

CREDO BRANDS MARKETING LIMITED (fka Credo Brands Marketing Private Limited) Plot No. B-8, MIDC Central Road, Marol MIDC, Andheri (E), Mumbai - 400093. INDIA

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Website: Corporate: www.credobrands.in Ecommerce: www.muftijeans.in CIN: L18101MH1999PLC119669

October 28, 2024

To BSE Limited

Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001

Scrip Code: 544058

Dear Sir/Madam,

To

National Stock Exchange of India Limited

Exchange Plaza, C-1, Block G Bandra Kurla Complex Bandra (E), Mumbai – 400 051

Scrip Symbol: MUFTI

Sub: <u>Presentation on Unaudited Financial Results for the quarter and half year ended</u>
<u>September 30, 2024</u>

Pursuant to Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Please find attached herewith the presentation on Unaudited Financial Results for the quarter and half year ended September 30, 2024.

The above is being made available on the Company's website i.e. www.credobrands.in.

This is for your information and dissemination on your website.

Thanking you,

Yours faithfully,

For Credo Brands Marketing Limited

Sanjay Kumar Mutha Company Secretary and Compliance Officer

Encl. As above







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Q2 & H1 FY25 Financial Highlights

### MD's Comments



#### Commenting on the Result, Mr. Kamal Khushlani, Chairman & MD, Credo Brands Marketing Limited said

"Our Company demonstrated resilience and a steadfast commitment to driving growth despite facing a challenging external environment. Margins due to subdued demand were impacted in this period by several external factors, including a reduced number of wedding dates, unprecedented heavy rains in September, and generally subdued discretionary spending.

Despite these headwinds, our growth in revenues by 12% in the quarter underscores our focus on growth and the strength of our response in a shifting market and this is after taking a 3% increase in provisions for returns as compared to the same period last year. Our Gross Profit Margins remained stable, highlighting the strong customer loyalty and enduring appeal of the brand even in challenging conditions. As planned, over the last six months, we have been able to reduce our inventory levels, and we will continue to manage the same going ahead.

In this half year, we have opened 17 new stores on a gross basis (2 new stores on a net basis) taking our total count to 427 stores. Given the softer demand environment we have been selective about our store openings and have been focusing on high quality signings. Going forward as demand begins to pick up we expect to further ramp up our store openings and plan to open 20-25 new stores in the second half of the year. We intend to open new stores with aim of improving market share, brand recognition and economies of scale.

We are anticipating stronger demand in the coming months, driven by the festive season and upcoming marriages. We are also looking to improve our presence on digital platforms which will help us grew our D2C business and for this purpose we have partnered with Meta and Google.

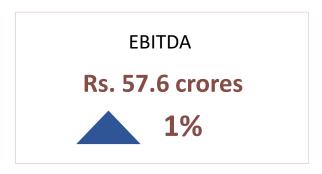
Our strategy revolves around providing high quality products to our customers and continue being the bridge between the mass and premium consumer segments and our asset light business model, robust cash flows, and low-debt position provide a solid foundation to execute our multipronged strategies whilst maintaining profitability and healthy margins."

