



November 14, 2018

The Manager
Department of Corporate Services
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai - 400 021.

The Secretary
National Stock Exchange of India Ltd.
Exchange Plaza
Bandra -Kurla Complex
Bandra (E),
Mumbai 400 051

Scrip Code : 500271

Name of Scrip : MFSL

Dear Sir/Madam,

Sub : Disclosure under Listing Regulations – Investor Release

Please find enclosed the Investor Release being issued by the Company in respect of Financial Results of the Company for H1-FY 2019.

You are requested to take the aforesaid on record.

Thanking you,

Yours faithfully
For **Max Financial Services Limited**

A handwritten signature in black ink, appearing to read "Sandeep Pathak", is written over the typed name.

Sandeep Pathak
Company Secretary & Compliance Officer

Encl: As Above



Max Financial Services Investor Release- H1'FY 19

November 2018

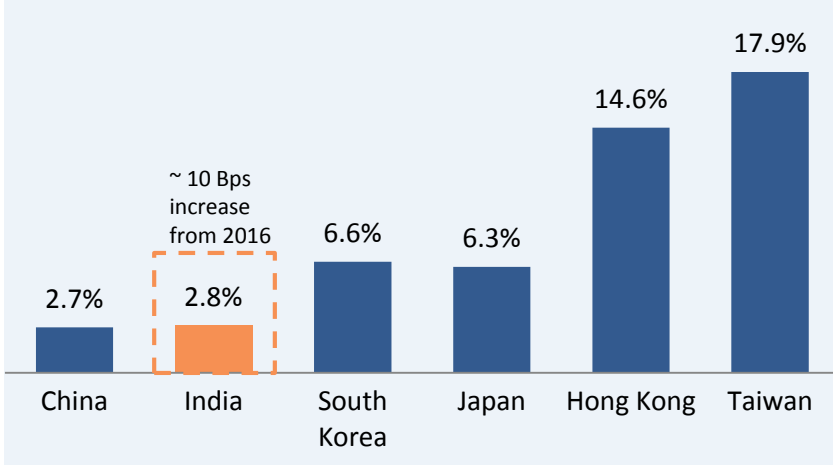
Disclaimer

This release is a compilation of financial and other information all of which has not been subjected to audit and is not a statutory release. This may also contain statements that are forward looking. These statements are based on current expectations and assumptions that are subject to risks and uncertainties. Actual results could differ materially from our expectations and assumptions. We do not undertake any responsibility to update any forward looking statements nor should this be constituted as a guidance of future performance.

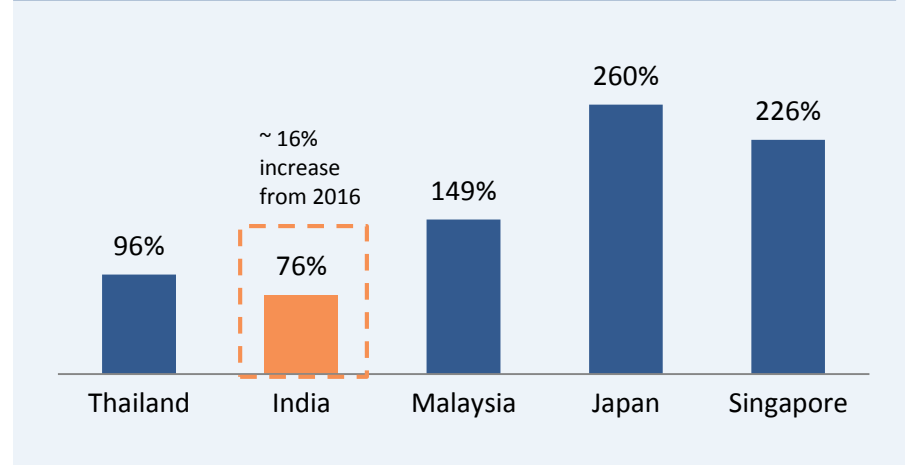
- 1 } Group Revenue* at **Rs 7,168 Cr**, grows **19% y-o-y**. Group PBT at **Rs 180 Cr**, down **12% y-o-y**, due to one-off expenses relating to acquisition and shift in product mix
- 2 } **MCEV** as at 30th Sep 2018 at **Rs. 7,752 Cr**; Operating RoEV **18.5%**, improves 170 bps y-o-y
- 3 } **Structural NBMs** expands 260 bps to **22.9%** and **Actual NBMs** (post cost overrun) expands 230 bps to **20.4%**. Value of New Business (post overrun) grows **42%** to **Rs. 290 Cr**
- 4 } Max Life **Individual Adjusted sales** grows by **26%** to **Rs 1,405 Cr** in H1, compared to Private Players growth of **11%**. **Market share** improved by **90 bps** to **9%**
- 5 } Investment in **Proprietary** channels led to a **33%** growth in H1, significantly higher than the Banca growth of 21%. Strategic knowledge partnership with **New York Life** and Ex-New York Life Leaders to further enhance focus on proprietary channel
- 6 } Protection sales (including Individual & Group) grew **63% y-o-y**, resulting in improvement in protection mix by **300 bps** from **10%** in **H1FY18** to **13%** in **H1FY19**

- 1** Industry Overview
- 2 Max Life Overview
- 3 EV Disclosures
- 4 Financial Performance
- 5 Awards and Accolades

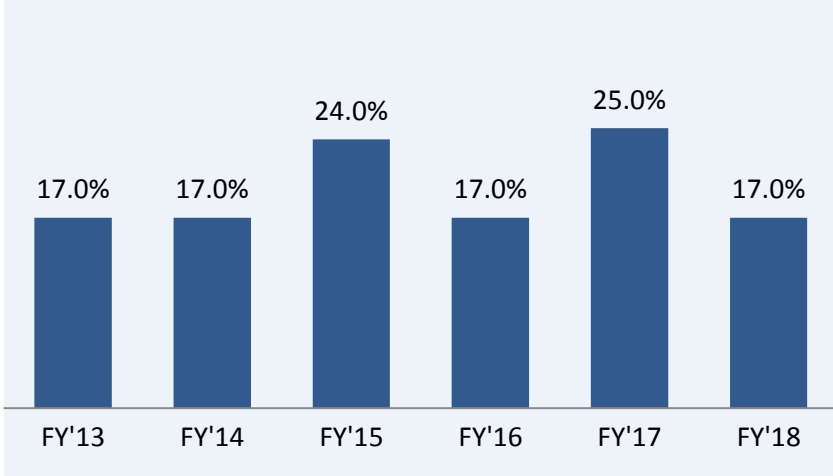
Life Insurance Penetration (Premium as % of GDP), 2017



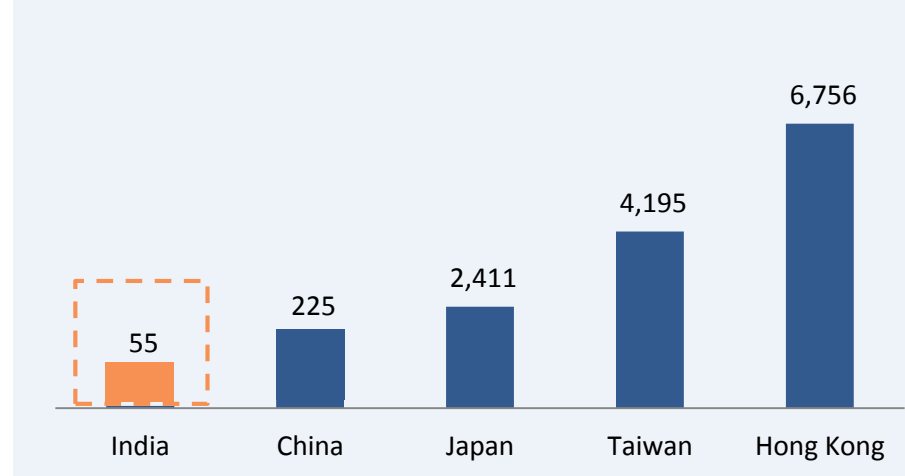
Level of Protection (Sum Assured as % of GDP), 2015*



