



Date: February 02, 2025

To,

<b>BSE Limited</b> Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai – 400 001 <b>Scrip Code- 532365</b>	<b>National Stock Exchange of India Limited</b> Exchange Plaza, C— 1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai — 400051 <b>Symbol - DSSL</b>
---	--

**Sub: Newspaper Publication of the Un-Audited Standalone and Consolidated Financial Results for the quarter and nine months ended on December 31, 2024.**

Dear Sir/Madam,

In pursuance of Regulation 47 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, please find enclosed copies of the newspaper advertisement regarding Un-Audited Standalone and Consolidated Financial Results of the Company for the quarter and nine months ended on December 31, 2024, published in Newspapers namely "Financial Express" & "Mumbai Lakshadweep" on February 02, 2025.

Kindly take on record and acknowledge the same.

Thanking You,

Yours Faithfully,

**For Dynacons Systems & Solutions Ltd.**

**Pooja Patwa**  
**Company Secretary and**  
**Compliance Officer**  
**Mem. No.- A60986**

**Encl.:** As above

**Dynacons Systems & Solutions Limited**

CIN NO : L72200MH1995PLC093130

Certified ISO 9001:2015, ISO 20000 – 1:2018, ISO – 27001:2022 , CMMI Maturity Level 5

Registered Office : 78, Ratnajyot Industrial Estate, Irla Lane, Vile Parle West, Mumbai - 400 056.

Corporate Office : 3rd Floor, A Wing, Sunteck Centre, Subhash Road, Near Garware Chowk, Vile Parle East, Mumbai - 400 057.

+91-22-66889900 | www.dynacons.com | sales@dynacons.com | 1860-123-4444



**DYNACONS**  
SOLUTIONS THAT EMPOWER

Regd. Office: 78, Ratnrajot Industrial Estate, Irla Lane, Vile Parle (W), Mumbai - 400056.  
CIN No: L72200MH1995PLC093130 Web site: www.dynacons.com

**STANDALONE AND CONSOLIDATED UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2024**  
(Rs in lakhs)

Sr. No.	Particulars	Standalone			Consolidated								
		Quarter Ended			Quarter Ended								
		31.12.2024	30.09.2024	31.12.2023	31.12.2024	30.09.2024	31.12.2023						
1	Total Income from Operations (net)	31,020.04	30,861.88	22,777.84	94,124.37	74,469.15	1,02,881.84	31,229.56	30,861.88	22,769.71	94,333.89	74,481.11	1,02,884.74
2	Net Profit / (Loss) for the period (before Tax, Exceptional and/or Extraordinary Items)	2,450.75	2,410.18	1,769.38	7,226.52	5,343.27	7,220.81	2,469.96	2,407.76	1,778.59	7,236.29	5,349.30	7,206.72
3	Net Profit / (Loss) for the period before tax (after Exceptional and/or Extraordinary Items)	2,450.75	2,410.18	1,769.38	7,226.52	5,343.27	7,220.81	2,469.96	2,407.76	1,778.59	7,236.29	5,349.30	7,206.72
4	Net Profit / (Loss) for the period after tax (after Exceptional and/or Extraordinary Items)	1,831.18	1,825.55	1,306.19	5,424.25	3,967.27	5,396.03	1,845.14	1,823.14	1,315.27	5,428.78	3,973.16	5,381.94
5	Total Comprehensive Income for the period (Comprising Profit / (Loss) for the period (after tax) and Other Comprehensive Income (after tax))	1,804.40	1,799.73	1,307.28	5,403.08	3,974.00	5,340.23	1,818.36	1,797.32	1,316.35	5,407.60	3,979.89	5,326.14
6	Equity Share Capital	1,271.31	1,271.31	1,269.31	1,271.31	1,269.31	1,271.31	1,271.31	1,271.31	1,269.31	1,271.31	1,269.31	1,271.31
7	Reserves (excluding Revaluation Reserve) as shown in the Audited Balance Sheet of the previous year					14,485.19							14,492.37
8	Earning Per share (Face Value Rs. 10/- each) (not annualised)	14.40	14.36	10.29	42.67	31.26	42.51	14.43	14.34	10.36	42.63	31.30	42.41
a)	Basic	14.40	14.36	10.29	42.67	31.26	42.51	14.43	14.34	10.36	42.63	31.30	42.41
b)	Diluted	14.39	14.35	10.26	42.63	31.17	42.47	14.41	14.33	10.34	42.58	31.22	42.37