## Q2 FY25 Operational & Financial Performance



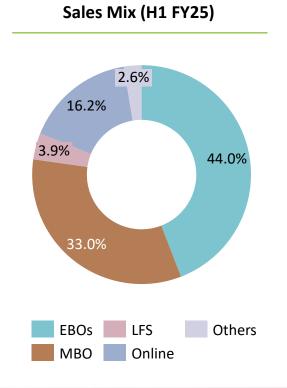








**Product Mix (H1 FY25)** 



All comparisons are on Y-o-Y basis

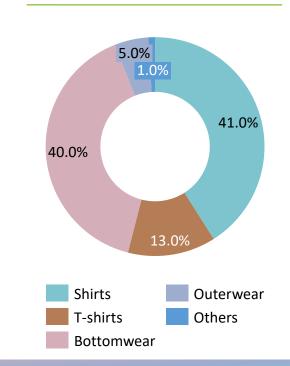


**Gross Profit Margin** 



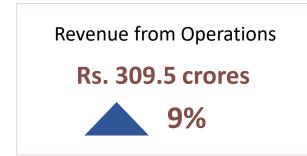
Q1 FY24

Q1 FY25

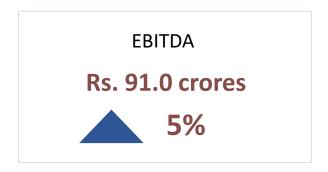


## H1 FY25 Operational & Financial Performance







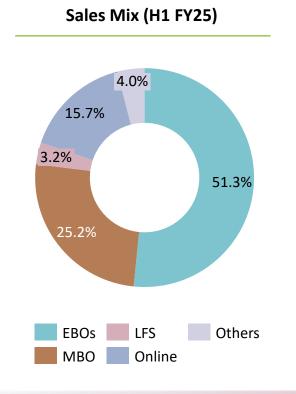


**PAT Margin** 

Q1 FY25



**Product Mix (H1 FY25)** 

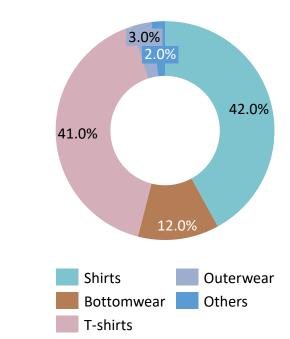


^ Gross Addition of EBO Stores

All comparisons are on Y-o-Y basis



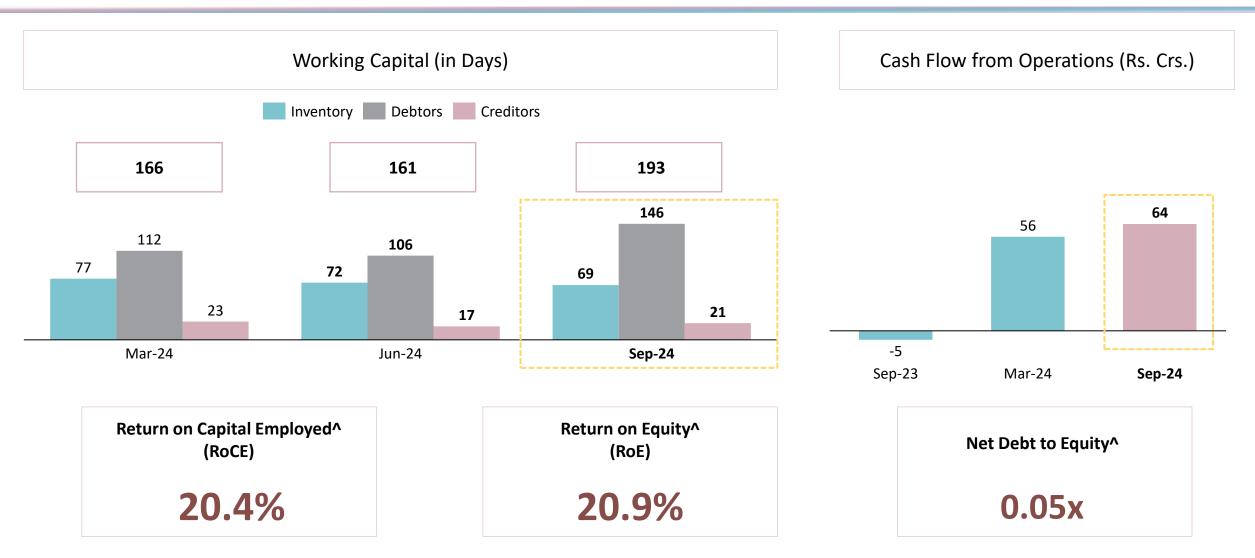




Q1 FY24

## Cash Flow & Balance Sheet





RoCE = EBIT / Average Capital Employed. (Capital Employed = Total Equity + Long Term Debt + Short Term Debt)
RoE = PAT / Average Equity

## Profit & Loss Statement



Profit & Loss (in Rs. Crore)	Q2 FY25	Q2 FY24	YoY	H1 FY25	H1 FY24	YoY
Total Revenue	185.6	165.6	12%	309.5	284.1	9%
Cost of Materials Consumed	2.5	2.9		7.2	7.7	
Purchase of Stock in Trade	77.0	75.0		114.3	122.8	
Changes in Inventory	3.9	-7.6		13.1	-8.3	
Cost of Materials Consumed	83.4	70.3		134.6	122.2	
Gross Profit	102.2	95.3	7%	174.8	161.8	8%
Gross Margin	55.1%	57.5%		56%	57%	
Employee Cost	7.4	7.9		15.4	17.0	
Other Expenses	37.2	30.6		68.4	57.8	
EBITDA	57.6	56.8	1%	91.0	87.1	5%
EBITDA Margin	31.1%	34.3%		29%	31%	
Other Income	0.5	1.2		1.7	2.1	
Depreciation	16.5	15.4		31.9	29.9	
EBIT	41.7	42.6	-2%	60.8	55.0	10%
Finance Cost	6.3	5.6		12.4	11.0	
Profit before Tax	35.4	37.0	-4%	48.4	48.3	0%
Tax	8.9	9.0		12.2	11.7	
PAT	26.5	28.0	-5%	36.2	36.5	-1%
PAT Margin	14.3%	16.9%		11.7%	13%	
EPS (in Rs.)	4.10	4.35		5.62	5.68	

## Consolidated Balance Sheet



Assets (Rs. In crore)	Sep'24	Mar'24
Property Plant & Equipment	78.7	77.2
Capital Work in Progress	0.0	0.8
Right of Use Asset	209.3	201.5
Investment Property	1.6	1.6
Intangible assets	0.2	0.2
Financial Assets	18.8	15.8
Deferred Tax Asset (Net)	32.8	26.7
Non - Current Tax Assets	0.5	0.5
Other Non - Current Assets	13.2	18.8
Non - Current Assets	355.2	343.2
Inventories	110.9	124.9
Financial Assets		
(i) Trade receivables	269.0	212.2
(ii) Cash and cash equivalents	1.0	1.7
(iii) Bank Balance & Other than above	0.8	0.8
(iv) Other Financial Assets	5.1	8.6
Other Current Assets	20.3	18.4
Current Assets	407.1	366.7
Total Assets	762.3	709.9

Equity & Liabilities (Rs. in crore)	Sep'24	Mar'24
Share Capital	13.0	12.9
Other Equity	363.5	328.8
Total Equity	376.5	341.7
Financial Liabilities		
(i) Borrowings	3.0	4.8
(ii) Lease Liabilities	190.5	181.4
(iii) Other Financial Liabilities	40.5	39.9
Provisions	4.0	4.0
Non-Current Liabilities	238.1	230.2
Financial Liabilities		
(i) Borrowings	16.3	32.7
(ii) Lease Liabilities	36.0	34.2
(iii) Trade Payables	25.7	22.6
(iv) Other Financial Liabilities	0.7	2.4
Provisions	3.6	4.9
Current tax liabilities (net)	6.3	0.5
Other current liabilities	59.1	40.8
Current Liabilities	147.7	138.1
Total Equity & Liabilities	762.3	709.9

## Consolidated Cash Flow Statement



Particulars (Rs. in crore)	Sep'24	Sep'23
Net Profit Before Tax	48.4	48.3
Adjustments for: Non-Cash Items / Other Investment or Financial Items	42.9	39.1
Operating profit before working capital changes	91.3	87.4
Changes in working capital	-14.9	-81.1
Cash generated from Operations	76.5	6.3
Direct taxes paid (net of refund)	-12.5	-11.7
Net Cash from Operating Activities	64.0	-5.4
Net Cash from Investing Activities	-12.9	-13.2
Net Cash from Financing Activities	-51.7	11.6
Net Change in Cash and Cash equivalents	-0.7	-7.0
Add: Cash & Cash equivalents at the beginning of the period	1.7	7.7
Cash & Cash equivalents at the end of the period	1.0	0.7

## 'Mufti' - Redefining Menswear



## Creative, Bold and Expressive Clothing for the Contemporary Indian Man



Focus on expressiveness and boldness in our designs differentiates us from competition



1,853 touchpoints with 427 EBOs in 238 towns & cities in India

Presence in 600 cities in India^



Diverse products range under the midpremium to premium price range of clothing in India



Comprehensively focus on the design and outsource manufacturing



Strong brand recall amongst customers with a database of over **2 million customers** on "Muftisphere"



