

SEC/2808/2024 E·	-Filing August 28, 2024	
National Stock Exchange of India Limited	d BSE Limited	
"Exchange Plaza",	Corporate Relations Department,	
C-1, Block G,	Phiroze Jeejeebhoy Towers,	
Bandra- Kurla Complex,	Dalal Street,	
Bandra (E), Mumbai – 400 051.	Fort, Mumbai - 400 001.	
Scrip Symbol : APARINDS	Scrip Code : 532259	
Kind Attn.: Listing Department	Kind Attn. : Corporate Relationship Dept.	

Sub. : Submission of Audio Recording and Presentation made on Investor Meet / Investor Day organized by APAR Industries Limited (the Company).

Ref.: Reg. 30 read with Para A (15) of Part A of Schedule III & all other applicable Regulations, if any, of the SEBI (LODR) Regulations, 2015, (Listing Regulations) as amended from time to time.

Dear Sir/Madam,

We refer to our letter no. SEC/2208/2024 dtd. August 22, 2024 vide which we had intimated Exchanges about the schedule of Investor Meet / Investor Day organized by APAR Industries Limited (the Company) on Wednesday, August 28, 2024 for Analysts/Institutional Investors.

Pursuant to Regulation 30(6) of Listing Regulations, audio recordings of the said Investor Meet / Investor Day organized by the Company and made on Wednesday, August 28, 2024 is available on the website of the Company.

Link to access above audio recording is as under :

https://apar.com/wp-content/uploads/2024/08/APAR-Investor-Day-28-08-2024.mp3

The Presentation made by the Company at Investor Meet / Investor Day is also enclosed herewith for the information of members.

The said presentation is being also uploaded at the website of the Company at www.apar.com.

We request you to take the above on your record.

Thanking you,

Yours faithfully, For APAR Industries Limited

(Sanjaya Kunder) Company Secretary

APAR Industries Limited

Corporate Office : APAR House, Corporate Park, V. N. Purav Marg, Chembur, Mumbai - 400 071, India +91 22 2526 3400/6780 0400 corporate@apar.com www.apar.com Regd. Office: 301/306, Panorama Complex, R. C. Dutt Road, Alkapuri, Vadodara - 390007, India +91 265 6178 700/6178 709 apar.baroda@apar.com www.apar.com CIN: L91110GJ1989PLC012802





Empowering The Global Energy Transition

INVESTOR DAY AUGUST 28, 2024



INVESTOR DAY PRESENTATION

Business Overview

Mr. Kushal Desai – Chairman and Managing Director



About APAR



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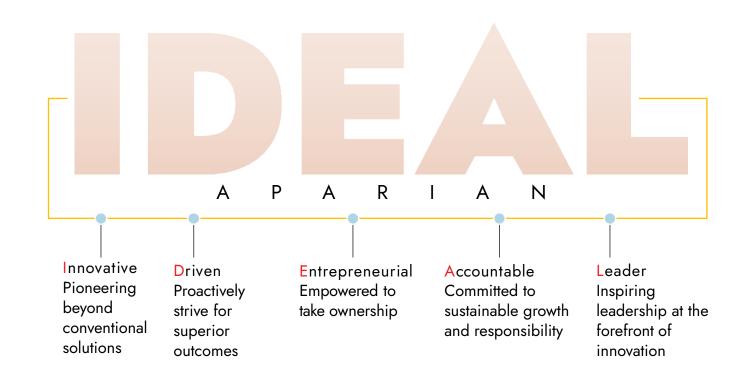
Our Mission (Why we exist):

To design & manufacture Building Blocks for Energy Infrastructure, Transportation & Telecommunication Sectors that contribute meaningfully to make this world a more energy efficient, environmentally sustainable and safer place.

Our Vision (Where are we going):

To be a Global Leader in the EnergyInfrastructure,TransportationTelecommunicationSectors by providing thebest solutionsvalue creation for ourstakeholders.

Our Values:



Our Businesses











Leading the innovation curve as the world's 3rd largest transformer oil manufacturer and with a comprehensive range of over 350 products in speciality oils, process oils & lubricants. Largest exporter of Transformer oils from India.

One of the top 10 players in the lubricants industry in India.

Leading the innovation curve as the largest one-stop solution provider for design, manufacturing, upgrading transmission lines and testing of aluminium and alloy conductors in the world. Also the largest exporter of conductors from India.

With a widest range of products in India, catering to speciality sectors like railways, shipping, submarines, solar, windmills, mining, hybrid cables and harnesses, telecommunication, safest housewires. Also the largest exporter and producer of speciality and renewable cables in India.

Focusing on providing telecom solutions including optical fibre, copper and hybrid cable solutions and services.

The Global Energy Perspective

Energy Consumption to Double; Electricity to Increase 4x

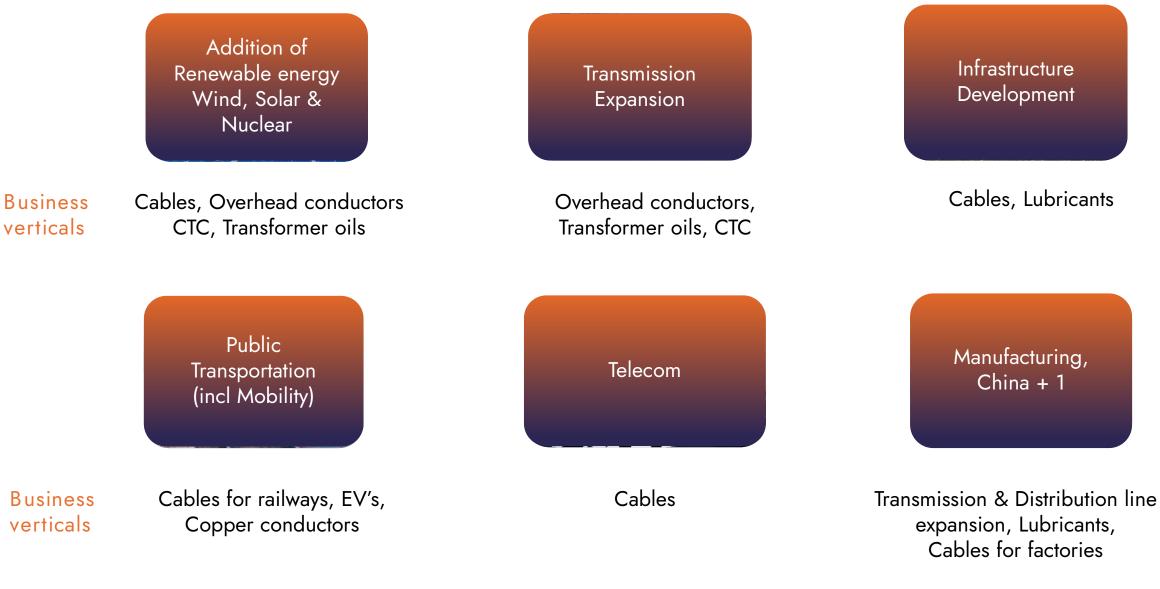


- Greenhouse gases (GHG) are emitted locally but the effect is global, causing global warming.
- Governments and businesses across the world are increasingly committed to steep de-carbonization targets. Speed of implementation is dependent on funding allocation and strong policy execution.
- Demand for oil is projected to peak by 2030.
- Annual investments across energy sectors are projected to grow from USD 1.45 trillion in 2021 to USD 3.1 trillion by 2040.

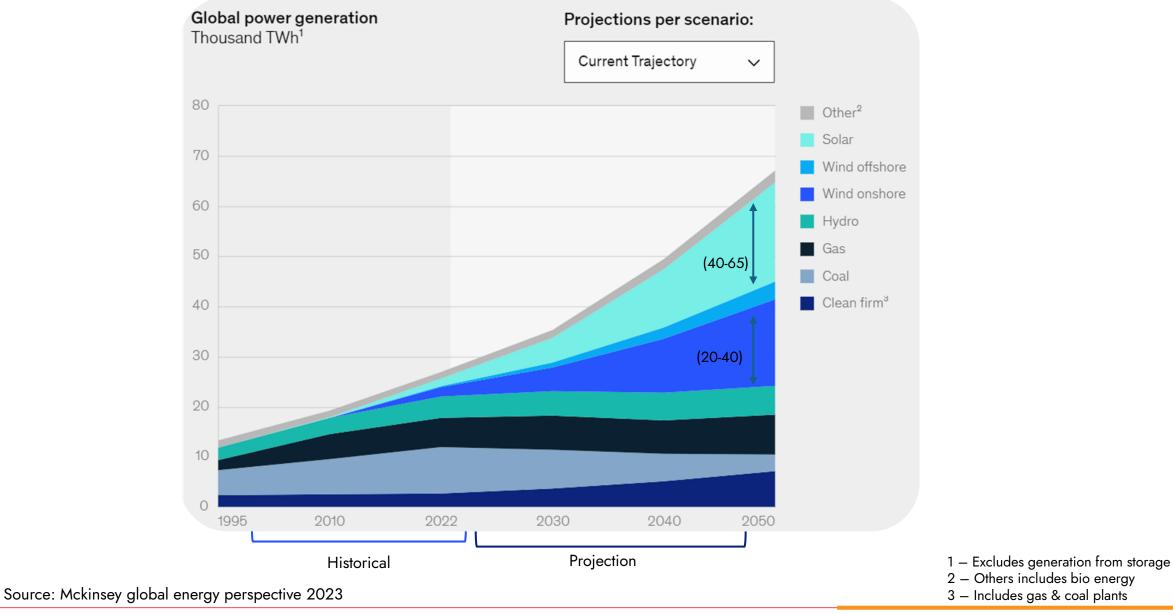
- Of the incremental consumption, 75-95% to come from renewable sources with zero emissions.
- Electrical networks from transmission to last mile distribution will require dramatic additions.
- Mobility solutions and demand vs supply management will also dramatically change.
- Energy storage solutions will catalyse this transition process.

Fundamentally, Our Growth Drivers Remain Intact





Renewables Set to Dominate New Generation Energy

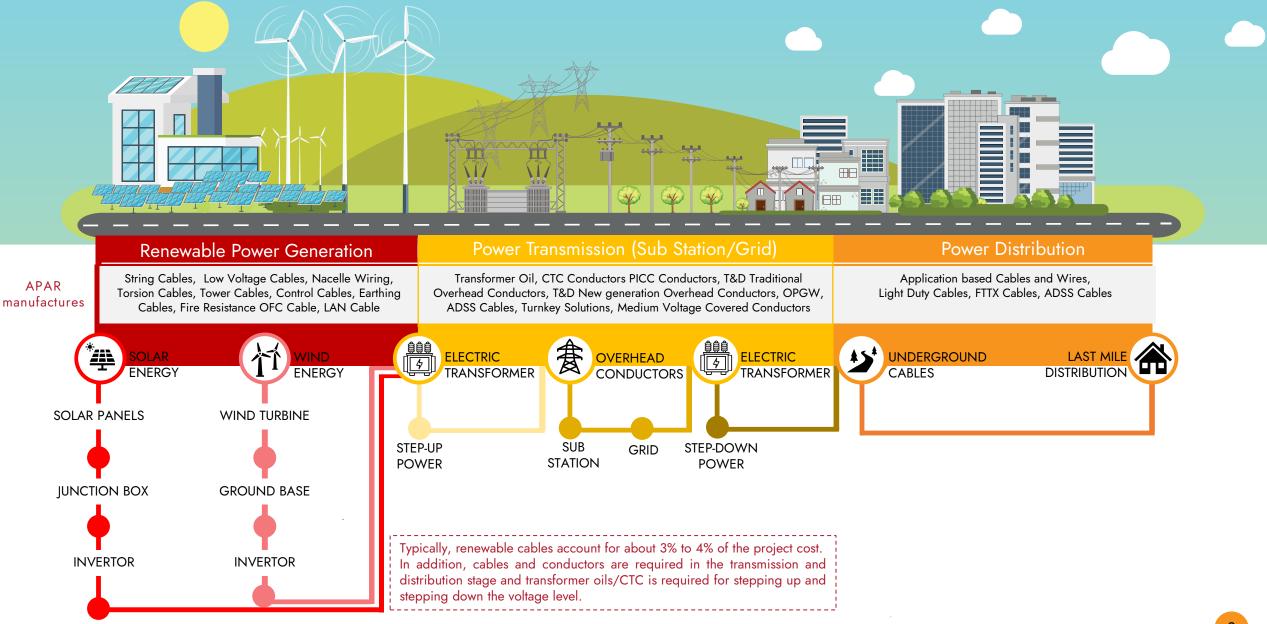


EMPOWERING THE GLOBAL ENERGY TRANSITION



Renewables – Strong Opportunity for all Business Verticals





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Investor Day – August 2024

We are Unique – We have Products Spanning Generation, Transmission and Distribution



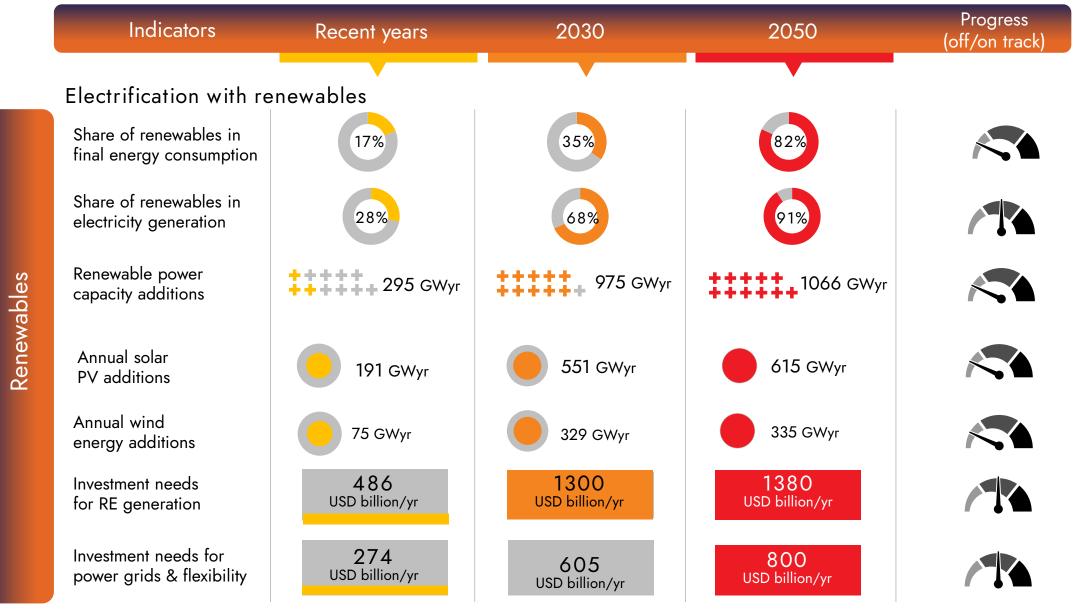
Generation

Transmission

Distribution

Global: Tracking Progress of Key Energy System Components





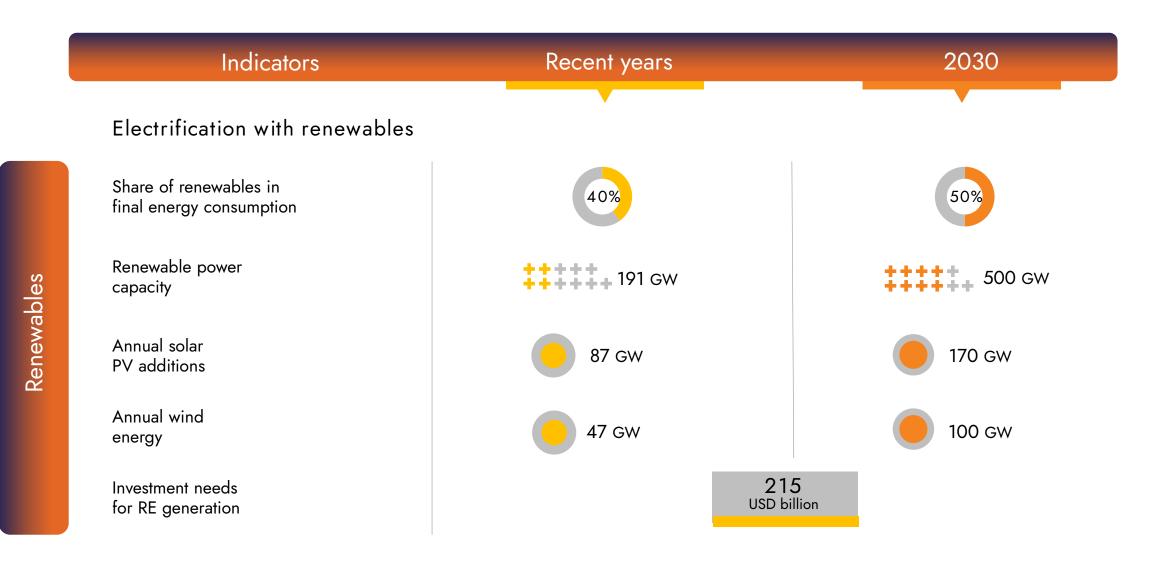
Source: World Energy Transitions Outlook 2023

