

August 02, 2024

### **KIRLOSKAR BROTHERS LIMITED**

A Kirloskar Group Company

SEC/ F:24

### **BSE Limited**

Corporate Relationship Department, 2<sup>nd</sup> Floor, New Trading Ring, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400 001. National Stock Exchange of India Ltd. 5<sup>th</sup> Floor, Exchange Plaza, Bandra (East), Mumbai – 400 051.

### (BSE Scrip Code – 500241)

### (NSE Symbol - KIRLOSBROS)

Dear Sir/Madam,

## Sub: Investor Presentation - Conference Call with Analysts scheduled on August 05, 2024

# Ref: Regulation 30 read with Schedule III, Part A Para A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

In terms of the subject referred regulations, please find enclosed a copy of the Investor Presentation in relation to the Unaudited Financial Results of the Company for the Quarter ended on June 30, 2024.

Please note that the above will be uploaded on the Company's website (<u>www.kirloskarpumps.com</u>) as well.

You are requested to take the same on records.

Thanking you,

Yours faithfully,

For KIRLOSKAR BROTHERS LIMITED

Devang Trivedi Company Secretary

Encl.: As above.





Enriching Lives

KIRLOSKAR BROTHERS LIMITED Established 1888 A Kirloskar Group Company

INVESTOR PRESENTATION Q1 FY25

# **Safe Harbor**



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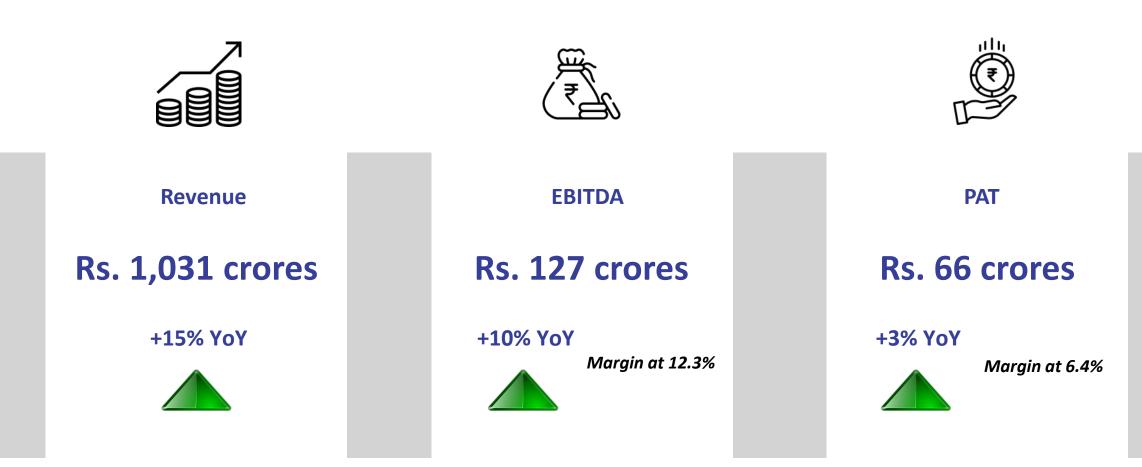
Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

# **Financial Highlights**

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# **Q1FY25 Consolidated Highlights**





# **Consolidated Profit & Loss Statement**



Particulars (In Rs. Cr.)	Q1FY25	Q1FY24	YoY
Net Revenue from Operations	1,030.9	899.5	15%
Other Income	15.3	5.5	
COGS	520.3	458.4	
Gross Profit	525.9	446.6	18%
Gross Margin (%)	51.0%	49.6%	136 bps
Employee Expenses	174.5	152.4	
Other Expenses	224.4	178.7	
EBITDA	127.0	115.5	10%
EBITDA Margin (%) <sup>1</sup>	12.3%	12.8%	-52 bps
Finance Costs	5.8	7.5	
Depreciation	21.3	18.1	
Exceptional Item	0.0	-5.0	
РВТ	99.9	94.9	5%
Taxes	29.2	28.9	
Share in profit of joint venture company	-5.1	-2.4	
Reported PAT	65.6	63.6	3%
PAT Margin (%) <sup>1</sup>	6.4%	7.1%	-71 bps
Earnings Per Share (EPS)	8.2	8.0	

<sup>1</sup> EBITDA & Reported PAT margin is % to Net Revenue from Operations

# Q1FY25 Key Subsidiaries Financials Performance



Companies (Rs.in Crs.)	к	3L	KCPL		тк	TKSL*		KPML		KBIBV		Elimination		Total	
	Q1 FY25	Q1 FY24	Q1 FY25	Q1 FY24											
Revenue	665.2	581.2	11.3	6.0	8.6	13.4	151.4	132.9	343.9	315.5	-149.5	-149.5	1,030.9	899.5	
EBITDA	71.9	59.0	2.3	0.0	-2.0	-2.5	19.2	17.8	33.1	33.7	2.5	7.6	127.0	115.5	
EBITDA %	10.8%	10.1%	20.6%	0.5%	-23.7%	-18.8%	12.7%	13.4%	9.6%	10.7%	-1.7%	-5.1%	12.3%	12.8%	

# **Q1FY25 KBIBV Group Financials**



Companies	SPP	UK*	SPP Inc	c (USA)	Dutch (	Group*		hailand+ pore)^	SPP I	Vena	SA Group		SA Group		SA Group		SA Group		SA Group KBIBV Standa		andalone	Elimination		KBIBV Group	
(Rs.in Crs.)	Q1 FY25	Q1 FY24	Q1 FY25	Q1 FY24	Q1 FY25	Q1 FY24	Q1 FY25	Q1 FY24	Q1 FY25	Q1 FY24	Q1 FY25	Q1 FY24													
Revenue	146.3	155.1	135.6	119.3	11.5	13.9	46.1	20.4	1.8	0.9	11.4	10.9	0.0	0.0	-8.7	-5.0	343.9	315.5							
EBITDA	9.0	17.8	19.6	19.2	-2.5	-2.3	3.4	-3.3	0.6	0.3	1.7	1.2	0.1	-3.1	1.2	3.9	33.1	33.7							
EBITDA %	6%	11%	14%	16%	-22%	-17%	7%	-16%	33%	35%	15%	11%	-	-	-14%	-77%	10%	11%							

^ KBTL Sales improved with execution of large order of CVP pumps of THB 150 mn which was delayed in the previous quarter

\* SPP UK & Dutch order execution delayed due to supply chain issues which will be executed in subsequent quarters

# **Domestic & Overseas Orderbook Position**



### **Robust Orderbook Implying Strong Revenue Visibility**

Orderbook and Pending Order Position (In Rs. crores)

Domestic	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	Q1 FY25
Orders received	796	740	731	947	943
Pending Orderbook* (A+B)	2,008	2,045	2,019	1,898	2022
KBL Standalone (A)	1,914	1,956	1,943	1,826	1956
Domestic Subsidiaries (B)	94	89	76	72	66

Overseas	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	Q1 FY25
Orders Received	361	330	380	335	283
Pending Orderbook*	1,012	1,039	1,092	1,101	1,031

Domestic + Overseas	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	Q1 FY25
Orders Received	1,157	1,070	1,111	1,282	1,225
Pending Orderbook*	3,020	3,084	3,111	2,999	3,053

\* Pending Orderbook does not include orders for small pump business as this is a made to stock business. Small pump business orders received and executed in the same month from stock

Standalone Pending Order book (In Rs. crores)

Sector^	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	Q1 FY25
Irrigation + Water Resource Mgmt.	879	916	913	840	887
Power	503	484	456	492	497
Oil & Gas	84	83	75	46	41
Marine & Defence	59	38	45	27	27
Industry	112	133	151	136	152
Building & Construction	106	121	128	137	155
Customer Support & ESD	105	111	118	88	110
Valves	66	69	58	60	87
Total	1,914	1,956	1,943	1,826	1,956

^ Sectoral orderbook is only for standalone business. KBL consolidated Orderbook includes orderbook of all domestic as well as its International companies



