



06th June, 2024

То

BSE Limited
Corporate Relationship Department
P J Towers
Dalal Street
Fort
Mumbai – 400 001.

Dear Sir/Madam,

Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 – Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, we enclose herewith the Investor Presentation (Q4 FY 2024). The same will also be available on the website of the Company.

This is for your information and records.

Thanking You With regards,

For KMC Speciality Hospitals (India) Limited

Sushma K
Company Secretary & Compliance Officer



Regd. Office:
KMC Speciality Hospitals (India) Ltd.,
CIN - L85110TN1982PLC009781
6, Royal Road, Cantonment, Trichy - 620 001.
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E info@kauveryhospital.com | W www.kauveryhospital.com





Making great healthcare affordable

KMC SPECIALITY HOSPITALS (INDIA) LTD

INVESTOR PRESENTATION

Q4 FY'2024



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ABOUT US

About us





- KMC Speciality Hospitals (India) Limited operates a 250bedded Multi-Specialty Hospital at Trichy, a major city in the State of Tamil Nadu
- The Hospital focusses on providing Multi-Specialty services focused on:
 - Mother & Child Care Services;
 - Neurosciences;
 - Gastro Sciences;
 - Orthopedics;
 - Plastic surgeries;
 - Organ Transplants (Liver & Bone Marrow Transplant);
 - Critical care;
- The Hospital facilities are centrally located and draws patients from over 200 kilometers for Neonatal, Pediatrics, Neuro and Gastro sciences and other tertiary care services.
- Further, we are happy to announce the operationalization of its new facility of an additional 200 beds focused on providing Mother and Child Care services from January 29, 2024.

Hospital Overview: Key Specialities and Advanced Infrastructure





2 Healthcare Facilities Operational Beds

1 Existing Facility 250 Beds

1 New Facility (Maa Kauvery)* 200 Beds

Centre of Excellence

- Mother & Child Care
- Neuro Science
- Gastro Science
- Plastic Surgery

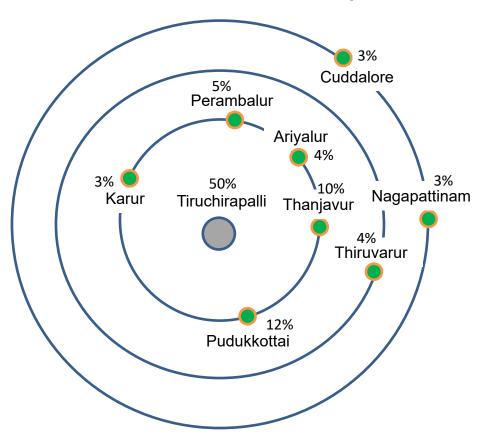
- Orthopaedics
- Critical Care
- Bone Marrow Transplant
- Liver Transplant

Well equipped with Advanced Infrastructure

- OT Theatres (Incl. Labour OT)
- ICU's (Incl. PICU, NICU etc)
- CT
- MRI

- Mammogram
- Ventilators
- Dexa Scan
- Lab

In-Patient flow in & around Tiruchirapalli



94% of IP cases flows from 8 districts as highlighted above



1400+

Full-time employees and Associates including 100 Doctors

Sustainable Growth Strategy





Doctors Engagement Model

Identifying, attracting and retaining right Clinical talent resulting in better clinical outcomes



Capacity Expansion

Legacy block: 250 Beds

G+6F+1B

New Block: 200 Beds

G+5F+2B



Cutting Edge Technology

Stay up-to date on technological advancement for better patient experience and clinical results.





Centers of Excellence

- Focus on Specialties and growth of programs
- Academic enablement with currently over 38+ DnB, Diploma seats

Quality / Digital Enablement

- NABH accredited Hospital
- Nursing excellence
- Pioneers in adopting 5S-Workplace Organization Method in Hospital Sector backed by a Strong Digital ecosystem