EMPOWERING THE GLOBAL ENERGY TRANSITION

Investor Day – August 2024

India: Tracking Progress of Key Energy System Components

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Source: Invest India



INVESTOR DAY PRESENTATION

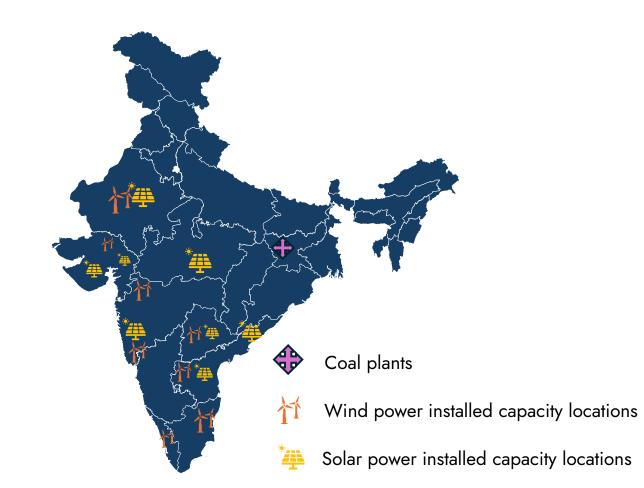
Business Overview

Mr. Chaitanya Desai – Managing Director



Generation of RE – India





- India Strong demand on the back of Renewables, Grid strengthening, technically upgraded products replacing conventional older technology products
- Solar Generation concentrated where there is maximum sunshine (Max cap in Rajasthan, Gujarat)
- Wind Generation concentrated where there is maximum wind flow (Max cap in Gujarat, Tamil Nadu)
- New transmission lines are required to evacuate power from place of generation to place of consumption

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Remarkable Growth in Transmission Sector

- India fastest country in the world in implementing transmission project
- Well established ecosystem in terms of regulatory clearance & process, ground execution etc.
- Transition to renewable transmission requires robust system to handle intermittency of power generation
- The expected addition of transformation capacity is 35% while the expected addition of transmission line is 11%.

Particulars	Transformation Capacity	Transmission Lines
800 KV	18,000 MVA	9,655 ckm
500 KV	13,500 MVA	9,432 ckm
320 KV	2,000 MVA	288 ckm
765 KV	2,94,700 MVA	54,797 ckm
400 KV	4,57,933 MVA	2,03,838 ckm
220 KV	4,64,947 MVA	2,07,534 ckm
Total FY24	12,51,080 MVA	4,85,544 ckm
Additional planned (FY25 - FY30)	4,33,575 MVA	50,890 ckm
Total FY30	16,84,655 MVA	5,35,343 ckm



Augmenting Electricity Demand Impelled Exploration Beyond Conventional Products

Why Premium Conductors?

- \circ Growing Urbanisation
- o Increased standard of living
- Rapid electricity transition
- Scarcity of land, ROW issues
- Power = Voltage * Ampacity
- Solutions to increase Ampacity from Premium conductors
- Premium conductors like HTLS & Turnkey solutions are the way forward in this space











Additional Revenue Generation Opportunity in OPGW



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- Utilities monetizing on opportunities in earthing lines by use of OPGW
- Seamless data transmission with less hindrances; less risk of damage of fibre when installed overhead as opposed to underground where there is road digging / repair work
- All new transmission lines require OPGW to be installed

<image>Optical Ground Wire (OPGW Cable)



Devising Products through Innovative Solutions

Transmission companies are becoming stringent on Ohmic losses

Evaluation of Ohmic Losses and Differential Price Loading Based on the conductor parameters guaranteed by the bidders, average ohmic losses for different type of conductors offered by the bidders shall be calculated as per the following formula:

Average Ohmic loss (kW) = Loss Load Factor X conductor length X (Continuous operating current under normal conditions) 2 X AC Resistance corresponding to continuous operating current

Transmission companies are giving some flexibility in deciding choice of products

Transmission line	specified	Equivalent AAAC conductor based on 53% conductivity of Al Alloy	Equivalent minimum size of AL59 conductor based on 59% conductivity ofAL Alloy*	Sub- conductor Spacing
400 kV D/C	Moose: Stranding	Stranding	Stranding details:	
(Quad Bundled)	54/3.53 mm-Al +	details:	61/3.31 mm	
Transmission	7/3.53 mm- Steel,	61/3.55 mm	29.79 mm diameter;	
Lines	31.77 mm diameter	31.95 mm		
	528.5 mm ² ,	diameter;	525 mm ²	
	Aluminium area,	604 mm ²	Aluminium alloy	457 mm
		Aluminium alloy	area	



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Focus will be to Strengthen Distribution Network in Near Future



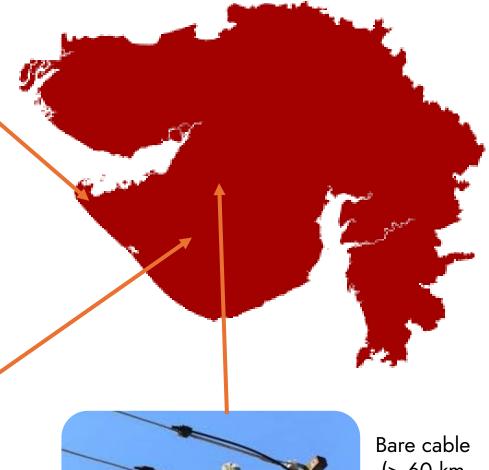
- Network grids are adding / upgrading distribution lines
- Different solutions for improving reliability and longevity of distribution network with minimal cost
- Weakest link in the power spectrum is being improved



Underground cable (<20 km from coast)



Covered conductor (20 km – 60 km from coast)



Bare cable (> 60 km from coast)

Changing Trends in Distribution Side

Ultimate benefit to consumers to get reliable good quality

power 365 days

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0

0

expansions

reduce

Focused initiative to deliver uninterrupted power at our 0 doorsteps

Reforms in the Distribution Segment ensuring less

Industry is funding the last mile connectivity &

augmentation for their Greenfield and Brownfield

Commercial losses & Conditional Support from the Central

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Government to the State Discoms

Expect more Capex spend from Discoms as their Losses

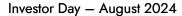
Reforms underway in improving the distribution leg









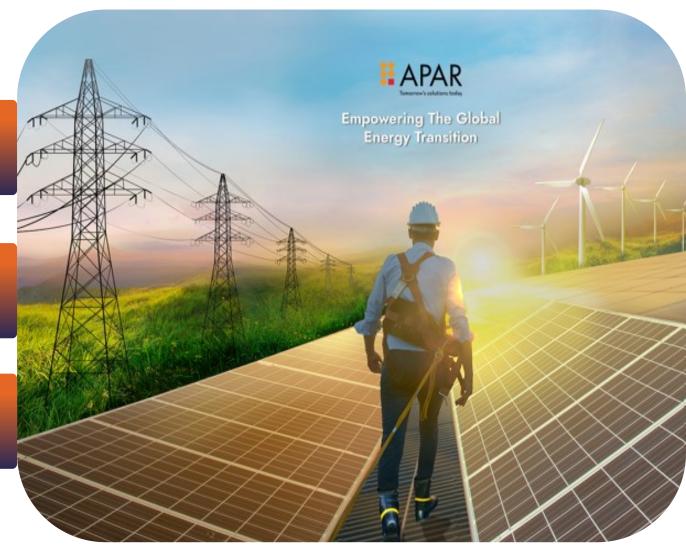




In summary, there is a clear visibility for growth in Indian T&D industry for short, medium & long term

And that, there is change in competitive landscape due to widening gap between large & small players

Plus, we are witnessing these trends globally



At APAR we are Investing in Getting Ourselves Future Ready We continue to invest in Capex & Fungibility





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HAPAR

Innovations & Capability Building on Skills, ESG

Sonu Sood as brand ambassador for APAR Anushakti Wires



Road movement of hot metal in Jharsuguda



High efficiency covered conductors



Specialized turnkey solutions





🗄 APAR



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INVESTOR DAY PRESENTATION

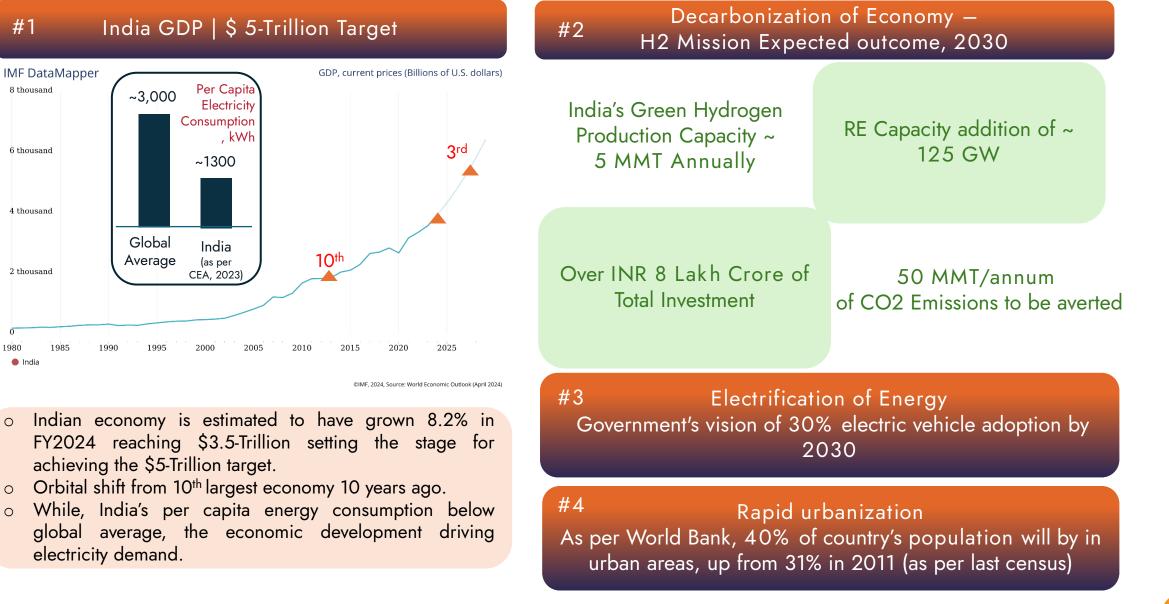
Conductors and Turnkey Solutions

Mr. Manish Agrawal

CEO (Conductor & Telecommunications Businesses) and MD (Apar T&D)



Mega Trends Driving Electricity Demand in India



#1

8 thousand

6 thousand

4 thousand

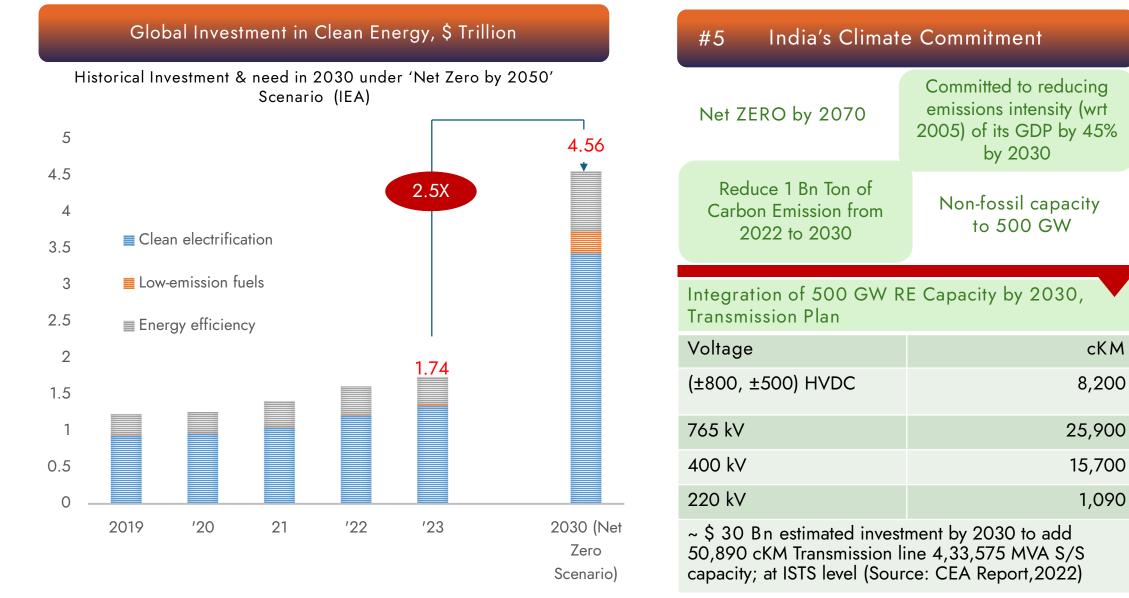
2 thousand

India

0

Climate Action will Accelerate Investment in RE & Power Grids





cKM

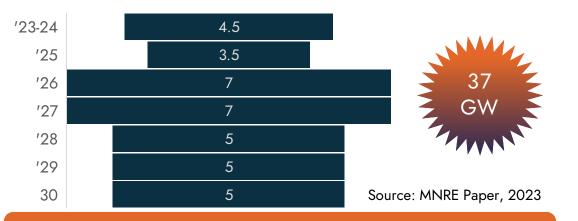
8,200

1,090

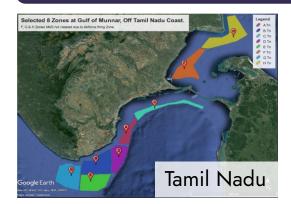
Massive Infrastructure Push Presenting Multi Year Opportunity



Offshore Wind, Indicative Auction Trajectory until 2030, GW



Demarcated Offshore Wind Energy Zones



Identified Offshore Wind Zones at Gulf Of Khambhat, Off Gujarat Cost

Source: MNRE Paper, 2023

#6

HVDC 'Mega Transmission Highways' under planning or bidding -

- Multiple HVDC
- <u>+</u> 800kV, 6000MW Bhadla Fatehpur (UP) HVDC System
- <u>+</u> 800kV, 6000MW KPS 2 (Khavda) Nagpur HVDC System
- <u>+</u> 525kV, 2500MW KPS 3 (Khavda) South Olpad HVDC System
- <u>+</u> 350kV, 5000MW Pang (Ladakh) Kaithal HVDC System

GOI has allocated record capex ~Rs. 2.60 Lakh Crore budget for upgrading and modernizing the Indian Railways in 2024

Distribution Discom upgradation & modernization. RDSS scheme attracting investment.