# **Company at Glance**



Inherent Strength Built Over Time	Presence Since 135+ Years	One of the 1 <sup>st</sup> AtmaNirbhar organization. India's 1 <sup>St</sup> & largest pump manufacturer. Made some of India's 1 <sup>st</sup> engineering products including Iron Plough, Centrifugal Pumps, Diesel Engines, Motors and Air Compressors	Manufacturing Facilities 9 Domestic & 5 International	Strategically located across various trading blocks – <b>Expanding geographic presence</b> with reduced turnaround time, cost-efficiency with adherence to National and International standards and sourcing norms
Diversified Product Portfolio Catering to Wider Applications	Product Offering 250+ SKUs 100,000+	Increasing the mix of value-added products, end-to-end solutions and new product launches by leveraging technological advances like 3-D Printing, IoT, AI, AR and VR	Diversified Application 12+ Industries Active Customer Base 2,500+	Growing presence in fast growing ASEAN region. Strong presence in sunrise sectors like chemicals, petrochemicals, waste-water management & renewable energy
Catering to 6 Continents & 120 Countries		manufacturer of critical	rving Millions of farmers, ouseholds and industries everyday	Providing cuttingedge, energy-efficient and environmentally sustainable innovations
Strong Brand Portfolio	Kinlotkan Enriching Live	S	PUMPS Pumping 3 B.V. SPP PUMPS LIMITED SYNCR	

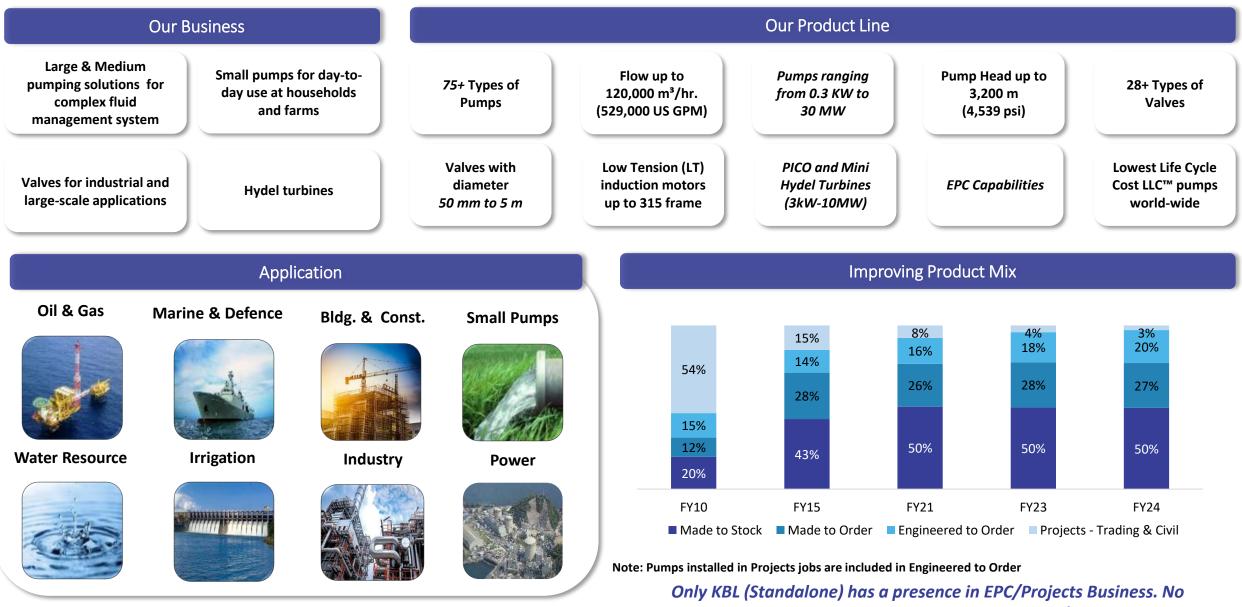
# Legacy of 135+ Years



ID	PEATE	INNOV	ATE	IMPLEMENT
1888-1920	1941-1958	1988-2009	2010-2020	2021 Onwards
Establishment Phase	<b>Restructuring Phase</b>	Acquisition Phase	Strategic & Technology Expansion	<u>Monetise</u>
<ul> <li><i>1888</i> : Establishment of Kirloskar Brothers</li> <li><i>1920</i> : Incorporation of KBL</li> </ul>	<ul> <li>1941 : Divested machine tool business to form The Mysore Kirloskar Ltd.</li> <li>1946 : Divested electrical business to form Kirloskar Electric Co. Ltd &amp; internal combustion engine business to form Kirloskar Oil Engines Ltd.</li> <li>1958 : Divested air compressors business to form Kirloskar Pneumatic Co. Ltd.</li> </ul>	<ul> <li>1988 : Established Kirloskar Ebara Pumps Ltd. &amp; Acquired Hematic Motors Pvt. Ltd.</li> <li>2003 : Acquired SPP Pumps Ltd (UK)</li> <li>2004 : Incorporation of SPP Pumps Inc. (USA)</li> <li>2006 : JV with Corrocoat Ltd, UK to form Kirloskar Corrocoat Pvt Ltd</li> <li>2007 : Acquired The Kolhapur Steel Limited &amp; Incorporation of Kirloskar Brothers International B.V. (The Netherlands)</li> <li>2008 : Incorporation of Kirloskar Pompen B.V. (The Netherlands) &amp; Incorporation of Kirloskar Brothers (Thailand) Ltd.</li> </ul>	<ul> <li>2010 : Acquired Braybar Pumps (Pty) Ltd. (South Africa)</li> <li>2014 : Acquired SyncroFlo Inc. (USA)</li> <li>2015 : Acquired Rodelta Pumps International B.V. (The Netherlands)</li> <li>Investment in Data Analytics , Remote Monitoring of Pumps Additive Manufacturing, Virtual Reality, Artificial Intelligence &amp; Augmented Reality</li> </ul>	<ul> <li>Monetise data and insights for customers</li> <li>Leverage technology to gain market share</li> <li>Deepen geographic presence</li> <li>Debottleneck the capacities</li> <li>Cost Optimization</li> <li>Value Added Products</li> </ul>

# **Our Business & Product Line**





international subsidiaries are present in EPC/Projects.

# **Exemplary Endeavors: Charting Our Path of Impact**



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### **Building & Construction Power** 12 3. IL I Hong Kong–Zhuhai– Marina Bay Sands, Bhavini Fast Breeder Prairie State Energy, The Shard, UK ITER, France CGPL Mundhra, India Macau Bridge Singapore Reactor, India Illinois, US KBL is first & leading manufacturer of critical pumps for **KBL's pumping solutions** nuclear power in India. Supplied primary & secondary are operational in many sodium pump to Bhavini and specialised pump sets for of the world's iconic **International Thermonuclear Experimental Reactor** buildings project in France, world's largest magnetic NTPC, India Statue of Unity, India EGAT, Thailand Atal Tunnel, India confinement plasma physics experiment

Irrigation

### **Municipal Water**

# Image: Description of the second se

# **State-Of-The-Art Manufacturing Facilities**





KBL's 1<sup>st</sup> plant, with facilities starting from foundry to machining, assembly, & testing of various pumps ranging from 5 kW to 4,500 kW



2<sup>nd</sup> largest plant with well-equipped facility for various pumps for agriculture, domestic water supply, dewatering, and industrial utility applications up to 30 HP



Dedicated for domestic pumps. World's 1<sup>st</sup> & only pump plant to deploy 100% women workforce. Equipped with computerised testing setup and semimechanized assembly setup for pump manufacturing



