October 29, 2024

BSE Limited

Corporate Relationship Department, 1st Floor, New Trading Ring, Rotunda Building, P. J. Towers, Dalal Street, Fort, Mumbai – 400 001

Scrip Code: 543277

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai – 400 051

Trading Symbol: LXCHEM

Dear Sir / Madam,

<u>Sub: Presentation for Analyst / Institutional Investors' meeting for the quarter and half-year ended September</u> 30, 2024

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company had informed that it will hold Investor & Analyst Meet to discuss performance for the quarter and half-year ended September 30, 2024, on Wednesday, October 30, 2024, at 14:00 hours (IST).

In this regard, please see enclosed investors presentation for the aforementioned meet.

We request you to take this intimation on record.

For Laxmi Organic Industries Limited

Aniket Hirpara

Company Secretary and Compliance Officer

Encl.: A/a



Disclaimer

This presentation and the accompanying slides (the "Presentation"), have been prepared by **Laxmi Organic Industries Limited** (the "Company") solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

Certain statements in this presentation concerning our future growth prospects are forward looking statements which involve a number of risks and uncertainties that could cause actual results to differmaterially from those in such forward-looking statements. The riskand uncertainties relating to the statements include, but are not limited to, risks and uncertainties regarding fiscal policy, competition, inflationary pressures and general economic conditions affecting demand / supply and price conditions in domestic and international markets. The Company does not undertake to update any forward -looking statement that may be made from time to time by or on behalf of the Company.

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Company Overview



Overview

Essentials: Lean & Reliable supplier serving diverse industries

Specialties: World Class Technology platforms with strong development capabilities serving diverse industries

Emphasis on **Development, Quality,** and **ESG,** Responsible Care certified by Indian Chemical Council
Up to 25% of power can be sourced from hydro, wind and solar energy

DSIR-certified R&D centers, having lab to scale capabilities







Large, global addressable markets across Essentials (>USD 12bn) and Specialties (>USD 3.5bn)





Economy of scale and cost leadership

50+

Products

620+

Active Customers

4*

Manufacturing Units

52+

Countries Served



Diversified Business Catering to Varied Industries

Essentials

Specialties

End User Industries











Pharmaceuticals



Agrochemicals



Dyes & Pigments

Electronics



Personal Care

Pharmaceuticals

Agrochemicals

Inks & Paints

Coatings





Thermal Fluids

Printings

Packaging

Adhesives

Fragrance & Flavour

Market **Position**

- · Top supplier in India
- Amongst top 3 players globally (ex. China)

- Top supplier in India
- Amongst top 5 players globally in Diketene Market
- Only Supplier for Electro Chemical Fluorination products in India

Strategic Pillar

- · Lean and Reliable Supplier
- Economy of Scale
- Cost Leadership

- Technology leadership (World class Tech Platform)
- Focused R&D and Process development
- · Ability to quick scaling of commercial production



Geared to Win

- Cost and Technology leadership
- Market leadership top 3 in Essentials (ex-China) and top 5 in Specialties globally
- Partner of choice for customers

Demonstrated capability of absorbing and scaling best in class technologies



Unlevered Balance Sheet ready to invest

Credible Board

& Experienced Management

Large **Brownfield Sites** open for CAPEX

Use technology & cost leadership to grow and diversify the product portfolio

- Top 5 in all our segments globally
- Continue to have 20% of revenue from New Products

Integrated EHS Program



Ambitions

Track Record of technology absorption and in-house R&D capabilities



- Acquisition of Ketene/Diketene business
- Acquired know-how of some derivatives for pigments

 Addition of >40 New Derivatives for multiple industries including agro and pharma and CASE to the Specialties Platform acquired from Clariant



2021

- Addition of capacity for Essentials
- With this acquisition, LOIL became the largest manufacturer of ethyl acetate in India

 Developed multiple different chemistry platforms on commercial scale



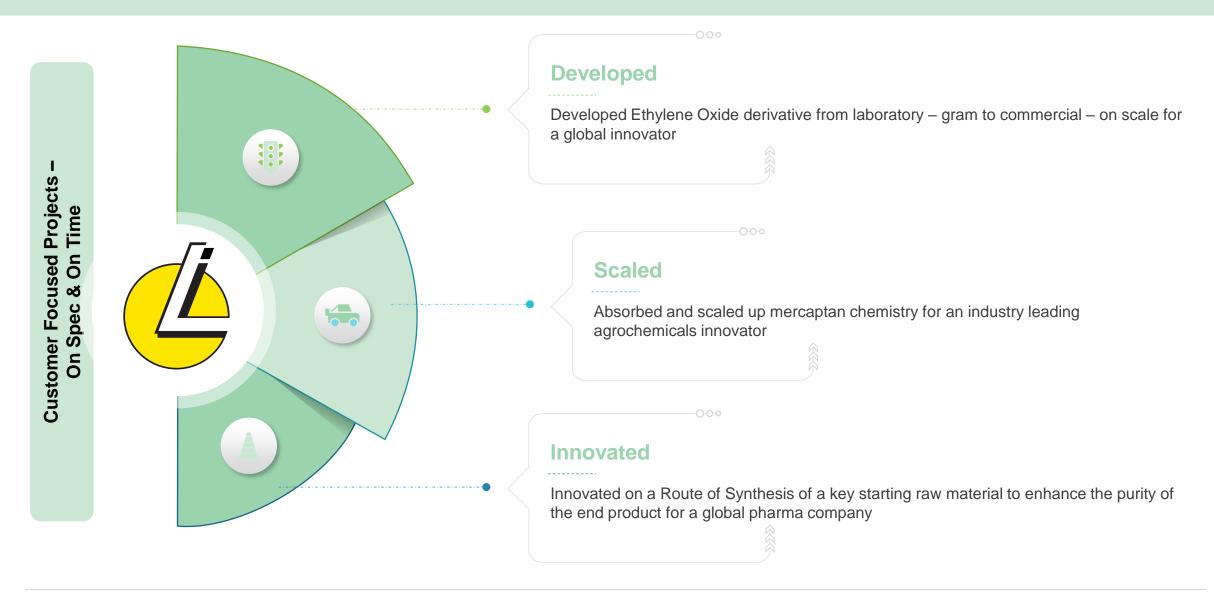
2019

- Foray into fluorospecialties with acquisition of Miteni (Mitsubishi + ENI)
- Commercial production of existing product line to commence in FY25 at Lote plant