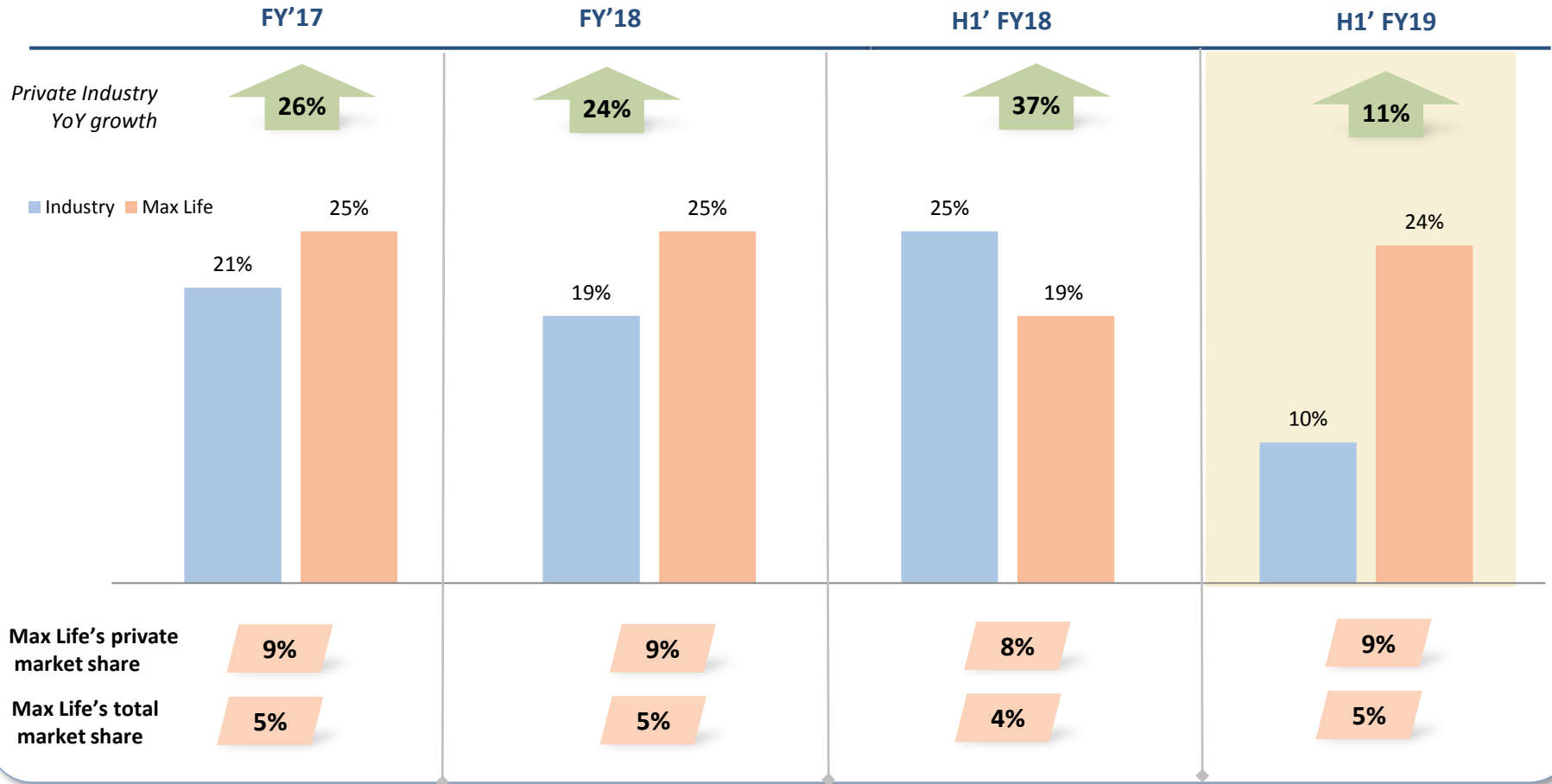
% of Life Insurance in gross household savings- India



Life Insurance Density (Premium per capita – USD), 2017



YoY Growth basis Individual Adjusted FYP



Max life with continued focus on balanced product mix has grown by 24% in H1 FY 19 and increased its market share.

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1

Continue to chase profitable growth

- Superior financial performance with profitable growth
- Balanced product mix with focus on long term saving and protection proposition
- Superior customer outcomes and retention

2

Comprehensive multi-channel distribution model

- Aggressively grow proprietary channels and increase the share of the same
- Comprehensive multi-channel distribution model with highly efficient and productive agency channel and strong Banca relationships

3

Strong digital footprints

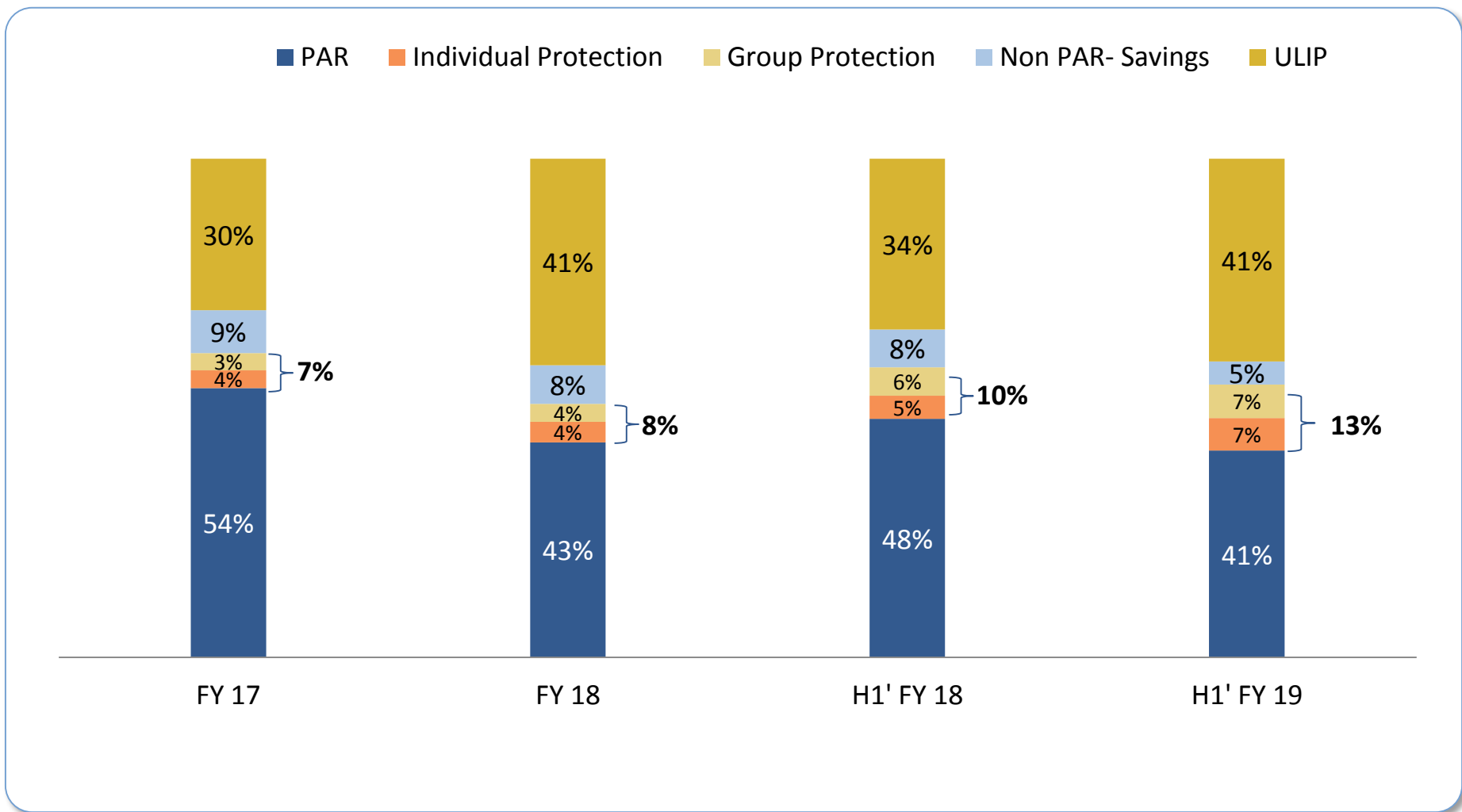
- Using digital technologies to harness data and analytics for more efficient sales processes and better customer experience
- Build a digital organization to drive efficiency across value chain

Supported by eminent Board, strong management team and robust governance framework

Pvt Market Share 9% 90 bps [8%] ↑	Individual APE Rs 1405 Cr 26% [Rs 1,118 Cr] ↑	Gross Written Premium Rs 5,619 Cr 17% [Rs 4,808 Cr] ↑	AUM Rs 56,070 Cr 17% [Rs 47,756 Cr] ↑
Profit Before tax Rs 276 Cr 17% [Rs 236 Cr] ↑	Net Worth Rs 2,723 Cr 6% [Rs 2,562 Cr] ↑	Policyholder Cost to GWP Ratio 21.3% 92 bps [22.2%] ↓	Policyholder Expense to GWP Ratio 14.7% 76 bps [15.5%] ↓
New Business Margins Structural Actual 22.9% 20.4% 230 bps [20.3%] [18.1%] ↑	RoEV 18.5% [16.8%]	Embedded Value* 8,034 18.5% [7,706] ↑	13th Month Persistency 84% [82%]
No. of Offices 289 Abs 79 [210] ↑	Case Size 52,083 5% [49,553] ↑	Claim Settlement Ratio 96.1% 96 bps [95.1%] ↑	Protection Mix** Individual Group Total 7% 7% 13% 300 bps [5%] [6%] [10%] ↑

Figures in [brackets] are for previous year H1 numbers, except Embedded Value where it represents Mar'FY18

*EV is pre-dividend and Growth on Embedded value is operating RoEV, **Group protection (incl. Group credit life adjusted for 10% for single premium and term business)

