



Ref. No. Z-IV/R-39/D-2/NSE/207 & 174 Date : 06/02/2025

National Stock Exchange of India Ltd.	BSE Ltd.
Listing Deptt., Exchange Plaza,	Regd. Office: Floor - 25,
Bandra Kurla Complex, Bandra (E),	Phiroze Jeejeebhoy Towers,
Mumbai - 400 051	Dalal Street, Mumbai-400 001.
NSE Symbol: UNOMINDA	BSE Scrip: 532539

Sub: - Investor Presentation

Dear Sirs,

Enclosed please find the Investor Presentation Q3 FY 2025.

The copy of the aforesaid Investor Presentation is also available on the website of the Company <u>www.unominda.com</u>

This is for your information and record please.

Thanking you,

Yours faithfully, For Uno Minda Limited

Tarun Kumar Srivastava Company Secretary & Compliance Officer

Encl: As above.





DRIVING THE NEW

INVESTOR PRESENTATION February 2025





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INDUSTRY HIGHLIGHTS FOR Q3 FY25



Auto Industry growth led by 2W

Growth in 2W market with good rural demand registering 8% YoY growth during the quarter. PV segment grows by 3% while CV decline by 2%

e-2W Registration shows robust growth

e-2W registration for the quarter increase by 37% Y-o-Y basis and 16% Q-o-Q



Budget boosts for the EVs

Exemption of custom duties on 35 capital goods for EV battery manufacturing

Formation of national manufacturing mission with focus on clean tech manufacturing to improve ecosystem for EV batteries

European Auto Industry continue to face headwinds

The European auto industry continues to face headwinds with cheaper imports, high production cost in region, slow transition to EVs etc.



4W Lighting plant at Khed commissioned

Commercial production at technically advanced manufacturing facility at Khed city for 4 W Lighting commissioned in Q3

Minda Kosei, Kosei Minda & Kosei Minda Mould merger approved

NCLT approves merger of Minda Kosei, Kosei Minda & Kosei Minda Mould into UML.

Expansion of Casting facility

Board approved Capex for expansion of Casting facility at Hosur from 11k MT p.a. to 15k MT p.a.



Auto Expo Components Show 2025





FINANCIAL INFORMATION & RECENT UPDATES

Alle

KEY FINANCIAL HIGHLIGHTS FOR THE QUARTER



Group Revenues (Including JVs and Associates) (Unaudited) higher by 14% Y-o-Y

Rs 5,056 Cr

for the quarter

EBITDA higher by 20% Y-o-Y to

Rs 457 Cr

for the quarter

2024

2023

PAT (UML share) increased by 21% on Yo-Y to

Rs 233 Cr

for the quarter

Consolidated Revenues increased by 19% Y-o-Y to

Rs 4,184 Cr

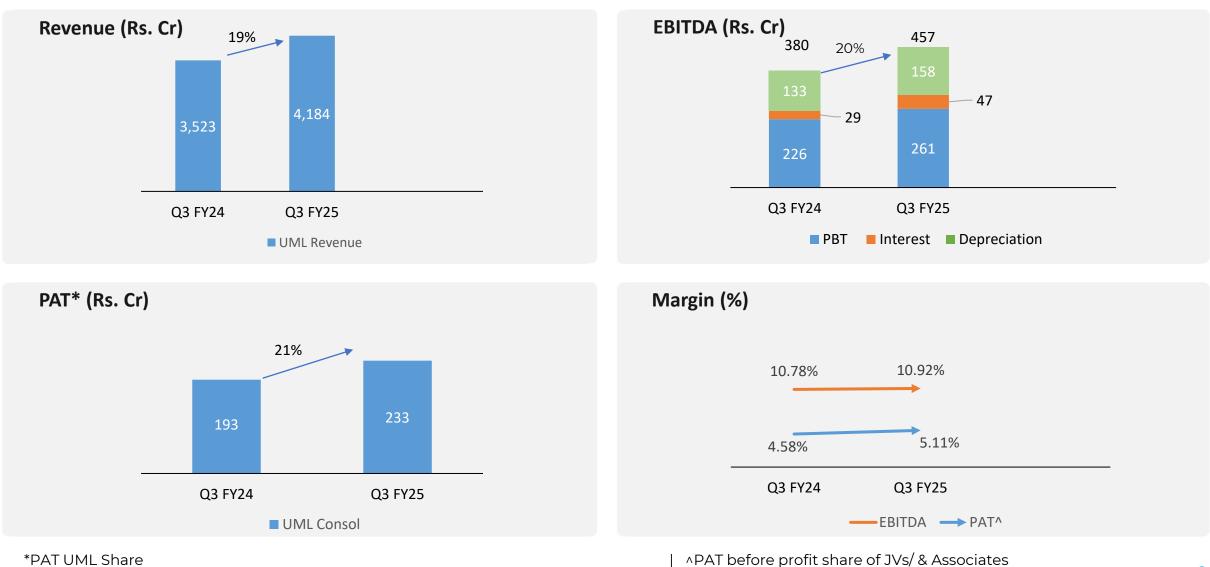
for the quarter

EBITDA margin at at 10.92%

for the quarter

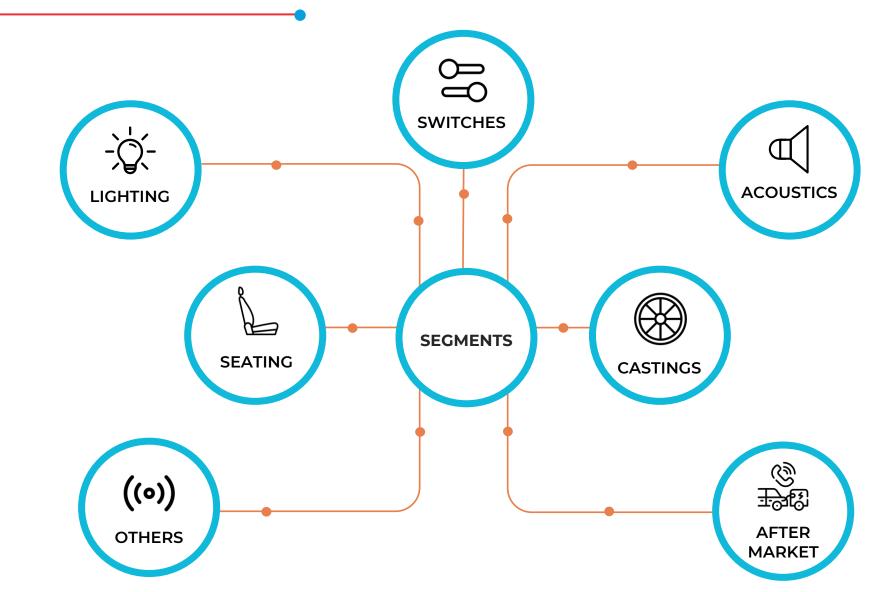
CONSOLIDATED FINANCIAL HIGHLIGHTS – Q3 FY25





