

Ref. No.: GIC-HO/BOARD/Q3-IMP/282/2024-25 Date: 5th February 2025

To,

The Manager
Listing Department

The Manager
Listing Department

BSE Limited The National Stock Exchange of India Ltd.

25th Floor, Phiroze Jeejeebhoy Towers Exchange Plaza, 5th Floor, Plot C/1, Dalal Street Exchange Plaza, 5th Floor, Plot C/1, G Block, Bandra Kurla Complex

Mumbai – 400001 Mumbai - 400051

Scrip Code: (BSE - 540755/ NSE - GICRE)

Sub: Investor Presentation - Q3 FY 2025 Financial Results Presentation

Dear Sir/Madam,

With reference to the above captioned subject, please find attached herewith Investor Presentation – Q3 FY 2025 Financial Results Presentation.

The same is also available on the website of the Corporation at www.gicre.in

This is pursuant to and in compliance with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and applicable laws.

Kindly take the above information on record.

Thanking You

Yours sincerely

For General Insurance Corporation of India

(Suresh Savaliya)
CS & Compliance Officer

Encl.: A/A

"सुरक्षा", 170, जे. टाटा रोड, चर्चगेट, मुंबई - 400 020.

"SURAKSHA", 170, J. Tata Road, Churchgate, Mumbai - 400 020. INDIA Tel.: +91-22-2286 7000 www.gicofindia.in





Investor Presentation

भारतीय साधारण बीमा निगम

General Insurance Corporation of India







Agenda

- 01 Reinsurance Industry Overview
- 02 Company Overview
- 03 Key Financials
- 04 Empowering Growth: Strategic Vision, Resilient Actions
- 05 Annexure

Disclaimer



This presentation is issued by General Insurance Corporation of India (the "Company") for general information purposes only, giving a general background of the Company's activities as on the date of the presentation. The information is provided in summary form and does not claim to be complete. This presentation does not constitute any recommendation or form part of any offer or invitation, directly or indirectly, in any manner or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, underwrite or acquire, hold any securities of the Company or its subsidiaries in any jurisdiction, nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment therefor by investors or potential investors. This presentation does not solicit any action based on the material contained herein. The contents of this presentation should not be considered and construed to be legal, accounting or tax or investment advice. Any investor or potential investor is hereby advised to consult any professional advisers for such purposes.

This presentation has not been approved and will not or may not be reviewed or approved by any statutory or regulatory authority in India or by any stock exchange in India, hence discretion is advised.

This presentation contains forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events which may not be accurate, and no reliance whatsoever should be placed on any such statements. This presentation should not be relied upon as a recommendation or forecast by the Company. Please note that the past performance of the Company, its subsidiaries and its associates is not, and should not be considered as, indicative of future results. The Company cannot guarantee that these assumptions and expectations are accurate or will be realised. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements. The forward-looking statements in this presentation speak only as of the date of this presentation, and the Company expressly disclaims to the fullest extent permitted by law any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein to reflect any change in expectations with regard thereto or any change in events, conditions or circumstances on which any such statements are based.

The information contained in the presentation is only accurate as of the specified dates and has not been independently verified. Neither the Company, its subsidiaries, its directors or affiliates or associates, nor any of its or their respective employees, advisers or representatives or any other person undertakes any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this document or its contents or otherwise in connection with this document, and makes no representation or warranty, express or implied, for the contents of this document including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. No representation or warranty, express or implied, is made as to the fairness, accuracy or completeness of the presentation and the information contained herein and no reliance should be placed on it. This presentation is not an offer to sell or a solicitation of any offer to buy the securities of the Company.

Neither this presentation nor any part or copy of it may be distributed, directly or indirectly, for any purpose. any persons in possession of the aforesaid should inform themselves about and observe any such restrictions. By reviewing this presentation, you agree to be bound by the foregoing limitations. **Failure to comply** with this restriction may constitute a violation of applicable laws. You further represent and agree that you are permitted under the laws of your jurisdiction to receive this presentation. You may not repackage or sell the presentation.