Note: a) The above is an extract of the detailed format of Quarterly Financial Results filed with the Stock Exchanges on January 31, 2025, under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the Quarterly Financial Results are available on the Company's website www.dynacons.com and on the Stock Exchange website www.bseindia.com and www.nseindia.com. The same can be accessed by scanning the QR code provided below.

b) The Un-audited Financial results of the Company for the quarter nine months ended December 31, 2024 have been prepared in accordance with the Indian Accounting Standard (IndAS) as prescribed under section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

For Dynacons Systems & Solutions Ltd.  
for and on behalf of the Board of Directors  
Sd/-  
**Dharmesh S. Anjaria**  
Executive/Whole-time Director & CFO  
Din No: 00445009

**DALMIA BHARAT REFRACTORIES LIMITED**  
CIN:-L26100TN2006PLC061254  
Regd. Office : DALMIAPURAM, P.O.KALLAKUDI-621651, DIST. TIRUCHIRAPALLI, TAMIL NADU  
Phone:-91123457100, Website: www.dalmiaocl.com

**EXTRACT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2024**  
(Rs. in crore except per share data)

S. No.	PARTICULARS	Quarter Ended			Nine Months Ended		
		Dec 31, 2024	Sep 30, 2024	Dec 31, 2023	Dec 31, 2024	Dec 31, 2023	Mar 31, 2024
		Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
<b>Consolidated Financial Results</b>							
1	Income from operations	26.73	20.92	21.08	71.24	89.06	115.96
2	Profit/(Loss) before tax- Continued operations	(1.55)	0.05	(0.56)	(4.77)	1.79	(2.43)
3	Exceptional Items	-	-	-	-	10.86	12.09
4	Net Profit/(Loss) after tax- Continued operations	(1.68)	(0.05)	15.40	(4.98)	67.15	0.80
5	Total comprehensive income for the period (comprising profit for the period after tax and other comprehensive income)-continuing and discontinued operations	(333.21)	(42.32)	219.38	(182.13)	555.81	(189.98)
6	Paid-up equity share capital (Face Value Per Share Rs. 10/-)	44.20	44.20	44.20	44.20	44.20	44.20
7	Other Equity excluding Revaluation Reserve	-	-	-	-	-	2,561.75
<b>Discontinued Operations</b>							
8	Profit before tax from Discontinued Operation	(0.73)	(0.48)	63.99	(1.13)	63.79	61.88
9	Net Profit / (Loss) for the period/ year from Discontinued Operation	(0.55)	(0.36)	47.87	(0.85)	47.74	46.29
10	Earning Per Share (of Rs. 10/- each)(not Annualised)						
	(a) Basic and Diluted- Continuing operations	(0.35)	-	3.48	(1.08)	15.19	0.19
	(b) Basic and Diluted- Discontinued operations	(0.12)	(0.08)	10.83	(0.19)	10.80	10.47
	(c) Basic and Diluted- Continuing and Discontinued operations	(0.47)	(0.08)	14.31	(1.27)	25.99	10.66
<b>Standalone Financial Results</b>							
1	Income from continued operations	22.05	9.90	3.33	42.56	30.68	40.80
2	Profit/(Loss) before tax- Continued and discontinued operations	(19.18)	(5.46)	61.50	(32.80)	64.50	47.44
3	Exceptional Items	-	-	-	-	29.24	29.24
4	Net Profit/(Loss) after tax- Continued and discontinued operations	(19.17)	(5.45)	61.35	(32.78)	131.38	51.42

Note: The above is an extract of the detailed format of financial results for the quarter and nine months ended 31st December, 2024 filed with the stock exchanges under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the unaudited quarterly & nine months financial results are available on the stock exchange's websites, www.mse.in and www.cse-india.com and on the Company's website www.dalmiaocl.com.

On behalf of the Board  
For Dalmia Bharat Refractories Limited  
Sd/-  
**Chandra Narain Maheshwari**  
Whole Time Director & CEO  
DIN: 00125680

**INVEST UP**  
6th Floor, A-Block, RFPUP Bhawan, Vikhroli Khand,  
Gomti Nagar, Lucknow-226010 (U.P.), 91 522-3129570 & 3117976  
E-mail: info@investup.org.in | W: https://investup.gov.in/

**TENDER NOTICE**  
Invest Up invites e-bids for appointment of Survey Agency for creating Database of Industries and Assessing occupancy status of Allotted plots in industrial development authorities of Uttar Pradesh  
Last Date of Bid submission is 11.02.2025 at 15:00 hrs & Technical bid of the same shall be opened on 12.02.2025 at 17:00 hrs. Further details regarding submission of e-bids are available in the RFP document on the e-tender portal at https://etender.up.nic.in and the invest up website at https://investup.gov.in  
Invest Up reserves the right to cancel any or all the e-Bids or annul the bidding process without assigning any reason thereof.

