

January 10, 2025

BSE Limited National Stock Exchange of India Limited

Corporate Relationship Manager, Exchange Plaza, C - 1, Block G,

Phiroze Jeejeebhoy Towers, Bandra-Kurla Complex,

Dalal Street, Bandra (East),
Mumbai - 400 001 Mumbai - 400 051

Scrip Code: 505509 Stock Symbol: RESPONIND

Sub: Submission of Investor Presentation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations 2015")

Dear Sir/ Madam,

In terms of Regulation 30 of SEBI LODR Regulations, 2015, we enclose herewith Investor Presentation of the Company.

The said investor presentation is also placed on the website of the Company at www.responsiveindustries.com.

Kindly take the same on record and acknowledge receipt.

For Responsive Industries Limited

SOUSTRIEGO NATIONAL STREET

Mohini Sharma
Company Secretary & Compliance Officer

Encl: as above

RESPONSIVE INDUSTRIES LIMITED

Mahagaon Road, Betegaon Village, Boisar (East), Tal. Palghar, Dist. Thane 401 501, Maharashtra, India.



RESPONSIVE INDUSTRIES LTD

Value Focused Growth...



INVESTOR PRESENTATION | JANUARY 2025





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Company Overview



Responsive Industries - India's Fastest Growing Vinyl Flooring Manufacturer

Leading Player in manufacturing, marketing, and distribution of Stone Plastic Composite (SPC) flooring, Luxury Vinyl Plank (LVP) flooring, Resilient Sheet Vinyl, Synthetic Leather, Synthetic Ropes, and Waterproof Membrane

A 10,000 metric ton monthly capacity spans over four product lines, utilizing 65 acres in Palghar, Maharashtra

Largest Vinyl Flooring player in India with distribution across all states

Responsive Industries LLC in Greenville (USA), serves as the principal distribution, technical, and customer service centre for all USA customers

Chinese subsidiary has manufacturing operations in China with an additional capacity of 5 Million sq.ft per month for Stone Plastic Composite (SPC) and Luxury Vinyl Plank (LVP)



RESPONSIVE

5,000+ SKUs

65 Acre
Factory

1,000
Projects Completed

60%CAGR PAT Growth
(FY20-FY24)

20%+
EBITDA Margin
(FY24)

Journey from Inception to Leading Player





Foray into International Markets

2000: Commenced production of contract sheet vinyl. Received international certifications and foray into exports

2004: Added sports, safety, and homogenous resilient sheet vinyl



Focus on Value Added Products

2010-12: Shifted focus to value-added innovations in flooring

2013: Added flex vinyl plank and tile to portfolio



Expansion

2021: Capacity addition of SPC and LVP at Boisar Plant

2022: Established manufacturing in China for LVT to support expanding capacity needs

1982-1997

2000-2004

2006-2012

2010-2013

2016-2017

2018-2022

Beginning of the Journey

1982: Incorporated as Sinhal Holdings

1992-97: Set up the first highgrade vinyl and progressing plant, in partnership with Daewoo. The partnership was until 1997



Capacity Expansion

2006-07: Name changed to Responsive Industries Ltd

2010-12: Undertook a ~USD 70 Mn* (USD 55 Mn in ECB and balance as equity) capacity expansion to cater to global demands



New Product & Subsidiary

2019: Launched 100% waterproof Luxury Vinyl Plank under the "IMPACT" brand

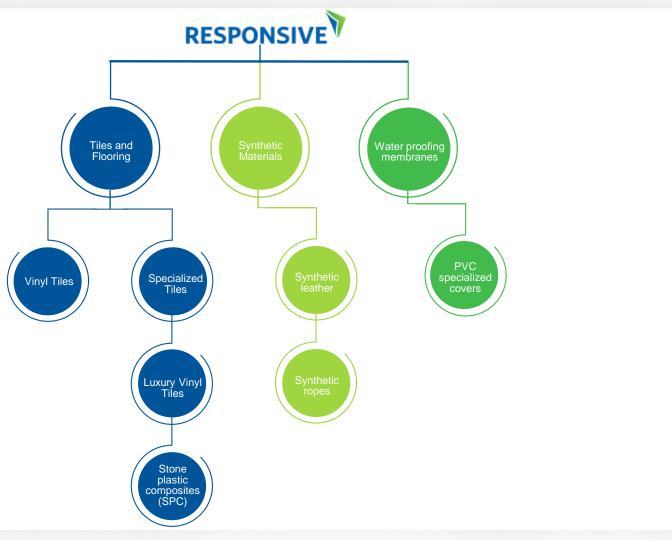
2020: Set up a distribution centre in USA Greenville to service USA distribution



