#### ARVIND FASHIONS LIMITED

#### A MEMBER OF THE LALBHAI GROUP

Corporate Office: Du Parc Trinity, 8th Floor, 17, M.G Road, Bangalore – 560 001 Tel: +91-80-4155 0601, Fax: 91-80-4155 0651

Website: www.arvindfashions.com

October 28, 2024

To,

**BSE Limited**Listing Dept. / Dept. of Corporate Services

Phiroze Jeejeebhoy Towers

**Dalal Street** 

Mumbai - 400 001

Security Code: 542484 Security ID: ARVINDFASN

Dear Sir/Madam,

To,

National Stock Exchange of India Ltd. Listing Dept., Exchange Plaza, 5th Floor

Plot No. C/1, G. Block Bandra-Kurla Complex

Bandra (E)

Mumbai - 400 051

Symbol: ARVINDFASN

Sub: <u>Investor Presentation on Unaudited Standalone and Consolidated Financial Results of the Company for the quarter ended September 30, 2024</u>

Ref.: Regulation 30 of the SEBI (Listing Obligations and Disclosure Reguirements) Regulations, 2015

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Investor Presentation issued by the Company in respect of Unaudited Standalone and Consolidated Financial Results of the Company for the quarter ended September 30, 2024.

You are requested to take the same on records.

Thanking you,

Yours faithfully,

For Arvind Fashions Limited

Lipi Jha

**Company Secretary** 

Encl: As above.



**Q2 FY25 RESULTS PRESENTATION** 



Oct | 2024

#### **DISCLAIMER**

This document by Arvind Fashions Limited ('the Company') contains forward-looking statements that represent our beliefs, projections and predictions about future events or our future performance. These forward-looking statements are necessarily subjective and involve known and unknown risks, uncertainties and other important factors that could cause our actual results performance to differ materially from any future results or performance described in or implied by such statements. The forward-looking statements contained herein include statements about the Company's business prospects, its ability to attract customers, its expectation for revenue generation and its outlook. These statements are subject to the general risks inherent in the Company's business. These expectations may or may not be realized. Some of these expectations may be based upon assumptions or judgments that prove to be incorrect. In addition, the Company's business and operations involve numerous risks and uncertainties, many of which are beyond the control of the Company, which could result in the Company's expectations not being realized or otherwise materially affect the financial condition, results of operations and cash flows of the Company. The forward-looking statements are made only as of the date hereof, and the Company does not undertake any obligation to (and expressly disclaims any obligation to) update any forward-looking statements to reflect events or circumstances after the date such statements were made, or to reflect the occurrence of unanticipated events.

# **AGENDA**



01



02



03

Q2 Performance Highlights

Q2 & H1 FY25 Results

Way Forward

# Q2 FY25 PERFORMANCE HIGHLIGHTS

#### FY25 OBJECTIVES - WHAT WE HAVE SET FOR OURSELVES

#### **Objectives**

### Sales & Profitability

- Aspiration to grow revenues by double-digit with focus on profitability
- Maintain cost control focus & operating leverage to aid EBITDA & PAT margins expansion

### Improve brand salience

- Continued investments in advertisement to drive market share gains
- Product innovation

# Retail ops & key performance indicators

- Maintain focus on superior retail ops, aiding better customer experience, sell-thru's and lower discounting
- Expand new retail format(s) for existing brands & scale adjacent categories

### Accelerate store expansion

- Gross opening of ~150 stores, largely through FOFO route
- Significant net sq. ft. addition over FY24

# Working capital, debt & return ratios

- Higher free cash flow generation through continued working capital efficiency and assetlight approach
- · De-leveraging to continue
- Further improvement in ROCE & ROE

### MARKET & ECONOMY UPDATE



Market conditions continue to stay muted, further impacted by adverse weather conditions

Casualization trend continues to stay strong across categories

Premiumization continues to be key growth lever

Demand expected to recover in H2 aided by festive season & strong wedding calendar

Q2 FY25 RESULTS 6

### **Q2 FY25 BUSINESS HIGHLIGHTS**



Continued momentum in revenue with 8.5% growth Y-o-Y

Retail LTL of 4.6%; key focus on differentiated retail customer experience and better volume growth



Adjacent categories
like womenswear
driving growth,
business doubled Y-o-Y

Premiumization across brands continues to drive differentiated results

Gross addition of 27 EBOs; net sq. ft. addition of ~36k to ~11.53L sq. ft.



