

November 12, 2024

Listing Manager,

National Stock Exchange of India Limited

Exchange Plaza, C-1 Block G

Bandra Kurla Complex, Bandra (E)

Mumbai - 400051, India

Symbol: YATRA

ISIN No.: INE0JR601024

Manager - CRD **BSE Limited**

Phiroze Jeejeebhoy Towers

Dalal Street,

Mumbai - 400001, India **Scrip Code: 543992**

ISIN No.: INEOJR601024

Sub: Intimation to Stock Exchange - Investor Presentation in connection with the Un-audited Standalone and Consolidated Financial Results for the quarter ended September 30, 2024.

Dear Sir/Madam,

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the Investor Presentation in connection with the Un-audited Standalone and Consolidated Financial Results for the quarter ended September 30, 2024.

The above information will also be made available on the website of the Company at www.yatra.com.

This is for your information and records.

Thanking You,

Yours sincerely,

For Yatra Online Limited

Darpan Batra Company Secretary and Compliance Officer M. No. A15719

Encl.: as above

Yatra Online Limited

Yatra Online Private Limited)



Yatra Online Limited

Investor Presentation

Q2/H1-FY25

Disclaimer (1/2)



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FINANCIAL PERFORMANCE Q2/H1-FY25

Q2-FY25 Financial Performance



Gross Booking	Adjusted Revenue	Revenue from Operations	Revenue less Service Cost	Total Transactions	Air Pax ('000)
INR 17,609 Mn	INR 1,516 Mn	INR 2,364 Mn	INR 936 Mn	1,838	1,377
+1% YoY	0% YoY	+151% YoY	+20% YoY	(12%) YoY	(17%) YoY

Adjusted EBITDA	EBITDA	EBITDA Margin	Net Profit	PAT Margin	Corporate Client Wins*	Diluted EPS
INR 136 Mn	INR 111 Mn	12%	INR 73 Mn	3%	29	INR 0.5
+29% YoY	+285% YoY		+143% YoY		INR 1,213 Mn	

^{*}Expected annual volume of business

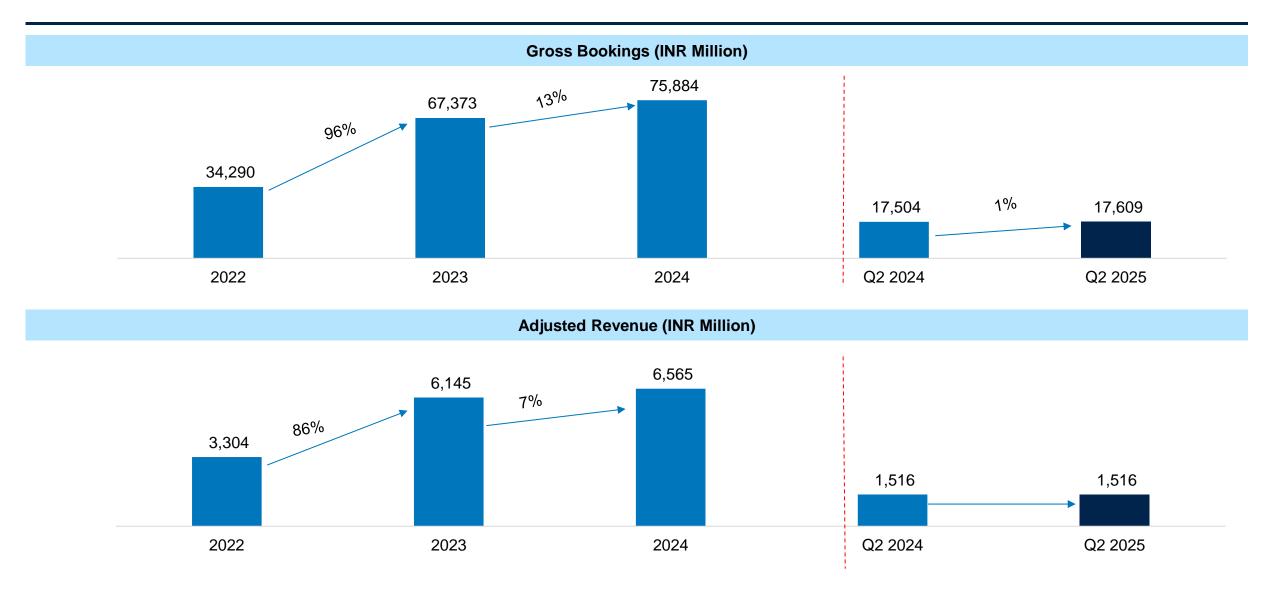
Q2-FY25 Financial & Operational Highlights



- For Q2-FY25, Yatra reported revenue of INR 2,364 million, up 151% YoY, largely due to outperformance of our Hotels and Packages business and contribution from the MICE business.
- Yatra continued to expand its corporate client base and closed 29 new corporate accounts during the quarter with billing potential of INR 1,213.
- On September 11, Yatra completed the acquisition of Globe All India Services (Globe Travels) for INR 1280 million in cash. This strategic acquisition brought approximately 360 new corporate clients, further strengthening Yatra's leadership in India's corporate travel sector.
- Yatra's cash and cash equivalent and term deposit stands at INR 2,129 million as on 30th September 2024 compared to 6,441 million as on 30th September 2023.
- Yatra's gross debts stands at 277 million as on 30th September 2024 compared to 1,742 million as on 30th September 2023.