One World, One Sun, One Grid (OSOWOG)

- Phase 1: India grid connection to ME, South Asia, SE Asia
- Phase 2: Connect the functional first phase to the pool of renewable resources in Africa
- Phase 3: True global interconnection with the aim of 2,600 GW of interconnection by 2050

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Diverse Portfolio



Conventional Conductors

Products: ACSR, AAAC, ACAR, AAC, GUY WIRE

Exporting to 100+ countries

Products: ACCC, GAP, INVAR, ACSS

High Temp. Low Sag (HTLS) Conductors



OPGW

Products: Contact Wire, Catenary wire, Advanced wires for high speed application

Railway Conductors



CTC/PICC

Products: CTC/PICC enamelled strips widely used in transformers, generators and as winding material in the motor industry.

Products: We have 30+

type-tested designs in

24F/96F. 144F is WIP

Supplied products from

33kV to 765kV,

including 800kV in

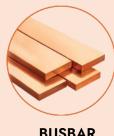
India and abroad

We cater to Power Transformer Industries

Specialty Alloy Rods & Wires

Products: Wire of Electrical grade AL alloy, Mechanical grade Al alloy, Welding grade AL and 'TAL, STAL, XTAL'

> Largest Global Exporter



Products: Copper Rods/Wires/Busbars/Strips

Industries we cater to

- Switchgear Industries
- Electrical Panel Manufacturers

BUSBAR

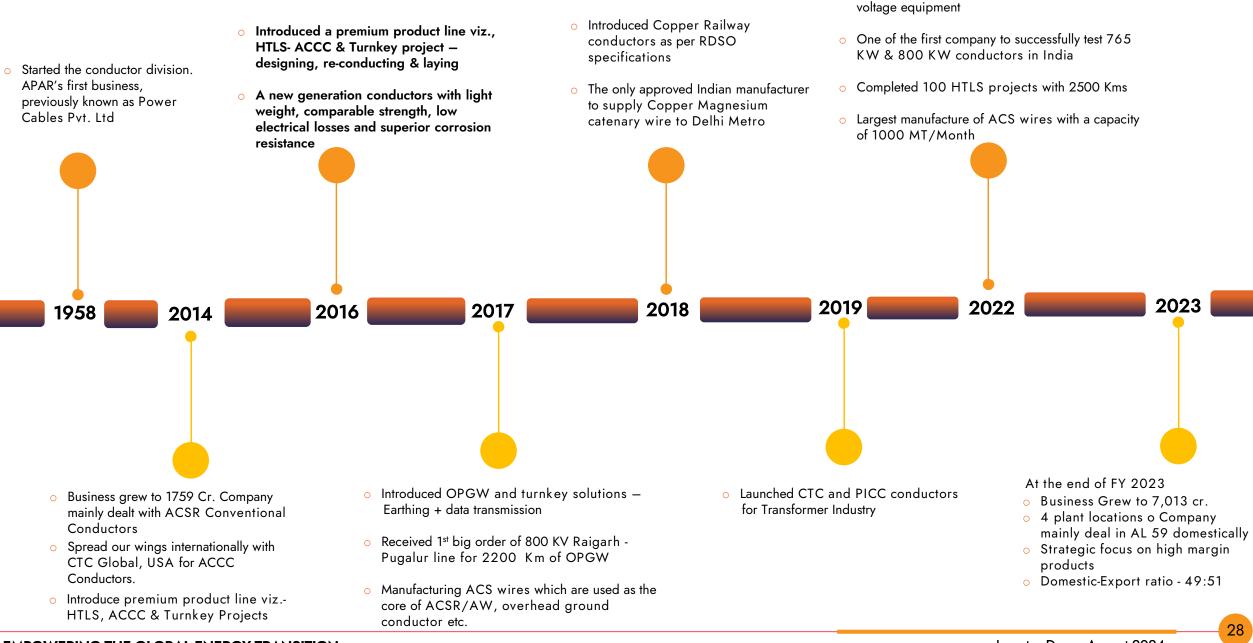
Electrical Substations



Turnkey Solutions:

- Uprate & Upgrade with HTLS
- Fiberization of T&D network
- Specialized Turnkey o MVCC based solution

Transformation Journey of APAR Conductors



EMPOWERING THE GLOBAL ENERGY TRANSITION

Investor Day – August 2024

• Bus Bar is launched for use in high voltage & low

APAR's State-of-the-Art facilities Strategically Located

INR 512 crore invested in FY17-FY24 in Conductor Business



Conductors

Utilization 90%; Logistical benefits with proximity to smelters, capture growing generation capacity in eastern India

Conductors, Specialty Alloy Rod and Wire

Utilization 90%; Aluminium rod facility at Lapanga, Orissa

Conductors, HTLS, Specialty Alloy Rod and Wire

Utilization 90%

CU BB (MT/Month)~ 166%
CU CTC/PICC (MT/Month) ~ 196%
AL-59/AAAC (KM/Month) ~ 200%
(New capex in Khanvel, repurposing of machine in Odisha Plant)

Capacity increase in FY25 from FY23 levels

Conventional & HEC Conductors

- Products: ACSR, AAAC, ACAR, AAC, GUY WIRE, AL-59
- o Industries we cater to: Power Transmission & Distribution
- Customers: Power Utilities, EPC, Contractors and Distributors

	Year	Key Markets, 000'MT	India, 000'MT
	2024	1,050	300
	2025	1,080	350
	2026	1,140	360

Strong leadership & competitive edge

- Manufacturing since 1958, developed strong expertise & rich experience
- Largest global Aluminium & alloy conductor
- Supplies to all top 25 global turnkey operators and leading utilities
- Exporting to 100+ countries
- Strong design capabilities, focus on in-house R&D
- Exports mix in total conductor division 44.9% in FY 24

Key Markets – Americas, Europe, MEA, SAARC, Africa, Australia



50,890 cKM Transmission line & 4,33,575 MVA S/S capacity to be added at ISTS level by 2030 (Source: CEA Report,2022)



EMPOWERING THE GLOBAL ENERGY TRANSITION

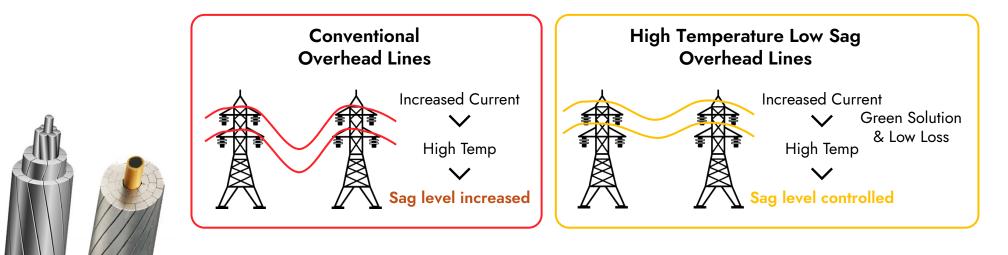
HTLS Conductors – ACCC, ACSS, GAP, STACIR



Technology tie-up with CTC-Global, USA, for ACCC conductors

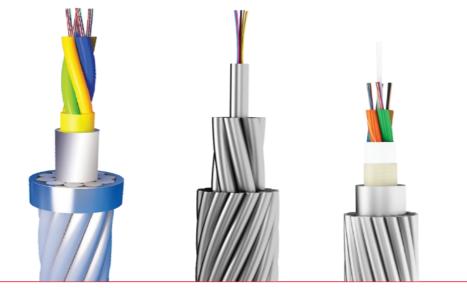
APAR'S PRESENCE IN HTLS....50,000 KMS HTLS

- O Supplied in Domestic & Export Markets 35,000+ KMs HTLS which is working Satisfactorily
- O Completed 140+ Power Transmission Lines Reconductoring Projects | ~ 3700+ Ckm with ACCC® PAN INDIA basis
- Completed 10+ Power Distribution Lines Reconductoring Projects | ~ 150+ Ckm with ACCC® in GOA, WEST BENGAL, ODISHA
- O Completed 10+ Power Transmission Lines Reconductoring Projects | ~ 200+ Ckm with ACCC® in NEPAL & BANGALDESH
- O Completed 5 Power Transmission Lines Reconductoring Projects | ~ 800+ Ckm with GAP Conductors for PGCIL & Other Utilities



Optical Ground Wire (OPGW)

- APAR OPGW in-house design and development.
- We can provide end to end customized solutions.
- We cater OPGW for special conditions & applications for snow-bound locations, high altitudes, heavy winds, river crossings, low sag conditions and low attenuation properties.



APAR Tomorrow's solutions today

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OPGW PROJECT:

Safely OPGW Installation work on tallest tower 125M under 400kv Chamera-Jalandhar link.



Aluminium Specialty Alloy Rods & Wires – Largest Global Exporter



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- Electrical grade aluminium alloy wires 6101, 6201 grade
- Mechanical grade aluminium alloy wires 5052, 5154, 5050, 6061 grade
- Welding grade aluminium wires 4043 grade
- High conductivity & high temperature-resistant TAL, STAL, XTAL

Industries we cater to,

- O Cable Industries, Nut & Bolt Manufacturing
- Fittings & Accessories
- Fasteners Industries
- Wire Mesh Industries





Helical Fittings & Accessories



Solid/Sector Conductor



Helical Fittings & Accessories



Cables manufacturers



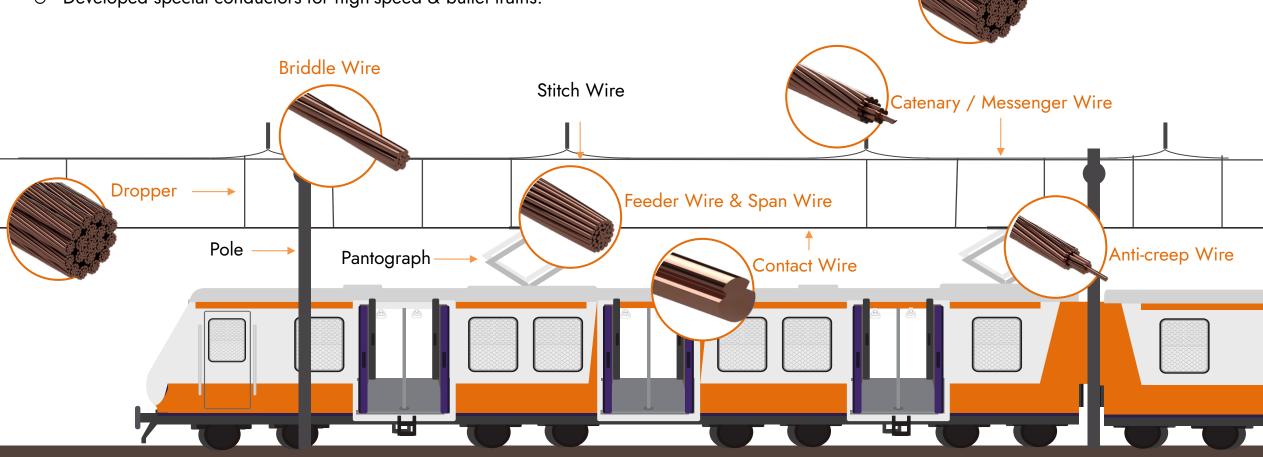
Fasteners & Rivets Manufacturing



Wire for Braiding

Railway Overhead Conductors

- We are No.1 among largest manufacturer in India
- \odot $\,$ 70% of market share $\,$
- Supplied 31,000 KMs to Indian Railways out of 45,000 KMs of Electrification
- Developed special conductors for high-speed & bullet trains.



Copper Magnesium/ Bronze Jumper Wire



CTC/PICC Conductors

CTC/PICC enamelled strips are widely used in transformers, generators and as winding material in the motor industry.

- PICC Aluminium
- EPICC Copper

0

- EPICC Aluminium
- O BPICC Aluminium
- BEPICC Aluminium
- PICC Copper

Ο

CTC AluminiumCTC Copper

BEPICC Copper

- Enamelled Aluminium Strip
- BPICC Copper O
- Enamelled Copper Strip

https://apar.com/conductors/ctc-picc-conductors/



Industries we cater:

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Power Transformer Industries



Copper Rods/Wires/Busbars/Strips



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Copper strips



Industries we cater to:

- Switchgear Industries
- Electrical Panel Manufacturers
- O Electrical Substations





Copper conductor

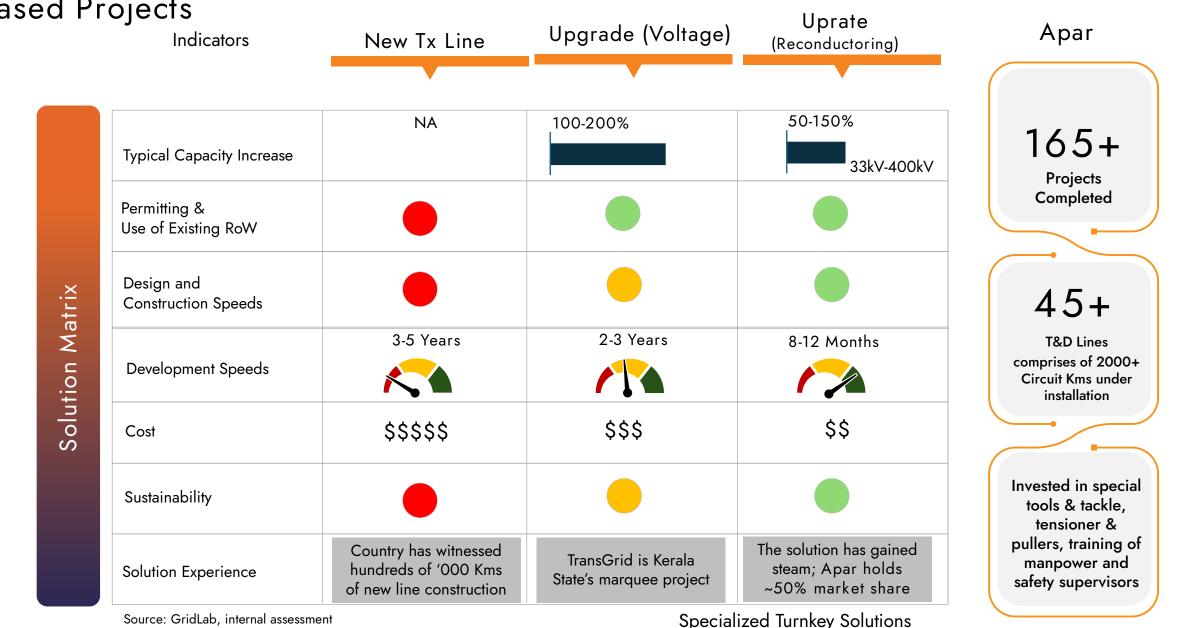


Sections copper









Uprating has Gained Steam; Apar holds ~ 50% Market Share in Uprate Based Projects

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Specialized Turnkey Solutions for Power Sector

OPGW

Live Line

Telecom

Integration



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Turnkey – MVCC

Substation

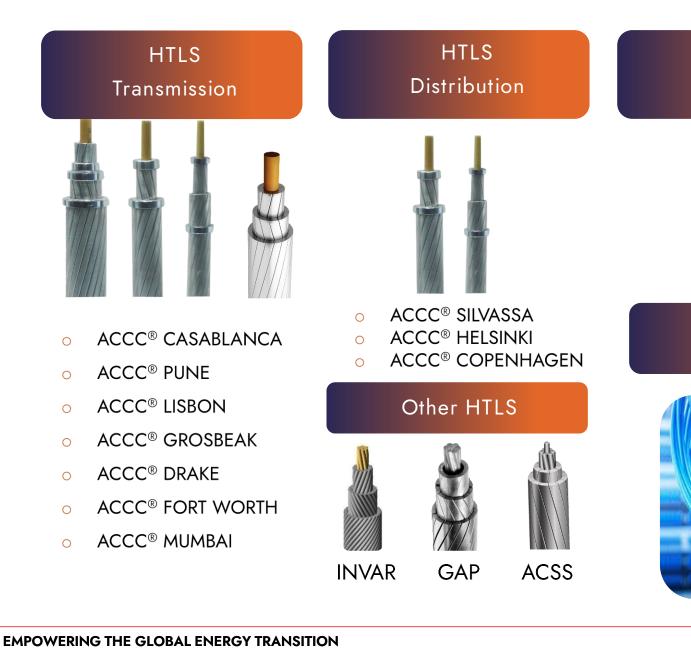
Augmentation

ILLIPAINIALIA

Turnkey - UG Cable

Investor Day – August 2024

A



APAR Laboratory (Testing & Research Centre)



Advanced testing and research facility for evaluation of conductor and life cycle assessment with global recognition meeting safety, performance and reliability compliance to National and International Standards i.e. IEC 738, IEEE 1138, IEEE 524, etc

• Examples:

- Heating and cooling curve vs ampacity,
- Emissivity vs ampacity,
- Creepage at different loading
- Sheave sizes vs conductor deformation

Fully equipped Laboratory accredited with ISO/IEC 17025-2017 recognized by Govt. of India.

