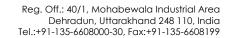
Windlas Biotech Limited



Corp. Off.: 705-706, Vatika Professional Point, Sector-66, Golf Course Ext. Road, Gurgaon, Haryana 122 001, India Tel.:+91-124-2821030

CIN-L74899UR2001PLC033407

November 12, 2024

To Listing / Compliance Department BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001

To Listing / Compliance Department National Stock Exchange of India Limited Exchange Plaza, C-1, Block G Bandra Kurla Complex Bandra (E), Mumbai – 400 051

NSE SYMBOL: WINDLAS

Dear Sir/ Madam.

BSE CODE: 543329

Sub: Regulation 30(6) of SEBI (LODR) Regulations, 2015

Please find enclosed herewith the Results Presentation for the Quarter ended September 30, 2024 for your record.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For Windlas Biotech Limited

Ananta Narayan Panda Company Secretary & Compliance Officer

Encl: as above

www.windlas.com



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Windlas Biotech Limited

Investor Presentation – November 2024









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Managing Director's Message





Mr. Hitesh Windlass "The Indian Pharmaceutical Market (IPM) reported a YoY growth of 8% in Q2 FY25, with only a modest volume increase of 0.4%. Despite low volume industry growth, we are pleased to reveal another strong quarter of financial performance, achieving a revenue growth of 22% in Q2 FY25 as well as in H1 FY25. This outperformance was fueled by strong momentum in our Trade Generics and institutional vertical alongside a steady contribution from our CDMO vertical.

We remain optimistic about the growth prospects in our Generic Formulations CDMO vertical as pharmaceutical companies continue to shift business to reliable, high-quality manufacturing partners. Providing Accessible, Affordable, and Authentic medication to the semi-urban and rural markets in India continues to be our focus in Trade Generics and Institutional vertical. Schemes like Ayushman Bharat and Jan Aushadhi continue to strengthen acceleration of institutional sales. For Export vertical, we continue to explore more new markets to meet the growing global demand for affordable generics.

We are on track for capacity expansion of Plant 2. As updated earlier, the shortlisted brownfield facility in Selaqui, Dehradun has been acquired to meet our capacity expansion needs. The revenue generation from the injectables facility is expected to commence from Q3 FY25, as production batches complete their required stability testing.

The Company paid a dividend of ₹5.5 per share amounting to ₹ 11.5 crores for FY24 in October 2024. The EPS rose to Rs 13.97 in H1 FY25 and Rs 7.49 in Q2 FY25, registering a YoY growth of 11%."

CEO & CFO's Message





Ms. Komal Gupta "Our Highest ever quarterly revenue streak holds steady for 7th quarter. Windlas Biotech remains focused on expanding our outreach, driving efficiencies and delivering high-quality pharmaceutical products to meet the evolving needs of our customers and patients.

In Generic Formulation CDMO vertical we have improved our customer engagement and service levels. In H1 FY25, this vertical generated revenue of Rs. 272.2 crores, showing a 19% YoY growth and for Q2 FY25, revenue in this vertical reached Rs. 136.3 crores, reflecting a 16% increase compared to last year.

Trade Generics and Institutional vertical continues to be propelled by widening of product portfolio as well as expansion of distribution network. By adding more institutions and launching new products, we've extended our reach significantly - positioning us well for continued growth. In H1 FY25, this vertical achieved revenue of Rs. 77 crores, an increase of 30% YoY. For Q2 FY25, we clocked revenue of Rs. 41.9 crores, reflecting a 48% growth YoY.

Our exports vertical reported revenue of Rs. 12.9 crores in H1 FY25, a 26% increase YoY, with Q2 FY25 showing a revenue of Rs. 8.8 crores reflecting 35% growth YoY.

Our Injectables facility is yet to contribute revenue even though its OPEX and depreciation are included in H1 financials.

In H1FY25, WBL revenue stood at Rs. 362 crores, reflecting a 22% YoY growth. EBITDA saw a rise of 23% YoY, reaching Rs. 44 crores. PAT came in at Rs. 29 crores, reflecting a 12% YoY rise. For Q2 FY25, the company's revenue reached Rs. 187 crores, reflecting a 22% YoY growth. EBITDA stood at Rs. 23 crores, up by 23%, YoY and PAT was Rs. 16 crores, registering a 12% YoY increase. As on 30th September, the company's liquidity position is at Rs. 200 crores (despite capex of Rs. 48 crores in H1 FY25).

We are excited about the substantial growth opportunities in our space and are dedicated to maintaining growth momentum across all our business verticals."

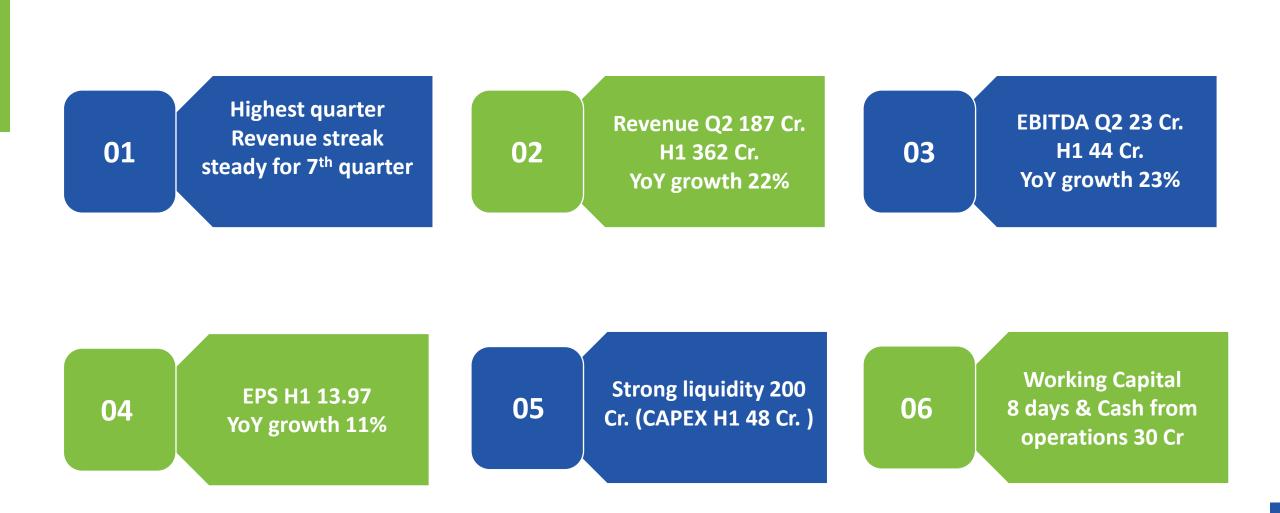
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Financial Performance Highlights