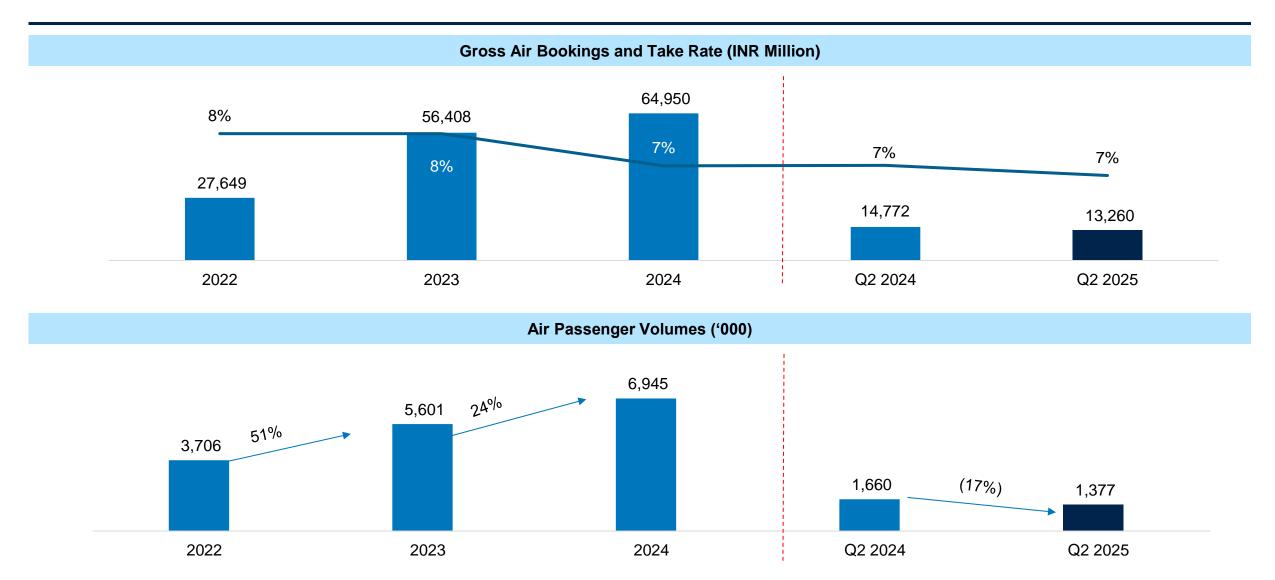
Historical Performance Trending





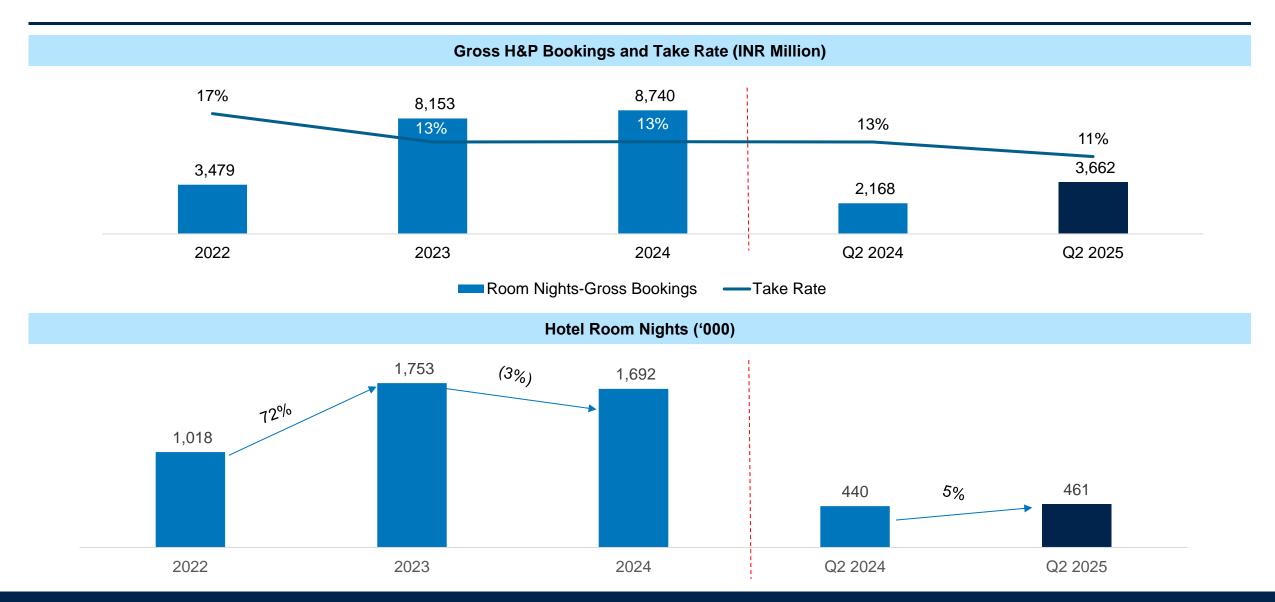
Historical Performance Trending





Historical Performance Trending





Quarterly Consolidated Financial Performance



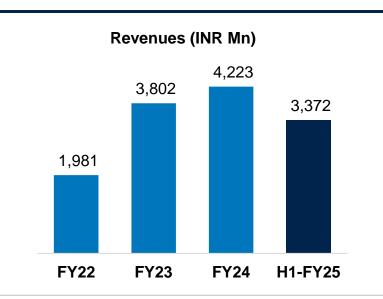
PARTICULARS (INR Mn)	Q2-FY25	Q2-FY24	YoY
Revenue from Operations (A)	2,364	941	151%
Revenue less service cost (B)	936	782	20%
Other Income* ('C)	17	25	(30%)
Operating Expenses* (D)	818	701	17%
Adjusted EBITDA (E = B+C-D)	136	106	29%
Adjusted EBITDA Margin (%) (F= E/B)	15%	14%	
ESOP cost** (G)	25	97	(74%)
Listing expenses (H)	-	68	(100%)
EBITDA (I = E -G-H)	111	-60	285%
EBITDA Margin (%) (J = I/B)	12%	-8%	
Finance Cost	25	62	(60%)
Depreciation	74	48	53%
Finance Income	62	7	726%
PBT (K)	73	-162	145%
Tax	0.4	9	(95%)
PAT (L)	73	-171	143%
PAT Margin (%) (M= L/A)	3%	-18%	
Other Comprehensive (loss)/ Income	0.4	-1.0	136%
Total Comprehensive Income/(loss)	73	-172	143%
Diluted EPS (INR)	0.5	-1.5	131%

