

#### KNOWLEDGE MARINE & ENGINEERING WORKS LIMITED

Ship Builders, Repairers, Charterers and Marine Contractors CIN: L74120MH2015PLC269596











**Ref:** KMEW/BSE/Reg-30/2024-25/29

**Date:** 11<sup>th</sup> November, 2024

To,
Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001

Dear Sir/Ma'am,

Scrip Code	Symbol	ISIN
543273	KMEW	INEOCJD01011

# Sub: INVESTOR PRESENTATION ON HALF YEARLY FINANCIAL RESULTS OF THE COMPANY FOR HALF YEAR ENDED 30<sup>TH</sup> SEPTEMBER 2024

Pursuant to provisions of Regulation 30 of Securities and Exchange Board of India (Listing Obligation and Disclosure Requirement) Regulation, 2015, as amended, please find attached herewith the investor presentation on the Half-yearly Financial Results of the Company for the half year ended on 30th September 2024.

The same is being made available on the Company's website at www.kmew.in.

Kindly take the above on record and oblige.

Thanking You,

Yours Faithfully,

For Knowledge Marine & Engineering Works Limited

Avdhoot Kotwal Company Secretary & Compliance Officer

Encl.: a/a



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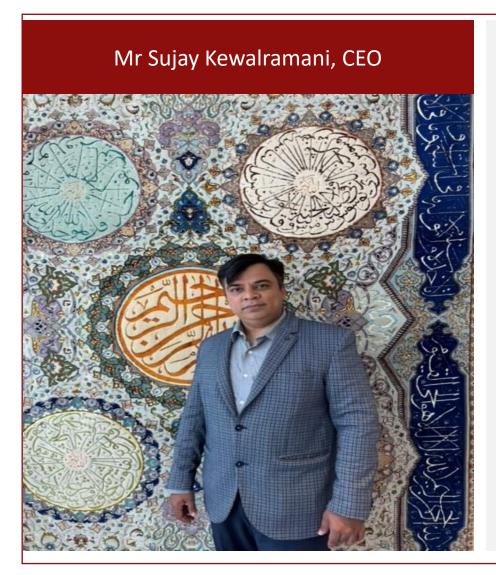
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# **CEO's Insights and Reflections**

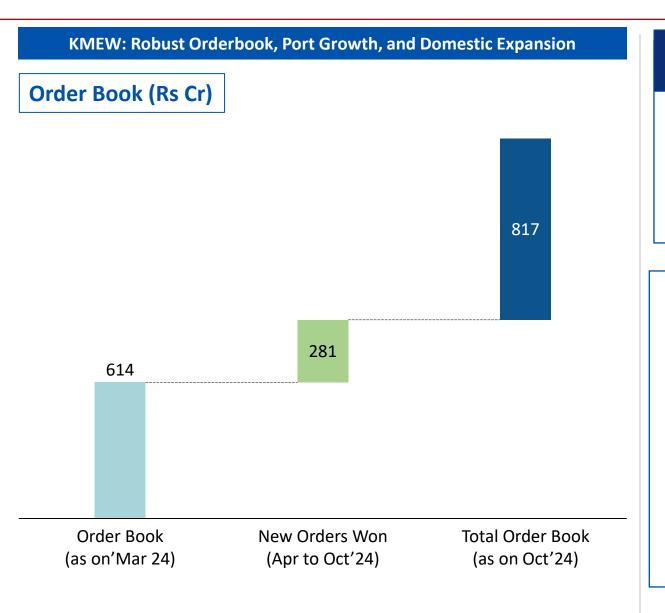




"We are pleased to announce that we have received in-principle approval for our migration from the SME Platform of BSE to the Main Board of both the Bombay Stock Exchange and the National Stock Exchange of India. At this juncture, we are proud to have successfully achieved the growth objectives we set out to accomplish. Our strategic entry into the Cutter Suction Dredger segment, securing pivotal contracts from the Inland Waterways Authority of India (IWAI), and the successful execution of fishing harbor projects have all underscored our commitment to excellence. These accomplishments have equipped us with a robust and diverse range of dredging equipment, enabling us to capitalize on future opportunities with confidence. With a comprehensive range of dredging equipment, we are well-positioned to diversify further and take on new contracts. In H1 FY25, we secured orders worth ₹282 crore, significantly expanding our order book, particularly with the Inland Waterways Authority of India (IWAI). Our current order book exceeds ₹270 crore, bolstered by the successful mobilization of our first-ever Cutter Suction Dredgers and the execution of major project stretches. We are also on track to reach our target of 40 marine crafts, reinforcing our industry leadership. Our commitment to maintaining EBITDA margins above 30% remains strong as we pursue opportunities, both domestically and internationally. Furthermore, recognition from mainstream financial institutions enhances our ability to raise funds backed by our robust asset base, driving sustained growth".