Specific areas in which R & D is carried out by the Company

- Development of 4000/5000 series Alloys for various specialized application.
- Development of Extra High Conductivity alloys for superior grade conductor
- Development of Mega-strength Galvanized core wire for Gap type and ACSS conductor for superior design and competitiveness.
- Design, manufacturing and testing of Optical Phase Conductor Cables (OPPC) for 33KV and 66 KV transmission lines.
- Trials of a coating line involving Coated conductor testing and simulations, evaluation and validation.



Extensive Global Presence Driving Exports





During 2023-24, The domestic-export ratio stood at 45:55, while premium products accounted for 45% of the business's total revenue

Competitive Advantage

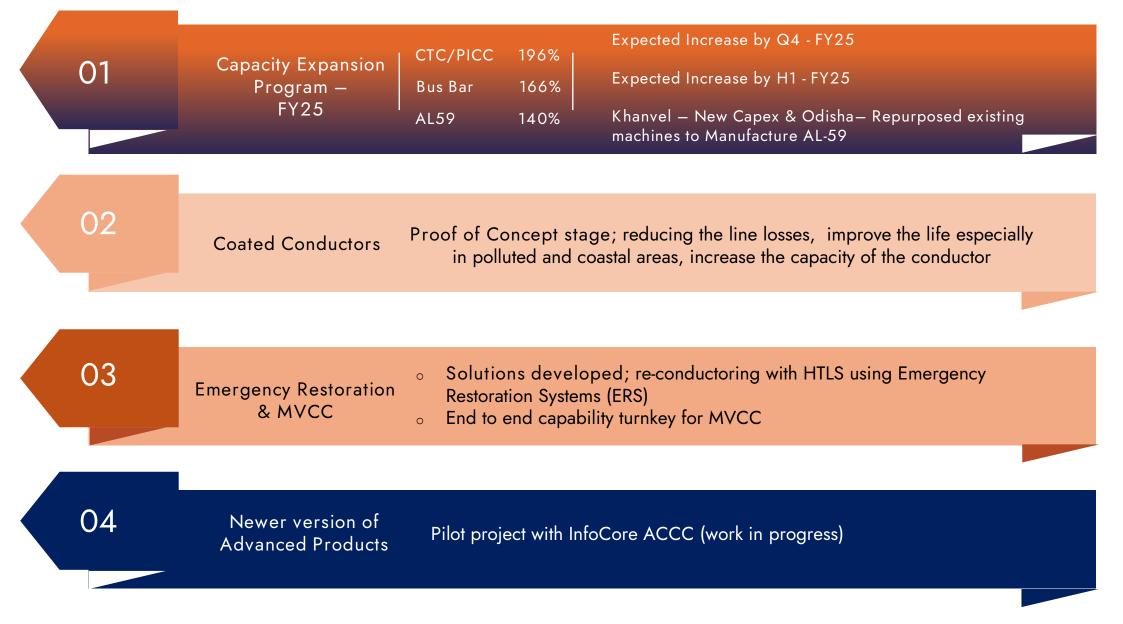
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• Global leadership with 6+ decades of experience

- Technology Tie-up for Advanced Products
- Large capacities; Wide array of product offering
- Catering to both, Transmission & Distribution;
- Raw material supply security with access to molten metal
- Quality customers and global approvals i.e Utilities,
- EPCs, Developers, OEMs.
- Customer mindshare & Brand recall
- Financial ability to cater to the Bank Guarantee &
- working capital requirements of this business
- Leadership in Specialised Turnkey Solutions in T&D segment

New Product Development Journey





Way Forward



Market – Strong domestic demand	 Maintain leadership & market share in core segments Increase market access in select global markets.
Business	 On Time-In Full execution of Capex program Amplify effort on high-value products Sharpen focus on productivity improvement, both manufacturing & project execution
Operations	 Project execution muscle building i.e. HTLS & Specialized turnkey O/H Projects Reinforce safety culture Upskill talent Continue to invest time & resources on - New Product Development (NPD) Technology partnership





INVESTOR DAY PRESENTATION

Cable Solutions

Mr. Shashi Amin – CEO



APAR has been Industry Pioneer in Cables Solutions...





Early entrant in emerging sectors

India's largest electron beam capacity





Leader in renewables (Solar and Wind)

Leading innovations in specialty cables such as MVCC





Trusted partner for Indian Navy and shipbuilding companies

... and Offer Diversified Product Portfolio Across Segments

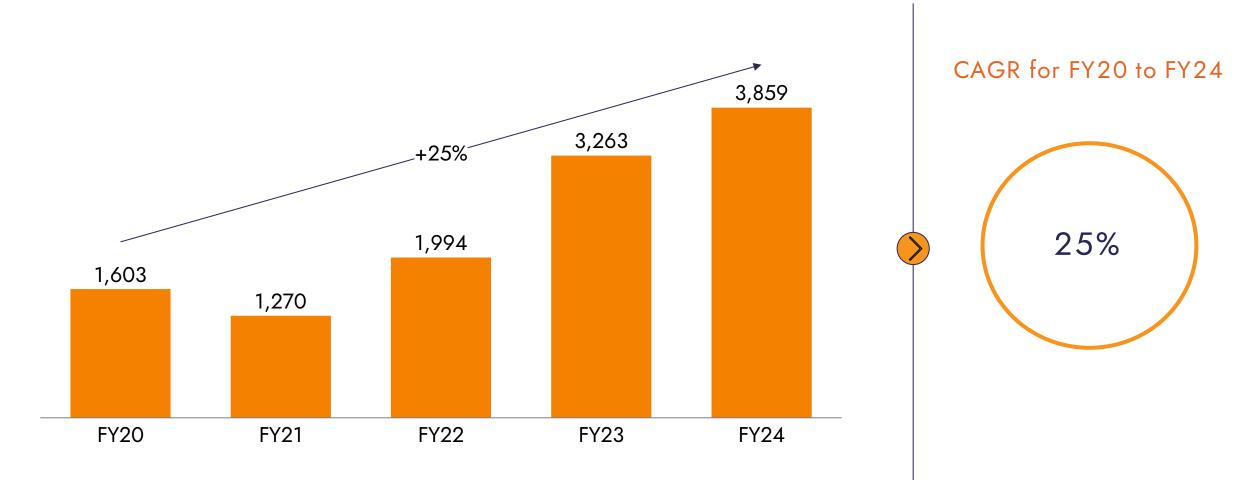




APAR Cables has been Growing at 25% CAGR Over Last 5 Years...



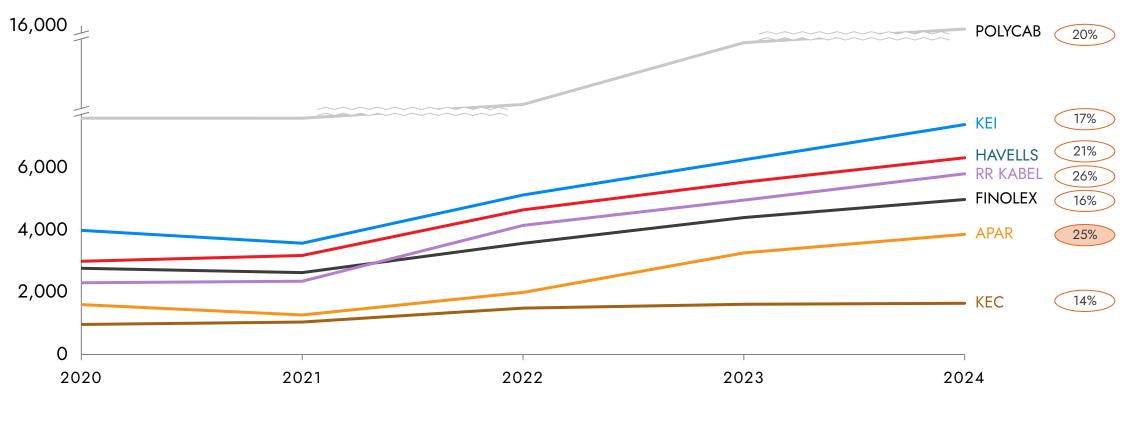
APAR growth journey: Cable division sales (in Rs. CR)



...and has Delivered Superior Performance vs Industry Peers

APAR has grown at 25% CAGR with higher than industry avg. CAGR of 20%



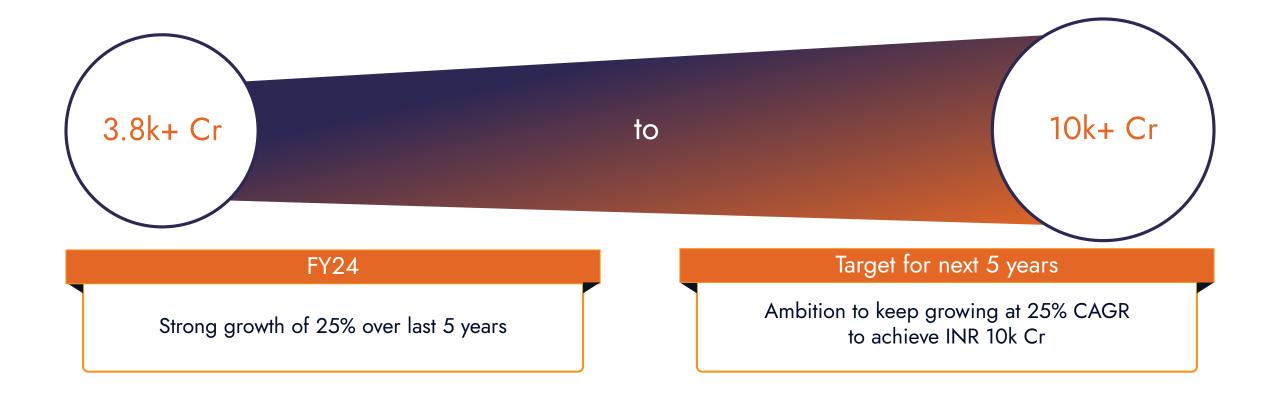


1. Revenue for wires and cables





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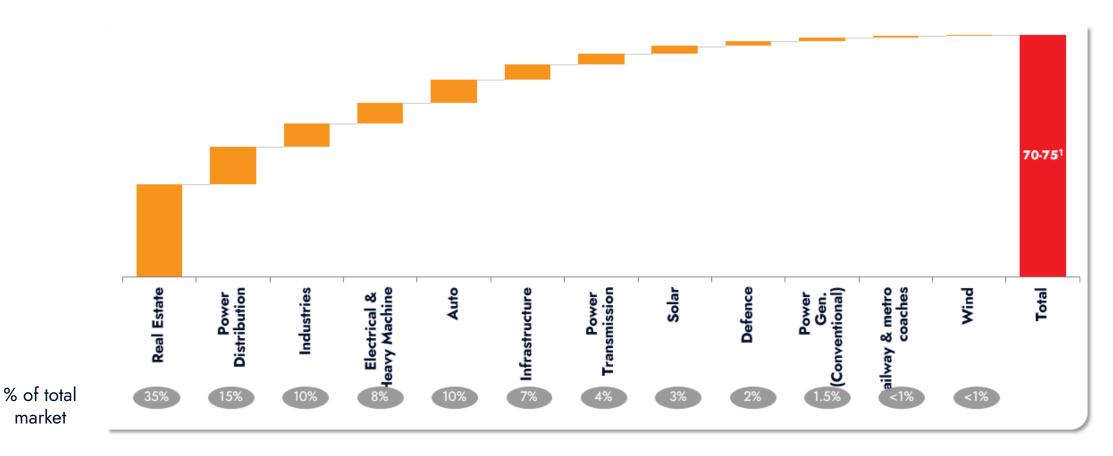
Focused strategy activated across all fronts to reach INR 10k Cr

India W&C Market Size Rs. 70-75k¹ Cr. in FY24



50

India W&C market size, Rs Cr



1. IEEMA FY24, sector-wise break up based on capex/ opex spends across sectors

Unlocking Institutional Sales Through Opportunity Areas (1/2)



Sector	Growth Drivers	Current APAR strength	Opportunities for APAR
Solar	 Govt. target to reach ~290 GW installed capacity by 2030 from 85 GW currently 	 20%+ market share supplying to most of the top EPCs and developers BIS approved products 	 Leverage existing relationships for larger share in upcoming projects
Wind	 Govt. target to reach ~100 GW installed capacity by 2030 from 45 GW currently 	Market leader in India with 90%+ coverage across OEMs	 Leverage presence and APAR Creds in sector to capture large potential in domestic as well as exports markets
Power T&D	 Planned outlay of 3 lac Cr for RDSS scheme from FY22 to FY26 	Broad product portfolio including LT, HT, MVCC cables	 Focussed market build for increasing MVCC sales across utility companies Explore expansion of product portfolio with EHV cables
Infra & industries	 Continued Government spending on infra development Push from government for industries with PLI scheme (outlay of 2 lac Cr) 	Supplier to top EPCs in infra segment (e.g, L&T, Tata Projects etc.)	• Tap into white spaces across other infra EPCs and industrial clients spanning large projects

Unlocking Institutional Sales Through Opportunity Areas (2/2)

