Capital Work in Progress	376	324	870
Right of Use Assets	246	282	313
Goodwill on Consolidation	57	50	49
Intangible Assets Under Development	-	-	9
Other Intangible Assets	11	135	133
Financial Assets			
Investments	312	342	312
Loans	-	49	-
Other Financial Assets	46	73	77
Deferred Tax Assets (Net	-	1	30
Income Tax Assets (Net)	3	60	62
Other Non-Current Assets	53	800	778
Total Non-Current Assets	5,391	6,443	7,058
Current Assets			
Inventories	7,717	7,681	7,204
Financial Assets			
Investments	50	50	-
Trade Receivables	2,219	1,931	1,783
Cash and Cash Equivalents	127	395	259
Bank Balance Other Than Above	4,367	3,329	2,551
Loans	43	3	52
Other Financial Assets	300	656	384
Other Current Assets	1,104	487	485
Total Current Assets	15,926	14,532	12,718
Non-Current Assets Classified as Held for Sale	4,288	4,327	4,426
Total Assets	376	324	870



## **Balance Sheet (2/2)**

Particulars	FY22	FY23	FY24
Equity and Liabilities			
Equity			
Equity Share Capital	130	130	130
Other Equity	7,476	8,036	8,186
Total Equity	7,606	8,166	8,316
Liabilities			
Non-Current Liabilities			
Financial Liabilities			
Borrowings	45	-	-
Lease Liabilities	99	119	149
Other Financial Liabilities	447	-	-
Provisions	54	613	593
Deferred Tax Liabilities (Net)	253	395	338
Total Non-Current Liabilities	898	1,127	1,080
Current Liabilities			
Financial Liabilities			
Borrowings	2,523	2,226	2,415
Lease Liabilities	34	52	64
Trade Payables	9,242	8,538	6,999
Other Financial Liabilities	259	667	706
Other Current Liabilities	723	184	191
Provisions	6	9	9
Liabilities for Current Tax (Net)	25	11	26
Total Current Liabilities	12,813	11,687	10,411
Total Liabilities	13,711	12,814	11,491
Total Equity and Liabilities	21,317	20,980	19,807



## **Cash Flow Statement (1/2)**

Particulars Partic	FY22	FY23	FY24
Cash Flow from Operating Activities			
Net Profit Before Tax	1,059	789	262
Adjustment for:			
Depreciation and Amortization Expenses	309	356	364
Interest on Income Taxes Refund	-1	-0	-2
Loss / (Profit) on Sale of Property, Plant and Equipments (Net)	0	3	-22
Sundry Balance Written Back	-4	-5	-27
Net Gain on Sale / Fair Valuation of Investment At FVTPL	-6	-12	-1
Gain on Termination of Finance Lease Contract	-1	-0	-1
Financial Guarantee	-0	-	-
Unrealized Foreign Exchange Fluctuation Loss / (Gain)	58	42	14
Unrealised Foreign Exchange (Gain) / Loss Other Than Borrowings & Derivatives	-	-11	17
Mark To Market (Gain) / Loss on Derivative Contracts	-11	24	-11
Loss of Inventory Due To Fire / Theft / Accident	-	-	
Bad Debts Written off	-	-	
Provision for Doubtful Debts	1	9	4
Provision for Doubtful Loans	-	-	
Reversal of Other Incentives and Export Benefit	-	-	
Finance Cost	328	526	689
Unamortisation of Ancillary Cost of Borrowings	6	0	
Interest Income on Bank Deposits and Inter Corporate Deposits	-89	-211	-214
Operating Profit Before Working Capital Changes	1,650	1,508	1,071
Adjustment for:			
(Increase) / Decrease in Inventories	-1,816	-5	467
(Increase) / Decrease in Trade Receivables	-668	269	143
(Increase) in Financial Loans	-0	-0	-0
(Increase) / Decrease in Financial Assets	-149	-340	284
(Increase) / Decrease in Other Assets	-33	74	2
(Decrease) / Increase in Trade Payables	2,563	224	803
(Decrease) / Increase in Trade Credits	-	-794	-2,315
Increase in Provisions	-5	1	-19
Increase in Financial Liability	-163	-124	8
Increase in Other Liabilities	25	13	7
Cash Generated from Operations	1,404	826	451
Income Tax Paid (Net of Refunds)	-244	-163	-162
Net Cash Generated from Operating Activities	1,160	663	289