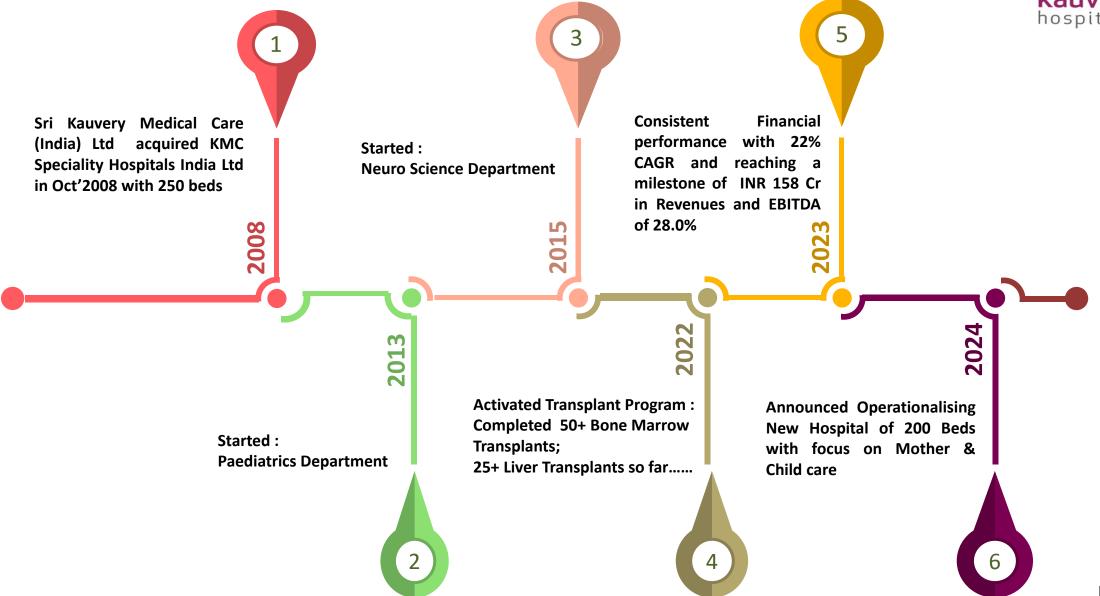






Major Events





Sri Kauvery Medical Care (India) Limited ("The Group / The Parent")



- The Group was founded 25 years ago and currently operates 12 Multi-Speciality Hospitals having over 2,500 beds in capacity across Chennai, Trichy, Bengaluru, Salem, Hosur and Tirunelveli;
- 7 of the Hospitals are directly run in the Parent entity;
- The Parent owns 75% of its listed subsidiary, KMC Speciality Hospitals (India) Ltd and runs 2 Multi-Speciality Hospitals with combined capacity of 450 Beds. (Legacy block: 250 Beds and New block: 200 Beds);
- The Group is promoted by Dr. S Chandrakumar and Dr. S Manivannan and has marquee private equity / financial Investors as its shareholders.

Leadership Team



Dr. S. Chandrakumar *Founder & Executive Chairman*

- A qualified and experienced anesthesiologist and critical care specialist with 20+ experience;
- Former Chairman of CII TN State Council (21-22);
- Life Member in Indian Society of Anaesthesiologists & Critical Care Medicine.



Dr. S. ManivannanFounder & Managing Director

- Qualified Anesthesiologist with 20+ years of clinical experience;
- Outstanding Anaesthesiologist for 2010(Indian Society of Anesthesiology);
- Leading Medical Entrepreneur 2018 by Indian Medical Association;
- Certified Assessor in NABH (National Accreditation Board for Hospitals & Healthcare);
- Founder of India's largest medical equipment expo – MEDICALL.





Dr. D. Senguttuvan

SBU Head – Co-Founder, Executive Director

& Key Managerial Person

- SBU head of KMC Specialty Hospitals Limited;
- A Leader in Advanced Paediatric Care and Healthcare Excellence in Tamil Nadu;
- Chief Pediatrician with over With over 3 decades of Clinical expertise;
- Past Secretary IAP (2008-2010);
- Former Healthcare Convener in CII (2016-17);
- Chairman CII Trichy Zone (2021-22);
- Founder President of NNF, Trichy chapter.

Our vision, mission and values





Our Vision

To be the most respected and trusted healthcare provider



Our Mission

To make great healthcare affordable

Our Values

- · Continual Improvement.
- Heartfelt Personal Touch.
- Ethical.
- · Empathetic Care.
- Real Accountability.
- Service Excellence.

Board of Directors





Dr S Chandrakumar (Executive Chairman) is a passionate leader, with over 20 years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited.



Dr S Manivannan (Managing Director) is an Anaesthesiologist, with over 20 years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited. He is also the founder of MEDICALL, India's largest Medical Equipment Exhibition



Dr T Senthilkumar M.S.,M.Ch., (Non-Executive Director) is a senior consultant Cardiothoracic Surgeon with over 2 decades of professional experience. He was instrumental in establishing a focused open Heart Surgery programe in Trichy. He has rich teaching experience and is an examiner for B.P.T. (Bachelor in Physiotherapy) course for more than 12 years.



Dr. Vijayabaskaran (Non-Executive Director) excels in various areas, like Project Management, Turnaround Specialist / Mergers & Acquisitions, Business Development, and Stakeholder Management. Best Integrated Farming System Research Scientist for the year 2013 at the National Level (ICAR). Best Extension Scientist for the year 2008 at the State level.



Mr. Sunil Satyapal Gulati (Independent Director) is a B. Tech degree holder from the IIT, Delhi and a Gold Medalist from the IIM Ahmedabad. He is an Independent Director on Merisis Advisors, SBI Mutual Fund Trustee Company, Perfios Account Aggregation Services, Kinara Capital, Samunnati, Revgro Capital, Tapstart, Arthan Finance and Fedbank Financial Services Ltd.He is a member of the Mutual Fund Advisory Committee constituted by SEBI.



Mrs Jayanthi Narayanaswamy (Independent Director) is a qualified Company Secretary with over 20 years of post-qualification experience



Mr. Ravichandran (Independent Director) is a qualified Electronics & Communication Engineer and has completed his management education program from IIM, Ahmedabad. He has participated in Strategic Leadership & International Business Programs in European Business schools and Executive Leadership Program from Singularity University California. He has been associated with Danfoss group since 2002 and currently is the President of Danfoss Industries Pvt Ltd.