# KMEW's Milestone Wins: Southern Port, RSV Type 4 Boat, and Dredging Contracts





# **Expanding Footprint: V.O. Chidambaranar Port, RSV Boat, and Dredging Wins**

Securing its first contract from V.O. Chidambaranar Port, one of India's major ports, marks a significant achievement, showcasing the company's successful entry into the southern market

Introduction of new RSV
Type 4 Patrol Boat, reaching
speeds over 25 knots, marks
a breakthrough, surpassing
the current 20-knot standard

Continuous contract awards from the Dredging Corporation of India underscore the company's exceptional track record in executing complex marine projects

#### **Inland Waterway Authority Contract**



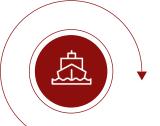
~Rs 270+ Cr

Total Order Book.

- KMEW has secured the majority of stretches for the National Waterways-1 projects.
- ✓ KMEW has become one of the largest dredging contractors with IWAI in terms of value and scope
- The assets were effectively deployed, and execution began as scheduled.

# KMEW Strengthening NW-1 through the Jal Marg Vikas Project





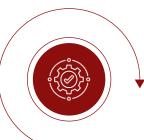
#### National Waterway-1 (NW-1) Overview

The Ganga-Bhagirathi-Hooghly river system, spanning 1,620 km from Haldia (Sagar) to Prayagraj, was designated as National Waterway-1 in 1986. This designation aims to enhance the waterway for commercial navigation and transport



#### Infrastructure Development by IWAI

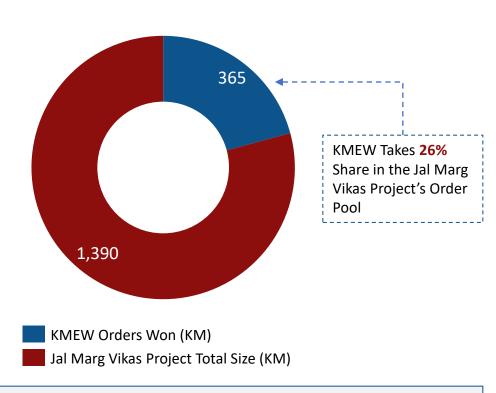
The Inland Waterways Authority of India (IWAI) is actively developing NW-1 to improve navigability and has introduced key infrastructure such as navigation aids and terminal facilities



#### Jal Marg Vikas Project (JMVP)

To boost the capacity of NW-1 along the 1,390 km stretch from Haldia to Varanasi, the Jal Marg Vikas Project (JMVP) is underway, supported by the World Bank for technical and financial assistance

#### KMEW's Involvement in the Jal Marg Vikas Project



Rs 270 Cr + Orderbook from Inland Waterways

# Dredging for Growth: Opportunities in India's Expanding Inland Waterways



#### **Expansive Inland Waterways Network**

India has approximately 20,275 km of navigable waterways, moving around 126 MMT of cargo annually through Inland Water Transport (IWT), an eco-friendly mode. Operations are primarily in select stretches like the Ganga, Brahmaputra, Barak, and Kerala backwaters. Additionally, country boats transport a significant volume of cargo and passengers, particularly in the unorganized sector

#### **Opportunity for Dredging in Inland Waterways**

The Inland Waterways Authority of India (IWAI) oversees 14,500 km of navigable waterways, moving 133 MMT of cargo annually. Current operations are limited to a few regions, highlighting a significant opportunity for dredging companies to expand these waterways, increase cargo capacity, and support sustainable IWT growth. With IWAI's projects funded by the Ministry of Shipping, there is a clear demand for dredging expertise to unlock the potential of India's inland waterways

#### **Expansion of National Waterways for Inland Transport**

To promote Inland Water Transport (IWT), 111 National Waterways (NWs) have been officially notified in India under the National Waterways Act, 2016, with 106 created in that year. This network spans approximately 20,275 km, with National Waterways-1, National Waterways-2, and National Waterways-3 already operational, supporting both cargo and passenger/cruise vessels.