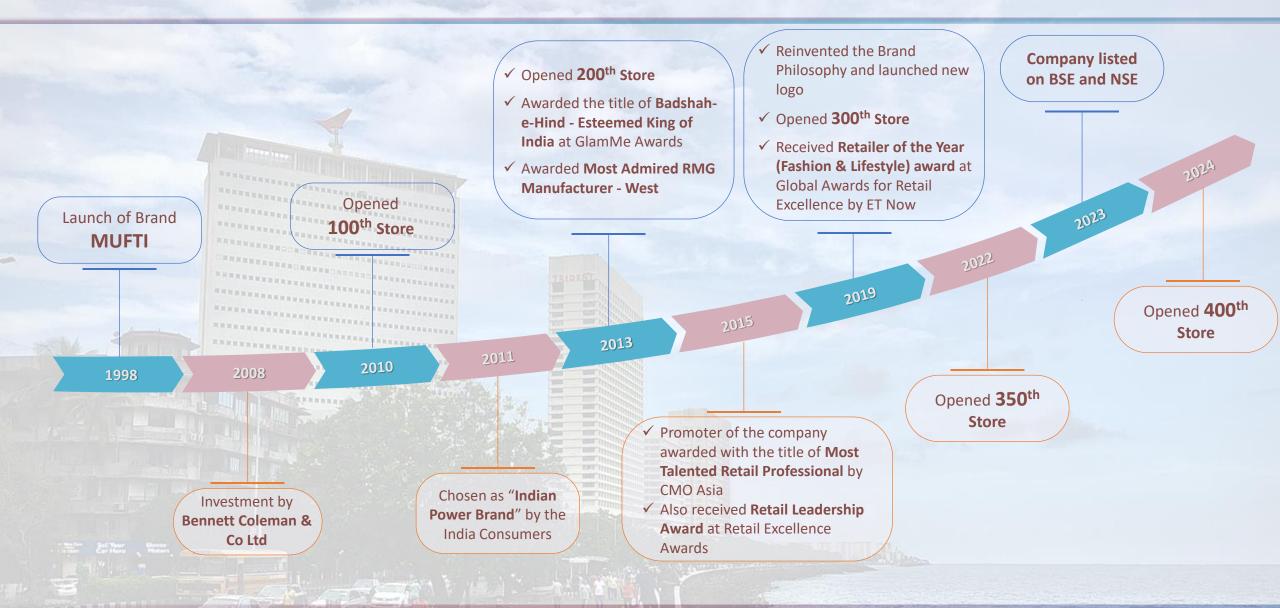
Network of **48 fabric and accessories suppliers** and **48+ manufacturing partners** 

Providing a meaningful wardrobe solution for multiple occasions in a customer's life

^As of Sep 30, 2024 11

## Our Journey





## Reinvented Brand Identity



## THE STORY OF OUR LOGO











Signifying and reiterating our status as a home-grown brand of Indian origin



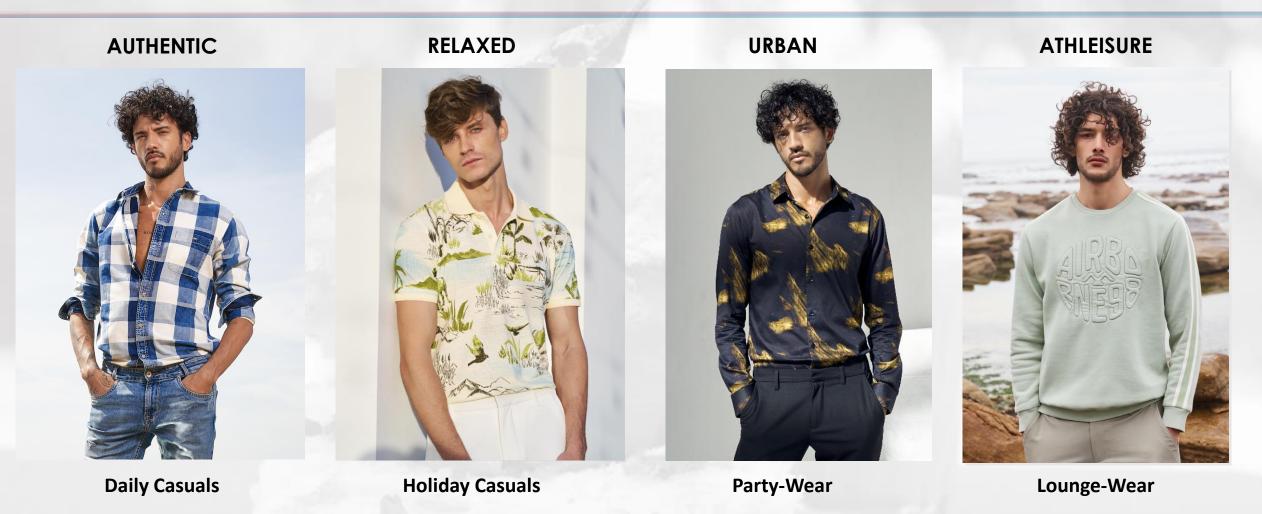




Coherent merchandise display at stores to communicate our lifestyle thought to the end consumer

## Reinvented Merchandise Architecture





Increasing our share of customer's wallet by providing designs suited for specific occasions in our customer's life

# Reinvented Retail Identity











# **COMPANY DIFFERENTIATORS**

## Company Differentiators



1

Wide Range of Products for Multiple
Occasions

2

Strong Brand Equity with Presence
Across Categories

3

Multi-channel, Pan-India Distribution
Extending from Major Metros to Tier3 Cities

4

EBOs Prime Distribution
Channel Offering Holistic In-Store
Brand Experience and Enhancing
Brand Visibility

5

Scalable and Asset Light
Business Model

6

Driven Through Longstanding
Relationships with Partners from the
Back-End to Front-End

7

Systems Driven Processes and Analytical Capabilities Enable Data Based Decision Making

8

Financially Stable Business Model
With Demonstrated History of
Profitable Growth

Ç

Experienced Board of Directors with a Proficient Team Committed to the Brand's Philosophy

## 1. Wide Range of Products for Multiple Occasions



### Focus on creativity, expressiveness and boldness in designs to provide a youthful appearance



Among brands offering the most balanced mix of products across Topwear, Bottomwear and Outerwear\*

