

7th August, 2024

Listing Department

BSE Limited

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai - 400 001

Listing Department

National Stock Exchange of India Limited

Exchange Plaza, Plot No. C-1, G Block Bandra Kurla Complex, Bandra (East)

Mumbai - 400 051

Symbol: TALBROAUTO

Scrip Code: 505160

Sub: Q1 FY 2024-25 Investor Presentation

Dear Sir/ Madam,

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Q1 FY 2024-25 Investor Presentation.

The Investor Presentation will also be available on the website of the Company at https://www.talbros.com.

This is for your information and records.

Thanking you,

Yours Sincerely

For Talbros Automotive Components Limited

Seema Narang Company Secretary & Compliance Officer

Enel: As above



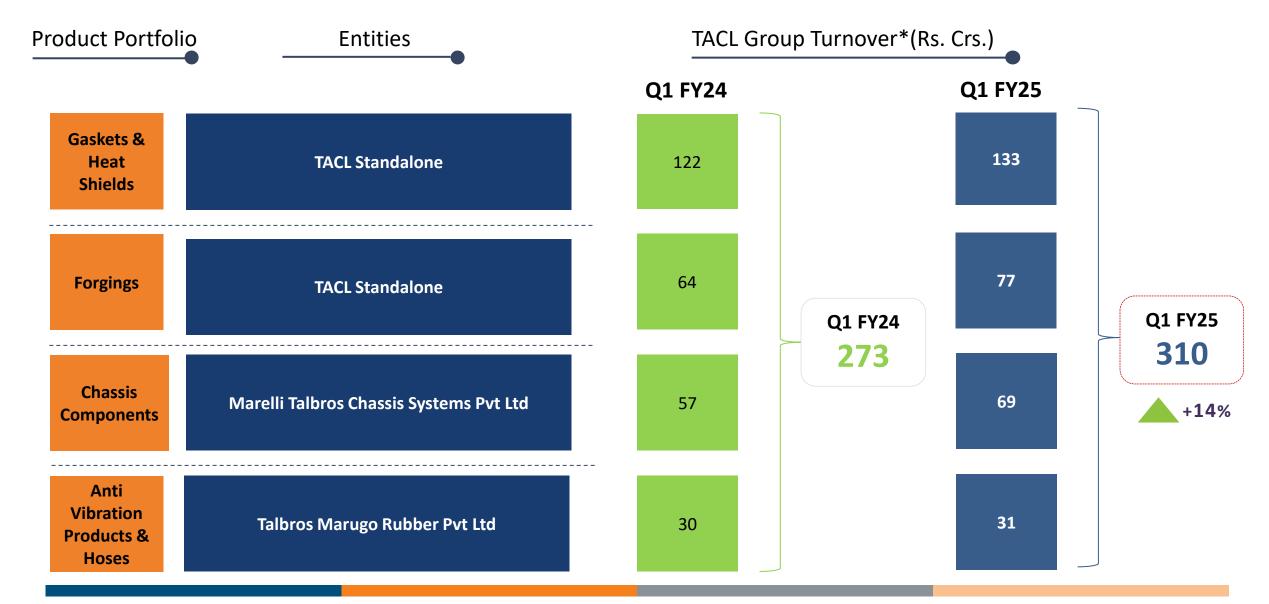


Q1 FY25 INVESTOR PRESENTATION
August 2024



Talbros Automotive Components Ltd (TACL) - Group

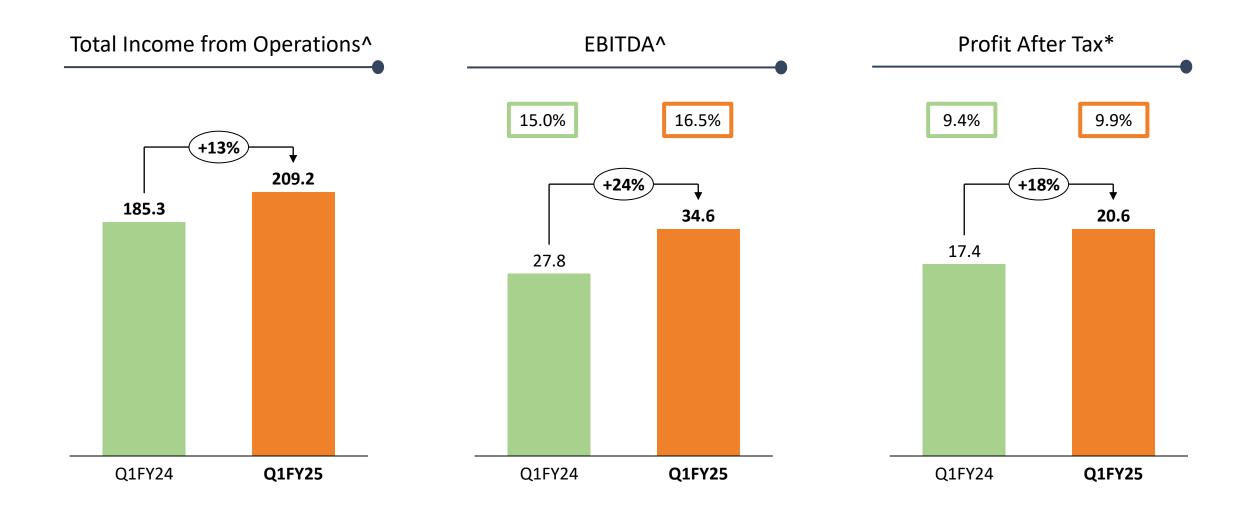






Q1 FY25 Consolidated Performance Highlights





^ Includes Other Income



Q1FY25 Consolidated Performance Highlights



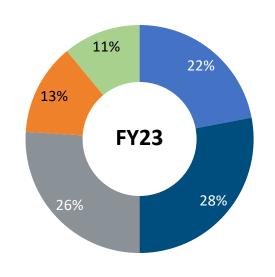


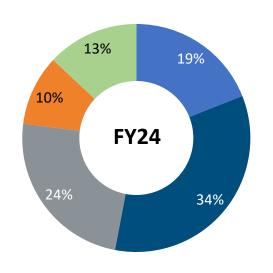


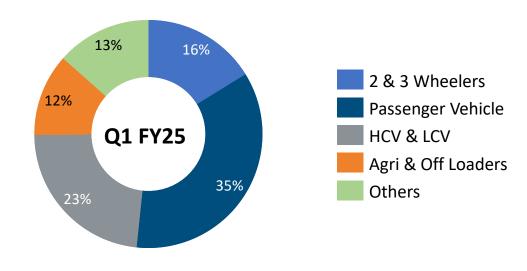
Across varied segments...