# Strong Growth: New Orders, Cutter Suction Dredgers, and Southern Port Expansion





Received in-principle approval for migration from the SME Platform of BSE to the Capital Market Segment (Main Board) of the Bombay Stock Exchange and National Stock Exchange of India Limited. This milestone marks a significant step in the company's growth and market presence

The Myanmar Port Authority has awarded a maintenance dredging contract for the Yangon River, marking our third consecutive international order. With a contract value more than double the previous one, this milestone strengthens our global footprint

₹ 40.31 Cr

Awarded a five-year contract by New Mangalore Port Authority for a 25+ knot RSV Type IV Security Patrol Boat. This marks the second major win in southern India and a debut in high-speed patrol boats over 20 knots

₹ 9.69 Cr

Secured a second major contract on National Waterway-1 for fairway maintenance dredging on the Barh-Digha stretch. Two Cutter Suction Dredgers will be mobilized for the project

₹ 62.00 Cr

Secured a seven-year contract from Mumbai Port Authority for two patrol boats. This is the second order from Mumbai Port, reinforcing expertise and expanding services within the port's ancillary sector

₹ 16.33 Cr

Won a five-year contract from V.O. Chidambaranar Port Authority for the supply, manning, and maintenance of a High-Speed Patrol Boat. This marks the first contract in southern India, expanding market presence at one of India's major ports

₹ 4.96 Cr

Awarded three-years contract by DCI for maintenance dredging and salvaging at Kandla Port, reinforcing a proven track record and capability in executing complex marine projects

₹ 15.06 Cr

Won a crore capital dredging contract for Paradip Port. The River Pearl 2 dredger, previously earning ₹4.5 crore at Kolkata Port, will be utilized, highlighting efficient asset use

₹ 7.49 Cr

Secured a three-year contract from the Inland Waterways Authority of India (IWAI) for fairway maintenance on 145 km of National Waterway-1. This marks the third contract win, boosting the order book to over ₹ 270 crores

₹ 124.94 Cr

# Strong Track Record of Execution & Delivery

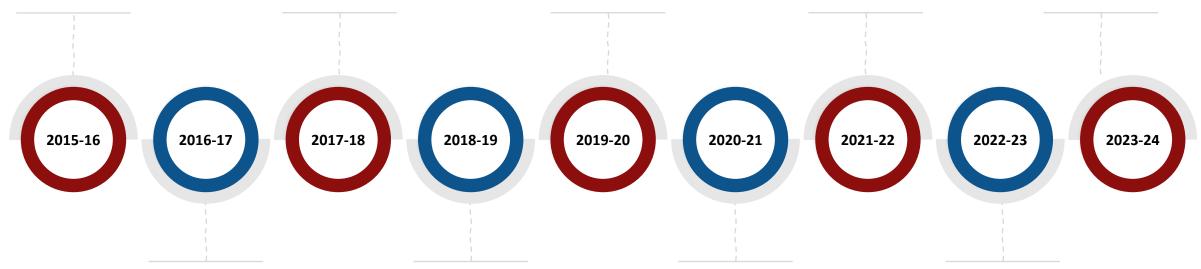


- Began with ship repair and refit
- Expanded to chartering Anchor Handling Tugs

River Pearl 1 survey-cum-pilot boat was launched at Kolkata Port, with the flag-off by Shri Mansukh Mandaviya, Minister of State for Shipping The first TSHD procured, and 1 million cubic meters dredged at Kolkata Port by River Pearl 4 celebrate two and a half years of successful deployment of River Pearl 1 and 2

- Established an overseas branch in Yangon, Myanmarr
- Acquired and modified the 1,700 cubic meter TSHD River Pearl 8
- Successfully deployed River Pearl 8 at Sittwe Port, Myanmar

- Secured first international contract from Myanmar Port Authority
- Entered Bahrain with a substantial Waste-to-Wealth order book
- Completed dredging at Sittwe, inaugurated by the shipping minister
- Secured first IWAI contract, entering inland waterways



- First government contract from Kolkata Port Trust
- Converted River Pearl 2 to Grab Dredger
- Walkway fabrication contract from Kandla Port

The first-ever TSHD technology is being introduced at Kolkata Port for 5 years, alongside the construction of the River Pearl 3 pilot boat and the start of work at Vizag Port

- Listed shares on the BSE SME Platform on March 22, 2021
- Awarded the first international dredging contract for Sittwe, Myanmar
- Acquired the first rock dredging contract from DCI
- Added Hopper Barge River Pearl 11 and Backhoe Dredger River Pearl 12
- Deployed River Pearl 9 at Visakhapatnam Port
- Constructed the first ASD Tug, River Pearl 10

# KMEW - A Global Player Today



#### **Key Services**

#### **Dredging**

- Capital Dredging
- Maintenance Dredging

# Owning, Operating and Chartering of Port Ancillary Crafts

- Pilot Boats
- Fast Speed Patrol Boats for Security
   & Patrolling Services
- Mooring Boats
- Service Boats
- Tugboat expansion