Leading position in domestic Specialties market & leader in several products globally

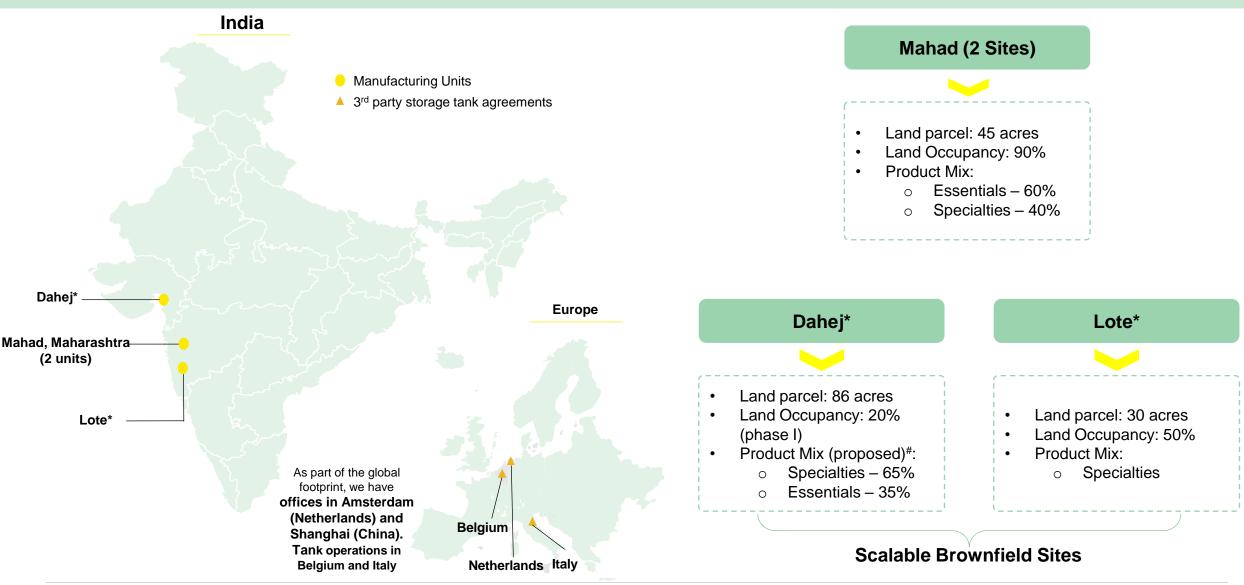


Some Recent Success Stories





Strategically located Manufacturing Sites





Network and Alliances



Ravi Goenka
Executive Chairman

Bachelor's degree in Chemical Engineering from Bangalore University and has been a part of the Company since its inception in 1989.



Dr Rajan Venkatesh *Managing Director & Chief Executive Officer*

Masters in Chemistry, M. Phil. in Polymer Science, and Ph.D. in Polymer Chemistry. 19 years at BASF, culminating as Senior VP, Care Chemicals APAC.



Harshvardhan Goenka
Executive Director – Strategy
& Business Development

B.Sc. from Babson College, School of Business in Boston, USA, and 11 years of experience in the chemicals industry.



Rajeev Goenka Non-Executive Director

Masters' degree in Business Administration from Lehigh University, Pennsylvania. Over 27 years of experience in the chemicals industry.



Manish Chokhani
Non-Executive Director

MBA, associate of ICAI, fellow of AIMA. Previously associated with Enam Securities, Axis Capital, TPG Growth India. Served as member of SEBI's Alternative Investment Policy Committee.



Vijay Ratnaparkhe Independent Director

Msc degree in Chemical Engineering from the IIT, Bombay. 36 years of experience in managing large-scale operations, leading IT transformations. Previous associations include Bosch, Infosys Tech, TCS, and L&T.



Sangeeta Singh Independent Director

BA from Wilson College, University of Bombay. ~37 years of experience in human resources management and operations. Previously associated with KPMG.



Dr Rajeev Vaidya *Independent Director*

B.Tech (CE) from IIT, Mumbai, & a doctorate degree from The University of Southern Mississippi. 32 years of experience in chemicals industry & 7 years in investment advisory services.



Dr Rajiv Banavali Independent Director

Bsc. and Msc. degree in Chemistry, Doctorate degree in Organic Chemistry. 36 years of experience in the chemicals industry, including 21 years leading innovative research organizations.



Arun Todarwal
Independent Director

Practicing CA with 40+ years of experience. Handled assignments including Mgmt. Consulting, Audits, Due diligence, Taxation matters, etc. in India, Dubai and other 25+ countries.



Strong Management Team



Harshvardhan Goenka (ED – Strategy & BD)

B.Sc. from Babson College, School of Business in Boston, USA, and 11 years of experience in the chemicals industry.



Mahadeo Karnik (CFO)

Rank holder CA with 28+ years of experience in finance, capital markets, corporate tax and M&A. Previously worked with Abbott healthcare, Perkin Elmer, Roche Diagnostics, International Bestfoods, and United Phosphorus.



S. Daipayan Bora (Chief Transformation Officer)

Masters in Personnel Management & Industrial Relations from Tata Institute of Social Sciences, 20 years of expertise in human resource management and related areas.



Uday Vaishampayan (Sr. VP Corporate EHS)

Qualified Environment, Health and Safety Professional & Practitioner having 36+ years of experience in managing EHS risks at various high hazard industries including specialty chemical.