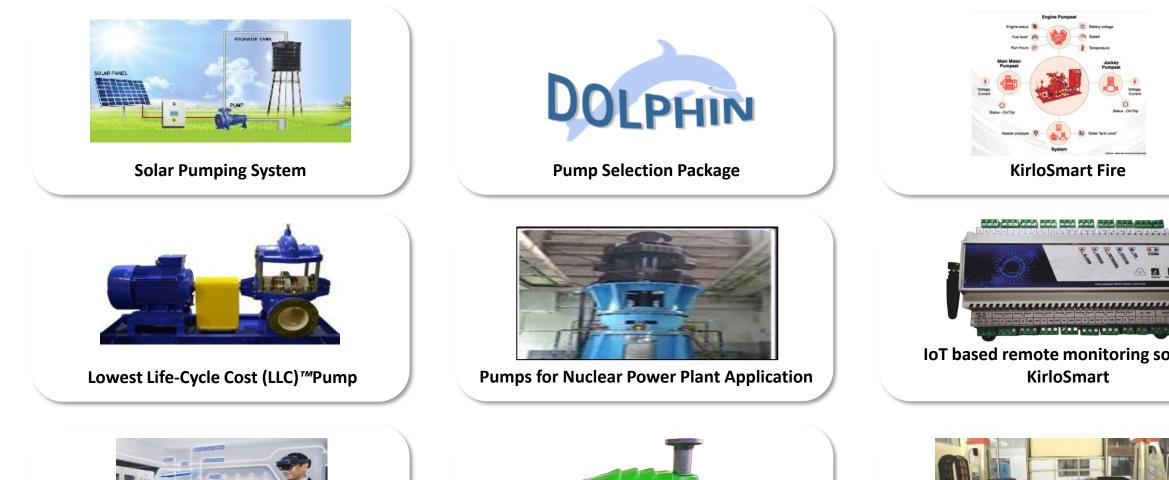
"The Submersible Pump Capital of India". Factory exclusively for borewell submersible pumps. End-toend capabilities from designing and manufacturing to testing and packing of pumps for all categories like agriculture, domestic & industry segment



Dedicated pump assembly facility for HYPN systems and IoT-enabled panels. Well-equipped with latest state-of-the-art technologies necessary for ensuring assured precision and superior inspection standards

# **Our Innovative Solutions**



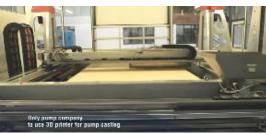




**Augmented Reality Mobile Training** 







Additive Manufacturing 3D Printer

# **Global Footprint Through Local Presence**



Corporate Office and Global Headquarters 1. Pune, India

### **Overseas Presence**

- 2. Atlanta, US
- 3. Coleford, UK
- 4. Almelo, The Netherlands
- 5. Johannesburg, South Africa
- 6. Jebel Ali, UAE
- 7. Cairo, Egypt
- 8. Bangkok, Thailand

### **Manufacturing Plants**

- 9. Kirloskarvadi, India 10. Shirwal, India 11. Sanand, India
- 12. Kaniyur, India
- 13. Dewas, India

### **Domestic Subsidiaries and Associate companies**

14. Karad Projects and Motors Limited, Karad
 15. The Kolhapur Steel Limited, Kolhapur
 16. Kirloskar Corrocoat Private Limited, Kirloskarvadi
 17. Kirloskar Ebara Pumps Limited, Kirloskarvadi

Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

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# **Highly Qualified Management Team**





Mr. Sanjay Kirloskar Chairman & Managing Director



### Mr. Alok Kirloskar

Director – KBL Managing Director – KBI B.V.



### Ms. Rama Kirloskar

Joint Managing Director- KBL Managing Director – KEPL



### Mr. Ravish Mittal

Chief Financial Officer Vice President – Finance

- Holds Bachelor's in Science degree in Mechanical Engineering from the Illinois Institute of Technology in Chicago, USA.
- On Boards of DCM Shriram Industries Ltd., Kirloskar Ebara Pumps Ltd., Kirloskar Brothers International B.V., The Netherlands and SPP Pumps Limited, UK.

- Bachelor in Business Administration with concentration in finance from Carnegie Mellon University, Pittsburgh. He has the honour to be on the deans list for this academic excellence.
- Worked in a start-up from 2006 as Business Development manager at Sonasoft Inc (Microsoft CSP)
- Headed industry sector in KBL and on board since July 18<sup>th</sup> 2012. MD of SPP Pumps Ltd since January 2012 and CEO of Kirloskar Brothers International BV since January 2015.

- Double major in Mathematics and Biology from Bryn Mawr College, USA.
- Served as a GM and Head of Product Portfolio Management at KBL. Prior to KBL, worked with Polaris Partners, Boston based VC firm as well as Visterra Inc., an MIT biotech start-up company.
- Also on the Board of Karad Projects and Motors Limited, Prakar Investments Pvt Ltd. And KPT Industries Limited (earlier known as Kulkarni Power Tools Limited)

- Chartered Accountant and has completed executive education from IIM Banglore
- Fellow member of Institute of Directors India & London (F.IOD).
- He has work experience of over 28 years in field of finance, strategic evaluation, risk analysis, treasury & forex management, investor relations, etc.
- Before joining KBL worked with Trivitron Healthcare since 2019 and handled various assignments in Finance as well as several other departments

# **Board of Directors**



Mr. M. S. Unnikrishnan Independent Director

- Former MD & CEO of Thermax Group
- Graduate in Mechanical Engineering from VNIT, Nagpur, Advanced Management Program from the Harvard Business School, Boston, USA
- CEO of IITB-Monash Research Academy
- · Currently on the Board of KEC Int. Ltd.



Mr. Shrinivas V. Dempo Independent Director

- M.Sc. in Industrial Administration & Finance from Carnegie Mellon University, USA
- Chairman Goa-based Dempo Group, with diversified interests in industries like shipbuilding, food processing, real estate and newspaper publishing



Mr. Shobinder Duggal Independent Director

- Bachelor's in Economics (Hons.) from St. Stephens College, Delhi University and member of ICAI
- 35 years of work experience with the Nestle group in India and Switzerland.



Ms. Ramni Nirula Independent Director

- Holds Bachelor's Degree in Economic and Master's degree in Business Administration from Delhi University
- Retired Senior General Manager of ICICI Bank Ltd.
- >4 decades of experience in financial services sector. Currently Ms. Nirula is on the Boards of DCM Shriram Ltd., HEG Limited, Usha Martin Ltd.



Mr. Vivek Pendharkar

### Independent Director

- SEP, Business Administration from Stanford University Graduate School of Business, MSEE, Computer Engineering from Virginia Tech. BS Electrical Engineering from Birla Institute of Technology and Science Pilani
- Technology Executive based in Silicon Valley for 30+ years with experience spanning Fortune 500 companies as well as Early-Stage Venture backed start-ups and CEO positions for the past 15 years.
- Worked in successive breakthrough technologies emerging out of Silicon Valley.



Ms. Rekha Sethi Independent Director

- An alumnus of St Stephens College, Delhi University. Director General of the All-India Management Association (AIMA), the apex body for management in India.
- Serving on the Boards of some leading Indian companies as an Independent Director



Mr. Vinayak Deshpande Independent Director

- Graduate in Chemical Engineering from IIT, Kharagpur
- 42+ years of experience in industrial domain
- Served as a Managing Director at Tata Honeywell in 2000, then at Tata Teleservices, HCC and Tata Projects
- Serves as a Board member for few of the leading Indian companies such as Voltas Ltd., Praj Industries Ltd., etc



