

Date: September 12, 2024

To,
Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai - 400 001

Listing Department
National Stock Exchange of India Ltd.
Bandra Kurla Complex
Bandra East
Mumbai – 400 051

NSE Symbol: AURUM

BSE Script Code: 539289

Dear Sir/Madam,

Sub: Media Release

We attach a copy of the media release along with a presentation issued by the Company, titled "Aurum PropTech undertakes the strategic realignment of K2V2 Technologies to enhance focus on its core technology offerings and consolidate its distribution business."

This is for your information and dissemination on your website.

Thanking you.

Yours faithfully, For Aurum PropTech Limited

Sonia Jain

Company Secretary & Compliance Officer



Aurum PropTech undertakes the strategic realignment of K2V2 Technologies ("K2V2") to enhance focus on its core technology offerings and consolidate its distribution business

- K2V2 is a leading PropTech business and provides enterprise tech through its flagship product Sell.do to 650+ developers.
- Sell.do offers a combination of Gen AI and CRM that enhances efficiency across functional domains of marketing, sales, commerce, service, and customer success, therefore enabling a better connection between brands and customers. It leverages technology and data to streamline property search, scheduling visits, rent payments and service requests.
- This realignment is part of the strategic objective of the Company to consolidate and dominate the distribution vertical. It will create a tech-focused distribution cluster offering improved profitability and a better working capital management cycle.

This strategic realignment has the following 6 key underlying benefits:

- 1. **Improved path to profitability**: The exited services offerings were impacting the profitability of K2V2 and the distribution vertical, bringing the overall net margin to negative growth. Post the realignment, core tech offerings with established scale and brand have put K2V2 and the distribution vertical on a profitable growth path.
- 2. **Improved cash flows:** The nature of the exited business was impacting the cash flow cycle as service delivery to revenue collection was a longer period. K2V2 will have an improved cash flow that will ensure that the working capital cycle for the distribution business will improve and will have a self-sustainable growth model.
- 3. **Enhanced talent efficiency:** There is a \sim 40% increase in revenue per team member per year with this strategic realignment. (*INR 22 lakhs v/s INR 16 lakhs*).
- 4. **Commitment to Entrepreneur focus:** Aurum PropTech's model is anchored around Entrepreneurs. With this strategic realignment, two out of three K2V2 founders are committed to building and scaling up the technology business.
- 5. **Efficient equity realignment**: With this strategic realignment, our equity shareholding in K2V2 has increased to 83.6% for a total consideration of INR 24 crore. With this realigned equity and focus on core technology operations, Aurum will be able to put more growth momentum into the distribution vertical.
- 6. **Synergies for International GTM:** The distribution cluster at Aurum has now core tech offerings with the potential for a joint international GTM. The enterprise-level offerings of data analytics, property management, marketing and sales automation will help real estate developers sell and manage their real estate properties at scale.



Speaking about the acquisition, Mr. Onkar Shetye, Director of Aurum PropTech said "The realignment of K2V2 will ensure that our distribution cluster offerings have key elements of fundamentally sound and sustainable businesses with improved revenue, profitability, efficient cashflow management, proven and potential for scale and leadership drive and put more growth tailwinds within the Aurum PropTech ecosystem and take us to the next phase of growth scale".

Journey of value creation in K2V2/Sell.do

Date of event	Particulars	Amount (INR)	
23.07.2021	Approved the acquisition of a 51% equity stake in tranches	43 Crore	
23.07.2021	Acquired first tranche of 44% equity stake	18 Crore	
29.08.2022 to 30.06.2024	Provided convertible debt Incubated business of 'BeyondWalls' and 'Kylas' under the leadership of Vikram Kotnis (Vikram)	10 Crore	
12.09.2024	Aurum PropTech increases their shareholding to 83.6% in K2V2/Sell.do Aurum PropTech retains 15% shareholding in Kylas SPV Sale of Business of 'BeyondWalls' to separate SPV owned by Vikram and others	-	
15.09.2024 to 31.03.2026	Aurum to be repaid from K2V2 (based on the cash flow)	4 Crore	

Aurum will hold 83.6% shareholding of K2V2/Sell.do for INR 24 Crore





About Aurum PropTech:

Aurum PropTech Limited is a listed company with BSE Limited (Scrip code: 539289) and National Stock Exchange of India Limited (Scrip code: AURUM). It aims to bring transparency, trust and digital transformation to the real estate sector through its Integrated PropTech Ecosystem.