Retail & online channel witnessed strong growth

Online direct-toconsumer business (marketplace + NNNow) grew 40%+ Y-o-Y

Slower growth in wholesale channel Y-o-Y



Highest ever quarterly EBITDA at ₹ 170 crores; 18%+ growth Y-o-Y

EBITDA margins higher by 110+ bps through strong costs control

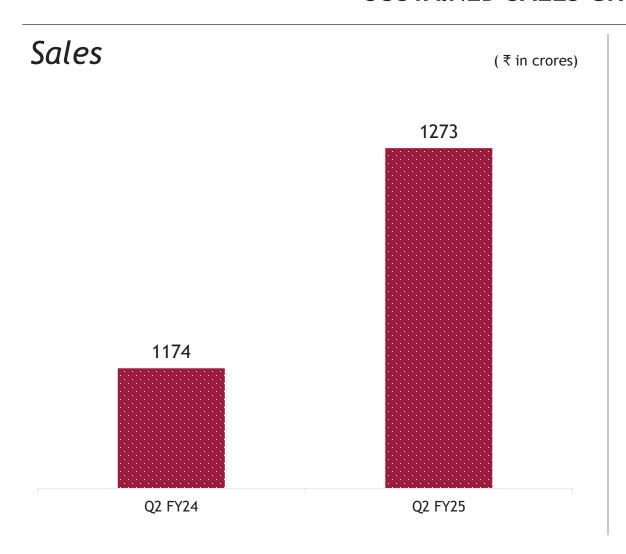


GWC days remained stable; inventory lower by 4 days and stock turns >4x

28% growth in PBT Y-o-Y

37% growth in PAT to ₹ 30 crores vs ₹ 22 crores in Q2 FY24

### SUSTAINED SALES GROWTH MOMENTUM

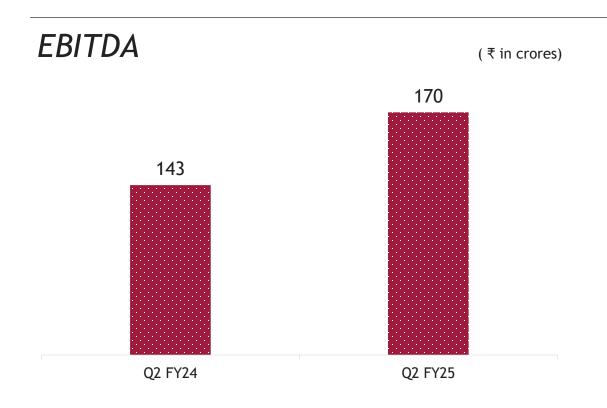


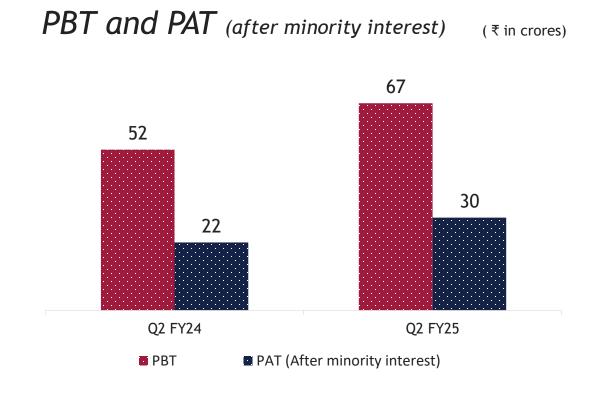
Overall revenue growth of 8.5%; momentum witnessed in Q1 continued

 Strong growth in retail & online channels, wholesale channel witnessed tepid growth