Issuer,  
**Chief Executive Officer, Invest UP**

**PUBLIC NOTICE**

I, Sanjay Bhargav Walimbe & Shradha Sanjay Walimbe, residing at Sr. no. 339/345, Plot No. 65, Aryavarta, Bhare, Tal- Mulshi Pirangut, Dist. Pune 412115, hereby inform the public that Share Certificate No. 429883, Folio No. 04153146, for 50 shares Distinctive nos. 617311050-617311099 of LARSEN & TUBRO LIMITED (Company) are untraceable.

Any person who finds or comes into possession of the certificate is requested to notify Company at L&T House, N. M. Marg, Ballard Estate, Mumbai, Maharashtra 400001 within 15 days from the date hereof, else the Company will proceed to issue duplicate certificate.

Dated: 02/02/2025 Sanjay Bhargav Walimbe

**INDIAN EXPRESS GROUP**

**THE LATEST TRENDS IN BUSINESS**

**THE LATEST TRENDS IN TRENDS**

**FINANCIAL EXPRESS**  
Read to Lead

THIS IS A PUBLIC ANNOUNCEMENT FOR INFORMATION PURPOSES ONLY AND DOES NOT CONSTITUTE AN INVITATION OR OFFER TO ACQUIRE, PURCHASE OR SUBSCRIBE TO SECURITIES NOR IS IT A PROSPECTUS ANNOUNCEMENT. NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION, DIRECTLY OR INDIRECTLY, OUTSIDE INDIA. INITIAL PUBLIC OFFERING OF EQUITY SHARES ON THE MAIN BOARD OF THE BSE LIMITED ("BSE") AND NATIONAL STOCK EXCHANGE OF INDIA LIMITED ("NSE") AND TOGETHER WITH BSE. THE "STOCK EXCHANGES" IN COMPLIANCE WITH CHAPTER II OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED ("SEBI ICDR REGULATIONS")

**PUBLIC ANNOUNCEMENT**

**wework**

**WEWORK INDIA MANAGEMENT LIMITED**

Our Company was incorporated as "Halosaur Bengaluru Private Limited" on May 13, 2016, as a private limited company under the Companies Act 2013, at Bengaluru, Karnataka pursuant to a certificate of incorporation issued by the Central Registration Centre ("CRC"). Subsequently, pursuant to a resolution passed by our Board dated November 29, 2016, and a special resolution passed by our Shareholders dated December 10, 2016, the name of our Company was changed to "WeWork India Management Private Limited", and a fresh certificate of incorporation dated December 23, 2016, was issued by the Registrar of Companies, Karnataka at Bengaluru ("RoC"). Upon the conversion of our Company into a public limited company, pursuant to a resolution passed by our Board on September 27, 2024, and a special resolution passed by our Shareholders on October 18, 2024, the name of our Company was changed to "WeWork India Management Limited", and a fresh certificate of incorporation dated November 19, 2024, was issued by the Registrar of Companies, Central Processing Centre. For details of changes in the registered office of our Company, see "History and Certain Corporate Matters - Changes in the registered office" on page 278 of the Draft Red Herring Prospectus dated January 31, 2025 ("DRHP").

Corporate Identity Number: U74999KA2016PLC093227  
Registered and Corporate Office: 6<sup>th</sup> Floor, Prestige Central 36, Infantry Road, Shivaji Nagar, Bengaluru - 560 001, Karnataka, India  
Contact Person: Udayan Shukla, Company Secretary and Compliance Officer; E-mail: cswu@wework.co.in; Tel: +91 88 8456 4500; Website: https://wework.co.in/

**OUR PROMOTERS: JITENDRA MOHANDAS VIRWANI, KARAN VIRWANI AND EMBASSY BUILDCON LLP**

INITIAL PUBLIC OFFERING OF UP TO 43,753,952 EQUITY SHARES BEARING FACE VALUE OF ₹ 10 EACH (THE "EQUITY SHARES") OF WEWORK INDIA MANAGEMENT LIMITED ("COMPANY" OR "ISSUER") FOR CASH AT A PRICE OF ₹ [•] PER EQUITY SHARE INCLUDING A SHARE PREMIUM OF ₹ [•] PER EQUITY (THE "OFFER PRICE") AGGREGATING TO ₹ [•] MILLION THROUGH AN OFFER FOR SALE (THE "OFFER") OF UP TO 33,458,659 EQUITY SHARES BY THE PROMOTER SELLING SHAREHOLDER AGGREGATING TO ₹ [•] MILLION AND UP TO 10,295,293 EQUITY SHARES BY THE INVESTOR SELLING SHAREHOLDER AGGREGATING TO ₹ [•] MILLION (COLLECTIVELY, THE "SELLING SHAREHOLDERS") (THE "OFFER FOR SALE" AND SUCH EQUITY SHARES, THE "OFFERED SHARES").

