

November 12, 2024

BSE Limited  
1<sup>st</sup> Floor, New Trading Ring  
Rotunda Building  
P.J. Towers, Dalal Street, Fort  
MUMBAI – 400001, India

National Stock Exchange of India Limited  
Exchange Plaza, 5<sup>th</sup> Floor  
Plot No. C/1, G-Block  
Bandra-Kurla Complex, Bandra (E)  
MUMBAI – 400051, India

**Scrip Code: 517334****Symbol: MOTHERSON**

**Ref.: Unaudited Financial Results for the second quarter and half year ended September 30, 2024**

Dear Sir(s) / Madam(s),

The Board of Directors of the Company in its meeting held on **Tuesday, November 12, 2024** *inter-alia*, have discussed and approved Unaudited Standalone and Consolidated Financial Results of the Company for the second quarter and half year ended September 30, 2024.

Pursuant to Regulation 33 and Regulation 52 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, (“**SEBI LODR**”) please find enclosed the following:

1. Unaudited Standalone and Consolidated Financial Results for the second quarter and half year ended September 30, 2024;
2. Limited Review Reports on the Standalone and Consolidated Financial Results for the second quarter and half year ended September 30, 2024;
3. Presentation on the performance of the Company for the second quarter and half year ended September 30, 2024; and
4. Copy of the Press Release issued by the Company.

**The Board Meeting of the Company commenced at 1200 Hours (IST) and concluded at 1440 Hours (IST).**

The results will be uploaded on Company’s website [www.motherSON.com](http://www.motherSON.com) in compliance with Regulation 46(2)(l)(ii) and Regulation 62(1)(b)(ii) of SEBI LODR and will be published in the newspapers in terms of Regulation 47(1)(b) and Regulation 52(8) of SEBI LODR.

The above is for your information and records.

Thanking you,

Yours truly,  
For Samvardhana MotherSON International Limited

Alok Goel  
Company Secretary



# Samvardhana Motherson International Limited.

Presentation on  
Q2 FY 2024-25 Results




## Resilient performance in volatile environment...

### Performance at a glance.

#### Q2FY25 vs Q2FY24.

**Revenue<sup>1</sup>**  
Rs 27,812 crores,  18%


**Normalised<sup>2</sup> EBITDA**  
Rs 2,463 crores,  23%


**Normalised<sup>2</sup> PAT**  
(Concern Share)  
Rs 747 crores,  66%



#### H1FY25 vs H1FY24.

**Revenue<sup>1</sup>**  
Rs 56,680 crores,  23%

**Normalised<sup>2</sup> EBITDA**  
Rs 5,248 crores,  33%

**Normalised<sup>2</sup> PAT**  
(Concern Share)  
Rs 1,741 crores,  66%

Notes :

1. Revenue from operations

2. Normalised EBITDA refers to reported EBITDA less one-time fair valuation gain of INR 178 crores (included in other income) on account of aquisition of controlling interest in one of the joint venture entity of SAMIL i.e. Motherson Auto Solutions Limited in Q2 FY25. The post tax impact the same is INR 133 crores and is being reduced from reported PAT (concern share) to arrive at Normalised PAT

# Continued focus on improving operational efficiencies, diversification and deleveraging.

**01.** Revenue of Organic business grew ~4-5% over the market



**02.** Further diversification achieved with new products and increased customer penetration for certain customers

**03.** Automotive booked business of USD 87.7 billion. Share of EVs ~24%



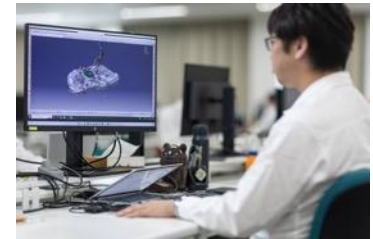
**04.** 05 out of 19 Greenfields have come on stream  
**8 more facilities** expected to operationalise in H2FY25.

**05.** Improved ROCE to 17.3% in Sep from 16.9% in March 2024 despite subdued auto-production volumes and consequently inflated working capital



**06.** Leverage ratio reduced to 1.0x in Sep from 1.5x in June 2024, providing a launchpad for future sustainable growth

**07.** Recalibrating capex; guidance reduced to Rs 5,000 Crore (+/- 5%) despite addition of acquired businesses



**08.** Successfully raised Rs 6,438 crores via QIP (equity + CCD<sup>1</sup>) with overwhelming investor demand and support

Notes :

1. CCD refers to Compulsorily Convertible Debentures. As a part of Qualified Institutional Placement (QIP) concluded in September 2024, CCDs with a coupon of 6.5% P.A were issued for INR 1,500 Cr. These will be mandatorily converted to equity by September 2027 if not converted before (conversion option from September 2026 and till September 2027 with the CCD holders). The conversion price will be a 13.83% discount to the then market price subject to a floor price of the 190 (price at which equity was issued in the QIP).

# Macroeconomic indicators and Automotive industry Outlook.

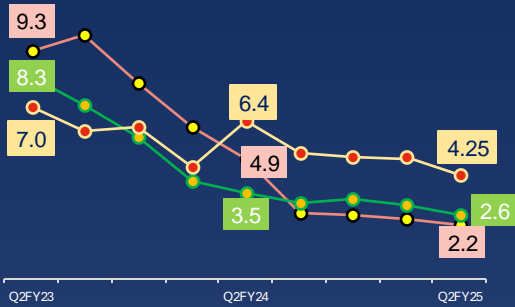
Mixed macro indicators with visible uptick in commodities and energy prices.

Regional challenges impacting automotive production, however the platform mix continues to improve

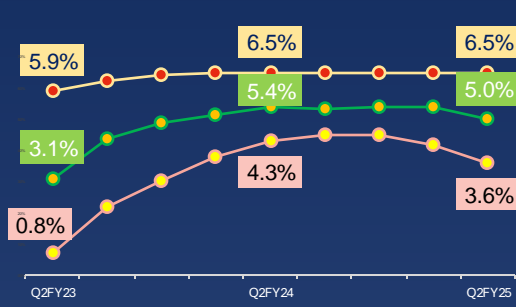


# Mixed macro indicators - stable inflation and interest rates while volatility in commodities, energy and logistics

**EU, USA & India Inflation<sup>1</sup>** (in %)



**EU, USA & India Interest rates<sup>1</sup>** (in %)



**World Container Index** (USD<sup>1</sup>)

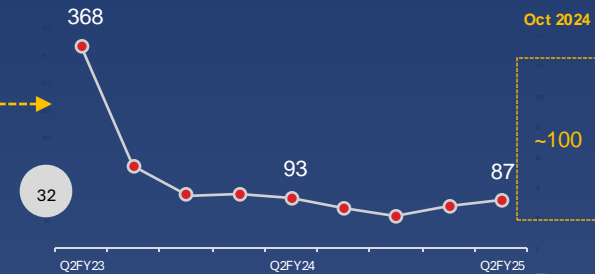


**Copper & Aluminium** USD / Metric Tonne<sup>2</sup>



**Commodity and Energy prices on an upward trajectory**

**Energy prices for Germany** (in Euro / MWh<sup>2</sup>)



● Stable ● Witnessing volatility ● Indicates pre-covid level

Sources : Bloomberg

1. All the data points are average for the closing numbers for each month in the quarter. 2. Based on average of spot rates for the quarter

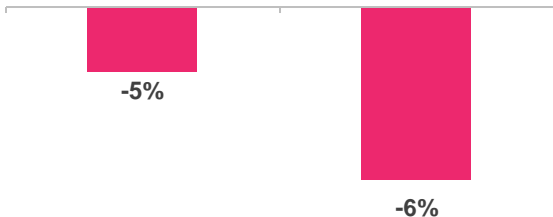


# Subdued automotive production, though platform mix continues to improve.

Data represents automotive production volumes on YoY basis

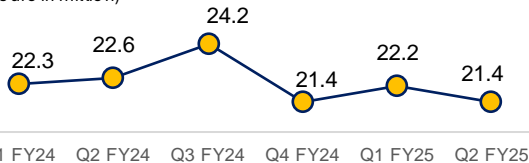
## Global.