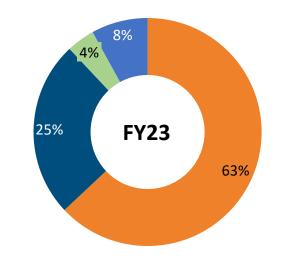


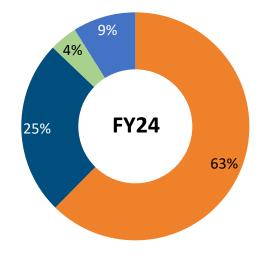


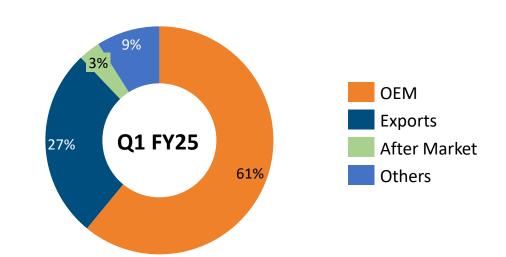








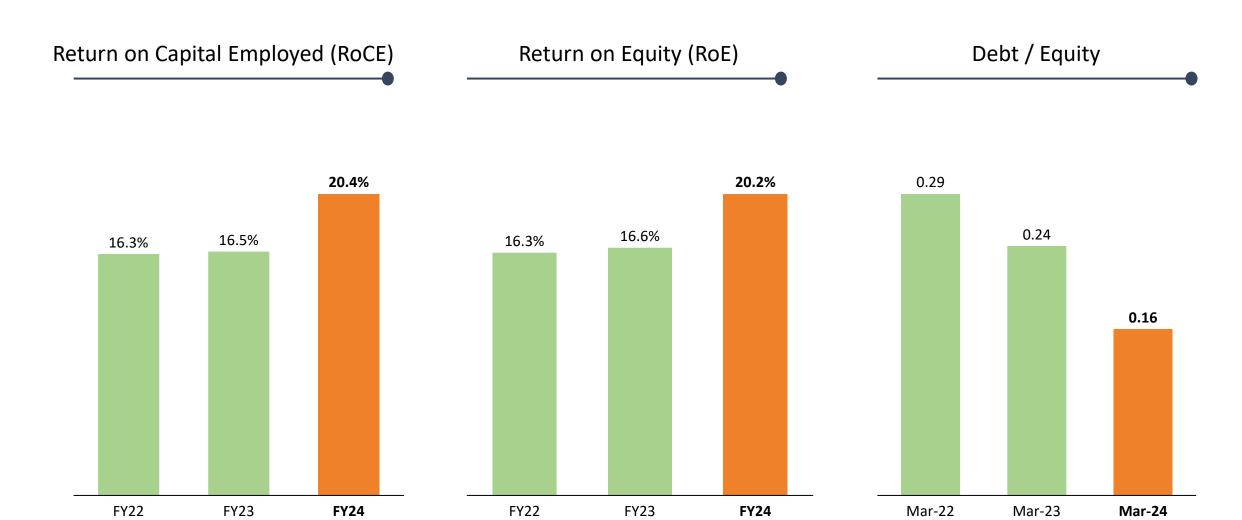






Strong Balance Sheet







New Multi year orders secured in FY24 and Apr-24



Execution of Below Order Book to be implemented from FY25

July 2023

Received new multi year orders worth ~Rs 400 crores from Domestic and Overseas Customers across its business divisions, product segments and JVs. These orders are to be executed over a period of next 5-7 years.



November 2023

Received new multi years orders worth ~Rs. **580** crores from both, domestic and overseas customers across its business divisions, product segments and JVs. These orders are to be executed over a period of **next 5 years** commencing from FY25 onwards covering the company's product lines — gaskets, heatshields, forgings, chassis and rubber hoses.



[✓] Includes multiple EV Orders for ~Rs. 270 crores from leading OEMs

April 2024

Received new multi years orders worth ~Rs. **1,000** crores from new overseas customers through its JV - Marelli Talbros Chassis Systems Private Limited (MTCS). These orders are to be executed over a period of **next 8 years** commencing from Q4FY25. This order is centered on the supply of Suspension Arms tailored for both conventional ICE vehicles and new age EV platforms for EMEA and NAFTA regions.

✓ Includes multiple EV Orders for ~Rs. 205 crores from leading OEMs





Q1 FY25 Consolidated Profit & Loss Statement



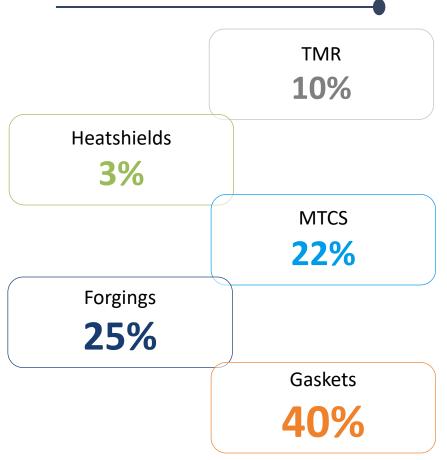
Particulars (Rs. In crores)	Q1FY25	Q1FY24	Y-o-Y
Revenue from Operations	204.3	182.8	12%
Other Income	4.9	2.5	
Total revenue from Operation	209.2	185.3	13%
Raw Material	111.5	100.7	
Employee Cost	23.4	20.1	
Other Expenses	39.7	36.6	
EBITDA	34.6	27.8	24%
EBITDA Margin	16.5%	15.0%	
Depreciation	7.9	6.0	
EBIT	26.7	21.8	22%
EBIT Margin	12.8%	11.8%	
Finance cost	3.3	3.2	
Share of Profit from JVs	3.0	3.4	
Profit before Tax (Before Exceptional Items)	26.4	22.1	20%
Tax	5.8	4.7	
Profit After Tax (Before Exceptional Items)	20.6	17.4	18%
PAT Margin %	9.9%	9.4%	
Exceptional items	0.0	0.0	
Capital Gain Tax on Exceptional Items	0.0	0.0	
Profit After Tax	20.6	17.4	18%
PAT Margin %	9.9%	9.4%	



Hedged Portfolio...



Q1 FY25 - Revenue Contribution



Segments

- 2 Wheelers 3Wheelers Passenger Vehicles Commercial Vehicles
- Agri / Off-Loaders and Industrial

Product Portfolio

- Gaskets
- Heat Shields
- Forgings
- Chassis Systems
- Anti vibration
- Hoses

Market Exposure

- OEMs
- After Market
- Exports
- Others



Having Diversified Customer base - Top 10 Customers



FY24

Maruti Suzuki India 01 14% 02 **TATA Motors** Bajaj Auto 03 6% 04 **Jaguar Land Rover** 6% 05 **TATA CUMMINS** 6% 06 **HERO MOTOCORP** 07 **BMW** 5% 08 **JCB** 09 **DANA ITALIA SRL HONDA MOTORCYCLE & SCOOTER INDIA** 10 2%