# **Ship Building and Repair of Marine Crafts**

- Building Ships, Boats etc.
- Repair, refit services of marine crafts

#### **Major Customers**

#### **Domestic Contracts**

- o Deendayal Port Authority
- Haldia Port Authority
- Kolkata Port Authority
- Paradip Port Authority
- Vizag Port Authority
- Dredging Corporation of India
- RKEC Projects Ltd
- Mumbai Port Authority
- O V.O. Chidambaranar Port
- New Mangalore Port Authority

#### **Key Highlights**

Consistently maintained EBITDA margins above 30%+ on a sustainable basis

Revenue and cash flow visibility due to long contract tenures > 2 years

**RoCE 22 %** 

Lower capex due to in-house capability of designing and building fleets

Securing substantial contracts from international markets, marking our entry into the global arena

Prudent business model with capex investment only post contract wins

#### **International Contracts**

- Kaladan Multi-Modal Transit Transport
   Project (KMTTP), Sittwe, Myanmar (by
   Ministry of External Affairs) -
- Yangon River Dredging Work from MynmarPort Authority
- Secured Five Contract for Sand Mining in Bahrain





300+

**Employees** 



Orderbook (as on Oct'24)

Rs. 817.3 Cr

# **Our Assets & Services** 8

# **Dredging Services**



#### What is Dredging

- Process of removal of sediments and debris from the bottom of oceans and harbors to create navigable waterways for shipping traffic at ports
- Reclaiming dredged material to create new land
- Environmental dredging is undertaken to remove pollutants from the water bodies
- Underwater excavation used to mine minerals, sand, gravel and gold
- Dredging of dams and rivers to remove sediments from the reservoir

#### **Dredging Process**

Excavation of the material from the sea/riverbed



Transportation of the loosened material using dredger



Deposition of dredged material to spoil area

#### **Dredging Types**

Capital Dredging: Removal of sediments which have not been previously dredged. Virgin sediments, channel creation for larger vessels

Maintenance Dredging: Removal of sediments accumulated in the channel since the previous dredging project

#### **KMEW Projects**

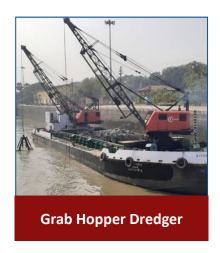
- Sittwe Port, Myanmar
- Mangrol Fishing Harbour
- Veraval Fishing Harbour
- Paradip Port

- Kolkata Port
- Haldia Port
- Yangoon Port, Myanmar
- Kandla Port
- Inland Waterways

# KMEW's Assets: Strengthening Dredging Capabilities Across Projects



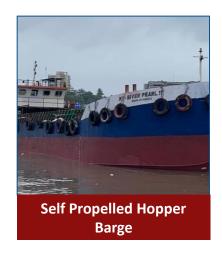
KMEW's diverse fleet of advanced dredging assets strengthens its capability to tackle a wide range of projects, driving growth and enhancing operational efficiency



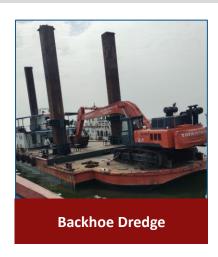
Grab Hopper Dredger is used for Dredging and transporting material from the seabed to the surface, especially in confined or shallow areas. It is effective for removing large volumes of material, such as sand, silt, and clay, using a mechanical grab bucket



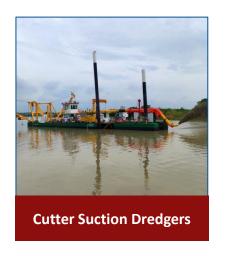
TSHD is used for dredging in deeper waters. It sucks material from the seabed using a suction pipe, and the dredged material is stored in a hopper on the vessel for transport to disposal sites



Self-Propelled Hopper Barge is used to transport dredged material from the dredging site to disposal areas. Equipped with its own propulsion system, it can move independently and is ideal for transporting large quantities of material over long distances



Backhoe Dredger is used for excavating and removing material from the seabed or riverbed. It uses a bucket attached to a hydraulic arm to scoop up sediment, making it ideal for precise dredging in shallow waters or areas with limited access



Cutter Suction Dredgers are used for dredging hard or compacted materials from the seabed. They employ a rotating cutter head to loosen the material, which is then sucked up by a suction pipe and transported to a designated disposal site. They are ideal for deepening channels or creating new waterways

# KMEW's Asset Portfolio: Supporting Port Efficiency and Safety



#### KMEW's diverse fleet of port ancillary assets strengthens operational efficiency, ensuring seamless support for port services, safety, and mobility



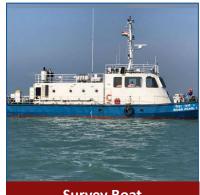
**Pilot Boat** 

Pilot boats are small ships that take maritime pilots to vessels that are arriving at the port. Onboard, the pilot, the ship captain and their crew will assess important information such as the plan, vessel's arrival berthing location and other topics, to ensure safe throughout the passage port