Light Vehicles Commercial Vehicles

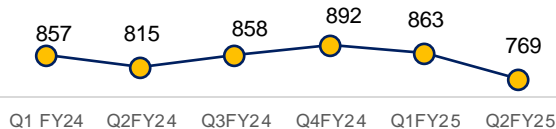


### Production Volumes.

Global Light Vehicles  
(Nos are in million)



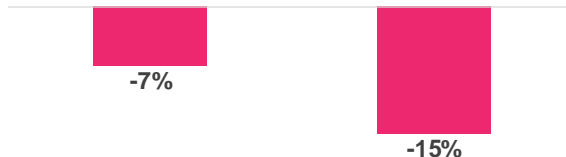
Global Commercial Vehicles  
(Nos are in thousand)



## Europe.

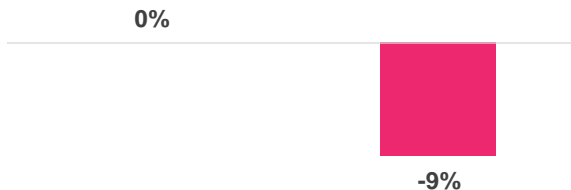
Light Vehicles Commercial Vehicles

- Lower than anticipated demand for EV platforms
- Delayed new vehicle launches
- Realignment to Emission Standards



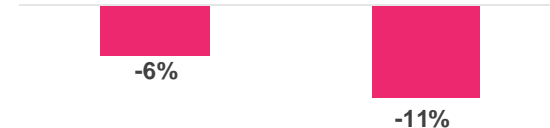
## India.

Light Vehicles Commercial Vehicles



## North America.

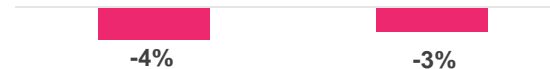
Light Vehicles Commercial Vehicles



## China.

Light Vehicles Commercial Vehicles

- Deaccelerating growth of EVs
- Shift of market share from international to domestic OEMs



# SAMIL's diversified business model and reactive strategy enables resilience and strong execution.

## Near to Mid Term Variables impacting automotive industry



Regional fluctuations in **vehicle production**



Evolving customer strategies for the **shift to clean mobility**



**Geopolitical challenges** impacting supply chains



Volatility in **commodity and energy prices**

## SAMIL's unique position while navigating through dynamic business environment



**Highly diversified business model to mitigate regional volatilities** (3CX10 Strategy)



More than 95% **power-train agnostic product portfolio**



**Strong customer relationships** enabling pain sharing



**Strong Balance Sheet** to support growth opportunities



**Large automotive booked business** providing future visibility and demonstrating strong customer trust





# SAMIL's Performance for Q2FY2025.

Revenue growth contributed by  
M&As and growth over market of  
organic business

Operational efficiencies enabled  
resilient performance, against a  
volatile industry backdrop.

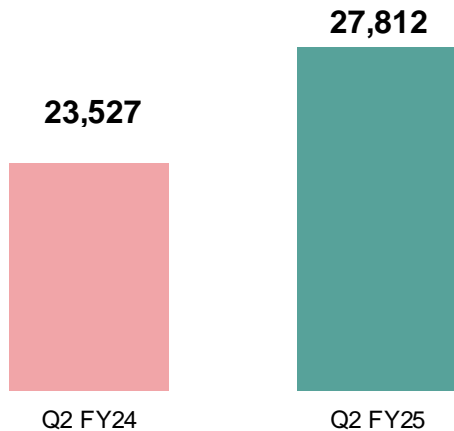


# Resilient performance in the quarter, amidst subdued production volumes.

Consolidated Financial Performance Q2FY25 vs Q2FY24 (YoY basis)

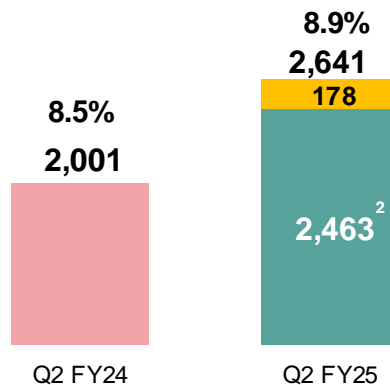
## Revenue<sup>1</sup>

↑ + 18%



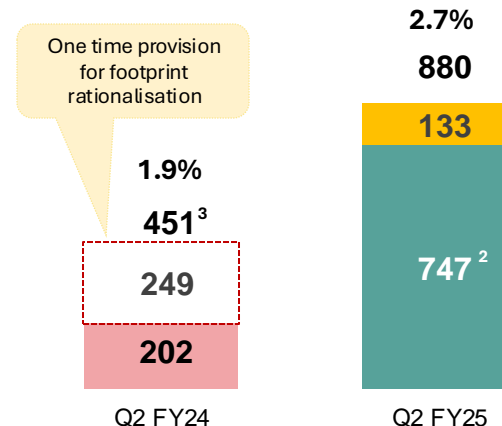
## Normalised EBITDA<sup>4</sup>

↑ + 23%



## Normalised PAT<sup>4</sup> (Concern Share)

↑ + 66%



- Revenues from acquired assets of Rs 6,199 crores in Q2FY25 vs Rs 1,851 crores in Q2FY24.
  - Despite industry degrowth YoY, organic business was resilient, implying ~4-5% growth over market.
- Normalised EBITDA has EBITDA from acquired assets of Rs 588 crores in Q2FY25 vs Rs 180 crores in Q2FY24.
  - Maintained profitability of organic business with focused operational measures despite fluctuations in vehicle production
  - Continuous engagement with customers for pain sharing

Notes :

1. Revenue from operations

2. For Q2 FY25, Normalised EBITDA refers to reported EBITDA less one-time fair valuation gain of INR 178 crores (included in other income) on account of aquisition of controlling interest in one of the joint venture entity of SAMIL i.e. Motherson Auto Solutions Limited in Q2 FY25. The post tax impact the same is INR 133 crores and is being reduced from reported PAT (concern share) to arrive at Normalised PAT

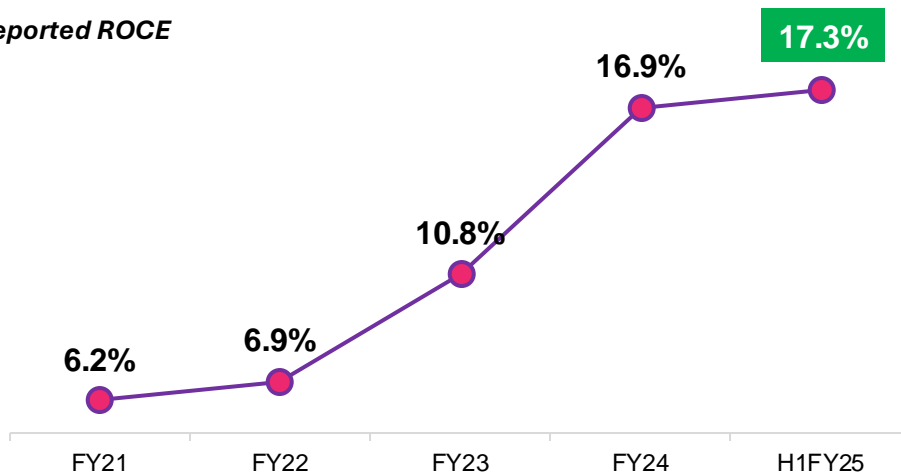
3. For Q2 FY24, Normalised PAT is without factoring in the exceptional expenses provision of Rs. 249 crores in respect of phased operational realignment of certain automotive capacities located in Europe

4. EBITDA and PAT margins are computed on Normalised figures. The growth percentages for EBITDA and PAT are computed on normalised figures

# Consistent improvements in ROCE

Despite subdued automotive production and consequently inflated working capital

Reported ROCE



## Continued focus on improving ROCE via...

Focus on improving underperforming units in volatile environment

Larger size and scale leading to better operating leverage and operating efficiencies

Notes :