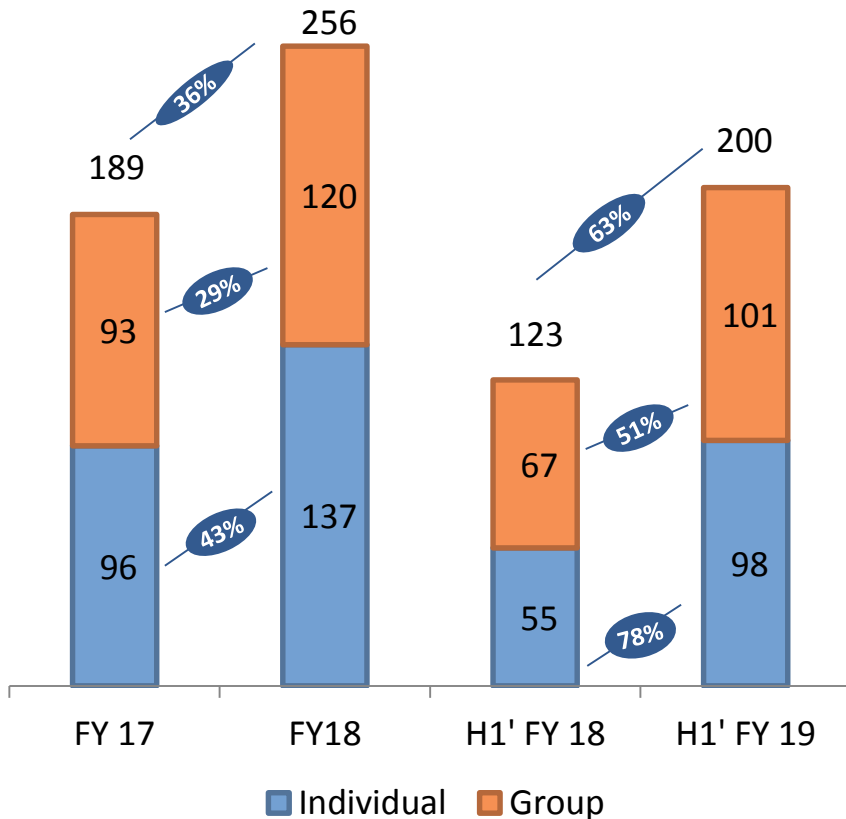


Focus on Protection

78% increase in individual protection APE and 56% increase in individual protection policies, 30% of total individual policies are protection

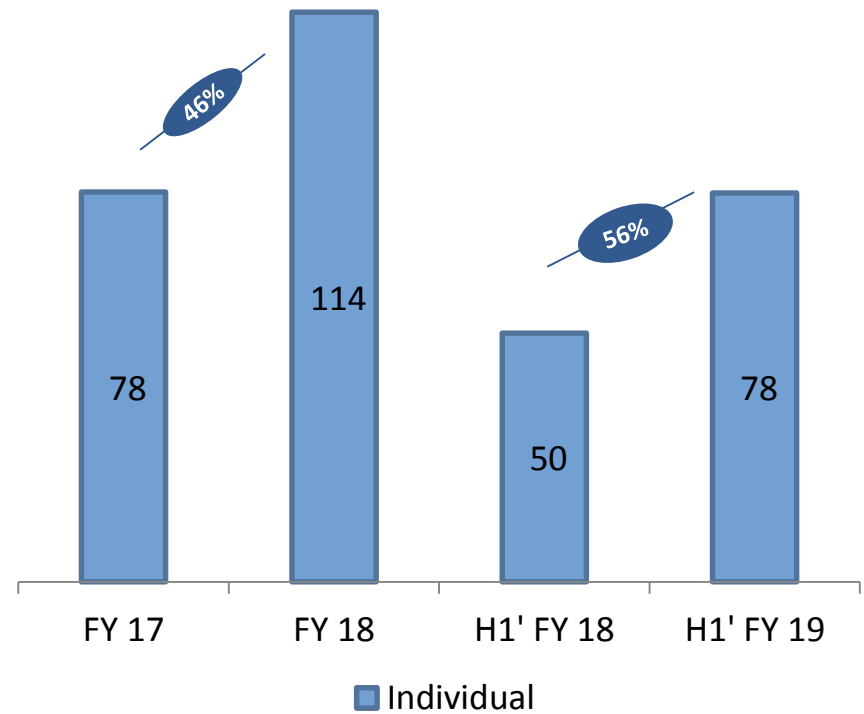
Figures in Rs. Cr.

Total APE (Individual + Group)

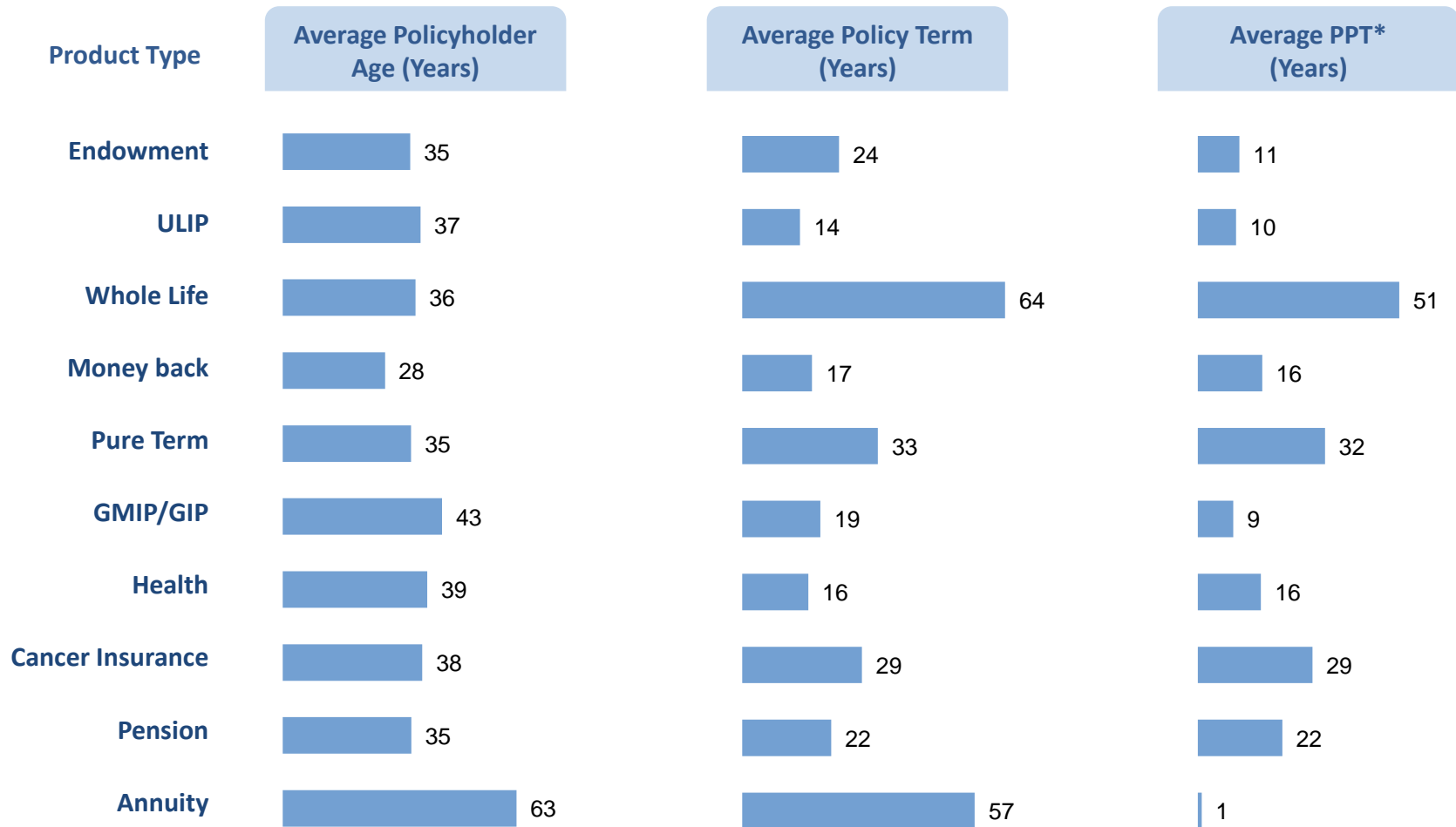


Figures in '000.

No of Protection Policies (Individual)