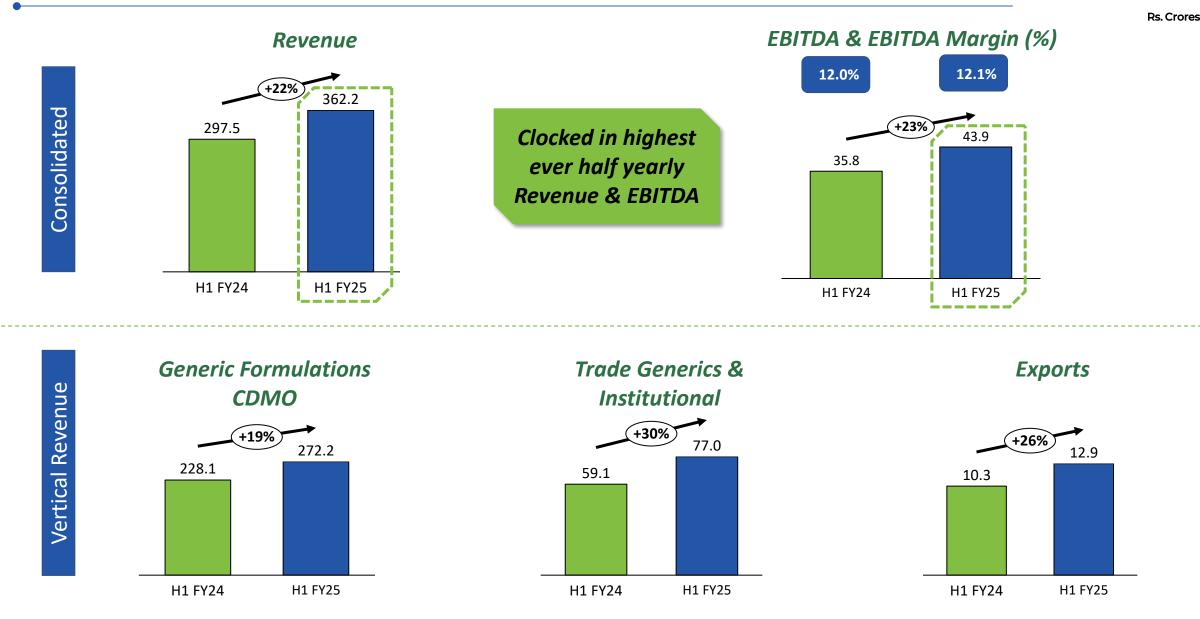




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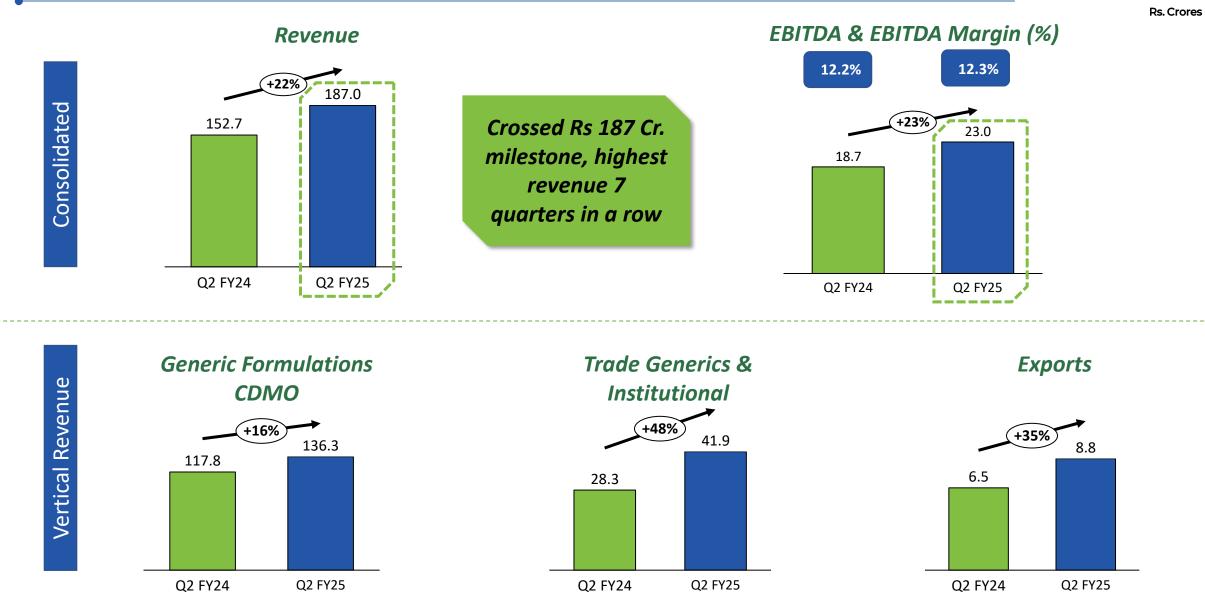
Half-yearly Performance Highlights





Quarterly Performance Highlights

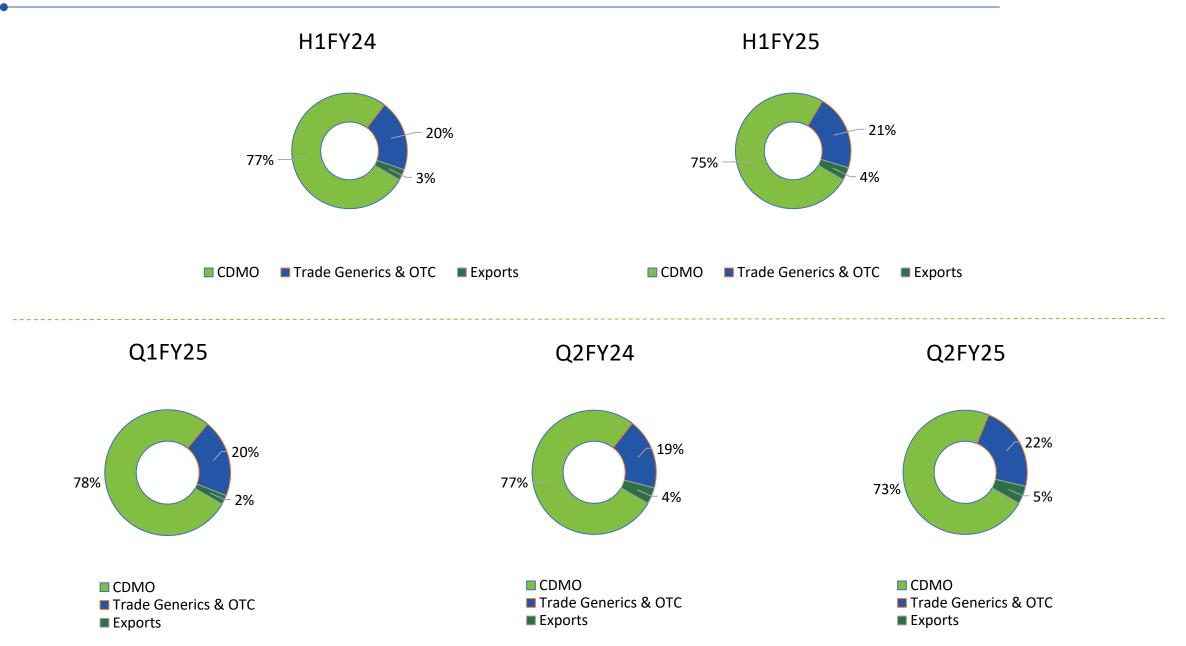
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Vertical Break-up