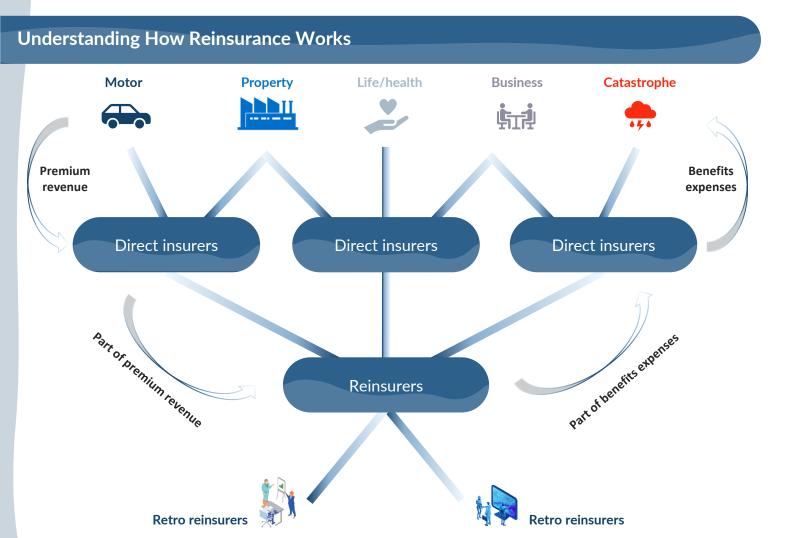
.



Reinsurance Industry Overview

Reinsurance Industry Overview







Policyholder - Individual risk exposures



Direct Insurer - Preferably similar risks with independent loss events to obtain a balanced insurance portfolio



Reinsurer - Primary insurers cede actuarial and catastrophe risks to another professional Insurance Risk carrier to limit its undiversifiable risk exposure & management of their capital efficiently



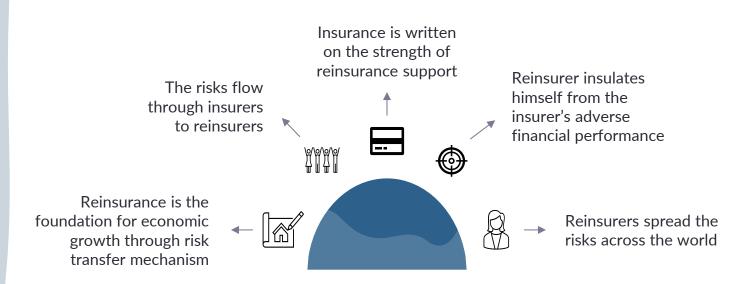
Retrocessionaire - Reinsurers give away (retrocede) part of the reinsurance premiums to limit (business) risk exposure & manage its capital efficiently

Reinsurance Industry - Strengthening the Insurance Ecosystem



Reinsurance Industry Plays a Pivotal Role in Driving the Growth of Insurance Industry

Reinsurance support aims at





Providing insurers capacity to write more insurance business



Providing insurers protection against bottom line volatility.

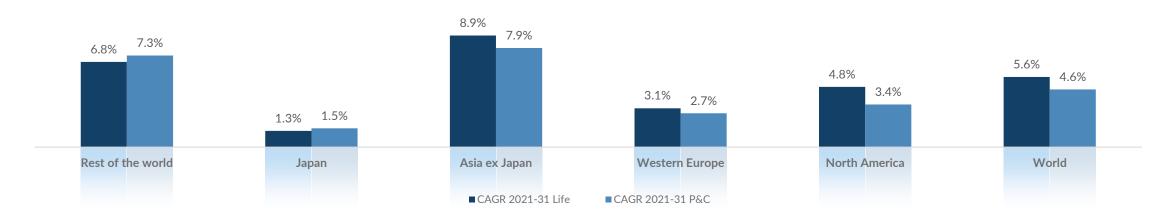


Providing insurers protection against large and catastrophic loss

Insurance Industry Overview - Global Scenario



Strong Gross Written Premium* Growth Envisaged in Future



Global Reinsurance Sector - Key Trends



Market Size to Expand

- ▶ Size expected to grow from ~USD 642 Billion in 2023 to ~USD 2001 Billion in 2034
- ▶ Robust CAGR of 11%



Potential for Price Increase

- ► Hard reinsurance market conditions expected to continue going forward
- ▶ Potential for further price increase because of current environment (catastrophic events, etc)



Stable outlook for Sector

- ▶ A.M Best maintained its Positive outlook on global reinsurance sector
- ▶ Higher interest rate yields are also beginning to earn out, increasing investment income and bolstering total returns



Other Key Trends

- ▶ Reinsurers restricting cover to named perils only on property portfolios reducing attritional loss expectations
- ▶ Diversification of portfolios and increasing exposure by growing Casualty and Specialty Marine Portfolios to optimize returns

^{*} The conversion into EUR is based on 2020 exchange rates.