1 Balanced product mix with focus on long tenor life coverage



As on 30th Sep 2018

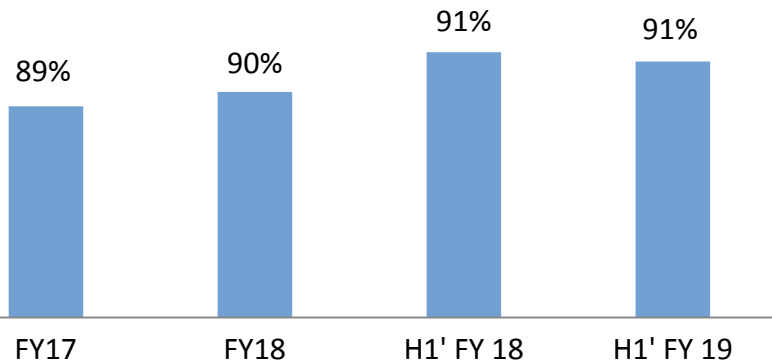
36
Average

25
Average

16
Average

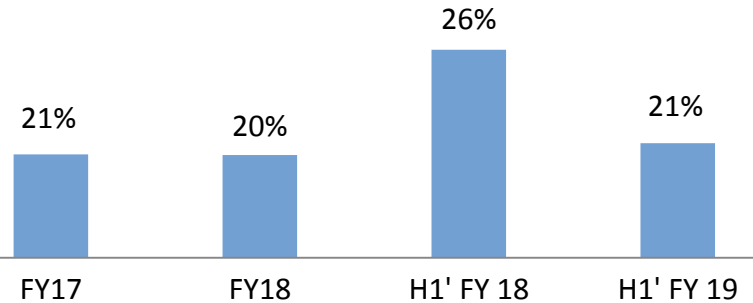
High quality business franchise

Conservation Ratio*

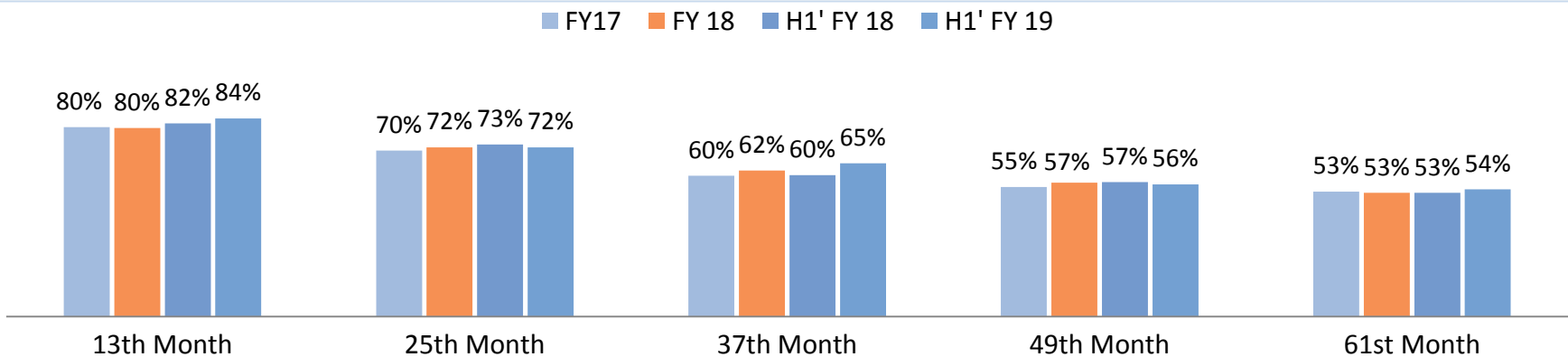


Steady retention capabilities

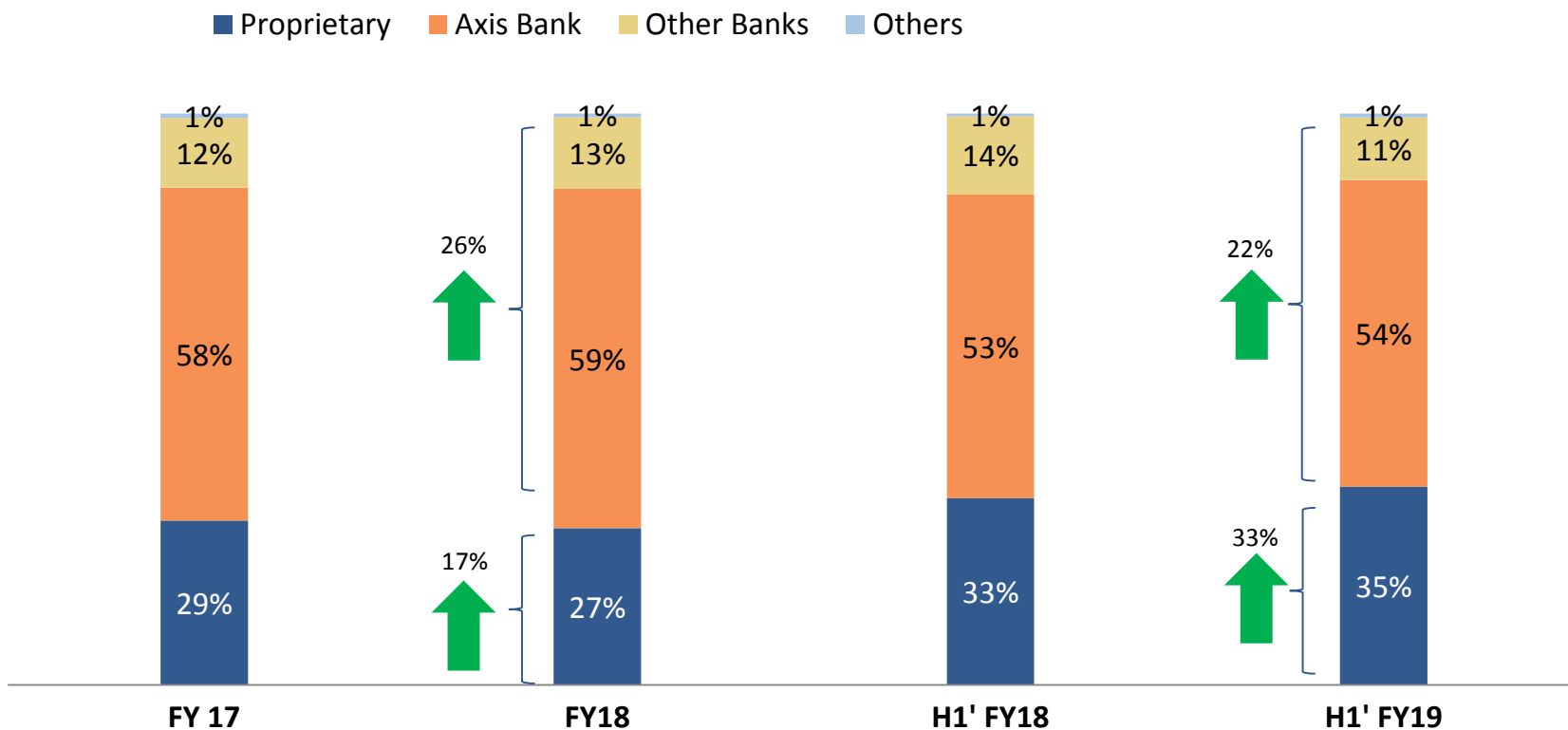
Surrender to GWP



Continuous improvement in persistency



***Conservation Ratio** : Current year total renewal premium(excluding Group)/(total first year individual regular premium of previous year+ renewal premium (excluding group) of previous year-previous year premium from term completed policies, matured policies and policies which has ceased to exist due to death)



Investment in proprietary channels and growth in agency led to a 33% proprietary growth with 35% share

1

Agency office expansion

- Increase in offices by leveraging existing infrastructure
- Selectively expand in higher affluent geographies utilizing low cost model

4

New service to sale initiatives

- Drive policy density via cross sell
- Leverage opportunity to drive protection



2

Variable agency cost model

- Significant expansion of IMF channel
- Drive recruitment and productivity through variable cost model

3

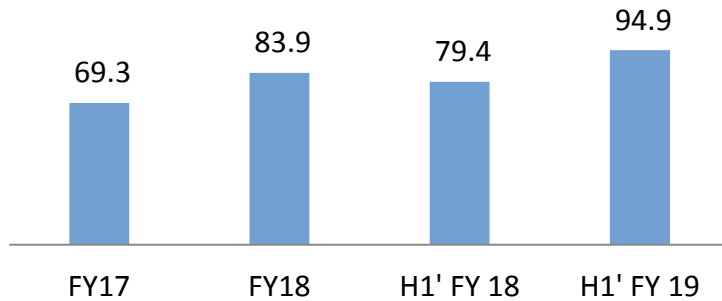
Pilot and proof of new channels/products

- **Defence channel:** New set-up to focus on defence personnel
- Participate aggressively in the online savings market

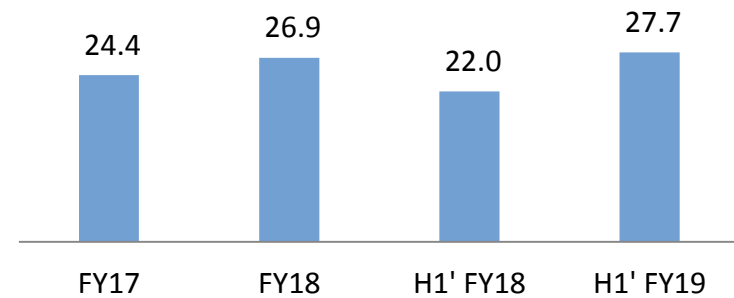
Aspiration to increase proprietary share to ~35%-40% by FY21; Max Life has entered into a strategic knowledge partnership with New York Life and Ex-New York Life Leaders to further enhance focus on proprietary channel (agency distribution) by leveraging best practices in the agency distribution channel via co-branded selling tools like Training Manuals & Literature (manual & digital).

Highly efficient and productive agency channel with focus on quality of advice

Active Agent productivity (Rs '000 pm)

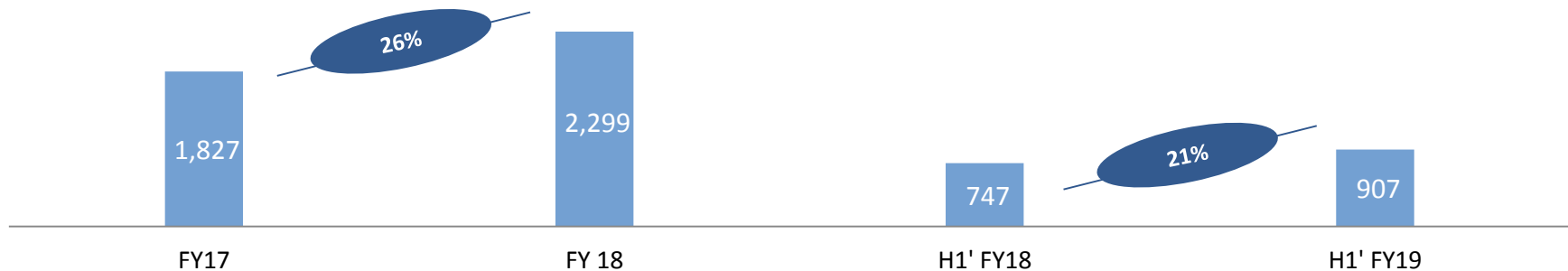


Branch productivity (Rs Lakhs pm)