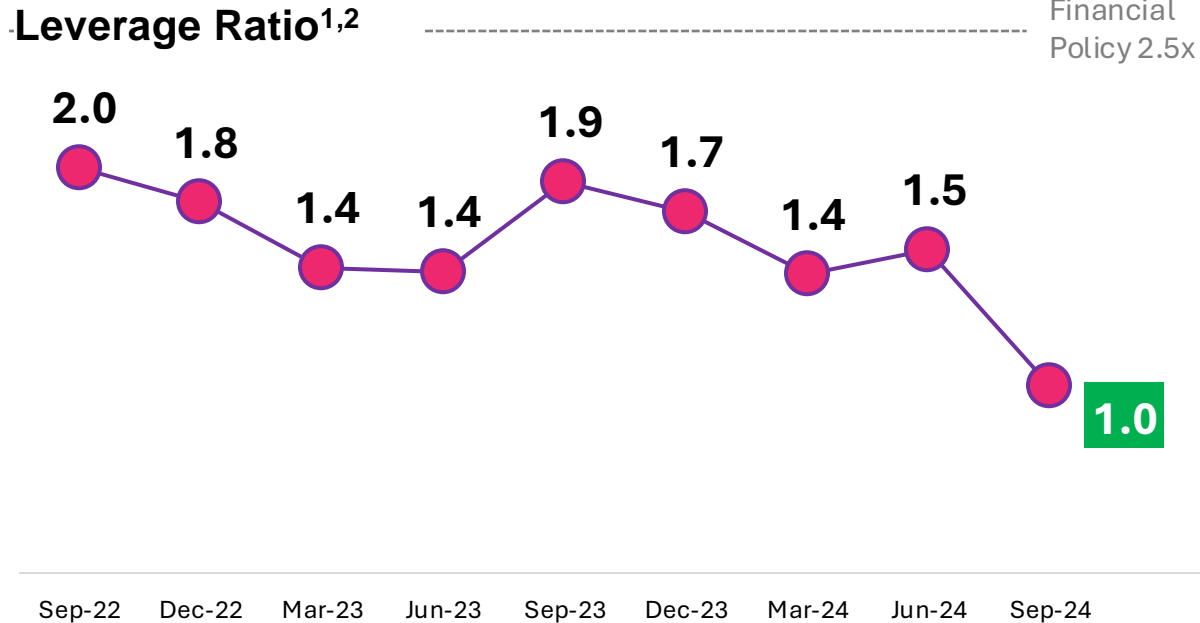
- Reported ROCE is earnings before interest and tax (EBIT) from continuing operations divided by average capital employed.
- Capital employed is adjusted for impact of fair valuation and intangible assets created due to group wide reorganization completed in March 31, 2022, and capital work in progress and intangible assets under development.
- LTM EBIT considered for H1FY25

# Significant deleveraging of the balance sheet.

Strengthened balance sheet  
for future growth

Further deleveraging is expected  
upon the normalisation of  
inflated working capital.

# Achieved significant deleveraging; 1x Net Debt to EBITDA.



**Strong balance sheet, Prepared to capture growth opportunities**

Out of **Rs 6,438 Cr** raised (equity + CCD), **~6,000 cr was utilised till 12<sup>th</sup> November 2024** for repayment of debt and general corporate purposes.

Remaining proceeds to be used to pay down debt as per upcoming maturities

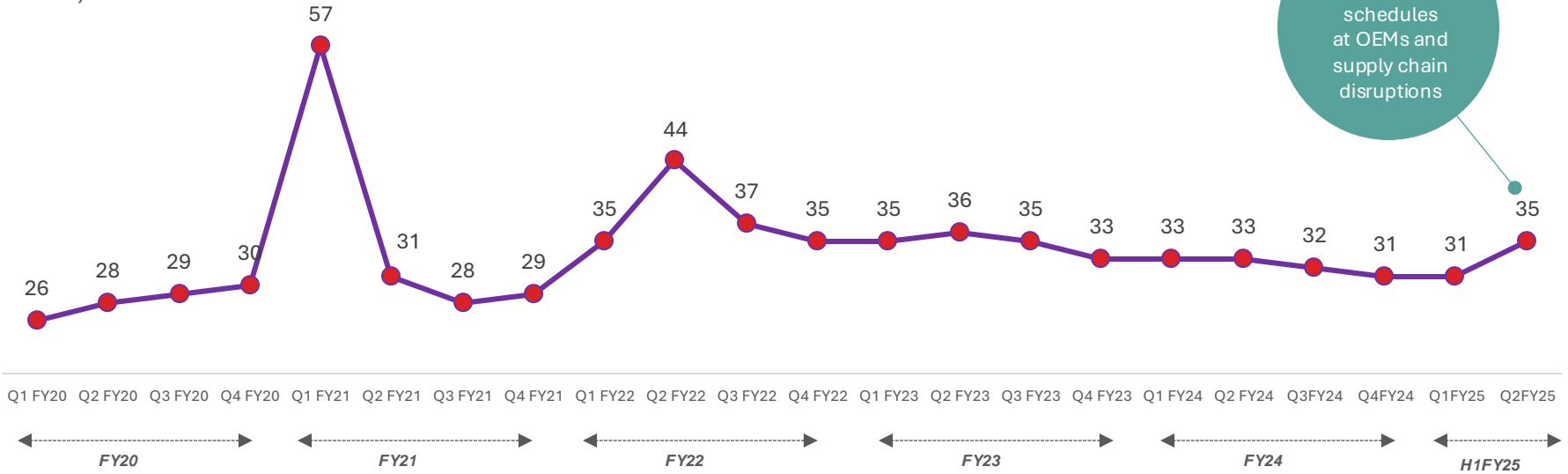
Notes :

1. Leverage ratio = (Effective Net Debt + Lease Liability) / LTM EBITDA. Please refer to Slide 29 for definition of Effective net debt. CCD related debt has not been considered as it is a mandatorily convertible instrument without any actual payout of this debt, except for the contracted coupon rate
2. For less than 1 year old acquired assets, LTM EBITDA is considered for a like for like comparison for all the quarters starting September 2023 till September 2024



# Working capital normalisation to aid further deleveraging

## Inventory Days<sup>1</sup> (on sales)



Volatility in production schedules at OEMs and supply chain disruptions

Notes:  
1. Calculated based on average of closing and opening inventory for each quarter and annualised sales for the reported period



# Calibrated Capex spend.

Expenditure in alignment with evolving dynamics of new launches and strategies of our customers.

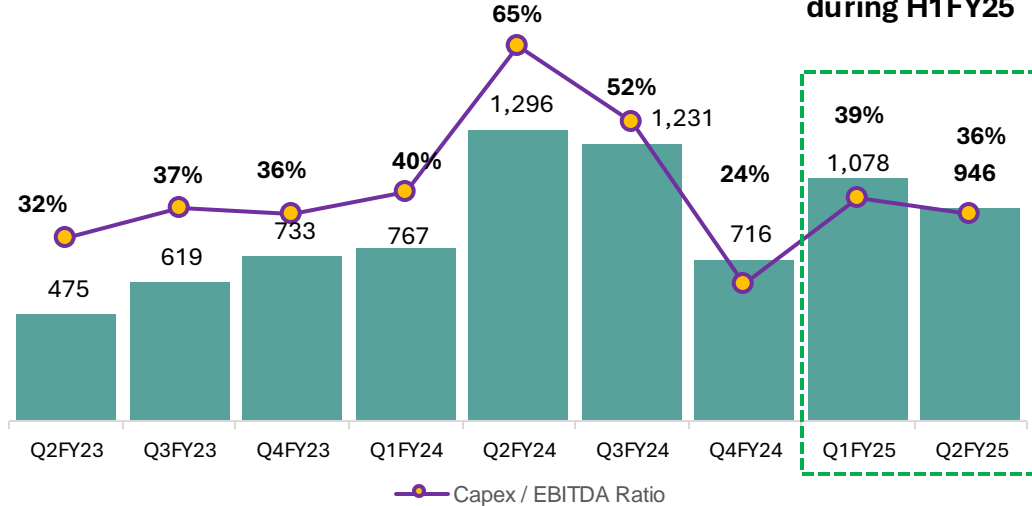
05 green fields out of 19 announced earlier have commenced production