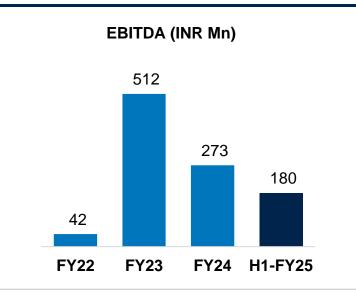
^{*} Other income is excluding finance income and operating expenses excluding forex cost (forex cost is part of finance cost)

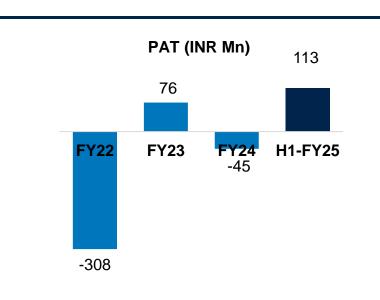
^{**} ESOP cost is non dilutive to YOL shareholding

Consolidated Historical Financial Performance

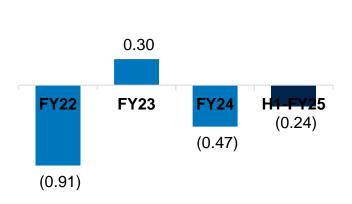


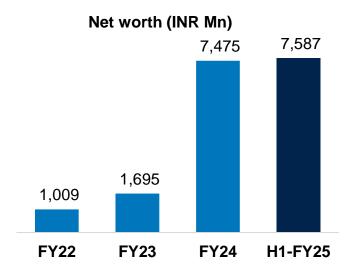


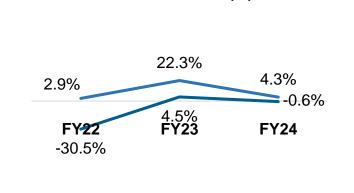




Net Debt to Equity Ratio (x)







-ROCE

-ROE

ROE and ROCE (%)



Recent Developments

Yatra Online Limited Acquires Globe Travels



ACQUISITION OVERVIEW

Date Closed: September 11, 2024

Acquisition Details:

Acquirer: Yatra Online Limited (NSE: YATRA)

• Target: Globe Travels

• Price: INR 128 Cr

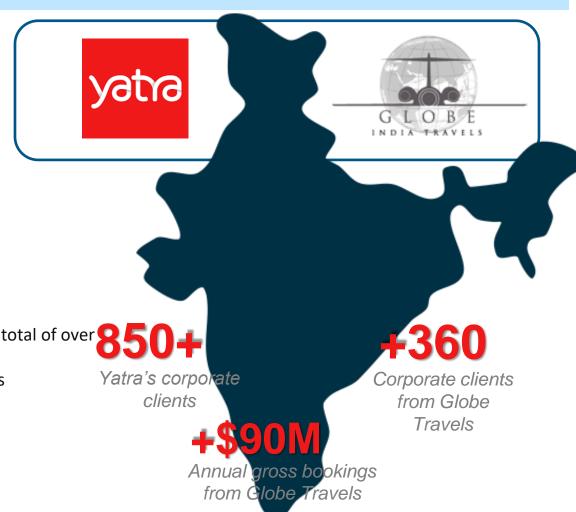
Source of Funds: Earmarked IPO funds of 150 Cr for M&A

Financial Impact:

- Adds annual GMV of INR 783 Cr
- Adjusted Operating Margins of above 20%
- Immediately accretive to Yatra's financials

Customer Base:

- Globe Travels adds 360 corporate clients to Yatra's 850 for a combined total of over 1200 corporate customers
- Top Globe clients include leading majors from Cement and Steel sectors



Globe Travels Acquisition Key Benefits and Synergies





Expanded Market Share:

- 40% increase in corporate customer base
- Enhanced positioning with suppliers for better terms



Cross-Selling Opportunities:

- Minimal overlap in customer base
- Potential to cross-sell hotels, expense management, and travel solutions



Synergistic Benefits:

- Integration of Yatra's Corporate Self Booking Platform
- Increased efficiencies and reduced costs for Globe's clients
- Margin expansion potential through realized synergies



MICE Expertise:

Strengthens Yatra's capabilities in Meetings, Incentives, Conferences, and Exhibitions (MICE) and makes the combined entity one of the leading players in MICE by volume of business



RECAP - Expense Management Solution Gen Al-powered Expense Management for SMEs and Large Enterprises



SUPPORTING BUSINESSES TO MANAGE EMPLOYEE TAX BENEFITS AND EXPENSES AT ONE PLACE



Automatic expense reporting

- OCR converts printed text to data
- Prepaid cards and mobile app enable instant reimbursements.
- · Forward Email receipts to automatically initiate the reimbursement process.

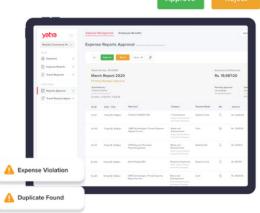


96% Reduction in Paperwork

100% Visibility and Control over expenditure

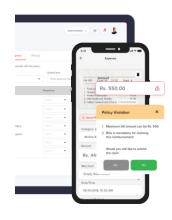


100% Digitization of expenses



Approve expenses in real-time

- · Review and Approve / Reject with a click
- Filter and view the reports based on requirement
- View / Download Bills of the expense
- See the list of Reports awaiting your approval



Compliance with Company policies made easy

- Define your expense policies & approval settings once and automate the rest
- · Greater control results in reduced expenditure, saving time for approvers and the finance team.

Launched MICE for Corporates



Launched MICE

- With our focus on the Corporate segment and our commitment to expanding our presence and offerings we recently onboarded a team in the Meetings,
 Incentives, Conferences, and Exhibitions (MICE) segment.
- Early signs from this business are encouraging, with significant business already secured.

Right Fit With Corporate Offerings

• The MICE industry presents a compelling growth opportunity with its attractive margin profile, making it a strategic addition to our corporate portfolio alongside our Visa facilitation and Car Rental services.

India MICE TAM

• The India MICE market was valued at approximately USD 3.3 billion in 2023 and is projected to grow to USD 10.5 billion by 2030, reflecting a compound annual growth rate (CAGR) of 18% from 2023 to 2030.

Scheme of Amalgamation



- On 12th August 2024, the Board of Directors of Yatra Online Limited approved a Composite Scheme of Amalgamation ("Scheme") involving Yatra Online Limited (the "Amalgamated Company") and its six wholly-owned subsidiaries (collectively referred to as the "Amalgamating Companies"). The primary objective of this amalgamation is to simplify management, operational, and corporate structures, thereby enhancing efficiencies and generating synergies.
- The management of Yatra Online Limited believes that, among other benefits, the amalgamated entity will achieve greater operational
 and economic efficiency. This will be accomplished through the pooling and more effective utilization of combined resources, reducing
 overhead costs and expenses, achieving economies of scale, eliminating duplication of work, and rationalizing compliance
 requirements.
- The Scheme is subject to requisite approvals/consents, as may be required in this regard.



About Yatra

Yatra – At a Glance



Business Overview

Zero to billion \$ TTV in 10 years

- Founded in 2006 having a long demonstrable history of building scalable businesses
- Go-to-market strategy that spans the entire value chain of travel and hospitality covering B2C and B2B segments
- Yatra's multi-channel approach is a competitive advantage in the emerging Indian market

Largest corporate travel player in India

- Customer base of ~849 large corporates with addressable employee base of 7+ million employees
- Well diversified corporate customer base

Integrated Corporate Tech player in India

- Real-time and Integrated Tech Platform that meets all the needs of corporate travelers in a seamless way
- Accessible through Desktop & Mobile apps.

Superior Corporate Governance

- Experienced management team and strong corporate governance comprising industry executives with deep roots in the travel industry with 90+ years of accumulated experience
- Experience of being a NASDAQ listed company and managing public shareholders

Key Highlights





Unique "go-to-market" strategy that spans across the entire value chain of travel and hospitality

- Largest Corporate travel services provider;
- One of the largest OTA

Comprehensive and scalable Tech platform providing seamless customer experience



2

Corporate Business – Driven by deep tech capabilities and customer stickiness

Strong Corporate Governance and seasoned management team with proven execution capabilities



3

Scaled Up B2C business – Yatra one of the most well recognized travel brands in India

Multiple growth levers to deliver sustainable growth



4

Emerged Stronger Thru Covid – Poised for Margin Expansion

Unique Multi channel approach



While other Indian OTAs focus mainly on the B2C segment, we deliver a full suite of leisure and corporate offering that enables us to target travelers holistically and get better leverage on customer acquisition and technology cost

