

SH/XII/2024

22nd October, 2024

Corporate Relationship Department **BSE Limited**

1st Floor, Phiroze Jeejeebhoy Towers Dalal Street, Fort,

Mumbai-400 001 **Scrip Code: 500040**

Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th floor,

Bandra-Kurla Complex
Bandra (East), Mumbai-400 051.

Scrip Code: ABREL

Dear Sir/ Madam,

Sub: Earnings Presentation of Aditya Birla Real Estate Limited ('the

Company')

Ref: Regulation 30 of Securities and Exchange Board of India (Listing

Obligations & Disclosure Requirements) Regulations, 2015

('Listing Regulations')

Please refer our earlier letter dated 17th October, 2024, regarding earnings call to be held today i.e. Tuesday, 22nd October, 2024 to discuss Q2-FY25 earnings. In this connection, please find enclosed herewith the Earnings Presentation for Q2-FY25.

This is for your information and record.

Thanking you,

Yours truly
For Aditya Birla Real Estate Limited
(formerly Century Textiles and Industries Limited)

Atul K. Kedia Jt. President (Legal) & Company Secretary Encl: as above





(Formerly known as Century Textiles and Industries Ltd.)

Century Textiles and Industries Limited





Aditya Birla Real Estate Limited (Formerly Century Textiles And Industries Limited)

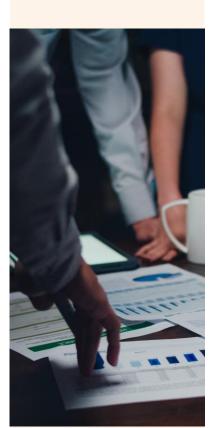
Earnings Presentation Q2/H1-FY25



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ADITYA BIRLA GROUP AT A GLANCE



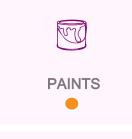














































100+ Nationalities

300 million+ Loyal Customer Base

400K+ Dealers & Partners 60+
Mergers &
Acquisitions (M&A)
and JVs Undertaken

130+ State-of-the-Art Global Manufacturing Facilities

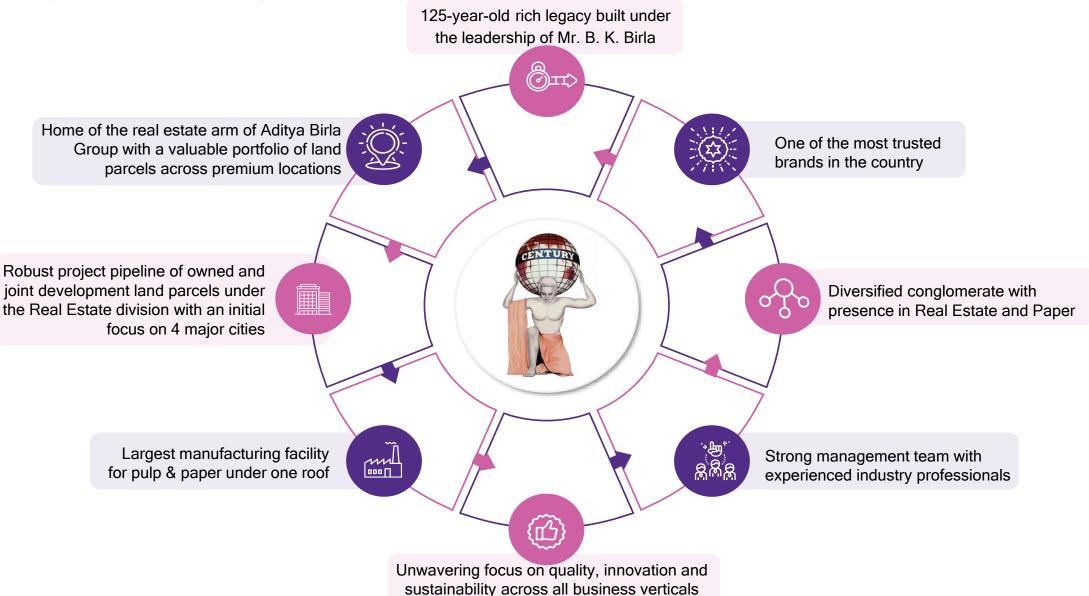
USD 70 billion
Capital Invested by the Group across Businesses over the last 15-Years

<1x
Net Debt to EBITDA Excl.
financial services & Telecom

ADITYA BIRLA REAL ESTATE LIMITED SNAPSHOT



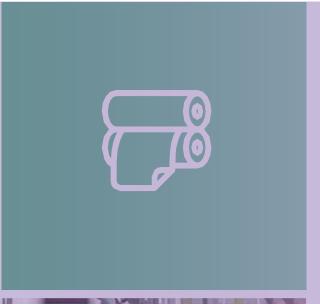
(Formerly Century Textiles And Industries Limited)



Q2 FY25: KEY OPERATIONAL HIGHLIGHTS











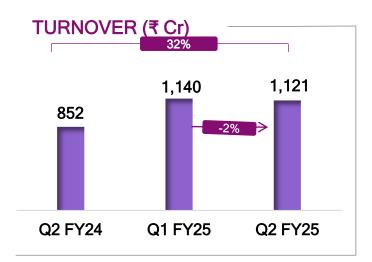
- All continuing businesses performed well with consolidated turnover rising 32% YoY and EBITDA increasing 50% YoY.
- Stellar performance by Real Estate business with Booking Value (Sales) increasing 99% YoY and Collections increasing 157% YoY.
- Strategically expanding Real Estate portfolio, the business added two projects in MMR and Gurugram with Gross Development Potential of about Rs. 15,400 Cr.

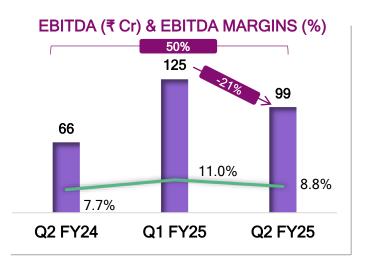
With fundamental drivers like private consumption and investment demand gaining momentum, our businesses are expected to perform very well keeping our growth story intact.