Insurance Industry – Indian Scenario (1/2)



4th largest



Non-Life mkt in Asia and 15th largest globally in 2023

25% of Global average



Non-Life insurance penetration in India was appx 25% of Global average in 2023

Favorable demographics



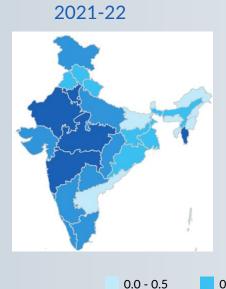
Under penetration, growth opportunities favourable demographics

Cash before cover



Operates under a "Cash before cover" model

Insurance density map (values in %)



0.5 - 0.7



> 1.0

- ► India's insurable population to be 100 cr. by 2035
- ► No of middle-class households is expected to almost double to 18 cr. between 2022- 2030
- ► High proportion of population to be from semi urban and rural areas

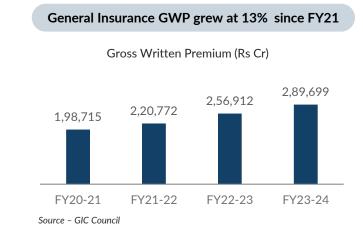
Insurance Industry – Indian Scenario (2/2)

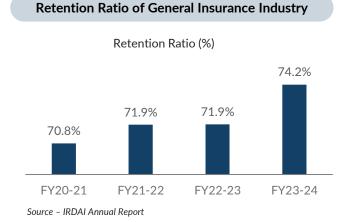


India's Insurance Industry: Positioned for Sustained Growth

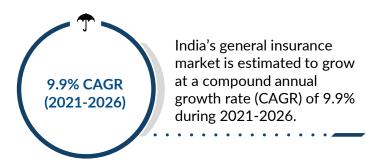
Insurance Penetration (%) (2023) Life Non-Life Total 7.0% 2.9% World India

Source - IRDAI Annual Report





Growing General Insurance Industry Creates a Large Opportunity Pie for Reinsurance Industry







Reinsurance Industry - Framework in India



Framework of Reinsurers in India

Indian Reinsurers (GIC Re)



- ► Only 1 Indian Reinsurer registered with the regulatory Authority
- ▶ Provides support to direct insurers in India
- ► Receives Obligatory cessions on every policy by domestic general insurers

Foreign Reinsurance Branches (FRBs)



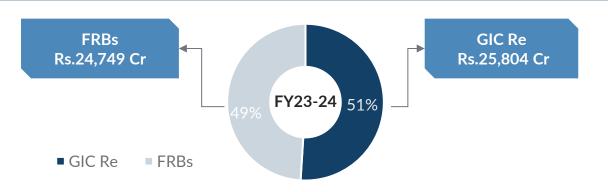
- ► Insurance Law (Amendment) Act, 2015 allowed Foreign Reinsurers and Society of Llyod's to open branches in India
- ▶ There are **11 FRBs in India** as of FY22
- ► FRBs booked Gross RI Premium Income (Indian Business) of INR 24,749 Cr in FY23-24

Cross Border Reinsurers (CBRs)



- ► Insurers with no physical presence in India but carry on reinsurance business with Indian Insurers.
- ▶ As of FY23-24, there are about 280 CBRs participated in India Reinsurance business

Gross Reinsurance Premium of Indian Reinsurer (GIC Re) and FRBs - Indian Business FY23-24



Source - IRDAI Annual Report



General Insurance Corporation of India (GIC Re) – Overview





General Insurance Corporation of India - GIC was formed under **GIBNA of 1972** for the purpose of superintending, controlling, and carrying on the business of General Insurance in India by providing reinsurance support to Insurance companies



Largest reinsurer in the domestic reinsurance market in India and a major reinsurer Internationally, Company has become an effective reinsurance partner for the Afro-Asian region



It also provides reinsurance solutions in international markets and has become a leading global reinsurance company having presence in around **137 countries**



It provides reinsurance support to **59 direct general and life insurance companies in India**, making it a repository of knowledge and data about the sector and the market



Key segments targeted by GIC Re are - Property, Agriculture/ Crop, Liability, Motor and Health