Jitendra Agarwal (President Essentials)

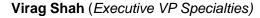
Member of the ICAI. With over 29 years of experience in finance, accounts, global procurement, supply chain, sales and marketing operations.



Dr Rajan Venkatesh MD & CEO

Ph.D. in Polymer Chemistry, M. Phil. in Polymer Science, and Masters in Chemistry.

19 years at BASF, culminating as Senior VP, Care Chemicals APAC.



Msc in Applied Chemistry and Business Administration. Two decades of expertise in marketing, sales, and business development across specialty chemicals, pharmaceutical intermediates, and APIs.



Dr. Ajay Audi (Executive VP – R&D)

Doctorate in Science for a thesis in Organic Chemistry from Mumbai University. 18 years of experience in process development and scale-ups of Agro-Chem, Pharma–APIs.



Prashant Patil (Executive VP – Manufacturing)

Post graduate diploma in materials management from Welingkar Institute. 31 years of experience in manufacturing, projects, process engineering consultancy with chemicals industry.



Susheel Mittal (Chief Supply Chain Officer)

MBA from IIM, Ahmedabad and BSc in Ag. & AH (HON) from G. B. Pant University of Ag. & Tech. 25+ years of experience from organizations like BASF, Marico, Corteva AgriScience and worked in India, Germany & Hong Kong.



Salil Mukundan (Chief Technology Officer)

BTech (Chemical) from IIT, Mumbai. 34 years of experience in companies like Deepak Nitrite Limited, IPCA Laboratories Limited, Arch Pharmalabs Limited, and Apte Amalgamations Limited.





Living Our Values to Deliver our Ambitions



INTEGRITY

To do what is right in the interest of all our stakeholders with an unwavering focus





INNOVATION

To create a culture where failure is the first step to success



CUSTOMER CENTRICITY

To improve the lives of our customers through reliability, agility, empathy and quality



SUSTAINABILITY

To make a positive impact in all interactions with the environment and communities



Accreditation & Certification

Recognized for its sustainable practices







Green Products





Accredited facilities

Sustainability Reporting

Going beyond the regulatory compliances





Biobased Product Label for Ethyl Acetate



Disclosure of Business Responsibility & Sustainability Report (BRSR)

Integrated EHS Program



Awards & Accolades

State Level Award - DISH



Certificate of Appreciation from National Safety Council of India for consecutive 3 years







Best Supporter for fire mitigation



National Level awards from National Safety Council of India – Announced in Dec. 2023 Site II: National Level EHS Merit Award 4th Level

Site I: National Level Appreciation Certificate



FICCI - Excellence in Exports 2024



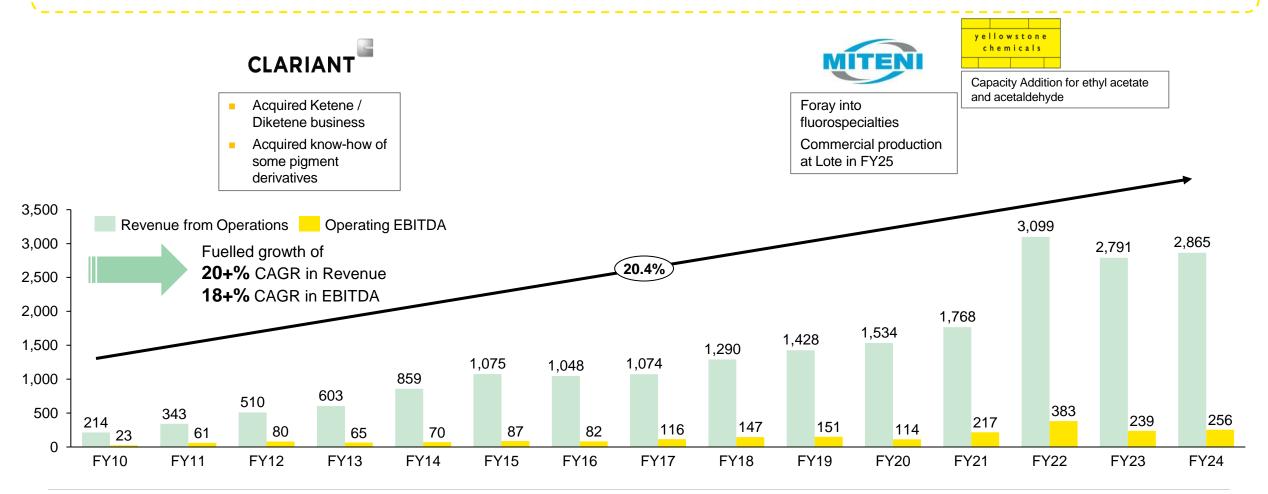


Geared for Growth

- Strategic Plan

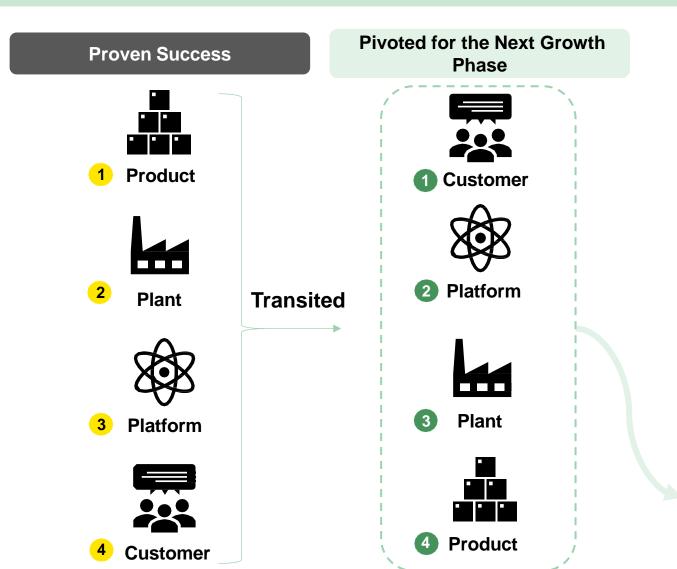
Geared for Growth: Historical Performance