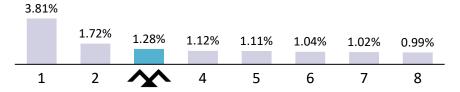
Note: (1) Shirts and T-shirts together constitute Topwear

## 2. Strong Brand Equity with Presence Across Categories

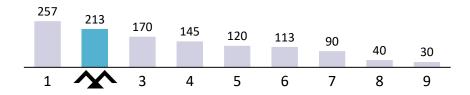


## Recognized brand with 25 years of presence in India

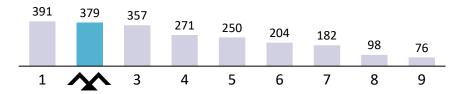
#### Share of Men's Casual Led Western Wear Players in the Mid Price+ Branded Market – FY2022



#### Cities Presence - Key Players in Men's Western Wear Market

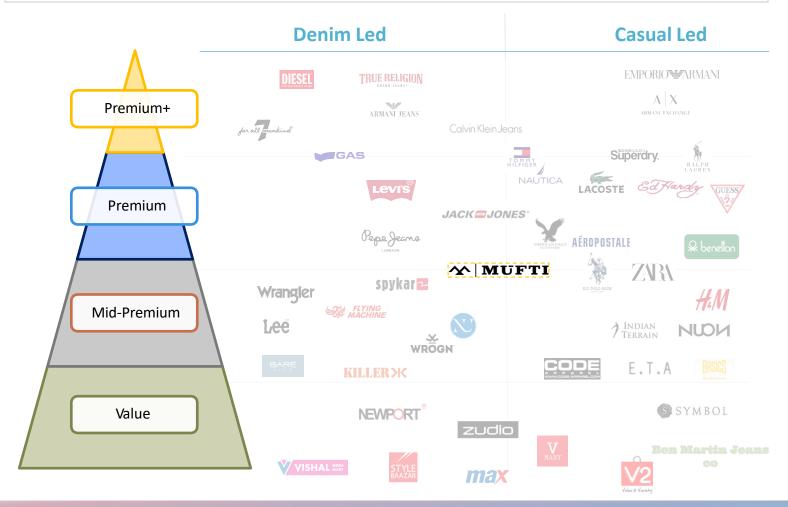


#### Number of stores – Key Players in Men's Western Wear Market



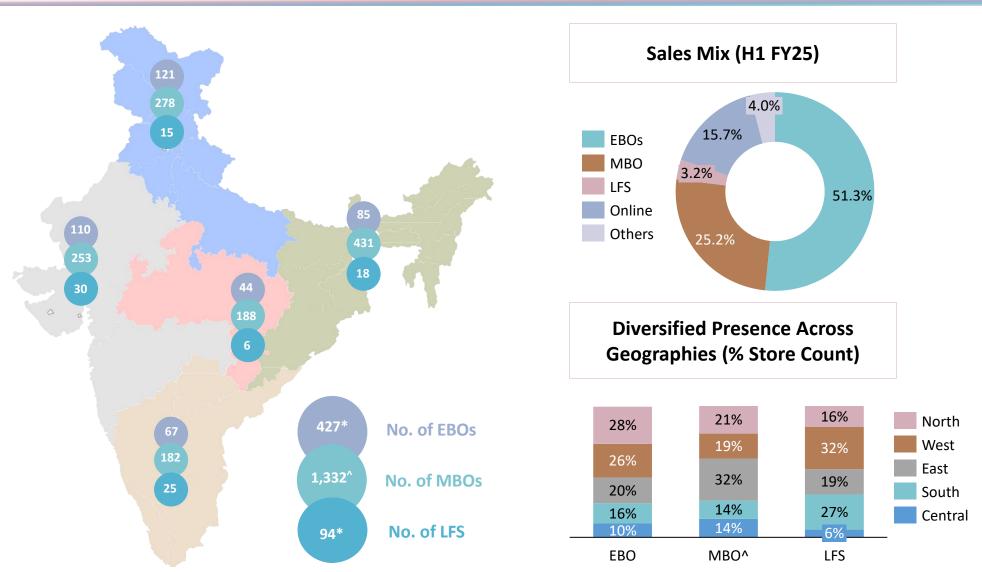
Number Series represents competitor in the series

#### Prominent focus on casual wear in the mid-premium to premium price range



## 3. Multi-channel having Pan-India Distribution





**Retail Touchpoints** 

1,857

**Cities Present** 

600

**EBO – Cities Present** 

238

High Streets, Malls & Airports

Top 8 cities & Tier I

~38% of stores

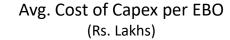
Tier II & III

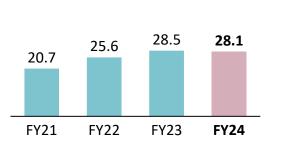
**~62**% of stores

Note: Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy

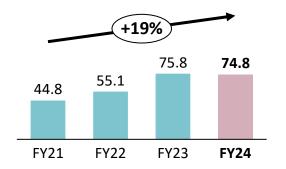
# 4. EBOs Offering Holistic In-Store Brand Experience and Enhancing Brand Visibility...







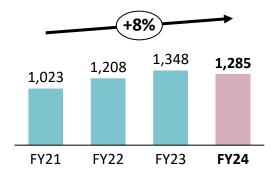
Avg. Revenue per EBO (Rs. Lakhs)



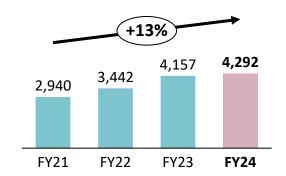
MUFTI



Avg. Revenue per product sold (Rs.)



Avg. ticket value per bill for EBOs (Rs.)