FY'2024 PERFORMANCE SUMMARY

FY'2024 Performance Summary



Total Income



EBITDA and Margins %



PAT and Margins %



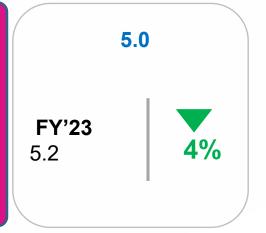
Occupied Bed Days



Blended ARPOB



ALOS (days)



Q4 FY'2024 Performance Summary



Total Income



EBITDA and Margins %



PAT and Margins %

INR 7.1 Cr
Margin: 15.5%

Q4 FY'23
7.3 Cr
Margin:17.3%

-2%

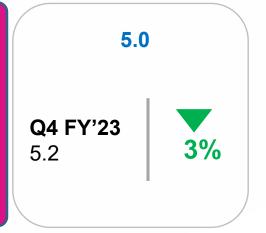
Occupied Bed Days



Blended ARPOB



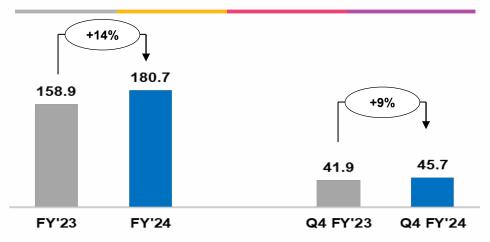
ALOS (days)



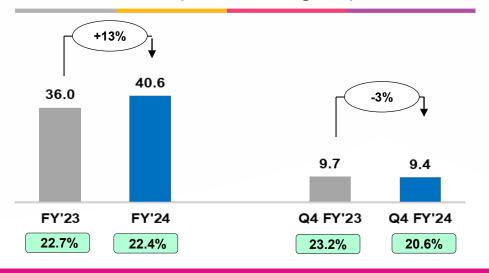
Key operating metrics : Revenue & Profitability



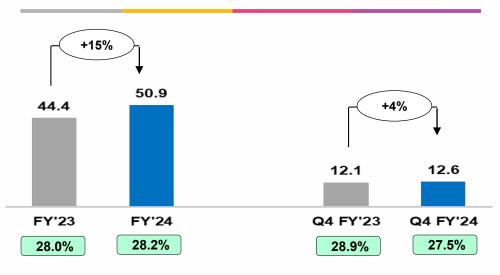
Total Income (INR Cr)



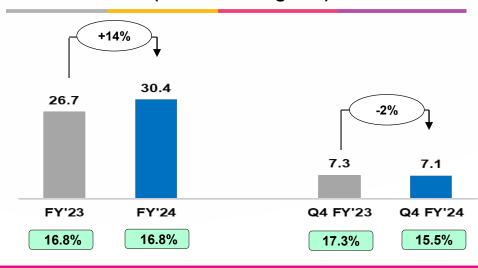
Profit before tax (INR Cr & margin %)



EBITDA (INR Cr & margin %)



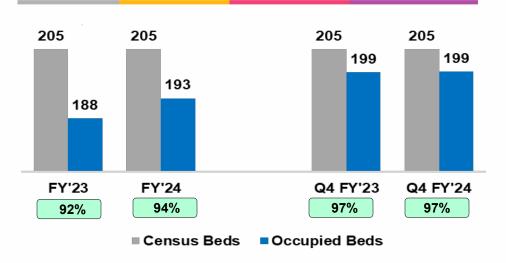
Profit after tax (INR Cr & margin %)



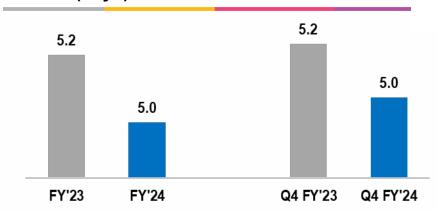
Key operating metrics: Volumes, Occupancies & ALOS



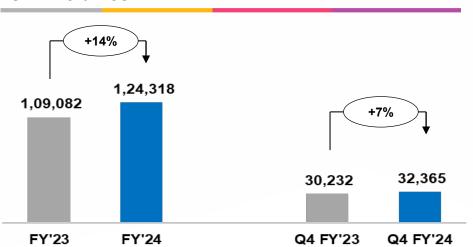




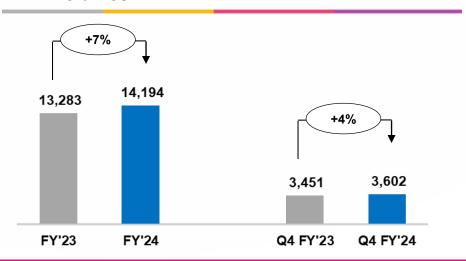
ALOS (days) (2)



OPD volumes (3)



IPD volumes (4)

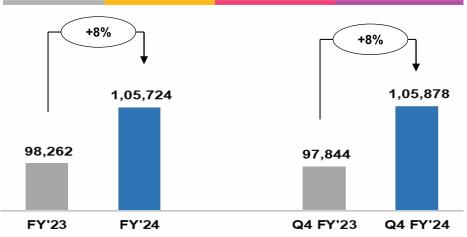


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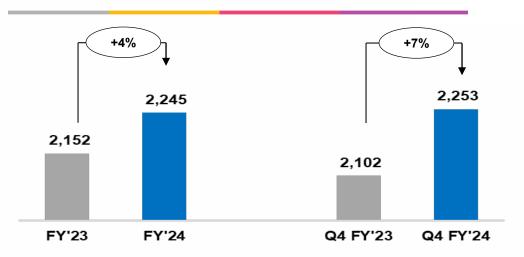
Key operating metrics : ARPP, ARPOB & Revenue mix