# Pragmatic phasing of Capex in alignment with market.

## Capex

(Rs in Crores)

Total Capex of  
Rs. 2,024 crores  
during H1FY25



## Recalibrate;

Capex to stay aligned  
with the market  
conditions

## Reducing Capex guidance to Rs.

5,000 Crs

(+/- 5%) despite  
additions of Yachiyo,  
ADI and Lumen



**05 out of 19 Greenfields announced are onstream with SOPs achieved.**  
**Rest at various stages of completion,**

**Operationalized (5)**

| Business Division            | No | SOP    |
|------------------------------|----|--------|
| Wiring Harness               | 01 | Q2FY25 |
| Modules and Polymer Products | 01 | Q1FY25 |
| Lighting and Electronics     | 01 | Q3FY25 |
| Health and Medical           | 01 | Q2FY25 |

|                              |    |        |
|------------------------------|----|--------|
| Modules and Polymer Products | 01 | Q1FY25 |
|------------------------------|----|--------|

8 facilities out of balance 14 are expected to come onstream in H2 FY 2025



**At various stages of completion (14)**



India  
**09**

| Business Division                   | No | Expected SOP    |
|-------------------------------------|----|-----------------|
| Wiring Harness                      | 02 | Q1FY26 / Q3FY26 |
| Lighting and Electronics            | 02 | Q4FY25/Q1FY27   |
| Precision Metal and Modules         | 02 | Q3FY25/ Q3FY25  |
| Technology and Industrial Solutions | 01 | Q4FY26          |
| Aerospace                           | 02 | Q4FY25 / Q4FY25 |



China  
**03**

|                       |    |                 |
|-----------------------|----|-----------------|
| Wiring Harness        | 01 | Q2FY26          |
| Integrated Assemblies | 02 | Q4FY25 / Q4FY25 |



Poland  
**01**

|                              |    |        |
|------------------------------|----|--------|
| Modules and Polymer Products | 01 | Q1FY27 |
|------------------------------|----|--------|



Mexico  
**01**

|                       |    |        |
|-----------------------|----|--------|
| Integrated Assemblies | 01 | Q4FY25 |
|-----------------------|----|--------|

Notes:  
Change in SOP date compared to what was announced earlier due to change in customer production schedules



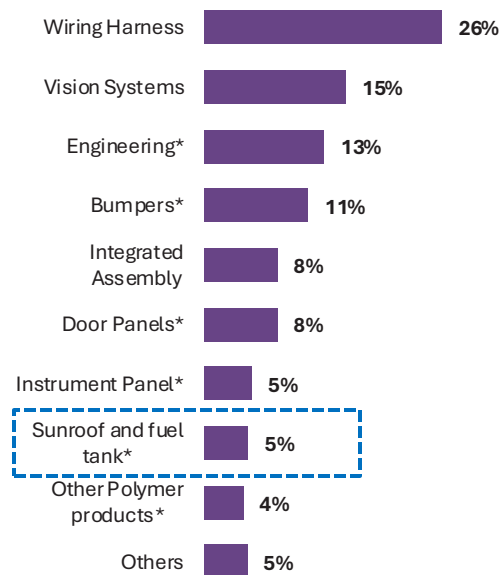
# Building a more diversified business based on customers' trust.

Improved diversification with new products and increased customer penetration

Strong automotive business.

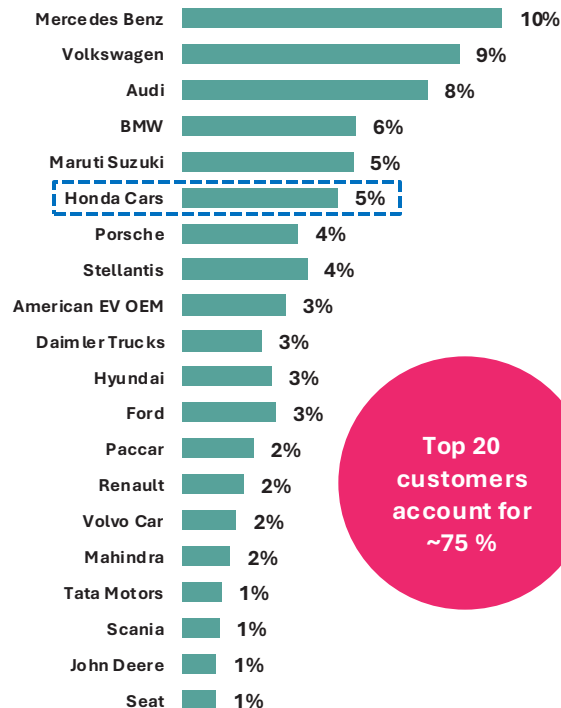
# Enhanced Diversification across all 3 Cs.

## Component wise.



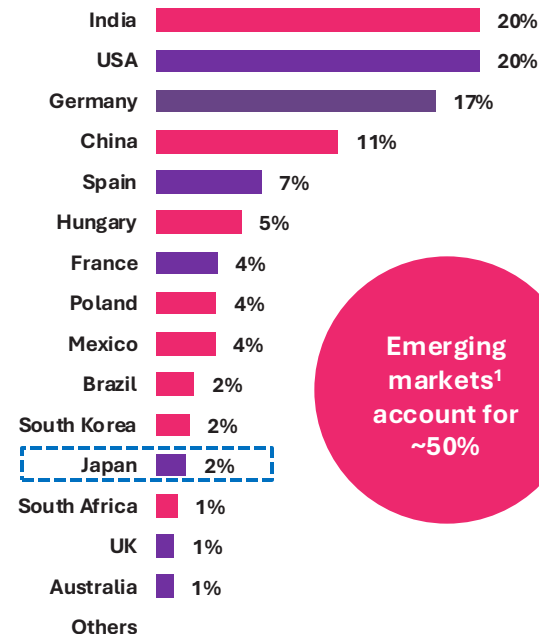
## Customer wise.

(top 20 customers)



Top 20 customers account for ~75 %

## Country wise.



Emerging markets<sup>1</sup> account for ~50%

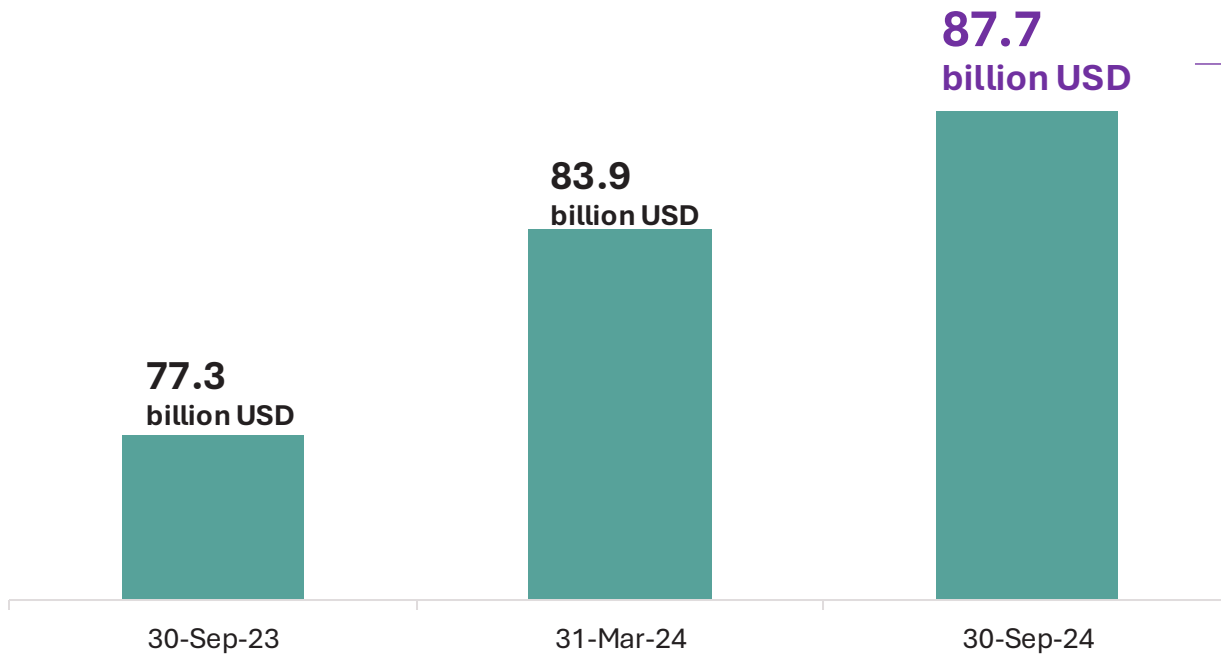
Note:

1. Total revenue considered is Revenue from operations (gross) which includes revenue from operations, 100% of revenue from joint ventures and associates which are accounted as per the equity method.