 EBO count stood at 954 as of Sep'24, net sq. ft. addition at ~36k

### LEADING TO STRONG PROFITABILITY IMPROVEMENT

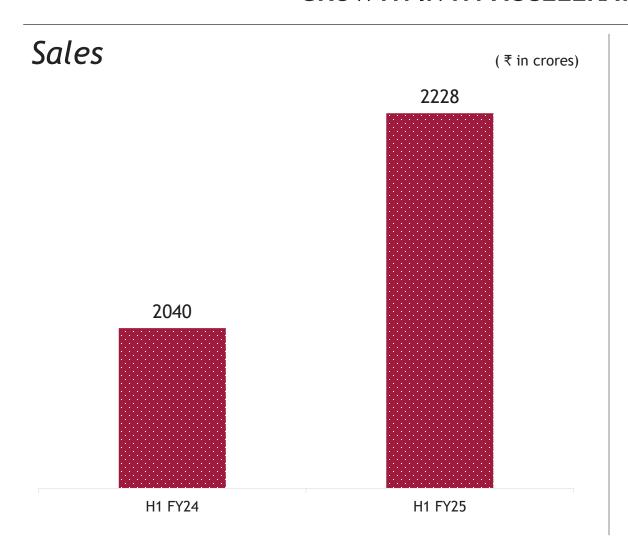






Improvement in EBITDA margins by 110+ bps Y-o-Y aided by cost control

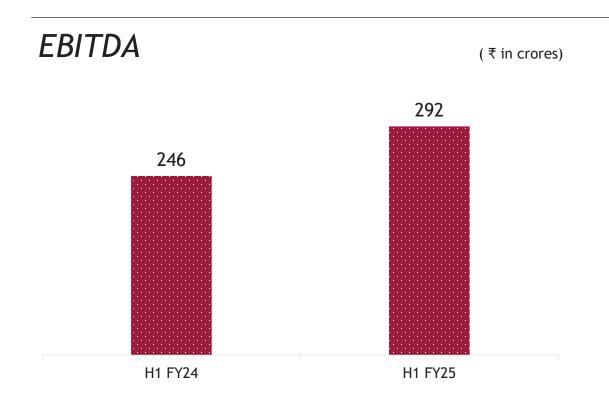
### **GROWTH IN H1 ACCELERATED COMPARED TO FY24**

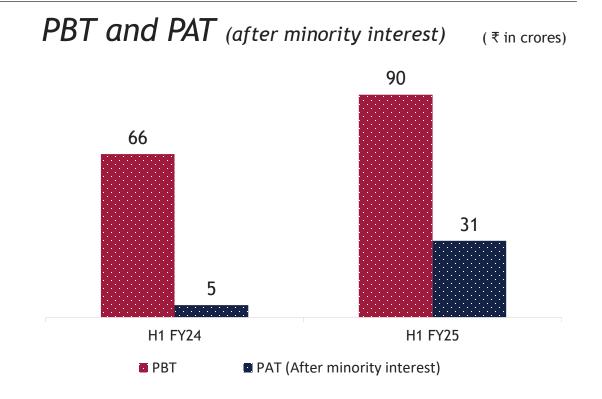


 Overall revenue growth of 9.2%, despite muted market conditions

 H1 FY25 net sq. ft. addition stood at ~81k, especially through iconic stores in USPA