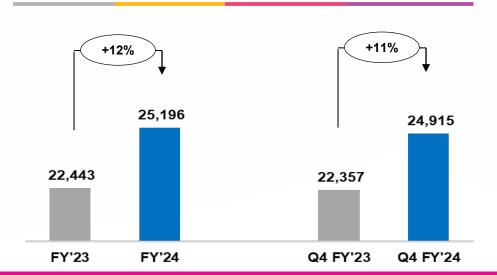




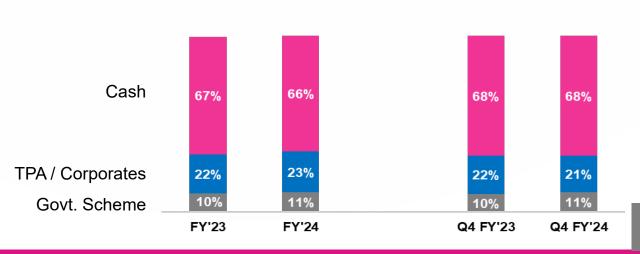
ARPP OP (INR) (2)



Blended ARPOB (INR) (3)



Revenue mix by payor category

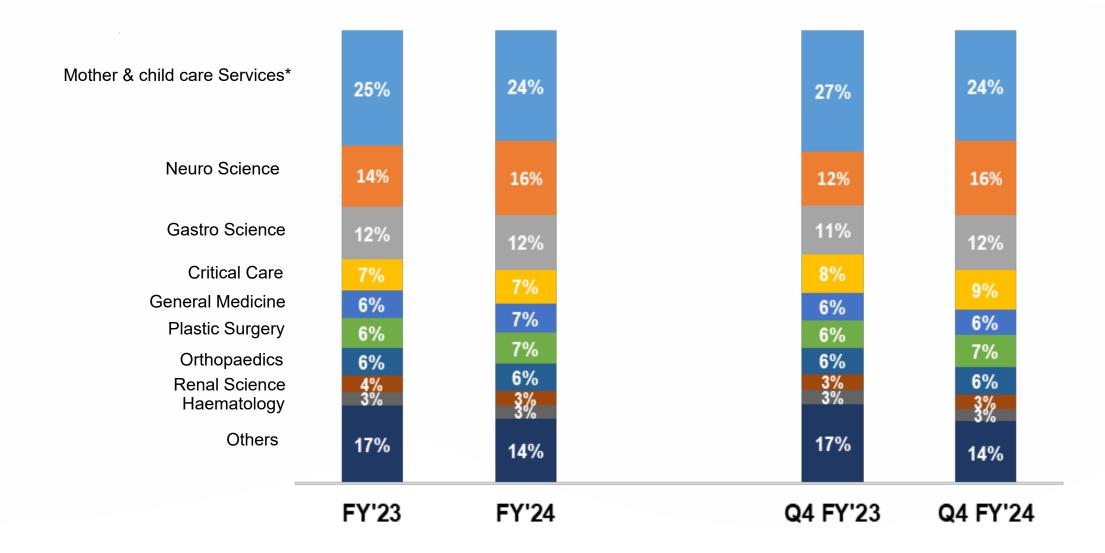


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Diverse Revenue Mix

Significant contribution from specialities





Performance Highlights and Commentary



- Total Income has increased by INR 21.9 Cr. (14%) compared to the previous year;
- This was achieved on the back of strong-performance across of all our specialties with increasing trend seen in volumes and revenue mix;
- Consistent Strong performance of 24% on Total Income is seen from our Mother and Child Care services.
- Total EBITDA earned has increased by INR 6.5 Cr (15%) compared to the previous year.
- EBITDA as a % of revenue for FY'24 was 28.2% as compared to 28.0% in the previous year.

Annexure: Profit & Loss Statement



| | Year ended | | | | Quarter ende | ed |
|---------------------------------------|------------|-------|-------------------|----------|--------------|-------------------|
| INR Cr | FY'24 | FY'23 | Y-o-Y Growth % | Q4 FY'24 | Q4 FY'23 | Y-o-Y Growth % |
| Income | | | | | | |
| Revenue from operations | 177.2 | 155.8 | 13.8% | 44.9 | 41.1 | 9.3% |
| Other income | 3.6 | 3.1 | 13.8% | 0.8 | 0.9 | -9.8% |
| Total income | 180.7 | 158.9 | 13.8% | 45.7 | 41.9 | 8.9% |
| Cost of Goods Sold | 24.4 | 23.0 | 6.3% | 6.4 | 6.0 | 6.3% |
| Employee benefits expense | 38.3 | 31.2 | 22.6% | 10.1 | 8.3 | 22.3% |
| Other Expenses | 67.1 | 60.3 | 11.3% | 16.6 | 15.6 | 6.9% |
| EBITDA | 50.9 | 44.4 | 14.6% | 12.6 | 12.1 | 3.5% |
| EBITDA Margins % | 28.2% | 28.0% | | 27.5% | 28.9% | |
| Finance costs | 1.2 | 8.0 | 43.5% | 0.5 | 0.3 | 55.5% |
| Depreciation and amortisation expense | 9.2 | 7.6 | 20.7% | 2.6 | 2.1 | 26.2% |
| PBT | 40.6 | 36.0 | 12.7% | 9.4 | 9.7 | -3.0% |
| PBT Margins % | 22.4% | 22.7% | | 20.6% | 23.2% | |
| Income tax expense | 10.18 | 9.30 | 9.4% | 2.34 | 2.46 | -5.1% |
| PAT | 30.4 | 26.7 | 13.8% | 7.1 | 7.3 | -2.4% |
| PAT Margins % | 16.8% | 16.8% | | 15.5% | 17.3% | |