2. Revenue by country is based on manufacturing locations except in certain cases of job works locations like Mexico and India.

\* Under Modules and Polymer Products business division

# Strong visibility of automotive revenues.



24%   
from EV.

Large part of automotive booked business expected to be realized over 5-6 years

Note:

- Booked business for automotive businesses is based on Revenues from operations (gross) (excluding Technology and Industrial Solutions, Aerospace, Logistics Solutions and Health and Medical business divisions)
- Volume assumptions for sales planning activities are based on internal assessment which considers various sources (including OEM production forecasts, views of external market consultants, internal knowledge and insights).
- Booked business is computed as sum of the lifetime sales of business under production and business yet to start production



# Divisional Performance.



# Business Divisions.

**01.**  
Wiring  
harness



**02.**  
Vision  
Systems



**03.**  
Modules & Polymer  
Products



**04.**  
Integrated  
Assemblies



**05.**  
Emerging  
Businesses



**Elastomers**



**Lighting &  
Electronics**



**Precision  
Metals &  
Modules**



**Technology &  
Industrial  
Solutions**



**Aerospace**



**Logistics  
Solutions**



**Health  
&  
Medical**

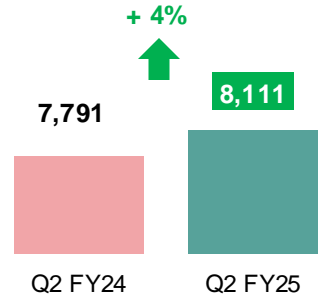


**Services**

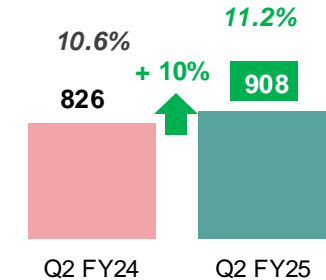


# Business Division Wise Financial Performance<sup>1</sup> : Q2FY25 vs Q2FY24.

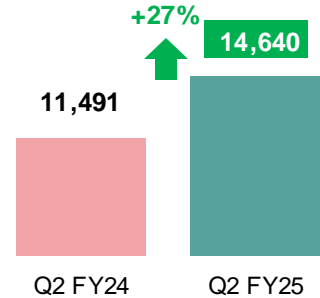
## Wiring Harness. Revenues



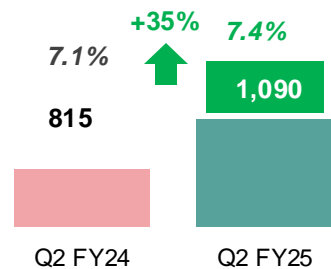
## EBITDA



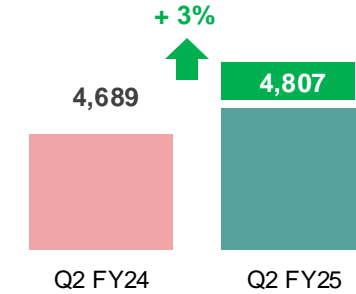
## Modules and Polymer Products. Revenues



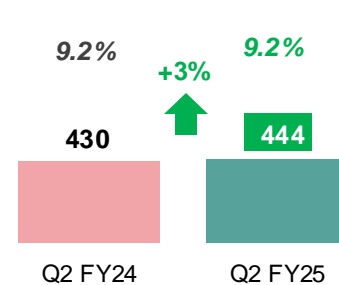
## EBITDA



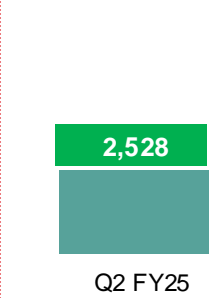
## Vision Systems. Revenues



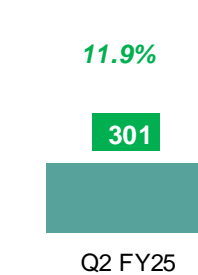
## EBITDA



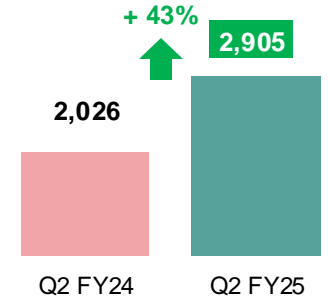
## Integrated Assemblies. Revenues



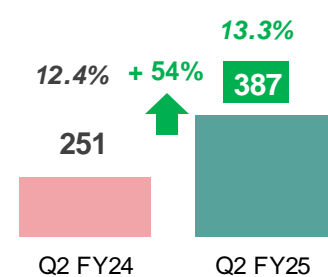
## EBITDA



## Emerging Businesses. Revenues



## EBITDA



Notes:

1. Divisional numbers reported are including 100% of joint ventures and associates which are accounted as per equity method (Economic Revenue)
2. Q2 FY24 had integrated assemblies business division for only 2 months and hence not shown in comparison above as it not a like for like comparison

# Key Divisional Highlights 01/03.

## Wiring Harness.



- ✓ Revenue growth (on YoY basis) despite softening of CV production volumes in North America, Europe and China
- ✓ Strong operational performance driven by cost control actions

## Modules and Polymers.



- ✓ YoY Revenue growth mainly contributed by
  - ✓ full impact of acquisitions (Dr. Schneider and Yachiyo)
  - ✓ Organic business flat as volumes de-growth across key geographies was offset by higher engineering sales
- ✓ Improved profitability in a seasonally weak quarter despite
  - Project ramp-up and launch related cost over-runs in Europe

## Vision Systems.



- ✓ Revenue growth (on YoY basis) on account of China and South Asia partially offset with lower volumes in North America
- ✓ Maintained profitability despite changing geographical mix on back of strong operational controls

## Integrated Assemblies.



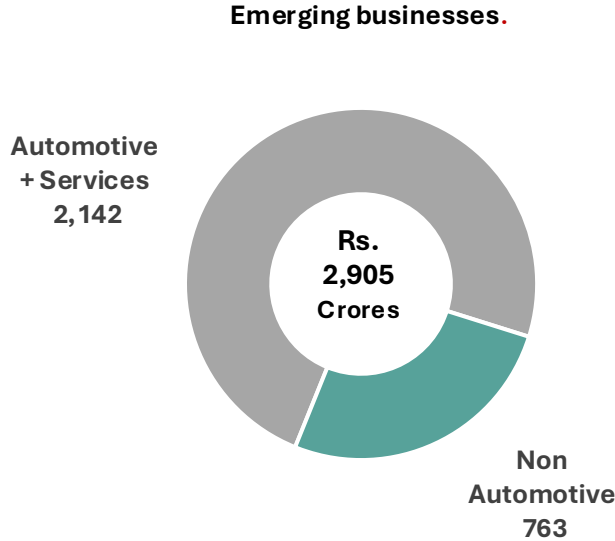
- ✓ YoY nos are not comparable as Q2 FY24 had only 2 months of operations
- ✓ Multiple avenues of efficient collaborations with diverse Motherson Business Divisions is in advanced stages, to fructify in the coming months



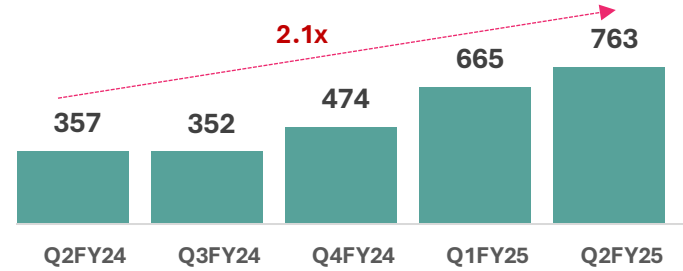
# Key Divisional Highlights 02/03.