Operates in 3 Major Verticals with Effective Group Structure



Product Structure



Experienced Team - Over 20+ Years of Experience



Mr. Rishabh Agarwal

Non-Executive, Non-Independent Director & Chairman

- Education: BSC in Mechanical Engineering and Business Administration
- Experience: 15+ years in vinyl flooring industry
- Past Role: Strategy consultant at CRA International, Boston, MA
- Areas of expertise: Sales, marketing, production, finance, strategy, HR
- Chairman's focus: Business growth, sales and marketing, etc

Mr. Mehul Vala

Whole-Time Director & CEO

- Experience: 20+ years in corporate finance, strategy, operations, etc
- Expertise: Industry norms, financial and business structures
- **Goal:** Guide organization towards operational and business excellence
- Education: Electrical Engineering graduate from MS University
- Role: Oversees daily company activities across all locations

Mr. Sadanand Morab

Executive Director

- <u>Education:</u> Commerce graduate from Karnataka University, PG from Shivaji University, Kolhapur
- **Experience:** 20+ years of experience in the industry
- Expertise: Administration, corporate liaison, indirect taxes
- Role: Manages admin and liaison functions at the factory level
- <u>Contribution:</u> Recognized by the Board for enhancing company's admin department efficiency

Mr. Bhavneet Singh Chadha

Chief Financial Officer

- <u>Education</u>: BA from Delhi University, Advanced Diploma in Systems and Management from NIIT Computers
- Experience: 18+ years in finance, including P&L, international finance, etc
- **Skills:** P&L accounts, financial and MIS reporting, budget strategies
- <u>Responsibilities:</u> Financial forecasting, budget management, long-term business and financial planning

Major Projects

















Investment Rationale



Investment Rationale



LVP & SPC – Huge Opportunity

Healthy Balance Sheet with lower Debt

to Equity and higher cashflows

LVP & SPC Market is projected to reach USD 7.2 Bn by FY27; even if we capture 3% of the market the opportunity is USD 2.2 Mn

Improving Utilization Levels

Currently the company is operating at ~50% utilization levels which will improve in coming years; thus, improving the return ratios



Focus on Value Added Products

The company is focused on value added products thus confident to maintain 20%+ EBITDA Margin

Industry Support

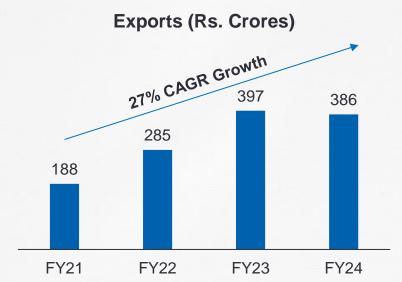
The anti-dumping duty, Export Ban and China plus 1 will bring huge demand

Strong Balance Sheet B2C Brand Play

The company is planning to go big to launch LVP products under their own brand in domestic market

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Stellar USD 7.2 Billion Opportunity Ahead



Achieved Rs. 386 Cr Sales at Current Utilization of ~50%; Huge Potential Ahead

There is significant growth potential in the SPC and LVP in the years to come. The main factor driving growth is SPC and LVP as the primary substitute against laminate, hardwood, carpet, engineered wood, marble, stone tile, and carpet tiles.



USD 4.6 Billion FY21



USD 7.2 Billion

FY27E

USA Market Prediction

Source: Imarc Report

Cutting-Edge Production Capabilities



Indian manufacturing facility is located in Boisar, which is 120 kilometers (~75 miles) north of Mumbai, Maharashtra



100 Acres Park with 65 acres utilized and remaining land can be utilized for future expansion



Facility is fully backward integrated, providing greater control over costs and efficiency



It features large raw material and engineering stores



Proximity to a port and national highway



Includes a Research & **Development** laboratory

.....