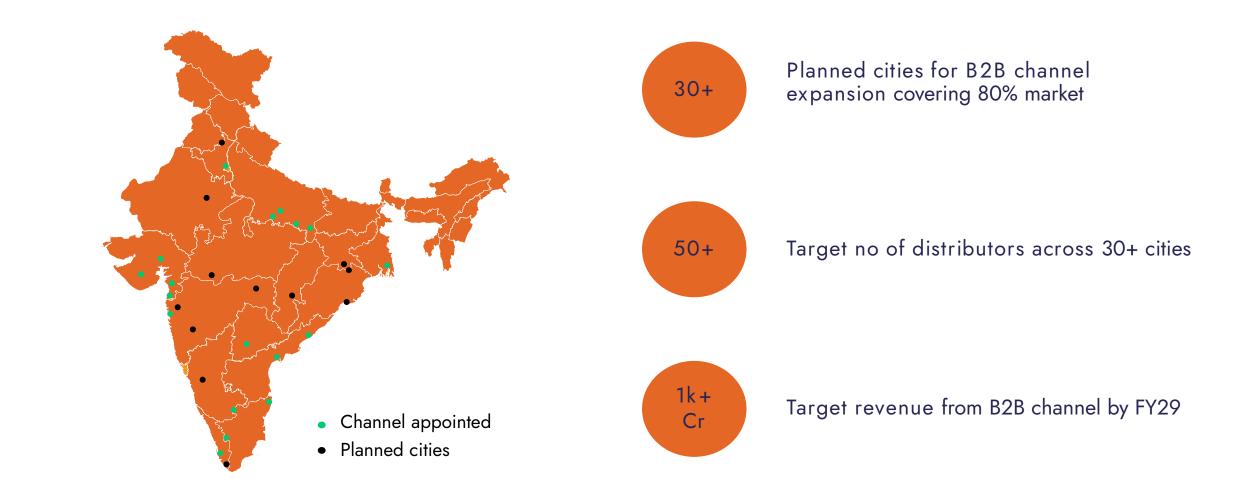


Sector	Growth Drivers		Current APAR strength		Opportunities for APAR
Defense and specialty cables	 Government push for indigenization with large spending on Capex (2x in 6 years to 170k Cr in FY24) Record defense exports of 21k Cr in '24, target 50k by '29 	0	Presence across most public and private shipyards in Navy Offering of specialty cables for niche application (e.g., NPCIL approval)	0	Explore entry into supply for manufacturing c airborne platforms Long term partnership with key entities on co development and supply of specialty cables
Railways	 Substantial investment in rail and metro infra Push for further indigenization (e.g., Vande Bharat coaches) 	0	Largest supplier for locos and coaches to railways in India	0	Expand market share further leveraging APAF approvals Expand reach to metro coaches and zonal railways
OEMs (Electrical & machinery)	 Make in India initiatives and PLI scheme for manufacturing setup 	0	Wide offering of elastomeric and specialty cables	0	Focussed entry into large machinery and equipment OEMs (e.g., elevators etc.)
Auto	 EV penetration expected to increase multi-fold from 2% to 15% by 2030 Government incentive via FAME-II scheme (10k Cr budget) 	0	Early entrant into EV space catering harness to EV buses	0	Leverage existing presence and harness capabilities to expand into other EV segment



B2B Channel Build: Ambition to Reach 1k + Cr Sales by FY29

Initiated focused B2B distribution build to serve Real Estate, infra and industrial projects

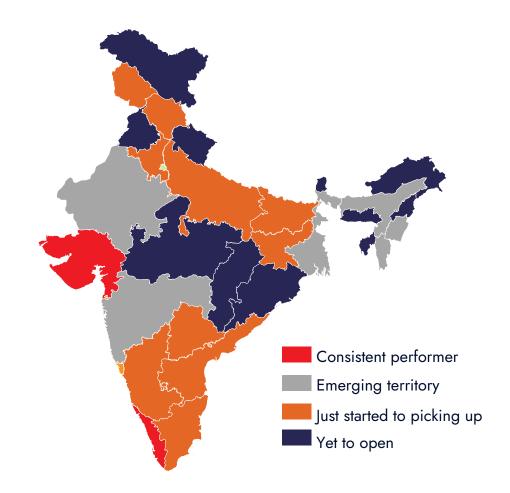


Scaling B2C Business: Target Presence at 30k Counters by FY29



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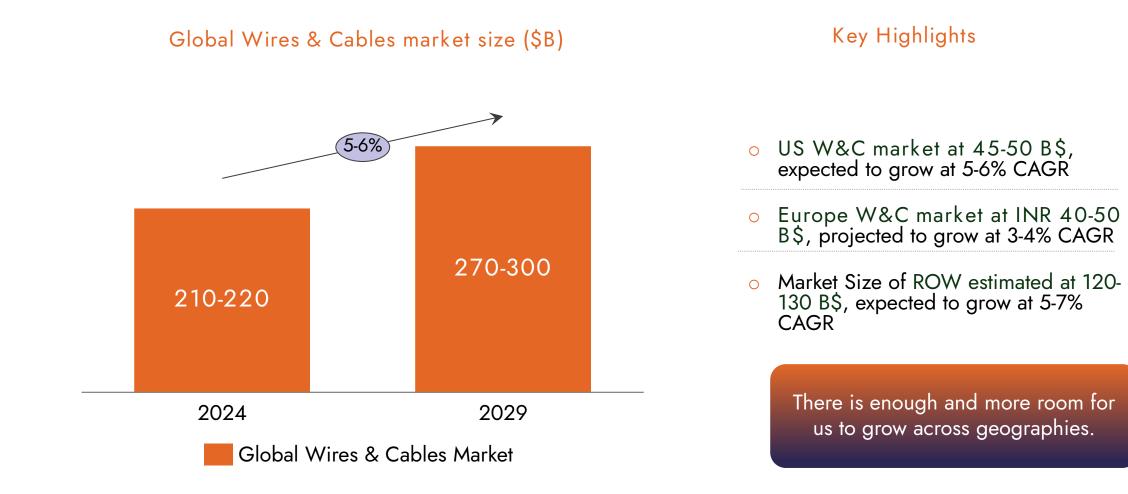
Strong momentum seen in retail business in FY24, focus to expand coverage to retailers across white spaces



Retail Business key metrics	FY 23	FY 24	Improvement over FY23	FY29
Distributor presence	120	339	+219	800
District presence	94	181	+87	400
Retail count presence	2,395	5,833	+3,438	30,000
Active state presence	13	18	+5	30
No. of Electrician	73k	109k	+36k	300k
Demos	35k	77k	+42k	
Electrician Meets	1,176	2,276	+1,100	
Nukkad Meets	2,197	4,960	+2,763	

Exports: Large Opportunity with Global W&C Market at 210-220 B\$





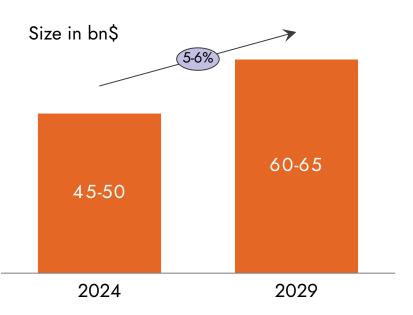
Source: Industry reports and expert insights

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US: Leverage Strong Starting Point to Improve Share



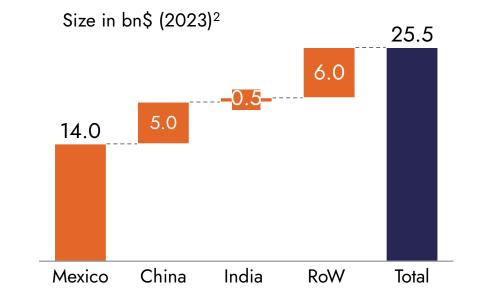
US W&C market is 4-5X of Indian market...



Key drivers of growth:

- 300-350 GW of solar & wind capacity addition by 2029¹
- Upgradation of ageing grid infrastructure
- Investments to revive real estate segment
- Significant acquisitions & land purchases by data centers to consolidate & increase capacity

...with 45-50% import reliance



- Indian players focusing on building wire & solar PV cables to tap on the growing renewable & construction space²
- China leading supplier of power cords (50%+ share)²

EIA (US energy information administration)

UN Comtrade Data

1.

APAR is well positioned to double down on the US market:

- Most UL approvals covering all major sectors solar, wind, real estate etc.
- Strong credentials from US customers - working with major EPCs & utilities, specialty distributors etc.
- On-ground sales team on boarded to accelerate business development
- Favorable cost & duty structure supporting customers to diversify supply their supply chains

Source: Industry reports and expert insights

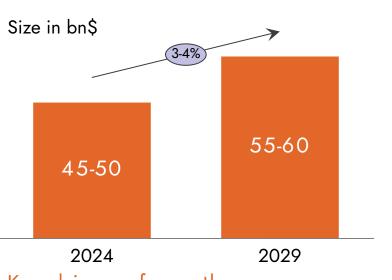
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EU: Focus on Niche Plays to Improve Margins



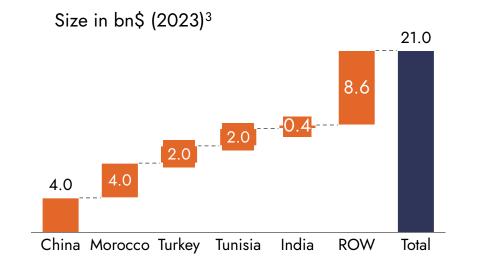




Key drivers of growth:

- 200 GW of wind capacity addition by 2029 with focus on off-shore¹
- 350 GW of solar capacity addition¹
- Grid upgradation to reduce reliance on imported fuel & natural gas
- Movement of data centers beyond FLAP-D² region to Spain & Italy
- Renewable push through EU commission funds RePowerEU, Innovation fund etc.

...with ~20 bn\$ of imports from ex-EU markets



- APAR among top 3 wires & cables players from India serving European market³
- Morocco leveraging proximity to Southern Europe for trade to offer faster lead times
- Central Europe majorly served by Turkey
- UK & Germany are large open markets served by Turkey, China etc.

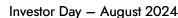
Whitespaces identified in EU market to grow share

- Approvals under process to play in specific geographies
- Targeted regional presence of on-ground team of sales personnel
- Diversifying customer base to cater to niche specialty markets

Source: Industry reports and expert insights 1. Wind Europe and solar power Europe, FLAP-D: Frankfurt, London, Amsterdam, Paris and Dublin; 3. UN Comtrade Data

Capex Plan at Factories

- Major green field expansion project planned at Khatalwada facility in Ο 43 acres land parcel
- Construction work is currently in progress and project is expected to Ο be commissioned by FY26
- This new expansion will increase revenue potential up to 10,000 Ο crores
- De-bottlenecking initiatives underway in plant to improve efficiency
- In-house compounding plant is under commissioning which will Ο improve quality control and cost efficiency
- Upgradation of existing CCV line underway which will increase the Ο existing line speed
- Placed order for various critical machines to increase conductor capacity











Lean Six Sigma & Industry 4.0

Lean Six Sigma

- Enhanced Product Quality: "We've achieved a 50% reduction in defect rates, resulting in higher customer satisfaction and fewer returns."
- Increased Productivity: "We have increased our production throughput by 15%, allowing us to meet growing market demand more effectively."
- Cost Savings: "Our KAIZEN / Lean Six Sigma initiatives have led to a reduction in operational costs, translating to significant savings 150+ Million INR."
- Increased Operational Efficiency: "We have introduced a new initiative of SMED to improve overall efficiency and targeted to improve operational efficiency by 10% in 24-25.
- Recognition and Awards: "Our organization has been recognized with the Industry Excellence PLATINUM/GOLD Awards by CII/QCFI/KAIZEN Institute for Quality Improvements/Efficiency Improvement through Lean Six Sigma Initiatives, which highlights our commitment to Quality/operational excellence."

Industry 4.0

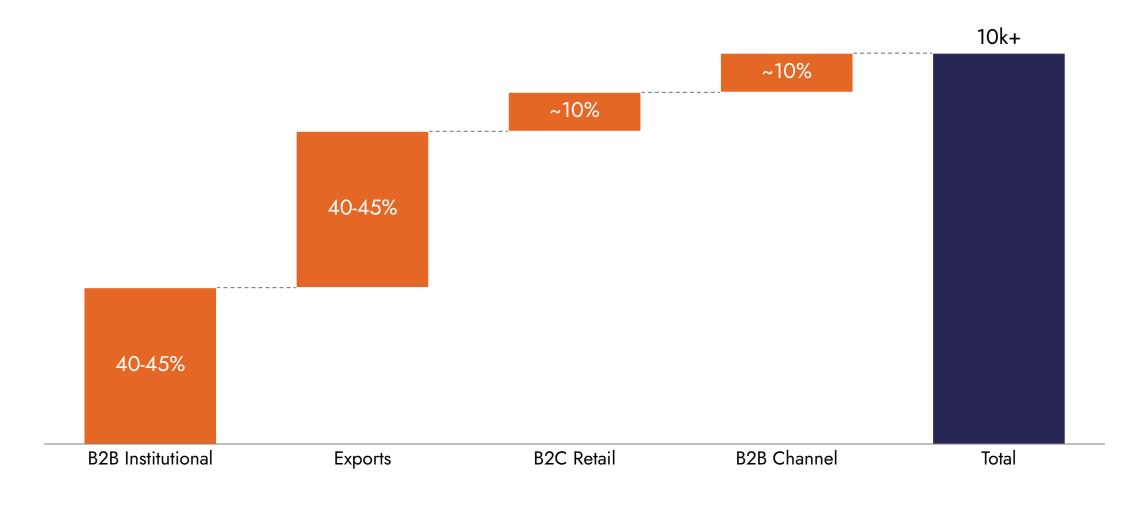
 We are working for Industry 4.0 for entire cable solutions including OEE (Overall Equipment efficiency, EM (energy management) and CBMS (condition-based monitoring system for Critical M/C)





Focused Efforts Across Channels to Target 10k + Cr Sales by FY29

Channel wise target, FY29 (Rs Cr)





🗄 APAR **H**APAR

INVESTOR DAY PRESENTATION

Telecom Solutions

Mr. Girish Gupta – Senior Vice President & Business Head



Convergence of Human, Physical and Digital World



Technology in 2030 will significantly extend the scope of newer possibilities by connecting human, physical and digital world



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What's Exactly Driving this Exponential Demand...