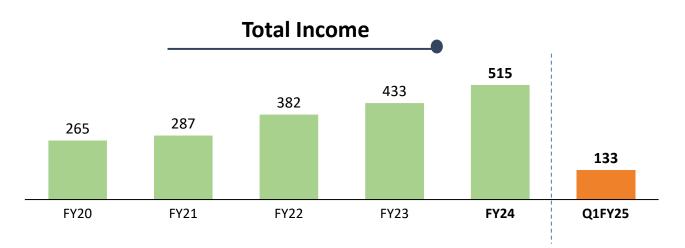
Q1 FY25

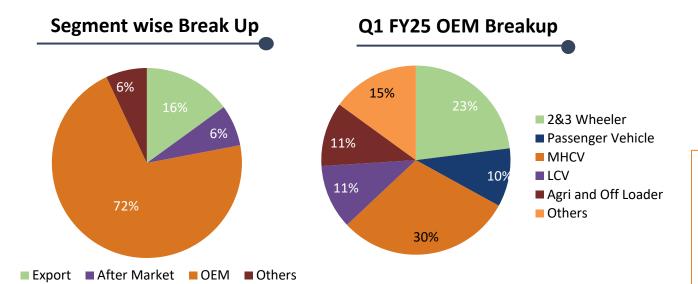




Gasket Business







Note: Revenue from heat shield in Q1FY25 stands Rs 10.63 Crs. and from EV in Q1FY25 Stands at Rs 0.18 Crs.

- ~50% Market share in Gaskets 3x the nearest competitor
- Market Leader in Two-Wheeler, Agri & Off Loaders, HCV & LCV segment
- Single Source Supplier for 5 of our customers
- Signed up exclusive contract with SANWA for Light Weight Aluminium Heat Shields which is used for automotive applications specially in PV segment and is a futuristic product technology
- Value added features like Noise Reduction, Emission Control, Heat Insulation at challenging temperatures and is a widely used on new generation engines including Hybrid and EVs

Large Order Book for New Products

- MSIL Heat Shields Rs. 14 Crs. p.a.
- Kia & Hyundai Heat Shields Rs. 13.5 Crs. p.a.
- Kamaz –Gasket with Electrical Controls Rs. 12 Crs. p.a.
- Cummins Beagle CHG Rs. 11 Crs. p.a.
- Escort Kubota CHG Rs. 9 Crs. p.a.

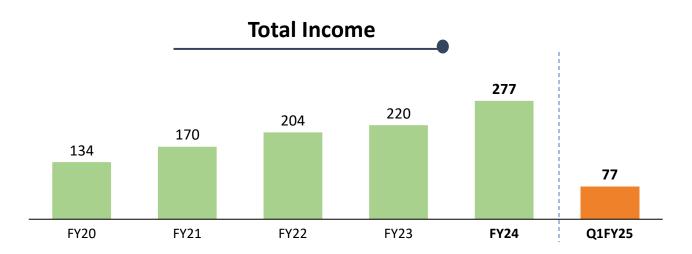
Plan to grow revenues by 13% CAGR till FY27 to Rs. 700 crores

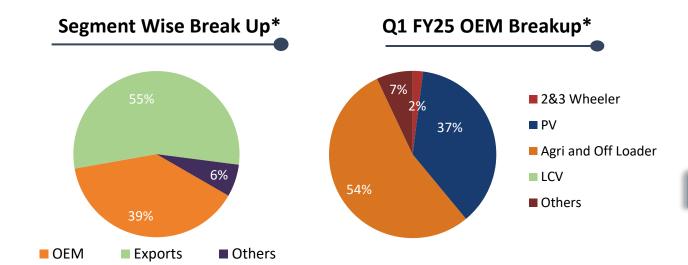
- Increased Revenues from Heat Shield Business (~Rs. 90 crores p.a. from the Heat Shield Business)
- Increased Focus on Exports (From 10% in FY18 to ~22% in FY27e)
- Diversified Segment Portfolio (PV's to increase from 2% in FY18 to ~11% in FY27e)



Forgings Business







- One stop solution for Hot Forging (750 to 2,500 Ton Press)
- Strong presence in Overseas Market & Supplier to Top Tier I companies
- One Stop Solution for Die Design, Machine parts and Heat treatment (Normalizing and Carbohydrizing)
- Moving towards heavier forged parts
- Large Order Book for New Products
 - JCB UK Dump End/ Eye End Rs. 75 Crs. p.a.
 - Dana Italy Ring Gears Rs. 17 Crs. p.a
- Plan to grow revenues by 23% CAGR till FY27 to Rs. 500 crores
 - Increased Focus On EV's (Revenue of Rs. ~70 Crs. in FY27e with CAGR of 60%)
 - Increased Focus on Exports and expanding geographies (From 47% in FY18 to ~63% in FY27e)
 - Increased Revenues from Agri & Off-Highway (Agri & Off-Highway to increase from 37% in FY18 to ~43% in FY27e)