Flooring

- Fully integrated production lines including extrusion, calendaring, lamination, foaming, printing, and finishing
- · Contractual capacity for vinyl sheet production exceeds 25 million meters

Leather

- Multi-functional production lines for coating, calendaring, vacuum embossing, lamination, and foaming
- · Leather cloth production capacity exceeds 30 million meters

Products	Capacity (Tons/Month)
Flooring	6,000
Leather	2,000
Ropes	2,000

10,000 MT

100

500

~50%

Workers

Utilization

R&D Facilities

Capacity per month

Skilled Operators

Strong Balance Sheet



Consistently growing Networth



Moving Towards Positive FCF*

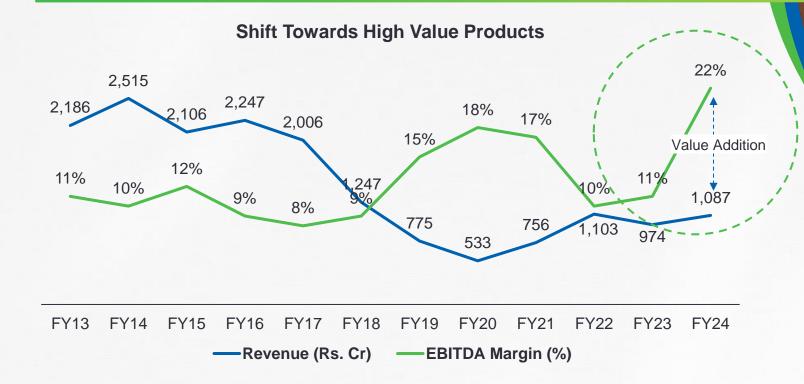


*Net Cashflow from operating activities – Acquisition of Fixed Assets / Capital WIP

Increasing Return Ratios



Focus on Value Added Products



- Prioritize products with higher profit margins, such as SPC and LVP
- Expand export efforts in strategic markets, particularly the USA
- Concentrate on projects with substantial profit potential to sustain EBITDA margins

RESPONSIVE

Establishing a Consumer-Focused Presence in India Through a Robust Distribution Network



India's largest manufacturer, with a presence in all states through a network of over 100 distributors

Globally Ranks as the 5th largest manufacturer in Vinyl Flooring, with more than 300 international distributors across 70 countries



Developing Robust Strategy to Grab the Market Share



Sales Strategy



Large Retail Sales

Catering to large retail players with size of over 5,000 sq.ft. through storefront presence. Current tie-ups with Arc One Décor, Marshal, and Veneer Spot



Institutional Sales

To build LVP & SPC sales for Hotels, Builders, Organized Retailers, etc



Projects

Government specifications for commercial, govt, and administrative projects in the >5,000 square feet flooring segment



Channel

Expanding Distribution network with Dealers in other flooring (wooden, laminates, carpet tiles, etc) segments



Exports

Branded presence in ~20 USA states

Preferred contract manufacturing of LVT/SPC for the global players

-IMPACT Brand In The Luxury Vinyl Flooring Space Is The Main Growth Driver-

Key Products







Stone Plastic Composite (SPC) Flooring Luxury Vinyl Plank (LVP) Flooring

SPC and LVP – One of the Fastest Growing Market





<u>Launched IMPACT in 2019:</u> Introduced SPC & LVP flooring products under the brand name IMPACT

IMPACT LVP: Resonate, Allure, Prestige, Opulence, and Inspire are revolutionary products, developed through inhouse R&D efforts. Shows the company's focus in the luxury segment with desirable residential offerings.

Sales: Export as well as Domestic Markets

Application: Application in Commercial and Residential

<u>Product Range:</u> SPC Click System, SPC Loose Lay, LVT Wet-Dry Pack, LVT Click System and LVT Loose Lay

<u>Easy Installation:</u> Instant drop-click installation with I4F & UNILIN Patents

<u>Substitute</u> for carpet tiles, wooden flooring, engineered wood, laminates, vitrified tiles, ceramic tiles, stone tiles and natural marble; can replicate the look and feel of wood, stone, marble, carpet tiles and terrazzo tiles.