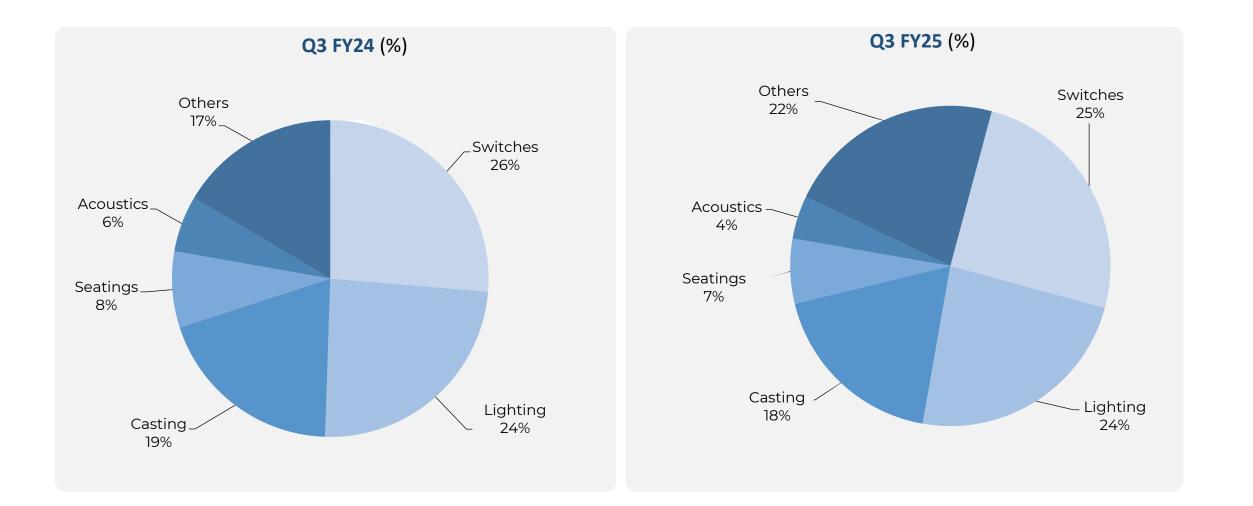
BUSINESS REVIEW





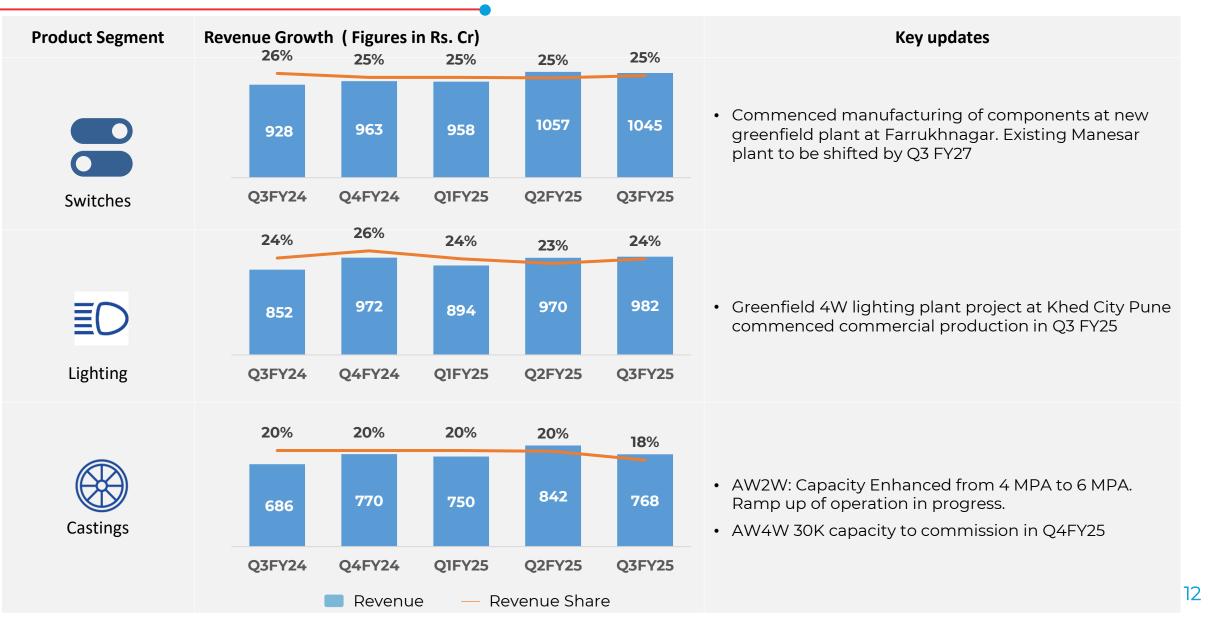
DIVISION-WISE REVENUE MIX





BUSINESS REVIEW





BUSINESS REVIEW



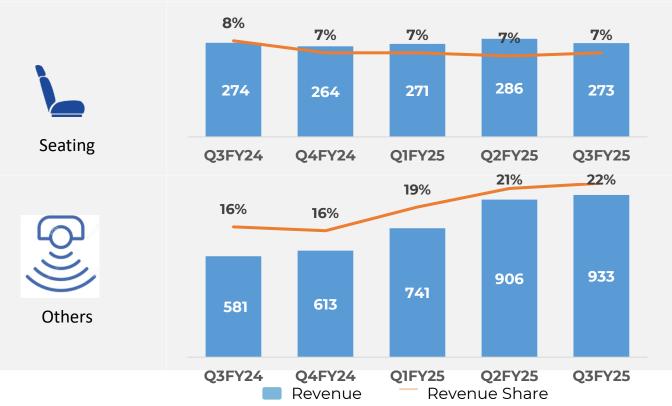


Acoustic

Product Segment

6%	5%	5%	4 %	4 %
202	213	204	186	184
Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25