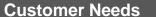
Growth Fueled by Strategic Acquisitions, Fast Technology Absorption together with achieving >20%+ Revenue Contribution from New Products launched in last 5 years

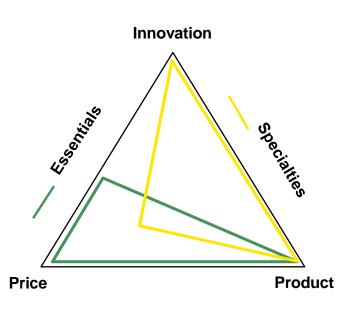




Geared for Growth: Positioned for the next Growth Phase



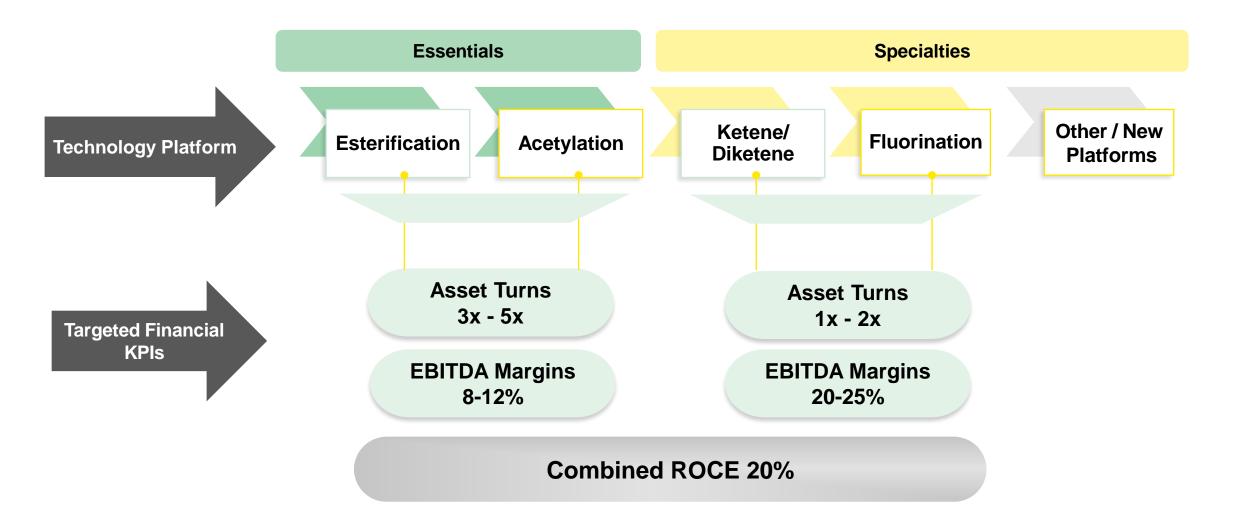




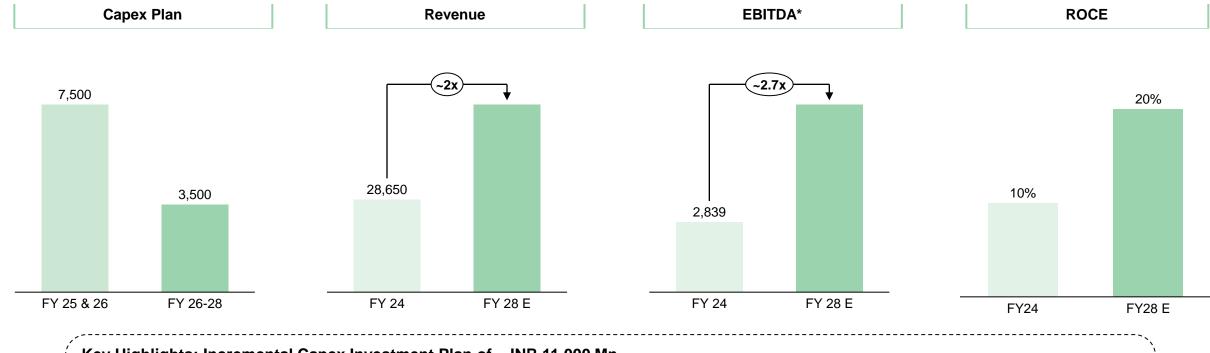
Strategic shift to Customer Centric Business Approach helped us gain more market and increase the overall wallet share in past 2 years even during the subdued chemical environment



Geared for Growth: Financial Steering for FY28 Plan







Key Highlights: Incremental Capex Investment Plan of ~ INR 11,000 Mn

- On Consolidated basis the company plans to achieve RoCE: 20%, Revenue: ~2x and EBITDA: ~2.7x by FY 28
- Double the Revenues by FY28 (Essential: ~2x Revenue and Specialties: ~2x Revenue)
- Triple the EBITDA by FY28 (Essential: ~3x EBITDA and Specialties: ~2.5x EBITDA)

The company plans to achieve this by gaining additional market share through wallet expansion in existing + new sectors and launch of new products



Essentials: 5-Year Strategy and Right to Win

Strategy

Right To Win

Go Deeper, Go Broader

Grow in the Existing Products

- · Retain India market share
- Grow exports
- Focus on continuous operational efficiencies

Enter in New Products

- · Portfolio expansion
- De-risking of business
- Future ready for biobased products

Lean & Reliable Partner

- Strategic locations
 closer to
 customers
- Mahad South, West & Exports
- Dahej Gujarat & North
- Cost leadership through scale
- Raw Material, logistics
- · Operational efficiencies
- Commodity Biz. Management
- 35+ years' experience with high volume

Extending our existing right to win

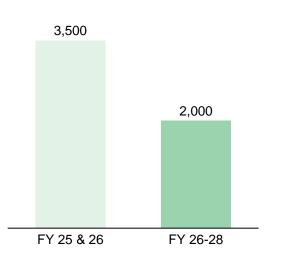
- Differentiated customer exp. vs competition
- · Quicker deliveries
- Reliable service
- Trust in Laxmi
- 5 Import substitution
- Provide competitive option to customers with local supply chain
- 6 Multiple synergies
- Common material, assets & customer