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Consolidated Profit & Loss Statement – H1 & Q2 FY25

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Particulars (Rs. Crores)	H1FY25	H1FY24	ΥοΥ%	Q2FY25	Q2FY24	YoY%
Net Revenue from Operations	362.2	297.5	21.7%	187.0	152.7	22.5%
COGS	225.8	187.4		116.4	95.9	
Gross Profit	136.3	110.1	23.8%	70.6	56.8	24.3%
Gross Margin (%)	37.6%	37.0%	64bps	37.7%	37.2%	54bps
Employee Expenses	58.8	41.9		31.0	21.3	
Other Expenses	33.6	32.4		16.6	16.8	
EBITDA	43.9	35.8	22.6%	23.0	18.7	23.3%
EBITDA Margin (%)	12.1%	12.0%	8bps	12.3%	12.2%	9bps
Other Income	9.0	5.9		4.8	3.2	
Finance Costs	1.6	0.5		1.1	0.3	
Depreciation	12.7	6.5		6.5	3.3	
Reported PBT	38.6	34.7	11.4%	20.3	18.3	10.7%
Taxes	9.5	8.6		4.6	4.3	
Reported PAT	29.1	26.1	11.7%	15.6	14.0	11.5%



Consolidated

Assets (Rs. Crores)	Sep-24	Mar-24
Non Current assets		
Property, Plant and Equipment	161.5	169.5
Capital work in progress	31.5	5.7
Right to use assets	21.7	5.1
Other Intangible assets	4.1	4.5
Intangible assets under devlp.	0.7	0.0
Financial Assets		
(i) Investments	0.0	0.0
(ii) Other Financial Assets	5.5	4.3
Deferred Tax Assets (net)	1.1	0.6
Other non-current assets	3.5	5.3
Total Non Current Assets	229.7	194.9
Current Assets		
Inventories	82.0	62.2
Financial Assets		
(i) Investments	181.6	173.4
(ii) Trade receivables	186.9	136.3
(iii) Cash and Bank Balances	0.4	5.3
(iv) Bank Balances & Financial Assets	31.1	25.7
(v) Other Financial Assets	1.9	1.5
Current Tax Assets(Net)	0.0	0.7
Other current assets	33.5	26.2
Total Current Assets	517.2	431.3
Total Assets	746.9	626.2

Equities & Liabilities (Rs. Crores)	Sept-24	Mar-23
Equity		
Equity Share capital	10.5	10.4
Other Equity	460.8	439.5
Non Controlling Interest	0.0	0.0
Total Equity	471.2	449.9
Financial liabilities		
(i) Borrowings	0.0	0.0
(ii) Other Financial liabilities	0.1	0.2
(iii) Lease Liability	1.9	2.0
Deferred tax liabilities (Net)	0.0	0.0
Provisions	2.8	2.3
Total Non Current Liabilities	4.8	4.5
Financial liabilities		
(i) Borrowings	15.2	0.1
(ii) Trade Payables	187.9	131.5
(iii) Other financial liabilities	55.3	33.2
(iv) Lease Liability	1.9	1.5
Provisions	2.1	0.7
Current tax liabilities (Net)	2.1	0.6
Other current liabilities	6.4	4.7
Total Current Liabilities	270.9	171.8

Consolidated Cash Flow Statement

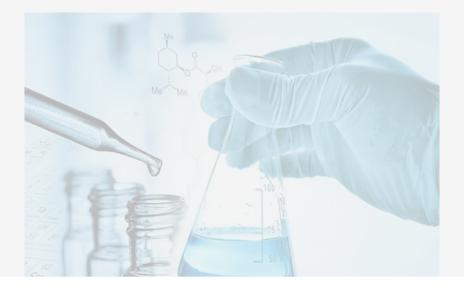


Particulars (Rs. crores)	H1FY25	H1FY24
Operating profit before working capital changes	46.1	36.7
Changes in working capital	-9.4	24.8
Cash generated from Operations	36.6	61.4
Direct taxes paid (net of refund)	-7.0	-7.7
Net Cash from Operating Activities	29.7	53.7
Net Cash from Investing Activities	-37.4	-44.4
Net Cash from Financing Activities	2.8	-11.8
Net Increase in Cash and Cash equivalents	-4.9	-2.5
Add: Cash & Cash equivalents at the beginning of the period	5.3	3.7
Cash & Cash equivalents at the end of the period	0.4	1.2



- The earnings per share (EPS) stood at Rs. 13.97, experienced a growth of 11% YoY in H1 FY25 and stood at Rs. 7.49 a growth of 11% in Q2 FY25.
- Dividend:
 - In line with our policy, Company declared the dividend of Rs 11.5 Cr (Rs 5.5 per share) to its shareholders for FY24, paid in Oct. 2024.
 - According to our company policy, we aim to maintain a Dividend Payout Ratio as near as possible to 20% of our consolidated profit after tax, subject to -
 - Company's need for Capital for its growth plan
 - \circ $\,$ Positive Cash Flow $\,$

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Company Overview





Windlas Biotech at Glance

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Scalability

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- Leading Domestic Generic Formulations CDMO in terms of Revenue
- License to manufacture 6,849* Products (as of March 2024) across 4 plants with 7.3bn+ Tablets/Capsules capacity
- Provided Generic Formulations CDMO products services to 7 of the Top 10 (15 of top 20) Indian Pharmaceutical Formulations Companies (in FY24)
- Growing Trade Generics & Institutional Business through channel, product and geographic expansion.
- Commissioned State-of-the-Art Injectable facility

Well aligned workforce with ESOPs and variable pay

Durability

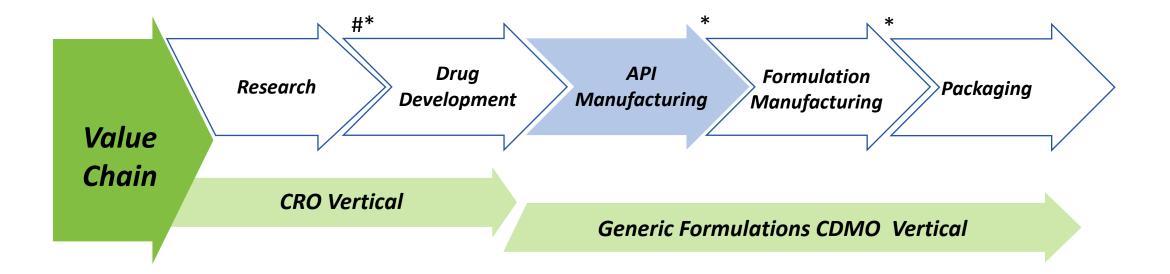
- Digitalized Planning and Quality Management Systems with Data Analytics based decision support
- Emphasis on Chronic and Sub-chronic therapies (53%) and Complex Generics (65%) (for FY24)
- Own R&D Labs High innovation velocity -Complex products grown from 1,901 to 3,190 in FY24 vs FY23

 EBITDA stood at INR 78.2 crores for FY24 with 12.4% EBITDA margin

Profitability

- PAT of INR 58.2 crores for FY24 with 9.2% PAT margin
- RoE** 24% and RoCE** 27% For FY24
- Generated net operating cashflows of Rs. 109 Cr during FY24
- Strong Liquidity of INR 206 Crores as on FY24 and Net Debt Free Company.