Annexure: Balance Sheet



| Equities & Liabilities (INR Cr) | FY'24 | FY'23 | Asset |
|-----------------------------------|--------|--------|----------|
| Total Equity | 143.58 | 113.50 | Non-0 |
| Share Capital | 16.31 | 16.31 | Prope |
| Other Equity | 127.27 | 97.19 | Right- |
| Non-Current Liabilities | 73.68 | 45.61 | CWIP |
| Financial Liabilities | | | Invest |
| (i) Borrowings | 63.85 | 39.87 | Other |
| (ii) Lease Liabilities | 7.63 | 4.56 | Finan |
| (iii) Other Financial Liabilities | _ | - | (i) Inv |
| Deferred Tax Liabilities | 0.64 | - | (ii) Lo |
| Other Non-Current Liabilities | 0.08 | 0.08 | (iii) Ot |
| Provisions | 1.49 | 1.10 | Other |
| Current Liabilities | 46.45 | 22.54 | Curre |
| Financial Liabilities | | | Invent |
| (i) Borrowings | 8.55 | 4.63 | Finan |
| (ii) Lease Liabilities | 1.79 | 0.88 | (ii) Tra |
| (iii) Trade payables | 7.56 | 6.41 | (ii) Ca |
| (iv) Other Financial Liabilities | 23.80 | 4.57 | (iii) Ba |
| Other Current Liabilities | 2.93 | 3.16 | (iv) Lo |
| Provisions | 1.82 | 2.89 | (v) Ot |
| | | | Other |
| Total Equity & Liabilities | 263.72 | 181.65 | Total |

| Assets (INR Cr) | FY'24 | FY'23 |
|--------------------------------------|--------|--------|
| Non-Current Assets | 230.20 | 129.80 |
| Property, Plant and Equipment | 195.55 | 78.36 |
| Right-of-Use-Assets | 9.65 | 5.13 |
| CWIP | 0.64 | 34.04 |
| Investment Property | 0.40 | 0.40 |
| Other Intangible assets | 0.06 | 0.39 |
| Financial Assets | | |
| (i) Investments | 0.00 | 0.00 |
| (ii) Loans | - | - |
| (iii) Other Financial Assets | 4.26 | 1.77 |
| Other Non-Current Assets (Net) | 19.62 | 9.71 |
| Current Assets | 33.52 | 51.86 |
| Inventories | 2.05 | 2.27 |
| Financial Assets | | |
| (ii) Trade receivables | 4.38 | 4.37 |
| (ii) Cash and cash equivalents | 4.85 | 1.84 |
| (iii) Bank Balances other than above | 17.83 | 36.95 |
| (iv) Loans | 0.16 | 0.18 |
| (v) Other Financial Assets | 3.00 | 4.41 |
| Other Current Assets | 1.25 | 1.83 |
| Total Assets | 263.72 | 181.65 |

^{1.} Networth at the end of FY'24 is INR 144 Cr (increased by 27%)

^{2.}Total Borrowings (Term Loan + CC) at the end of FY'24 is INR 72.4 Cr (out of which INR 71.8 Cr is for New facility "Maa Kauvery")

Annexure: Cash Flow Statement



| Particluars (INR Cr) | FY'24 | FY'23 |
|--|---------|---------|
| Net Profit After Tax | 30.38 | 26.69 |
| Adjustments for: Non -Cash Items / Other Investment or Financial Items | 18.57 | 16.56 |
| Operating profit before working capital changes | 48.95 | 43.24 |
| Changes in Working Capital | (0.42) | (1.70) |
| Cash generated from Operations | 48.53 | 41.54 |
| Direct taxes paid (net of fund) | (10.11) | (9.21) |
| Net Cash from Operating Activities | 38.42 | 32.33 |
| Net Cash from Investing Activities | (55.91) | (47.99) |
| Net Cash from Financing Activities | 20.50 | 15.84 |
| Net Increase in Cash and Cash Equivalents | 3.01 | 0.17 |
| Cash and Cash equivalents at the beginning of the period | 1.84 | 1.67 |
| Cash and Cash equivalents at the end of the period | 4.85 | 1.84 |

Annexure: Financial Ratios



| Financial Ratios | FY'24 | FY'23 |
|---------------------------------|-------|-------|
| Networth (INR Cr) | 144 | 114 |
| Return on Capital Employed (%) | 29% | 32% |
| Return on Equity (%) | 21% | 24% |
| Debt Equity Ratio (2) | 0.50 | 0.39 |
| Net Debt / EBITDA (Times) | 0.98 | 0.13 |
| Current Ratio (Times) (4) | 0.9 | 2.9 |
| DSCR (Times) | 4.0 | 9.2 |
| Interest Coverage Ratio (Times) | 9.3 | 13.3 |

^{1.} ROCE is calculated by excluding the Loan availed for new facility "Maa Kauvery"

^{2.} Debt Equity Ratio and Net Debt to EBITDA is calculated by including the Loan availed for new facility Maa Kauvery.