## Evolution of Non-Automotive businesses.

Revenue by Segment Q2FY25 (Rs. Crores)



Growth in Non-Automotive Revenues (Rs. Crores)



**Well proven playbook - Customer Guided. Start in the country of strength. Go Global and follow the 3CX10 strategy.**



Notes:

- Divisional numbers reported include 100% of joint ventures and associates which are accounted as per the equity method (Economic Revenue)
- Non-Automotive numbers include Aerospace, logistics, health and medical and Technology and Industrial Solution divisions numbers



# Key Divisional Highlights 03/03.

## Non-Automotive businesses.

### Technology and Industrial Solutions.

- ✓ Setting up a Global capability Centre in Hyderabad, India with plan for 300+ FTE
- ✓ Continued strong focus on Digital and Artificial Intelligence (AI) initiatives



### Consumer Electronics.

- ✓ 1<sup>st</sup> batch of products delivered in early November.
- ✓ Mass production to start in 2<sup>nd</sup> half of November.

### Logistic Solutions.

- ✓ New JV in Japan formed with existing partner Hamakyorex
  - ✓ Focus on core logistic services such as 3PL, EXIM, Packaging and warehousing to various industries in Japan
- ✓ Internal synergies being realized with consolidation efforts across regions.

### Aerospace.

- ✓ Integration of AD Industries on track
- ✓ Footprint now across 4 countries with 16 facilities and a mix of best cost and near shore presence

### Health & Medical.

- ✓ Health and Medical facility operationalized, ramp-up to follow
- ✓ Successful launch India's first true **4K NIR Laparoscopic Imaging System** for minimally Invasive Surgeries



- ✓ Proprietary developed Management System (DCDMS) sees uptake by pedigree customers.

Mother's Health and  
Medical launched  
next-generation of

## re-timer

an ergonomic wearable  
device for aligning sleep  
and circadian rhythm



To know more,  
visit : [www.re-timer.com](http://www.re-timer.com)

## Summary of divisional financial performance.

| Business Division   | FY24           |               |             | Q2FY24        |              |             | Q2 FY25       |                  |                         |
|---|----------------|---------------|-------------|---------------|--------------|-------------|---------------|------------------|-------------------------|
|   | Revenue        | EBITDA        | EBITDA%     | Revenue       | EBITDA       | EBITDA%     | Revenue       | EBITDA           | EBITDA%                 |
| Wiring Harness  | 31,514         | 3,362         | 10.7%       | 7,791         | 826          | 10.6%       | 8,111         | 908              | 11.2%                   |
| Modules & Polymer Products                                      | 49,912         | 4,305         | 8.6%        | 11,491        | 815          | 7.1%        | 14,640        | 1,090            | 7.4%                    |
| Vision Systems  | 19,149         | 1,978         | 10.3%       | 4,689         | 430          | 9.2%        | 4,807         | 444              | 9.2%                    |
| Integrated Assemblies   | 6,824          | 793           | 11.6%       | 1,651         | 165          | 10.0%       | 2,528         | 301              | 11.9%                   |
| Emerging Businesses <sup>2</sup>                                | 8,090          | 1,096         | 13.5%       | 2,026         | 251          | 12.4%       | 2,905         | 387              | 13.3%                   |
| Less:   |                |               |             |               |              |             |               |                  |                         |
| Eliminations/Intersegment Sales/Unallocated                     | (3,501)        | (398)         |             | (778)         | (51)         |             | (1,207)       | 185 <sup>1</sup> |                         |
| <b>Reported including JVs/<br/>(Economic Value<sup>3</sup>)</b> | <b>111,988</b> | <b>11,136</b> | <b>9.9%</b> | <b>26,870</b> | <b>2,436</b> | <b>9.1%</b> | <b>31,784</b> | <b>3,315</b>     | <b>10.4%</b>            |
| Less: JVs consolidated as per equity method <sup>4</sup>        | (13,296)       | (1,811)       |             | (3,343)       | (435)        |             | (3,972)       | (674)            |                         |
| <b>Reported</b>   | <b>98,692</b>  | <b>9,325</b>  | <b>9.4%</b> | <b>23,527</b> | <b>2,001</b> | <b>8.5%</b> | <b>27,812</b> | <b>2,641</b>     | <b>8.9<sup>1</sup>%</b> |

Notes:

- One-time fair valuation gain of INR 178 crores (Included in Other Income) on account of acquisition of controlling interest in one of the joint venture entity of SAMIL i.e. Motherson Auto Solutions Limited in Q2 FY25 is added in eliminations/intersegment sales / unallocated. EBITDA margin reported for SAMIL consolidated business is without factoring this income
- Emerging businesses include – Elastomer, Lighting and electronics, Precision Metals and Modules, Services, along with the non-automotive business divisions of Aerospace, Health and Medical, Logistics Solutions and Technology and Industrial Solutions.
- Divisional numbers include 100% of joint ventures and associates which are accounted as per the equity method (Economic Revenue)
- Data for JVs consolidated as per equity method is net of intercompany transactions.

## Bridge - Gross to Reported revenue.

|  | FY2023-24      |               | FY 2024-25    |
|--|----------------|---------------|---------------|
|  | 12M            | H1            | H1            |
| <b>Gross revenue</b>                           | <b>143,767</b> | <b>61,519</b> | <b>88,747</b> |
| Less:<br>Throughput revenue <sup>1</sup>       | 31,779         | 9,310         | 24,567        |
| <b>Economic Revenues<br/>(including JVs)</b>   | <b>111,988</b> | <b>52,210</b> | <b>64,180</b> |
| Less: JVs consolidated as per equity<br>method | 13,296         | 6,220         | 7,500         |
| <b>Reported/ Net Revenue</b>                   | <b>98,692</b>  | <b>45,990</b> | <b>56,680</b> |

**Note:**

1. Some business divisions such as Integrated assembly perform assembly of highly customized components by procuring various parts from suppliers identified by the customers. It acts as an agent as per IndAS15 under these contracts and as required under the standard, it recognizes revenue only for the net amount it retains for the assembly services.

# Consolidated Debt Status, Reference Rates, and Notes.

## A. Net Debt including Lease liabilities.

| Rs. In Crores             | Sep-22       | Dec-22       | Mar-23       | Jun-23        | Sep-23        | Dec-23        | Mar-24        | Jun-24        | Sep-24        |
|---------------------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Gross Debt                | 12,671       | 12,968       | 12,166       | 12,546        | 19,228        | 19,186        | 17,351        | 20,114        | 22,819*       |
| Cash & Bank               | 4,126        | 4,526        | 4,692        | 4,235         | 5,812         | 6,636         | 6,979         | 6,744         | 12,323        |
| <b>Net Debt</b>           | <b>8,546</b> | <b>8,442</b> | <b>7,474</b> | <b>8,311</b>  | <b>13,416</b> | <b>12,550</b> | <b>10,372</b> | <b>13,370</b> | <b>10,496</b> |
| Add Lease liability       | 1,426        | 1,503        | 1,627        | 1,769         | 2,522         | 2,555         | 2,571         | 2,649         | 2,598         |
| Less CCD                  |              |              |              |               |               |               |               |               | 1,500         |
| <b>Effective Net Debt</b> | <b>9,972</b> | <b>9,945</b> | <b>9,101</b> | <b>10,080</b> | <b>15,938</b> | <b>15,105</b> | <b>12,943</b> | <b>16,019</b> | <b>11,594</b> |

\*Increased due to higher working capital requirements and 1,500 cr of CCD issued during the quarter classified as debt as per accounting standards.

All numbers are on Consolidated basis as per reported financials  
Data above is as of the end of the stated quarter.