Revenue Growth (Figures in Rs. Cr)



Key updates

• Headwinds in European Auto market adversely impacting our European subsidiary Clarton Horn operations

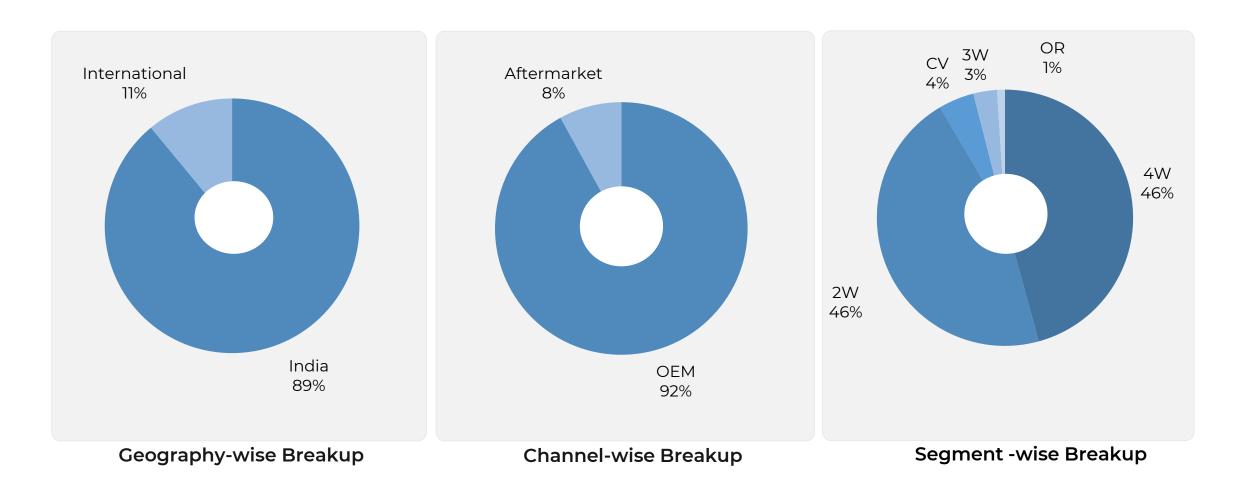
- European Agricultural Vehicles business remains challenging, resulting in subdued export growth
- Commenced supplies of pneumatic seats in domestic market

Large export order from new American commercial vehicle/Off Road OEM

Order for 3.3Kw EVSE for e-4W

REVENUE BREAKUPS Q3 FY25





AFTERMARKET- EXPANDING B2C BUSINESS



6,500+ SKUs

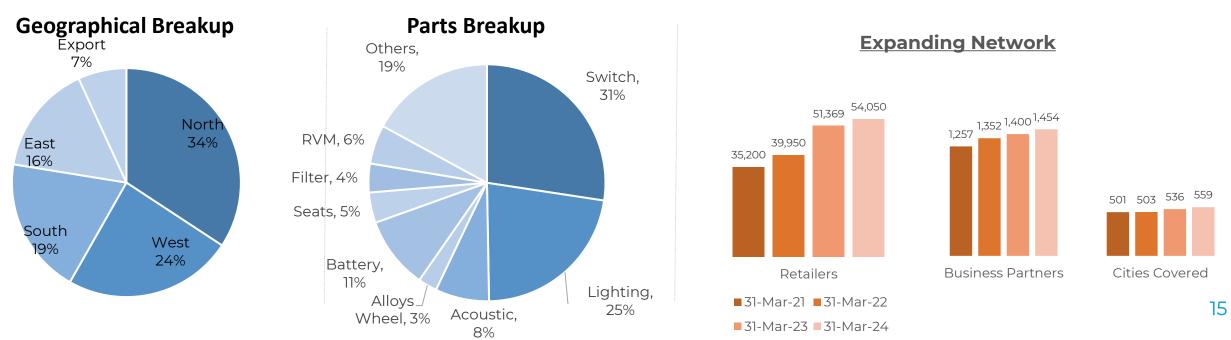
Switches, Horns, Lightings, Batteries, Filter, Indicator, Bulbs, RVMs, Braking, Shocks & struts and Accessories