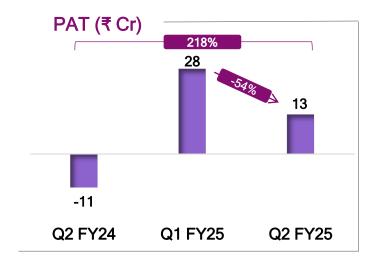
Q2 & H1-FY25: FINANCIAL HIGHLIGHTS

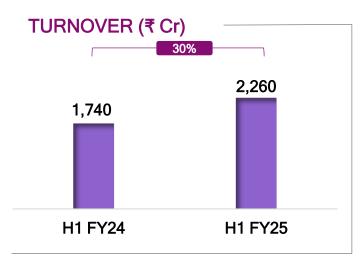


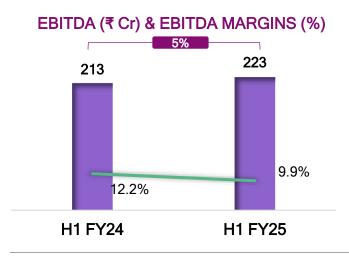
For Continuing Operations*

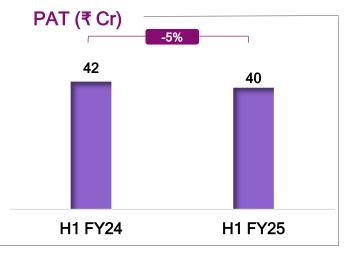










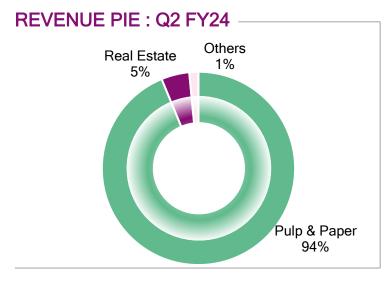


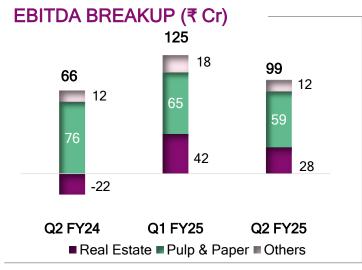
^{*} Excluding Net Losses from discontinued operations

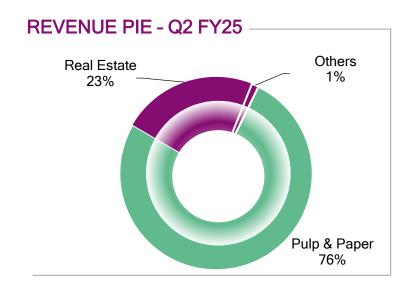
Q2 & H1-FY25: BUSINESS SEGMENT CONTRIBUTION

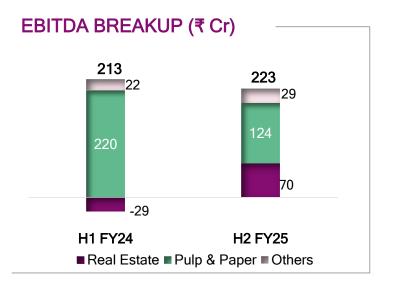


For Continuing Operations





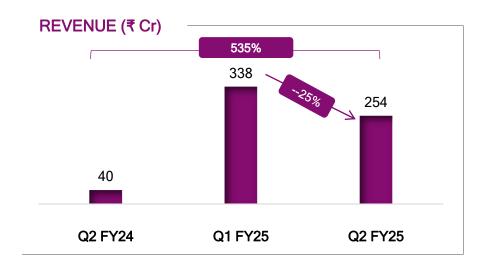


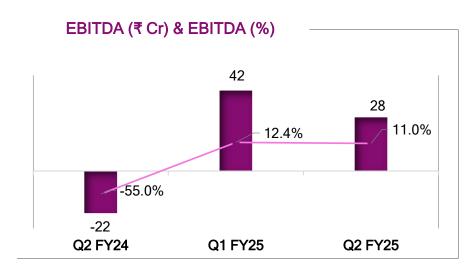


QUARTERLY SEGMENT-WISE PERFORMANCE

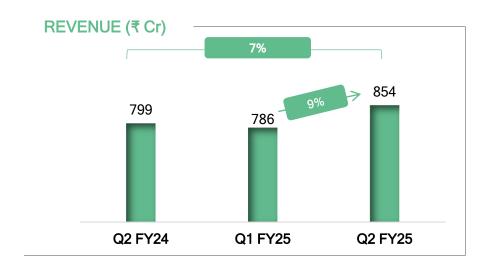


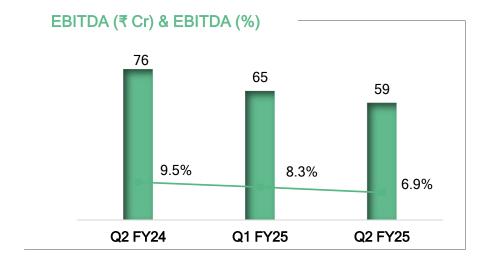
REAL ESTATE





PULP AND PAPER

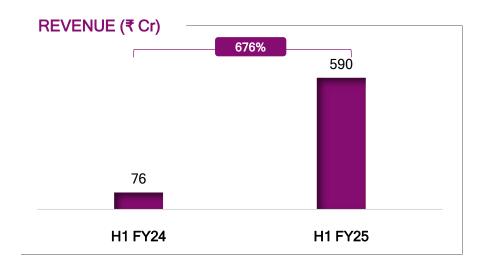


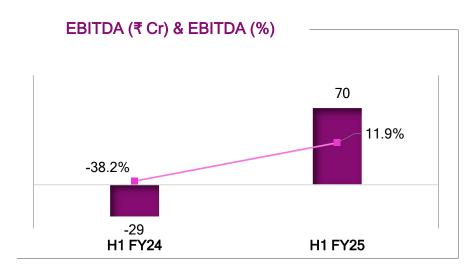


HALF YEARLY SEGMENT-WISE PERFORMANCE

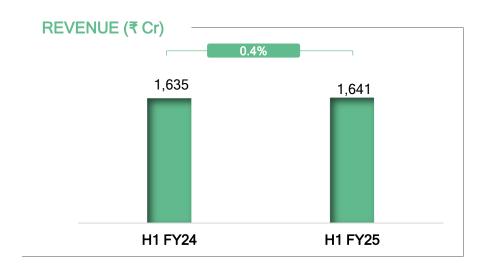


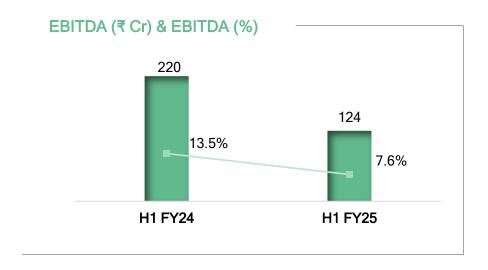
REAL ESTATE





PULP AND PAPER







Pan India **Footprint**

Mumbai Metropolitan Region

Birla Vanya, Kalyan

Birla Niyaara, Worli

Birla Anayu, Mumbai

Thane, MMR

Worli New Plot, MMR

Birla Centurion, Worli (C) Birla Aurora, Worli (C)

Pune



Wellesley Road

Manjri, Pune

- Launched Projects
- Unlaunched Projects



Birla Navya, Golf Course Ext. Rd.