**Patrol Boat** 

Patrol boats are primarily used to patrol a country's exclusive economic zone (EEZ), but they may also be used in other roles, such as anti-smuggling, anti-piracy, fishery patrols, immigration law enforcement, or search and rescue



**Survey Boat** 

It is a ship or boat equipped with hydrographic survey determine tools underwater topography and to produce high-precision charts. The purpose of the survey vessel is to measure the depth of water, to scan the seabed to locate underwater wrecks and other underwater obstacles, and assess the exact location of buoys, etc



**Mooring Boat** 

Mooring is a procedure to anchor the ship to a fixed or floating element and keep it connected during loading or unloading operations. Safe mooring must withstand several forces, such as wind, the current, the tide and waves



**Tug Boat/Service Boat** 

Tug boat eases the manoeuvring operation of vessels by forcing or tugging them towards the port. Mega vessels can never be manoeuvred on their own. Also, with the increased boat size, they need tug boats to carry some of their domains and tow them through narrow water channels



In dredging operations, Work Boats assist by positioning and towing dredgers, transporting crew equipment, and supporting the maintenance of dredging pipelines. They ensure efficient execution and logistical support throughout the project

# **Future Outlook**



# **Dredging Industry Dynamics**







#### **Policy Support**

- Sagarmala, a project of Government of India (GOI) in 2015 to set up mega ports; modernize ports and develop Coastal Economic Zones
- The new Shipbuilding Financial Assistance Policy for Indian shipyards provides financial grant to Indian shipyards for shipbuilding contracts
- The draft Inland Vessels Bill, 2020 is to address new standards of safety and environment regulation and the current technology changes
- Make in India initiative ensures purchase preference to domestic suppliers/contractors
- First right of refusal for companies owning Indian flag dredgers if the rate is within 10% of the lowest valid offer

#### **Other Opportunities**

- India dredging market is expected to grow at a CAGR of nearly 4.4% during 2020-2026. The industry is significantly driven by the increasing demand for dredging from its major and non-major port
- Expected annual Indian market size of \$300 Mn and \$100 Mn for maintenance dredging and for capital dredging, respectively
- 95% cent of Indian foreign trade volume through ports, a huge potential for dredging and ship repair services
- Prevailing market practice of client providing long term contracts opens room for greater viability of revenue
- Dredging activity has huge potential in India with large number of dams/ lakes in India
- Indian inland waterways has a network of 111 National Waterways consisting of rivers, canals and creeks
- o India has 14.5K km inland waterways and 7.5K km of coastline

# **Management Team**



# Management Team





# SAURABH DASWANI Managing Director

- Responsible for overall management of the organization with over 12 years of experience
- Area of expertise include procurement, new building, vendor management, budgeting etc. Completed PGDA with specialisation in Finance from Symbiosis



# KANAK KEWALRAMANI Whole Time Director and CFO

- Has over 16 years of experience in the field of compliance, law, finance, and taxation
- Qualified Company Secretary from the Institute of Company Secretaries of India
- Completed LLB and PGDA with specialization in finance from Symbiosis



# SUJAY KEWALRAMANI Chief Executive Officer

- Over 20 years of experience in marine, dredging and shipping industry with an additional experience of ship designing, building and repairing
- Prior experiences include working experience at L&T Shipbuilding, Mercator and Adani Ports and holds degree of M. Sc in Naval Architect & Marine engineering from University of New Orleans
- Awarded "CEO of The Year" by the Indian Achievers' Award for the third consecutive year



# JAGAT JIBAN BISWAS Non –Executive Director

- Hold rich experience of more than 43 years in Marine, dredging and Engineering field and is an Ex HoD of Kolkata Port
- After graduating from T.S.
   Rajendra, Mumbai in 1978,
   cleared Competency
   Examinations on Nautical
   Sciences from DG (Shipping),
   India

# Management Team





# DINESH KEWALRAMANI Chief Operations Officer

- Over 16 years of experience in the field of dredging at various major ports of India
- Track record of executing contracts over Rs. 1,000 crores
- Masters and bachelor's in marine mechanical Engg. from University of New Orleans



#### PINKESH KEWALRAMANI Chief Technical Officer

- Over 12 years of experience in the field of ship building, repairing, refitting, testing, docking, and dock-planning of marine craft
- Bachelor's in mechanical Engg.
   From Ahmedabad and a Sailing Chief Engineer