THE OFFER INCLUDES A RESERVATION OF UP TO [•] EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH, AGGREGATING TO ₹ [•] MILLION (CONSTITUTING UP TO [•] % OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY FOR SUBSCRIPTION BY ELIGIBLE EMPLOYEES (THE "EMPLOYEE RESERVATION PORTION"). THE OFFER LESS THE EMPLOYEE RESERVATION PORTION IS HERINAFTER REFERRED TO AS THE "NET OFFER". THE OFFER AND THE NET OFFER SHALL CONSTITUTE [•] % AND [•] %, RESPECTIVELY, OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY. OUR COMPANY MAY, IN CONSULTATION WITH THE BRLMS, OFFER A DISCOUNT OF ₹ [•] ON THE NET OFFER PRICE TO ELIGIBLE EMPLOYEES BIDDING IN THE EMPLOYEE RESERVATION PORTION ("EMPLOYEE DISCOUNT").

THE FACE VALUE OF THE EQUITY SHARES IS ₹ 10 EACH AND THE OFFER PRICE IS [•] TIMES THE FACE VALUE OF THE EQUITY SHARES. THE PRICE BAND AND THE MINIMUM BID LOT SHALL BE DECIDED BY OUR COMPANY, IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGERS ("BRLMS") AND WILL BE ADVERTISED IN ALL EDITIONS OF [•] (A WIDELY CIRCULATED ENGLISH NATIONAL DAILY NEWSPAPER) AND ALL EDITIONS OF [•] (A WIDELY CIRCULATED HINDI NATIONAL DAILY NEWSPAPER) AND [•] EDITION OF [•] (A WIDELY CIRCULATED KANNADA DAILY NEWSPAPER, KANNADA BEING THE REGIONAL LANGUAGE OF KARNATAKA, WHERE OUR REGISTERED AND CORPORATE OFFICE IS LOCATED) AT LEAST TWO WORKING DAYS PRIOR TO THE BID/OFFER OPENING DATE IN ACCORDANCE WITH THE SEBI ICDR REGULATIONS AND SHALL BE MADE AVAILABLE TO STOCK EXCHANGES FOR UPLOADING ON THEIR RESPECTIVE WEBSITES IN ACCORDANCE WITH THE SEBI ICDR REGULATIONS.

In case of any revision in the Price Band, the Bid/Offer Period will be extended for at least three additional Working Days after such revision of the Price Band subject to the Bid/Offer Period not exceeding 10 Working Days. In cases of force majeure, banking strike or similar unforeseen circumstances, our Company may, in consultation with the Book Running Lead Managers, for reasons to be recorded in writing, extend the Bid/Offer Period for a minimum of one Working Day, subject to the Bid/Offer Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid/Offer Period, if applicable, will be widely disseminated by notification to the Stock Exchanges, by issuing a public notice, and also by indicating the change on the respective websites of the Book Running Lead Managers and at the terminals of the other members of the Syndicate and by intimation to the Designated Intermediaries and the Sponsor Bank(s), as applicable.