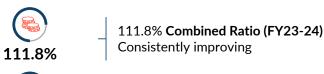
It has a total employee strength of **457**, out of **which 35% are female** and average age of employees is **40 years**

Key Financial Metrics - On Consolidated Basis

Particulars (INR Cr)	FY21-22	FY22-23	FY23-24	9M FY24-25
Gross Written Premium	43,208	36,592	37,182	30,787
Combined Ratio	112.1%	109.3%	111.8%	110.5%
Profit After Tax	2,006	6,313	6,497	4,518
ROE %	8.2%	20.8%	17.3%	11.1%
Solvency Ratio	196%	261%	325%	352%

Note: ROE is Profit for the year / Net Worth







INR 6,497 **PAT (FY23-24)** Continue to Generate Profit

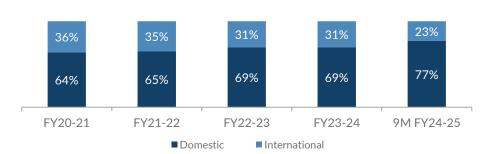
325% **Solvency Ratio (FY23-24)** Healthy Capitalization

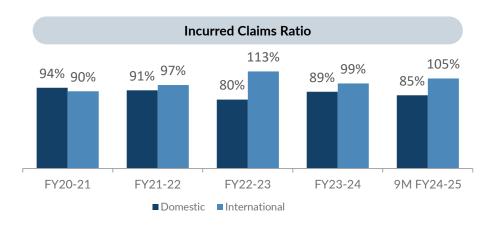
GIC Re - Segment Mix and Business Mix

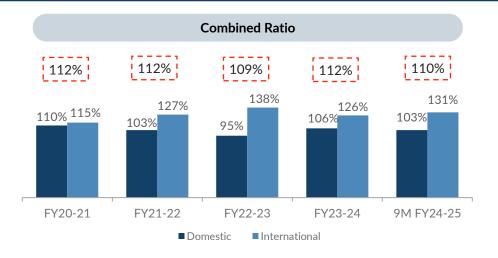


International and Domestic Business Composition

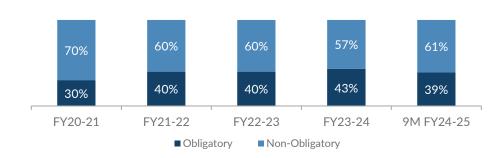
Gross Premium - Geographic Mix





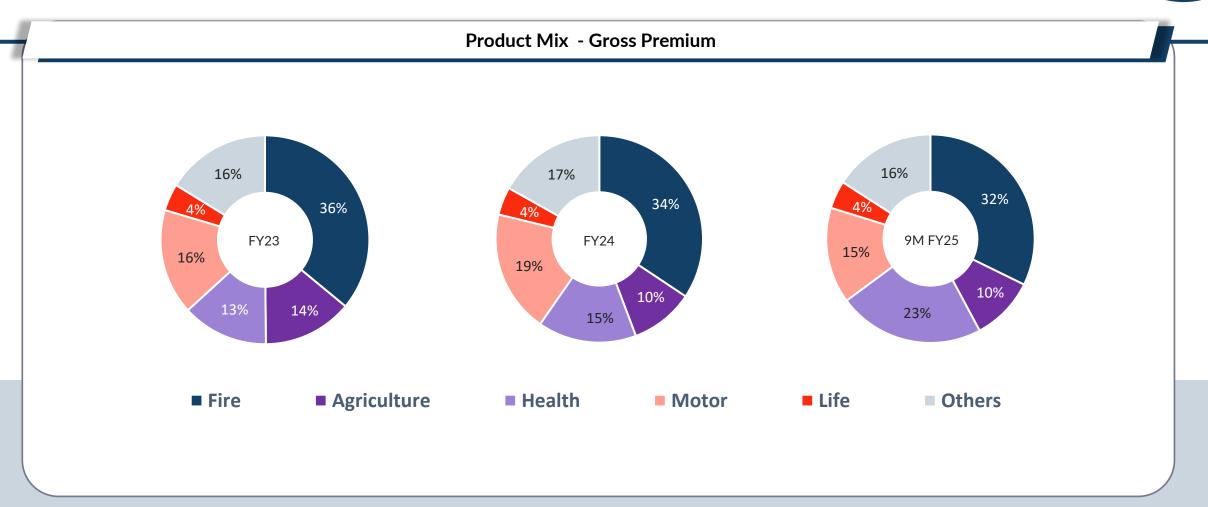