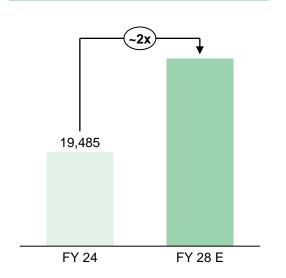
2

3

Incremental Capex



Revenue







Key Highlights

Investments of approx. INR 5,500 Mn will enable the company to

- Expand and diversify the product portfolio and double the revenues and Triple the EBITDA by FY28
- Maintain the asset turns in the range of ~3-5x
- Volume sold will grow by ~1.75x from 234KT in FY24

Key Update: Setting up of

- First world scale n-Butyl Acetate line in India at Dahej.
- · World scale Ethyl Acetate line at Lote.



Specialties: 5-Year Strategy and Right to Win

Strategy

Right To Win

Specialties Growth Drivers

Expand & Optimise in Incumbents

- Grow market share
- Focus on global customers
- Improve cost leadership via continuous operational efficiencies

Enter in New Products

- Fluro assets to start delivering revue in FY25
- To have min. 20% sales from new products

Reliable & Standard package provider

Cost competitiveness – Competitive input & fixed costs



Reliable, safe and large-scale flexible **operations** with ample space for expansion



Differentiated customer experience – supply reliability & sustainability with existing goodwill



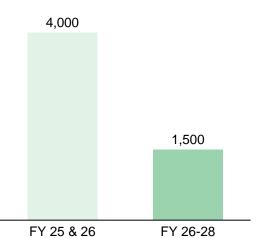
Customized solution provider & Value chain integrator

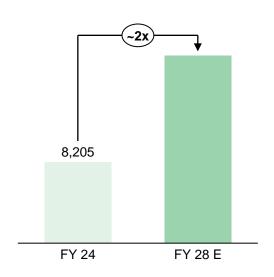
- Technical capabilities industry leading technology platforms and process knowhow
- Offerings largest product basket across industries & wide breadth of CDMO services
- 6 World class piloting & scale up infrastructure



Incremental Capex

Revenue





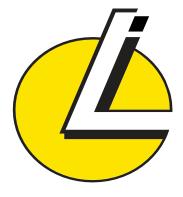


EBITDA*

Key Highlights

Investments of approx. INR 5,500 Mn will enable the company to

- Expand and diversify the product portfolio and double the revenues, Grow EBITDA to ~2.5x by FY28
- Maintain the asset turns in the range of ~1-2x



Financial Highlights Q2 & H1FY25

From the desk of MD & CEO



Commenting on the Q2 & H1FY25 results, **Dr Rajan Venkatesh – MD & CEO** says,

"We have delivered **double-digit top-line growth** in Q2FY25 on a year-on-year basis and **double-digit volume** as well as **bottom-line growth** on a year-on-year basis in Q2FY25 and H1FY25 despite the prevailing chemical industry dynamics and in the constantly evolving geopolitical backdrop.

This growth is driven with our continued focused on a) operational efficiency efforts resulting in both additional volumes and improved cost competitiveness, b) capacity augmentation and c) our customer centric approach which has enabled us to expand our market share and widen our reach to new industries.

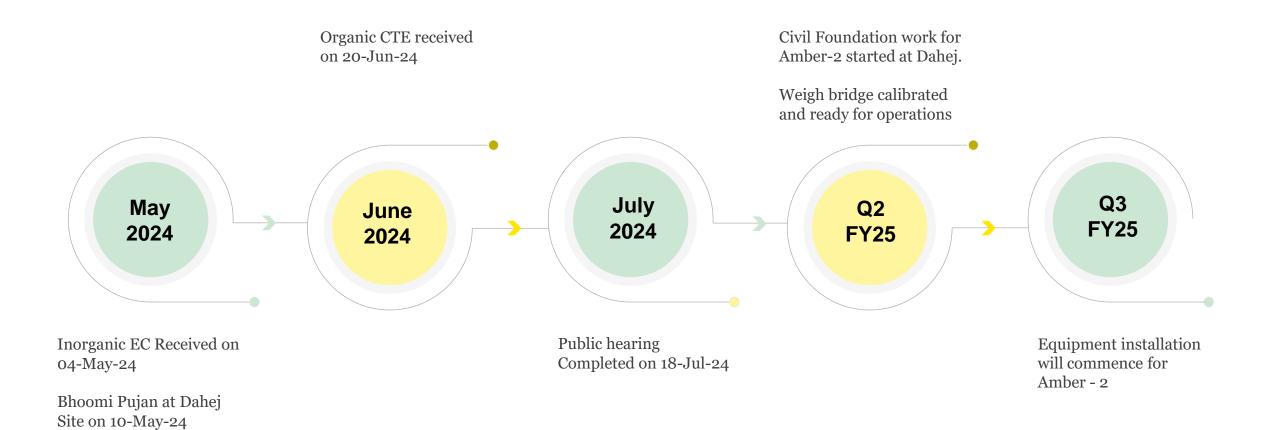
At our **Fluoro-intermediates site** the emphasizes remains on scaling the plant with **commercial production in H2FY25**, with a focus to start generating revenue from this business in H2FY25 to expand our overall Specialties intermediate product offerings to our customers.

At our **Dahej site**, we **remain on track** to receive the pending regulatory approvals, and the project remains on track on timelines and budget.

We remain 'Geared to Win' and 'Geared for Growth' to achieve our laid-out plans for FY28."