Windlas Biotech's Presence in Pharma Value Chain

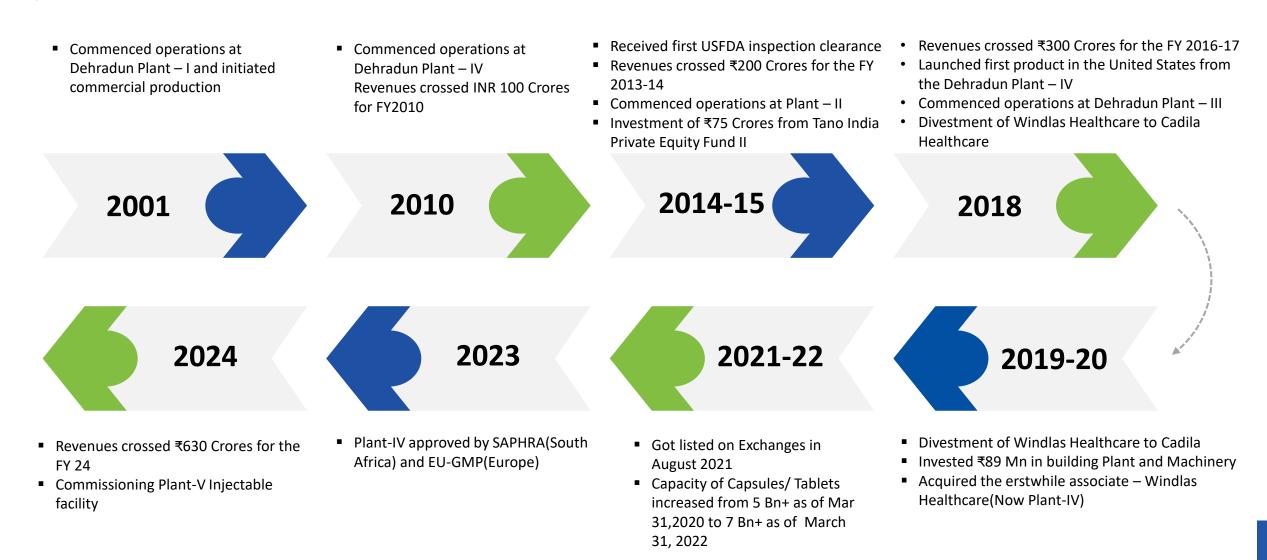


- > *Signifies Presence of Windlas Biotech in the Respective Verticals
- >> #Windlas focus is on value added and patent expired generic drug formulations

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Journey So Far...





Strong Board of Directors...

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Ashok Kumar Windlass Whole Time Director



Hitesh Windlass Managing Director



Manoj Kumar Windlass Jt. Managing Director

- Chairman of Confederation of Indian Industries, Uttarakhand State Council,
- Established Windlas Biotech in 2001.
- Led Windlas Biotech as MD till 2020



Pawan Sharma Executive Director



Vivek Dhariwal

Chairman and

Independent

Director

- 22+ years of experience in field of management
- Bachelor's degree from the IIT-BHU, MS in Material Science & Engr. from Georgia Institute of Technology and MBA from the Booth School of Business, University of Chicago

Co-founded Windlas Biotech in 2001

relations, and product portfolio expansion

Plays a significant role in driving the product

portfolio decisions and overall commercial

He is a BBA graduate from George State

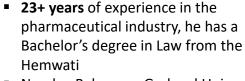
operations including business development,

Deeply engaged in managing client

supply chain and procurement

University Atlanta

Leads the company since 2008



Nandan Bahuguna Garhwal University, Srinagar (Garhwal)

- 23+ years of experience in manufacturing and supply operations.
- Previously associated with ICI India Ltd, Baxter India Private Ltd, and Pfizer Ltd.
- Bachelor's degree from IIT-B & Master's degree in science from University of Kentucky

- **21+ years** of experience.
- Bachelor's degree in technology from the IIT, Delhi, Master's degree in science from University of Southern California, and an MBA from University of Chicago.
- Currently associated with Michael & Susan Dell Foundation India and previously with **Boston Consulting Group**



Srinivasan Venkatraman **Non-Executive Director**

- Fellow member of the Institute of Chartered Accountants of India.
- Previously associated with Wealth Tree Advisors, Hines, Aon Global Insurance Services, and Lovelock & Lewes



Gaurav Gulati **Non-Executive Director**

Bachelor's degree in Science (computer science) from the University of Illinois. MBA from Booth School of Business.

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Prachi Jain Windlass Non-Executive Director

...Coupled with Proficient Management Team

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Mr. Ashok Kumar Windlass, Whole Time Director Founded Windlass Biotech in 2001 55+ Years of Experience in the industry, he has led Windlas Biotech as MD till 2020.



Ms. Komal Gupta,

CEO & CFO Experience – 19+ Years; Educational Qualification - CA, CS & CWA Working with Windlas since 2015 Previously worked with DSM Group and Anand Automotives Systems Ltd.



Mr. Hitesh Windlass, Managing Director

22+ Years of experience in field of management Leads the company since 2020 & plays a significant role in preparing strategy of Company. Previously worked with Intel Corporation, USA



Mr. Om Prakash Sule, Site Quality Head Experience - 27+ Years; Previously worked with Piramal Enterprises Limited and Mankind Pharma Limited.



Mr. Manoj Kumar Windlass, Joint Managing Director Experience – 23+ Years; Co-founded Windlas Biotech in 2001. Deeply engaged in managing client relations, and product portfolio expansion



Mr. Ananta Narayan Panda , Company Secretary and Compliance Officer Experience - 23+ Years; Previously worked with GMR Airports Limited, Spice Smart Solutions Limited



Mr. Pawan Sharma, Executive Director 23+ Years of experience in the industry. He has been attached with Windlass Since 2001. Controls the Administrative & Commercial activities of the company.



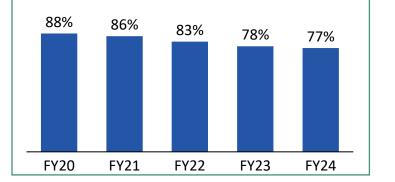
Mr. Mohammed Aslam, President – Sales and Marketing Experience - 44+ Years; Educational Qualification - Graduate in Science (Biology & Chemistry) Previously worked with Pharmed -Bracco, Modi-Mundi Pharma, a Swiss MNC and Dalmia Industries Limited

Vertical Overview

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- Generic Formulations CDMO vertical focused on providing products & services across- a diverse range of pharmaceutical & nutraceutical generic products.
- 'Marketeers' equally responsible for quality of the drug product in eyes of regulator
- New schedule M implemented in October 2021 many small manufacturers may become unviable
- Such products are sold to Indian or foreign Pharma MNCs who market products under their own brand names.
- Intellectual Property Rights of 99% of products sold owned by Windlas.