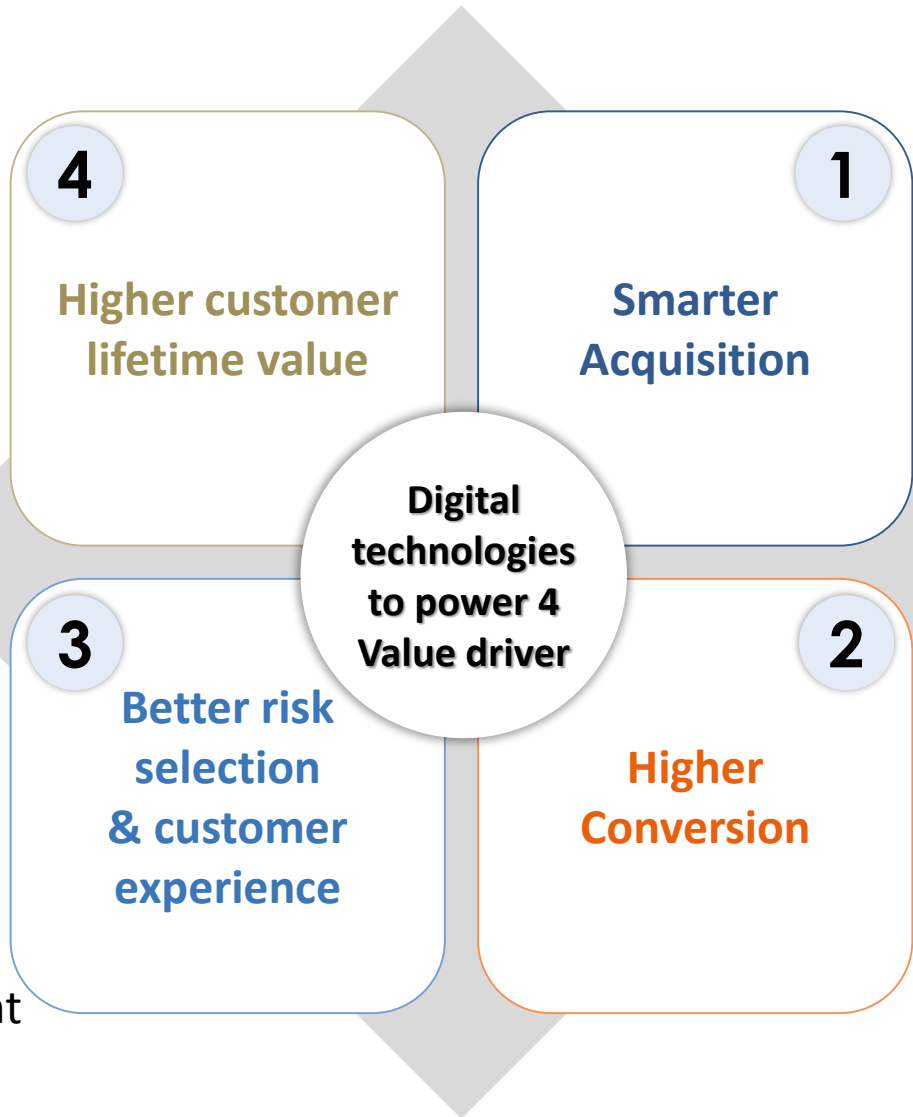


Strong Banca relationship with consistent growth

Ind. APE (Rs. Cr)



■ Transforming Digital Interface



■ Digital Marketing & ecommerce

■ Seller Ecosystem

■ Re-imagining Fulfilment



Direct to Customer

Prospecting & Solution Generation

14K+

Sellers continue using the lead generation tool every month (11k last year)

Fulfillment

95%

of all policies applied through automated tool (vs. 85% last year)

55%

of total cases applied digitally are Insta-Issued (1 day TAT)

Servicing

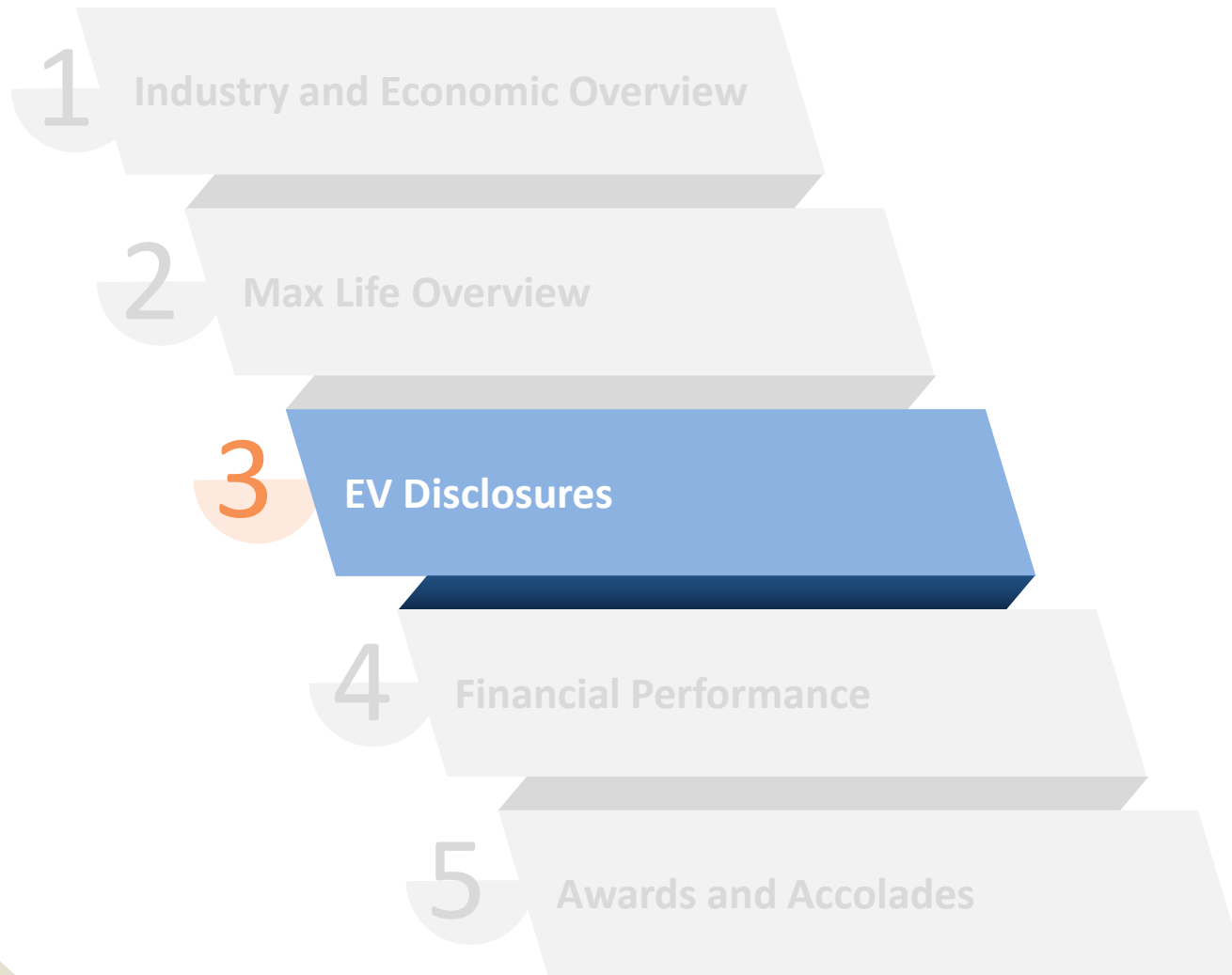
40%

of all active user base are using unified servicing tool MoM



Distribution Digitization- Performance Update

- Closer integration with bank partners through core banking integration and access for servicing and renewal capabilities
- Centralized knowledge repository for all sellers accessible on mobile
- Combination of virtual & physical selling, device mobility & voice enabled forms planned for sellers. To result in higher insta-issued policies & enhanced customer experience



The Embedded Value¹ (EV) as at 30th September 2018 (post allowing for proposed interim shareholder dividend) is **Rs 7,752 Cr.** Before allowing for proposed interim shareholder dividend, the EV is **Rs 8,034 Cr.**

The Operating Return on EV² (RoEV) over H1 FY19 is **18.5%**. Including non-operating variances, the growth in EV is 14.5%.

The New Business Margin (NBM) for H1 FY19 is **22.9%** (before allowing for acquisition operating cost overrun) and **20.4%** (post overrun). The Value of New Business (VNB) written over the period is Rs 290 Cr (post overrun), representing year on year growth of 42%.