#### EBOs central to our growth strategy

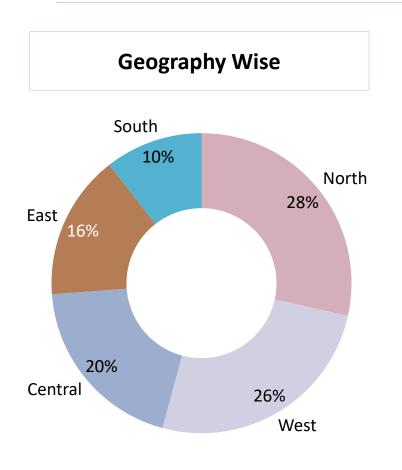
- Store locations identified to reach out to maximum number of target consumers
- ✓ In-store communications and visuals, store facades and store shutters utilized for advertising
- ✓ Identifiable and standardized colors and typography across packaging materials

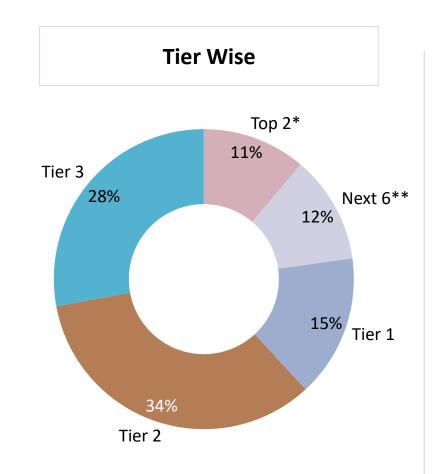
- ✓ Deliver high quality standardized customer experience
- ✓ Enhance brand visibility
- ✓ Increase awareness within each city
- Create high brand recall amongst target consumers

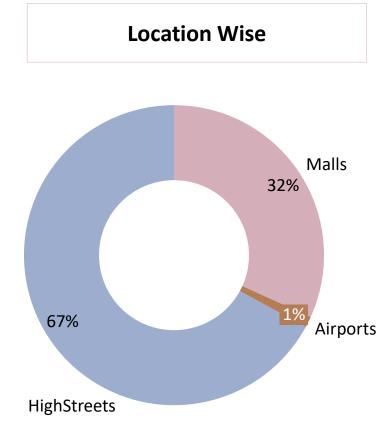
## ... with an evenly spread PAN-India network



### 427 EBO's in 238 cities; evenly spread pan-India EBO network





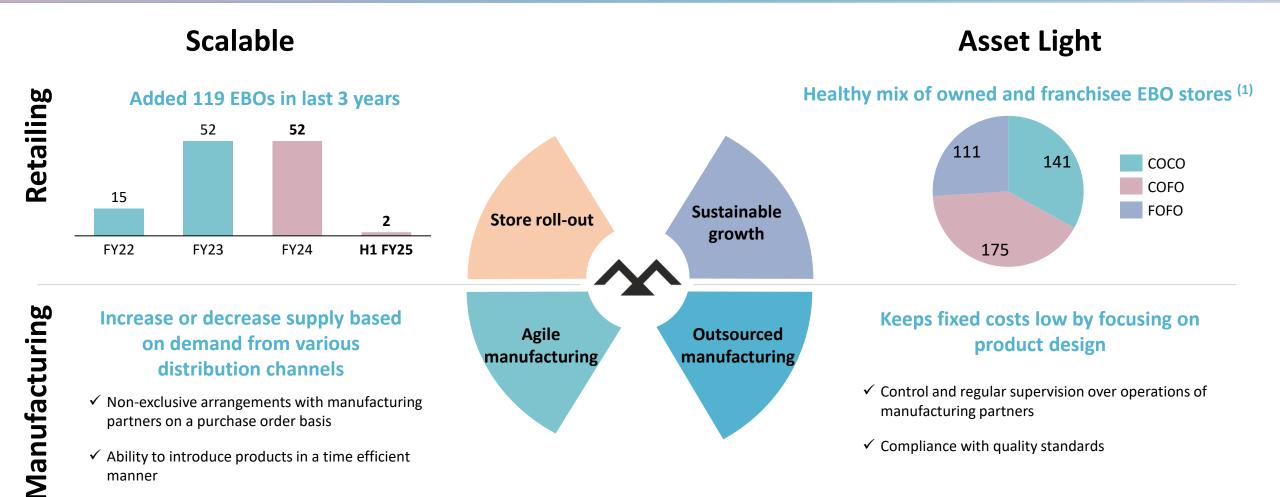


As of Sep 30, 2024

<sup>\*</sup>Includes Greater Mumbai, Maharashtra (consisting of Bhiwandi, Mumbai, Navi Mumbai, Thane and Vasai) and Delhi NCR (consisting of Faridabad, Ghaziabad, Gurgaon, New Delhi and Noida)

## 5. Scalable and Asset Light Business Model





Enables optimization, from procurement to distribution and employee costs, leading to sustained profitability

## 6. Driven Through Longstanding Relationships with Partners





#### **Sourcing Partners**

48

Fabric and accessories suppliers

**8** years

Average association of Top-5 suppliers

Arvind Limited, NSL Textiles Limited, RSWM Limited and Birla Century

Centralized ordering to meet timelines for each stage of production



#### **Manufacturing Partners**

Over **48** 

Manufacturing Partners

**8** years

Average association of Top-5 suppliers

Distributed manufacturing to optimize procurement costs



#### **Franchisee Partners**

**52%** 

of franchisees associated with Mufti for over 5 years

Over **10** years
Association of some franchisee partners

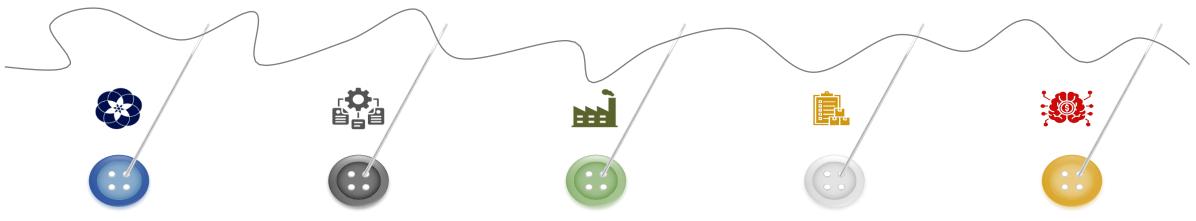
Delivering a coordinated look and feel in stores



# 7. Systems Driven Processes and Analytical Capabilities Enable Data Based Decision-making



### Strong In-house Design Competencies To Deliver Innovative And High-quality Products



#### **Product Design**

- Experienced in-house 17
  member design team with
  202 years cumulative
  experience.
- ✓ Track global trends to create a design album 682 designs created and produced during the six months period ended September 30, 2023.