The Offer is being made in terms of Rule 19(2)(b) of the SCRR read with Regulation 31 of the SEBI ICDR Regulations. The Offer is being made through the Book Building Process, in compliance with Regulation 6(2) of the SEBI ICDR Regulations, wherein at least 75% of the Net Offer shall be available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs") (the "QIB Portion"), provided that our Company in consultation with the Book Running Lead Managers, may allocate up to 60% of the QIB Portion to Anchor Investors, on a discretionary basis (the "Anchor Investor Portion"), of which one-third shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the price at which Equity Shares are allocated to Anchor Investors. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the QIB Portion (excluding the Anchor Investor Portion) ("Net QIB Portion"). Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds, subject to valid Bids being received at or above the Offer Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to QIB. If at least 75% of the Offer cannot be allotted to QIBs, then the entire application money will be refunded forthwith. Further, not more than 15% of the Net Offer shall be available for allocation to non-institutional investors ("Non-Institutional Investors" or "NIs") (the "Non-Institutional Portion") of which one-third of the Non-Institutional Portion shall be available for allocation to Bidders with an application size of more than ₹200,000 and up to ₹1,000,000 and two-thirds of the Non-Institutional Portion shall be available for allocation to Bidders with an application size of more than ₹1,000,000 and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other sub-category of Non-Institutional Portion in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Offer Price. The allocation to each Non-Institutional Investor shall not be less than the minimum application size, subject to availability of Equity Shares in the Non-Institutional Portion and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI ICDR Regulations. Further, not more than 10% of the Net Offer shall be available for allocation to retail individual investors ("Retail Individual Investors" or "RIs") (the "Retail Portion") in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Offer Price. Further, Equity Shares will be allocated on a proportionate basis to Eligible Employees applying under the Employee Reservation Portion, subject to valid Bids being received from them at or above the Offer Price (net of Employee Discount, if any, as applicable). All Bidders (other than Anchor Investors) shall mandatorily participate in this Offer through the Application Supported by Block Amount ("ASBA") process and shall provide details of their respective bank account (including UPI ID for UPI Bidders (defined hereinafter)) in which the Bid Amount will be blocked by the SCSBs or the Sponsor Bank(s), as the case may be, to the extent of their respective Bid Amounts. Anchor Investors are not permitted to participate in the Offer through the ASBA process. For details, specific attention is invited to "Offer Procedure" on page 495 of the DRHP.

This public announcement is being made in compliance with the provisions of Regulation 26(2) of the SEBI ICDR Regulations to inform the public that our Company is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to make an initial public offering of its Equity Shares pursuant to the Offer and has filed the DRHP dated January 31, 2025, with the Securities and Exchange Board of India ("SEBI") and with the Stock Exchanges. Pursuant to Regulation 26(1) of the SEBI ICDR Regulations, the DRHP filed with SEBI and the Stock Exchanges has been made public for comments, if any, for a period of at least 21 days from the date of such filing by hosting it on the website of SEBI at www.sebi.gov.in, websites of the Stock Exchanges at www.bseindia.com and www.nseindia.com, on the website of the Company at https://wework.co.in/; and on the websites of the Book Running Lead Managers ("BRLMs"), i.e. JM Financial Limited, ICICI Securities Limited, Jefferies India Private Limited, Kotak Mahindra Capital Company Limited and 360 ONE WAM Limited at www.jmfi.com, www.icicisecurities.com, www.jefferies.com, https://investmentbank.kotak.com and www.360.one, respectively. Our Company invites the public to give their comments on the DRHP filed with SEBI and the Stock Exchanges, with respect to disclosures made in the DRHP. The members of the public are requested to send a copy of the comments to SEBI, to the Company Secretary and Compliance Officer of our Company and/or the BRLMs at their respective addresses mentioned herein. All comments must be received by SEBI and/or our Company and/or the Company Secretary, Compliance Officer and Head - Legal of our Company and/or the BRLMs in relation to the Offer on or before 5.00 p.m. on the 21<sup>st</sup> day from the aforesaid date of filing of the DRHP with SEBI.

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in the Offer unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Offer. For taking an investment decision, investors must rely on their own examination of our Company and the Offer, including the risks involved. The Equity Shares offered in the Offer have not been recommended or approved by SEBI, nor does SEBI guarantee the accuracy or adequacy of the contents of this Draft Red Herring Prospectus. Specific attention of the investors is invited to "Risk Factors" on page 40 of the DRHP.

Any decision to invest in the Equity Shares described in the DRHP may only be taken after a Red Herring Prospectus ("RHP") has been filed with the RoC and must be made solely on the basis of such RHP as there may be material changes in RHP from DRHP. The Equity Shares, when offered through the RHP, are proposed to be listed on the Stock Exchanges.

For details of the share capital and capital structure and the names of the signatories to the memorandum and the number of shares subscribed by them of our Company, please see the section titled "Capital Structure" on page 111 of the DRHP. The liability of the members of our Company is limited. For details of the main objects of our Company as contained in the Memorandum of Association, please see the section titled "History and Certain Corporate Matters" on pages 278 of the DRHP.