Domestic Business Mix



GIC Re - Product Mix

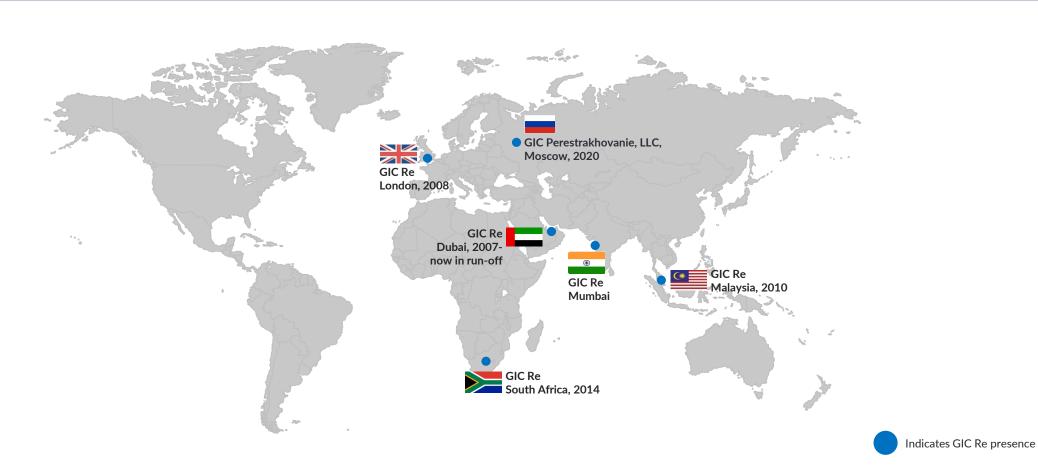




GIC Re - Global Presence



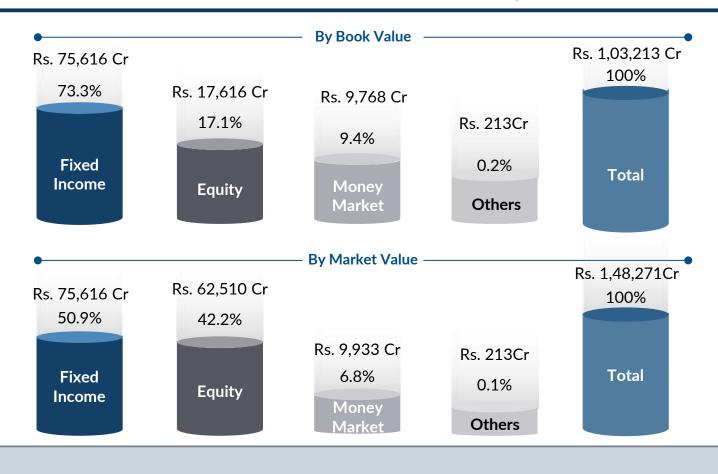
GIC Re - Worldwide Presence



GIC Re - Robust investments and its returns



Portfolio Breakup- As on 31.12.2024



- ▶ Portfolio mix Well diversified with steady and regular income flow.
- ➤ Asset quality (Debt instruments) As on 31.12.2024, 99.2% in high credit worthy Sovereign and AAA rated bonds, thereby eliminating credit risk of the portfolio. To continue focus on investment in high quality bonds to minimize risks.
- ▶ Maturity profile of Debt instruments Superior ALM with well diversified maturity profile. 55% of the debt portfolio maturing in more than 5 years,38% maturing between 1 5 year period and 7% within 1 year period.
- ▶ Equity Focus on investing in index based stocks with strong ROE, Outstanding order book and weeding out the weak scrips on every rise in the Indices.