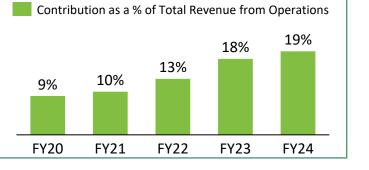
Contribution as a % of Total Revenue from Operations



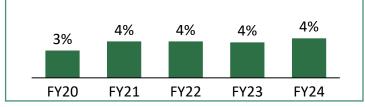
- This vertical consists of Trade Generics which includes products sold to various institutions.
- These products are Drugs for which Patents have been expired and are typically used as a substitute to branded expensive Generic medicines.
- Generally sold to the Distributors & not Medical representatives.



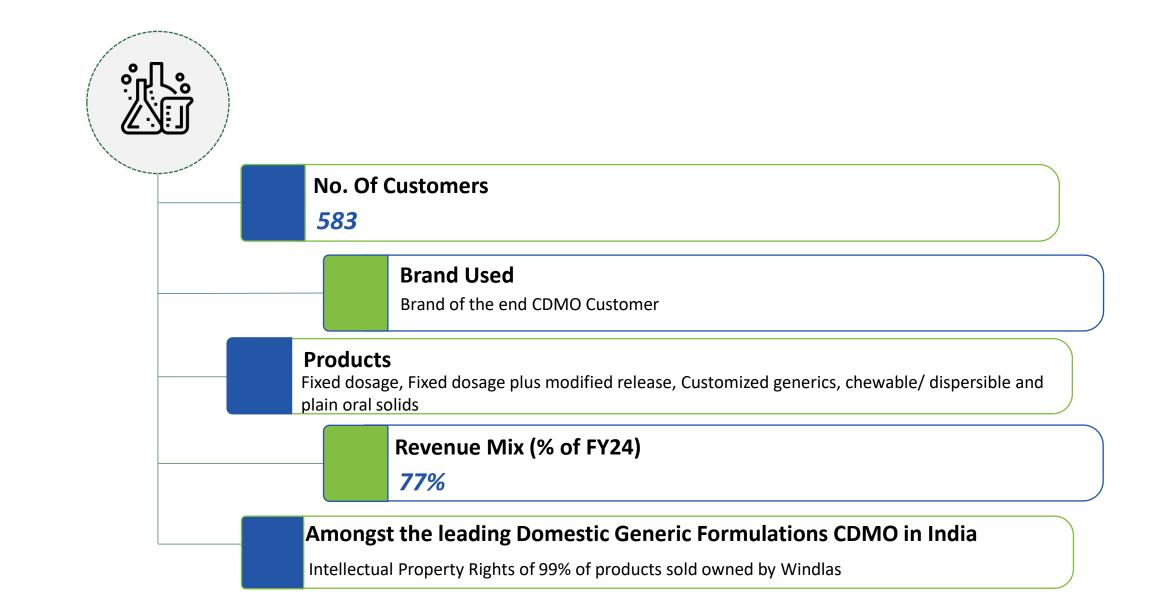
- Export vertical is engaged in identifying high growth opportunities in Semi regulated international markets & selected regulated markets.
- The motive is to Develop & Register product applications in order to obtain marketing authorizations for medicines & health supplements.
- Subsequently such products are sold to Pharmaceutical Companies & Pharmacies in the respective markets.



Contribution as a % of Total Revenue from Operations



Generic Formulations CDMO Business Highlights

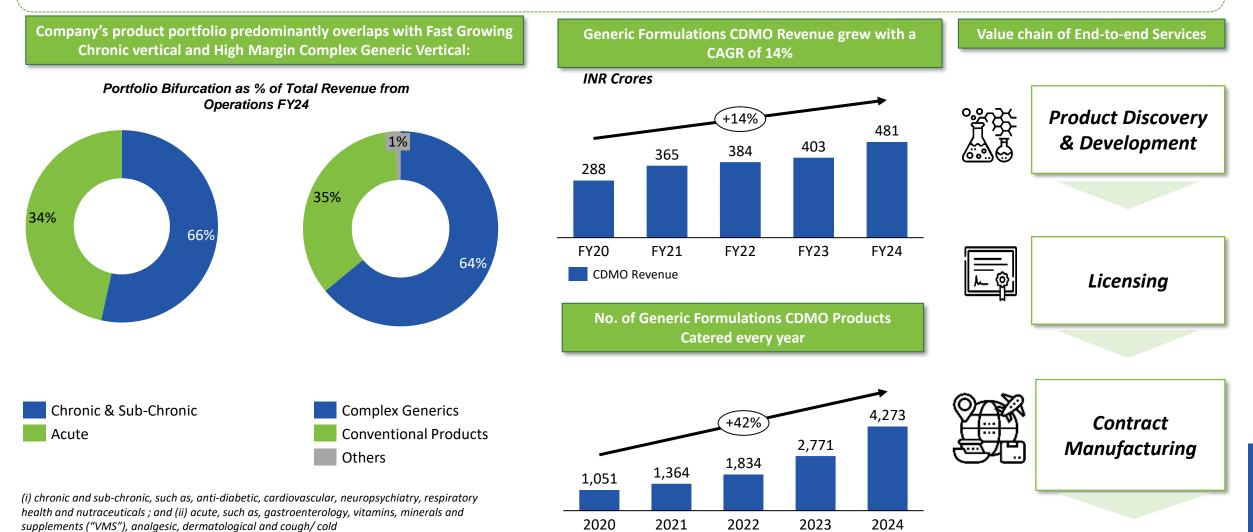


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Well Diversified Product Portfolio

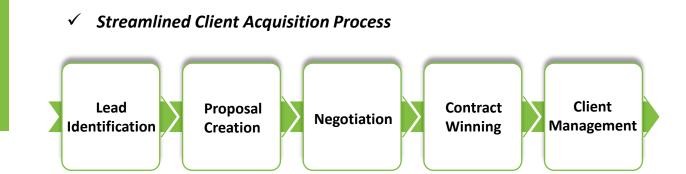
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Windlas provides Generic Formulations CDMO products & services ranging from product discovery, product development, licensing and commercial manufacturing of complex generic products in compliance with current GMP



Large Marquee Customer Base





Key Factors that lead to Expansion of Customer base

Audits by several MNC & Domestic Customers over the years

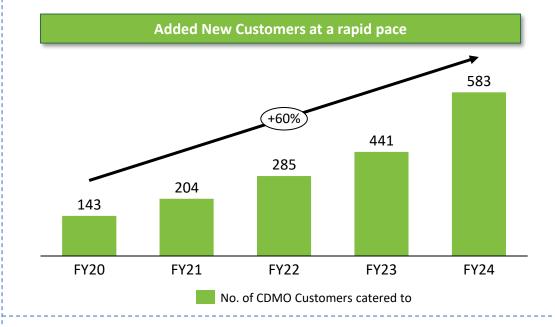
Product Excellence : dosage innovation, developing complex generic products

Manufacturing Excellence : track record, responsiveness, quality & technical standards, turnaround times

Planned capital expenditure: Invested in specialized products and services and equipment and dedicated infrastructure

✓ Key Factors that lead to Expansion of Customer base

- Quality, Quantity and specifications for the products
- Company is responsible for the procurement of raw materials and packaging materials
- Provide the proper pricing & supply terms



Key Highlights



We have consistently maintained strong, **exclusive** & **Long-Standing relationships** with the leading Indian Pharmaceutical companies.