# Long Standing Relationships with Marquee Clientele..

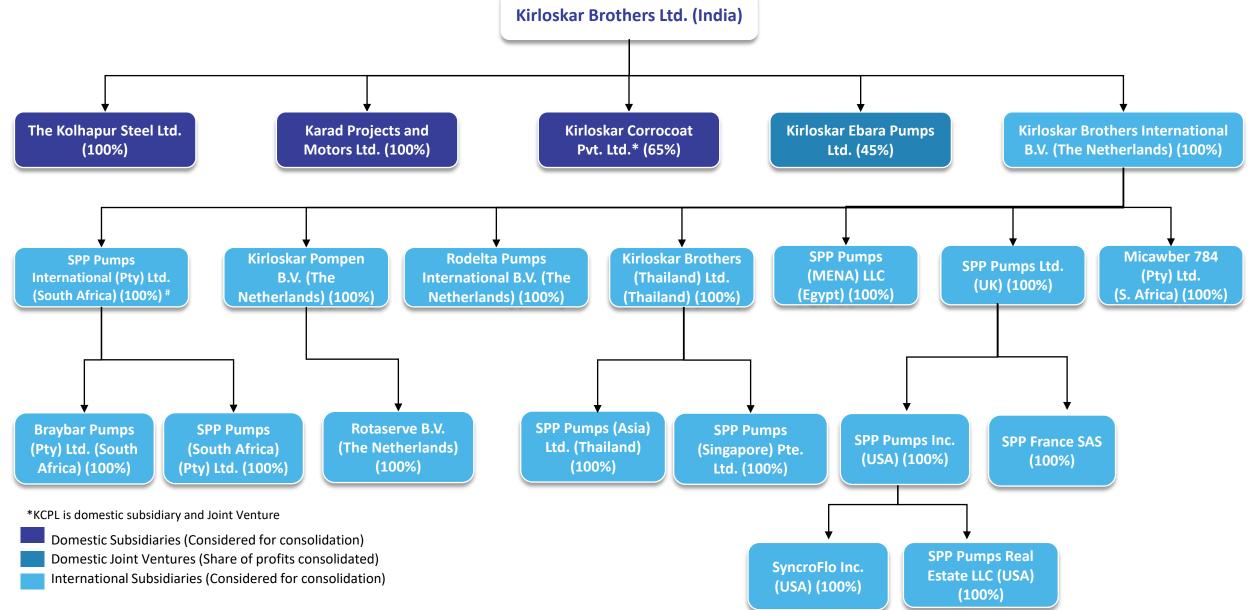


Enriching Lives

# Our Joint Ventures & Subsidiaries

# **Group Structure**

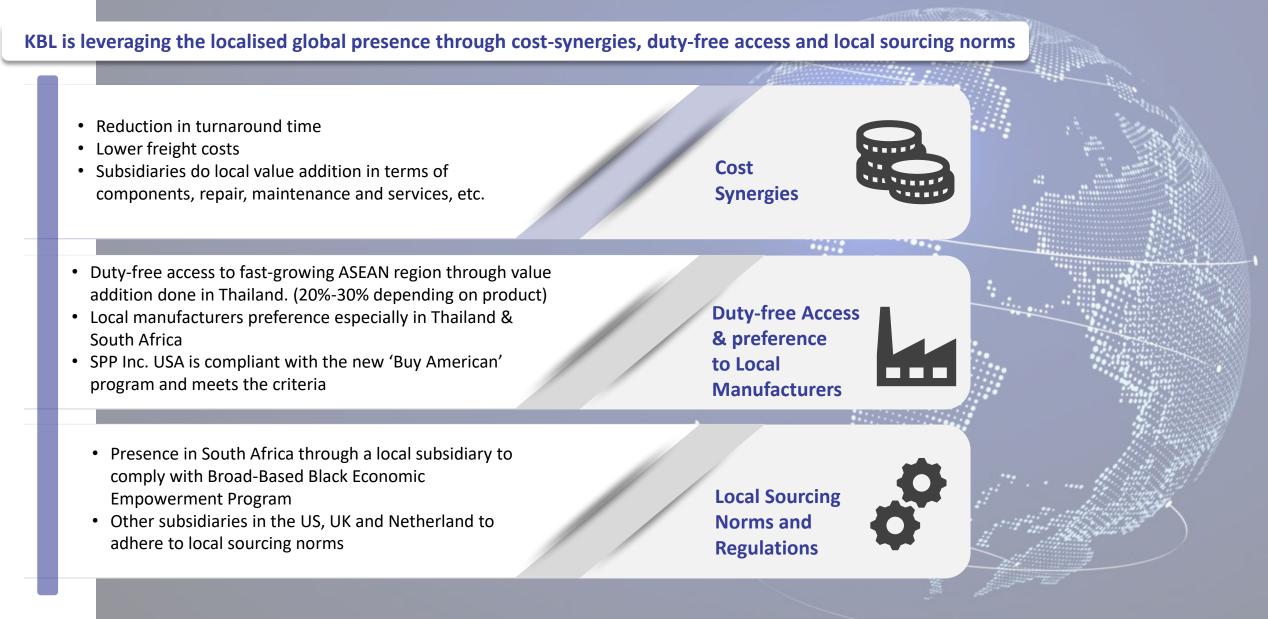




<sup>#</sup>Rotaserve Mozambique a step-down subsidiary of the Company has been dissolved and hence ceased to be a subsidiary of the Company with effect from July 5, 2024

# Leveraging the localised global presence





# **Kirloskar Brothers International B.V.\*, The Netherlands**

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139.5

11.2%

5.5%

Genesis	<ul> <li>Wholly owned subsidiary of Kirloskar Brothers Limited</li> <li>SPV established as an Investment Company for all international businesses</li> </ul>									I			
							Particulars	FY20	FY21	FY22	FY23	FY24	
	<ul> <li>Bi-directional Axis</li> <li>Chemical pumps</li> </ul>	al Flow pu	ımps	• Fire fighting   • Plumbing & H	IVAC Sy	ystems		Revenue (€ Mn.)	131.3	106.6	104.0	133.5	139.5
Product Profile	<ul> <li>Containerized put</li> <li>Electro-submersil</li> </ul>	•	5	<ul> <li>Pre-packaged</li> <li>Transformer</li> <li>Water supply</li> </ul>	oil pur	nps		EBITDA (€ Mn.)	4.1	9.6	2.9	12.1	15.6
	Chemicals     Flood C			ntrol	• Oil	& Gas	ĺ	EBITDA Margin %	3.1%	9.0%	2.8%	9.0%	11.29
Industries Catered	<ul> <li>Commercial Bui Services</li> <li>District Heating</li> </ul>	U	<ul><li>HVAC</li><li>Industrial</li><li>Irrigation</li></ul>			ver p & Paper nsformer		PAT (€ Mn.)	(1.9)	4.4	(1.8)	5.6	7.7
	• Dry Dock • Fire		• Mining • Municipa	l Water Supply	• Wa sup	ter treatment & ply		PAT Margin %	-	4.1%	-	4.2%	5.5%
Coorrection	• Cambodia	ambodia • Malaysia		• South-East	Asia	• Italy		* Holding company of all international businesses			offect of cu	ropov	
Geographies Catered	• China • Egypt	• Philip • Polan	•	• Thailand • Turkey		• Vietnam • Laos		Note: Hedge accounting impler fluctuation will be minimal	nented by SP	OK ITOIN JU	ny 22 nence	enect of cu	rrency
	• France	• Singa		• UAE		• USA							
	• Iraq	• South	Africa	• UK		• Vietnam							

# **SPP Pumps Limited**

	• 145+ years of herit	tage with	R&D, manu	facturing and test facilities in the UK
Genesis	<ul> <li>1<sup>st</sup> in the world to and cost-effective</li> </ul>			al approved MSMO pumps for efficient h-rise buildings
	<ul> <li>Highest market sha</li> </ul>	are in fire	e pump pack	ages business
	Current Orderbool	k: <b>£ 83 m</b>	illion for SP	P Group
Product Profile	<ul> <li>Lowest Life Cycle P supply and industr</li> <li>Firefighting pumps</li> <li>Transformer oil pu</li> <li>Containerised pum</li> </ul>	rial s imps	r water	<ul> <li>Electro-submersible pumps</li> <li>Vertical Line shaft pumps</li> <li>Multi-Stage, Multi-Outlet pumps</li> <li>Framework &amp; AMC Services contracts</li> </ul>
	Commercial Build	lding • Fire		
	Transformer		• Power	
la destrice Osterned	• Oil & Gas		• Municipa	al Water Supply
Industries Catered	• Waste-Water Mg	gt	• Spares &	Services
	Chemicals		• Oil & Gas	s Upstream
	Flood Control			
	• Italy	• UAE		
Geographies	• UK	• Singap	oore	
Catered	• USA	• South	Africa	
	• France	• Polano	b	
	• Egypt	• South	-East Asia	

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (£ Mn.)	95.6	75.5	73.4	94.5	102.3
EBITDA (£ Mn.)	3.3	6.6	2.2	8.3	13.3
EBITDA Margin %	3.4%	8.8%	3.0%	8.8%	13.0%
PAT (£ Mn.)	0.4	4.2	0.2	4.8	8.3
PAT Margin %	0.4%	5.6%	0.3%	5.1%	8.1%

Note: Including SPP Inc., SyncroFlo Inc. and SPP France Note: Hedge accounting implemented from July 22 hence effect of currency fluctuation will be minimal

- $\checkmark\,$  Leading digital & innovative initiatives for KBL Group
- ✓ Pushing the maintenance services business which started in 2016.
- ✓ Diversifying the product profile
- $\checkmark\,$  Focus on the service business with large number of framework contracts