GIC Re – Key pillars of Strengths





- ▶ Significant ownership by the Government of India
- ▶ ~51% market share in the Indian reinsurance market
- ▶ Reinsures every non-life insurance player in India
- ➤ Support to 59 Direct General and Life Insurance companies in India



Efficient Asset
Management

- ▶ Healthy investment income
- ▶ Diversified investment portfolio
- ► Effective Asset Liability Management



Prudent Underwriting

- ► Geographical Diversification
- ▶ Lines of Business Diversification
- ▶ Continued focus on Risk Selection
- ▶ Deployment of Modelling and Pricing Techniques and Tools



Exposure Management

- ▶ Modelling accumulation of exposures
- ▶ Rebalancing the risk portfolio
- ▶ Well-rated retrocession counterparties`



Strong International Presence

- ▶ Presence in around 137 Countries
- ▶ Leveraging Lloyd's syndicate (London) to further expand presence internationally, it provides underwriting intellectual capabilities, knowhow and skillset such as risk assessment and risk pricing



Dominant Indian market position

- ► Continued Obligatory cessions and order of preference under non-life business
- ▶ Long term relationship with the market
- ▶ Well-positioned to exploit all opportunities
- ▶ Low management expense ratio at 1.2%



Non-Cyclical Business ▶ Relatively non-cyclical business providing stable and steady business profile since demand from insurers is relatively inelastic



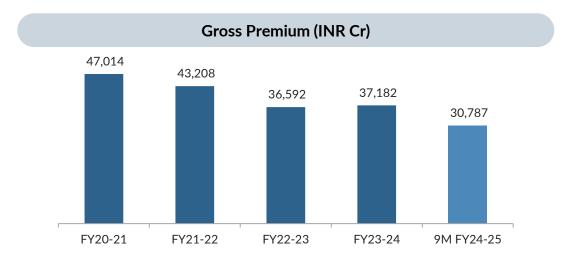
Effective Risk Management

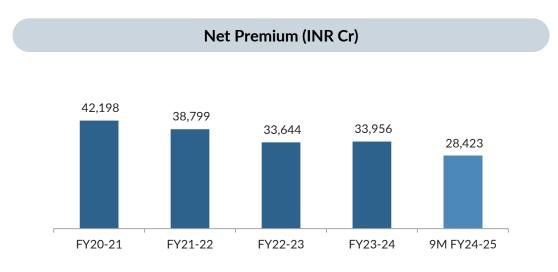
- ► Conservative claim reserving
- ► Following best practices such as conducting stress test to assess resilience
- ▶ Risk Management models such as Moody's RMS or AIR Worldwide

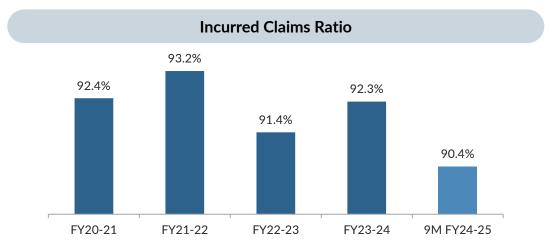


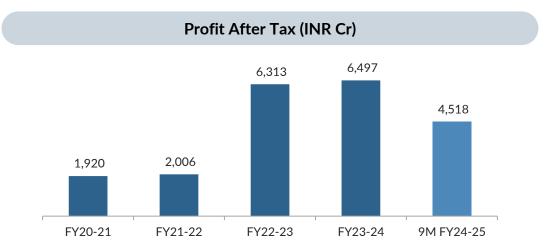
GIC Re - Key Financials on Standalone Basis (1/2)









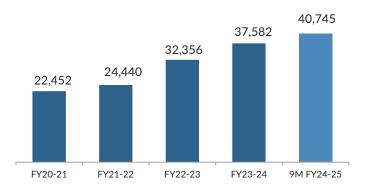


Source – Company Data

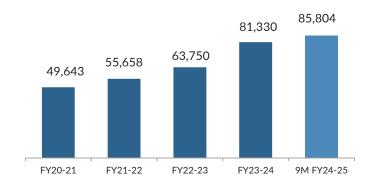
GIC Re - Key Financials on Standalone Basis (2/2)



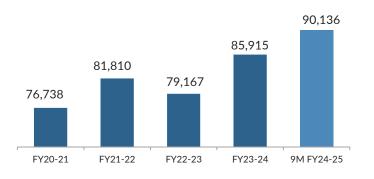
Net Worth Excl. FVC (INR Cr)



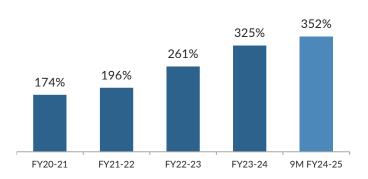
Net Worth Incl. FVC (INR Cr)