The Yatra Platform



⁽¹⁾ Research done by Strategy& for the company- Market in 2017

⁽²⁾ Phocuswright; Online Travel in India: 10th Edition (2017); online refers to online leisure / unmanaged business travel in India consumer market

⁽³⁾ Cumulative as of March 31, 2024; does not include data for B2B businesses

⁽⁴⁾ Research done by Strategy& for the company- Market in 2017

⁽⁵⁾ Management estimates for India online penetrations for corporate travel

⁽⁶⁾ Count as of March 31, 2024 (To be Updated)

⁽⁷⁾ Phocuswright Offline Market percentage for Air & Hotels for 2017E in India consumer market

India's Leader in B2B Travel



- 18 years of travel experience with 10 years of specialization in Corporate Travel
- India's leading B2B Corporate platform by total spend and number of customers
- Proprietary end-to-end digital solution powering an omnichannel service platform
- Real-time and Integrated SaaS Platform that meets all the needs of corporate travelers in a seamless way
- Customer base of ~849 large corporate customers with addressable employee base of 7+ million employees
- Highly diversified customer base
- Customer touchpoints include website, mobile applications, travel agents and call centers

Industry overview

Overview

Yatra

US\$32B

Indian Corporate Travel Market Size

13,000+

Total Corporate Customers

400,000+

SMEs

~10%

Online penetration for corporate travel market

~56K

SME customers(1)

~98%

Customer Retention⁽¹⁾

~849

Corporate Customers(1)

68% of Top 100

Customers with tenure > 5 years

~53K

Travel Agents⁽¹⁾

91% of Top 100

Customers with tenure > 3 years

(1) Data as of 31 March 2024



One of India's Largest OTA Platform



- Yatra is one of the most well recognized travel brands in the country, having won numerous awards
- A one-stop-shop for customers leisure travel needs
- ~90% of our total traffic comes from direct and organic channels testament to our strong brand recall
- Comprehensive and scalable tech platform providing seamless customer experience
- Customer touchpoints include website, mobile applications, retail stores and call centers
- Largest platform among all Indian OTAs with ~108k domestic hotels and homestays contracted in ~1506 cities, with strong presence across Tier II & III cities
- Supplier of choice for Hotel inventory to other players in the industry including Domestic & International OTA's and B2B players.

Industry

Overview

Yatra

US\$19B

B2C Travel Market Size

~38%

Online penetration for Air and Hotel

~15M

Registered Customers(1)

~54%

Business from Repeat Customers(3)

~140M (22% YoY)

Total Consumer Visits(2)

~46%

Business from New Customers⁽³⁾

~108K

Largest Hotel Listings among all OTAs(3)

~93%

Direct and Organic traffic(3)

~28M

Mobile App Downloads

97.8%

Booking Success rate⁽³⁾

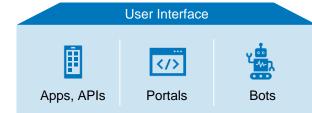
⁽¹⁾ Cumulative as of March 31, 2024; does not include data for B2B businesses (2) For the period April 2023 to March 2024 (3) For the period Fiscal year FY24



Comprehensive and Scalable Tech Platform Providing Seamless Customer Experience



Dedicated team with domain expertise focused on evolving technologies



- Website and mobile app that have exploring, searching and booking capabilities
- Virtual assistance for real-time customer assistance
- Automated technology for customer refunds, seat and meal bookings

Yatra Apps:

- Yatra Consumer app and Yatra web check in app
- Yatra for Business

Real-time Data replication Data connectivity and redundancy Analytics

Integration Layer

- Links suppliers' systems and delivers real-time availability and pricing information
- Streamlined software across all distribution channels B2B, B2C, Web & Mobile
- Data analytics capabilities to offer personalized experience to customers

Technology Stacks











- Single data center with cloud-based back-up:
 - Ability to restore all site operations within 48 hours in case of complete shut down
 - Supports traffic spike of 4.5x across travel categories

Yatra has invested heavily in developing a secure, advanced and scalable Technology Infrastructure



Strong Management Team with Proven Execution Capabilities



Management Team



Dhruv ShringiWhole-time Director and CEO

- He is a chartered accountant and also holds a master's degree in business administration from INSEAD
- He was previously associated with Fords Motor Company, Arthur Andersen & Co. and ebookers



Manish Amin
Chief Information and Technology Officer

- He holds a general certificate in business studies from Business Technician and Education Counsel
- He was associated with ebookers and Flightbookers Limited



Rohan Mittal

- Appointed as the CFO in September 2022
- He is an MBA from IIM Lucknow and was previously the CFO of Rivigo and Gati Limited.