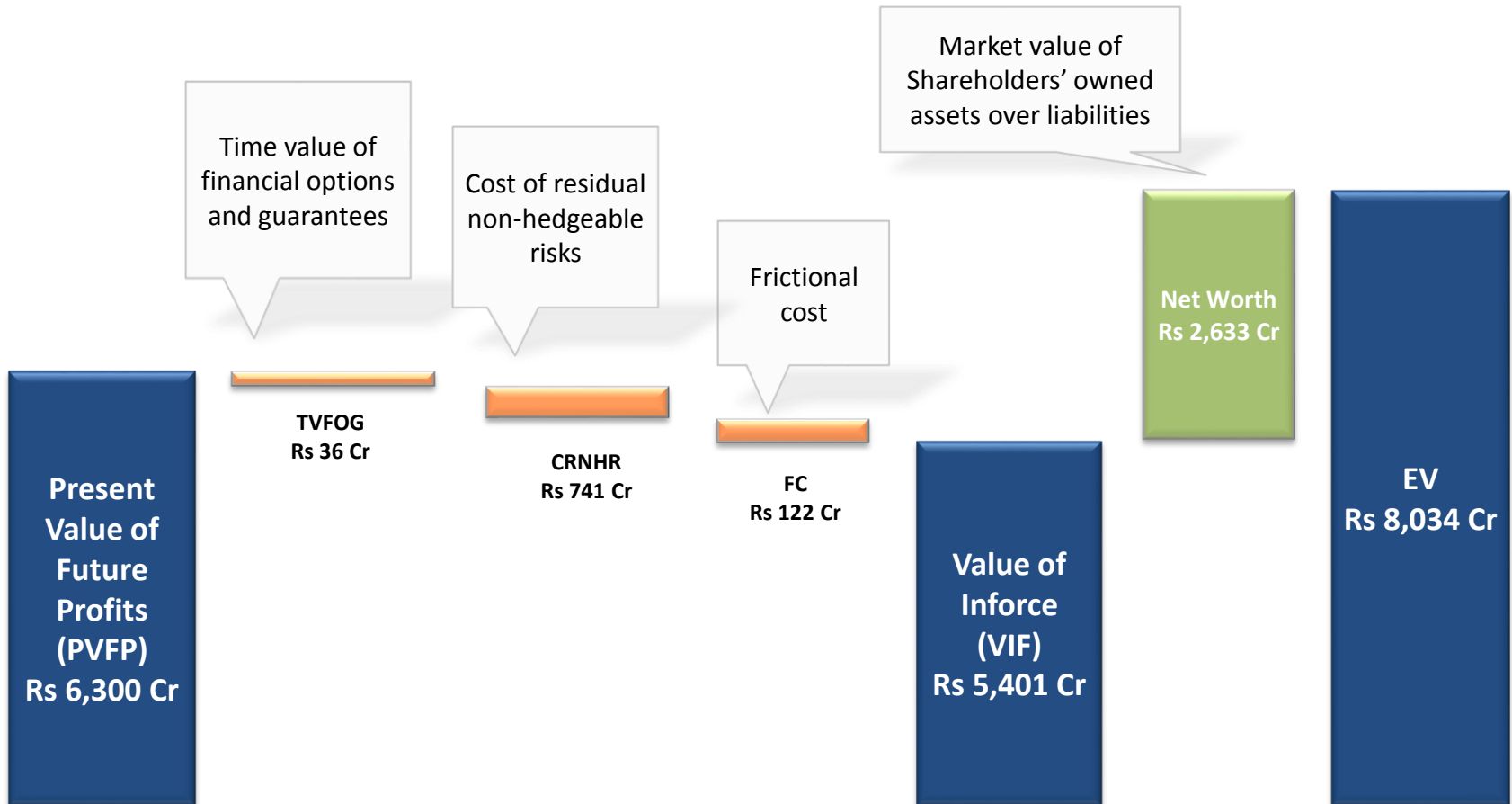
Notes:

¹ Max Life's Embedded Value (EV) is based on a market consistent methodology. However, they are not intended to be compliant with the MCEV Principles issued by the Stitching CFO Forum Foundation (CFO Forum) or the Actuarial Practice Standard 10 (APS10) as issued by the Institute of Actuaries of India.

² The Return on EV is calculated before capital movements during the year e.g. dividends.

VIF

Net worth and EV



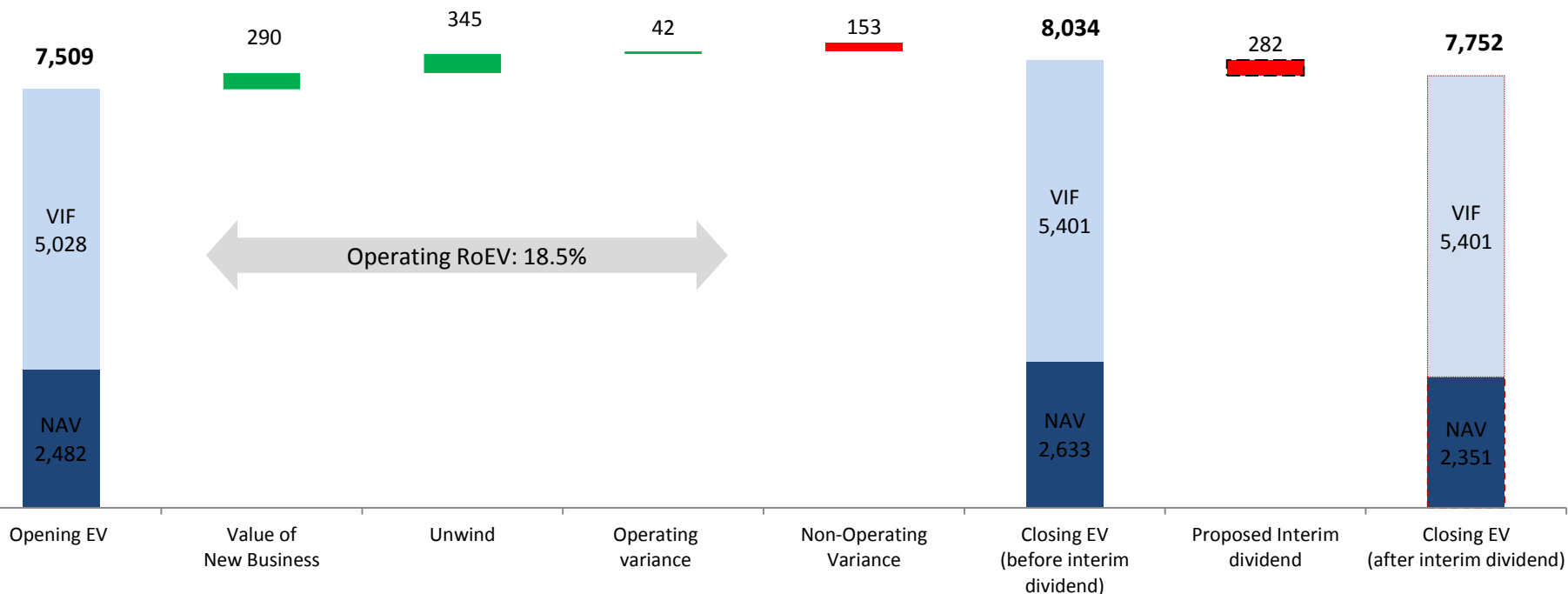
1. The deductions for risks to arrive at the VIF represent a reduction of ~14% in the PVFP, in line with last year's deduction. The largest deduction is in respect of CRNHR.
2. Within CRNHR, persistency risk constitutes the largest risk component.

Description	H1 FY18	H1 FY19	Y-o-Y growth
APE ¹	1,131	1,420	26%
New Business Margin (NBM) (before cost overrun)	20.3%	22.9%	+260 bps
New Business Margin (NBM) (post cost overrun)	18.1%	20.4%	+230 bps
Value of New Business ² (VNB) (post cost overrun)	204	290	42%

- The New Business Margin (NBM) before cost overrun has increased by circa 260 bps to 22.9% for H1 FY19 compared to 20.3% for H1 FY18. The increase in margin is primarily driven by higher contribution of protection-oriented products along with increase in interest rates.
- Post allowing for acquisition operating cost overrun chargeable to Shareholders, the NBM reduces to 20.4% for H1 FY19 compared to 18.1% for H1 FY18.
- Due to the sales being skewed towards second half of the year, the impact of cost overrun on new business margin is more pronounced during H1, leading to lower new business margin on actual costs. Based on management's expectation, the full year FY19 margin on actual costs is expected to be around 21%.

¹ Annual Premium Equivalent (APE) is calculated as 100% of regular premium + 10% of single premium. (includes individual & group credit life)

² The VNB is accumulated from the point of sale to the end of the reporting period (i.e. 30th September 2018), using the beginning of quarters' risk free yield curve.



- Operating return on EV of 18.5% is mainly driven by new business growth and unwind.
- Operating variances are marginally positive due to positive demographic experience variance and change in demographic assumptions.
- Non-operating variances are mainly driven by equity and interest rate movements since March 2018.
- The proposed interim shareholder dividend of Rs 282 Cr for H1 FY19 will be accounted post 30th September 2018. Post the payment of the interim dividend, the closing EV will be Rs 7,752 Cr.

Sensitivity	EV		New business	
	Value (Rs Cr)	% change	VNB (Rs Cr) NBM	% change
Base Case (before final SH dividends)	8,034	-	290 20.4%	-
Lapse/Surrender - 10% increase	7,884	(2%)	277 19.5%	(5%)
Lapse/Surrender - 10% decrease	8,204	2%	304 21.4%	5%
Mortality - 10% increase	7,936	(1%)	279 19.6%	(4%)
Mortality - 10% decrease	8,142	1%	302 21.3%	4%
Expenses - 10% increase	7,971	(1%)	271 19.1%	(7%)
Expenses - 10% decrease	8,107	1%	309 21.8%	7%
Risk free rates - 1% increase	7,905	(2%)	302 21.2%	4%
Risk free rates - 1% reduction	8,172	2%	273 19.2%	(6%)
Equity values - 10% immediate rise	8,101	1%	290 20.4%	Negligible
Equity values - 10% immediate fall	7,977	(1%)	290 20.4%	Negligible
Corporate tax Rate – 2% increase	7,896	(2%)	282 19.8%	(3%)
Corporate tax Rate – 2% decrease	8,172	2%	299 21.0%	3%
Corporate tax rate increased to 25%	7,315	(9%)	245 17.3%	(15%)

1. Reduction in interest rate curve leads to an increase in the value of assets which offsets the loss in the value of future profits.
2. Risk free rate sensitivities allow for the change in cost of hedging due to derivative arrangements. The cost of hedging reduces under the risk free rate reduction sensitivity and increases under the risk free rate increase sensitivity.