Current use cases

Video Consumption HD/4K / Videos 70% of total traffic high uploads, creation

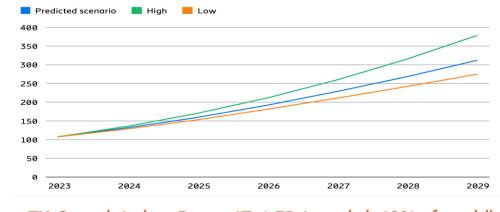
Entertainment Cloud Gaming & Live Streaming of everything

Social Networking with heavy rural and cross demographic reach

High Speed Internet Connectivity Comfort of Life (4G/5G and FTTH)

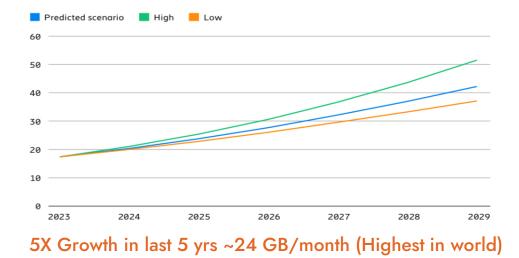
Source: Ericsson Mobility Report Jun 2024, Industry Analyses

Global mobile Data consumption in EB/month



7X Growth in last 5 yrs ~17.4 EB/month (~12% of world)

Global mobile subscriber data in GB/month



Future use cases

Artificial Intelligence (AI as a Service) Growing at CAGR of 25% -\$250 Bn/annum by 2030

Self-driving Transportation Cars/Transport/Logistics/ Drones

IOT /Robotics World 5.5 bn Connections by 2030 Agriculture/Healthcare/ Education/Industries

Low Latency & Flexible Connectivity Need of life (5G, FTTH, FWA, eDC)

Telco's Transformation Happening to Address this Demand



Embracing Newer Technologies

Partnering for Low Earth Orbit Satellite Communication to remain relevant



Augmenting Core Networks and Network Platforms

Making them cloud native ready for scalability, adaptability and Q-o-S

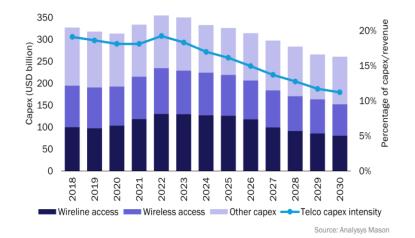


Investing in Edge Data Centres

Enabling 5G services on real time with least load on core networks



Focusing Digital Front end Play Ensuring Revenue Share and Market Relevance



Communication Service Providers(CSP) are becoming Digital Service Providers(DSP) Globally Telco's Annual CAPEX shall remain ~ \$300 Bn/Annum (India ~3.5%) and 10-12% of revenue Fiber Connectivity remains core to Wireline and Wireless to deliver low latency and higher speed



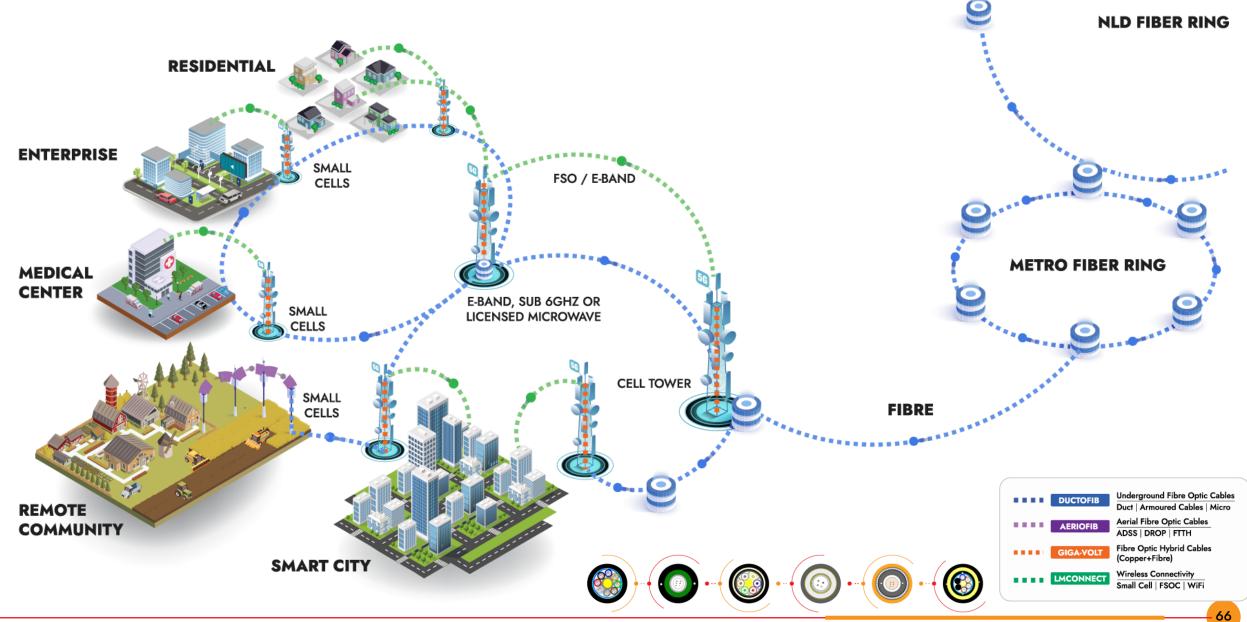
APAR Telecom Solutions

Tomorrow's solutions today

Creating Value by enabling environmentally sustainable connectivity solutions



Providing OFC Solutions for all Telecom Network Needs..



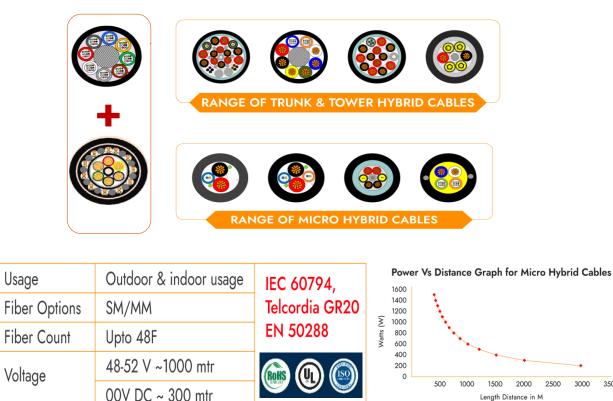
HAPAR 🗄

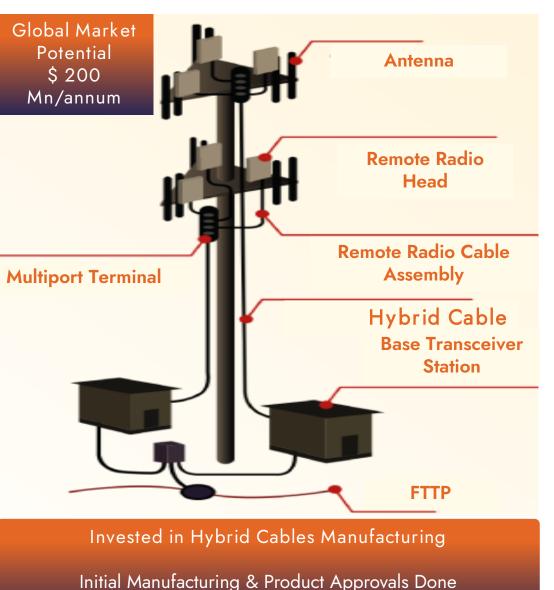
Launched Tower & IoT Connectivity Solution

Hybrid Cables- Giga Volt

A Solution for 5G Networks

The Giga-Volt hybrid solution incorporates both fiber and copper conductors in one cable that deliver power and data to a remote device through copper and fiber medium. As the connectivity needs converges, APAR hybrid cables will assist Telco's for faster, cheaper & greener networks.





Expecting 15% FY'25 Telecom Solutions Revenue

3500

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Established Data Cables to Cater Data Centres Investments...



50% Hyperscale 2X DC Capacity in next 3 Years 20% BFSI **11%** Technology \$ 5.7 Bn Investments **Delhi NCR** For Data Center capacity additions 6% Telecom Retail & E-commerce 5% 791 MW Investments Other 4% Taking industry capacity to 1645 MW O Kolkata 2% Entertainment & Media 80% in MEP Healthcare 2% Mumbai With 10mn sq.ft real estate demand \bigcirc O Pune **1%** Energy Hyderabad USD 5.7 bn capex expected during 2024-2026 Bengaluru 🔾 **46%** Mumbai 问 Chennai **27%** Chennai Invested in Data Cables Manufacturing 7% NCR Mr 4.41

2.89

Chennai

Mumba

0.66

NCR

0.43

Hyderaba

0.40

Pune

0.53

Bengaluru

0.50

Kolkata

0.15

Others

Initial manufacturing & set-up Done Product range under approvals Expecting revenue from FY'25

Source: JLL Report Jun 2024, Industry Analyses

User demand

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4% Hyderabad

6% Bengaluru

5% Kolkata

1% Others

4% Pune

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Established Fiber Network Services



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Customer Priorities



Hassle Free Deployment



Progressive Delivery

All Environment Execution





Soil Strata Inter/Intra City

RoW Management

Tech driven delivery Mechanism

Customer Needs





Service Partner

End to End Telecom Networks









Active N/w Installation



Centre (NOC)

Deliverables

Building Telecom Network

National back bone and last mile fiber connectivity across PAN India including high span aerial solution

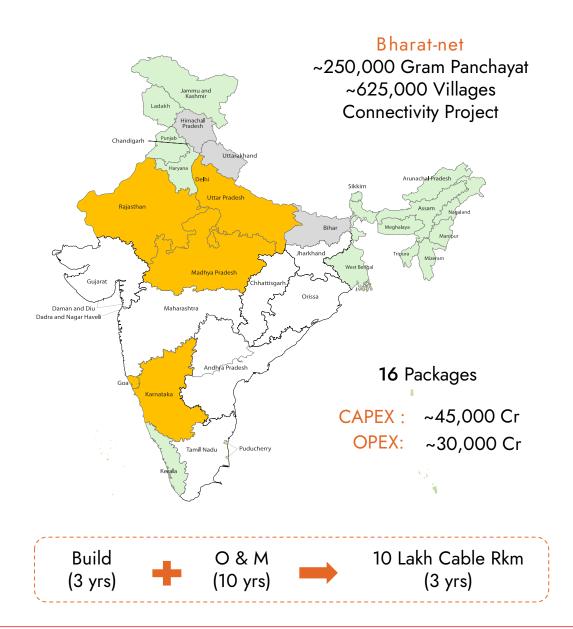
Integrated E2E Network

Enabling faster and efficient end to end telecom networks integration including operations & maintenance

Already Signed Agreement

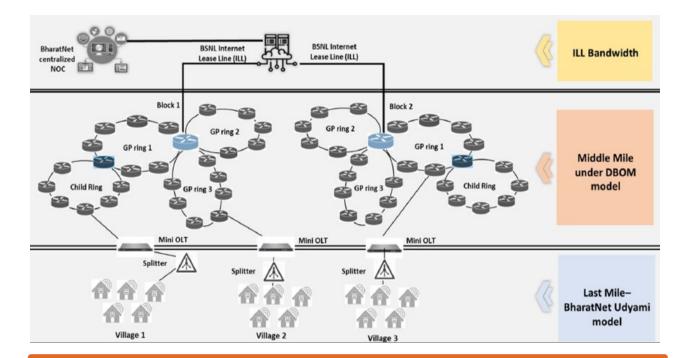
Initial PO for fiber rollout with one of the largest telco's for MH, KK & TL states in India

Connecting Rural India – BHARATNET



Current Scope of Bharat-net Ph-III

- New roll-out of remaining 47K GPs into ring topology with IP-MPLS
- Upgradation of existing BN Ph-I & II (~ 1.16 Lakh GPs) with IP-MPLS
- On demand connectivity to 2.72 Lakh villages 6F OFC Linear N/w
- Establishment of State NOC, to be integrated with Central NOC
- UBR, DMW etc. technologies to be deployed if OFC not possible



Participated in Bharat-net

Strategically Aligned to Upcoming Industry Investments



Urban Networks	 India Tower Fiberisation will go up to 80% in next 5 years from existing 38% and plans to add 5 Mn homes on FTTH on annual basis - \$1 bn by 2030
	APAR approved with all CSP's for Products and Services
	 O UK & EU plans to connect 95% Homes with 1 Gbps by 2030 – €50 Bn by 2030
	APAR products certified with desired Global Standards to address this demand
	 USA CSP's investing in 5G Networks and \$65 Bn BEAD program
	APAR already started supplying 5G products via strategic partnership in USA
Rural Networks	 Bharat-Net - BSNL Rolled out tender worth 75,000 Cr for building more than 10 Lac KM of fiber network connecting more than 650,000 villages of India
	APAR working on this opportunity for both Product and Services Business
	\circ MH and GJ States expecting tender for last mile connectivity for 10,000 Cr. in 6-12 months
	APAR getting strategically aligned with next set of partners
Defence Networks	• Defence planning to spend 1,000 Cr towards fortification of borders with TAC OFC
	APAR got certified with DGQA for TAC OFC and ready with best possible capacity
ource: Industry news and estimates	

Competitive Advantage

Growth – additional market access

- Largest range of UL and CPR Certifications from India to address Last Mile European markets.
- Larger global access to all Power Utilities and EPC Companies in US & Europe to address evolving Telecom demand.

Premiumisation – Technology lead market creation and addressability

- Only producer out of India for Hybrid Cables —enabling faster cheaper and greener deployments for Telecom Towers/5G in US market.
- Only company from India addressing growing demand of connectorized telecom cables for Renewable Energy and Oil & Gas sector.
- Widest range of Fire Rated Cables addressing increasing demand of safety standards.

Optimisation – Business Model efficiencies

- Addressing New Applications with in-house polymer-science knowledge and R&D.
- Leverage of combined facilities addressing specialized Telecom Cables for Defence/ISRO.













Market to remain flat in next 5 years but big enough for APAR Telecom growth

Augmented ourselves with innovative products and approvals for upcoming investments

Building a strong competitive edge to expand market presence with relevancy & premium

Expanding ourselves beyond Products to End to End Services and Solutions Entity

APAR Telecom Solutions Enabling Millions of Lives



HAPAR morrow's solutions toda

INVESTOR DAY PRESENTATION

Auto and Industrial Lubricants

Mr. Sundar Subramanian – Senior Vice President



Demand & Growth Drivers

India Market Scenario

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- Largest 2 & 3 Wheeler market EV just about 5% in 2 Wheeler but over 50% in 3 wheeler
- Largest Tractor Market Will remain Diesel led. Impact of EV will be seen in low HP special application tractors
- Second Largest Construction Equipment market Hardly any impact of EV here
- Second Largest Bus Market Moving to CNG and EV in cities. Inter city will remain fuel led
- Third Largest Truck Market Will remain Fuel led with limited impact in the near term from CNG
- Third Largest Passenger Market EV's still scratching on the surface Hybrids becoming popular





Demand & Growth Drivers

Growth Drivers

- Given the current scenario it is our view that the market shall grow at a CAGR of 3%:
 - Automotive Lubes will grow atleast for the next 5 years at a CAGR of over 2.5%
 - Industrial lubes will grow at a faster pace over the next 5 years at a CAGR of over 4%
- Automotive demand shall remain robust in Agriculture and On highway applications
- Mining and infrastructure space will drive growth for high performance lubricants
- Industrial segment shall drive demand for Metal working fluids
- Growth in the higher end of industrial applications shall be far more accelerated