Sabina Chopra COO (Corporate)

- Brings over 32 years of experience in Travel & Hospitality
- Prior to joining the company, she headed India based operations of ebookers



Darpan Batra
Company Secretary

- Previously associated with Punj Lloyd Limited
- He holds a bachelor's degree in law from the University of Delhi

- 90 years of accumulated Senior management team experience
- Previous team experience with









Professionally managed company by seasoned travel professionals



Ensuring Highest Level of Corporate Governance







Multiple Levers to Deliver Sustainable Growth



Key levers driving business growth

Levers to deliver sustainable growth

1

Sticky Corporate Business

- Market Leader in large Corp Travel Management Segment
- High Retention rates driven by deep Tech Integration
- Self book platform leads to higher operating leverage
- Best in Class Corp Travel Management Platform

2

Strong Brand Recall

- Benefitting from India's consumption story & revenge travel
- Ability to scale deeper into Tier II/III Markets

3

Ability to cross-sell to large corporate base

- Other Travel Products like Hotels, Cabs, Insurance, etc and software services eg. Expense Management Solutions
- Personnel Travel for Employees

4

Industry Leading Supply of domestic hotels

 Supplier of choice for other players in the Industry (within and outside India)

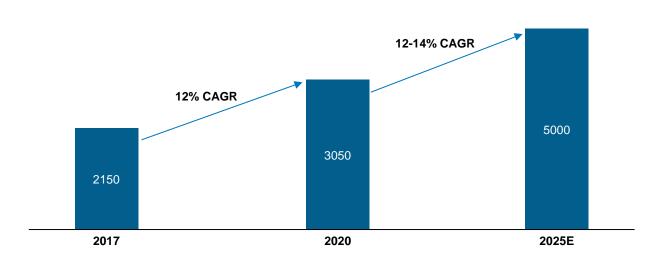


Yatra Corporate Business

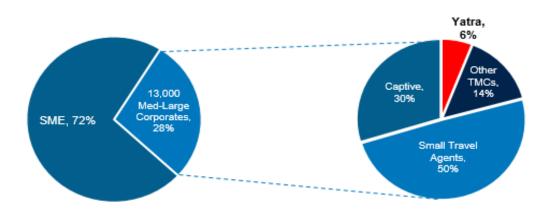
Highly fragmented Corporate travel market, Massively Underpenetrated – Yatra largest player



Indian Corporate Total Travel and Entertainment Spends (INR Bn)



Highly Fragmented Corporate Travel Market



B2B Market expected to grow at 2x the overall travel market and approximately double over the next 5 years driven by:

- GDP growth: RBI projects 7% growth in GDP for India in FY25, implying higher business activity, and related travel
- GST implementation: ~10 Mn companies in India with registered GSTIN greater scope for organized TMCs
- Growth in MICE: High margin (~20%) & high demand frequency; expected growth in off-sites, dealer meets

Highly fragmented market shifting towards online & organized segment

- Extremely fragmented and a large population of corporates are handled in an analog, inefficient manner with no digitization
- Top 13k companies account for 28% of volume
- Yatra is the largest player with 6% share of the 13,000 Mid-Large Enterprises

Note: The above is based on management estimate and Strategy& report prepared by management

Corporate Business – Driven by Deep Tech Capabilities and Customer Stickiness



Multi platform-based cloud system







Web based solution accessible across platforms and updated real-time







- User Friendly Self Booking Platform
- ~98% corporate customer retention rate
- Cost reduction improving profitability for customers
- Integrations with major HRMIS solutions and customer ERP systems to provide end to end solution
- Special Yatra Air Fares and largest hotel supply in the country
- Customizable reports and MIS
- VIP desk for senior management
- Dedicated tech for GST reconciliation, ensuring no credit loss
- Dedicated **implementation team**, for quick go live
- Integrated T&E solutions, along with expense management
- Full bouquet of **ancillary services such as** Visa, Insurance, MICE etc.
- 24*7 Help desk
- Globalized scalable Tech platform

Corporate travel - Range of services



Ticketing



Hotel Booking

Dom/ Intl



24X7 Dedicated Support



Customized Self Booking tool



Onsite / Offsite Travel Desk





Cab Integration



Rail / Bus Services



Visa & Passport Services



Expense Management



Travel Insurance & Forex

The Platform Delivers Compelling Value to Customers and Suppliers



What We Do for Customers

What We Do for Suppliers



Fully integrated travel and expenses management platform

- Integrated end to end solutions enabling full travel spends visibility, cost savings and compliances
- Detailed reporting insights such as MIS, expenses summary etc.
- Ability to book multiple services such as Air, Hotels, Cabs and Rail through one common platform



Wide access to different customer bases

- Access to consumer, corporate and travel agent base for the air and hotel suppliers
- Distribution reach to Tier 2 and Tier 3 locations through our tie ups with 53k + travel agents



Complete travel experience

- High touch, 24*7 services enabling seamless search and booking experience, change of travel plans
- VIP assistance for CXO's at airports.
- Location tracking and duty of care



Higher yields and sticky business

- Higher yields and more sticky business for Air and Hotels bookings as compared to consumer segment due to higher mix of corporate business
- Yields for corporate customers ~1.5x of OTA
- High return distribution channel for suppliers



Savings through Yatra exclusive supplier content

- Access to savings through Yatra Special fares for corporate customers where customers don't have direct deals with suppliers. Yatra Special / tactical fares on an average lower by 35-40% as compared to normal fares
- Access to GST invoices for both Air and hotel enabling smoother input credit availment for the customers
- Reducing environmental impact through EV based cab services and tracking of carbon emissions of flights, along with ability to offset.