^{3.} Net Debt is calculated by reducing Cash and Bank Balances from Gross Debt.

^{4.} Current Liabilities includes Capital creditors of INR 21 Cr for New Facility "Maa Kauvery" excluding which adjusted Current Ratio is 1.98

Annexure: Operational Parameters



| | | Annualised | d | | Quarter | |
|---------------------------|----------|------------|----------------|----------|----------|----------------|
| Key Metrics | FY'23 | FY'24 | Y-o-Y Growth % | Q4 FY'23 | Q4 FY'24 | Y-o-Y Growth % |
| Census Beds | 205 | 205 | 0% | 205 | 205 | 0% |
| Occupied Beds | 188 | 193 | 3% | 199 | 199 | 0% |
| Average Occupied Bed Days | 68,635 | 70,638 | 3% | 17,945 | 18,154 | 1% |
| Avg Occupancy Rate % | 92% | 94% | | 97% | 97% | |
| Blended ARPOB (INR) | 22,443 | 25,196 | 12% | 22,357 | 24,915 | 11% |
| ALOS (Days) | 5.2 | 5.0 | -4% | 5.2 | 5.0 | -3% |
| In-Patient Volumes | 13,283 | 14,194 | 7% | 3,451 | 3,602 | 4% |
| Out-Patient Volumes | 1,09,082 | 1,24,318 | 14% | 30,232 | 32,365 | 7% |
| ARPP IP (INR) | 98,262 | 1,05,724 | 8% | 97,844 | 1,05,878 | 8% |
| ARPP OP (INR) | 2,152 | 2,245 | 4% | 2,102 | 2,253 | 7% |

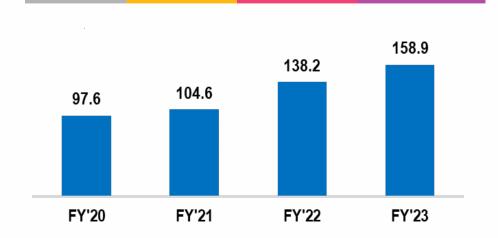


HISTORICAL FINANCIAL PERFORMANCE

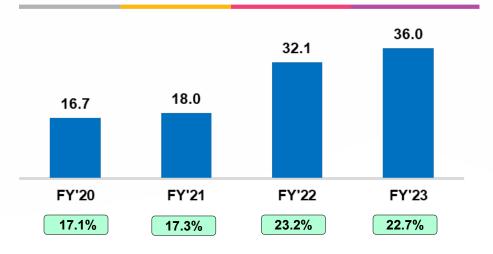
Key operating metrics : Revenue & Profitability



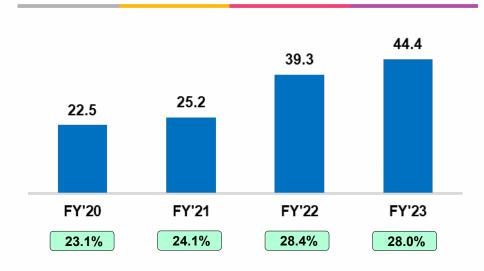




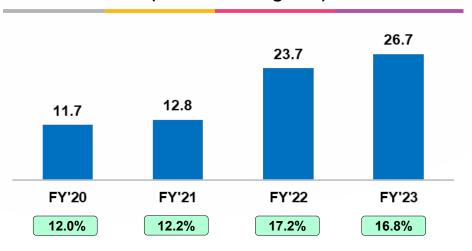
Profit before tax (INR Cr & margin %)



EBITDA (INR Cr & margin %)



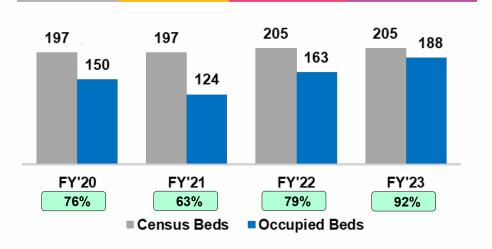
Profit after tax (INR Cr & margin %)



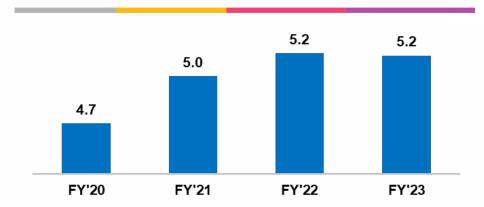
Key operating metrics : Volumes, Occupancies & ALOS



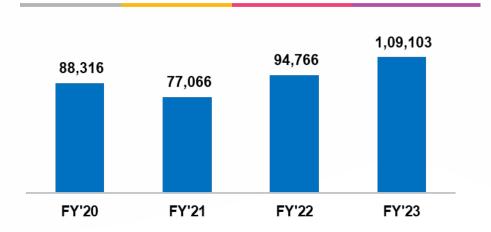




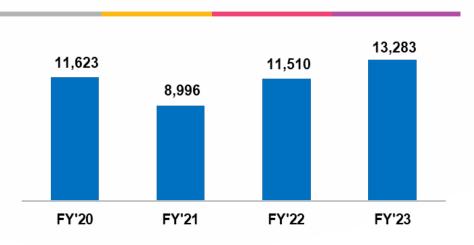
ALOS (days) (2)