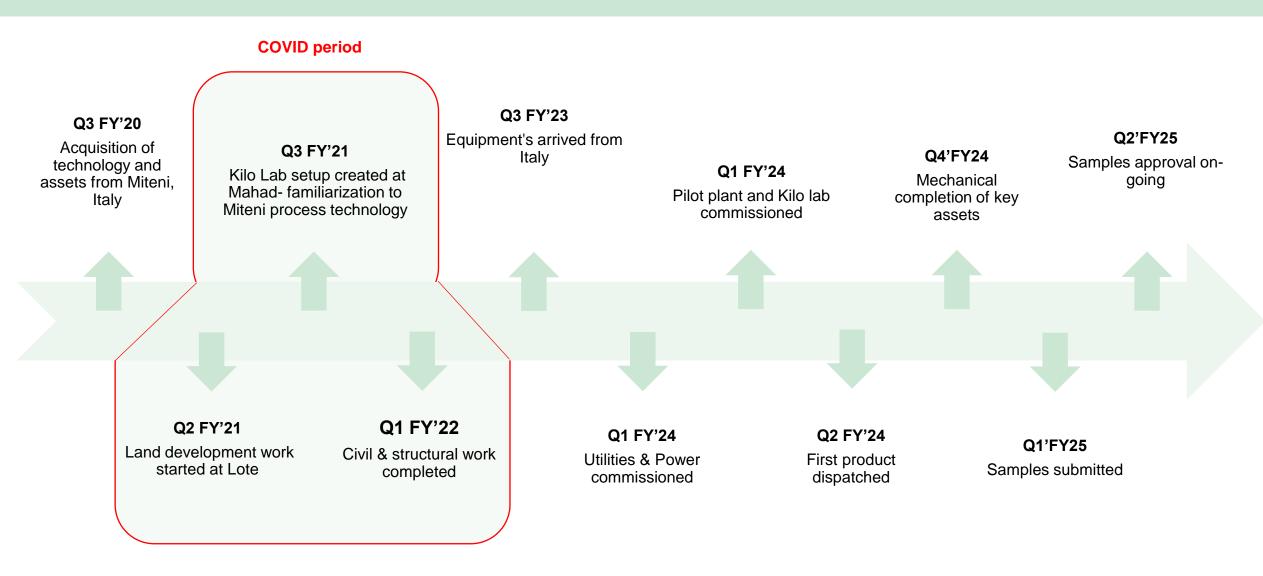


Capex Update - Dahej

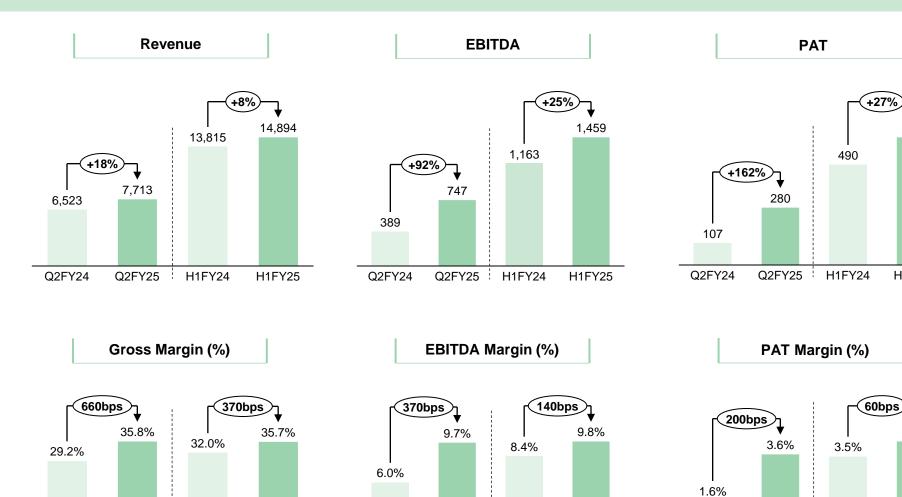




Capex Update - Lote







Q2FY25

Q2FY24

H1FY24

Key Highlights

- Revenue for Q2FY25 grew by ~18% y-o-y and ~8% for H1FY25 on a y-o-y basis
- Total volumes increased by ~19% on a y-o-y basis in Q2FY25 and ~14% in H1FY25 on a y-o-y basis across both business units.

H1FY25

H1FY25

H1FY24

Q2FY25

- EBIDTA for Q2FY25 grew by 92% y-o-y and EBIDTA margins stood at 9.7%
- PAT for Q2 & H1FY25 grew by 162% & 27% y-o-y respectively



Q2FY24

Q2FY25

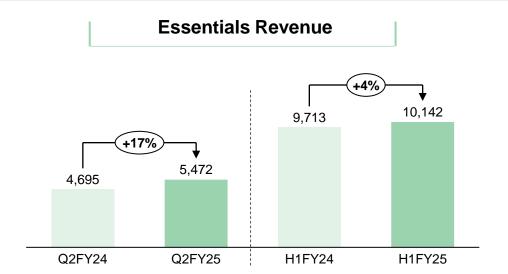
H1FY24

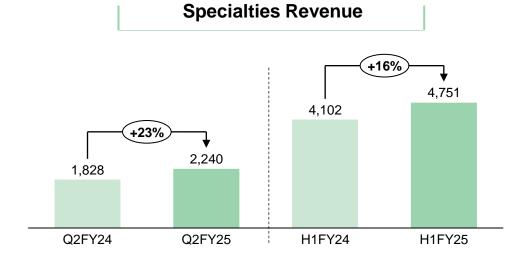
H1FY25

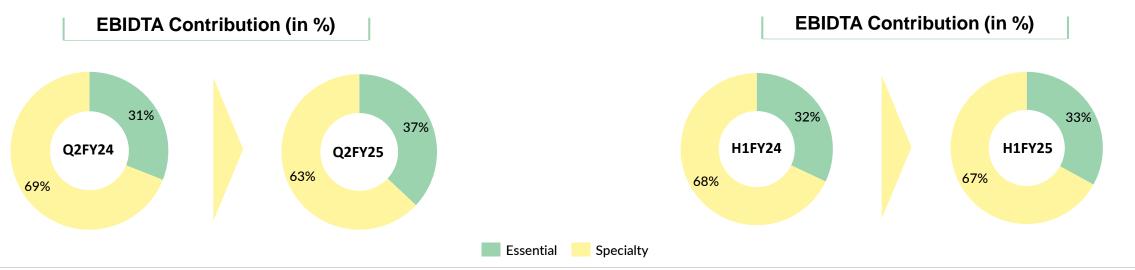
H1FY25

Q2FY24

(in INR Mn.)