Lifetime Click System Natural Look 100% Residential Warranty Easy Installation Looks Natural Feels Real Recyclable & Waterproof

Particulars	Luxury Vinyl Plank	Wooden Flooring	Laminates	Vitrified Tiles	Ceramic Tiles	Stone Tiles	Natural Marble
Waterproof	1	×	×	V	V	V	×
Ease in installation	High: 5,000 sq.ft a day	Medium	Medium	Low	Low	Low	Low
Durability	High	Medium	Medium	Medium	High	High	High
Ease in maintenance	High	Low	Medium	Medium	Medium	High	Medium
Recyclable	Yes (100%)	No	Yes (30%)	No	No	No	No
Ease in handling heavy foot traffic	High	Medium	Medium	High	High	Medium	Medium
Pricing (MRP /	INR 180-	INR 400-	INR 100-	INR 80-	INR 150-	INR 100-	INR 900-
sq. ft)	250	550	400	350	400	300	2,000
Average life (years)	25	5-8	5-8	10-15	10-15	15-20	15-20

IMPACT Brand: Wide Range of Products

































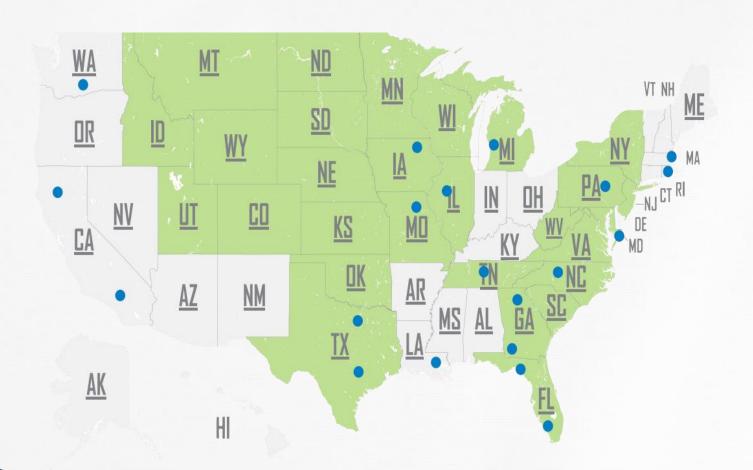






Distributor Network: USA





Private Label Programs (Hq)

- Coverage in all 50 US States
- Territories where shipments have been made

Branded Program

- Coverage in 30 out of 50 USA States
- Distributors promoting Responsive brand through retail and commercial channels
- Allure, Prestige, Inspire, Elegance and Opulence are the primary lines





Vinyl Flooring

Vinyl Flooring – Tapping the Fast-Growing Segments



Contract Sheet Vinyl

Healthcare, Education, Sports, Industry, Hospitality, Heavy Traffic Commercial

Transport Sheet Vinyl

Indian Railways, Global Railways, Global and Indian Buses

Printed Flooring

General Purpose mass use, Low-cost dwelling, Low-cost commercials

Semi-Contract Vinyl

Residential, Medium Traffic Commercial, Retail, Officies







PHTHALATE FREE

Advanced Chemistry

 New phthalate-free technology completely replaces the old plasticizers with new health-friendly plasticizers; this increases the safety of indoor environments over time



Product Performance, Durability, scratches & Stain Resistance

- Enhances the resistance from abrasion, scratch & stains
- Ensures stronger and harder surface while maintaining the flexibility



Easy Maintenance

 Surface treatment that minimizes accumulation of dirt on surface leading to a decrease in labour, time, and cleaning frequency and supplies required



Anti Slip

 Super anti-slip identifies vinyl flooring that is equal to or greater than R11 as per DIN 51130 This rating measures the propensity for slip in both wet and dry conditions



Environment Safe

 Products meet stringent testing requirements of ISO Global Services and have been awarded the FloorScore Certification





PVC Leather Cloth

PVC Leather Cloth



Upholstery Fabrics

Chairs, sofas & accessories, Surface furnishing and interiors, Furniture

General Purpose Leather

Luggage, Ladies handbags, Fashion and Stationary Products

Leather Transport

Indian and Global: Railways, Automotive, Metros, trams, Bus, PVs, CVs, 2Ws

Leather Furnishing & Shoe

Residential, Hospitals, Footwear, etc



High Shear Strength

- Greater than industry standards due to backward integration of polyester and poly viscos fabric
- Guaranteed shear performance for 10 years for value-added fabrics



Tailor - Made Technical Specs as Per End User

- Great degree of control on technical factors like strength, softness, stretch, and breathability
- Large number of embosses, textures, colors, and specific finishes.