### Notes.

1. This presentation has been prepared from the unaudited financial results for the quarter ended on Sep 30th, 2024. Explanatory notes have been added with additional information
2. Revenue represents revenue from operations.
3. EBITDA is Profit / (Loss) before exceptional items + Finance cost + amortization expenses & depreciation expenses - interest income - dividend income
4. Figures of previous year have been reclassified / regrouped, wherever necessary.
5. All comparisons and growth percentages are calculated based on reported numbers and with the corresponding period of the previous financial year for continuing operations unless stated otherwise. All EBITDA margins are computed on normalised profit levels.
6. For details, please refer to the results published on the website

## Copper Rates.

| Average               | Q2 FY24 | Q1 FY25 | Q2 FY25 |
|-----------------------|---------|---------|---------|
| LME Copper (USD / MT) | 8,356   | 9,751   | 9,207   |
| Copper (INR / KG)     | 754     | 880     | 835     |

## Exchange Rates (Average).

| Currency (equal to Rs.) | Q2 FY24 | Q1 FY25 | Q2 FY25 |
|-------------------------|---------|---------|---------|
| INR to EUR              | 89.92   | 89.80   | 92.03   |
| INR to USD              | 82.67   | 83.42   | 83.77   |
| INR to YEN              | 0.572   | 0.535   | 0.563   |
| Euro to USD             | 1.09    | 1.08    | 1.10    |

## Exchange Rates (Closing).

| Currency             | 30.09.2023 | 30.06.2024 | 30.09.2024 |
|----------------------|------------|------------|------------|
| Rs./Euro             | 87.77      | 89.33      | 93.29      |
| Rs./USD              | 83.04      | 83.38      | 83.79      |
| Argentine Peso / USD | 350.00     | 911.00     | 968.50     |

# Annexure

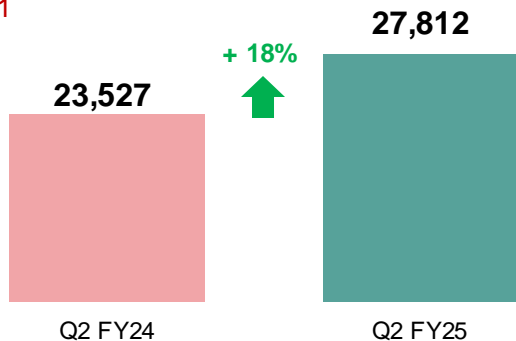


# SAMIL Consolidated Q2FY25 vs Q2FY24.

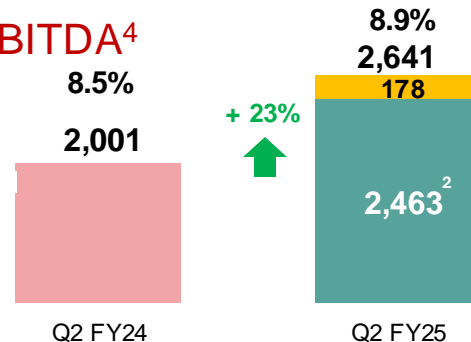
(all figures are Rs. in Crores)



## Revenues<sup>1</sup>

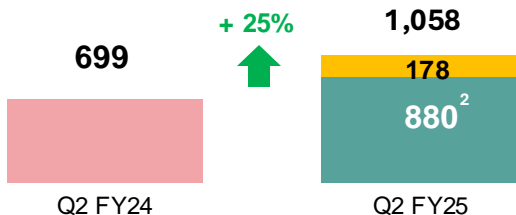


## Normalised EBITDA<sup>4</sup>



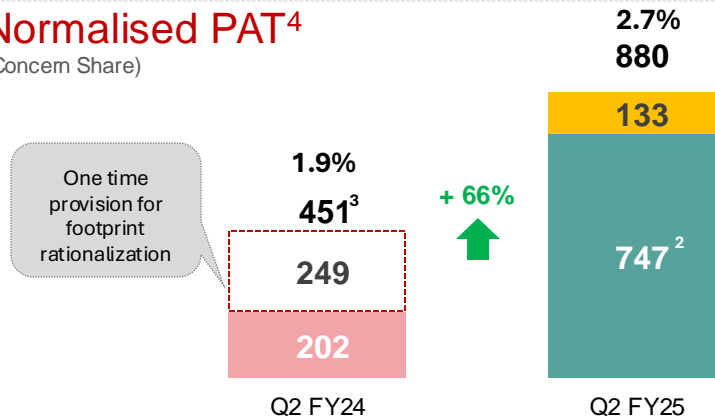
## Normalised PBT

(before exceptional items and share of associates)



## Normalised PAT<sup>4</sup>

(Concern Share)



Notes :

1. Revenue from operations

2. For Q2 FY25, Normalised EBITDA refers to reported EBITDA less one-time fair valuation gain of INR 178 crores (included in other income) on account of aquisition of controlling interest in one of the joint venture entity of SAMIL i.e. MotherSON Auto Solutions Limited in Q2 FY25. The post tax impact the same is INR 133 crores and is being reduced from reported PAT (concern share) to arrive at Normalised PAT

3. For Q2 FY24, Normalised PAT is without factoring in the exceptional expenses provision of Rs. 249 crores in respect of phased operational realignment of certain automotive capacities located in Europe

4. EBITDA and PAT margins are computed on Normalised figures. The growth percentages for EBITDA, PBT and PAT are computed on normalised figures



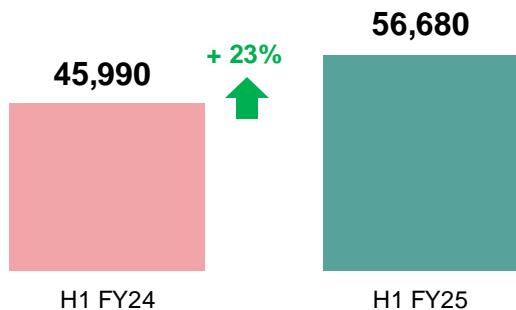


# SAMIL Consolidated H1FY25 vs H1FY24.

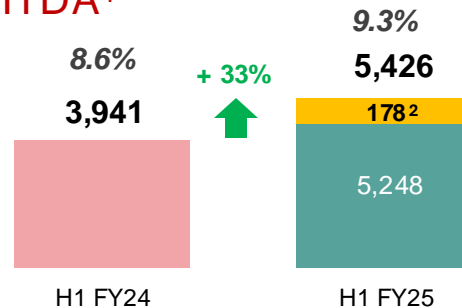
(all figures are Rs. in Crores)



## Revenues<sup>1</sup>

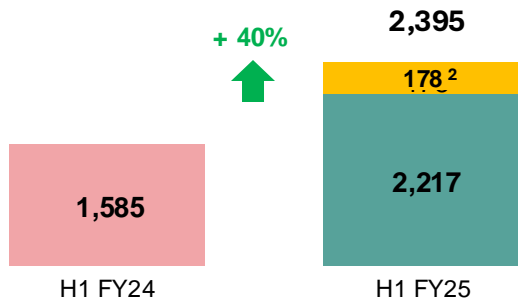


## Normalised EBITDA<sup>4</sup>



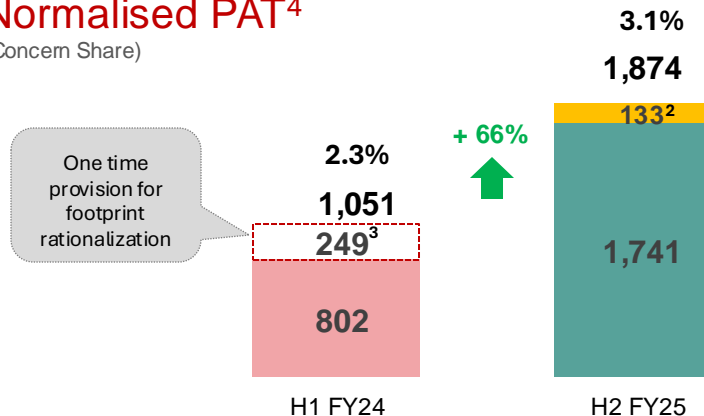
## Normalised PBT

(before exceptional items and share of associates)