# **Rodelta Pumps International B.V., The Netherlands**

Genesis	<ul> <li>Established by Sulzer in 1946, acquired by KBL in June 2015 is a leading manufacturer of API and Non-API pumps</li> <li>R&amp;D, manufacturing and test facilities in Almelo, Netherlands</li> <li>Current Orderbook: € 7 million</li> </ul>					
Product Profile	<ul> <li>API Pumps conforming to API-610 standards, 12th edition</li> <li>Pumps for Municipal Water Supply complying to EU Standards</li> <li>Pre-fabricated Concrete Volute Pumps, Bi-directional Axial Flow Pumps</li> <li>After-sales &amp; services for upgradation of pumps and pump stations in the Benelux region</li> </ul>					
Industries Catered	<ul> <li>Oil &amp; Gas Midstream</li> <li>Waste-Water</li> <li>Oil &amp; Gas Upstream</li> <li>Chemicals</li> <li>Pulp &amp; Paper</li> <li>Water</li> </ul>	<ul> <li>Power</li> <li>Dry Dock</li> <li>Irrigation</li> <li>Flood Control</li> <li>District Heating</li> </ul>				
Geographies Catered	• China • Tu • Benelux • UA • Iraq • UH • South-East Asia					

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (€ Mn.)	7.8	8.6	3.9	6.9	6.6
EBITDA (€ Mn.)	(0.4)	0.5	(1.1)	0.1	(0.6)
EBITDA Margin %	-	5.9%	-	1.0%	-
PAT (€ Mn.)	(1.1)	0.1	(1.7)	(0.4)	(1.0)
PAT Margin %	-	1.1%	-	-	-

Note: Along with KPBV and Rotaserve

### Strategy

 ✓ Niche product launches – fish-friendly pumps; and OH5 pumps for Hydrogen Production

✓ Turnaround & improve profitability through a specialised product profile

 $\checkmark$  Leverage the brand profile and expand the geographic presence





# **Kirloskar Brothers (Thailand) Limited, Thailand**

	<ul> <li>FM approved Assembly and packaging for sales of centrifugal pump-sets in South-East Asia</li> </ul>					
Genesis	<ul> <li>Provides duty-free access to fast-growing ASEAN region through value addition done in Thailand.</li> </ul>					
	Current Orderbook: Thb 553 million					
	• Fire fighting pumps					
	Chemical pumps					
Product Profile	Water supply pumps					
	Waste water pumps					
	<ul> <li>Services (Field service and service centers)</li> </ul>					
	Chemicals					
	• Mining					
Industries Catered	Municipal Water Supply					
	• Power					
	<ul> <li>Commercial Building Services (Fire &amp; HVAC)</li> </ul>					
	• Thailand • Laos					
Geographies	Singapore     Philippines					
Catered	• Malaysia • Vietnam					
	• Cambodia					

					Enriching Li	ives
Particulars	FY20	FY21	FY22	FY23	FY24	
Revenue (THB in Mn.)	381.1	344.1	372.7	586.8	386.8	
EBITDA (THB in Mn.)	22.7	36.6	2.9	43.0	10.1	
EBITDA Margin %	6.0%	10.6%	0.8%	7.3%	2.6%	
PAT (THB in Mn.)	(3.8)	14.8	(17.1)	12.5	(15.1)	
PAT Margin %	-	4.3%	-	2.1%	-	

Note : Financials Include SPP Asia and SPP Singapore

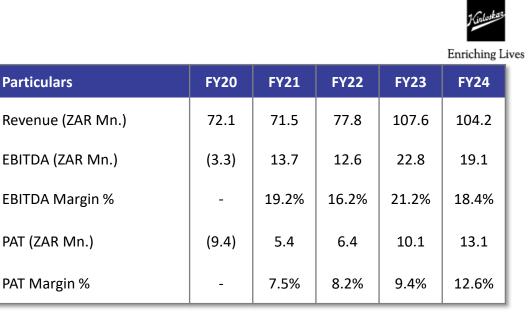
- ✓ Access ASEAN region duty-free through value addition in Thailand
- ✓ Brand Development and distribution network expansion in ASEAN region
- ✓ Continue to reduce the lumpiness of the cashflows by focussing to build a standard and engineered daily business





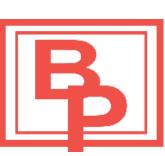
# **Braybar Pumps Limited, South Africa**

	<ul> <li>Manufacturing and sales of high head multi-stage pumps, rubber lined slurry pumps and white metal lined bearings</li> </ul>					
Genesis	<ul> <li>Successfully overcome BBBEE regulations and turned around the business by changing the business mix over the last three years.</li> </ul>					
	Current Orderbook: ZAR 26 million					
	• Fire fighting pumps					
	Mine de-watering pumps					
Product Profile	Chemical pumps					
FIGURE	Water supply pumps					
	<ul> <li>Re-engineering services for all pumps</li> </ul>					
	<ul> <li>Services (Field service and service centers)</li> </ul>					
		_				
	Mining (Copper, Gold, Uranium)					
<b>Industries Catered</b>	• Water supply	L				
	• Chemicals					
	<ul> <li>Commercial Building Services (Fire &amp; HVAC)</li> </ul>					
		Г				
	• South Africa • Mozabique	L				
Geographies	• Zambia • Kenya					
Catered	• Botswana • Uganda					
	• Angola • Tanzania					



Note: Along with SPP International, SPP SA and Micawber

- ✓ Improve product mix
- ✓ Maintain profitability





# Karad Projects And Motors Limited (KPML)

	• KPML is a wholly	owned subsidiary of KBL.					
Genesis	<ul> <li>3 manufacturing plants located at Karad, Maharashtra, India.</li> </ul>						
		Ifacturing Electrical Stampings, Stators, Rotors, Shaft, Rotor otating machines, Mini water handling pumps, Connecting nits					
Product Profile		cal Stampings, Core packs, Wound Stators, Die Cast Rotors, otors, Rotor Fitted Shafts, etc.					
	<ul> <li>Motors: 3 Phase AC induction Motors (incl. IE4, IE5), Elevator Motors, Submersible Pump - Stators -Rotor fitted shaft, Stators ,Domestic water handling pumps, etc.</li> </ul>						
		ve Units for Pumps & Connecting Rods for ACR industry, auto priming system (Priming tank & Coalescer)					
	• Pumps						
Industrias Catavad	Hermetic Compressors						
Industries Catered	Healthcare						
	• Elevator						
	• India	• Mexico					
Geographies Catered	• Austria	• China					
	• Germany	• Spain					
	• France	• UK					
	• USA						

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (Rs. Crores)	321.9	308.4	477.5	515.1	506.5
EBITDA (Rs. Crores)	33.7	33.4	55.3	64.6	88.4
EBITDA Margin %	10.5%	10.8%	11.6%	12.5%	17.5%
PAT (Rs. Crores)	19.9	37.6	34.7	41.5	53.0
PAT Margin %	6.2%	12.2%	7.3%	8.1%	10.5%

- ✓ Cost Leadership through Backward Integration
- ✓ Product expansion Electronics, Smart Systems and Products







# **Kirloskar Ebara Pumps Limited**

Genesis	<ul> <li>JV in 1988 between KBL and Ebara Corporation to manufacture and supply rotary equipment like process pumps, boiler feed water pumps, steam turbines for mechanical drive and steam turbine generators, etc. required for critical applications in hydrocarbon processing industries and power projects</li> <li>Current Orderbook: <b>Rs. 390 Crores</b></li> </ul>	
Product Profile	<ul> <li>Pumps: Centrifugal pumps as per API 610, Multistage Boiler feedwater pumps</li> <li>Turbines: API 611 Steam turbines, Non-API Saturated Steam Turbine, Hydraulic Power Recovery Turbine (HPRT)</li> </ul>	
	<ul> <li>Oil &amp; Gas (Downstream – Refinery, Pipelines and Depots)</li> </ul>	
	LPG and LNG Bottling Plants	
Industries Catered	• Fertilizers	
industries Catered	• Power	
	• Nuclear Energy	
	Cogen Power Plants	ĺ
	• Indian Subcontinent	
Geographies Catered	• Europe	
	CIS Countries	
	• South-East Asia	Ì
	• Middle-East	i