Durability Against Wear & Tear

 Transport leather designed to withstand harsh sun climates and large-scale daily use Special coating systems and intermediate chemicals used to add resistance to Responsive Leather



Ease of Fabrication

- Shoe, furnishing, & upholstery industry, ease of fabrication is critical to efficient use of materials
- The ease of fabrication is aided by superior stretch and softness properties



Advance Fire Retardancy

- Critical performance parameter for railways and automotive leather
- Fire retardancy coupled with superior performance on smoke and toxicity





PVC Water Proofing Membrane

PVC Water Proofing Membrane – Capitalizing on the Infrastructure Growth



PVC waterproofing membranes, also known as **PVC covers**, are essential for preventing water infiltration in infrastructure projects

They are commonly utilized for the protection of roofs, tunnels, swimming pools, and subterranean structures from water damage

There is a **substantial potential** for tunnel construction in India, with a promising market outlook

India Infrastructure Research has identified a pipeline of **1,208 tunnel projects**, totaling over **4,000 kilometers** in length

These tunnel projects are at various stages, including planning, bidding, awarded, and ongoing, indicating **significant opportunities for growth** in this sector

RESP maintains **robust B2B relationships** with companies in the road and railway infrastructure sectors, ensuring a steady supply of PVC membranes

Market opportunity for growth: The Indian Government has recently announced Rs. 1,00,000 Crore investment to construct 74 new tunnels

Source: TOI, India Infrastructure Research















Synthetic Ropes

Synthetic Ropes



The Company specializes in **producing synthetic ropes** for the marine industry, encompassing materials like PP, PE, nylon, and polyester

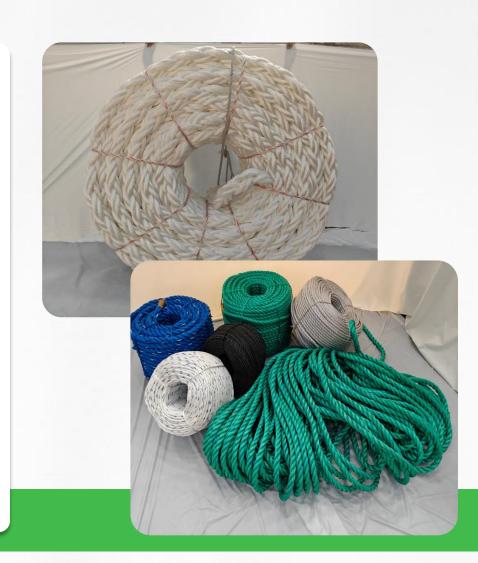
These ropes find applications **across various sectors** such as shipping, naval operations, cargo handling, oil rigs, and fishing

The Company boasts the **largest production capacity** in India's domestic shipping ropes market at 14,400 TPA

A Top exporter of high-tech synthetic ropes from India, serving over 140 ports globally

Key export destinations include **Europe**, the **USA**, **Japan**, the **Middle East**, **Africa**, and **Singapore**

In addition to ropes, company **produces synthetic nets** and is poised to expand into the aquaculture industry, exploring new business opportunities



Growth Drivers



Key Growth Drivers



Import Duty on China

U.S. tariffs on Chinese goods and high production costs in the West boost India's vinyl flooring exports

Global LVT market projected to grow to \$35.9 billion by CY29, with U.S. demand doubling

Expanding B2B and B2C presence

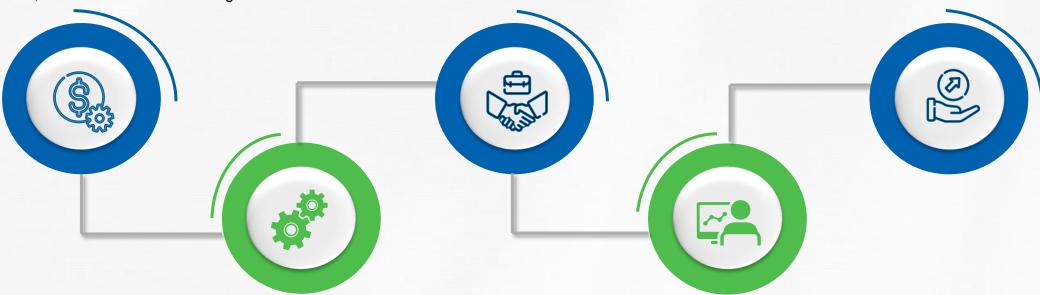
Globally, company stands as the 5th largest in its field, with a distribution network spanning 70 countries and over 300 international distributors