Mathura road, Delhi

Sector 31, Gurugram

Sector 71, Gurugram



Projects with a revenue potential of more than

INR 68,000 Crs





BIRLA ESTATES





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PULP & PAPER REAL ESTATE FINANCIALS

Bengaluru Bengaluru

Birla Alokya, Whitefield

Birla Tisya, Magadi road

Birla Trimaya, Devanhalli

Birla Ojasvi, RR Nagar

Sarjapur

Q2 FY25 KEY HIGHLIGHTS - REAL ESTATE





MAJOR TAKEAWAYS



MARKET OUTLOOK

- Acquired ownership rights for 10 acres of land parcel in Worli, MMR with a GDV of INR 14,000 Cr.
- Acquired 5 acres of land parcel in Gurugram, NCR with a GDV of INR 1,400 Cr.
- Birla Niyaara, MMR received Five-star rating by British Safety Council.
- Launched Birla Anayu in Walkeshwar, Birla Ojasvi in Bengaluru and Birla Trimaya Phase 2 in Bengaluru.
- Scored 96 against last year's 91 in Development Benchmark (Residential), ranking 4th in Asia and 90 against last year's 80 in Standing Investments (Commercial), securing 3rd position in India in Global Real Estate Sustainability Benchmark (GRESB) rating.

- India's residential real estate market is experiencing a robust demand fueled by high-net-worth individuals, non-resident Indians (NRIs) and growing aspirations among urban elite.
- Housing demand has been driven by factors such as larger space requirements, enhanced amenities and a desire for secure and well-designed living spaces, boosting the luxury market.
- Tier-1 cities are witnessing steady demand, while Tier-2 cities are emerging as new investment destinations due to infrastructure development, improving connectivity, and affordable pricing.
- Indian residential real estate market is expected to maintain its momentum, driven by strong economic fundamentals and favourable policy measures.

OPERATIONAL HIGHLIGHTS - Q2 & H1- FY25



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QUARTERLY PERFORMANCE















HALF-YEARLY PERFORMANCE



Booking Value
INR 1,674 Crore





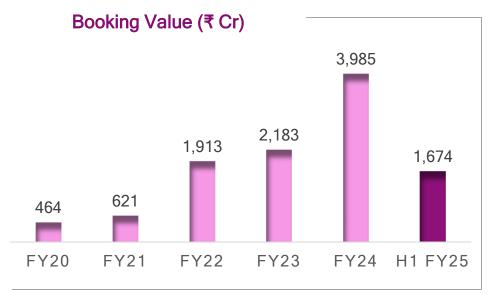


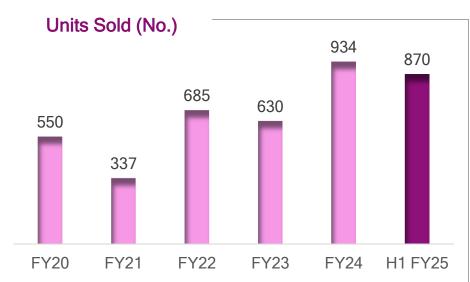


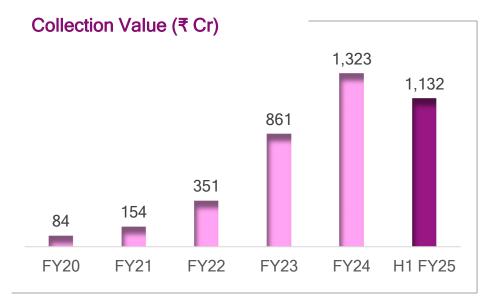


KEY PERFORMANCE INDICATORS











LAUNCHED RESIDENTIAL PROJECTS



| Project | Birla Vanya, (Kalyan, MMR) | Birla Alokya, (Whitefield, Bengaluru) | Birla Navya, (Golf Course Extension, Gurugram) | Birla Niyaara, (Worli, Mumbai) |
|------------------------------|-------------------------------|------------------------------------------|------------------------------------------------|----------------------------------------------|
| Project Photo | | | | |
| Launch Period | Q1 FY19-20 | Q3 FY19-20 | Q3 FY 20-21 | Q4 FY21-22 (Phase 1) Q4 FY23-24 (Phase 2) |
| Land Area | 22 acres (Own) | 8 acres | 48 acres | 14 acres (Own) |
| Total Saleable Area | 13.3 lakhs sqft | 5.5 lakhs sqft | 18.5 lakhs sqft (Ph 1+2+3–11.66) | 24.8 lakhs sqft (Residential) |
| Saleable Area Launched (PTD) | 13.3 lakhs sqft | 5.5 lakhs sqft | 11.7 lakhs sqft | 18.0 lakhs sqft |
| Area Sold (PTD) | 11.0 lakhs sqft (83%) | 5.3 lakhs sqft (97%) | 11.6 lakhs sqft (99%) | 12.9 lakhs sqft (72%) |
| Booking Value (PTD) | ₹ 881 Crores | ₹ 382 Crores | ₹ 1,583 Crores | ₹ 5,638 Crores |
| Collection Value (PTD) | ₹ 585 Crores | ₹ 368 Crores | ₹ 889 Crores | ₹ 1,534 Crores |
| Share | 100% | 100% | 50% | 100% |