For more information, visit www.aurumproptech.in

About Aurum Ventures:

Aurum Ventures is a privately held Real Estate Investment, Development and Asset Management companies in India. They own, operate and develop high-quality assets through their in-house teams in Design and Development, Investment Management, PropTech and Asset Management.

For more information, visit www.aurumventures.in

Key Contact:

Aurum PropTech Limited Sonia Jain Investor Relations Sonia.jain@aurumproptech.in



A AURUM Proptech FUTURE-READY

STRATEGIC REALIGNMENT K2V2 BUSINESS

Distribution Cluster: Features Before Realignment of K2V2





Awareness

- Marketing automation
- Campaign management

- Digital marketing
- Strategy Planning
- Web development



Discovery

- Bulk marketing
- ROI analysis
- · Consumer Profiling
- Data analytics
- Lead Generation
- Launch strategy
 - Launch Events

Sourcing Management

EOI Suite

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- Channel Partner Management
- Loyalty program

Transaction

Inventory Management

· Launch management

Negotiation management

- · Site visit services
- Transaction services
- Channel activation
- Broker management

Post Sales

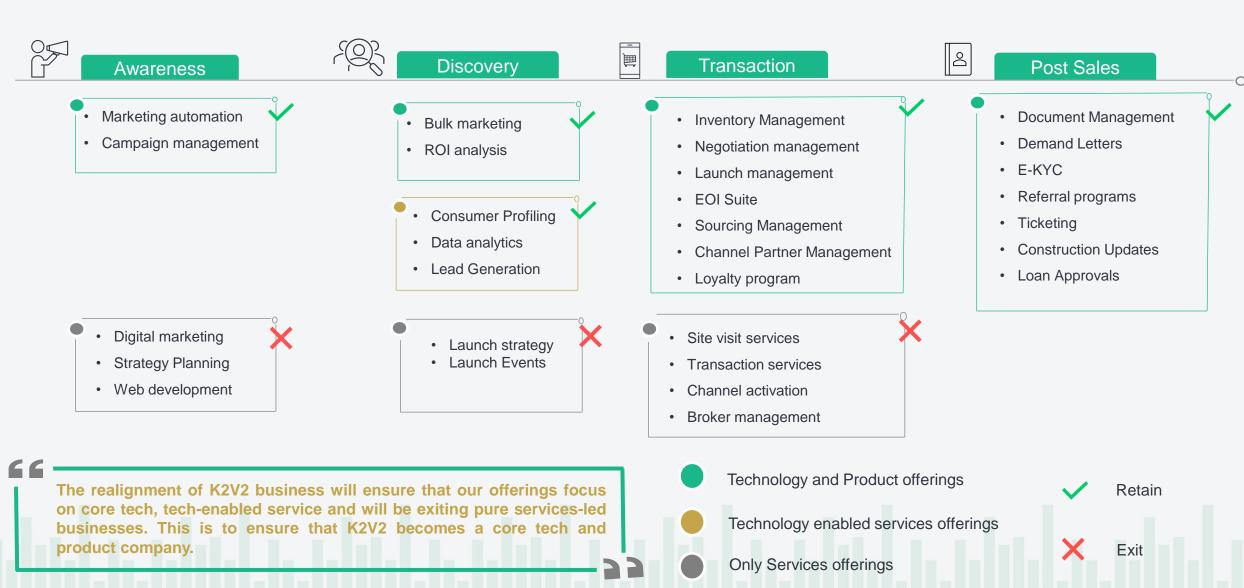
- · Document Management
- Demand Letters
- E-KYC
- · Referral programs
- Ticketing
- Construction Updates
- Loan Approvals

Our Distribution business across the real estate distribution value chain included technology, products, tech-enabled services and services to real estate enterprises.