# CAPT. SHAILESH BHAMBHANI Independent Director

- Seasoned maritime professional with 26+ years, driving digital transformation in shipping and managing offshore assets
- MBA (PgdIB) in International Business, Executive program in Applied Finance from IIM Calcutta, Master (Foreign Going) unlimited, and Sustainable Development Goals certified professional



#### ASHISH M MOHANDAS Independent Director

- Over 12+ years of experience in the department of Marketing & sales of MNCs across various states in India
- Completed Post Graduate
   Diploma in Marketing from
   Tolani Institute of
   Management Studies, Kutch
   and Bachelor of Science in
   Mathematics from Mahatma
   Gandhi University, Kottayam



#### SNEHA DEVCKAR Independent Director

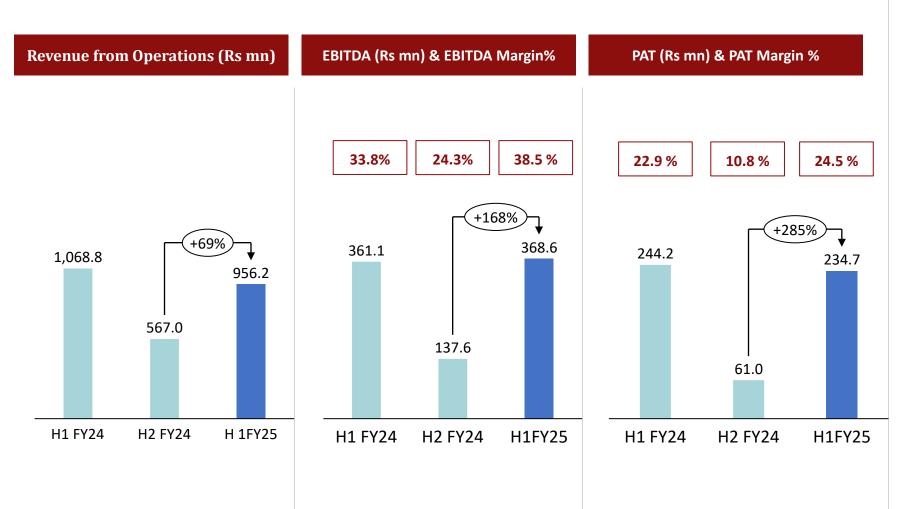
- With over 29 years of experience, an accomplished businesswoman specializing in Insurance and Financial Consultancy
- Completed her BSC in Botany from Mumbai University, Maharashtra