LAUNCHED RESIDENTIAL PROJECTS



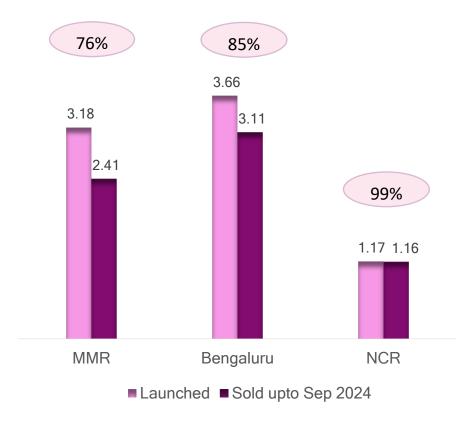
| Project | ¦ Birla Tisya, ¦ (Rajajinagar, Bengaluru) | ¦ Birla Trimaya, ¦ (Devanahalli, Bengaluru) | Birla Anayu (Walkeshwar, Mumbai) | Birla Ojasvi (RR Nagar, Bengaluru) | |
|------------------------------|----------------------------------------------|------------------------------------------------|-------------------------------------|---------------------------------------|--|
| Project Photo | | | | | |
| Launch Period | Q3 FY21-22 | Q2 FY23-24 (Phase 1) Q2 FY24-25 (Phase 2) | Q2 FY24-25 | Q2 FY24-25 | |
| Land Area | 5 acres | 52 acres | 0.2 acres | 10.35 acres | |
| Total Saleable Area | 6.5 lakhs sqft | 36.2 lakhs sqft | 0.56 lakhs sqft | 10.1 lakhs sqft | |
| Saleable Area Launched (PTD) | 6.5 lakhs sqft | 14.5 lakhs sqft | 0.56 lakhs sqft | 10.1 lakhs sqft | |
| Area Sold (PTD) | 6.4 lakhs sqft (98%) | 13.9 lakhs sqft (96%) | 0.13 lakhs sqft (23%) | 5.6 lakhs sqft (55%) | |
| Booking Value (PTD) | ₹ 631 Crores | ₹ 1,053 Crores | ₹ 114 Crores | ₹ 558 Crores | |
| Collection Value (PTD) | ₹ 381 Crores | ₹ 124 Crores | ₹ 11 Crores | ₹ 12 Crores | |
| Share | 40% | 47% | 100% | 100% | |

RESIDENTIAL PORTFOLIO



| | Ongoi | ng | Upcon | ning |
|-------------|-------------------------------|--------------|-------------------------------|-------------|
| Particulars | Saleable Area (Mn Sqft) | GDV (Cr) | Saleable Area (Mn Sqft) | GDV (Cr) |
| MMR | 3.1 | 10,253 | 10.1 | 32,884 |
| Bengaluru | 3.7 | 3,139 | 5.0 | 4,619 |
| NCR | 1.2 | 1,588 | 5.5 | 10,580 |
| Pune | | - - | 4.8 | 5,018 |
| Total | 8.0 | 14,980 | 25.4 | 53,101 |

City-wise Launch and Sales (million Sq. Ft.)



PROJECT LAUNCHES

To be Launched

Ongoing

FY 24 GDV - ₹ **5,500** Crores

Birla Niyaara (P2)

TSA - 8.9 lakhs sqft

Birla Trimaya (P1)

TSA - 7.2 lakhs sqft

Delivery



FY 21

GDV - ₹ 600 Crores

Birla Navya (P1)

TSA - 5.7 lakhs sqft

Birla Vanya

Birla Alokya

Total GDV ₹ 68,000 Crores

The GDV below reflect the GDV of launched/to be launched projects

FY 25e GDVe - ₹ 8,550 Crores

Sec 31, Gurugram Sangamwadi, Pune; Sarjapur, Bengaluru; Thane, MMR; Birla Navya (P3); Birla Trimaya (P3)

Birla Ojasvi

Birla Anayu

Birla Niyaara (P2)

Birla Trimaya (P1 & P2)

Birla Navya (P2)

Birla Niyaara (P1)

Birla Tisya

Birla Navya (P1)

Birla Vanya

Birla Alokya

FY 22 GDV - **₹ 4,000** Crores

Birla Niyaara (P1)

TSA - 9 lakhs sqft

Birla Tisya
TSA - 6.5 lakhs sqft

511 11 (54)

Birla Navya (P1)

Birla Vanya

Birla Alokya

Birla Navya (P2) TSA - 5.9 lakhs saft

Birla Niyaara (P1)

Birla Tisya

Birla Navya (P1)

Birla Vanya

Birla Alokya

GDV - ₹ 950 Crores

FY 23

Birla Navya (P2)

Birla Niyaara (P1)

Birla Tisya

Birla Navya (P1)1

Birla Vanya

Birla Alokya

FY 20 GDV - ₹ **1,500** Crores

Birla Vanya TSA - 13.3 lakhs sqft

Birla Alokya TSA - 5.5 lakhs sqft

REAL ESTATE

PULP & PAPER

FINANCIALS

ENVIRONMENT, SOCIAL AND GOVERNANCE (ESG) - REAL ESTATE



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ENVIRONMENT



SOCIAL



GRESB: Birla Estates scored **96** against last year's 91 in Development Benchmark (Residential) and **90** against last year's 80 in Standing Investments (Commercial)

IGBC Certification: IGBC Certification received under category of "Existing building Operation & Maintenance"

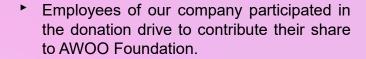
- Birla Aurora Platinum
- Birla Centurion GOLD.

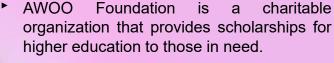
Net Zero certification: Initiated for Birla Aurora.

LEED:

Walkeshwar Project Pre – certification (LEED Platinum) initiated.

LEED Pre-Certification Renewal completed for Niyaara









Governance

Robust compliances of all statutory regulations





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MAJOR TAKEAWAYS

- In Q2 FY25, Production and Sales volumes increased by 8% YoY and 13%YoY respectively. Sales volumes increased by 10% QoQ driven by growth in board segment.
- Sales in Q2 FY25 has increased by 7% YoY and 9% QoQ, however, EBITDA has decreased by 22% YoY and 10% QoQ, due to lower NSR and rising input cost pressures from increasing wood and imported pulp costs, thus constraining profitability.
- Cost-reduction Initiatives -
 - In house Fiberline production was sequentially higher by 12% QoQ enabling substitution of imported pulp on tissue machines.
 - Bamboo usage increased to 30% to reduce cost of captive pulp.
 - Started Oxidized White Liquor plant to potentially reduce caustic consumption in Fiberline pulp production.
- Sustainability Initiatives -
 - 80 Nurseries developed in 11 districts in wood catchment areas. About 97 Lac plantations completed in Q2 FY25.
 - 131 MT of Compressed Methane Gas (CMG) generated from Wastewater and utilized instead of LPG in Tissue Machine.
- Strategic Initiatives -
 - Copier market strategy reworked to revamp product portfolio.
 - B2C strategic initiatives are under conceptualization stage.
 - New products are being developed for Writing and Printing Paper segment.