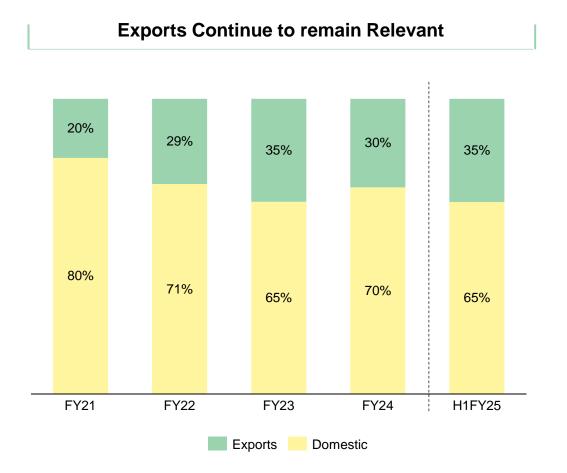


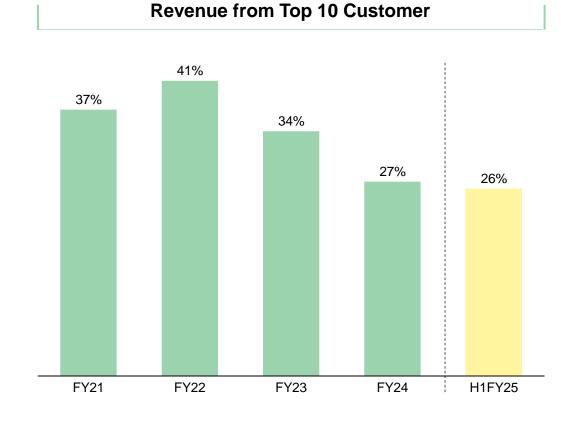






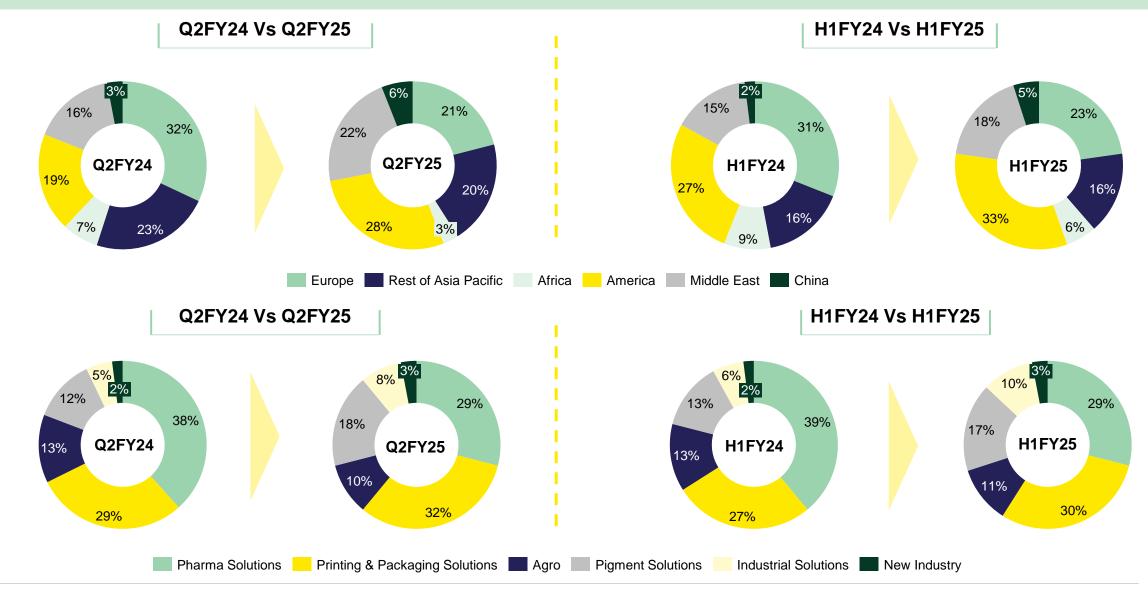
De-risked Business Model continues to Deliver*







De-risked Business Model continues to Deliver





Consolidated Profit & Loss - Q2 & H1FY25

(in INR Mn.)

Dertieulers (De Mr.)	Consolidated							
Particulars (Rs. Mn)	Q2FY25	Q2FY24	Y-o-Y	Q1FY25	Q-o-Q	H1FY25	H1FY24	Y-o-Y
Revenue from operations	7,713	6,523	18.2%	7,182	7.4%	14,894	13,815	7.8%
COGS	4,948	4,617		4,630		9,578	9,396	
Gross Margin	2,765	1,905	45.1%	2,551	8.4%	5,316	4,419	20.3%
Gross Margins (%)	35.8%	29.2%	660 bps	35.5%	30 bps	35.7%	32.0%	370 bps
Employee Cost	412	320		387		799	667	
Power and Fuel	596	545		597		1,192	1,179	
Other Expenses	1,010	651		856		1,866	1,411	
EBITDA	747	389	91.8%	712	4.9%	1,459	1,163	25.5%
EBITDA Margin	9.7%	6.0%	370 bps	9.9%	-20 bps	9.8%	8.4%	140 bps
Other Income	67	82		120		186	122	
Depreciation	275	275		259		533	485	
EBIT	539	196	175.1%	573	-6.0%	1,112	799	39.1%
EBIT Margin	7.0%	3.0%	400 bps	8.0%	-100 bps	7.5%	5.8%	170 bps
Finance Cost	77	21		33		110	67	
Profit before Tax	462	175	163.6%	540	-14.5%	1,002	733	36.8%
PBT Margin	6.0%	2.7%	330 bps	7.5%	-150 bps	6.7%	5.3%	140 bps
Tax	182	68		196		378	242	
PAT	280	107	161.8%	344	-18.4%	624	490	27.3%
PAT Margin %	3.6%	1.6%	200 bps	4.8%	-110 bps	4.2%	3.5%	60 bps
Basic EPS	1.01	0.41		1.24		2.26	1.85	