## **Cash Flow Statement (2/2)**

Particulars	FY22	FY23	FY24
Cash Flow from Investing Activities			
Payment for Property, Plant, Equipment and Intangible Assets	-536	-679	-932
Upfront Payment for ROU Assets	-	-	-
Proceeds on Termination of ROU Assets (Net of Liability)	-	<u>-</u>	-
Proceeds from Sale of Property, Plant and Equipment	1	5	2
(Payment Towards) / Proceeds from Current Investments (Net)	6	-	-
Proceeds from Sale of Investment in Equity Shares	-	-	7
Proceeds from Sale of Investment in Preference Shares	-	2	-
(Investment)/ Sale Made in Mutual Fund	-	8	51
Loans (Given) / Received Back - Joint Ventures	-	-	-
Proceeds from / (Deposit in) Bank Deposits	-	-	-
Net Gain on Sale / Fair Valuation of Investment Through P/L Statement	-	-	-
Bank Balances Not Considered As Cash and Cash Equivalent (Net)	-3,236	1,010	795
Loan Given to Joint Ventures	-	-8	-
Payment for Acquisition of Subsidiary Company	-179	-	-
Interest Received	83	195	219
Net Cash (Used In) Investing Activities	-3,861	533	142
Cash Flow from Financing Activities			
Proceeds / (Repayment) of Current Borrowings	718	-203	178
Proceeds from Non-Current Borrowings	18	-	-
Repayment of Non-Current Borrowings	-1,195	-174	-
Payment Towards Share Issue Expenses	-	-19	-0
Proceeds from Issue of Equity Shares	3,507	-	-
Repayment of Lease Liabilities	-38	-56	-65
Interest and Finance Charges Paid	-319	-467	-676
Net Cash (Used in) Financing Activities	2,691	-919	-563
Net Increase in Cash and Cash Equivalents	-10	277	-132
Cash and Cash Equivalents at The Beginning of The Year	57	127	395
Foreign Exchange (Loss) on Foreign Currency Bank Accounts	-	-3	-1
Exchange (Loss) on Translation of Foreign Subsidiaries Cash and Cash Equivalents (Net)	-	-6	-3
Cash and Cash Equivalents on Acquisition Through Business Combination	80	-	<del>-</del>
Cash and Cash Equivalents at The End of The Year	127	395	259



## **ESG**





## Fortune SuPoshan: A Mission Against Malnutrition & Anemia





#### **Fortune SuPoshan touches life of three Target Groups**







#### **Fortune SuPoshan touches four core areas**



Health



Education



Women Empowerment



Sustainable Livelihood







Our commitment towards a "Healthy growing nation"



## **Fortune SuPoshan:**







2018-19	2020-21	2021-22	2022-23	2023-24	Q1 FY25
<b>20</b> Sites	<b>22</b> Sites	<b>14</b> Sites	<b>14</b> Sites	<b>14</b> Sites	17 Sites
<b>1,209</b>	<b>1,263</b>	1,065	<b>1,200</b>	<b>1,164</b>	1,750
Villages &	villages &	villages &	villages &	villages &	villages &
<b>85</b> Slums	<b>105</b> Slums	129 Slums	<b>129</b> Slums	<b>178</b> Slums	Slums
<b>1,400</b>	<b>2179</b>	<b>1,875</b>	<b>1,979</b>	<b>1,880</b>	<b>827</b>
AWC	AWC	AWC	AWC	AWC	AWC
<b>3,00,750</b>	<b>3,24,064</b>	<b>2,66,821</b>	<b>3,51,985</b>	<b>2,,46,252+</b>	<b>1,06,590+</b>
HH	HH	HH	HH	HH	HH
<b>588</b>	<b>634</b>	<b>453</b>	<b>550</b>	<b>502</b>	<b>365</b>
Sanginis	Sanginis	Sanginis	Sanginis	Sanginis	Sanginis

Our commitment towards a "Healthy growing nation"



### **ESG - Environment KPIs**

#### **Energy and Water Conservation**

Multiple initiatives have been taken for process optimization, resulting in savings in utilities