Products - Various Types

- King Pins
- Gear Blanks
- Housing & Yoke Shafts

- Dump End
- Retaining Plate
- Companion Flange

Note: Revenue from supply to EV in Q1 FY25 Stands at Rs. 6.82 Crores



Strong Global Partnerships - Joint Ventures





Marelli Talbros Chassis Systems Pvt Ltd (MTC)

- ✓ Magneti Marelli S.p.a (Milano) A Fiat group company with annual revenue of over € 6 Bn
- ✓ 50:50 partnership commenced production in April 2012
- ✓ 100% Sales to OEMs
- ✓ Significant share of Control Arms business from Maruti Suzuki and Tata
- ✓ Products : Control Arms, Front Axle, Rear Axle
- ✓ Key Customers
 - Maruti Suzuki India
 - Jaguar Land Rover
 - Bajaj Auto
 - Tata Motors



Talbros Marugo Rubber Pvt. Ltd. (TMR)

- Marugo Rubber Industries Ltd (Japan) Global leader in supply of Anti-Vibration Product and Hoses
- √ 50:50 partnership commenced production in February 2013
- ✓ 100% Sales to OEMs predominantly Maruti Suzuki
- ✓ Products : Engine Mounts, Strut Mounts, Mufflers & Hangers, Suspension Bushes, Rubber Bushes, Hoses
- ✓ Key Customers
 - Maruti Suzuki
 - QH Talbros
 - Plastic Omnium Auto Inergy Mfg India Pvt .
 - Suzuki Motors Gujarat Pvt Ltd
 - SML ISUZU LIMITED



Venturing into EV



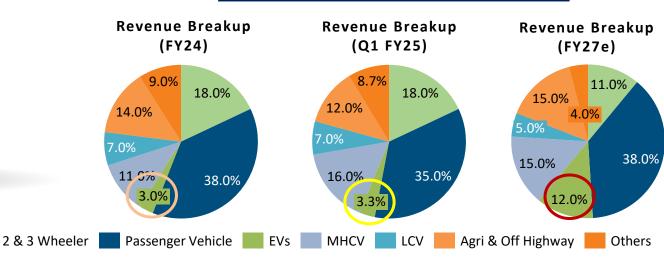
FORGINGS

Supplying parts for Plug-in hybrid Electric Vehicles to OEMs globally



- Marelli Talbros is working on new RFQ's for several Indian and global OEM's for supporting development of future EV's
- Marelli Talbros Supplies Critical Suspension
 Components to EV's

Increased Focus on EVs*



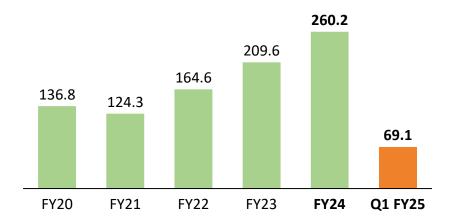


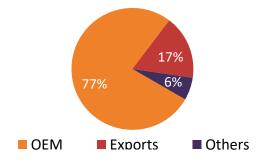


JV's Performance Highlights - Total Income from Operations

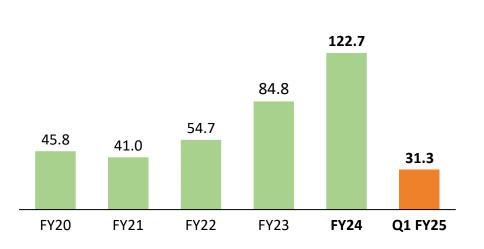


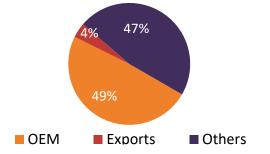
Marelli Talbros Chassis Systems





Talbros Marugo Rubber







Capex Plans - TACL



Utilization Levels (FY24)

Addl. Capex to reach
Revenues of FY27e

Gasket & Heat Shield

85%

Rs. 50 Crores

Forgings

80%

Rs. 60 Crores

To be funded by Internal Accruals

Capex of Rs. 25-30 Crs. per annum

Marelli Talbros Chassis Systems* (MTCS)

75%

Rs. 80 Crores

Talbros Marugo Rubber** (TMR)

AV - 87% Hose - 80%

Rs. 10 Crores

These amounts will be funded by respective Companies through internal accruals and some borrowings