150,000+

Workshops

6 Export Regions

Exporting to SAARC, ASEAN, EU, LATAM, MENA & Africa

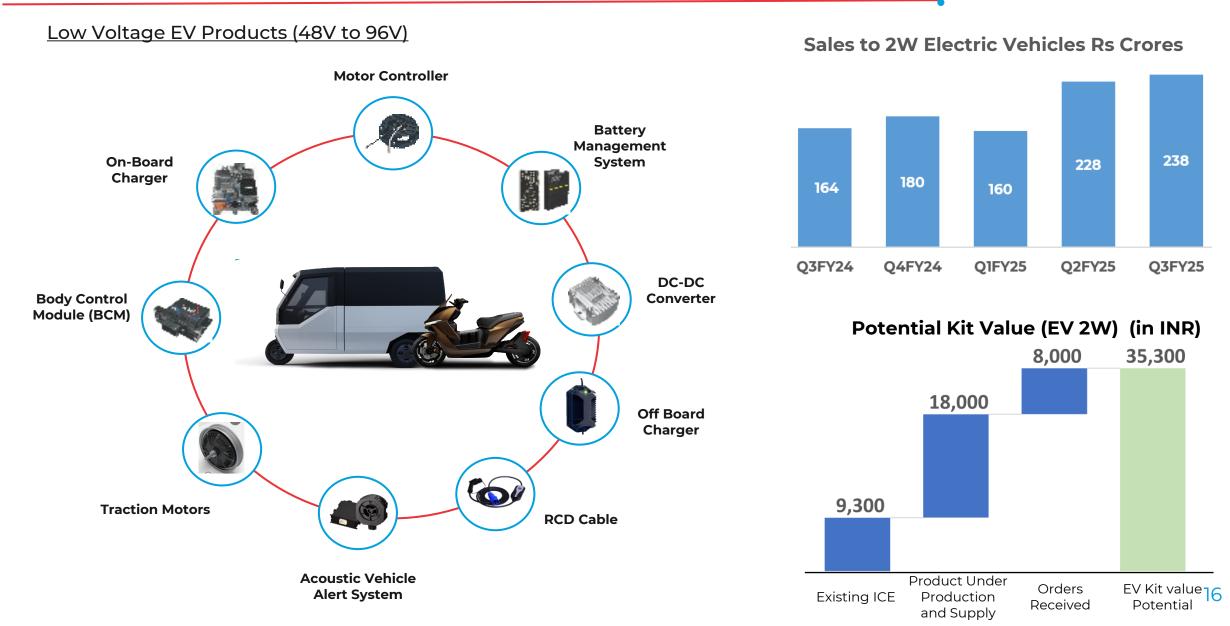


Key Highlights

- Revenue of Rs. 319 Cr during the quarter
- Leadership position in major products categories
- Strong brand recall with loyal customer base
- Continuous expansion of existing Product portfolio & addition of new product lines- Alloys, Infotainment, Seating, Air Braking etc.

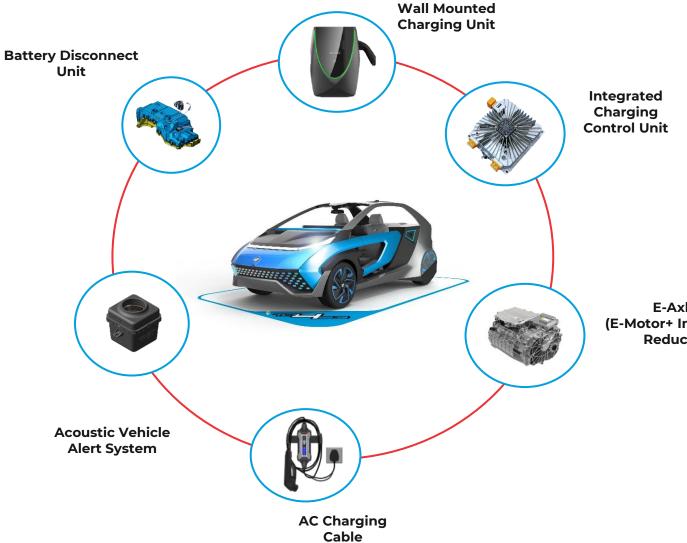
UNO MINDA'S EV PRODUCT PORTFOLIO (2W & 3W)





EV Strategy for Four Wheeler





Under Production/Orders Won

1	Battery Disconnect Unit
---	-------------------------

- 2 AC Charging Cable
- 3 Integrated Charging Control Unit (OBC + DC DC + PDU) (Low Voltage)
- 4 EVSE-Wall Mount Charging Unit

Under Self Development/TLA Done

	5	Acoustic Vehicle Alert System
Axle Inverter + ucer)	6	Integrated Charging Control Unit (OBC + DC DC + PDU) (High Voltage)
	7	Electric Drive Unit (EDU)/e-Axle (E-Motor+ Inverter+ Reducer)



Project Expansion Update

Sr	Product Line	Entity	Total Cost (In Rs Crs)	Location	Capacity	Expected SOP	Update
1	4W Alloy Wheels	Uno Minda Ltd	542	Kharkhoda	120k Wheel p.m.	Q2 FY26 Phase 1	Project under implementation To be spend over 5 years
2	4W Alloy Wheels	Minda Kosei Aluminum (Now UML)	190	Bawal	60k Wheels p.m.		Land Acquired. 30K to start in Q4 FY25
3	2W Alloy Wheels	Uno Minda Ltd	300	Supa	2 Mn wheel pa	Q1 FY26	Project under implementation
4	4W Lighting	Uno Minda Ltd	400 (Phase I – 230 Cr)	Pune	New Lighting Facility	-	Phase 1 Commenced. To be spend over 5 yrs
5	4W Lighting	ΡΤΜΑ	210	Indonesia	Expansion cum Shifting		Project under implementation
6	4W Switches	Uno Mindarika	110	Farrukhnagar	New Switch Facility	Q3 FY25	Component manufacturing commenced
7	4W Switches	Uno Mindarika	120	Farrukhnagar	Shifting Cum Expansion	Q3 FY27	Project under implementation
8	EV Specific	Uno Minda Buehler Motor	110	Bawal	Traction Motor Production Facility	Q4 FY 24	Phase 1 Commenced To be spend over 5 years
9	EV Specific	UnoMinda EV Systems	390	Farrukhnagar	New facility for EV specific products	•	Phase 1 Commenced To be spend over 6 years
10	Sunroof	Uno Minda Ltd	63	Bawal	New Facility	Q4 FY27	Project under 18 implementation



Project Expansion Update

Sr	Product Line	Entity	Total Cost (In Crs)	Location	Capacity	Expected SOP	Update
11	Airbags	TG Minda (JV)	283	Harohalli	Greenfield	Q1 FY27 P	roject Announced
12	Casting	Uno Minda Ltd	72	Hosur	Expansion	Q4 FY 26 P	roject Announced
	Total		2,790				

Corporate Social Responsibility Initiatives





HP-CLAP (Continued Learning Access Program) in collaboration with Uno Minda Supported Self Help Group 20 Making bags from seating waste