Extension of supplier teams

- · Act as extension of supplier marketing teams, making joint bids to corporates
- Detailed insights on various consumer trends and preferences to suppliers

"Yatra has been instrumental in significantly reducing our opex cost especially given that travel is a large part of our overall spend"
- A leading IT Services Company CFO

Access to Multiple Revenue Streams





Convenience fee

Management fee

Product and services revenue

Fees, incentives and extras

GDS revenue

Marketing and other revenue



1

Less dependency on transaction fee as compared to competitors due to higher corporate mix 2

No customer accounting for more than 2% of total transaction value in FY23.

3

Revenue mix -

~70% of revenue contributed by Air, ~16% from H&P while balance is contributed from other services such as Cabs, rail, advertisement income etc. 4

Income such as Deposit incentive, Target linked bonuses and special tactical discounts, upsell etc. are received from LCCs

Ability to grow this income further, post the funds received from India IPO.

5

GDS income -

Yatra is paid a fixed fee for each booking made through the GDS system

6

Revenue received from services such as advertisement, tactical partnerships with other brands, insurance etc.

Growing Catalogue of Loyal, Blue-Chip Customers





~98%

Corporate customer retention rate⁽¹⁾

1 of 4

Top 100 listed companies in India are served by Yatra





~65%

Transactions for domestic travel done by employees of corporates on the platform

3 of 4

Big 4 Accounting firms





91%

of top 100 customers have tenure of 3+ years

3 of 5

Largest technology companies of India



(1) Data for the period April 31 2023 to March 31 2024

Cross-Sell Opportunity Driving Down Customer Acquisition Costs



34

Future Growth Opportunities

Cross Sell -

- 7.5+ Mn educated individuals employed by the corporates that we service
- Pertaining to high income service sectors such as consulting, IT and banking
- Ability to cross sell leisure travel, refer case studies alongside

SaaS opportunity -

- Significant opportunity for international expansion through our proprietary Corporate Platform Partner (CPP) program
- Initial partnerships signed in high growth regions such as with Nirvana Travel & Tourism LLC in the Middle East and Sabron Tech Ltd. In Africa

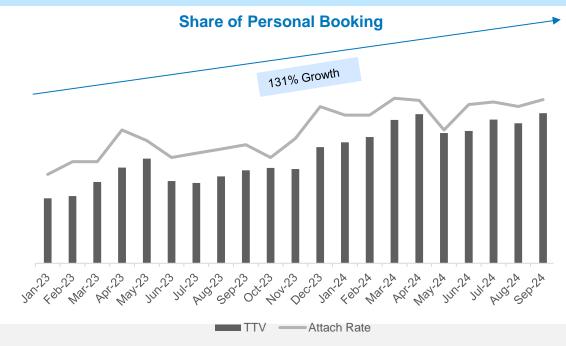
Fintech opportunities -

 Opportunities of partnering with banks / financial institutions to launch co branded T&E cards which will provide seamless automated transaction flow from booking to invoicing to payment to recording of transactions in the customer accounts, through integration with our expense management tool

Green Initiatives - Working towards various green initiatives such as

- Shift towards EV based cabs for Corporate customers from traditional ICE cabs
- Displaying of carbon footprint of flight options on the platform along with ability to offset the same

Cross Utilization of Corporate Tool for Personal Bookings by Employees



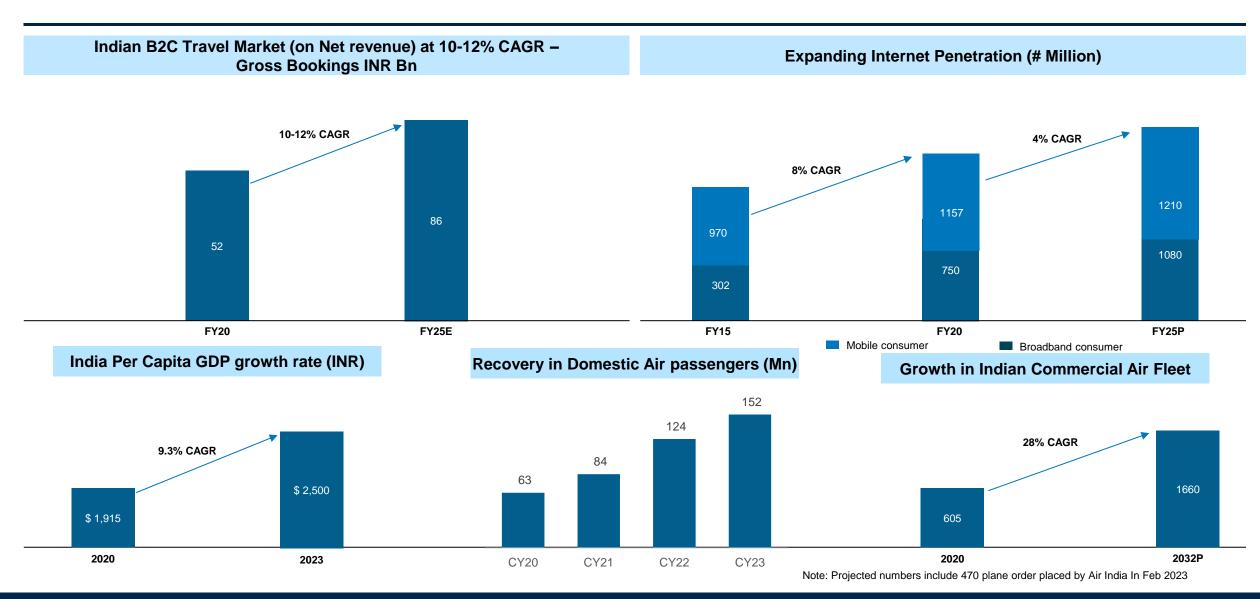
Access to personal bookings from large corporate employee base at negligible cost vs consumer business, resulting in higher profitability per booking