#### **Procurement**

- ✓ Centralized sourcing of fabrics & accessories ensuring supply to manufacturing partners are cost- efficient, timely and of consistent quality
- ✓ Multiple levels of quality checks to ensure the right fabric quality

#### Manufacturing

- ✓ Ensures timely deliveries to deliver a coordinated look in stores.
- ✓ Various inline quality assurance systems in place to ensure garment conversion of desired quality

#### Tech-enabled Inventory Management System

- ✓ Ensures optimum inventory at stores as well as at the 142,700 sq. feet mother warehouse in Bengaluru, Karnataka
- ✓ Moving inventory across geographies based on real time analysis of sales

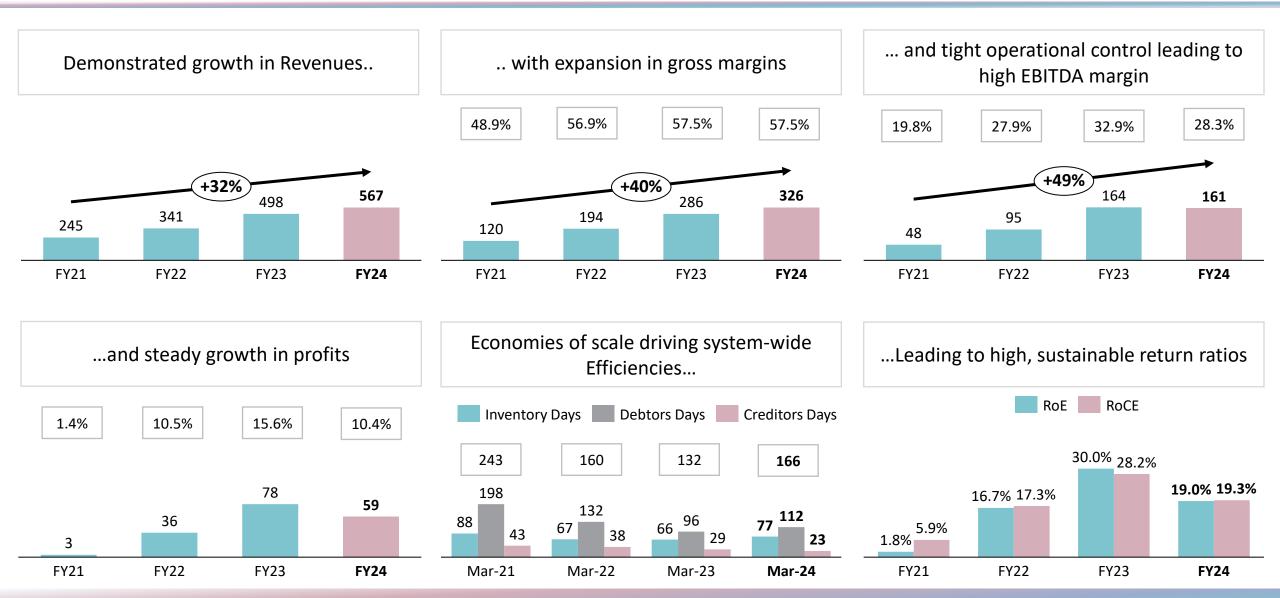
#### **Business Intelligence Tool**

- ✓ QlikView for data analytics and management reporting
- ✓ In process of evaluating and implementing artificial intelligence and machine learning based software across EBO stores

**Entirety of supply chain managed end-to-end on ERP Ginesys** 

# 8. Financially Stable Business Model With Demonstrated History of Profitable Growth





## 9. Experienced Board of Directors...





Mr. Kamal Khushlani PROMOTER, CHAIRMAN AND MANAGING DIRECTOR

- 1st generation entrepreneur
- >30 years experience in apparel retail
- B.Com degree (University of Mumbai)



Mrs. Poonam Khushlani
PROMOTER AND WHOLE TIME
DIRECTOR

- Co-founder
- >25 years experience in apparel retail



**Dr. Manoj Nakra**NON EXECUTIVE DIRECTOR

- Undergraduate degree in mechanical engineering (IIT Delhi), PGDM (IIM Bangalore), Executive Doctor of Management (Case Western Reserve University)
- Co-founder of SCIP Services and Solutions Private Limited, a SaaS platform company
- Independent director in Arvind Fashions Limited, previously associated with Apparel Group, UAE as Director, Strategy



Mr. Amer Jaleel INDEPENDENT DIRECTOR

- B.Com degree (Smt. Mithibai Motiram Kundnani College of Commerce and Economics, University of Bombay)
- Former Group Chairman and Chief Creative Officer of MullenLowe Lintas Group
- Co-founder of 'Curativity'



Mr. Paresh
Bambolkar
INDEPENDENT DIRECTOR

- Fellow member at the ICAI
- Ex-proprietor of M/s. P V Bambolkar & Co. Chartered Accountants
- Currently director at Desire 4 India Private Limited



Mrs. Ramona
Jogeshwar
INDEPENDENT DIRECTOR

- Masters degree in management studies (Somaiya Institute of Management Studies and Research, University of Mumbai)
- Partner at M/s. Konark Engineers
- Previously associated with Kangaroo Kids Education Limited

## ...with a Proficient Team Committed to the Brand's Philosophy



#### Mr. Kamal Khushlani

**Promoter, Chairman & Managing Director** 

Right from Company Inception Experience > 30 years

#### Mrs. Poonam Khushlani

**Promoter & Whole Time Director** 

Right from Company Inception Experience > 25 years

#### Mr. Rasik Mittal

Chief Financial Officer (CFO)

With the Company since 2019 (4+ years) Experience > 34 years

#### Mr. Sanjay Kumar Mutha

Company Secretary & Compliance Officer

With the Company since 2023 (1+ years) Experience > 21 years

#### Mr. R.V. Subramaniam

Vice President
Creatives & Design Team

With the Company since 2019 (4+ years) Experience > 22 years

#### Mr. Biswajeet Ghosal

**Vice President**Retail & Business Development

With the Company since 2019 (4+ years)
Experience > 30 years

#### Mr. Mohit Bhagnari

**Vice President**Partner, Retail

With the Company since 2012 (11+ years) Experience > 28 years

#### Mr. Haresh M.

Vice President
Sourcing & Vendor Development

With the Company since 2011 (12+ years) Experience > 37 years

#### Mr. Samar Patel

Vice President
Planning, Monitoring & Merchandising

With the Company since 2008 (15+ years)