Provided Generic Formulations CDMO Products and Services to **7 of the top 10 (15 of the top 20)** Indian Formulations pharmaceutical companies.

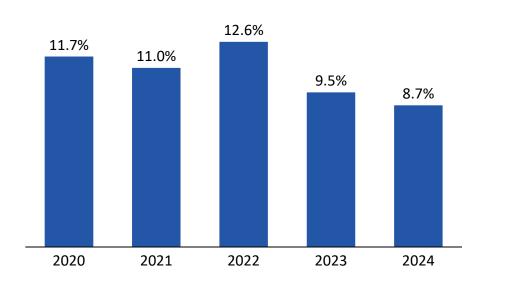
De-Risking the Customer Concentration

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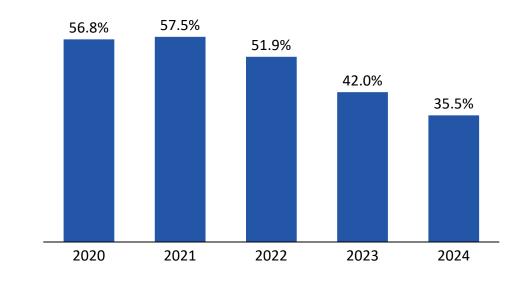
Long-term nature of the relationships help in pre-plan the Capex and eventually help in achieving sustainable growth and profitability



Continuously reducing highest customer's contribution



Lowering client concentration risk

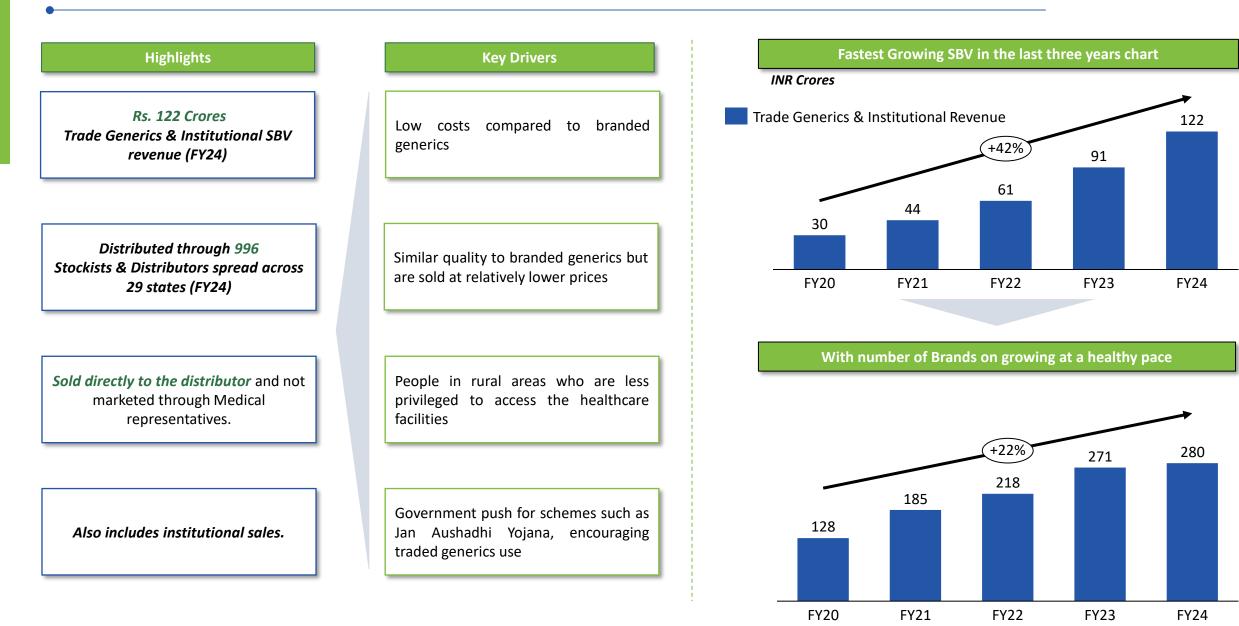


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Domestic Trade Generics & Institutional Business Overview windlas



Leveraging Trade Generics & Institutional Market Opportunity and the second sec



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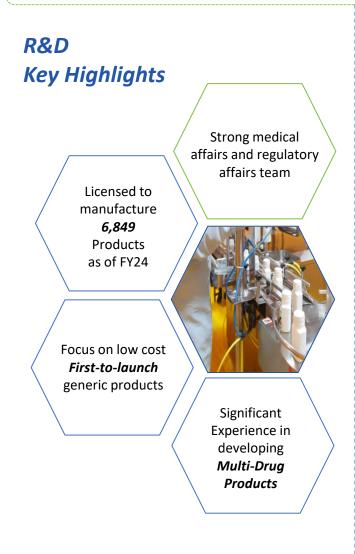
Export Business Overview

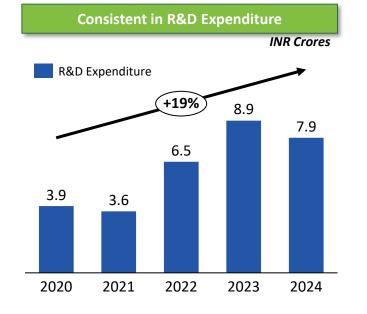


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Robust R&D Capabilities

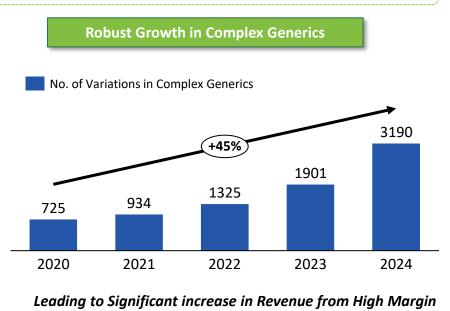
Robust R&D capabilities help in Customize and Market Complex; Generic Products to Customers and differentiate from Competition





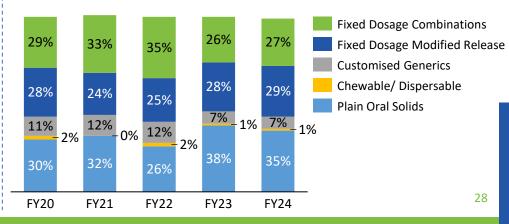
Leading to New Innovations

Chocolate flavored chewable tablets
Dispersible tablets
Sustained release products
Novel Formulations of Existing Molecules