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Particulars	FY20	FY21	FY22	FY23	FY24	
Revenue (Rs. Crores)	160.9	180.4	223.4	231.0	301.3	
EBITDA (Rs. Crores)	19.0	36.6	44.5	38.4	40.4	
EBITDA Margin %	11.8%	20.3%	19.9%	16.7%	13.4%	
PAT (Rs. Crores)	8.0	20.3	28.5	23.8	22.6	
PAT Margin %	5.0%	11.2%	12.8%	10.3%	7.5%	

### Strategy

- ✓ Expand Services offering across the geographies catered
- ✓ Leverage proven track record and approvals with customers to increase the market share
- ✓ Improve margin profile and profitability through cost leadership
- ✓ Maintain the robust order book trajectory





Kinloskas

# **The Kolhapur Steel Limited (TKSL)**\*

Genesis	<ul> <li>Established in the year 1965.</li> <li>Steel castings in the weight range of 300 kg-10 tonne single piece casting</li> <li>State-of-the-art facility with IBR and NORSOK certifications</li> <li>Installed Capacity: 3,600 MTPA</li> </ul>	
Product Profile	High Grade Steel Alloy Castings for • Pumps • Steel Turbines • Hydro Turbines • Valves • General Engineering	4
Industries Catered	<ul> <li>Turbomachines</li> <li>Shipping &amp; Heavy Engineering</li> <li>Earthmoving</li> <li>Mining</li> <li>Power</li> </ul>	
Geographies Catered	• India • South Korea	

					Enriching L
Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (Rs. Crores)	30.9	20.9	31.4	45.6	53.4
EBITDA (Rs. Crores)	(8.6)	(10.8)	(12.4)	(14.0)	(17.9)
EBITDA Margin %	-	-	-	-	-
PAT (Rs. Crores)	(11.6)	(13.9)	(15.8)	(23.4)	(24.3)
PAT Margin %	-	-	-	-	-
-					

### Strategy

✓ Reduce the losses

 $\checkmark$  Enhance the operations through recently infused capital









# **Kirloskar Corrocoat Private Limited**

Genesis	<ul> <li>JV between KBL and Corrocoat Ltd. U.K. Company manufactures glass flake polymer coatings at its state-of-the-art plant at Kirloskarvadi , Maharashtra.</li> <li>Undertakes turnkey projects for supply and application of energy enhancing and anti-corrosion and anti-erosion coatings on a pumps, valves, pipelines and other equipment</li> </ul>
Product Profile	<ul> <li>Anti Corrosion Coating Materials :</li> <li>Corroglass - High performance engineering glass flake filled composites</li> <li>Corrocoat - A range of tailor-made, high performance polymeric solutions for critical service applications</li> <li>Plasmet - High performance, abrasion-resistant protective coatings and surface-tolerant primers.</li> <li>Fluiglide - Energy efficiency coatings</li> </ul>
Industries Catered	<ul> <li>Oil &amp; Gas</li> <li>Petrochemicals</li> <li>Power</li> <li>Steel</li> <li>Water</li> <li>Waste Management</li> </ul>
Markets Catered	<ul> <li>Pump and Valve Users</li> <li>Oil Refineries</li> <li>Power plants</li> </ul>

Kialuskas	
Enriching L	iv

Particulars	FY20	FY21	FY22	FY23	FY24
Revenue (Rs. Crores)	24.3	20.1	25.8	35.3	40.5
EBITDA (Rs. Crores)	1.7	0.1	1.3	4.3	7.0
EBITDA Margin %	6.8%	0.7%	4.9%	12.1%	17.3%
PAT (Rs. Crores)	0.1	-0.9	0.2	2.5	4.6
PAT Margin %	0.2%	-	0.9%	7.2%	11.3%

- ✓ Product Differentiation Provide innovative solutions to the customers to enhance efficiency and life of pumps , valves and pipelines
- ✓ Developed unique solution to remain ahead of the curve- Innovative product range for Power Sector supported by FGD Regulation and marine anticorrosion applications





# **Strategic Focus**

# **A Unique Value Proposition**



Global Presence – Leveraging Brand Value & Domain Expertise

- KBL is a global company with local presence across all major trading blocks.
- Manufacturing locations spread across 4 continents in 5 countries ensures cost efficiency, reduced turnaround time and adherence to local sourcing norms

# Diversified Proposition – Unimpacted by Cyclicality

- KBL has a diversified presence across multiple segments and multiple business models
- Multiple Segments Catered: B2B, B2C and B2G
- **Diverse Business Models:** Made to Stock, Made to Order, Engineered to Order, EPC and Services.

### End to end offering - One Stop Solution

**From Conceptualization to Manufacturing to Implementation** has resulted into offering complete basket of solutions to the customers across multiple industries across multiple geographies.

### Driving Synergies through Innovation & Complementary Offerings

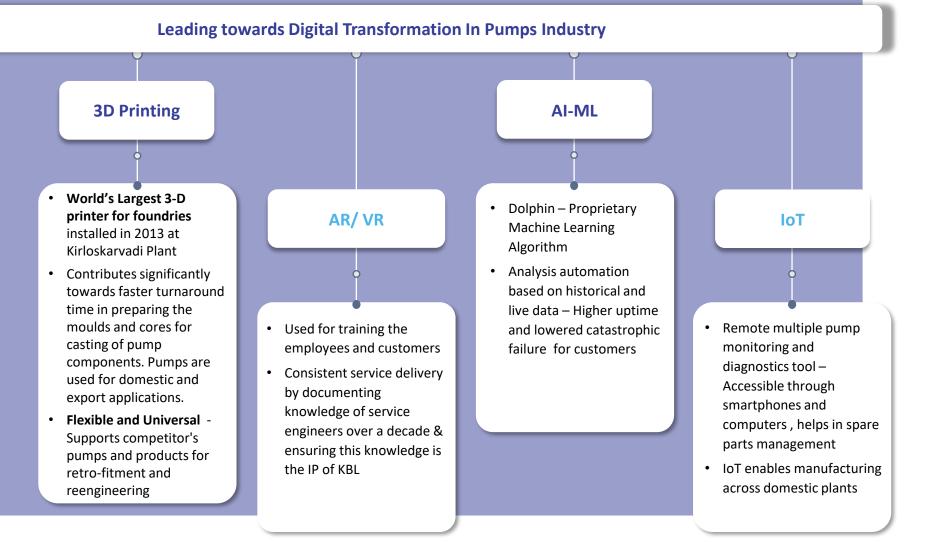
Leveraging innovations and product/service offerings across subsidiaries to synergize the value proposition like

- KEPL focuses on downstream Oil and Gas solutions, SPP Pumps focuses on upstream Oil and Gas solutions and Rodelta focuses on midstream Oil and Gas solutions
- **3-D printing** at Kirloskarvadi is used to reduce turnaround time for SPP Pumps Service Business and new product development

# **Staying Ahead of the Curve through Digital Initiatives**



- Over a decade, KBL has strategically invested in various strategic digital initiatives like:
  - Virtual Reality (VR)
  - Augmented Reality (AR)
  - Artificial Intelligence (AI)
  - Internet of Things (IoT)
  - 3-D Printing
- Provides Technological Advantage and additional revenue streams in services business
- Salesforce (SFDC) and SAP-S4 HANA for Automation and ERP Solutions



# **Subscription Platform - Creating Market Opportunity**



### Subscription platform is aimed towards leveraging the technological and domain expertise to create a scalable and sustainable business

### **Traditional Solution**

- Manage customer site, refurbish, repair & upgrade all pumps in phased manner
- Periodic site visits resulting to higher manpower required
- Difficult to scale-up the offering
- Higher turnaround time

# new

# KBL's Innovative Solution - Subscription Platform

- Proprietary Innovative Solution by KBL
- Remote failure prediction analytics, troubleshooting and monitoring
- Lower turnaround time
  - No periodic site visits required.
  - Higher uptime, lower catastrophic failures and spare part inventory carrying costs to the customer
  - Highly scalable with less manpower requirement