ANNEXURES

• X

CONSOLIDATED PROFIT & LOSS STATEMENT



Particulars (Rs. Cr)	Q3 FY 25	Q2 FY 25	QoQ%	Q3 FY 24	YoY%	9M FY 25	9M FY 24	YoY%
Revenue from Operations	4,184	4,245	-1%	3,523	19%	12,246	10,237	20%
Raw Material	2,740	2,754		2,291		7,954	6,654	
Employee Cost	534	528		454		1,578	1,327	
Other Expenses	453	481		398		1,367	1,145	
EBITDA	457	482	-5%	380	20%	1,347	1,111	21%
EBITDA Margin	10.92%	11.4%	-44 bps	10.78%	15 bps	11.00%	10.86%	14 bps
Other Income	8	2		8		22	25	
Depreciation	158	151		133		450	377	
EBIT	308	334	-8%	255	21%	919	759	21%
EBIT Margin	7.4%	7.9%	-50 bps	7.2%	12 bps	7.5%	7.4%	9 bps
Finance Cost	47	46		29		130	81	
PBT before Share of Profit of associates/ JVs	261	288	-9%	226	15%	789	678	16%
PBT Margin %	6.2%	6.8%	-55 bps	6.4%	-20 bps	6.4%	6.6%	-18 bps
Тах	47	78		65		192	182	
PAT before Share of Profit of associates/ JVs	214	218	-2%	161	33%	606	496	22%
PAT Margin %	5.11%	5.1%	-2 bps	4.58%	53 bps	4.95%	4.84%	10 bps
Share of Profit of associates/ JVs	40	48		44		126	127	
PAT after share of Profit of associates/ JVs	254	266	-4%	205	24%	731	623	17%
PAT attributable to:								
- Owners of UML	233	245	-5%	193	21%	677	588	15%
- Non Controlling Interests	22	21		12		55	35	
Other Comprehensive Income	-21	-9		-13		-41	-61	
Total Comprehensive Income for UML	212	236	-10%	180	18%	636	527	21%
TCI Margin %	5.1%	5.6%	-50 bps	5.1%	-3 bps	5.2%	5.2%	4 bps
Total Comprehensive Income for Non Controlling Interests	22	21		12		54	34	
PAT (UML share excluding exceptional income)	233	239	-3%	193	21%	670	588	14%
EPS (Diluted)	4.04	4.25		3.35		11.75	10.26	



Particulars	Unit	FY24	FY23	FY22	FY21	FY20
Consolidated Revenue	INR Cr	14,031	11,236	8,313	6,374	6,222
EBITDA	INR Cr	1,585	1,242	885	725	672
EBITDA Margin	%	11.3	11.1	10.6	11.4	10.8
PAT (UML Share)	INR Cr	880	654	356	207	155
Net UML profit margin	%	6.3	5.8	4.3	3.2	2.5
Net Worth	INR Cr	5,265	4,434	3,765	2,563	2,144
EPS	INR	15.3	11.4	6.3	3.7	2.8
Dividend Payout ratio	%	13.0	13.1	12.0	11.2	8.1
ROCE	%	19.8	19.2	15.8	13.1	13.1
ROE	%	19.35	17.2	12.5	10.0	8.7
Net Debt to Equity	x	0.25	0.24	0.15	0.31	0.40
Current Ratio	x	1.2	1.2	1.3	1.0	0.9
Debt Service Coverage Ratio	x	4.30	3.97	2.22	2.35	3.01
Fixed Assets Turnover Ratio	X	4.3	4.1	3.3	2.6	3.0

ABOUT UNO MINDA

ABOUT UNO MINDA



UNO MINDA

A Leading Auto Component & Systems Player, Since 1958

B (\$ 2.03 B) * nover (FY23-24)	TOP 200 BSE/NSE listed compani	74 Plants Global		
	32,000+ Employees		26 roduct Lines	

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\$ B)

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VISION

₹ 169

*Group Tur

25+

JV / TLA

To be a **Sustainable Global** organization that **enhances** value for all its **Stakeholders**, attains **Technology Leadership** and cares for its people like a **Family**.

VALUES



Encourage Creativity and Innovation to drive people, process
& products

Uno Minda Limited is one of the leading manufacturers of auto components and systems with leadership across key product segments.

The company has a well diversified product portfolio with marquee clientele, both globally and domestically

Diversified across product divisions (Acoustics, Switches, Castings, Lighting and others), segments (4Ws & 2Ws) and geographies (International & Domestic) and channels (replacement & OEM)

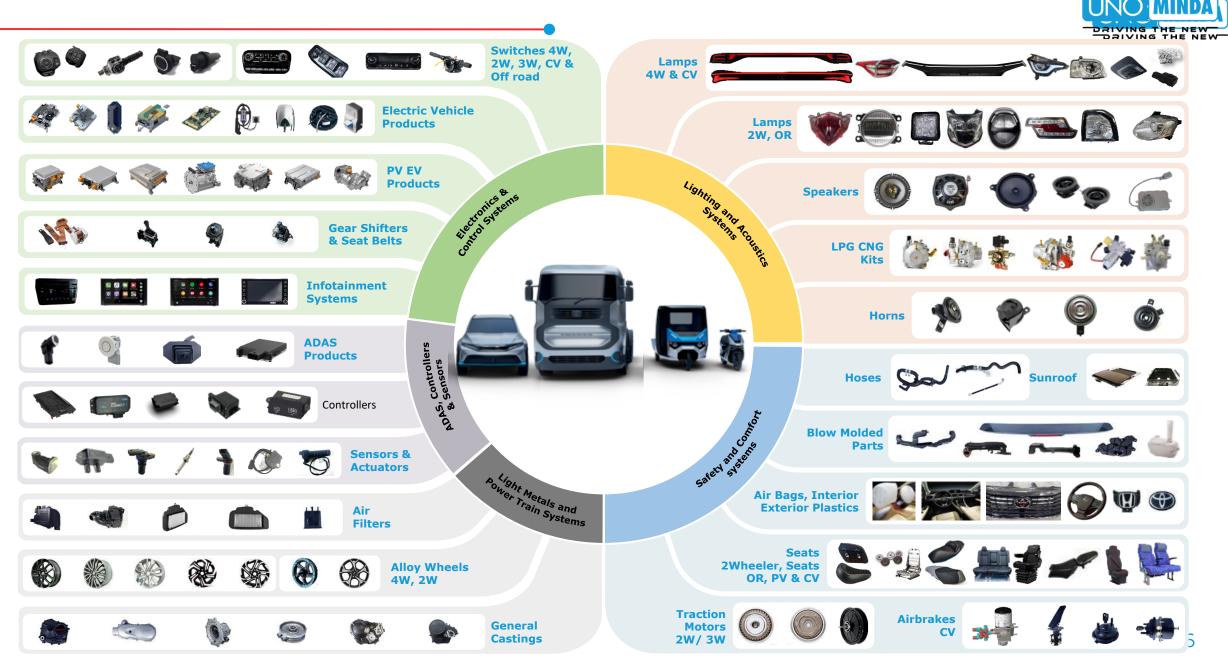
Product portfolio is well insulated from any foreseeable market disruptions, with an ICE-EV agnostic product portfolio and constantly increasing kit value, leading to higher wallet share with OEMs