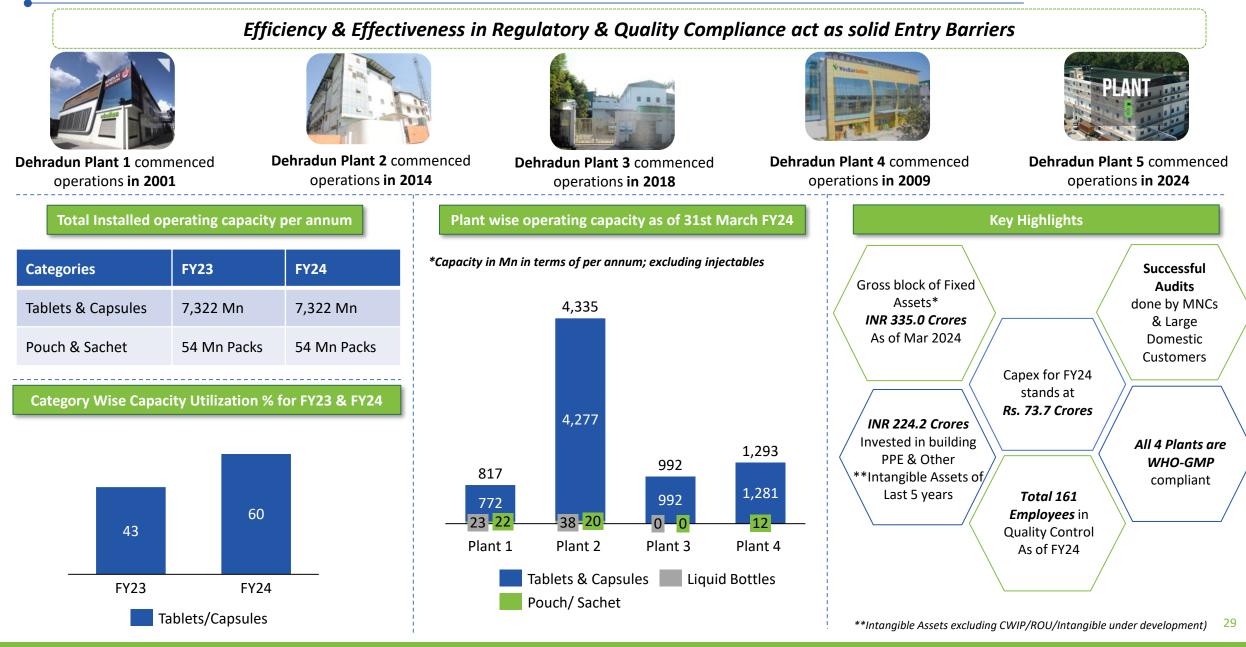
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Complex Generics:



Competencies in Manufacturing Facilities

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Strategies & Way Forward...

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Key Strategies



Strategic Investments/ Acquisitions

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• Leading in Generic Formulations CDMO status benefits the company from the Industry consolidation trend in an already highly fragmented market with few organized and large unorganized players

Injectables

- **Commissioned injectable facility for manufacturing** of complex dosage forms like Ampoules, Liquid Vials and Lyophilized Vials for thereby extending its product portfolio to critical care and other specialized therapeutic segments.
- Catering to all three of our business verticals: CDMO, Trade Generics & Institutional, and Exports.

Focus on fast growing Trade Generics & Institutional SBV and growing ROW Exports

• Focus on already *high growth Domestic Trade Generics & Institutional Brands SBV & high growth export markets* and capitalize on industry opportunities

Leveraging our leadership in the Generic Formulations CDMO industry

 Capitalize on 14% growth of Domestic Generic Formulations CDMO industry & outsourcing Trend of the Indian Generic Formulations CDMO Industry; further capitalize on our capabilities in making complex products, and the PLI Scheme 2

Increase Customer Base

Continue to leverage being *among the few players with wide range of Generic Formulations CDMO offering and* experience in providing *customer-centric additive manufacturing solutions* to further increase the customer base

Innovation & Product Development

• Continue to focus on *expanding the product development and manufacturing capabilities in complex generic* products and *take advantage of the nearterm patent expiry of key molecules*

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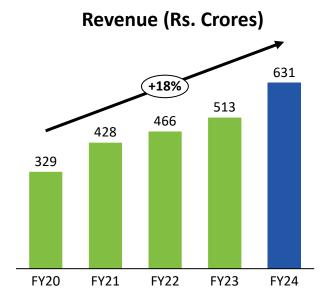
Historical Financial Snapshot

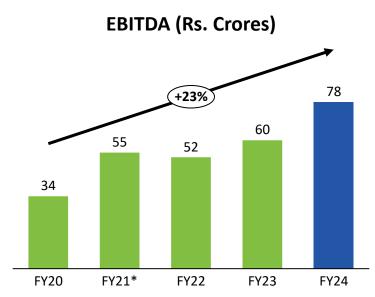


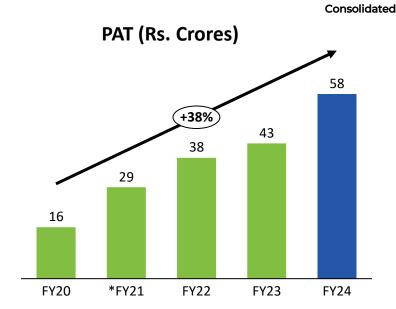


Financial Snapshot

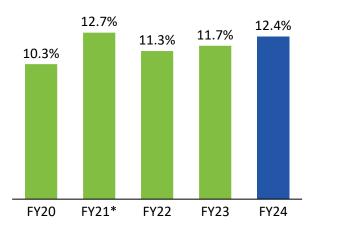
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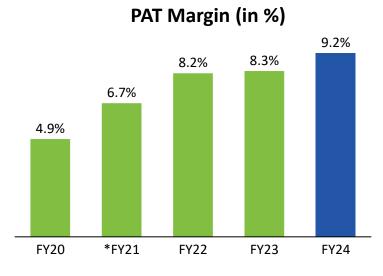




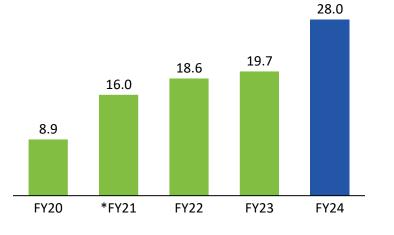


EBITDA Margin (%)





EPS



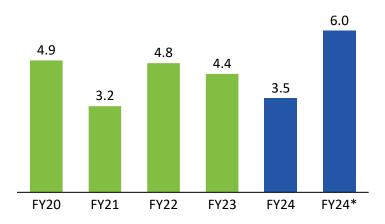
*Adjusted for exceptional items in FY21 (Negative Impact of Rs. 22 Crs)

Financial Snapshot

Asset Turnover Ratio



Consolidated



Net Worth (Rs. Crores)

395

FY22

ROE (In %)