OPD volumes (3)



IPD volumes (4)

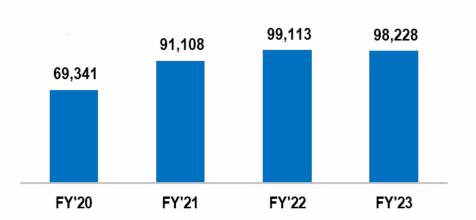


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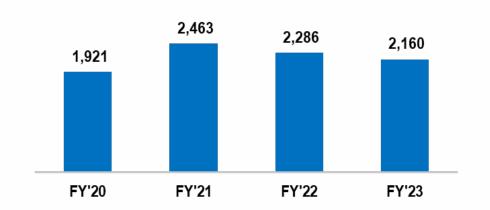
Key operating metrics : ARPP & ARPOB



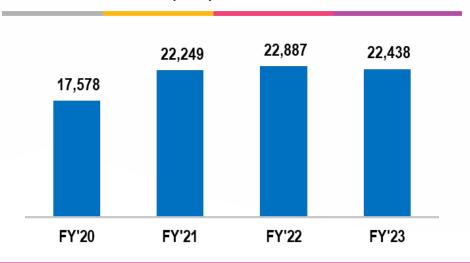




ARPP OP (INR) (2)



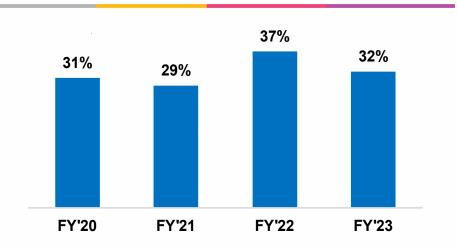
Blended ARPOB (INR) (3)



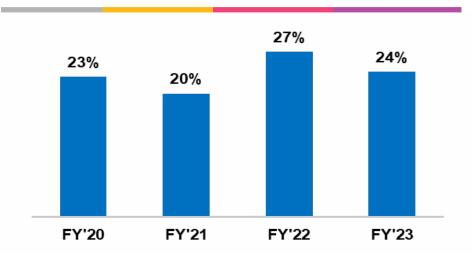
Key operating metrics : ROCE & ROE







ROE (2)



Note:

ROCE is calculated by excluding the Loan availed for New facility "Maa Kauvery", which commenced its operations from January 2024.

Annexures - Historical Profit and Loss Statement



| INR Cr | FY'23 | FY'22 | FY'21 | FY'20 |
|---------------------------------------|--------|--------|-------|-------|
| Income | | | | |
| Revenue from operations | 155.8 | 136.1 | 102.6 | 96.2 |
| Other income | 3.1 | 2.1 | 1.9 | 1.4 |
| Total income | 158.9 | 138.2 | 104.6 | 97.6 |
| Cost of materials consumed | 2.9 | 2.7 | 2.7 | 1.5 |
| Purchase of traded goods | 20.4 | 17.9 | 13.5 | 13.0 |
| Changes in inventory of traded goods | (0.31) | (0.02) | 0.2 - | 0.7 |
| Cost of Goods Sold | 23.0 | 20.6 | 16.3 | 13.8 |
| Employee benefits expense | 31.2 | 27.1 | 21.5 | 21.6 |
| Other Expenses | 60.3 | 51.2 | 41.6 | 39.7 |
| EBITDA | 44.4 | 39.3 | 25.2 | 22.5 |
| EBITDA Margins % | 28.0% | 28.4% | 24.1% | 23.1% |
| Finance costs | 0.8 | 0.7 | 1.0 | 0.9 |
| Depreciation and amortisation expense | 7.6 | 6.5 | 6.2 | 4.9 |
| PBT | 36.0 | 32.1 | 18.0 | 16.7 |
| PBT Margins % | 22.7% | 23.2% | 17.3% | 17.1% |
| Income tax expense | 9.3 | 8.4 | 5.3 | 5.0 |
| PAT | 26.7 | 23.7 | 12.8 | 11.7 |
| PAT Margins % | 16.8% | 17.2% | 12.2% | 12.0% |