The company has been steadily growing its global presence through sustained capacity additions and channel expansions

Strong R&D focus and infrastructure helps in in-house product development and localization of products

Track record of robust financial performance and delivering strong shareholder returns, supported by reputed promoters with rich experience and backed by professional management team

Domains & Product Groups



Engine agnostic portfolio with potential upside from EV transition



Domains	Product Lines	ICE	Alternate Fuel Systems	Hybrid	BEV				
Electronic & Control Systems	4W Switches & HVAC								
	Sensors								
	Controllers								
	Seat Belts								
	Shifters								
	Infotainment Systems								
	Cameras		Mara tha	- OF0/ of					
	Telematics & TCU		wore tha	han 95% of					
	RPAS & ADAS		our pr	oduct					
	Steering Wheel with Airbags		portfolios are						
	Body Sealing			los are					
Cofety Q. Comfort	EA Pad		power	rtrain					
Safety & Comfort Systems	Air Ducts & Washer Bottle		-						
e jotenno	Spoiler		agno	OSTIC					
	Seats								
	Brake Hoses								
	Horns								
Lighting & Acoustics	Lamps								
	Speakers								
Light Metal & Power	Alloy Wheels								
Train	Casting								
Battery	Lead Acid Battery								

UML's Powertrain Focused Portfolio

Domains	Product Lines	ICE	H2 ICE	CNG	PHEV	HEV	BEV	7
Electronic & Control	Portable Charging Unit							
Systems	<i>Wall Mount Charger</i> <i>(EVSE)</i>							
Safety & Comfort Systems	Fuel Hoses/Fuel cap							
Lighting & Acoustics	Alternate Fuel Systems		•					
Light Metal & Power Train	Air Filtration Systems							
	Canisters							
	<i>Combined Charging Unit</i> <i>(CCU)</i>							
	E-Motor/Generator							
4W EV*	E-Axle (EDU)							
	Inverter							
* Upcoming portfolio	Multi function Controllers							



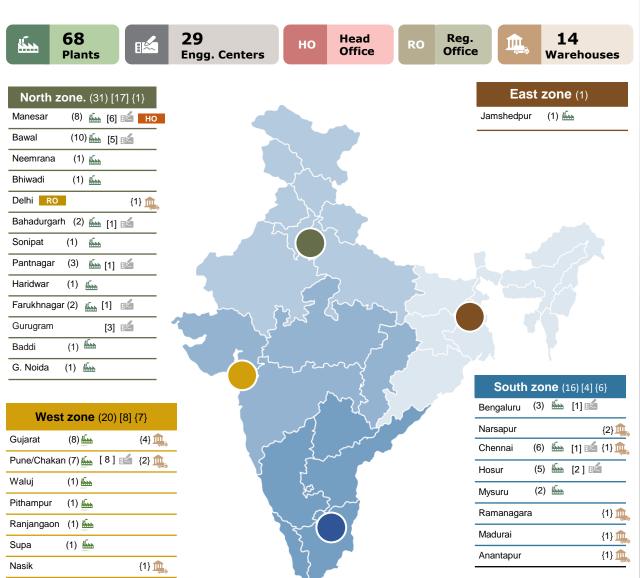
GLOBAL PRESENCE

Khed

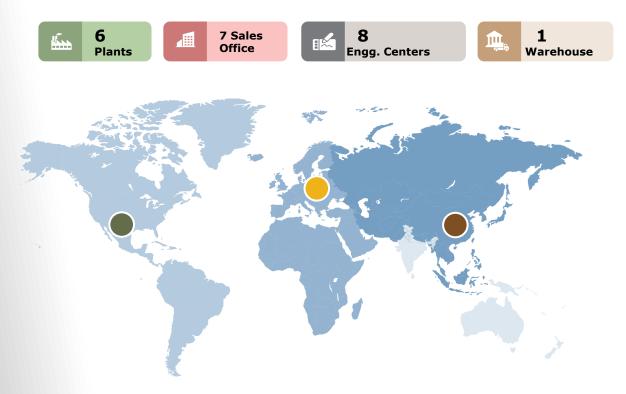
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Strategic Manufacturing Location



Growing International Presence



North & South America (2)	
Mexico (Queretaro) (1) 揓	F
Colombia (Manizales) (1) 🏼 🏧	5

Europe (2) [7] {1}				
France (Epernon)	4			
Spain (La Carolina, Bilbao)(1)	[1] 🛋			
Germany (Reutlingen, Munich)(1)	揓 [6] 📫 {1}🏨			

Asia (w/o	Inc	lia)	(2) [1]	
Indonesia (Karawang)	(1)	<u>μ</u>	4		
Taiwan (Tainan).				(1)	
Thailand (Bangkok)			4		
Vietnam (Vin Phuc)	(1)	<u> </u>	4		
Japan (Nagoya)			4		
South Korea (Pyeongta	aek)		4		

TOP MANAGEMENT TEAM





Mr. Nirmal K Minda Chairman & Managing Director



Mr. Ravi Mehra Deputy Managing Director & Head Group Corporate



Mr. Amit Jain Group Chief Technical Officer



Mr. A.G. Giridharan CEO- Safety & Comfort Systems Domain



Mr. Kundan K Jha CEO, Light Metal & Powertrain Systems Domain



Mr. Naveesh Garg CEO- Electronics and Control Systems Domain



Mr. Rajeev Gandotra CEO – Light & Acoustic Systems Domain-2



Mr. Rakesh Kher CEO – Aftermarket Domain



Mr. Rakesh Mehta Group CHRO



Mr. Ramesh KS CEO- ADAS, Controller and Sensor Domain



Mr. Sunil Bohra Group CFO, CSO & Head Corporate Affairs



Mr. Vivek Jindal CEO – Light & Acoustic Systems Domain-1



Mr. Ashok Taneja Group Advisor



Mr. Navin Paul Group Advisor

In-house R&D helps drive Innovation...