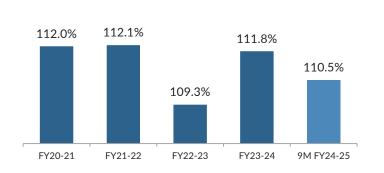
Policyholders' Funds (INR Cr)



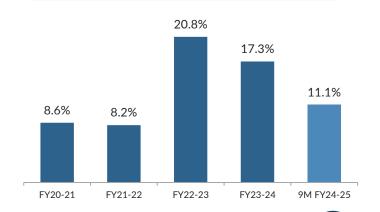
Solvency Ratio %



Combined Ratio %



Return on Equity %



Source - Company Data Note - FVC denotes Fair Value Change



Empowering Growth: Strategic Vision, Resilient Actions

GIC Re - Strategic Approach and Way Forward (1/2)





Leveraging its scale

▶ Leverage its position of **10th** rank (Globally) based on the scale it affords and excellent credit ratings from AM Best and domestically from CARE





Capitalizing International Brand Equity

► Holds strong brand equity especially in in **Afro-Asian** region and will leverage to grow in International Markets.





Increasing Focus on International Market

▶ Planning on geographical diversification of the Portfolio post credit rating upgrade.



Growth in Indian Market

▶ Growth expected in diversified areas such as Surety bonds, Cyber risk covers, Parametric covers etc.





Sustaining Market Share

▶ Capital requirement post Risk Based Capital implementation for Solvency pressures on Indian insurers could lead to higher cessions and growing reinsurance market size provides a perfect opportunity to sustain and maintain its market share

GIC Re – Strategic Approach and Way Forward (2/2)





Adoption of Modelling Capabilities

▶ Phased adoption of modelling capabilities to ensure better exposure management and deriving value extraction from it



Focus on Underwriting Profitability

Continued Focus on underwriting profitability through:

- Class-specific evaluation and weeding out the contracts with inadequate pricing
- Incentivization based on individual company / contract performance



Catastrophe Reserves for Climate Change

▶ GIC Re has started building catastrophe reserves for climate change, which will help to better manage volatility in future



Focus on maintaining and improving its Credit Rating

▶ The company has regained its credit rating to **A- Excellent** from AM Best. Strive to improve the rating by continued focus on balance sheet strength, operating performance, market position and enterprise risk management on an ongoing basis



Healthy capitalization

▶ Significant Net Worth will now fuel Growth and Resilience.



Focus on improving Net Incurred Claims and Commission ratio

▶ GIC Re is focused on improving net incurred claims ratio by working towards reducing the attritional losses and commission ratios are expected to remain stable

Note – * Beinsure.com, AON Reinsurance Solutions

Sustainability at the Core: Leading with Green Practices





- ▶ Digitalization of operations to reduce use of paper workflow management
- ► Undertaking efforts towards decarbonization – efforts to migrate operations to cloud native
- ▶ Board approved policies



▶ Preference for providing capacities that aid transition towards low carbon economy



- ► Adopting green measures for communication
- ► Consideration of the environment and climate change in investment decisions
- ▶ Investments made in green bonds

Championing Social Responsibility



Maharashtra Village Social Transformation Foundation (MVSTF) - FY2023-24





- ▶ GIC Re has taken up the project Mission MahaGram: Skills for Life and Socio-Economic and Rural Transformation: MM-Skills for Life Program across 101 villages from 88 Gram Panchayats of 15 talukas from 5 districts of rural Maharashtra.
- ► The proposed project intends to impact around 2.60 lakh population.
- ► Thrust area Skill Development, Education, Health and Environment.

Samarthanam Trust - FY2023-24





- ▶ GIC Re has collaborated with the Samarthanam Trust for Construction of State-of-the-Art Cultural Centre and Auditorium for Persons with Disabilities at Bengaluru, Karnataka.
- ► Thrust area Infrastructure.

Mahesh Foundation - FY2024-25







- ▶ GIC Re collaborated with Mahesh Foundation for Construction of New School Building for 2000 HIV positive underprivileged children and procurement of two new school buses and setup of Nayi Umeed BPO center in Belgavi Karnataka, India.
- ► Thrust area Infrastructure.