MARKET OUTLOOK

- Writing and Printing paper demand is expected to improve in Q3 FY25, driven by publishing season and anticipated release of government tenders. Increase in Copier and Maplitho imports is expected to impact domestic pricing.
- Tissue demand in Q3 FY25 is expected to remain weak due to seasonal factors. Also, additional supply from new entrants as well as low-priced recycled tissue products is likely to create pricing pressure in domestic market.
- Board demand is expected to remain subdued due to tapering-off of festive season demand. Excess supply of cost-competitive imports is expected to aggravate pricing pressure in domestic market.
 - Decline in international pulp prices is expected to impact exports as well as to increase imports in absence of anti-dumping regulations. The impact of low demand-excess supply imbalance leading to inventory accumulations at major paper producers is expected to contribute to pricing pressure.

Prioritizing technology upgradation, production enhancement and cost-reduction initiatives will improve competitiveness

Q2 FY25: PRODUCTION & SALES



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| | | Production (Tons) | | | | Net Sales Qty (Tons) | | | | Sales (INR Cr) | | | | | |
|-------------|------------|-------------------|----------|------------|-------|----------------------|------------|----------|------------|----------------|------------|------------|----------|------------|-------|
| Particulars | Q2 FY25 | Q1 FY25 | QoQ % | Q2 FY24 | YoY % | Q2 FY25 | Q1 FY25 | QoQ % | Q2 FY24 | YoY % | Q2 FY25 | Q1 FY25 | QoQ % | Q2 FY24 | YoY % |
| Paper | 52096 | 54,579 | -5% | 54,334 | -4% | 55976 | 53,655 | 4% | 53,038 | 6% | 368 | 354 | 4% | 394 | -7% |
| Board | 49881 | 45,583 | 9% | 39,113 | 28% | 51648 | 43,567 | 19% | 41,392 | 25% | 345 | 302 | 14% | 279 | 24% |
| Tissue | 12307 | 13,083 | -6% | 11,748 | 5% | 12483 | 12,355 | 1% | 11,537 | 8% | 132 | 122 | 8% | 115 | 15% |
| Pulp | 1776 | 1,455 | 22% | 1,925 | -8% | 1535 | 1,391 | 10% | 1,641 | -6% | 9 | 8 | 11% | 10 | -13% |
| Total | 1,16,060 | 1,14,700 | 1% | 1,07,120 | 8% | 1,21,642 | 1,10,968 | 10% | 1,07,608 | 13% | 854 | 786 | 9% | 799 | 7% |

The Capacity Utilisation for Q2 FY25 was 96% as compared to 89% in Q2 FY24

H1 FY25: PRODUCTION & SALES



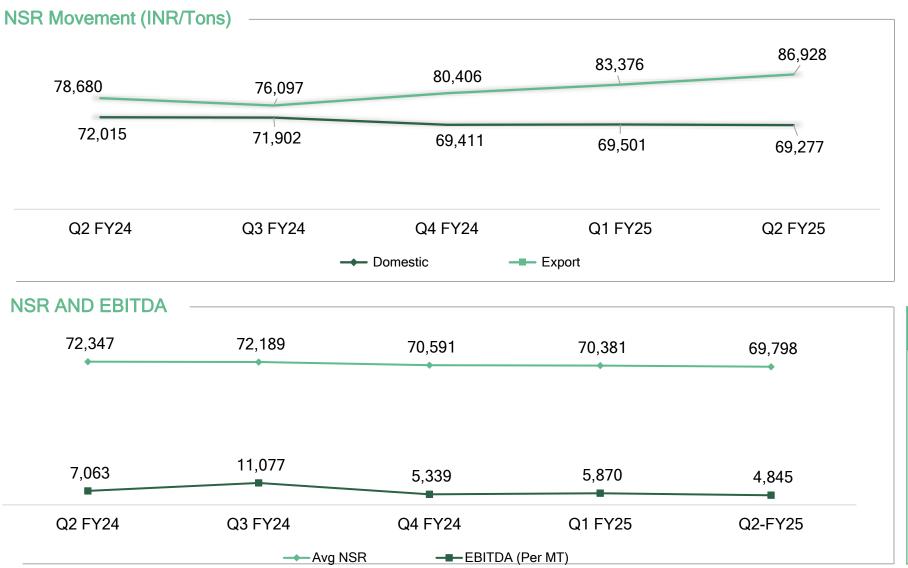
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| | Р | roduction (Tons | 5) | Ne | Net Sales Qty (Tons) | | | | |
|-------------|----------|-----------------|-------|----------|----------------------|-------|---------|---------|-------|
| Particulars | H1 FY25 | H1 FY24 | YoY % | H1 FY25 | H1 FY24 | YoY % | H1 FY25 | H1 FY24 | YoY % |
| Paper | 1,06,675 | 1,06,572 | 0% | 1,09,631 | 1,02,791 | 7% | 722 | 822 | -12% |
| Board | 95,464 | 80,454 | 19% | 95,215 | 79,088 | 20% | 647 | 559 | 16% |
| Tissue | 25,390 | 23,472 | 8% | 24,838 | 22,182 | 12% | 254 | 235 | 8% |
| Pulp | 3,232 | 11,393 | -72% | 2,926 | 3,005 | -3% | 17 | 20 | -13% |
| Total | 230761 | 221891 | 4% | 232610 | 207067 | 12% | 1641 | 1635 | 0% |

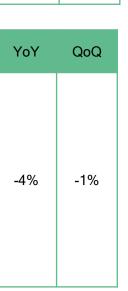
The Capacity Utilisation for H1 FY25 was 96% as compared to 92% in H1 FY24

NET SALES REALIZATION (NSR) MOVEMENT



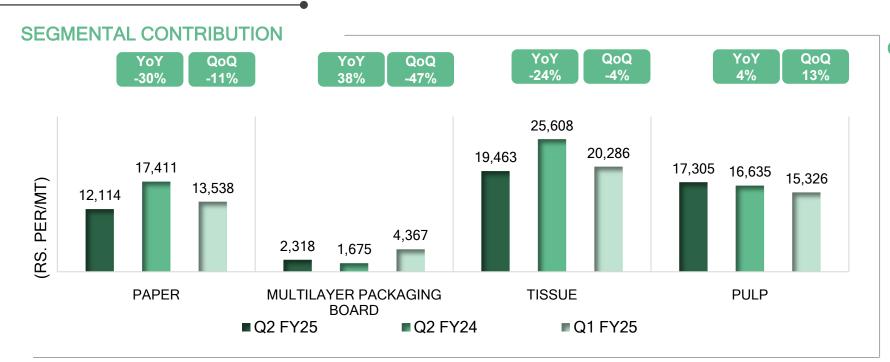


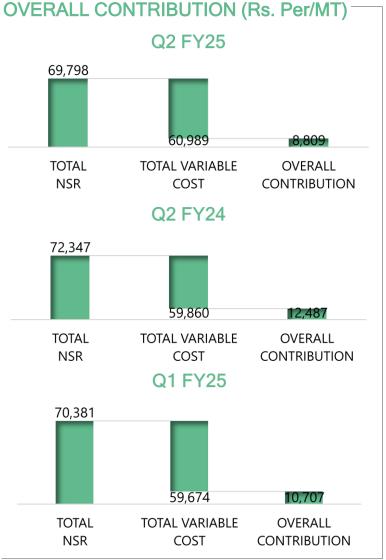
| YoY | QoQ | |
|-----|-----|--|
| -4% | 0% | |
| YoY | QoQ | |
| 10% | 4% | |