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Financial Performance

Individual APE

FY 17

2,657



FY18

3,248

H1 FY18

1,118



H1 FY19

1,405

Renewal Premium

7,114



8,152

3,236



3,711

Gross Premium

10,780



12,501

4,808



5,619

Policyholder expense to GWP Ratio

14.8%



12.9%

15.5%



14.7%

Policyholder Cost to GWP Ratio

23.5%



20.0%

22.2%



21.3%

Expense to average AUM (Policyholder)

4.3%



3.6%

3.9%



3.5%

Figures in Rs. Cr.

Financial Performance

➤ Profit(before Tax)

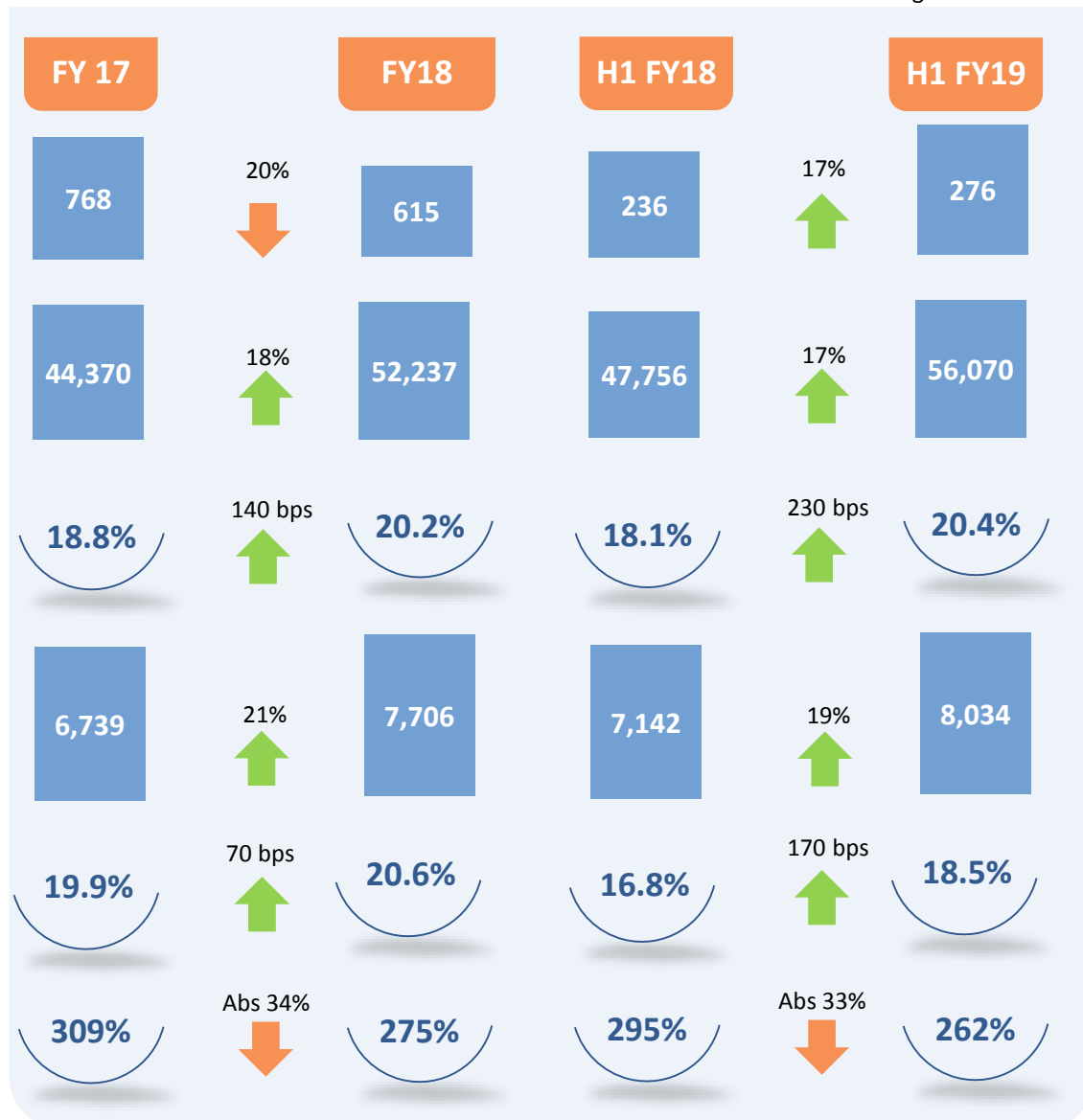
➤ AUM

➤ New Business Margin (Post Overrun)

➤ MCEV (pre dividend)^

➤ Operating RoEV

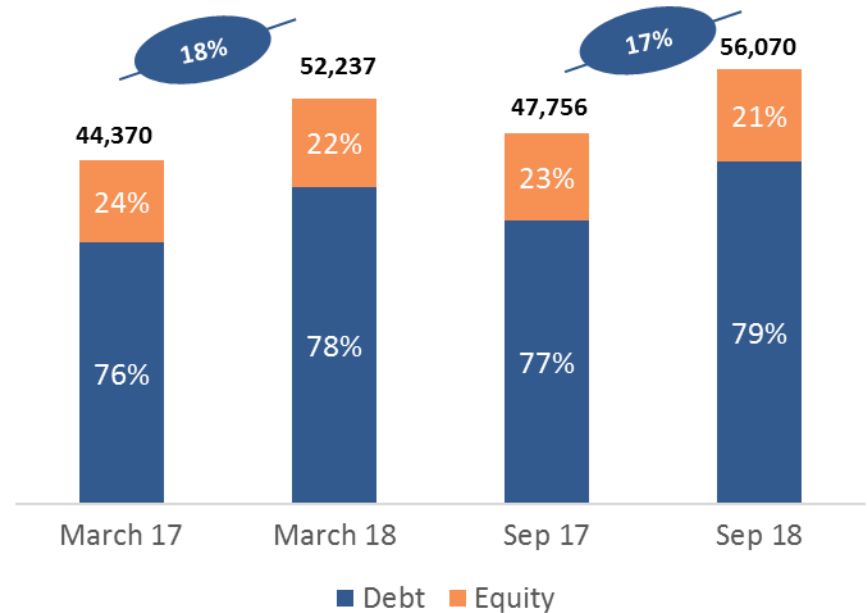
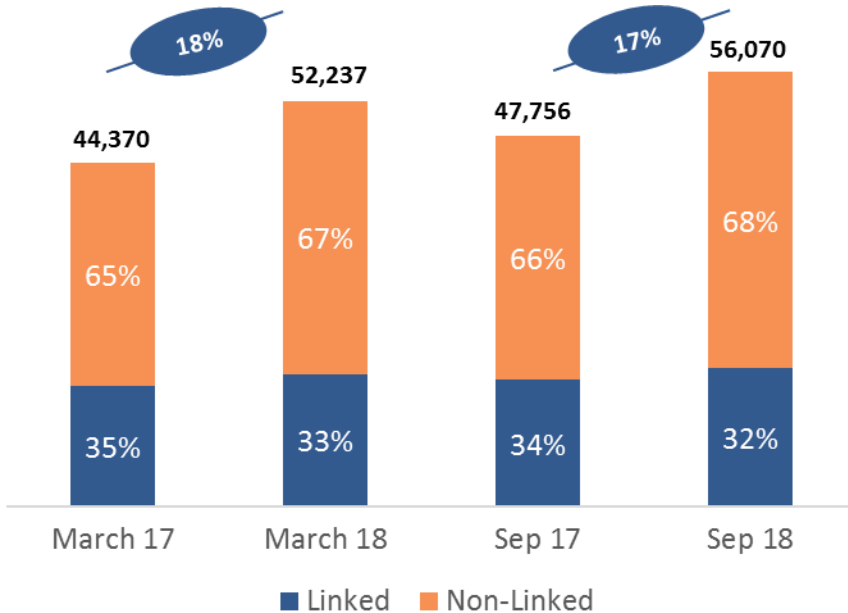
➤ Solvency Ratio (pre-dividend)*



^MCEV is before dividend, post-dividend MCEV is Rs 7,752 Cr, Arrow represents growth in Operating RoEV, *Post proposed interim dividend solvency ratio will be 246%

Linked fund vs Controlled fund

Debt vs Equity



Debt portfolio exposure to AAA rated debt is well above the regulatory requirement of 75%