# **Financial Performance**

# H1 FY25 Highlights



#### **Consolidated Financial Highlights**



#### **Operational Highlights**



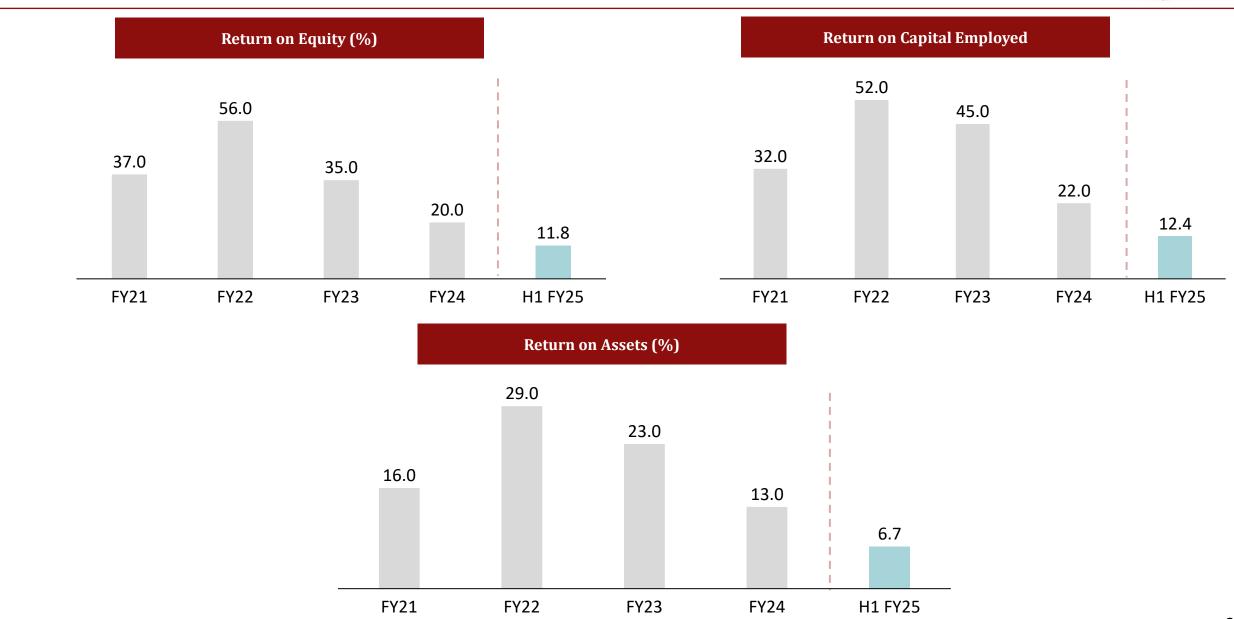


VESSEL UTILISATION

100%

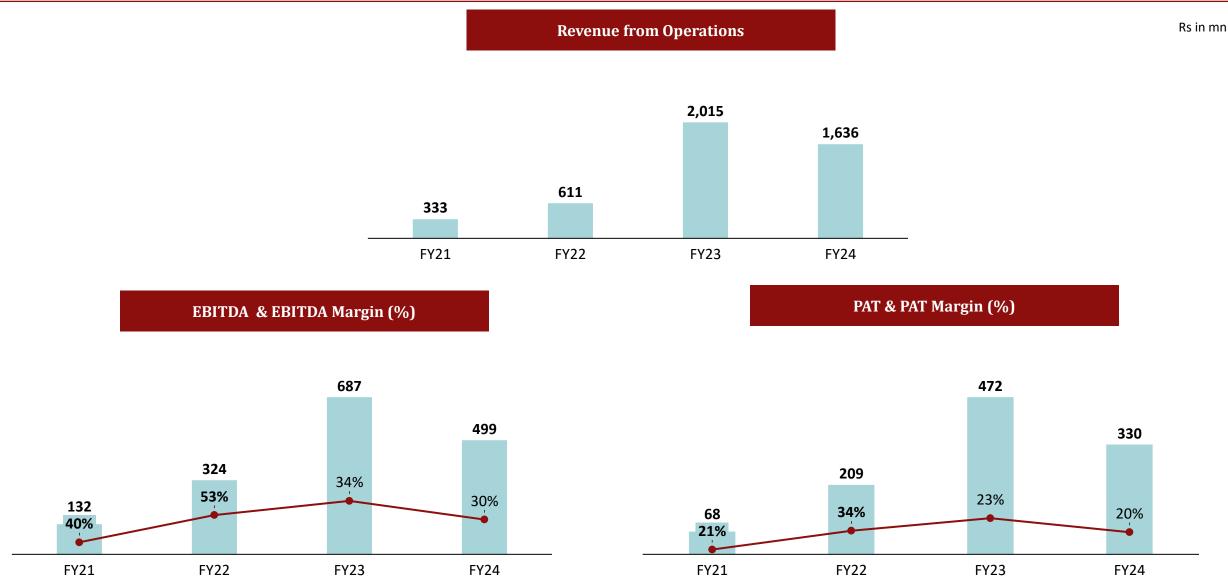
# **Key Ratios**





# **Historical Financial Highlights**

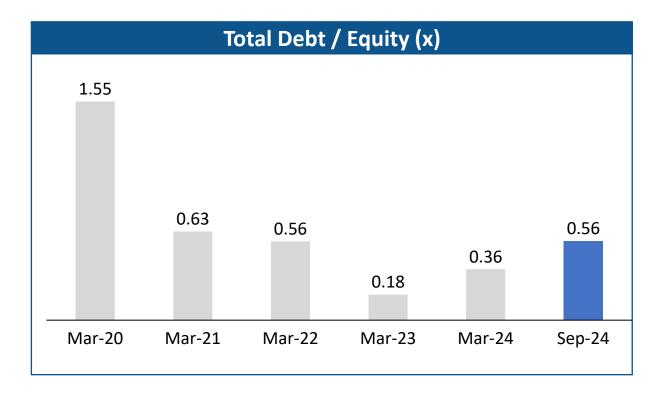




# Leverage Profile



(Rs. mn)	Mar-24	Sep-24
Short Term Debt	184.5	673.7
Long Term Debt	417.5	415.6
Total Debt	602.0	1,089.3
Cash and Cash Equivalents	800.0	950.3
Net Debt / (Net Cash)	(198)	139.0
Equity	1,671	1,937.2



All existing debt facilities are aligned with the contract tenure of specific fleets and KMEW typically repays the debt before completion of tenure of any contract