Assets (in INR Mn.)	Sept-24	Mar-24	Mar-23	
ASSETS				
Non-current assets				
Property, Plant and Equipment	8,976	8,708	7,057	
Capital work-in-progress	5,016	4,442	4,471	
Other Intangible Assets	12	13	4	
Right-of-Use assets	53	66	85	
Financial Assets				
(i) Investments	28	28	28	
(ii) Others	123	71	104	
Income Tax Assets (Net)	26	26	44	
Other non-current assets	272	146	163	
Total Non-Current Assets	14,504	13,500	11,955	
Current assets				
Inventories	3,249	2,833	2,942	
Financial Assets				
(i) Investments	1,889	1,231	200	
(ii) Trade receivables	5,665	5,834	5,702	
(iii) Cash and cash equivalents	448	1,111	810	
(iv) Bank balances other than (iii)	843	2,059	498	
(v) Other Financial Assets	252	441	714	
Other Current Assets	1,429	1,262	1,301	
Total Current Assets	13,776	14,772	12,167	
Total Assets	28,280	28,272	24,122	

Equity and Liabilities (in INR Mn.)	Sept-24	Mar-24	Mar-23
EQUITY AND LIABILITIES			
Equity Share Capital	563	552	530
Other Equity	17,999	17,425	13,587
Non-Controlling Interests	3	4	6
Shareholders' Funds	18,565	17,980	14,124
Non-Current Liabilities			
Financial Liabilities			
(i) Borrowings	807	972	1,303
(ii) Lease Liability	51	64	81
Provisions	70	61	41
Deferred Tax Liabilities (Net)	219	283	272
Total Non-Current Liabilities	1,146	1,381	1,697
Current liabilities			
Financial Liabilities			
(i) Borrowings	1,140	385	2,666
(ii) Lease Liability	6	6	6
(iii) Trade Payables	6,276	7,621	4,663
(iv) Other Financial Liabilities	475	567	483
Other Current Liabilities	111	94	353
Provisions	59	50	47
Income Tax Liabilities (Net)	502	187	83
Total Current Liabilities	8,569	8,911	8,301
Total Liabilities	28,280	28,272	24,122



Particulars (in INR Mn.)	H1FY25	FY24	FY23
Profit before Tax	1,002	1,708	1,729
Adjustment for Non-Operating Items	532	1,192	896
Operating Profit before Working Capital Changes	1,534	2,900	2,625
Changes in Working Capital	(1,662)	3,086	(133)
Cash Generated from Operations	(127)	5,986	2,492
Less: Direct Taxes paid	165	370	501
Net Cash from Operating Activities	(292)	5,615	1,991
Cash Flow from Investing Activities	(777)	(4,895)	(3,841)
Cash Flow from Financing Activities	406	(419)	2,325
Net increase/ (decrease) in Cash & Cash equivalent	(663)	301	474
Cash and cash equivalents at the beginning of the period	1,111	810	336
Cash and cash equivalents at the end of the period	448	1,111	810





Merger of YFCPL

Laxmi Organic Industries Limited has proposed the merger of its 100% subsidiary Yellowstone Fine Chemicals Private Limited (YFCPL). The admission for the merger was filed with NCLT in July 2024. The amalgamation of the YFCPL is expected to yield the following benefit:

More efficient utilization of capital, assets, supply chain, customer relationships and thereby create stronger base for future growth

Facilitate flexibility in funding the future capex

Assist in rationalizing the corporate structure

Reduction in the multiplicity of legal and regulatory compliance required

Result in savings of administration and other costs associated with managing separate entities



Standalone Profit & Loss - Q2 & H1FY25

(in INR Mn.)

Dartiaulara (Da Ma)		Standalone							
Particulars (Rs. Mn)	Q2FY25	Q2FY24	Y-o-Y	Q1FY25	Q-o-Q	H1FY25	H1FY24	Y-o-Y	
Revenue from Operations	7,442	6,364	16.9%	7,175	3.7%	14,616	13,301	9.9%	
COGS	4,737	4,436		4,583		9,320	8,912		
Gross Margin	2,705	1,928	40.3%	2,591	4.4%	5,296	4,389	20.7%	
Gross Margins (%)	36.3%	30.3%	600 bps	36.1%	20 bps	36.2%	33.0%	320 bps	
Employee Cost	399	297		376		776	631		
Power and Fuel	583	537		587		1,170	1,170		
Other Expenses	958	612		809		1,767	1,348		
EBITDA	764	481	58.7%	820	-6.8%	1,584	1,240	27.7%	
EBITDA Margin	10.3%	7.6%	270 bps	11.4%	-110 bps	10.8%	9.3%	150 bps	
Other Income	106	123		122		227	186		
Depreciation	223	223		208		430	428		
EBIT	647	381	69.6%	734	-11.8%	1,381	998	38.4%	
EBIT Margin	8.7%	6.0%	270 bps	10.2%	-150 bps	9.4%	7.5%	200 bps	
Finance Cost	31	41		31		62	106		
Profit before Tax	617	340	80.8%	703	-12.3%	1,319	891	48.0%	
PBT Margin	8.3%	5.3%	290 bps	9.8%	-150 bps	9.0%	6.7%	230 bps	
Tax	203	106		240		442	277		
PAT	414	234	76.5%	463	-10.6%	877	614	42.9%	
PAT Margin %	5.6%	3.7%	190 bps	6.5%	-70 bps	6.0%	4.6%	140 bps	
Basic EPS	1.49	0.88		1.68		3.17	2.31		





Thank You

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