Expanding its B2C visibility through major global retailers

Focus on Value-Added Products

Specialized infrastructure project covers yield high margins and improve profitability

Serves 25 different end-user industries, leveraging a vast distribution network



Growing Industry demand and Shift from Un-organised Players in Market

Market growth drivers includes:
Rapid urbanization,
Real estate market revival,
Digital influence on home décor trends, and
Innovative vinyl flooring products

Growing demand for vinyl floorings in the railways and buses

Indian government focuses on public transport growth, targeting railways, metros, and buses

Source: Economic Times

Industry Outlook



Huge Market Opportunity in India



~40,000 Bogies into Vande Bharat Standards

To improve passenger safety, convenience, and comfort, 40,000 standard rail bogies will be converted to Vande Bharat standards



Indian Real Estate Market is Expected to Reach USD 1 Trillion by 2023E

USD 1.8 Billion flooring market by 2027

In value terms, the Indian Vinyl market is expected to reach a value of USD 1.8 bn By 2027



USD 32 Billion CAPEX in Railways

For FY 2024-25, the government has allocated record CAPEX of Rs. 2,62,200 crore (USD 31.7 billion) for Railways



USD 194 Billion Indian Hospital Market by 2032

India's hospital market to reach estimated value of USD 193.6 billion by 2032 from USD 99.0 billion in 2023



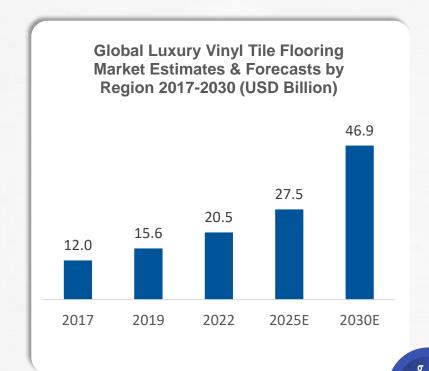
Rs. 1 Lakh+ Crore Indian bus segment by 2026

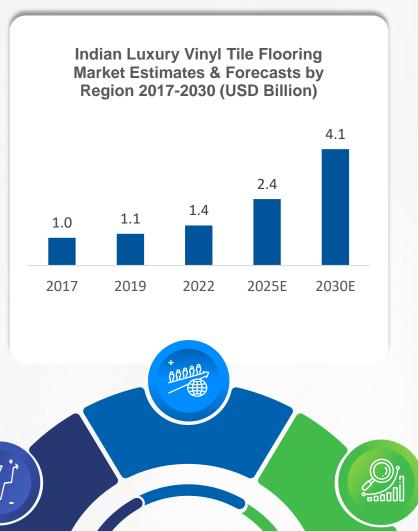
Indian Bus industry to achieve a value of Rs. 104,000 crores in 2026, with a CAGR of 6.6%. Growth for STUs is 6.4% and 7.4% for private buses



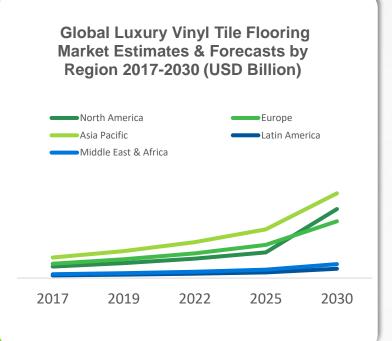
Global Industry Outlook







CAGR (2021-2030) 10.92%



Financial Highlights (Quarterly)



P&L Statement Highlights (Consolidated)