Experience > 16 years

#### Mr. Alpesh Mehta

**Head**Distributor Partner Relationship

With the Company since 2020 (3+ years)
Experience > 29 years

#### Mr. Pravin Gandhi

Vice President
Operations & Procurement

With the Company since 2010 (13+ years)
Experience > 23 years

## Prestigious Awards Received by the Company







**GROWTH DRIVERS** 

### **Growth Drivers**





# Expand domestic store network in existing and new cities

- ✓ Identified several markets as having potential for opening further EBOs
- Leverage existing store network and knowledge to tap this growth opportunity
- ✓ Offers the potential for market share gains, increased brand recognition and economies of scale

2

# Enhancement of brand appeal through focused marketing initiatives

- ✓ Project a brand image based on our style / vision / philosophy
- ✓ Targeted marketing initiatives



#### Deeper penetration to grow sales through online channels

- ✓ Capitalizing on the increasing e-commerce demand in Indian retail
- ✓ Grow share of sales from own website and ecommerce partners
- ✓ Invest in growing social media presence
- ✓ Acquire new customers assisted by a team dedicated on driving ecommerce



# Focused expansion of product portfolio to become a men's lifestyle brand

- ✓ Evolve brand Mufti as a 360°men's lifestyle brand
- Design team currently considering designing a line of shoes, caps and socks



#### Leverage technology to improve supplychain management and enhance customer experience

- ✓ Invest further in IT infrastructure to improve productivity and increase operating efficiency
- ✓ Customize buying experience of customers, both in-store as well as online
- ✓ Tailor outreach programmes and marketing to suit specific customer behaviour patterns



INDUSTRY OVERVIEW

## Organized Market Share to Reach ~60% by FY'27 for Men's Apparel

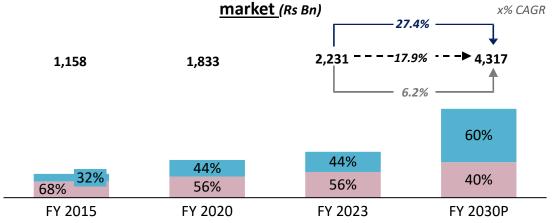
Growth

Drivers



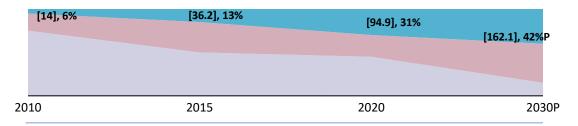


#### Men's apparel market segmentation by organised & unorganised

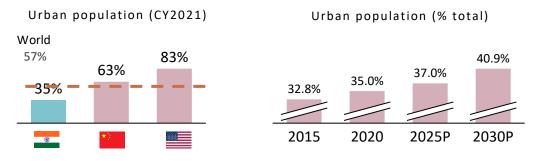


#### **Growing middle class**

Households by Annual Earnings [# mn], % of total households <US\$ 5K US\$ 5-10K US\$ 10-50K >US\$ 50K



#### **Increasing urbanization in India**





x% CAGR



Source: Technopak Report.

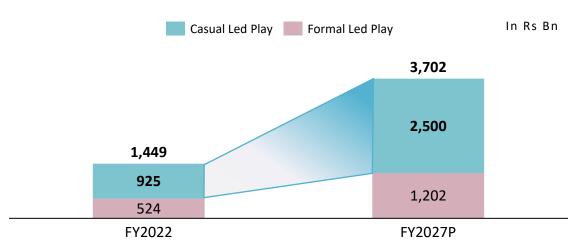
## India's Predisposition Towards Casual Wear has Grown Exponentially

Growth

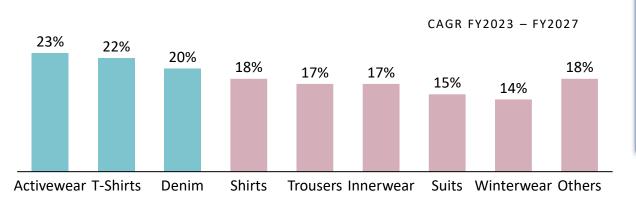
Drivers



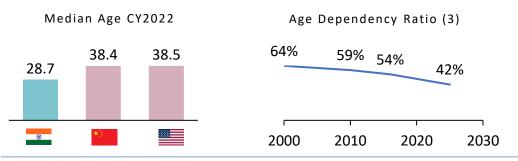
#### Causal (1) and formal led play in total men's western wear market



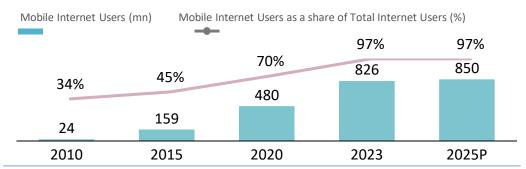
#### Men's western wear market by product (2)