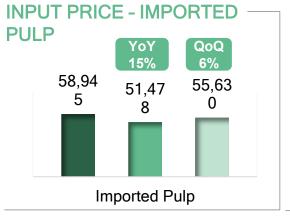












ENVIRONMENT SOCIAL GOVERNANCE (ESG) - PULP & PAPER









- Total, 80 nurseries have been developed in 11 districts of our wood catchment area to provide seedling and clones to farmers
- ❖ A total of 96.77 lac plantation was completed in Q2 FY25. Distribution is as follows Eucalyptus clones: 3.04 lac and Eucalyptus seedling: 93.73 lac
- ❖ 131.00 MT Compressed Methane Gas (CMG) generated from wastewater and utilized in tissue paper machine in place of LPG during Q2 FY25.



- Fogging using mosquito repellent sprays is also regularly being carried to prevent malaria and dengue.
- Cleaning & shifting of garbage from Hathikhana, Rajeev Nagar Colony, Bengali Colony slum areas is being carried out on regular basis.
- Fire Fighting equipment made available to Forest Division Haldwani for controlling wildfire during summer season towards conservation of Biodiversity.

Governance - Robust Compliances of All Regulatory Requirements



PROFIT & LOSS: Q2 FY25



| Particulars | Q2 FY24 | Q1 FY25 | Q2 FY25 | YoY % | QoQ % |
|-------------------------------------------------------|---------|---------|---------|-------|-------|
| Continuing Operations | | | | | |
| Total Income | 874 | 1168 | 1138 | 30% | -3% |
| Total Sales | 852 | 1140 | 1121 | 32% | -2% |
| Total EBITDA | 66 | 125 | 99 | 50% | -21% |
| Less: Finance cost | 10 | 12 | 17 | 70% | 42% |
| Less: Depreciation | 51 | 55 | 55 | 8% | 0% |
| PBT | 5 | 58 | 27 | 440% | -53% |
| Share of Profit in JV-(BAKPL) | -6 | -8 | 0 | | |
| Exceptional Items* | 0 | 0 | 0 | | |
| Tax (Asset - / Liability +) | 10 | 22 | 14 | 40% | -36% |
| PAT | -11 | 28 | 13 | 218% | -54% |
| | | | | | |
| Net Loss for the period from discontinuing operations | -22 | -11 | -10 | | |
| PAT (After discontinuing operations) | -33 | 17 | 3 | 109% | -82% |

PROFIT & LOSS: H1 FY25



| Particulars | H1 FY24 | H1 FY25 | YoY % |
|-------------------------------------------------------|---------|---------|-------|
| Continuing Operations | | | |
| Total Income | 1774 | 2306 | 30% |
| Total Sales | 1740 | 2260 | 30% |
| Total EBITDA | 213 | 223 | 5% |
| Less: Finance cost | 16 | 29 | 81% |
| Less: Depreciation | 102 | 110 | 8% |
| PBT | 95 | 84 | -12% |
| Share of Profit in JV-(BAKPL) | -11 | -8 | |
| Exceptional Items* | 0 | 0 | |
| Tax (Asset - / Liability +) | 42 | 36 | -14% |
| PAT | 42 | 40 | -5% |
| | | | |
| Net Loss for the period from discontinuing operations | -82 | -20 | |
| PAT (After discontinuing operations) | -40 | 20 | 150% |