^{*} MTCS is a 50% Joint Venture with Marelli Suspension Systems SpA

^{**} TMR is a 50% Joint Venture with Marugo Rubber



Talbros 2.0 – The Way Forward







Increased Margins



Higher Returns



Comfortable Debt
Profile

25% in FY23 to 35% + in FY27e EBITDA Margins to increase from ~14% to ~15-16% by FY27e

RoCE to increase to **20%** + going ahead

Total Debt to remain under Rs. 100 crores

DRIVING FUTURE LEADERSHIP





Over 6 Decades of experience in Auto Component manufacturing

Diversified Auto Component Player

Across Two Wheelers, PVs, CVs Off-Highway and Farm Equipments

Electric Vehicles – Supply to EV's (Major OEM's globally)

Diversified Product Portfolio – Gasket & Heat Shields, Forgings, Suspension Systems,
Anti-vibration Products & Hoses

Wide Client Base; Orders from over 30 OEMs across products and geographies

International Technology Tie-ups including 2 JVs for Best-in-Class Products

Consistent Dividend Pay-out over 50 years

One of the
Most Hedged
Auto
Component
Players



Leadership Team driving Growth & Profitability





Anuj Talwar – Joint Managing Director

Is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management. He has been associated with the Company since 2008. He has over 16 years of rich experience in the Corporate Finance, Credit analysis and Auto Industry, coupled with his extensive knowledge, expertise in Business Development, International Marketing, General Management and focus on new tech.

Mr. Anuj Talwar is looking after the performance and business growth of the Company and its Joint Ventures on regular basis.

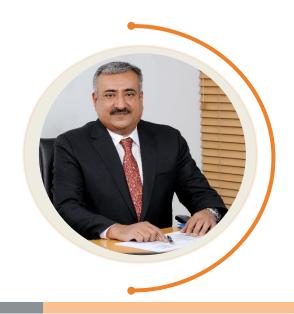
He has been successfully able to streamline – products, people perception and positioning of the Company.

Navin Juneja – Director & Group CFO

Is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO. He is also a Director on Board of the Company. He advises the Company, its Joint Ventures and other Group Companies on Financial Management and Corporate Planning.

He has more than 36 years of rich experience in Finance, Accounts, Treasury, Taxation and General Management.

He has extensive experience in the development and implementation of strategic business plans.





Strong Board of Directors





Mr. Naresh Talwar
Chairman



Mr. Umesh Talwar Vice Chairman & MD



Mr. Varun Talwar

Joint Managing

Director



Mr. Anuj Talwar

Joint Managing

Director



Mr. Navin Juneja

Director & Group CFO



Mr. Vidur Talwar

Non-Executive

Director



Mr. Deepak Jain
Independent
Director



Mr Anil Kumar Mehra
Independent
Director



Mr. Amit Burman
Independent
Director



Mr. Tarun Singhal
Independent

Director



Mrs. Priyanka Gulati Independent

Director



Mr. Ajay Kumar Vij
Independent
Director



Executive Management



Mr. Manish Khanna

Chief Financial Officer

A Qualified CA and MBA, he has over 18 years of experience with LeeBoy India Constructions, Doosan Infracore, Escorts Construction Equipment and Amforge Industries

Mr. Suresh Sharma

President Operations – Gaskets Division

He is an engineer and MBA (Operations). He has over 26 years of experience in the Auto Components sector and has worked with Munjal Showa, Endurance, JBM Auto and Omax Auto

Mr. Tadaaki Kondo

Managing Director - Talbros Marugo Rubber Pvt. Ltd.

Tadaaki KONDO (Mr.), with 25+ years of experience in Auto Industry, appointed as MD since April 2023, participating from Marugo Rubber Industry Co., Ltd. in Japan.

Mrs. Seema Narang

Company Secretary

She has over 30 years of experience in the secretarial department and has worked with Whirlpool of India and Aksh Optifibre Ltd

Mr. Vivek Singh

President – Forging Division

He holds a Mechanical Engineering degree and has a rich experience in manufacturing of more than two decades in varied sectors including Auto & Auto component, Railway signalling & Telecom, Geo Info Systems & IT technology and Powertrain.