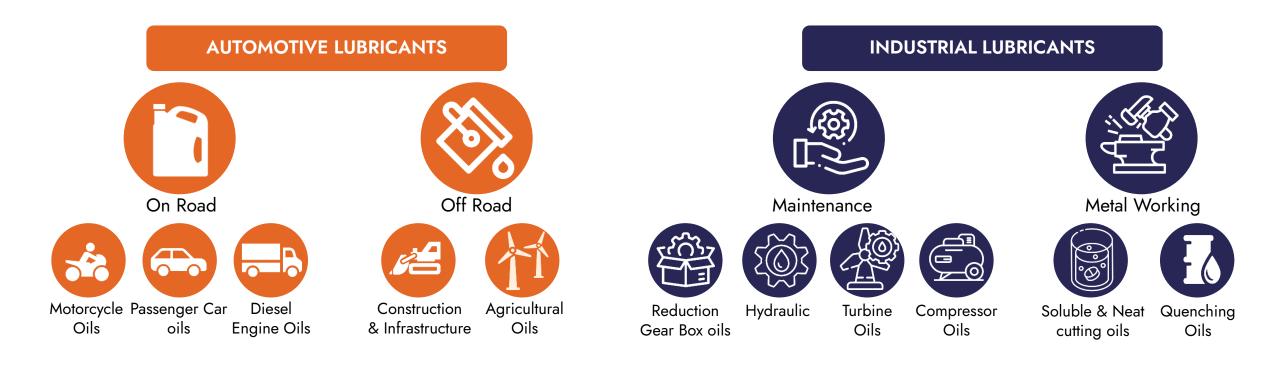
Lubricants - Overview

9th Largest Lubricant player in the Indian market

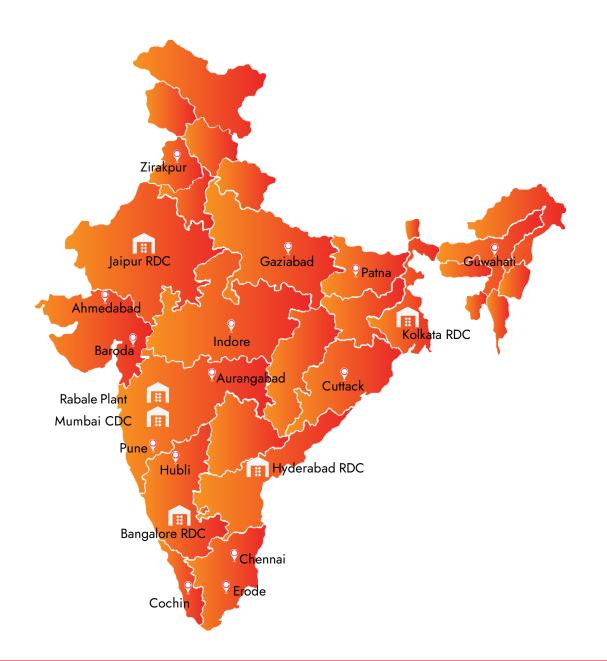
- Volumes in FY 24 Addivated Lubricants 72000 KL
- Among the top three players in the Agriculture segment
- Among the top three private players in the Industrial segment
- Established office in the Middle East with an eye on Exports
- Product portfolio upgraded with a key focus on ESG
 - Offerings with fuel saving
 - Long drain mineral oils & High-performance Synthetic Lubricants introduced
 - AdBlue Diesel Exhaust fluid to meet BS VI emissions



Product Offering





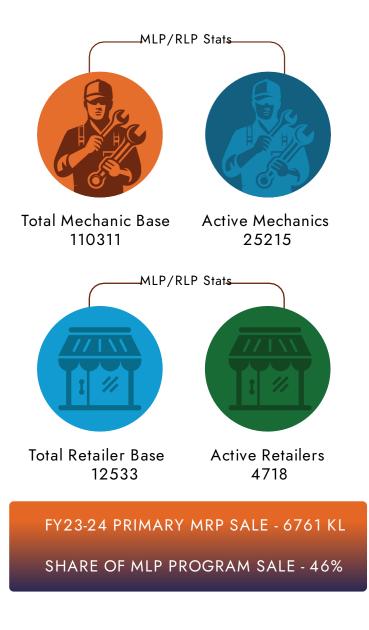


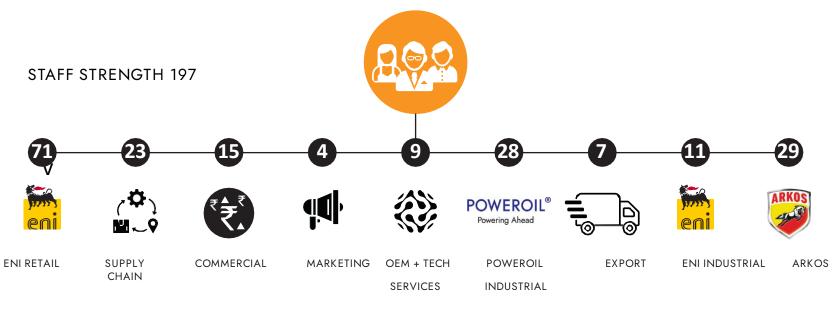
Manufacturing Plant
 Central Warehouse
 Regional Warehouse
 Satellite Depots
 Total space - 2,34,843 Sq Ft.

AdBlue®

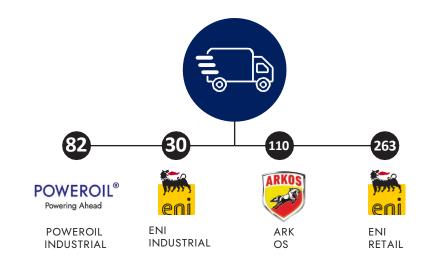
Manufacturing Plant
 Outsource Filing Plant

80





DISTRIBUTION STRENGTH 485



Competitive Advantage

Largest private player in the Indian market by volume of base oils

- Economy of scales
- Association with Eni Italy for high end Lubricants
- Established long term association with key Tractor OEM's with unique cost optimized solutions for domestic and International markets
- Association with all major global additive suppliers
- A flexible manufacturing facility to manage OEM and Private Label products
- Leverage our Logistics network offering services to OEM's to reinforce associations



Key OEM Clients – Agriculture sector



























Key OEM Clients – Other Sectors























Areas of Strength



Automotive Sector

- Leader in Tractor Transmission Products
- Leading brand in ultra light Commercial Vehicles
- Strong OEM associations
- Synthetic and Full Synthetic base stocks for Automotive Grades

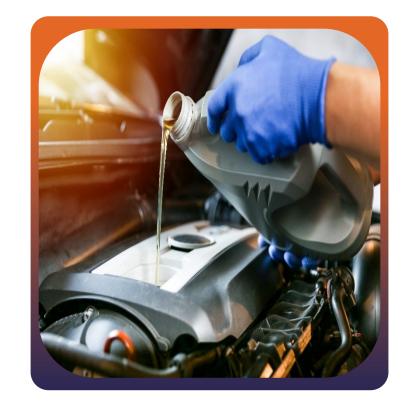
Industrial Sector

- Leader in Industrial Maintenance grades
- Special products in Port & Infrastructure
- Specialized Lubricant solutions for CNG Booster compressors.
- Leader in Refrigerating compressor products

Product Introductions - Automotive

Theme – Durability with Fuel Economy

- Tractor Maxx FE 15W-40 2.5% FE & 600 Hrs Drain Interval
- Dedicated low viscosity line of UTTO for Hydrostatic Transmissions Sole supplier status with Tractor OEM's
- Eni I Sigma Performance Syntech 5W-30 Low viscosity long drain BS VI HD diesel engine oil
- Eni I Sint Levo Ultra OW-40 100% PAO based Synthetic passenger car engine oil



Impact – Differentiated offerings leading to better unit realizations and enhanced customer loyalty



Product Introductions - Industrial



Theme – Eco Friendly

- Cutting Fluids Poweroil Ultra Grind & Ultra Edge 90% Biodegradable Ester based fluids
- Power Cool POE Refrigerating compressor fluids for energy saving and extended drain intervals
- Eni CNG Booster compressor Lubricants for Gas distribution pipelines
- 100% PAO based gear oils & Compressor oils Double drain life over conventional gear oils

Impact – Improved unit margins and enhanced brand image



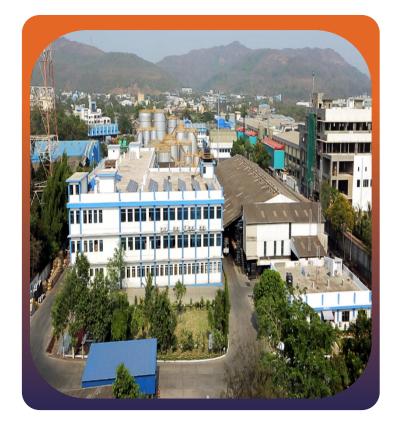
Future Plan & Outlook



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Key Focus Areas:

- Remain focused on the Indian market
 - Significant opportunities in the Automotive and Industrial segments
 - Remain focused on the OEM side of business
 - Expand product offering into non lube segments Car and bike care products
- Export focus into Middle East and Africa markets
 - Local filling arrangements in markets with high tariff barriers
- This should help grow the business at least 3X the India market growth rate







INVESTOR DAY PRESENTATION

Speciality Oils

Mr. Rishabh Desai – Director



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Meet POWEROIL

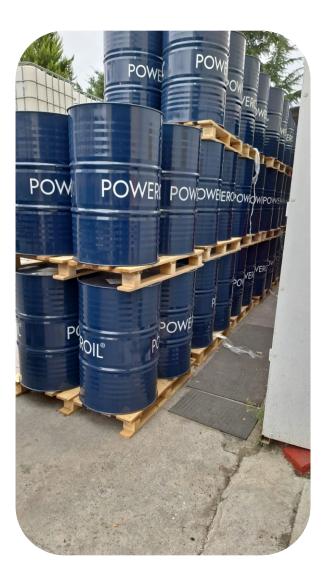


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Entire range of products include

TRANSFORMER OILS	TECHNICAL GRADE WHITE OILS	PHARMACEUTIC AL GRADE WHITE OILS	RUBBER PROCESS OILS
30+ grades	15+ grades	15+ grades	Used in EPDM, tyres and rubbers 15+ grades

Despite having developed numerous grades products can/are customized to meet the exact specification/requirement of the end user.



Global Approvals



We have below UTILITY approvals in foreign countries which are few of many

- a. SEC Saudi Arabia
- b. OETC Oman
- c. MEW Kuwait
- d. TNB Malaysia
- e. ADWEA and SEWA in UAE
- f. MOE Iraq
- g. STEG Tunisia
- h. Eskom South Africa
- i. Power Grid India
- j. WEG Argentina (underway)

OEMS Approvals

- 1. General Electric
- 2. Schnider
- 3. Tyree
- 4. Areva
- 5. Siemens
- 6. ABB
- 7. Huyndai Electric
- 8. Huysong Heavy Industries

Meets international standards

- 1. IEC Standard
- 2. ASTM Standard
- 3. BS
- 4. DIN Standard



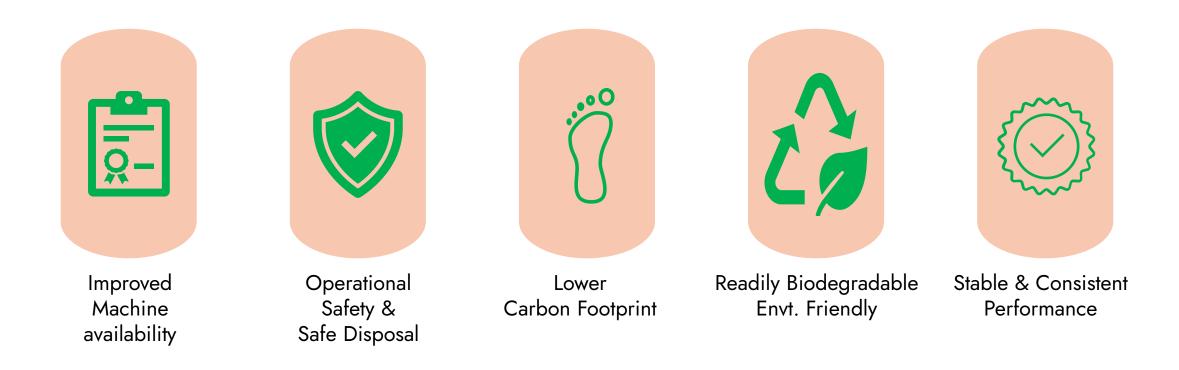
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Synthetic Esters

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Experts in Providing Products with

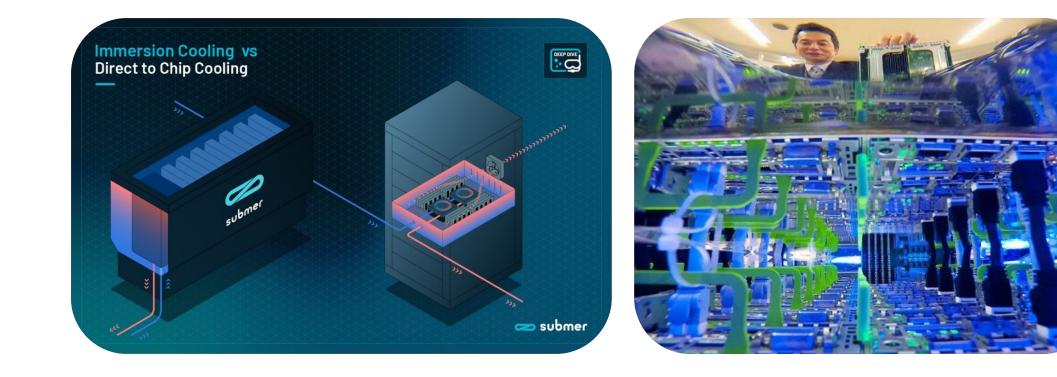


Superior Oxidation Life, High Flash Point & Minimum Carbon Footprint



Chip Cooling





Applications: Eco Sensitive Zones and Critical Areas





APAR



Electronics/Electrochemical reactions generate as much heat as they consume electricity.

- Air is an excellent insulator: not a good conductor of heat
- Liquids are excellent conductors of heat. Water is very good heat transfer fluids, but highly conductive : Can not be used for direct cooling

Dielectric Fluids are excellent conductors of heat and fully Insulating up to 60KV: biodegradable/nontoxic/non-corrosive

Challenges in Thermal Management



- Heat Dissipation is the limiting factor for Electronics performance
- In New multi-core CPUs / GPUs / FPGAs / ASICs waste heat can now exceed >4000W per device.
- Air cooling is extremely power inefficient –consuming 40% to 50% of total facility energy usage:
- o 30 40% of power is consumed by air-conditioning, fans, and associated air-cooling/handlers
- $_{\odot}$ 5% 20% of the power used by the device's onboard fans
- More than 1/3 the space in data centers / mines are dedicated to air cooling requirements: Fans, Filters, Air Conditioners, Chillers, Duct Work, Compressors, etc.
- The Air-cooling infrastructure capital costs and total operational costs are very high compared to Liquid systems

Data Centers

- Liquid cooling within the data center is the process to remove heat and is in direct contact with the electronics
- o Variety of liquid immersion technologies available to cool electronics within the data center
- The common denominator for each immersion system is dielectric liquid



- Global white oil demand outside of India and China is 950 KT
- Even split between technical and pharmaceutical grade
- APAR Exported 1,30,000 MT in FY 23-24 of all white oil grades combined



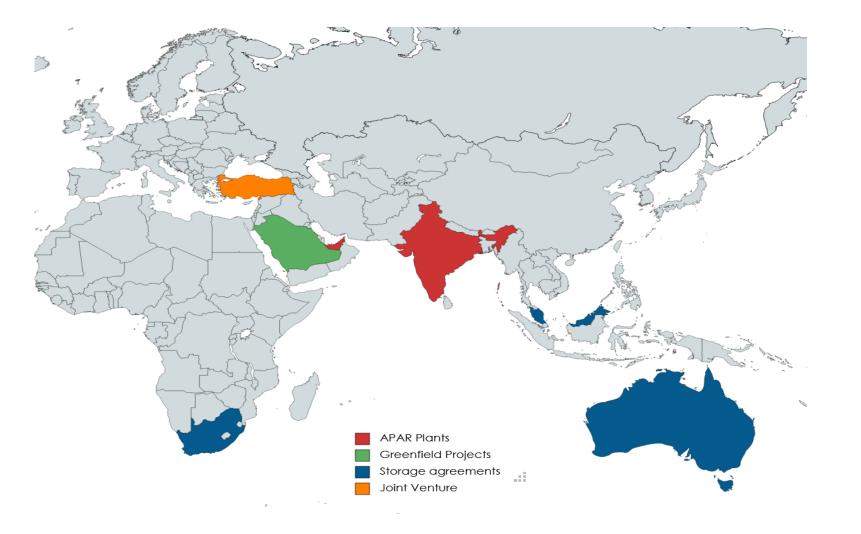
Hot Melt Pressure Sensitive Adhesive





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1.Turkey

- o Bulk Storage (3500 MT) in bonded tanks in Gebze Port
- Local blending facility in Istanbul
- Market share of 50% overall and 85% for the paraffinic grade
- Total volume 15000 MT and Revenue over \$20 million