### DRIVING CONTINUED PROFITABILITY IMPROVEMENT IN H1

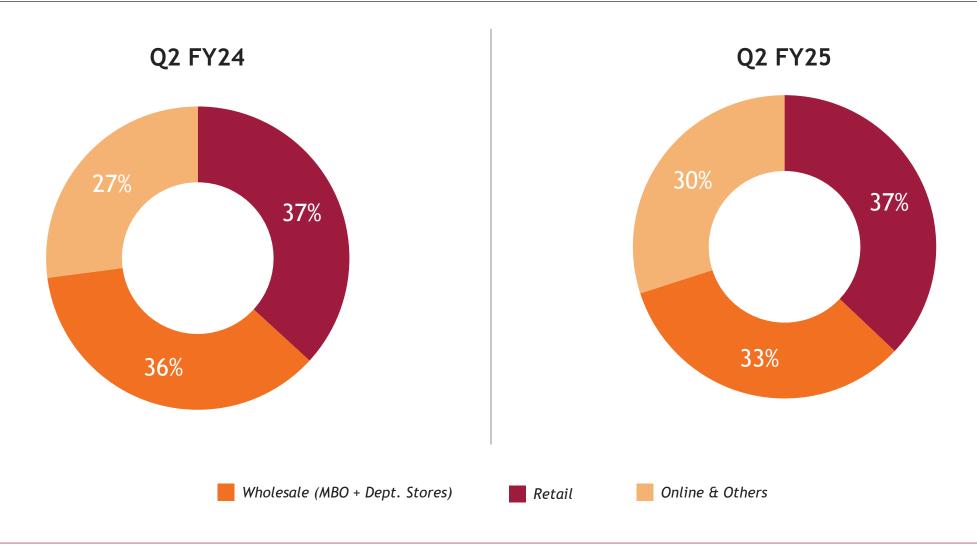






Improvement in EBITDA margins by ~110 bps Y-o-Y aided by higher gross margin and cost optimization

### **CHANNEL MIX**



# **CONTINUED PROGRESS ON FLAGSHIP EBOS**





DB Mall, Bhopal Lulu Mall, Calicut

## **CONTINUED PROGRESS ON FLAGSHIP EBOS**



City Centre, Raipur











**Q2 FY25 PERFORMANCE HIGHLIGHTS** 

# **BRAND HIGHLIGHTS**

# Brand Highlights



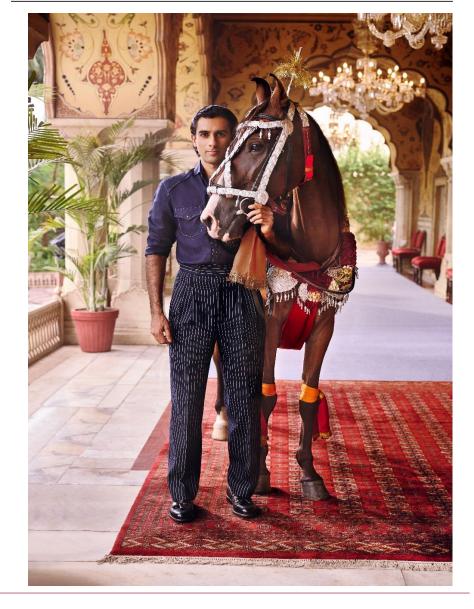


- Witnessing strong growth momentum in the brand with higher LTL helping cement leadership position in casual lifestyle category across channels; brand poised to cross 2,000 Crs NSV mark soon
- Investments in marketing through campaign with Pacho (Maharaja Sawai Padmanabh Singh of Jaipur), global brand ambassador. Launched premium collab collection
- Accelerating opening of iconic & marquee stores across the country
- Adjacent categories continue to aid brand pull

# USPA x Pacho - High decibel marketing campaign







# **Brand Highlights**





- Mega marketing event with Hrithik Roshan -Arrow X GQ
- Achieved significant improvement in EBITDA margins through operating leverage
- Premiumization drive through '1851' & Italian line delivered higher sell-thru's
- NewYork line helping brand become more young & cool
- Continued focus on accelerating EBOs expansion across geography

# **Brand Highlights**





- Signed up Orry has new brand ambassador; targeted to add considerable interest amongst Gen Zs
- Key KPIs have significantly improved and continue to track positively in SS24
- Positive response across channels; higher retail LTL for renovated stores with fresh identity

Q2 FY25 RESULTS Arvind FASHIONS



# T O M M Y HILFIGER

# **Brand Highlights**



- Premiumization trend coupled with superior customer experience continue to help strengthen brand positioning & business growth
- Robust sell-thru's in SS24

# **Brand Highlights**





- Premiumization trend helping brand deliver industry leading sell-thru's and LTL growth
- Strong growth despite challenging consumer demand scenario
- New innerwear campaign with Disha Patani

# Q2 FY25 - GROUPWISE PERFORMANCE

(₹ in crores)

	Sales		
	Q2 FY25 Q2 FY24 % Growth		
Power Brands	1273	1174	8.5%
Total	1273	1174	8.5%

EBITDA			
Q2 FY25	Q2 FY24	% Growth	
170	143	18.5%	
170	143	18.5%	

EBITDA %			
Q2 FY25 Q2 FY24			
13.3%	12.2%		
13.3%	12.2%		

# EBITDA margin expansion of 110+ bps with stronger cost control

Note:

Power Brands - US Polo Assn., Tommy Hilfiger, Flying Machine, Arrow and Calvin Klein