Mr. Ashish Gupta

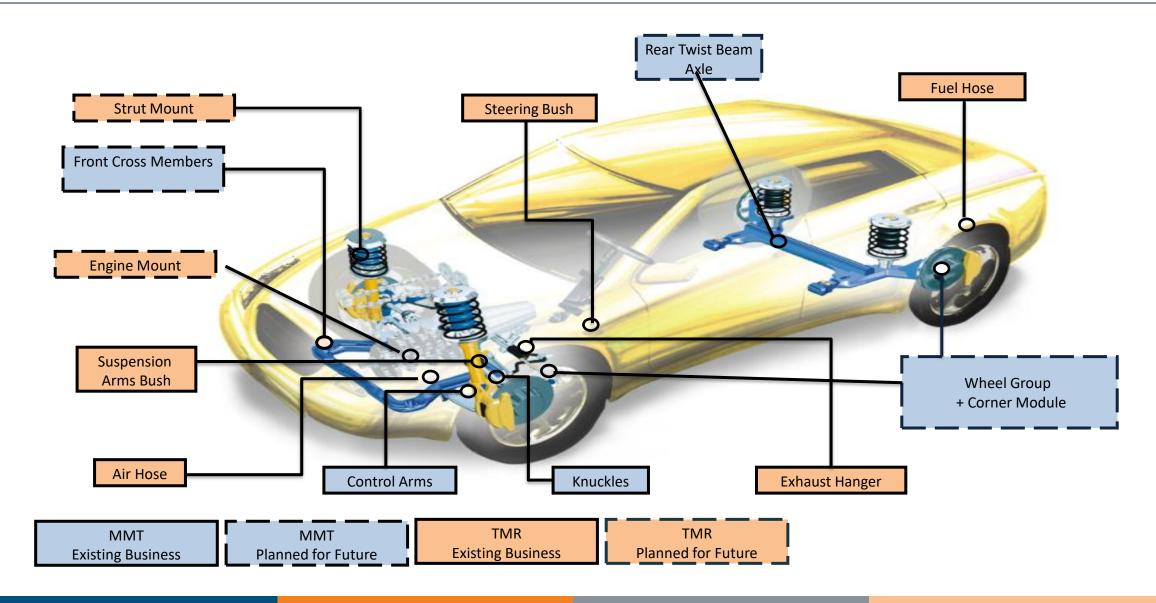
CEO - Magneti Marelli Talbros Chasis System Pvt. Ltd.

He holds a BE degree and has over 25 years of experience with manufacturing companies in India, Europe & CIS