Key Business Drivers	Unit	Quarter Ended		Q-o-Q Growth	Half year Ended		Y-o-Y Growth
		Sep'17	Sep'18		Sepr'17	Sep'18	
a) Individual APE	Rs. Crore	647	853	32%	1,118	1,405	26%
b) Gross written premium income	Rs. Crore	2,801	3,299	18%	4,808	5,619	17%
First year premium		646	846	31%	1,099	1,382	26%
Renewal premium		1,894	2,157	14%	3,236	3,711	15%
Single premium		261	296	13%	473	526	11%
c) Shareholder Profit (Pre Tax)	Rs. Crore	130	185	42%	236	276	17%
d) Policy Holder Expense to Gross Premium	%	13.0%	12.9%	8 bps	15.5%	14.7%	76 bps
e) Conservation ratio	%	90.9%	90.9%	-	91.3%	90.9%	(40) bps
f) Average case size(Agency)	Rs.	52,535	53,322	1%	49,383	54,482	10%
g) Case rate per agent per month	No.	0.19	0.22	15%	0.18	0.19	7%
h) Number of agents (Agency)	No.				54,619	62,246	14%
i) Share Capital	Rs. Crore				1,919	1,919	0%
j) Individual Policies in force	No. Lacs				39.3	41.5	6%
k) Sum insured in force	Rs. Crore				435,524	616,528	42%
l) Grievance Ratio	Per Ten thousand				138	72	NA

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1 Setting higher benchmark with every award

- Ranked 43rd amongst India's top 50 best companies appeared in list of Great Place to Work for 2018
- Recognized by Employee Engagement Leadership Award in the category of "Best use of the Employee Award". And "Best Social Responsibility"
- "ASQ Gold Award" for reduction in new business discrepancy
- CDO Converge Award for "Digital Excellence in Insurance"
- Six Sigma Black Belt Project of the Year winner "Insta Issuance" won the 1st prize in "Service category improvement" at the 2nd Lean Competition held by CII in Bangalore.
- Six Sigma Black Belt Project of the Year "Improve AWS Qualifier productivity of Agency channel" won the 1st prize in "New Product Development & Customer Category" in 12th Six Sigma National Competition held by CII in Bangalore
- 'Life Insurer of the year award' at the 'Outlook Money Awards 2018'
- "e-Business Leader" 2017 at the 'Finteleket Insurance Awards 2017'
- Project "Instaclaims - Claims approval in 1 day" won the Best project for use of Six Sigma in Banking and Finance Industry at World Quality Congress - Global Awards
- "Enhancing "Service to Recruitment" (S2R) Business Contribution %: PAN India (Replication Project)" won 1st Prize in Service, IT and ITES category at the 11th edition of CII - National Competition on Six Sigma
- Among India's top 50 with a high degree of employee satisfaction as per **People Capital Index 2017**
- Winner in the category of "DIGITAL AND OMNICHANNEL" by Celent Model Insurer Asia, 2017
- GOLD Award in the category of "Best Email Marketing Campaign" at India Digital Awards by Internet and Mobile Association of India (IAMAI)
- Best Big Data/Analytics Team of the Year Award at 'Big Data Analytics & Insights' conducted by Kamikaze.
- "Asia's Most Admired Brand 2016-17" in the Insurance category by White Page International, 2017



2 "Industry First" trend setter

- First Indian financial services company ever to win Gold at the ASQ Conference for its Lean Six Sigma Green Belt project titled "Reduction in New Business Discrepancy"
- First company to provide freelook period of 15 days to the customer
- First company to start toll free line for agent service
- First life insurance company in India to implement lean methodology of service excellence in service industry
- First Indian life insurance company to start service center at the regional level
- First life insurance company in India to be awarded ISO 9001:2008 certification



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- The Embedded value results are developed using a market consistent methodology, they are not intended to be compliant with the MCEV Principles issued by the Stitching CFO Forum Foundation (CFO Forum) or the Actuarial Practice Standard 10 (APS10) as issued by the Institute of Actuaries of India.
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Annexure

Market consistent methodology

- The EV and VNB have been determined using a market consistent methodology which differs from the traditional EV approach in respect of the way in which allowance for the risks in the business is made.¹
- For the market consistent methodology, an explicit allowance for the risks is made through the estimation of the Time Value of Financial Options and Guarantees (TVFOG), Cost of Residual Non-Hedgeable Risks (CRNHR) and Frictional Cost (FC) whereas for the traditional EV approach, the allowance for the risk is made through the Risk Discount Rate (RDR).

Components of EV

The EV is calculated to be the sum of:

- Net Asset value (NAV) or Net Worth: It represents the market value of assets attributable to shareholders and is calculated as the adjusted net worth of the company (being the net shareholders' funds as shown in the audited financial statements adjusted to allow for all shareholder assets on a market value basis, net of tax).
- Value of In-force (VIF): This component represents the Present Value of Future expected post-tax Profits (PVFP) attributable to shareholders from the in-force business as at the valuation date, after deducting allowances for TVFOG, CRNHR and FC. Thus, $VIF = PVFP - TVFOG - CRNHR - FC$.

Covered Business

- All business of Max Life is covered in the assessment except one-year renewable group term business and group fund business which are excluded due to their immateriality to the overall EV.

¹ The EV as at March 2015 was reviewed by external consultant (Milliman) and their opinion was shared along with the disclosure at March 2015. This disclosure follows the same methodology.

Present Value of Future Profits (PVFP)

- Best estimate cash flows are projected and discounted at risk free investment returns.
- PVFP for all lines of business except participating business is derived as the present value of post-tax shareholder profits from the in-force covered business.
- PVFP for participating business is derived as the present value of shareholder transfers arising from the policyholder bonuses *plus* one-tenth of the present value of future transfers to the participating fund estate and one-tenth of the participating fund estate as at the valuation date.
- Appropriate allowance for mark-to-market adjustments to policyholders' assets (net of tax) have been made in PVFP calculations to ensure that the market value of assets is taken into account.
- PVFP is also adjusted for the cost of derivative arrangements in place as at the valuation date.

Cost of Residual Non-Hedgeable Risks (CRNHR)

- The CRNHR is calculated based on a cost of capital approach as the discounted value of an annual charge applied to the projected risk bearing capital for all non-hedgeable risks.
- The risk bearing capital has been calculated based on 99.5 percentile stress events for all non-hedgeable risks over a one-year time horizon. The cost of capital charge applied is 5% per annum. The approach adopted is approximate.
- The stress factors applied in calculating the projected risk capital in the future are based on the latest EU Solvency II directives recalibrated for Indian and Company specific conditions.

Time Value Of Options and Guarantees (TVFOG)

- The TVFOG for participating business is calculated using stochastic simulations which are based on 1,000 stochastic scenarios provided by Moody's Analytics.
- Given that the shareholder payout is likely to be symmetrical for guaranteed non-participating products in both positive and negative scenarios, the TVFOG for these products is taken as zero.
- The cost associated with investment guarantees in the interest sensitive life non-participating products are allowed for in the PVFP calculation and hence an explicit TVFOG allowance has not been calculated.
- For all unit-linked products with investment guarantees, extra statutory reserves have been kept for which no release has been taken in PVFP and hence an explicit TVFOG allowance has not been calculated.

Frictional Cost (FC)

- The FC is calculated as the discounted value of tax on investment returns and dealing costs on assets backing the required capital over the lifetime of the in-force business. Required capital has been set at 170% of the Required Solvency Margin (RSM) which is the internal target level of capital, which is higher than the regulatory minimum requirement of 150%.
- While calculating the FC, the required capital for non-participating products is funded from the shareholders' fund and is not lowered by other sources of funding available such as the excess capital in the participating business (i.e. participating fund estate).

Economic Assumptions

- The EV is calculated using risk free (government bond) spot rate yield curve taken from FBIL¹ as at 30th September 2018. The VNB is calculated using the beginning of respective quarter's risk free yield curve (i.e. 31st March 2018 and 30th June 2018).
- No allowance has been made for liquidity premium because of lack of credible information on liquidity spreads in the Indian market.
- A flat rate adjustment is made to the yield curve such that the market value of government bonds is equal to discounted value of future cash flows of those bonds.
- Samples from the un-adjusted 30th September 2018 and 31st March 2018 spot rate yield curves used:

Year	1	2	3	4	5	10	15	20	25	30
Mar 18	6.53%	6.83%	7.09%	7.26%	7.43%	7.41%	7.69%	7.85%	7.72%	7.51%
Sep 18	7.67%	7.94%	7.99%	8.01%	8.13%	7.97%	8.43%	8.43%	8.25%	8.29%
Change	1.14%	1.11%	0.90%	0.75%	0.71%	0.55%	0.73%	0.58%	0.54%	0.78%

Demographic Assumptions

The lapse and mortality assumptions are approved by a Board committee and are set by product line and distribution channel on a best estimate basis, based on the following principles:

- Assumptions are based on last one year experience and expectations of future experience given the likely impact of current and proposed management actions on such assumptions.
- Aims to avoid arbitrary changes, discontinuities and volatility where it can be justified.
- Aims to exclude the impacts of non-recurring factors.

Expense and Inflation

- Maintenance expenses are based on the recent expense studies performed internally by the Company. The VIF is reduced for the value of any maintenance expense overrun in the future. The overrun represents the excess maintenance expenses expected to be incurred by the Company over the expense loadings assumed in the calculation of PVFP.
- Future CSR related expenses have been taken to be 2% of post tax (risk adjusted) profits emerging each year.
- Expenses denominated in fixed rupee terms are inflated at 6.0% per annum.
- The commission rates are based on the actual commission payable, if any.

Tax

- The corporate tax rate is assumed to be 14.56% for life business and nil for pension business.
- For participating business, the transfers to shareholders resulting from surplus distribution are not taxed as tax is assumed to be deducted before surplus is distributed to policyholders and shareholders.
- Goods and Service tax is assumed to be 18%.
- The mark to market adjustments are also adjusted for tax.

Thank you