### H1 FY25 - GROUPWISE PERFORMANCE

(₹ in crores)

	Sales		
	H1 FY25	H1 FY24	% Growth
Power Brands	2228	2040	9.2%
Total	2228	2040	9.2%

EBITDA				
H1 FY25	H1 FY24	% Growth		
292	246	18.8%		
292	246	18.8%		

EBITDA %				
H1 FY25 H1 FY24				
13.1% 12.1%				
13.1% 12.1%				

Revenue growth picked up (compared to FY24 levels) aiding ~110 bps EBITDA margin expansion

Note:

Power Brands - US Polo Assn., Tommy Hilfiger, Flying Machine, Arrow and Calvin Klein

# Q2 & H1 FY25 RESULTS

# Q2 FY25 - PERFORMANCE SNAPSHOT

(₹ in crores)

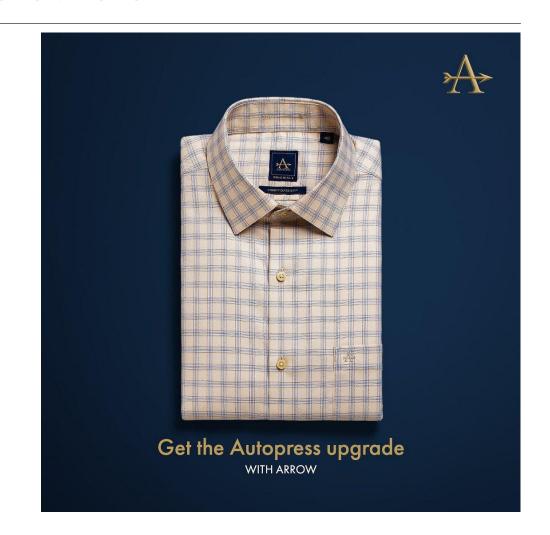
		( < in crores)
	Q2 FY25	Q2 FY24
Revenue from Operations	1273	1174
Other Income	7	4
Total Income	1280	1178
EBITDA	170	143
PBT	67	52
Taxes	21	11
Minority Interest	15	15
PAT	30	26
Profit/(loss) from discontinued operations	(0)	(4)
Reported PAT	30	22



<sup>\*</sup> Taxes higher on account of dividend received from PVH

## **H1 FY25 - PERFORMANCE SNAPSHOT**

		(₹in crores)
	H1 FY25	H1 FY24
Revenue from Operations	2228	2040
Other Income	15	14
Total Income	2243	2054
EBITDA	292	246
PBT	90	66
Taxes	31	30
Minority Interest	28	27
PAT	31	9
Profit/(loss) from discontinued operations	0	(4)
Reported PAT	31	5



### EFFICIENT WORKING CAPITAL MANAGEMENT

			(₹ in crores)
	Sep'24	Sep'23	Jun'24
Inventory	1163	1283	1063
Inventory days	89	93	91
Receivables	815	644	575
Debtor days	53	45	49
GWC	1978	1927	1637
GWC days	141	138	141
Payables	1189	1153	923
Creditor days	82	83	81
NWC	789	774	715
NWC days	60	55	59

Note for days calculation, for example: Inventory days = Average TTM Inventory / TTM Revenues \* 365

GWC days largely remained stable with focus on inventory turn leading to improvement of 4 days

# **BALANCE SHEET AS ON 30-SEP-2024**

		(₹in crores)
Particulars	30-Sep-24	31-Mar-24
Net Worth	1189	1192
Borrowings	446	466
Capital Employed	1635	1658
Inventory	1163	1068
Receivables	815	647
Creditors	1189	936
Net Working Capital	789	779
Net Fixed Asset	295	274
Other Assets	578	636
Discontinued Business	(27)	(31)
Capital Employed	1635	1658





#### WAY FORWARD

### AFL

With festival season & strong wedding calendar, hopeful of continuation of growth momentum

Continue execution on profitability improvement through operating leverage & cost optimization etc.

Focused retail network expansion across brands through FOFO model

Decisive focus on scaling existing 5 brands through innovative retail formats, higher network expansion & cash accruals

Whole-hearted investments in advertising & re-energizing brand salience

Working capital control and FCF generation leading to higher ROCE



# **THANK YOU**