- - Technology and Product offerings
- Technology enabled services offerings
- Only Services offerings

Distribution Cluster: Features After Realignment of K2V2

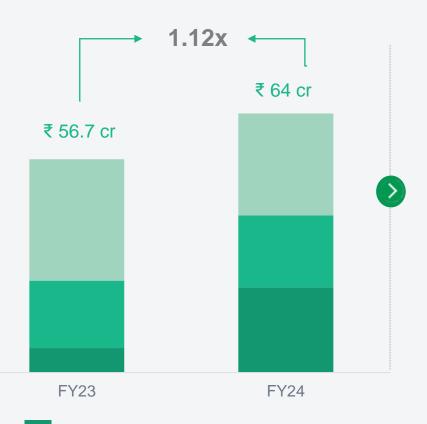




Distribution Cluster: Profitability Before Realignment of K2V2







Aurum Analytica

Sell.do

Others

Performance FY24

	Total	Aurum Analytica	Sell.do	BW	BW Digital	Kylas
Revenue	64.0	22.0	15.4	18.8	4.0	3.7
CAGR		92%	10%	160%	2%	71%
COGS	40.5	12.5	8.5	14.9	2.8	1.6
Fixed Costs	17.6	8.3	2.2	2.3	0.2	4.5
GnA	11.4	1.5	2.1	3.5	1.1	3.2
Net Margin		-1.3%	4.0 =04	4.007	-7%	-155%

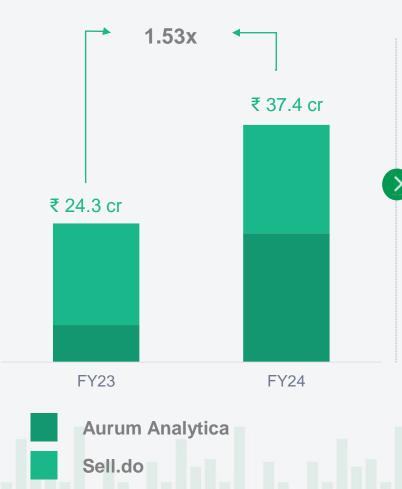


The distribution segment comprising of 5 brands had two successful scale-ups with one also ensuring profitable growth. The consolidated net margin of negative 8.8% was also impacting the cash flow cycle as service delivery to revenue collection extended over a longer period.

Distribution Cluster: Profitability After Realignment of K2V2



Growth FY23-24



Performance FY24

	Total	Aurum Analytica	Sell.do
Revenue	37.4	22.0	15.4
CAGR		92%	10%
COGS	21.1	12.5	8.5
Fixed Costs	10.5	8.3	2.2
GnA	3.6	1.5	2.1
Net Margin	5.8%	-1.3%	16.5%

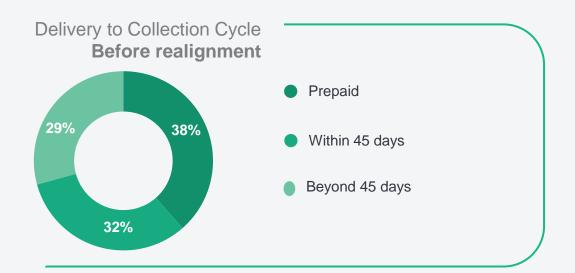
₿₩	BW Digital	Kylas
18.8	4.0	3.7
160%	2%	71%
14.9	2.9	1.7
2.3	0.26	4.5
3.5	1.1	3.2
-10%	-6.5%	-155%

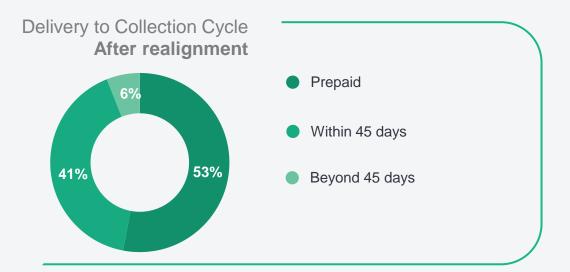
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The realignment is part of the strategic objective to consolidate and dominate the distribution vertical. It will create a tech-focused distribution cluster offering with improved profitability, a better working capital management cycle and the potential for scale to make the business more agile for the next phase of growth.