#### One of the youngest populations globally



#### **Growth of digital penetration in India**



#### **Evolving corporate dress code**



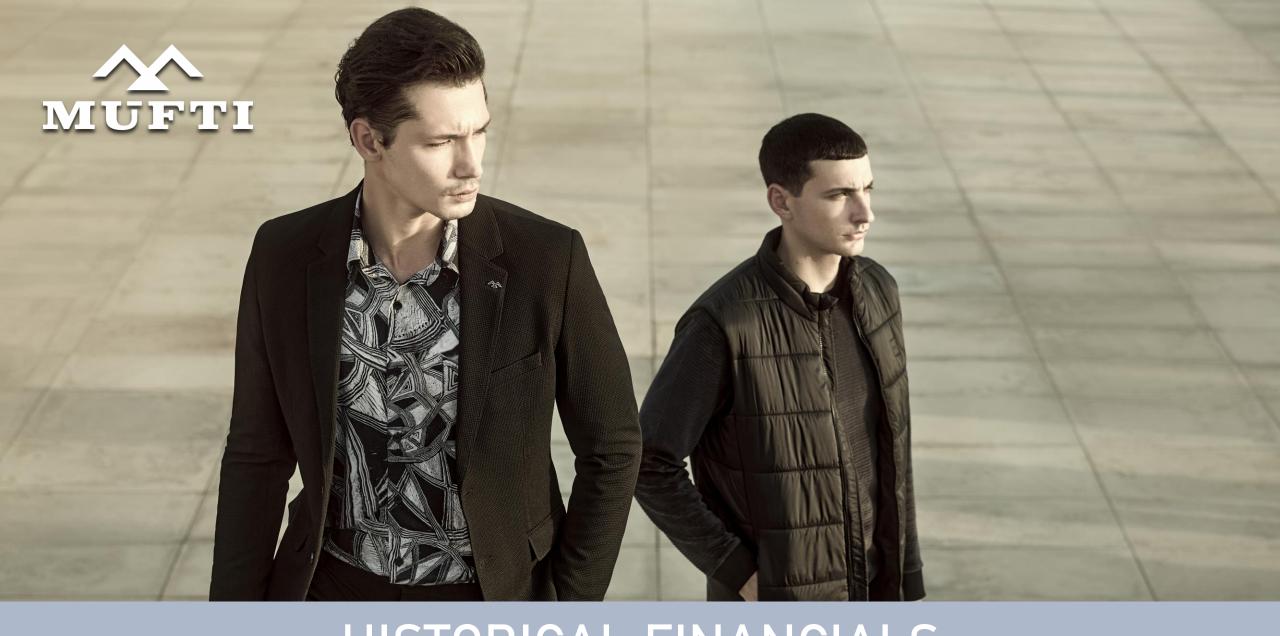




Ready-to-stitch

Formal wear

Friday dressing



HISTORICAL FINANCIALS

## Consolidated Profit & Loss Statement



Profit & Loss (Rs. In crore)	FY24	FY23	FY22	FY21
Revenue from Operations	567.3	498.2	341.2	244.8
Raw Material Cost	241.3	211.9	147.1	125.0
Gross Profit	326.1	286.2	194.1	119.8
Gross Profit Margin	57.5%	57.5%	56.9%	48.9%
Employee Cost	31.5	26.8	29.2	21.8
Other Expenses	134.0	95.6	69.8	49.5
EBITDA	160.5	163.9	95.1	48.5
EBITDA Margin	28.3%	32.9%	27.9%	19.8%
Other Income	4.6	11.1	13.7	16.3
Depreciation	62.2	53.4	45.9	44.1
EBIT	102.9	121.6	62.9	20.7
Finance Cost	24.1	17.8	15.0	16.7
Profit Before Tax	78.9	103.8	47.8	4.0
Tax	19.7	26.3	12.1	0.6
Profit After Tax	59.2	77.5	35.7	3.4
Profit After Tax Margin	10.4%	15.6%	10.5%	1.4%
EPS	9.20	12.06	5.60	0.54

## Consolidated Balance Sheet



Assets (Rs. In crore)	FY24	FY23	FY22	FY21
Property Plant & Equipment	77.2	61.5	40.3	38.7
Capital Work in Progress	0.8	0.2	0.6	0.4
Right of Use Asset	201.5	173.1	137.1	126.5
Investment Property	1.6	1.7	1.7	1.7
Intangible assets	0.2	0.4	0.1	0.2
Financial Assets	15.8	12.7	15.1	15.9
Deferred Tax Asset (Net)	26.7	20.3	15.8	12.0
Non - Current Tax Assets	0.5	1.5	1.9	0.1
Other Non - Current Assets	18.8	15.5	11.7	8.5
Non - Current Assets	343.2	286.8	224.3	204.1
Inventories	124.9	113.4	65.7	58.6
Financial Assets				
(i) Trade receivables	212.2	137.3	123.6	122.4
(ii) Cash and cash equivalents	1.7	8.1	50.7	25.3
(iii) Bank Balance & Other than above	0.8	0.8	0.8	0.7
(iv) Other Financial Assets	8.6	8.0	3.5	1.1
Other Current Assets	18.4	20.0	7.6	4.8
<b>Current Assets</b>	366.7	287.7	251.8	212.9
Total Assets	709.9	574.5	476.1	417.0

Equity & Liabilities (Rs. in crore)	FY24	FY23	FY22	FY21
Share Capital	12.9	3.2	3.2	3.2
Other Equity	328.8	278.1	232.5	189.1
Total Equity	341.7	281.4	235.7	192.3
Financial Liabilities				
(i) Borrowings	4.8	6.8	10.1	13.4
(ii) Lease Liabilities	181.4	151.2	111.1	104.6
(iii) Other Financial Liabilities	39.9	35.5	31.7	28.2
Provisions	4.0	3.8	3.5	4.2
Non-Current Liabilities	230.2	197.4	156.4	150.4
Financial Liabilities				
(i) Borrowings	32.7	3.3	3.4	1.8
(ii) Lease Liabilities	34.2	30.6	29.7	24.3
(iii) Trade Payables	29.7	42.5	36.7	34.7
(iv) Other Financial Liabilities	2.4	2.3	1.1	1.0
Provisions	4.9	2.6	1.8	2.4
Current tax liabilities (net)	0.5	-	-	2.8
Other current liabilities	33.7	14.5	11.4	7.2
Current Liabilities	138.1	95.8	84.0	74.3
Total Equity & Liabilities	709.9	574.5	476.1	417.0

## Consolidated Cash Flow Statement



Particulars (Rs. in crore)	FY24	FY23	FY22	FY21
Net Profit Before Tax	78.9	103.8	47.8	4.0
Adjustments for: Non-Cash Items / Other Investment or Financial Items	83.1	64.0	60.8	46.4
Operating profit before working capital changes	162.0	167.8	108.7	50.4
Changes in working capital	-81.2	-64.6	-10.6	45.4
Cash generated from Operations	80.9	103.2	98.1	95.8
Direct taxes paid (net of refund)	-24.6	-30.8	-19.7	-0.2
Net Cash from Operating Activities	56.3	72.4	78.4	95.6
Net Cash from Investing Activities	-34.6	-19.1	-28.0	-5.9
Net Cash from Financing Activities	-27.8	-81.9	-39.0	-66.1
Net Change in Cash and Cash equivalents	-6.1	-28.6	11.4	23.6
Add: Cash & Cash equivalents at the beginning of the period	7.7	36.3	24.9	1.2
Cash & Cash equivalents at the end of the period	1.6	7.7	36.3	24.9



# THANK YOU!

**Company: Credo Brands Marketing Limited** 

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