Annexures - Historical Balance Sheet



| Equities & Liabilities (INR Cr) | FY'23 | FY'22 | FY'21 | FY'20 |
|-----------------------------------|--------|--------|--------|-------|
| Total Equity | 113.50 | 86.80 | 63.33 | 50.66 |
| Share Capital | 16.31 | 16.31 | 16.31 | 16.31 |
| Other Equity | 97.19 | 70.49 | 47.02 | 34.35 |
| Non-Current Liabilities | 45.61 | 22.45 | 29.11 | 6.95 |
| Financial Liabilities | | | | |
| (i) Borrowings | 39.87 | 19.61 | 25.74 | 5.80 |
| (ii) Lease Liabilities | 4.56 | 1.54 | 1.84 | 0.67 |
| (iii) Other Financial Liabilities | - | - | 0.12 | 80.0 |
| Deferred Tax Liabilities | - | 0.06 | 0.58 | - |
| Other Non-Current Liabilities | 0.08 | 0.11 | - | - |
| Provisions | 1.10 | 1.14 | 0.84 | 0.41 |
| Current Liabilities | 22.54 | 19.51 | 12.55 | 12.39 |
| Financial Liabilities | | | | |
| (i) Borrowings | 4.63 | 7.27 | - | - |
| (ii) Lease Liabilities | 0.88 | 0.36 | 0.26 | 0.19 |
| (iii) Trade payables | 6.41 | 5.41 | 5.21 | 4.35 |
| (iv) Other Financial Liabilities | 4.57 | 2.09 | 3.18 | 5.02 |
| Other Current Liabilities | 3.16 | 2.29 | 2.31 | 1.45 |
| Provisions | 2.89 | 2.08 | 1.60 | 1.38 |
| Total Equity & Liabilities | 181.65 | 128.76 | 104.99 | 69.99 |

| Assets (INR Cr) | FY'23 | FY'22 | FY'21 | FY'20 |
|--------------------------------------|--------|--------|--------|-------|
| Non-Current Assets | 129.80 | 86.29 | 78.86 | 52.29 |
| Property, Plant and Equipment | 78.36 | 72.53 | 71.16 | 37.55 |
| Right-of-Use-Assets | 5.13 | 1.68 | 1.97 | 0.84 |
| CWIP | 34.04 | 5.64 | 1.61 | 0.07 |
| Investment Property | 0.40 | 0.40 | 0.40 | 0.40 |
| Other Intangible assets | 0.39 | 0.80 | 0.50 | 0.62 |
| Financial Assets | | | | |
| (i) Investments | 0.00 | 0.00 | 0.00 | 0.00 |
| (ii) Loans | - | - | 0.74 | 3.93 |
| (iii) Other Financial Assets | 1.77 | 1.08 | 0.02 | 80.0 |
| Other Non-Current Assets (Net) | 9.71 | 4.14 | 2.45 | 8.80 |
| Current Assets | 51.86 | 42.48 | 26.13 | 17.70 |
| Inventories | 2.27 | 1.87 | 1.75 | 2.22 |
| Financial Assets | | | | |
| (ii) Trade receivables | 4.37 | 3.54 | 2.55 | 2.10 |
| (ii) Cash and cash equivalents | 1.84 | 1.67 | 2.13 | 1.12 |
| (iii) Bank Balances other than above | 36.95 | 31.49 | 15.57 | 8.87 |
| (iv) Loans | 0.18 | 0.13 | 0.12 | 1.13 |
| (v) Other Financial Assets | 4.41 | 2.63 | 2.87 | 1.55 |
| Other Current Assets | 1.83 | 1.15 | 1.13 | 0.71 |
| Total Assets | 181.65 | 128.76 | 104.99 | 69.99 |

Annexures - Historical Cash Flow Statement



| Particluars (INR Cr) | FY'23 | FY'22 | FY'21 | FY'20 |
|--|--------|--------|--------|-------|
| Net Profit Before Tax | 26.7 | 23.7 | 12.8 | 16.7 |
| Adjustments for: Non -Cash Items / Other Investment or Financial Items | 16.6 | 14.8 | 12.1 | 5.0 |
| Operating profit before working capital changes | 43.2 | 38.5 | 24.9 | 21.7 |
| Changes in Working Capital | (1.7) | (0.2) | 3.3 | (7.7) |
| Cash generated from Operations | 41.5 | 38.3 | 28.2 | 14.0 |
| Direct taxes paid (net of fund) | (9.2) | (9.2) | (2.6) | (3.3) |
| Net Cash from Operating Activities | 32.3 | 29.1 | 25.6 | 10.7 |
| Net Cash from Investing Activities | (48.0) | (28.5) | (42.6) | (7.8) |
| Net Cash from Financing Activities | 15.8 | (1.1) | 18.0 | (3.6) |
| Net Increase in Cash and Cash Equivalents | 0.2 | (0.5) | 1.0 | (0.7) |
| Cash and Cash equivalents at the beginning of the period | 1.7 | 2.1 | 1.1 | 1.8 |
| Cash and Cash equivalents at the end of the period | 1.8 | 1.7 | 2.1 | 1.1 |

Annexure: Historical Operational Parameters



| Key Metrics | FY'23 | FY'22 | FY'21 | FY'20 |
|---------------------------|---------|--------|--------|--------|
| Census Beds | 205 | 205 | 197 | 197 |
| Occupied Beds | 188 | 163 | 124 | 150 |
| Average Occupied Bed Days | 68,650 | 59,313 | 45,260 | 54,750 |
| Avg Occupancy Rate % | 92% | 79% | 63% | 76% |
| Blended ARPOB (INR) | 22,438 | 22,887 | 22,249 | 17,578 |
| ALOS (Days) | 5.2 | 5.2 | 5.0 | 4.7 |
| In-Patient Volumes | 13,283 | 11,510 | 8,996 | 11,623 |
| Out-Patient Volumes | 109,103 | 94,766 | 77,066 | 88,316 |
| ARPP IP (INR) | 98,228 | 99,113 | 91,108 | 69,341 |
| ARPP OP (INR) | 2,160 | 2,286 | 2,463 | 1,921 |



THANK YOU