### **Market Opportunities**

- Scalable & Universal:
  - The proprietary algorithm keeps on improving on a live basis
  - With easy scalability, product can be scaled across geographies
- Multiple Revenue Streams:
  - Subscription fees (recurring service revenue without additional costs) and product revenue on repairs, upgrades and maintenance.
  - Potential to convert all the existing AMC and Framework contracts into subscription platform



# Way Ahead....

Increase share of value-

added products across

geographies and

subscription services in

key international

subsidiaries

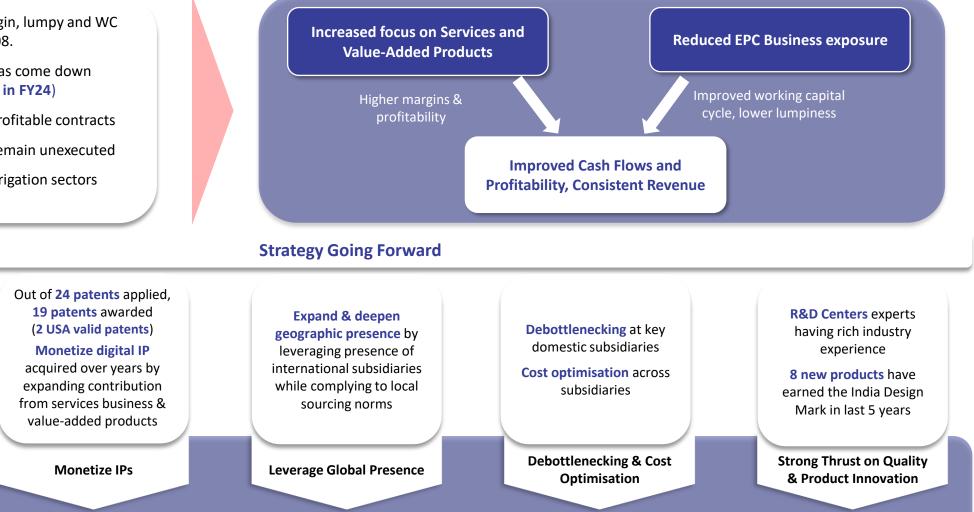
Focus on Value-Added

**Products & Services** 



### KBL has strategically reduced EPC business exposure and increased contribution from Services & Value-Added Products

- Reduced exposure in low margin, lumpy and WC intensive EPC orders since 2008.
- Share of EPC to the revenue has come down drastically (75% in FY10 to 3% in FY24)
- Taking selective exposure in profitable contracts
- Very few old projects orders remain unexecuted
- Presence in Water, Power & Irrigation sectors without taking EPC exposure



# <u>Historical</u> <u>Performance</u>

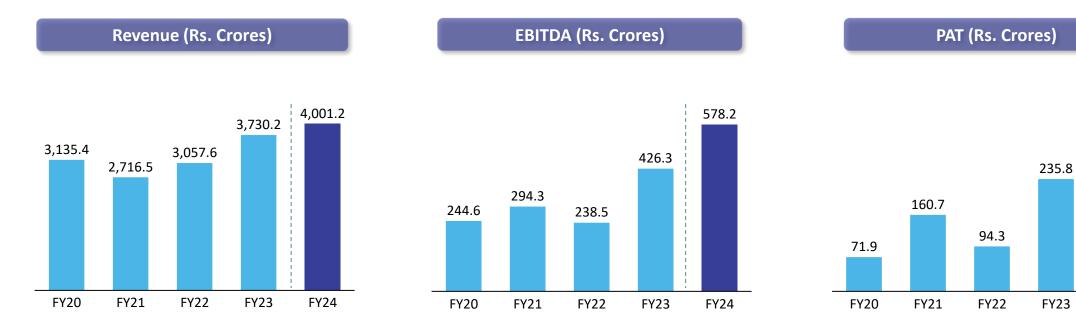
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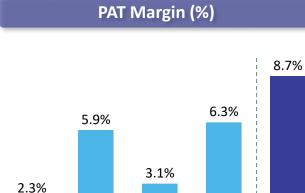
# **Historical Financial Performance - Consolidated**



349.7

FY24





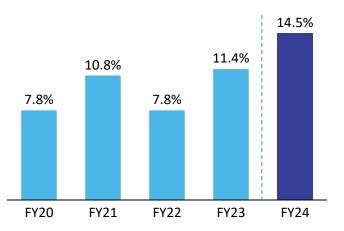
FY22

FY23

FY24

FY21

FY20

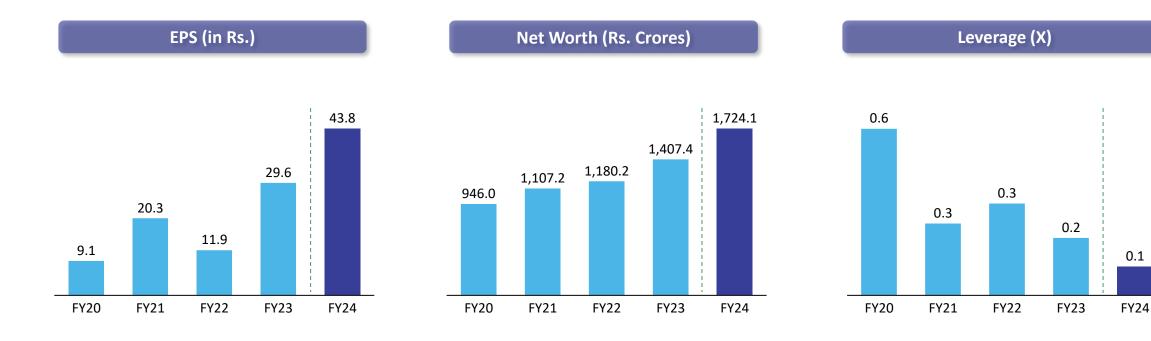


EBITDA Margin (%)



# **Historical Financial Performance - Consolidated**





RoCE (%) 21.3% 15.1% 11.8%

FY22

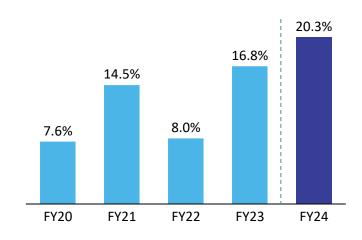
FY23

FY24

FY20

FY21

RoE(%)



# **Consolidated Profit & Loss Statement**



Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Net Revenue from Operations (Net of Excise)	4,001.2	3,730.2	3,057.6	2,716.5	3,135.4
Other Income	58.6	27.3	32.4	53.8	37.6
Materials Consumed	1,983.0	1,954.7	1,680.3	1,449.5	1,641.9
Gross Profit	2,076.8	1,802.8	1,409.7	1,320.8	1,531.1
Gross Margin (%)	51.9%	48.3%	46.1%	48.6%	48.8%
Employee Expenses	672.7	565.1	501.5	488.8	531.1
Other Expenses	825.9	811.3	669.7	537.7	755.4
EBITDA	578.2	426.3	238.5	294.3	244.6
EBITDA Margin (%) <sup>1</sup>	14.5%	11.4%	7.8%	10.8%	7.8%
Finance Costs	25.8	35.4	33.5	44.2	52.1
Depreciation	78.4	68.6	69.5	68.0	71.2
Exceptional Item	(6.6)	4.2	0.0	0.0	0.0
Profit Before Tax (PBT)	480.6	318.1	135.5	182.1	121.3
Taxes	141.0	93.1	54.0	28.2	53.0
Profit After Tax (PAT)	339.6	225.1	81.5	153.9	68.3
Share in profit of joint venture company	10.1	10.7	12.8	6.8	3.6
PAT after profit of joint venture company	349.7	235.8	94.3	160.7	71.9
PAT Margin (%) <sup>1</sup>	8.7%	6.3%	3.1%	5.9%	2.3%
Earnings Per Share (EPS)	43.84	29.59	11.88	20.29	9.05