210

FY20

199

FY21

402

FY23

450

FY24

376

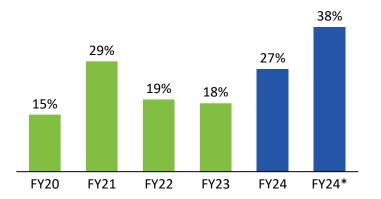
FY24*

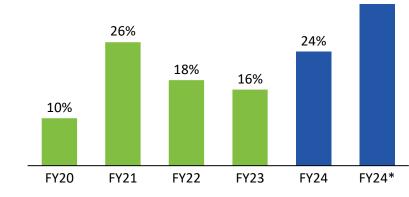
34%

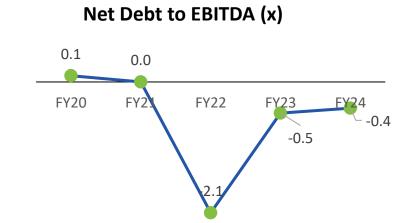




ROCE (In %)







Note:

1. *Excluding injectables

2. For ROCE & ROE, Capital Employed & Equity at the end of period after removing cash/bank & mutual fund balances at the end of period

3. Net Debt to EBITDA is negative for FY24 as the company is net cash positive

Consolidated Profit & Loss Statement



					Consoli
Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Net Revenue from Operations	631.0	513.1	465.9	427.6	328.9
COGS	396.2	325.4	302.8	274.4	211.6
Gross Profit	234.8	187.6	163.1	153.2	117.3
Gross Margin (%)	37.2%	36.6%	35.0%	35.8%	35.7%
Employee Expenses	87.5	70.3	63.4	58.3	43.6
Other Expenses	69.2	57.1	47.3	40.4	39.7
EBITDA	78.2	60.2	52.4	54.5	34.0
EBITDA Margin (%)	12.4%	11.7%	11.3%	12.7%	10.3%
Other Income	13.5	10.0	6.7	3.1	2.5
Finance Costs	1.1	0.8	1.4	1.3	2.5
Depreciation	13.4	12.4	12.1	13.0	9.3
PBT before exceptional items	77.1	57.0	45.6	43.4	24.7
Taxes	19.0	14.4	7.5	6.2	8.5
Reported PAT	58.2	42.6	38.1	15.6	16.2
Exceptional (Expense)/Gain	0.0	0.0	0.0	-21.6	0.0
Tax benefit due to merger with Windlas Healthcare	0.0	0.0	0.0	8.3	0.0
Adjusted PAT	58.2	42.6	38.1	28.8	16.2
Adjusted PAT Margin (%)	9.2%	8.3%	8.2%	6.7%	4.9%
Adjusted Earnings Per Share (EPS)	27.97	19.70	18.58	15.99	8.90

Note: EPS on closing number of shares for FY23 and FY24 comes to 20.4 and 27.9 respectively.

Consolidated Balance Sheet

windlas

Assets (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Non Current assets					
Property, Plant and Equipment	169.5	102.6	88.4	92.5	66.1
Capital work in progress	5.7	13.8	7.6	0.0	0.0
Right to use assets	5.1	6.3	2.3	3.0	3.6
Other Intangible assets	4.5	0.5	0.5	0.0	0.0
Intangible assets under devlp.	0.0	1.0	0.4	0.5	0.6
Financial Assets					
(i) Investments	0.0	0.0	0.0	0.0	94.0
(ii) Other Financial Assets	4.3	7.6	5.2	3.0	2.2
Deferred Tax Assets (net)	0.6	2.0	2.0	0.0	0.7
Other non-current assets	5.3	41.6	3.0	2.9	3.3
Total Non Current Assets	194.9	175.4	109.4	101.8	170.5
Current Assets					
Inventories	62.2	74.7	58.7	41.5	49.3
Financial Assets					
(i) Investments	173.4	106.5	64.8	23.1	22.3
(ii) Trade receivables	136.3	116.9	110.8	79.4	63.9
(iii) Cash and Bank Balances	5.3	3.7	0.6	15.9	18.1
(iv) Bank Balances & Financial Assets	25.7	21.8	113.2	15.2	0.3
(v) Other Financial Assets	1.5	1.5	4.2	0.4	0.1
Current Tax Assets(Net)	0.7	0.0	4.1	4.0	0.9
Other current assets	26.2	28.5	25.3	14.8	13.1
Total Current Assets	431.3	353.5	381.7	194.3	168.0
Non current Asset held for sale					
Total Assets	626.2	528.9	491.0	296.1	338.5

Consolidate						
Equities & Liabilities (Rs. Crores)	FY24	FY23	FY22	FY21	FY20	
Equity						
Equity Share capital	10.4	10.5	10.9	6.4	6.4	
Other Equity	439.5	391.8	383.9	192.7	203.2	
Total Equity	449.9	402.3	394.8	199.1	209.7	
Financial liabilities						
(i) Borrowings	0.0	0.1	0.4	0.8	1.2	
(ii) Other Financial liabilities	0.2	0.3	0.2	0.2	0.1	
(iii) Lease Liability	2.0	3.0	0.0	0.5	1.0	
Deferred tax liabilities (Net)	0.0	0.0	0.0	0.7	0.0	
Provisions	2.3	2.0	1.6	1.4	1.2	
Total Non Current Liabilities	4.5	5.5	2.2	3.6	3.5	
Financial liabilities						
(i) Borrowings	0.1	0.3	5.7	30.5	20.9	
(ii) Trade Payables	131.5	87.7	63.2	39.9	83.6	
(iii) Other financial liabilities	33.2	26.4	22.7	19.4	1.5	
(iv) Lease Liability	1.5	1.5	0.5	0.5	18.9	
Provisions	0.7	0.4	0.3	0.3	0.0	
Current tax liabilities (Net)	0.6	0.5	0.0	0.0	0.0	
Other current liabilities	4.7	4.1	1.5	2.7	0.4	
Total Current Liabilities	171.8	121.2	94.0	93.4	125.3	
Total Equity and Liabilities	626.2	528.9	491.0	296.1	338.5	

Consolidated Cash Flow



Consolidated

Particulars (Rs. Crores)	FY24	FY23	FY22	FY21	FY20
Net Profit before Tax and Extraordinary items	77.1	57.0	45.6	21.7	24.7
Adjustments for: Non Cash Items / Other Investment or Financial Items	6.6	7.3	10.0	36.3	17.3
Operating profit before working capital changes	83.7	64.4	55.6	58.0	42.0
Changes in working capital	44.0	6.3	-37.6	40.0	3.6
Cash generated from Operations	127.7	70.7	18.0	18.0	38.4
Direct taxes paid (net of refund)	-18.7	-9.7	8.9	6.5	13.4
Net Cash from Operating Activities	109.0	61.0	9.1	11.5	25.0
Net Cash from Investing Activities	-92.2	-14.1	-154.6	-20.2	-14.3
Net Cash from Financing Activities	-15.1	-43.7	130.1	0.8	-5.4
Net Decrease/Increase in Cash and Cash equivalents	1.6	3.1	-15.4	-8.0	5.2
Add: Cash & Cash equivalents at the beginning of the period	3.7	0.6	15.9	23.9	12.9
Cash & Cash equivalents at the end of the period	5.3	3.7	0.6	15.9	18.1

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