Yatra Consumer Business

Consumer Travel Market Growing at ~2x of GDP



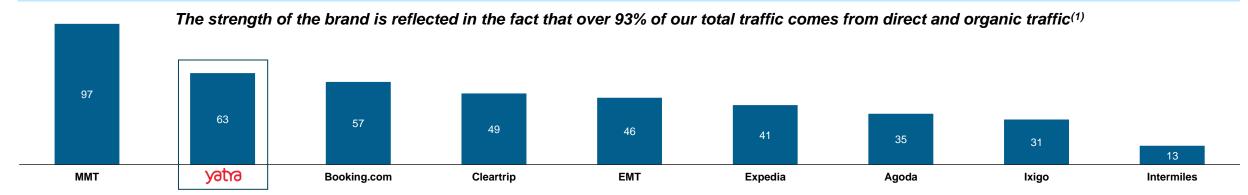


Scaled Up B2C Business – Yatra One of the Most Well Recognized Travel Brands in India



Our Leading Market Position and Operational History have led to Widescale Recognition of the "Yatra" Brand

Superior Brand Awareness











(1) For FY24

B2C Growth Driven by Deeper Online Penetration and Category Expansion

strong brand recall



Airlines

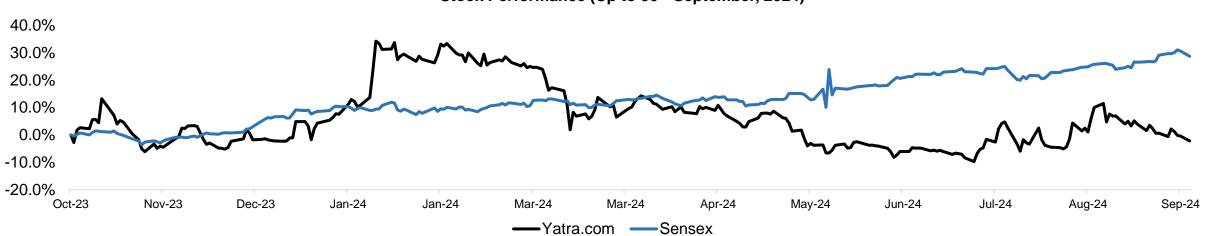
Yatra Well Capitalized to Take Advantage of Growth in Consumer Segment Through Existing Infrastructure and Tie Ups



Capital Market Data

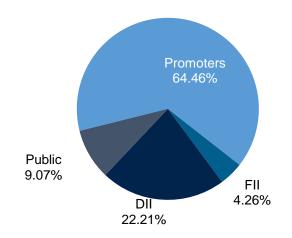






Price Data (As on 30 th September, 2024)	INR	
Face Value	1.00	
CMP	131.55	
Market Cap (INR Mn)	20,642.3	
No. of Share outstanding (Mn)	156.9	

Shareholding Pattern as on 30th September, 2024



Glossary



Term	Description	Term	Description
B2B	Business to Business	Gross Booking Revenue	Gross booking revenue is defined as the total amount paid by customers for travel services and products booked through the OTAs including taxes, fees and other charges, and is net of cancellations, discounts and/or refunds.
B2C	Business to Consumer	HRIS	Human Resource Information System
CAGR	Compounded Annual Growth Rate (as a %): (End Year Value/ Base Year Value) ^ (1/No. of years between Base year and End year) –1 [^ denotes 'raised to']	Net Operating Revenue	Net operating revenue is defined as revenue from sale of goods or services less excise duties and other indirect taxes, plus income from activities related to core business. Financials have been reclassified as per CRISIL Standards.
CRISIL	CRISIL Limited	OFS	Offer for Sale
EBITDA	EBITDA is calculated as profit for the year/period plus income tax expense/(credit), finance cost, depreciation and amortisation expense less finance income	ОТА	Online Travel Agency
EBITDA Margin	EBITDA as a percentage of revenue from operations less Service Cost	PAT	Profit After Tax
ERP	Enterprise Resource Planning	SaaS	Software as a Service
GDS	Global Distribution System	ТТА	Traditional Travel Agent
Adjusted EBITDA	Adjusted EBITDA is calculated as profit for the year/period plus income tax expense/(credit), finance cost, depreciation and amortisation expense less finance income Less ESOP cost and listing expenses	PAT Margin	Net profit as a percentage of Revenue from operations
Revenue Less Service Cost	Revenue from Operations – Service Cost	Adjusted Revenue	Adjusted revenue is defined as the sum of Adjusted margin (of Air, Hotel & packages and other Services), other operating income and other income excluding finance income

Investor Relations Contact



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Thank You