## Normalised PAT<sup>4</sup>

(Concern Share)



Notes :

1. Revenue from operations

2. Normalised EBITDA refers to reported EBITDA less one-time fair valuation gain of INR 178 crores (included in other income) on account of aquisition of controlling interest in one of the joint venture entity of SAMIL i.e. MotherSON Auto Solutions Limited in Q2 FY25. The post tax impact the same is INR 133 crores and is being reduced from reported PAT (concern share) to arrive at Normalised PAT

3. For Q2 FY24, Normalised PAT is without factoring in the exceptional expenses provision of Rs. 249 crores in respect of phased operational realignment of certain automotive capacities located in Europe

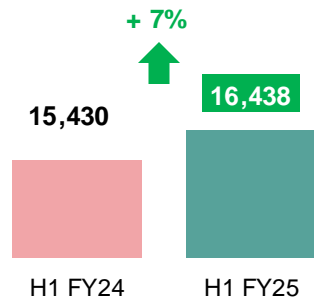
4. EBITDA and PAT margins are computed on Normalised figures. The growth percentages for EBITDA, PBT and PAT are computed on normalised figures



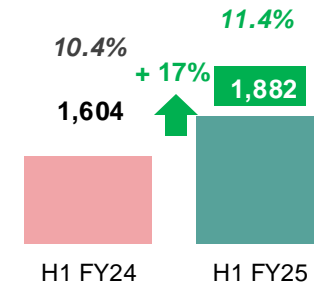
# Business Division Wise Financial Performance<sup>1</sup> : H1FY25 vs H1FY24.

## Wiring Harness.

Revenues

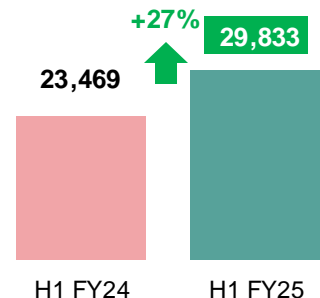


EBITDA

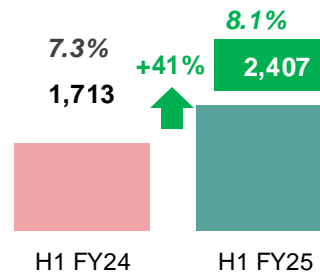


## Modules and Polymer Products.

Revenues

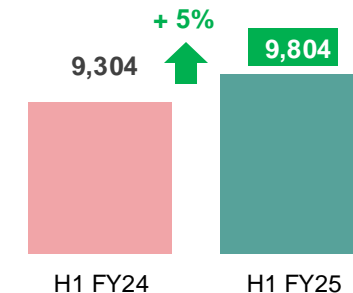


EBITDA

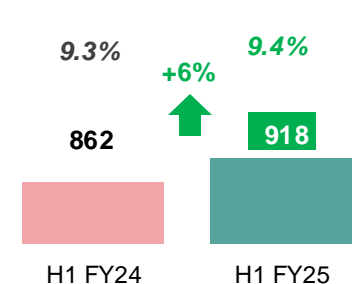


## Vision Systems.

Revenues

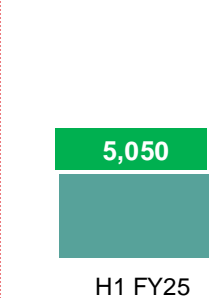


EBITDA

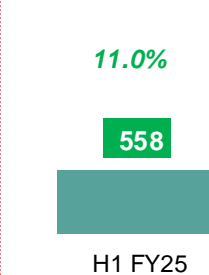


## Integrated Assemblies.

Revenues

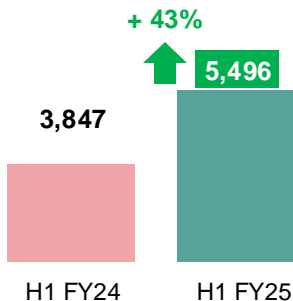


EBITDA

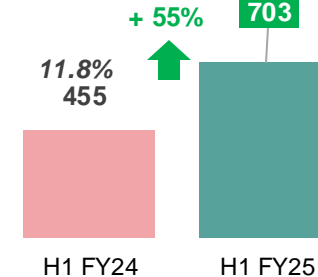


## Emerging Businesses.

Revenues



EBITDA



Notes:

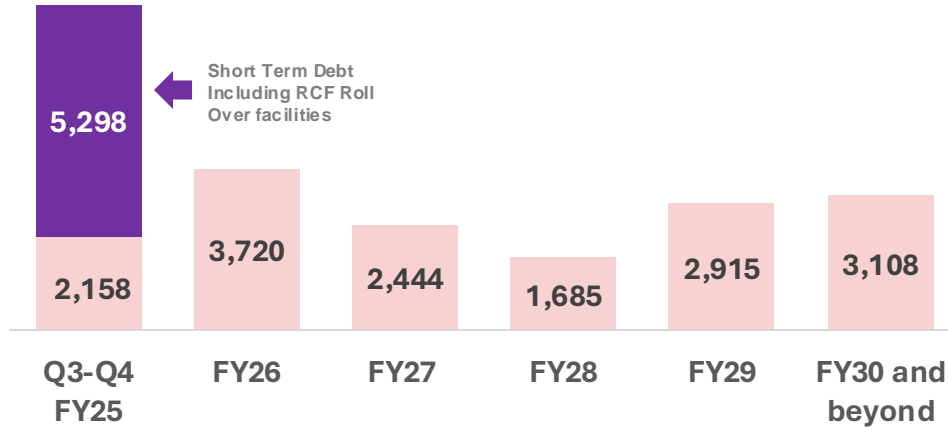
1. Divisional numbers reported are including 100% of joint ventures and associates accounted as per equity method (Economic Revenue)
2. H1 FY24 had integrated assemblies business division for only 2 months and hence not shown in comparison above as it not a like for like comparison

# Robust Balance Sheet with **Comfortable Debt Maturities** and **Strong Liquidity**.



## Gross Debt ~INR 21,320 (~USD 2.5 Bn)

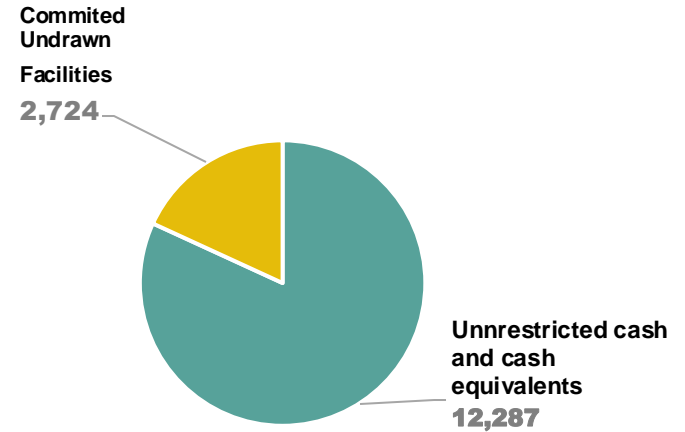
(INR crore, as of Sep 30<sup>th</sup>, 2024)



- Paid down loans amounting to approx. **INR 5,000 crore** on 8<sup>th</sup> November from cash balance

## Liquidity ~INR 15,000 crore (~USD 1.8 Bn)

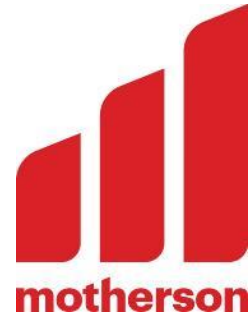
(INR crore, as of Sep 30<sup>th</sup>, 2024)



- Liquidity as of September 2024 includes proceeds of QIP of approx. INR 6,437 crore. Approx 6,000 crore of which has been subsequently used to pay down debt and for general corporate purposes

Note:  
 1. For this analysis, Rs ~1,500 cr of CCD portion of fund raise, assumed as equity and is not included in the debt stack on the chart due to its nature of being a compulsorily convertible instrument.  
 2. Only committed undrawn facilities considered.





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