1. EBITDA & Reported PAT margin is % to Revenue from Operations

# **Consolidated Balance Sheet Statement**



Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Non Current assets					
Property, Plant and Equipment	578.7	481.4	487.0	428.4	429.4
Capital work in progress	32.0	81.3	26.7	72.9	50.8
Intangible assets	4.1	4.8	3.7	5.4	6.8
Right to use assets	36.6	30.6	27.4	30.2	48.4
Goodwill	14.4	14.4	13.9	14.1	14.2
Investment Property	0.5	0.7	0.2	2.5	2.5
Financial Assets					
(i) Investments	96.5	88.5	79.7	68.0	59.3
(ii) Loans	0.0	0.0	0.0	0.0	9.8
(iii) Trade Receivables	60.8	57.4	39.0	59.6	64.5
(iv) Others	17.7	16.9	25.4	16.6	5.6
Deferred Tax Assets (net)	27.7	40.8	41.8	47.2	32.0
Other non-current assets	69.3	72.5	103.7	103.7	96.4
Total Non Current Assets	938.3	889.0	848.5	848.6	819.7
Current Assets					
Inventories	852.3	714.0	643.5	602.8	615.7
Financial Assets					
(i) Trade receivables	524.4	488.5	515.2	463.7	489.7
(ii) Cash and Cash Equivalents	265.9	221.3	134.1	173.5	317.0
(iii) Other Bank balances	26.9	31.6	29.8	1.9	3.9
(iv) Investments	298.3	226.7	253.4	126.8	45.0
Current Tax Assets(Net)	5.3	5.7	9.3	6.6	6.2
Other financial assets incl. Loans	96.1	103.5	86.7	100.2	102.8
Other current assets	317.4	335.5	341.8	390.5	447.8
Total Current Assets	2,386.6	2,126.8	2,013.9	1,866.0	2,028.1
Total Assets	3,324.9	3,015.8	2,862.3	2,714.6	2,847.8

Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Equity					
Equity Share capital	15.9	15.9	15.9	15.9	15.9
Other Equity	1,703.1	1,388.1	1,161.5	1,088.8	927.2
Non Controlling Interest	5.1	3.4	2.6	2.5	2.9
Total Equity	1,724.1	1,407.4	1,180.0	1,107.2	946.0
Financial liabilities					
(i) Borrowings	64.6	110.9	136.4	84.0	117.0
(ii) Other Financial liabilities	5.5	3.7	15.1	9.7	21.5
(iii) Trade Payables	8.3	8.0	7.5	9.0	10.3
Other non current Liability	80.6	85.2	68.8	21.5	24.5
Deferred tax liabilities (Net)	-	-	-	-	-
Provisions	37.0	44.8	25.9	24.6	25.7
Total Non Current Liabilities	196.0	252.6	253.7	148.8	199.0
Financial liabilities					
(i) Borrowings	90.3	141.8	238.8	216.5	432.9
(ii) Trade Payables	663.1	601.8	591.1	549.8	535.0
(iii) Other financial liabilities	166.6	164.1	155.0	228.3	249.0
Provisions	77.6	83.9	74.0	55.3	62.7
Other current liabilities	402.0	358.2	369.7	408.7	423.2
Current tax liabilities (Net)	5.2	6.1	-	-	-
Total Current Liabilities	1,404.8	1,355.8	1,428.6	1,458.6	1,702.8
Total Equity and Liabilities	3,324.9	3,015.8	2,862.3	2,714.6	2,847.8

# **Consolidated Cash Flow Statement**



Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Profit Before Taxes	480.6	318.1	135.5	182.1	121.3
Changes in working capital	27.0	81.3	18.8	170.1	219.9
Cash generated from operations	507.6	399.4	154.3	352.2	341.2
Direct taxes paid (net of refund)	126.4	67.4	41.4	35.8	36.0
Net Cash from Operating Activities	381.2	332.0	112.9	316.4	305.2
Net Cash from Investing Activities	(189.4)	(75.6)	(181.9)	(143.9)	(171.2)
Net Cash from Financing Activities	(147.3)	(169.4)	29.8	(315.3)	125.1
Net Increase in cash and cash equivalents	44.6	87.0	(39.1)	(143.5)	258.6
Add: Cash & Cash equivalents at the beginning of the period	221.3	134.3	173.5	317.0	58.4
Cash & Cash equivalents at the end of the period	265.9	221.3	134.4	173.5	317.0

# **Awards & Accolades**







**Dewas** – Greenco Gold certified

Received the prestigious GreenPro Ecolabel certification for its products, End Suction Pump - DBxe and Lowest Lifecycle Cost (LLC) Series Horizontal Axially Split-case Pumps; Cast Iron (CI) Foundry Castings and Alloy Cast Steel (ACS) Foundry Castings

# **ESG Initiatives**



Enriching Lives

### Environmental

- Solar & wind power contribute 20%-22% of total power consumption
- 5 CII GreenCo certified manufacturing plants
- >1 GWh Energy saved through ENCON initiatives
- 31% Water recycled
- Use recycled products as raw material inputs, negligible plastic consumption and plastic waste
- Zero Discharge Facilities No release of toxic, non biodegradable, non-recyclable waste, liquid discharge
- Manufacturer highly efficient products and energy saving coatings meeting European MEI Norms
- Suppliers engagement with on environmental issues

### Social

- Vikas Charitable Trust established in 1994
- CSR activities revolves around Education, Employment, Healthcare, Animal Welfare, Re-skilling War Veterans and Women Empowerment
- Improve lives of community where we operate
- Social impact initiatives are measured by a third party
- **Employee Welfare:** Multi-pronged approach towards employee development.
- Focused on all aspects of diversity in workforce be it Gender, Regional or through Affirmative actions. No discrimination made during hiring process irrespective of the position's location, level or type of work

### Governance

- Sustainability reporting since 2009-10 and integrated reporting since 2018-19
- Mandatory Code of ethics examination taken by all the employees every year.
- The Board has an optimum combination of Executive and Non-Executive directors and gender diversification
- Risk Management Governance
- Occupation Healthy Policy
- Regular review and updation of policies in response to the changing requirements
- Whistleblower and POSH policies
- GDPR Compliant

### Examples of our CSR activities in India

- Supporting creation of clean water source for underprivileged school kids
- Health-check, eye-check camps and Vaccination camps
- Tree Plantation
- Self-employment awareness campaign amongst unemployed youths
- Provision & Up-gradation of education facilities for underprivileged school kids
- Provided support to HIV prevention program
- Provided support to Forest Rangers Wildlife Trust of India
- Save girl-child campaigns and Sponsoring foods for orphaned kids
- Awareness campaign for young farmers relating cultivating & cattle breeding best practices

### Examples of our CSR activities outside India

- SPP Pumps recognized as one of UK's best Apprenticeship Employers in the regional final of the National Apprenticeship Awards 2013
- Listed in England's top 100 apprenticeship employers by City & Guilds and the National Apprenticeship service
- Working with hospice and foodbanks in the UK around our manufacturing facilities to ensure food availability throughout the year
- Work with the Hero's First Foundation in the USA to raise money for war veterans of the Iraq and Afghanistan campaigns which is donated to hospitals and skill building institutions
- Sponsor skill building programs in the Republic of South Africa
- 2% of average net profit for preceding 3 financial years are invested in CSR activities

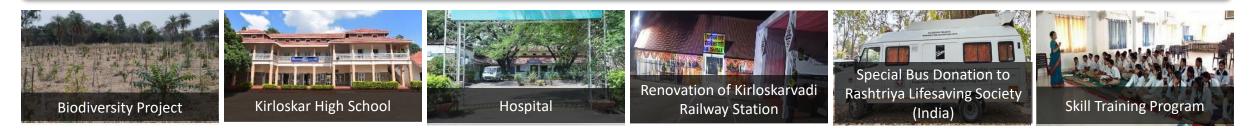
# **Shaping Tomorrow: A Commitment to SCR**



### All-women operated manufacturing facility in Kaniyur & 35% women workforce in Sanand factory is testimony towards gender equality and women empowerment



KBL conducts an array of activities and campaigns throughout the year. The company focuses on three areas for its CSR contributions Education, Healthcare, and Environment through the Vikas Charitable trust and Sou. Radhabai Trust



# **THANK YOU**

For further information, please contact

### Company



Enriching Lives

CIN: L29113PN1920PLC000670

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www.kirloskarpumps.com

### **Investor Relations Advisor**

# $SGA^{\underline{\tt Strategic\ Growth\ Advisors}}$

CIN: U74140MH2010PTC204285

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