# Profit & Loss Statement – H1 FY25



Particulars (Rs. Mn)	H1 FY25	H1 FY24	H2 FY24	Н-о-Н	FY24	FY23
Revenue from operations	956.2	1,068.8	567.0	68.6%	1,635.8	2,015.3
Cost of Material Consumed	480.9	658.8	328.6		987.4	1,239.8
Employee Expenses	30.7	21.0	24.3		45.4	39.4
Other Expenses	76.0	27.9	76.5		104.3	49.2
EBITDA	368.6	361.1	137.6	167.8%	498.8	686.8
EBITDA Margin (%)	38.5%	33.8%	24.3%		30.5%	34.1%
Other Income	15.6	9.6	21.6		31.3	13.8
Depreciation	52.8	27.5	55.1		60.8	43.6
EBIT	331.4	343.3	104.1	218.2%	469.3	657.1
EBIT Margin (%)	34.7%	32.1%	18.4%		28.7%	32.6%
Finance Cost	38.5	16.6	22.8		39.4	23.3
Exceptional Items	0.0	0.0	0.0		0.0	0.0
Profit before Tax	292.9	326.7	81.3	260.1%	429.9	633.8
Profit before Tax (%)	30.6%	30.6%	14.3%		26.3%	31.4%
Tax	58.2	82.4	20.3		99.8	161.8
Profit After Tax	234.7	244.2	61.0	284.6%	330.0	472.0
PAT Margin (%)	24.5%	22.9%	10.8%		20.2%	23.4%
EPS (As per Profit after Tax)	21.2	22.4	5.7		30.6	45.3

# **Balance Sheet**



ASSETS (Rs. Mn)	Sep-24	Mar-24
ASSETS		
Non - Current Assets		
Property, plant and equipment	1,200.3	1,076.5
Capital work-in-progress	436.9	120.4
Goodwill	0.0	0.0
Intangible Assets	0.0	0.0
Financial Assets		
(i) Investments	432.8	294.0
(iii) Trade Receivables	15.0	46.5
Deferred Tax Assets	0.0	0.0
Other Financial Assets	0.0	0.4
Other Non-Current Assets	0.0	0.0
Total Non - Current Assets	2,085.0	1,537.8
<b>Current Assets</b>		
Inventories	10.7	12.2
Financial Assets		
(i) Trade receivables	672.3	385.6
(ii) Cash and cash equivalents	141.0	139.6
(iii) Bank balances other than (ii) above	314.1	366.3
(iv) Loans	88.6	34.7
(v) Other Financial Assets	0.6	0.1
(vi) Investments	0.0	0.0
Other Current Assets	112.8	118.4
Income Tax Assets (Net)	0.0	0.0
Non-current assets held for sale	0.0	0.0
Total Current Assets	1,340.1	1,056.9
TOTAL ASSETS	3,425.1	2,594.7

Equity & Liabilities (Rs. Mn)	Sep-24	Mar-24
Equity		
Equity Share Capital	108.0	108.0
Other Equity	1,796.9	1,568.2
Total Equity	1,904.9	1,676.2
Minority Interest	32.3	26.3
Liabilities		
Non - Current Liabilities		
Financial Liabilities		
(i) Borrowings	673.7	417.5
(ii) Lease Liabilities	0.0	0.0
Provisions	2.5	2.1
Deferred Tax Liabilities, (net)	62.1	59.0
Other Financial liabilities	0.0	0.0
Other Non Current Liabilities	0.0	0.0
Total Non - Current Liabilities	738.3	478.6
Current Liabilities		
Financial Liabilities		
(i) Borrowings	415.6	184.5
(ii) Trade Payables		
(a) total outstanding dues of micro enterprises and small enterprises	14.2	23.7
(b) total outstanding dues of creditors other than micro enterprises and small enterprises	42.1	98.1
(iii) Other Financial Liabilities		0.0
(iii) Lease liabilities		0.0
Provisions	124.6	8.8
Current Tax Liabilities (net)	142.6	88.1
Other Current Liabilities	10.5	10.5
Total Current Liabilities	749.7	413.6
Total Equity and Liabilities	3,425.1	2,594.7

# **Cash Flow Statement**



Cash Flow Statement (Rs. Mn)	Sep-24	Mar-24
Cash Flow from Operating Activities		
Profit before Tax	292.9	429.9
Adjustment for Non-Operating Items	-82.0	71.2
Operating Profit before Working Capital Changes	374.9	501.0
Changes in Working Capital	-197.7	-29.3
Cash Generated from Operations	177.3	471.7
Less: Direct Taxes paid	-55.2	-88.1
Net Cash from Operating Activities	122.1	383.6
Cash Flow from Investing Activities	-621.8	-719.6
Cash Flow from Financing Activities	448.9	282.1
Net increase/ (decrease) in Cash & Cash equivalent	-50.9	-53.9
Cash and cash equivalents at the beginning of the year	506.0	559.9
Effect of exchange rate changes on Cash & Cash Equivalent	0.0	0.0
Cash and cash equivalents at the end of the year	455.1	506.0

#### **Company**:



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