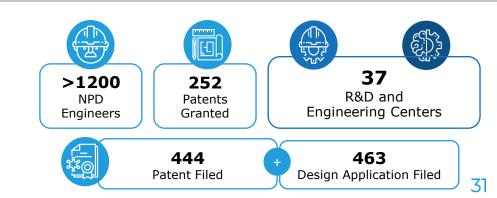
Two-tier Engineering Organizatien

Central R&D Centre With A Focus On Advanced & Future Technology

Pune, Gurugram, Chennai, Hosur & Bangalore	India
Regensburg, Munich, Ingolstadt-1, Wolfsburg -2, Osnabruck-1	Germany
Bilbao	Spain

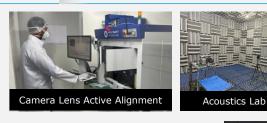
Product-focused Business Engineering Teams

2W Switch, Mindarika, 4W Lighting, Minda Westport, Acoustic, Minda Nabtesco	Manesar
Minda Kosei, Minda Kyoraku, Toyoda Gosei Minda, Minda Onkyo, Uno Minda Buehler Motors	Bawal
2W Lighting	Bahadurgarh
Sensor, Controller, 2W Switch, 4W Lighting, ADAS, Mindarika	Pune
Uno Minda EV Systems	Farukhnagar
Seating	Hosur
Minda Storage Batteries	Pantnagar
2W Alloy Wheels	Supa, Ahmednagar
Densoten Minda	Gurugram
4W lighting	Japan
4W lighting	South Korea
4W lighting	Taiwan
Clartorn horn	Spain
Munich-1, Reutlingen-1, Regensburg-1	Germany





State Of Art Validation & Test Facilities



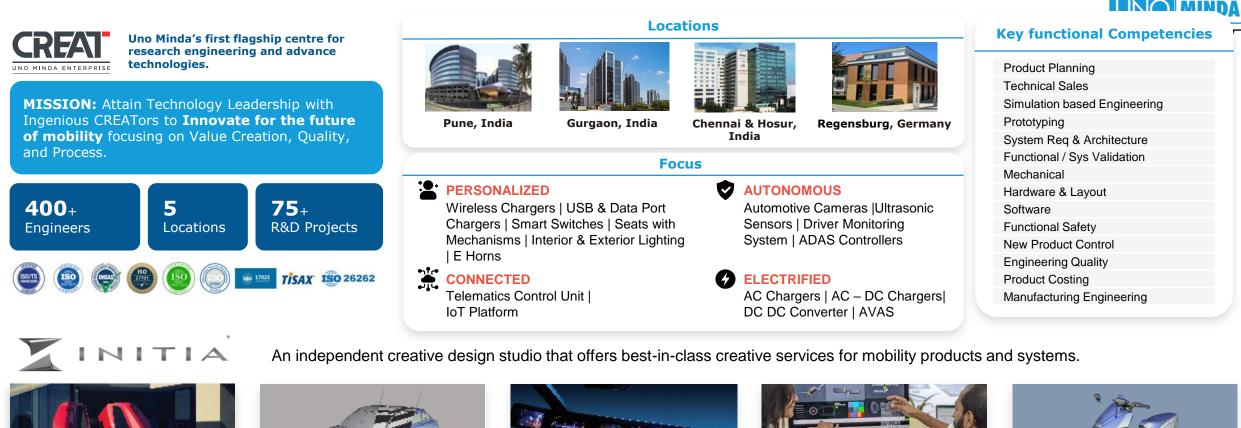






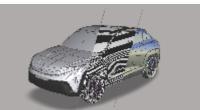
Environment Test Facility

UNO MINDA – Central R&D and Design Studio





TRANSPORTATION DESIGN



DIGITAL SCULPTING



UI/UX DESIGN



DESIGN STRATEGY



PROTOTYPING



Advanced Technology Group

Focused on long horizon Technology projects (>3 Years)