BOOK RUNNING LEAD MANAGERS					REGISTRAR TO THE OFFER
<b>JM Financial Limited</b> 7th Floor, Chery Appasaheb Marathe Marg Prabhadevi, Mumbai - 400 025 Maharashtra, India Tel: +91 22 6630 3030 / 3262 E-mail: WeWork.ip@jmfi.com Website: www.jmfi.com Investor grievance email: grievance.lbd@jmfi.com Contact Person: Prachee Dhuri SEBI Registration No.: INM000010361	<b>ICICI Securities Limited</b> ICICI Venture House Appasaheb Marathe Marg Prabhadevi, Mumbai - 400 025 Maharashtra, India Tel: +91 22 6807 7100 E-mail: wework.ip@icicisecurities.com Investor: www.icicisecurities.com Investor grievance e-mail: customercare@icicisecurities.com Contact Person: Rahul Sharma / Abhijit Diwan SEBI Registration No.: INM000011179	<b>Jefferies India Private Limited</b> Level 16, Express Towers, Nariman Point, Mumbai - 400 021 Maharashtra, India Tel: +91 22 4356 6000 E-mail: WeWork.IPO@jefferies.com Website: www.jefferies.com Investor grievance e-mail: jipl.grievance@jefferies.com Contact Person: Suhani Bhareja SEBI Registration No.: INM000011443	<b>Kotak Mahindra Capital Company Limited</b> 27 BKC, 1st Floor, Plot No. C-27 "G" Block, Bandra Kurla Complex Bandra (East), Mumbai - 400 051 Maharashtra, India Tel: +91 22 4336 0000 E-mail: WeWork.ip@kotak.com Website: https://investmentbank.kotak.com Investor grievance e-mail: kmccredres@kotak.com Contact Person: Ganesh Rane SEBI Registration No.: INM000008704	<b>360 ONE WAM Limited</b> 360 One Centre Kamala City, Senapati Bapat Marg Lower Parel, Mumbai - 400 013 Maharashtra, India Tel: +91 22 4876 5600 E-mail: WeWork.IPO@360.One Investor: www.360.one Website grievance e-mail: secretarial@360.one Contact Person: Prashant Mody SEBI Registration No.: INM000012801	<b>MUGF Intime India Private Limited (Formerly Link Intime India Private Limited)</b> C-101, 1st Floor, 247 Park Lal Bahadur Shastri Marg, Vikhroli West, Mumbai 400 083, Maharashtra, India Tel: +91 810 811 4949 E-mail: weworkindia.ip@linkintime.co.in Website: www.linkintime.co.in Investor grievance ID: weworkindia.ip@linkintime.co.in Contact Person: Shanti Gopalkrishnan SEBI Registration No.: INR000004058

All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the DRHP.

For WEWORK INDIA MANAGEMENT LIMITED  
On behalf of the Board of Directors  
Sd/-  
**Udayan Shukla**  
Company Secretary and Compliance Officer

Place: Bengaluru  
Date: February 1, 2025

WEWORK INDIA MANAGEMENT LIMITED is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to make an initial public offering of its Equity Shares and has filed the DRHP dated January 31, 2025, with SEBI and the Stock Exchanges on January 31, 2025. The DRHP is available on the website of SEBI at www.sebi.gov.in, as well as on the websites of the Stock Exchanges i.e. BSE and NSE at www.bseindia.com and www.nseindia.com, respectively, on the website of the Company at https://wework.co.in/; and on the websites of the Book Running Lead Managers ("BRLMs"), i.e. JM Financial Limited, ICICI Securities Limited, Jefferies India Private Limited, Kotak Mahindra Capital Company Limited and 360 ONE WAM Limited at www.jmfi.com, www.icicisecurities.com, www.jefferies.com, https://investmentbank.kotak.com and www.360.one, respectively. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to such risk, see "Risk Factors" on page 40 of the DRHP filed with SEBI and the Stock Exchanges. Potential investors should not rely on the DRHP filed with SEBI and the Stock Exchanges for making any investment decision and should instead rely on the RHP, for making investment decision.

The Equity Shares have not been and will not be registered under the United States Securities Act of 1933, as amended (the "U.S. Securities Act") or any other applicable law of the United States and, unless so registered, may not be offered or sold within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. Accordingly, the Equity Shares are being offered and sold (a) in the United States only to persons reasonably believed to be (as defined in Rule 144A under the U.S. Securities Act and referred to in the Draft Red Herring Prospectus as "U.S. QIBs"), in transactions exempt or not subject to the registration requirements of the U.S. Securities Act, and (b) outside of the United States in offshore transactions as defined in and in compliance with under the U.S. Securities Act Regulation S and the applicable laws of the jurisdiction where those offers and sales occur. There will be no public offering in the United States.