Robust Governance Framework



Robust structure

Management and board committees

Optimum use of ED's, NED & cross functional teams

Code of conduct

Data & information Security controls

Conducting business with highest standards of compliance and ethics

Zero tolerance approach towards Fraud

All SOP's and policies are reviewed annually

Information Security Risk Management Committee (ISRMC) Effective Cyber security Policy and Framework

Enhanced data security controls and practices for IT Systems and Network

Business Continuity Plan and BCP Procedure Manual

GIC Re - Stock Price Performance

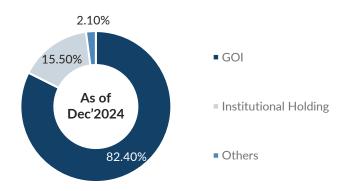


Stock Price Performance - GIC Re vs Nity 50



Above Chart is Rebased to 100

GIC Re - Shareholding



Stock Price Performance Overview

Particulars	GIC Re	Nifty 50
Current Market Price (Rs)*	444	23,645
Market Cap (Rs Cr)	77,895	NA
1M Performance (%)	11%	-2%
6M Performance (%)	17%	-2%
1 Year Performance (%)	44%	9%

GIC Re - New initiatives



GIC Re - New initiatives



HR digital transformation - project Parivartan



Upgrading of software's – moving to SAP S4HANA



EGRC software for **ERM**



Ind AS implementation in full swing



Workflow management moving towards paperless office



Offering parametric ART covers – GIC Re's Emerging Solutions





GIC Re – Key Financials on Standalone Basis



Particulars (INR Cr)	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	9M FY24-25
Gross Premium	44,238	51,030	47,014	43,208	36,592	37,182	30,787
Net Premium	38,996	46,655	42,198	38,799	33,644	33,956	28,423
Earned Premium	37,679	44,145	39,866	39,293	35,808	33,576	27,450
Incurred Claims	33,740	43,036	36,854	36,626	32,739	30,980	24,819
Incurred claims ratio (on earned premium)	89.5%	97.5%	92.4%	93.2%	91.4%	92.3%	90.40%
Net Commission	6,105	7,508	7,984	6,951	5,611	6,247	5,462
Net Commission Percentage (on Net Premium)	15.7%	16.1%	18.9%	17.9%	16.7%	18.4%	19.20%
Expenses of Management	256	373	279	371	404	393	234
Expenses of Management ratio (on net premium)	0.7%	0.8%	0.7%	1.0%	1.2%	1.2%	0.8%
Profit/(Loss) on Exchange	216	424	(202)	401	596	(97)	110
Underwriting Profit/(Loss)	(2,211)	(6,367)	(5,488)	(4,266)	(2,341)	(4,007)	(2,959)
Investment Income	6,401	7,125	8,821	9,562	10,594	11,620	8,870
Other Income less Outgo	(756)	(1,204)	(169)	(1,736)	9	852	(67)
Profit Before Tax	3,434	(446)	3,163	3,560	7,749	7,878	5,843
Provision for Taxation	1,210	(87)	1,243	1,554	1,437	1,381	1,325
Profit After Tax	2,224	(359)	1,920	2,006	6,313	6,497	4,518
Combined Ratio %	105.9%	114.4%	112.0%	112.1%	109.3%	111.8%	110.5%

Glossary



Ceding Company (Cedant)	The company that transfers its risk to a reinsurer
Combined Ratio	The sum of the loss ratio and the expense ratio
Earned Premiums	The portion of the premium for which protection has been provided
Excess of Loss Reinsurance	A form of reinsurance, which, subject to a specified limit, indemnifies the ceding company for the amount of loss in excess of a specified retention
Expense Ratio	Sum of acquisition costs and other operating expenses, in relation to premiums earned
Facultative Reinsurance	Reinsurance of individual risks by offer and acceptance wherein the reinsurer retains the ability to accept or reject and individually price each risk offered by the ceding company
Incurred but not reported losses (IBNR)	An actuarial estimate of amounts required to pay ultimate net losses that refers to losses that have occurred but have not yet been fully and finally settled/paid
Loss Ratio	Ratio of total losses incurred (paid and reserved) in claims plus adjustment expenses divided by the total premiums earned
Obligatory Treaty	A reinsurance contract under which the subject business must be ceded by the insurer in accordance with contract terms and must be accepted by the reinsurer
Retrocession	A transaction in which a reinsurer transfers risks it has reinsured to another reinsurer
Treaty Reinsurance	The ceding company transfers all risks within a book of business to the reinsurer



Thank You