Group Global Centre for Embedded & Software Technology

Focused on supporting embedded competency build-up for business

Nurturing Partnerships and Affiliations







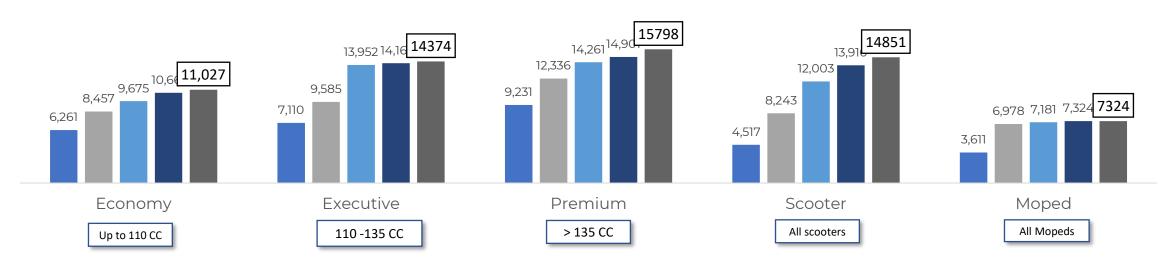


POTENTIAL KIT VALUE (ICE)* – UNO MINDA

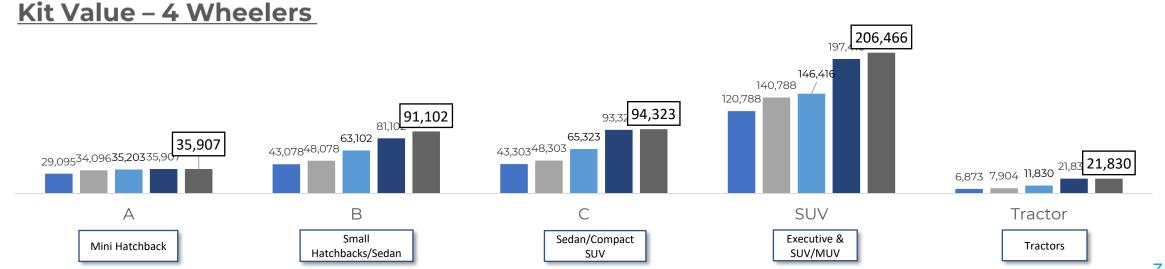
Kit Value – 2 Wheelers



As at the end of FY 2020 2021 2022 2023 2024



As at the end of FY ■ 2020 ■ 2021 ■ 2022 ■ 2023 ■ 2024



*Potential is calculated on basis that all products manufactured by Uno Minda which can be supplied in the vehicle.

Environmental, Social & Governance (ESG)





Suman Nirmal Minda Foundation operates in Education, Vocational Training, Healthcare, and Community Development. Projects include Community Schools, Remedial classes, IT skill programs, and vocational training for children, girls, boys, and women in need. There are 17 CSR Centres in 7 states, along with three Sr. Secondary Schools and a Hospital providing quality education and healthcare support to communities.



Skill Development

Thematic Areas

Education



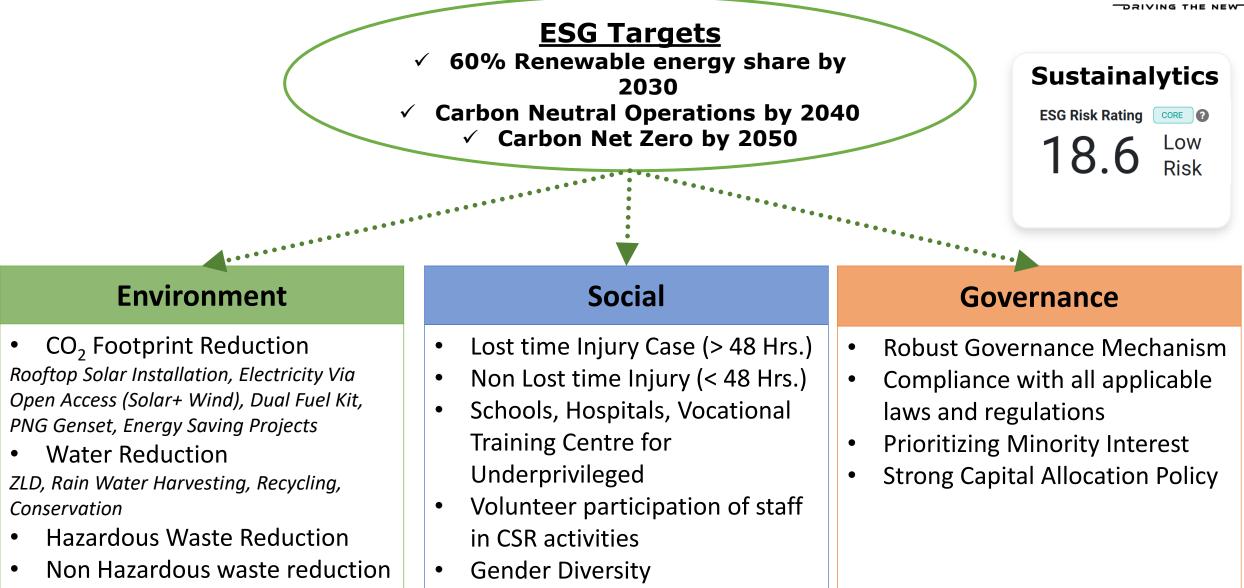
Community Wellbeing



Preventive & Curative Health Care

ESG Targets and Action Plan





• Waste to landfill

Awards & Recognitions





Certifications

L NDA

Mr. Nirmal K Minda, CMD, Uno Minda Limited, has been awarded the prestigious **HURUN Selfmade Entrepreneur** Award, 2023!

Dr. Suman Minda, Chairperson of Uno Minda's CSR Wing, has

prestigious Golden Peacock

Award for Social Leadership for

been honoured with the



Uno Minda is proud to secure the **Great Place To Work® (GPTW)** Certification for the fourth consecutive year in 2024!



Uno Minda has been honoured with the prestigious **Intellectual Property Award** for 2023 in the 'Top Indian Company for Design' category.



her impactful work in social welfare and community development. Uno Minda has secured its **place among India's top 50 innovative companies** in manufacturing, receiving recognition from CII for our

pioneering work in automotive

technologies for the second

consecutive year.

The CSR wing of Uno Minda Group received "**CSR Excellence in Women Empowerment**" for its Project "Samarth-Jyoti" during the India CSR & Sustainability Conclave 2023 for excellent accomplishments of work for women.

Group Strengths



Long Standing Relationships with OEMs

6 Decades of Preferred Supplier status with Major OEMs across all segments

Trustworthy and

Capable Supplier

Base

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Located close to each customer

Located in all Automotive hubs in India, Growing Global Presence

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Strategic & Technology Driven Alliances

With Global Technology Leaders supporting various Product Lines

Robust Systems and Governance mechanism

Strong System, Processes with experienced board to drive Governance and Ethical Practices

Human
Resources

Great place to work certified. Focus on promoting In-house Talent & Succession Management



Strong & robust Security Management & Cyber risk Management framework to safeguard company from cyber threats

More than 1500 Suppliers spread across Geographies

© Strong R&D Capabilities

37 R&D and Engineering Centers Globally Ê

Extensive Aftermarket Distribution Network

1500 Business Partners, 35000 Retailers & 75000 Service Points



Thank You

Corporate Office

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Website: www.unominda.com

For further information, please contact

Mr. Ankur Modi Vice President Head Treasury and Communication amodi@unominda.com Follow us on

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