Scope of Joint Ventures

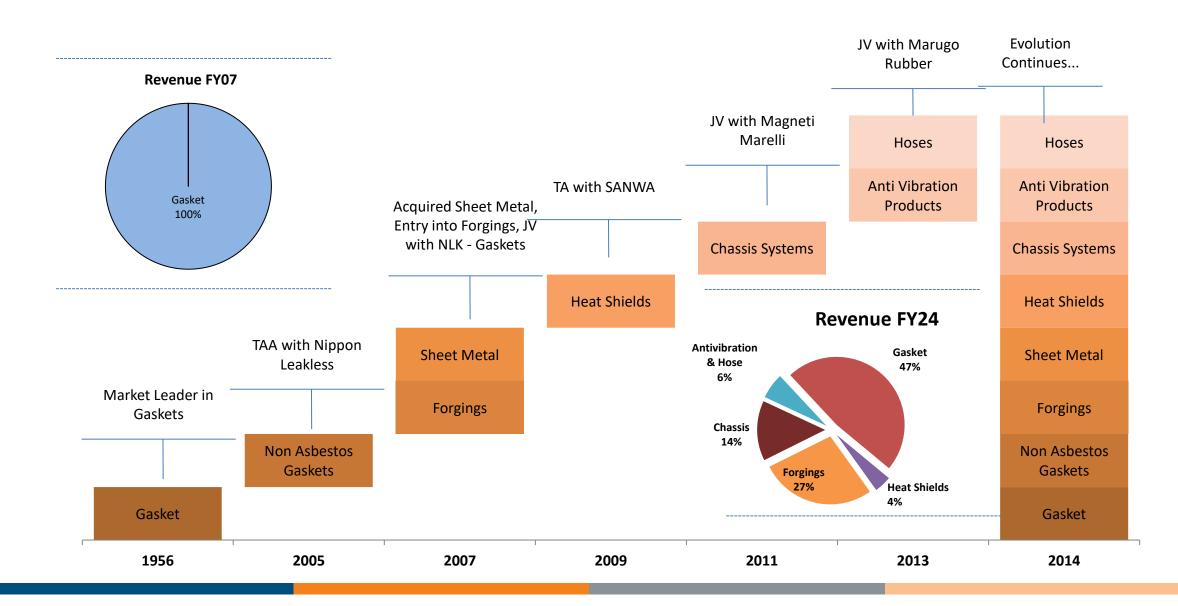






Evolving Product Portfolio







Base

Customer

Hedged

Diversified Customer - OEM



2 Wheeler













Passenger















HCV/LCV

















Agri & Off Loader























Customer Awards for Best Performances





Appreciation Award for Overall Performance to MTCS - 2023



Response to New Product Development 2023



ACMA Atmanirbhar Excellence Awards 2022



Award from Jaguar Land Rover for Gasket Business 2022



Quality improvement contest award – Kirloskar Oil Engines Ltd 2021



JLKR-Q certificate-2021



Quality improvement contest award –Kirloskar Oil Engines Ltd. 2020



Appreciation certificate for NPD support –Cummins 2020



Appreciation award for NPD support – Cummins 2020



EEPC India – Star
Performer for
Miscellaneous Transport
and Equipment Parts
2019



Historical Consolidated Profit & Loss Statement



Particulars (Rs. Crores)	FY24	FY23
Revenue from Operations	778.3	647.2
Other Income	12.6	6.2
Total revenue from Operation	790.9	653.4
Raw Material	422.5	351.1
Employee Cost	81.1	70.7
Other Expenses	160.0	138.1
EBITDA	127.2	93.5
EBITDA Margin	16.1%	14.3%
Depreciation	25.9	23.7
EBIT	101.3	69.8
EBIT Margin	12.8%	10.7%
Finance cost	13.3	11.4
Share of Profit from JVs	16.2	11.9
Profit before Tax (Before Exceptional Items)	104.2	70.3
Тах	21.3	14.7
Profit After Tax (Before Exceptional Items)	82.9	55.6
PAT Margin %	10.5%	8.5%
Exceptional items	42.5	0.0
Tax on Exceptional Items	15.4	0.0
Profit After Tax	110.0	55.6
PAT Margin %	13.9%	8.5%



Historical Consolidated Balance Sheet



ASSETS (Rs. Cr.)	Mar-24	Mar-23
Non-current assets		
Property, plant and equipment	209.0	168.0
Capital work in progress	7.3	4.8
Investment property	2.7	2.8
Intangible assets	0.6	0.7
Investments accounted for using the equity method	47.4	71.4
Financial assets		
Investments	138.4	55.3
Other financial assets	70.7	2.8
Current Tax Assets	3.3	2.2
Other non-current assets	6.7	3.6
Non-Current Assets	486.0	311.6