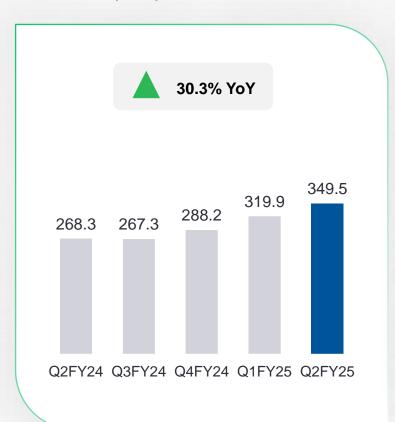


Particulars (In Rs Cr)	Q2 FY25	Q2 FY24	YoY%	Q1 FY25	QoQ%	H1 FY25	H1 FY24	YoY%
Revenue from Operations	349.5	268.3	30.3%	319.9	9.3%	669.4	531.5	25.9%
COGS	234.3	167.2		210.7		445.0	350.9	
Gross Profit	115.3	101.1	14.0%	109.2	5.6%	224.4	180.6	24.3%
Gross Margin %	33.0%	37.7%		34.1%		33.5%	34.0%	
Employee Expenses	8.1	8.1		7.4		15.5	13.6	
Other Expenses	34.7	31.9		30.5		65.2	57.4	
EBITDA	72.5	61.1	18.6%	71.3	1.8%	143.8	109.6	31.1%
EBITDA Margin %	20.7%	22.8%		22.3%		21.5%	20.6%	
Other income	2.2	5.5		2.0		4.3	7.9	
Depreciation	17.5	15.5		17.2		34.7	29.9	
Finance Cost	5.1	8.0		5.3		10.5	12.5	
PBT	52.1	43.2	20.7%	50.8	2.6%	102.9	75.1	37.0%
Tax Expense	2.8	2.5		2.4		5.2	4.4	
PAT	49.3	40.7	21.2%	48.4	1.9%	97.7	70.7	38.2%
PAT Margin %	14.1%	15.2%		15.1%		14.6%	13.3%	
Earnings Per Share (EPS) In Rs.	1.85	1.53		1.81		3.66	2.65	

Financial Track Record - Quarterly Trend



Revenue (₹ Cr)



EBITDA (₹ Cr) and EBITDA Margin



PAT (₹ Cr) and PAT Margin



Financial Highlights (Yearly)



P&L Statement Highlights (Consolidated)



Particulars (In Rs Cr)	FY20	FY21	FY22	FY23	FY24
Revenue from Operations	533.1	755.7	1,103.4	973.7	1,087.0
COGS	330.2	527.2	846.5	686.0	697.9
Gross Profit	203.0	228.5	257.0	287.7	389.1
Gross Margin %	38.1%	30.2%	23.3%	29.5%	35.8%
Employee Expenses	16.9	12.9	16.6	23.0	29.7
Other Expenses	88.6	88.1	130.6	154.7	116.6
EBITDA	97.5	127.5	109.8	110.0	242.8
EBITDA Margin %	18.3%	16.9%	9.9%	11.3%	22.3%
Other income	28.2	7.6	22.3	16.0	18.4
Depreciation	77.9	64.4	105.3	69.1	66.2
Finance Cost	21.3	3.8	16.5	28.5	22.9
РВТ	26.5	14.9	10.3	28.4	172.1
Tax Expense	2.1	-9.5	10.2	4.0	10.8
PAT	24.4	24.4	0.1	24.4	161.3
PAT Margin %	4.6%	3.2%	0.0%	2.5%	14.8%
Earnings Per Share (EPS) In Rs.	0.92	1.51	0.0	0.91	6.05

Balance Sheet Highlights (Consolidated)



ASSETS (Rs. Cr)	Mar'24	Mar'23	Mar'22	Mar'21	Mar'20
Non-Current Assets					
a. Property, Plant and Equipment	814.6	691.2	753.7	849.1	550.4
b. Goodwill on Consolidation			66.1	66.1	66.1
c. Financial Assets					
- Investments	0.1	0.0	1.5	0.0	0.0
- Other financial assets	3.7	3.4	3.4	3.3	2.5
d. Income tax Asset (net)			1.1	1.9	2.8
e. Other non-current assets	0.3	4.5	0.3	0.1	369.9
Total Non-Current Assets	818.8	699.1	826.1	920.5	991.6
Current Assets					
a. Inventories	125.9	214.4	187.1	102.5	53.8
b. Financial Assets					
- Current Investments	10.9	12.7	10.5	9.8	13.3
- Trade Receivables	555.4	338.3	275.3	163.4	218.4
- Cash and cash equivalents	16.4	24.3	31.6	39.0	34.6
- Other Bank Balances	5.0	29.8	17.2	15.7	14.2
- Loan Receivables	0.3	0.4	0.2	0.2	0.3
- Other financial assets	0.6	1.3	0.9	2.5	2.0
c. Other current assets	12.8	14.1	28.6	14.2	13.8
Total Current Assets	727.2	635.4	551.4	347.1	350.3
Total Assets	1,546.0	1,334.5	1,377.5	1,267.6	1,342.0