Distribution Cluster: Cash flow Management







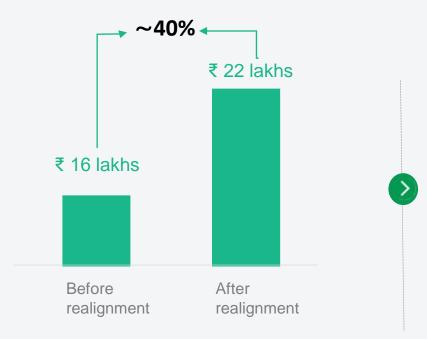
Revenue collection for technology and product offerings along with tech-enabled services were majorly either prepaid or within 45 days of the services rendered. Whereas in services offering, these were delayed with most of the revenue being collected post 60 days of the services rendered. This combined with operations and people heavy nature of the services business resulted in long working capital cycles and limited growth and scale.



The realignment of the Distribution segment will ensure that our working capital cycle improves with a better collection of revenue, thus bettering our prospects for free cash flow and self –sustainable growth model.

Distribution Cluster: Talent Efficiency





Revenue per team member for K2V2 business

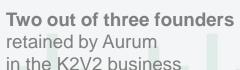
Employees with technology skills and scope in K2V2 business



The realignment has improved our resource stack and resource-to-revenue ratios. Post realignment, our revenue per employee for the distribution business has increased from INR 16 lakhs to INR 22 lakhs per team member. Additionally, the technology-oriented individuals have also increased by 46%









60% technology and operational founder capabilities retained by Aurum

Distribution Cluster: Equity realignment



Equity status pre-realignment

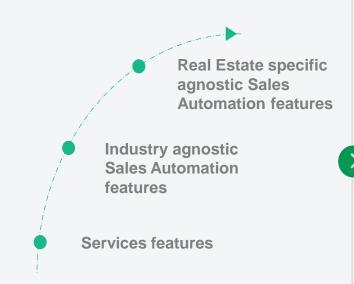
- 44% Shareholding with Aurum
- 100% features including technology, tech-enabled services and services with Aurum
- Core technology, and tech operations and services capabilities

Technology and Scale barometer

High on core Technology with proven scale

High on core Technology with the potential scale

Low on core technology with no scale



Equity status post-realignment



83% shareholding to retain core tech business with proven scale



15% shareholding retained with no additional equity infusion to retain core tech business with potential scale



0% retained in business low in core tech and no scale



The realignment of K2V2 business segment has retained and increased Aurum's stake in core technology offerings with proven scale in domestic markets and potential in international markets. Additionally, we have retained 15% stake in the business with core tech and potential scale for expansion in an industry agnostic product. We have completely exited the services business with no tech and low scale.

Distribution Cluster: Enterprise Tech Suite for International GTM



Synergies for Enterprise Offerings



Data analytics enabled Marketing automation

Artificial Intelligence enabled Sales automation



Machine Learning enabled Property Management

Exit of Services business

Tech focused founders, teams, technology offerings with potential to scale domestically and internationally..

Exiting non tech services business with no synergies with teams and markets for Enterprise Offerings

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The realignment of the K2V2 business segment has opened an opportunity to offer product and core tech offerings to real estate enterprises internationally. With the combined synergies of Analytica, Sell.do and Monk Tech Labs, Aurum will be able to offer data analytics, property management, marketing and sales automation which will help real estate developers sell and manage their real estate properties at scale.



For further information, contact:

Aurum PropTech Limited Investor Relations

Sonia Jain E-mail: sonia.jain@aurumproptech.in

Disclaimer: The information in this presentation contains certain forward-looking statements and publicly available data from various resources such as research reports, publications, etc. These include statements regarding outlook on future development schedules, business plans and expectations of capital expenditure. These statements are based on current expectations that involve a number of risks and uncertainties which could cause actual results to differ from projections made by the company.