Current assets		
Inventories	126.8	132.5
Financial assets		
Trade receivables	210.3	168.5
Cash and cash equivalents	2.4	5.3
Bank balances other than Cash and Cash equivalents	2.8	2.8
Loans	2.7	3.9
Other financial assets	1.6	1.4
Other current assets	24.2	29.8
Current Assets	370.8	344.2
TOTAL - ASSETS	856.7	655.8

EQUITY AND LIABILITIES (Rs. Crs.)	Mar-24	Mar-23
Equity		
Equity Share capital	12.3	12.3
Other equity	524.8	355.2
Shareholders' Funds	537.2	367.5
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	3.4	6.1
Lease Liabilities	9.9	0.0
Other financial liabilities	0.3	0.2
Provisions	2.1	2.0
Deferred tax liabilities (net)	33.5	14.5
Other non-current liabilities	1.1	0.8
Non-Current Liabilities	50.2	23.6
Current liabilities		
Financial liabilities		
Borrowings	82.8	80.8
Lease Liabilities	2.6	0.1
Trade payables	167.7	168.9
Other financial liabilities	8.6	8.4
Other current liabilities	6.3	5.3
Provisions	1.3	1.2
Current Liabilities	269.3	264.6
TOTAL - EQUITY AND LIABILITIES	856.7	655.8



Historical Consolidated Cash Flow Statement



Particulars (Rs. Crores)	FY24	FY23
РВТ	146.7	70.3
Adjustments	-23.5	22.1
Operating profit before working capital changes	123.2	92.4
Changes in working capital	-33.7	-20.5
Cash generated from operations	89.4	71.9
Direct taxes paid (net of refund)	-22.7	-15.4
Net Cash from Operating Activities	66.7	56.6
Net Cash from Investing Activities	-51.8	-37.0
Net Cash from Financing Activities	-17.9	-16.3
Net Change in cash and cash equivalents	-2.9	3.2
Opening Cash Balance	5.3	2.1
Closing Cash Balance	2.4	5.3



THANK YOU!

For further information, please contact:

Company:

talbros Automotive Components

Talbros Automotive Components Ltd. CIN: L29199HR1956PLC033107

Ms. Seema Narang seema narang@talbros.com

www.talbros.com

Investor Relations Advisors:

SGA Strategic Growth Advisors

Strategic Growth Advisors Pvt. Ltd. CIN: U74140MH2010PTC204285

Mr. Deven Dhruva/ Mr. Deep Hemani deven.dhruva@sgapl.net/deep.Hemani@sgapl.net

Tel: +91 98333 73300 / +91 98192 32889

www.sgapl.net