EQUITY & LIABILITIES (Rs. Cr)	Mar'24	Mar'23	Mar'22	Mar'21	Mar'20
Equity					
a. Equity Share capital	26.7	26.7	26.2	26.2	26.2
b. Other Equity	1,110.4	945.7	942.3	941.1	917.3
Total Equity	1,137.1	972.3	968.5	967.4	943.5
Non-Controlling Interest			34.5	34.4	159.9
Liabilities					
Non-current liabilities					
a. Financial Liabilities					
- Borrowings	8.9	18.5	29.9	30.6	0.4
- Lease Liabilities	5.7	1.7			
b. Non-Current Provisions	6.5	5.8	5.1	3.7	3.8
c. Deferred tax liabilities (net)	16.6	14.2	13.4	9.5	22.5
Total Non-Current Liabilities	37.8	40.2	48.4	43.9	26.6
Current liabilities					
a. Financial Liabilities					
- Borrowings	196.6	238.6	205.6	166.5	165.7
- Lease Liabilities	3.4	0.9			
- Trade payables	158.5	69.6	111.9	45.6	38.4
- Other financial liabilities	5.7	5.7	1.1	2.0	2.4
b. Other current liabilities	6.7	6.8	7.3	7.7	4.6
c. Provisions	0.2	0.2	0.2	0.2	8.0
Total Current Liabilities	371.1	321.9	326.1	222.0	211.9
Total Equity and Liabilities	1,546.0	1,334.5	1,377.5	1,267.6	1,342.0

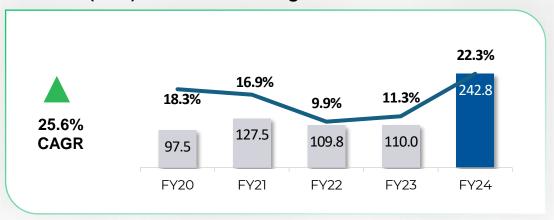
Financial Track Record



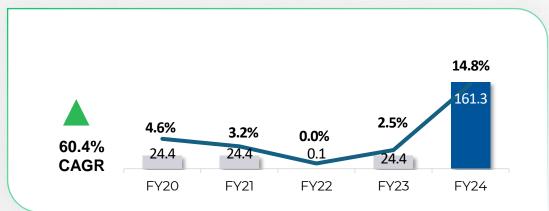
Revenue (₹ Cr)



EBITDA (₹ Cr) and **EBITDA** Margin



PAT (₹ Cr) and PAT Margin



EPS (in Rs.)

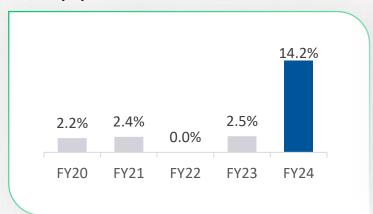


Financial Track Record

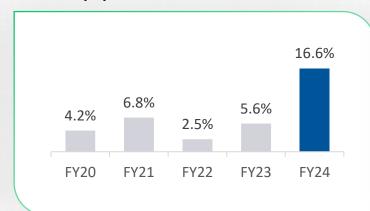


Balance Sheet Ratios

RoE (%)



ROCE (%)



Debt-to-Equity (x)



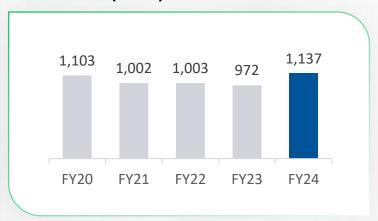
Fixed Asset Turnover (x)



Total Asset Turnover (x)



Net Worth (in Cr)



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