CASH FLOW - Q2 FY25

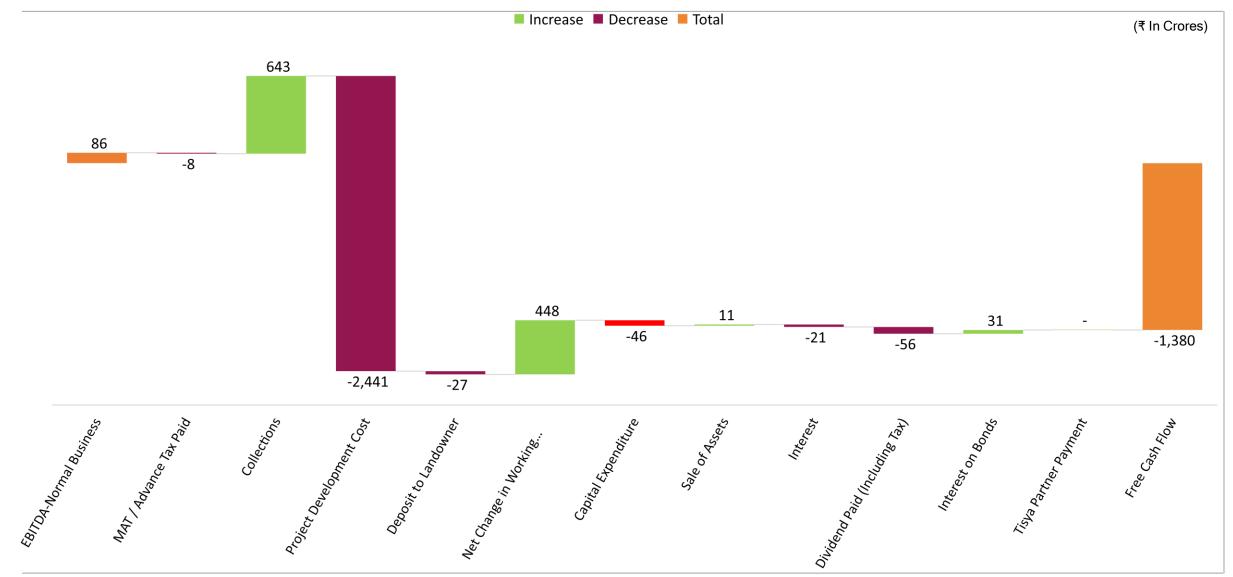


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| No | Particulars | | Discontinued Operations | Grand | | | | |
|-----|-------------------------------|---------------|----------------------------|-------|------|-------|--------------|-------|
| 110 | ranodiaio | Birla Estates | Pulp & Paper | Rayon | H.O. | Total | Textiles | Total |
| | EBITDA-Normal Business | 28 | 59 | 12 | 0 | 99 | -13 | 86 |
| | MAT / Advance Tax Paid | 0 | - | - | -8 | -8 | - | -8 |
| | Collections | 643 | - | - | - | 643 | - | 643 |
| | Project Development Cost | -2441 | - | - | - | -2441 | - | -2441 |
| | Deposit to Landowner | -27 | - | - | - | -27 | - | -27 |
| | Net Change in Working Capital | 428 | 63 | -11 | 0 | 480 | -32 | 448 |
| A) | Operating Cash Flow | -1369 | 122 | 1 | -8 | -1254 | -45 | -1299 |
| | Capital Expenditure | -7 | -37 | - | -2 | -46 | - | -46 |
| | Sale of Assets | 0 | 0 | 0 | 0 | 0 | 11 | 11 |
| B) | Investing Cash Flow | -7 | -37 | 0 | -2 | -46 | 11 | -35 |
| | Interest | -16 | -4 | 0 | - | -20 | -1 | -21 |
| | Dividend Paid (Including Tax) | 0 | 0 | 0 | -56 | -56 | 0 | -56 |
| | Interest on Bonds | 0 | - | - | 31 | 31 | - | 31 |
| | Tisya Partner Payment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| C) | Financing Cash Flow | -16 | -4 | 0 | -25 | -45 | -1 | -46 |
| D) | Free Cash Flow (A+B+C) | -1392 | 81 | 1 | -35 | -1345 | -35 | -1380 |

CASH FLOW: Q2 FY25





CASH FLOW - H1 FY25

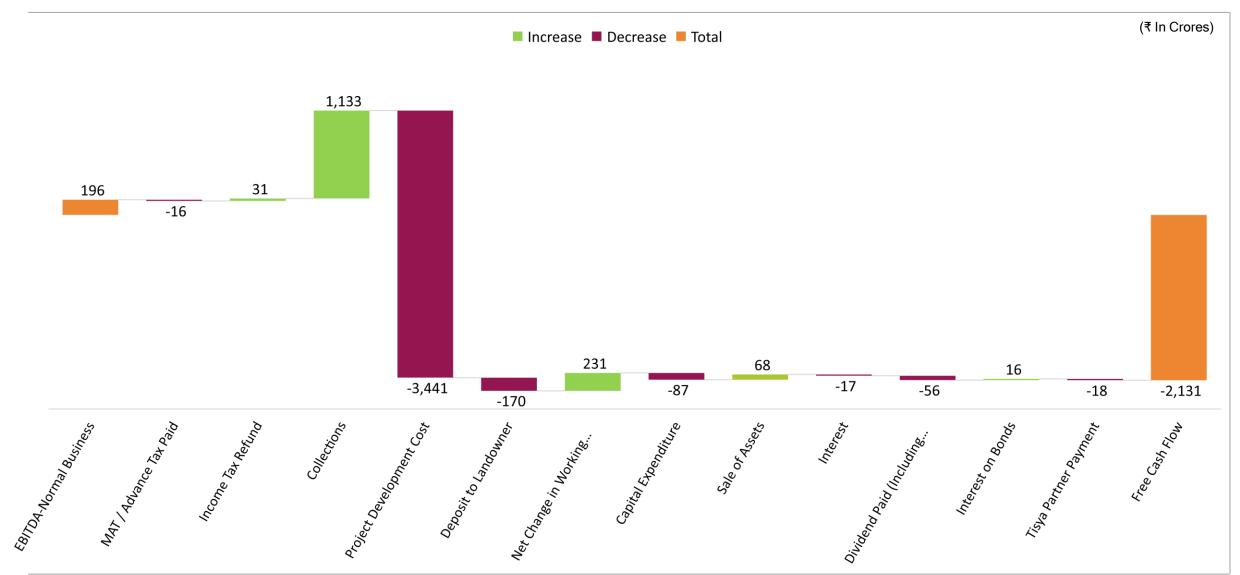


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| No | Particulars | | Continuing operations | | | | | |
|----|-------------------------------|---------------|-----------------------|-------|------|-------|----------|-------|
| | | Birla Estates | Pulp & Paper | Rayon | H.O. | Total | Textiles | Total |
| | EBITDA-Normal Business | 70 | 124 | 26 | 3 | 223 | -27 | 196 |
| | MAT / Advance Tax Paid | 0 | - | - | -16 | -16 | - | -16 |
| | Income Tax Refund | 0 | - | - | 31 | 31 | - | 31 |
| | Collections | 1133 | - | - | - | 1133 | - | 1133 |
| | Project Development Cost | -3441 | - | - | - | -3441 | - | -3441 |
| | Deposit to Landowner | -170 | - | - | - | -170 | - | -170 |
| | Net Change in Working Capital | 482 | -141 | -24 | 0 | 317 | -86 | 231 |
| A) | Operating Cash Flow | -1926 | -17 | 2 | 18 | -1923 | -113 | -2036 |
| | Capital Expenditure | -11 | -74 | - | -2 | -87 | - | -87 |
| | Sale of Assets | 0 | 0 | 0 | 0 | 0 | 68 | 68 |
| B) | Investing Cash Flow | -11 | -74 | 0 | -2 | -87 | 68 | -19 |
| | Interest | -7 | -7 | -1 | - | -15 | -2 | -17 |
| | Dividend Paid (Including Tax) | 0 | 0 | 0 | -56 | -56 | 0 | -56 |
| | Interest on Bonds | 0 | - | - | 16 | 16 | - | 16 |
| | Tisya Partner Payment | -18 | 0 | 0 | 0 | -18 | 0 | -18 |
| C) | Financing Cash Flow | -25 | -7 | -1 | -40 | -73 | -2 | -75 |
| D) | Free Cash Flow (A+B+C) | -1962 | -98 | 1 | -24 | -2083 | -47 | -2131 |