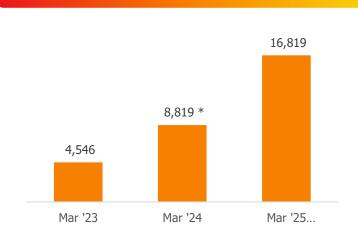
Savings	FY <b>`24</b>
Steam	4.82%
Power	0.27%
Water	6.88%

#### **Rail Green Points**



Year	Rail Green Points
FY '23	22,229
FY '24	27,704
YoY	24.6%

#### **Solar Plants Capacity (in KWp)**



#### **Rainwater Harvesting**



Installed rainwater harvesting structures at our 5 plant locations with potential water collection of 233,194 cubic meter / year

#### **Tree Plantation**



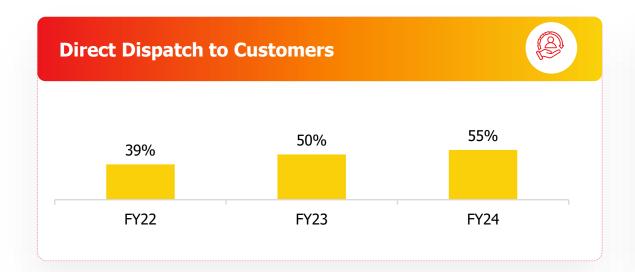
Year	Trees (count)
Till FY '24	133,781
FY '25 (Target)	50,500

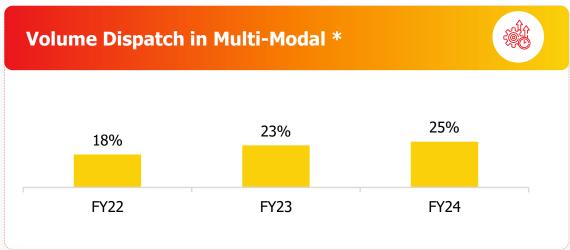
#### **Sustainable Procurement**

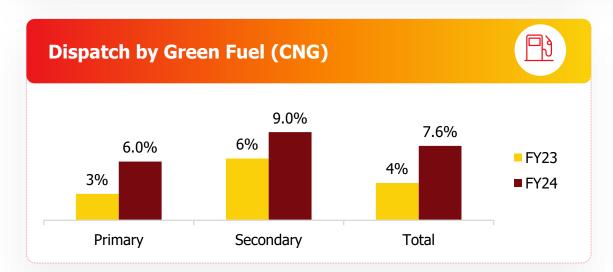
- Achieved 90%+ traceable palm oil sourcing
- Extending sustainable sourcing to domestic sourcing too
- Launched FPO & Farmer engagement program



## **ESG** - Logistic KPIs







# Extending sustainable sourcing to domestic sourcing too Efficiency in logistics is enabling reduction in carbon emissions



## Indian Railways recognizes AWL for carbon emission reduction

Date:

27-07-2024

This is to certify that

#### M/S ADANI WILMAR LTD.

has contributed in reduction of Carbon Emission by opting Rail Transportation over Road for movement of its cargo and earned



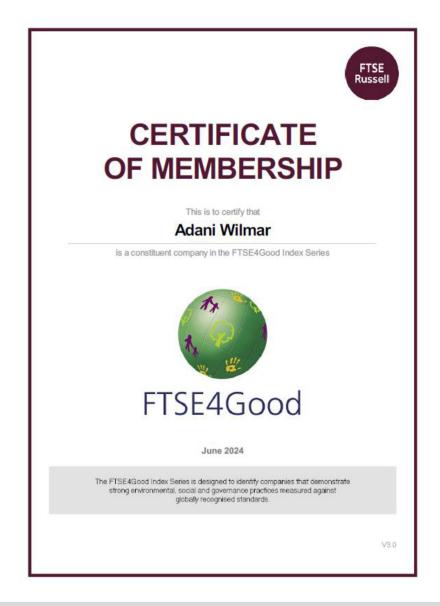
**57990** RGP:

since 01.04.2022. This contribution towards a Clean and Green India is highly appreciated.

Mode	Emission Factor (KgCO2 per ton-km)
Rail	0.009
Road	0.040



### **Inclusion of AWL in FTSE4Good Index Series**





## Thank You