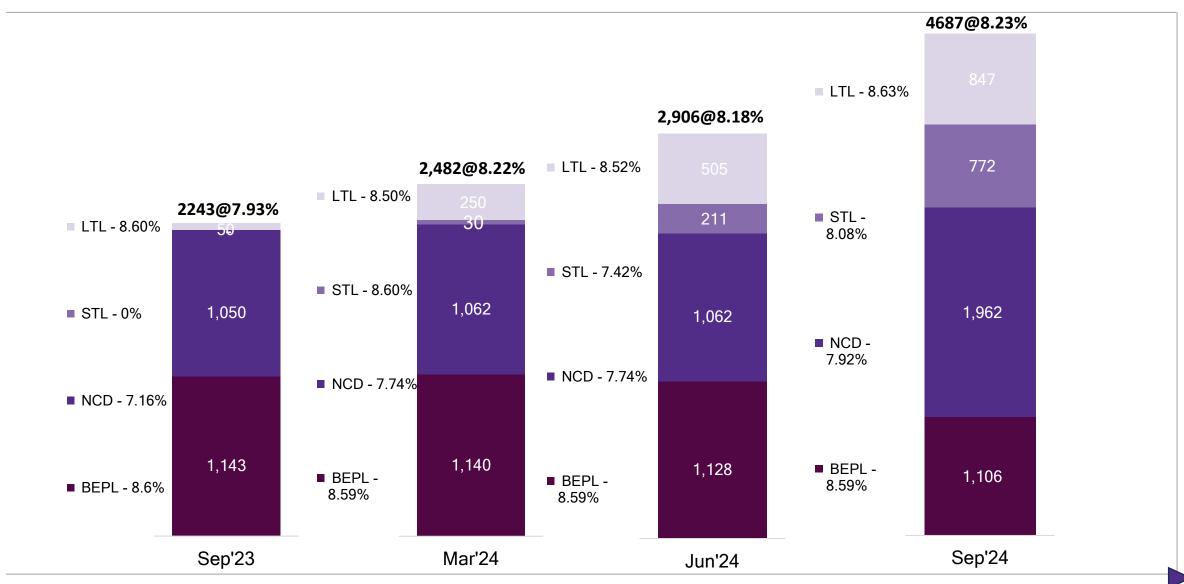
CASH FLOW: H1 FY25





OUTSTANDING LOAN



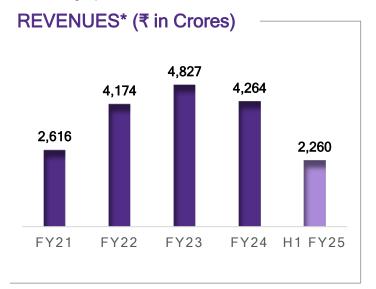


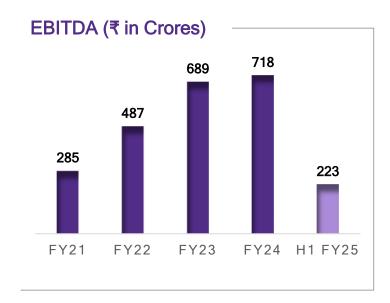
FINANCIAL PERFORMANCE

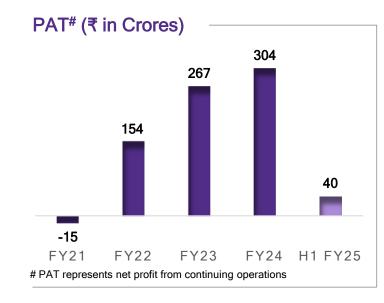
REAL ESTATE

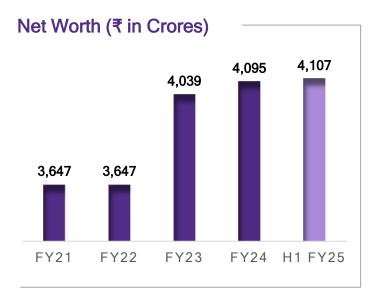
35

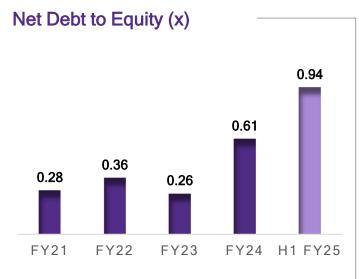
For Continuing Operations

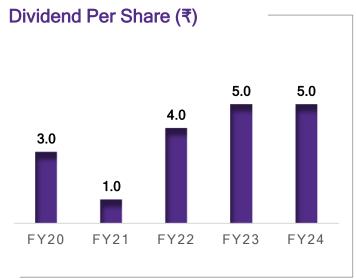






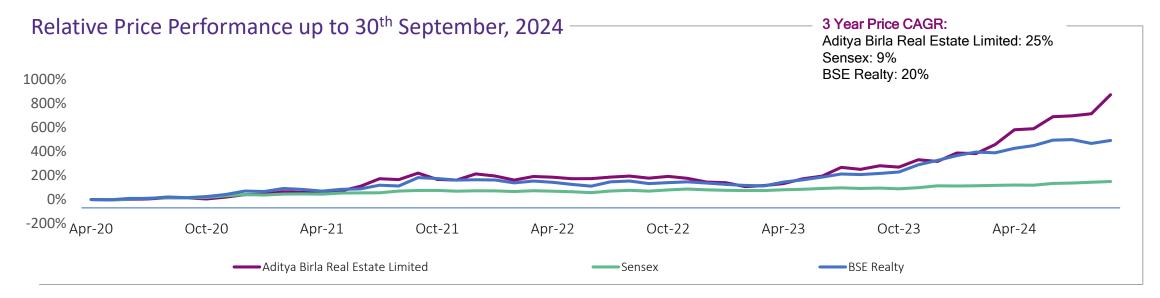


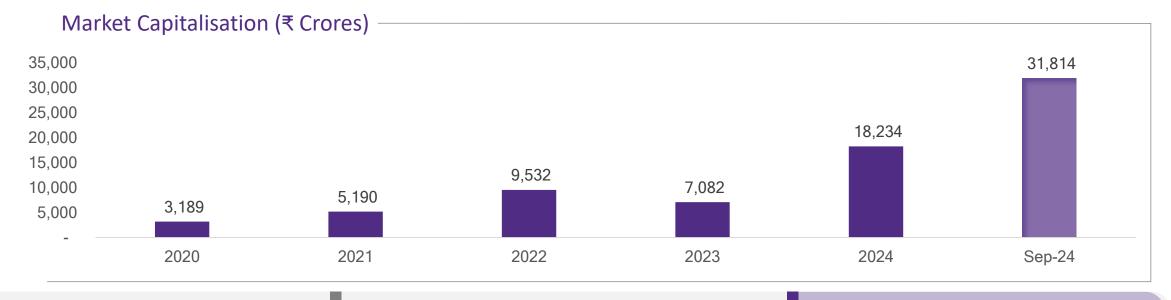




CREATING SHAREHOLDER VALUE: A TRANSFORMATIVE JOURNEY







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