2. South Africa

- APAR provides the raw material/finished product in Flexi bags /ISO Tanks
- Engen handles the storage and marketing
- APAR is 1 of 2 companies with ESKOM approval
- Over 60% market share in RSA market





3. Australia

- Working with DKSH Australia
- Storage tanks with 2000 KL capacity
- Market share 50% in transformer oil
- Market share 57 % in white oil
- Volume in 2021: 6,175 MT Volume in 2023: 7,200 MT
 Over 16% growth in the last 2 years

4. Malaysia

- Local blending facility in Shah Alam, Malaysia
- Market share of 45% for transformer oil
- Total volume in FY 23-24 is 1450 MT
- Volume in FY 24-25 YTD is 600 MT
- Approvals in TNB





5. United Arab Emirates

- o 100% owned subsidiary
- Crossed volume sales of 100,000 MT in FY 23-24
- Storage expansion project underway
- Over 70% market share in transformer oil in the GCC

6. Saudi Arabia

- Neom, Expo 2028 and the FIFA World Cup
- SEC Approval in place for APAR India
- Collaboration with Luberef in the LubeHub in Yanbu
- Manufacturing right across form the Luberef refinery with direct pipeline transfer of base oil





MOUs Signing Ceremony for Lu





INVESTOR DAY PRESENTATION

Financial Overview

Mr. Ramesh Iyer – Chief Financial Officer



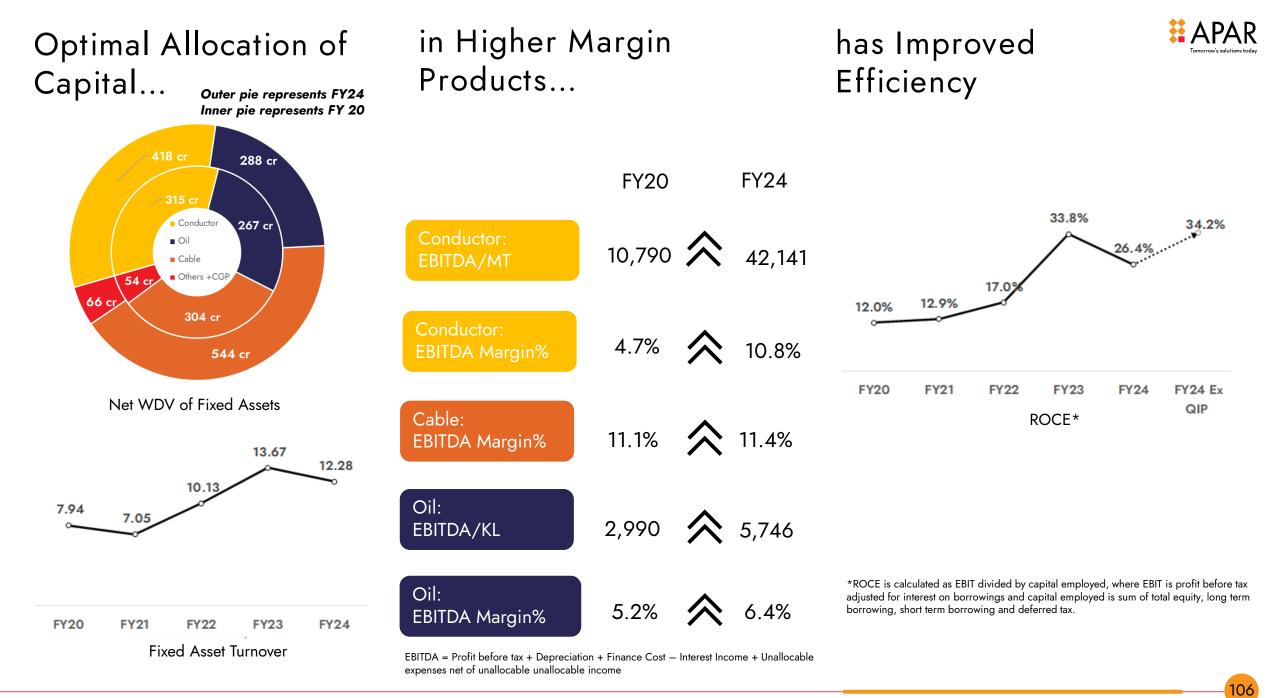
Transformation Initiatives Driving Financial Outcome



Initiatives	Outcome		
Innovation and Customer Centricity	 Gaining First-mover advantage HTLS, MVCC conductors, CTC, Bus bars Wind cables & cables used for Specific industry applications 	Revenue FY 21 CAGR FY 24 6,388 cr 36% 16,153 cr	
Competitive Edge	 Pioneer in using E-beam Technology in Housewires Market leader in domestic business for Special grade Transformer oil Lightweight & High Corrosion resistant AL-59 conductor 		
Premiumisation	 Premium conductors, CAGR of 38% last three years (volume) Higher emphasis on special application cables (renewables, defence, railways, shipping etc.) CAGR of 48% last three years 	EBITDA % FY 21 FY 24 7.1% 10.1%	
Widening Global Presence	 Highest no. UL certificate from India for supply of cables in US Exports Growing at CAGR 40% last three year Added > 40 countries in last 5 year 		
Strategic Investment in Growth Levers	CapEx increased from INR 145 crores in FY20 to INR 331 crores in FY24 with focus on premium business verticals Expanding production capacity ahead of market demand to leverage on opportunities		

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Investor Day – August 2024



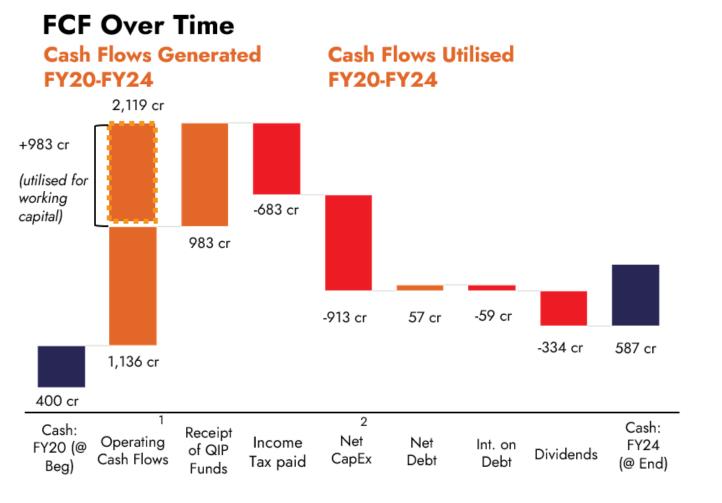
EMPOWERING THE GLOBAL ENERGY TRANSITION

Investor Day – August 2024

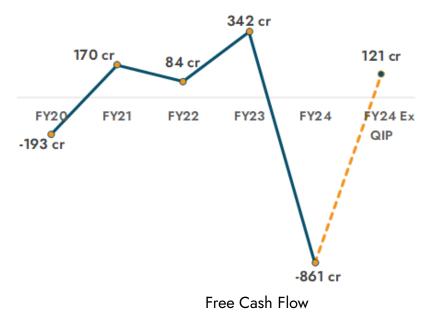
Robust Financials Indicating Strong Capability to Generate Positive



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Strong capability to generate positive FCF over a time



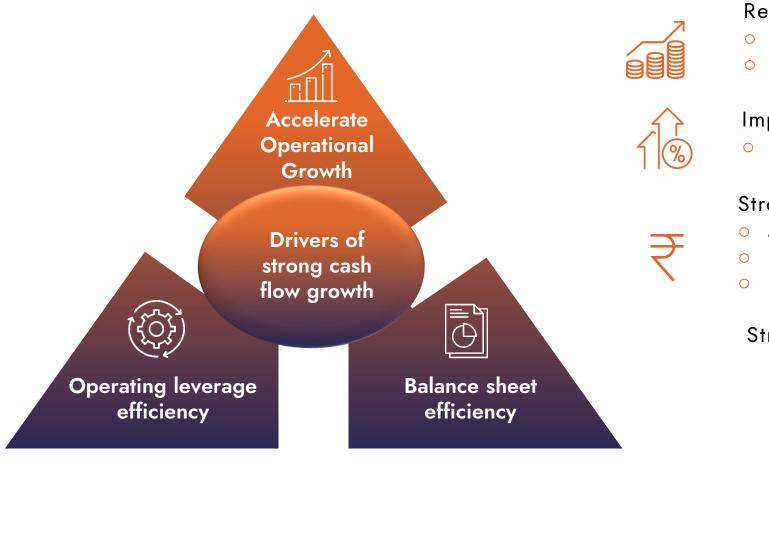
Free Cash Flow (FCF) is calculated as operating cash flows adjusted for income tax payment and Net Capex

1. Operating cash flows is calculated as profits before tax adjusted for non-cash adjustments and changes in working capital 2. Conductor: 303 cr: Cable: 450 cr: Oil: 105 cr: Others & GCP: 55 cr

Drive Operational Efficiency and Maximise Cash Flows



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EBITDA = Profit before tax + Depreciation + Finance Cost – Interest Income + Unallocable expenses net of unallocable unallocable income

*NOD is calculated based on the closing working capital

Revenue and EBITDA growth

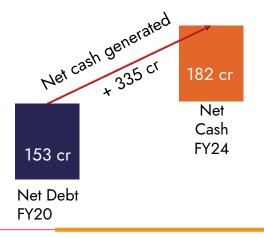
- Revenue grew at 15% (5y CAGR)
- EBITDA grew at 27% (5y CAGR)

Improved EBITDA Margin by 3.6%
EBITDA 6.5% in FY20 to 10.1% in FY24

Strong monitoring of working capital

- Average NOD* based on last 3 years 50 days
- > 50% of the secured receivables
- < 2% exposure to state-run distribution companies

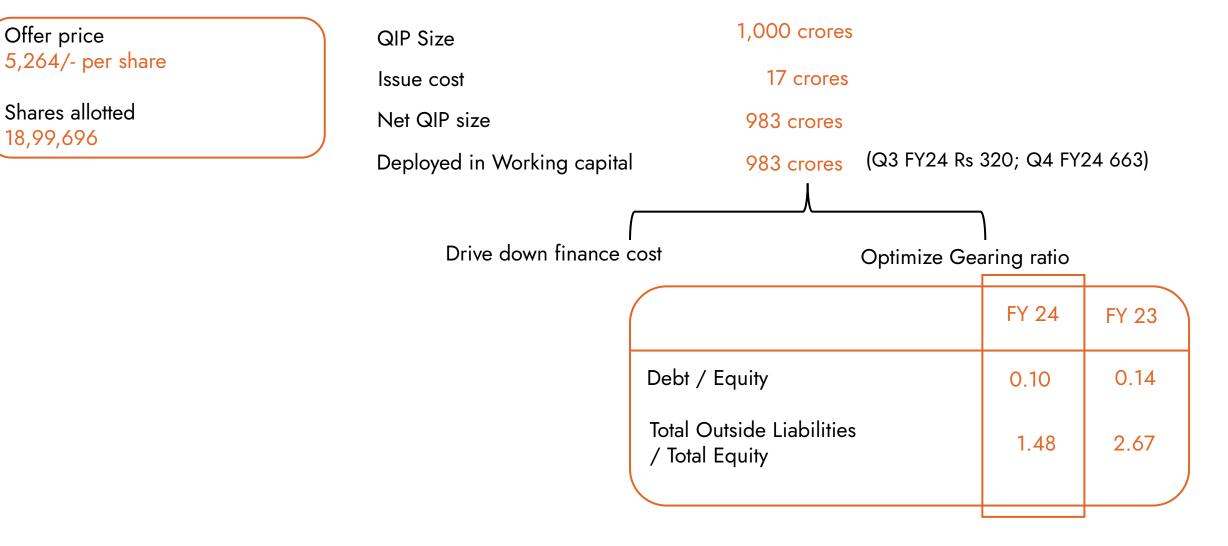
Strong Cash Management



EMPOWERING THE GLOBAL ENERGY TRANSITION

QIP Funds Further Strengthening Balance Sheet





• Debt consists of long-term borrowing and short-term borrowings

• Total outside liabilities consists of non-current liability and current liability

We are Appropriately Positioned to Tap Long Term Opportunities



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Robust Growth Drivers

- Exists strong headroom for growth based on renewables / transmission expansion
- Growth opportunities from differentiations & improvisations
- Benefits of shift from China + 1

Operating Leverage Efficiency

- Double Digit EBITDA margin
- PAT margin at ~ 5%

Dominant Market Position

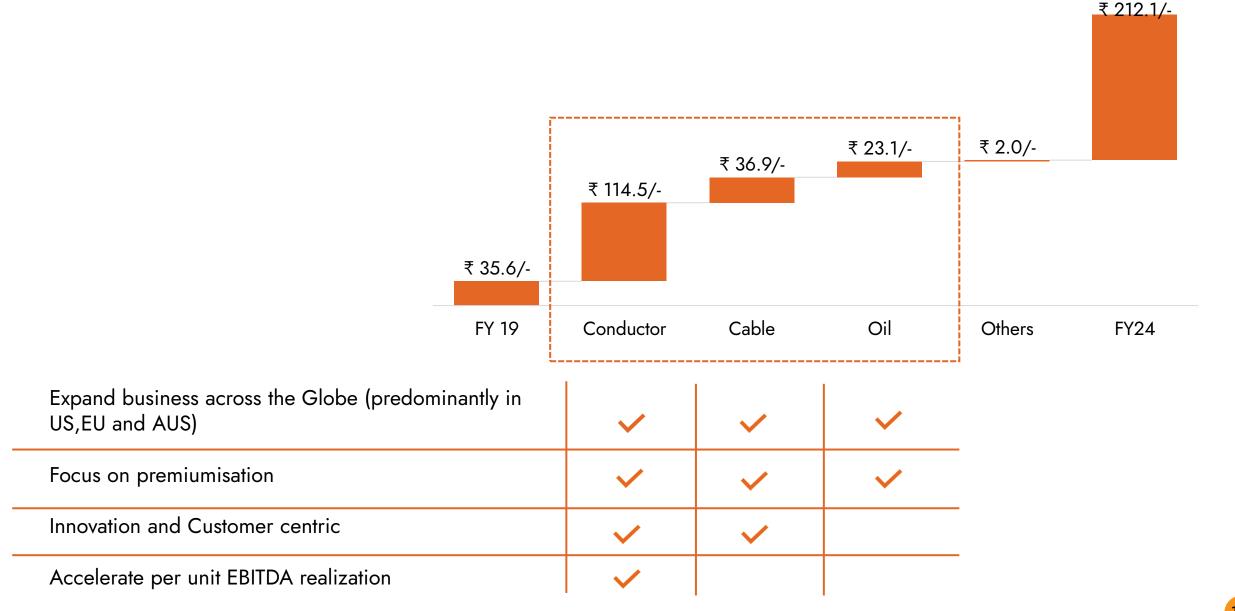
- Leadership positions:
 - # 1 global aluminum alloy conductor manufacturer
 - # 1 renewable cable manufacturer from India
 - # 3 global transformer oil manufacturer
- Potential from untapped western markets (e.g.US)

Financial Discipline

- Strong capital structure optimal use of debt
 D/E at 0.10;
- Credit rating upgrades in last 2 years
- Delivering ROE >20%
- Effective risk management strategies

EPS Growth Journey

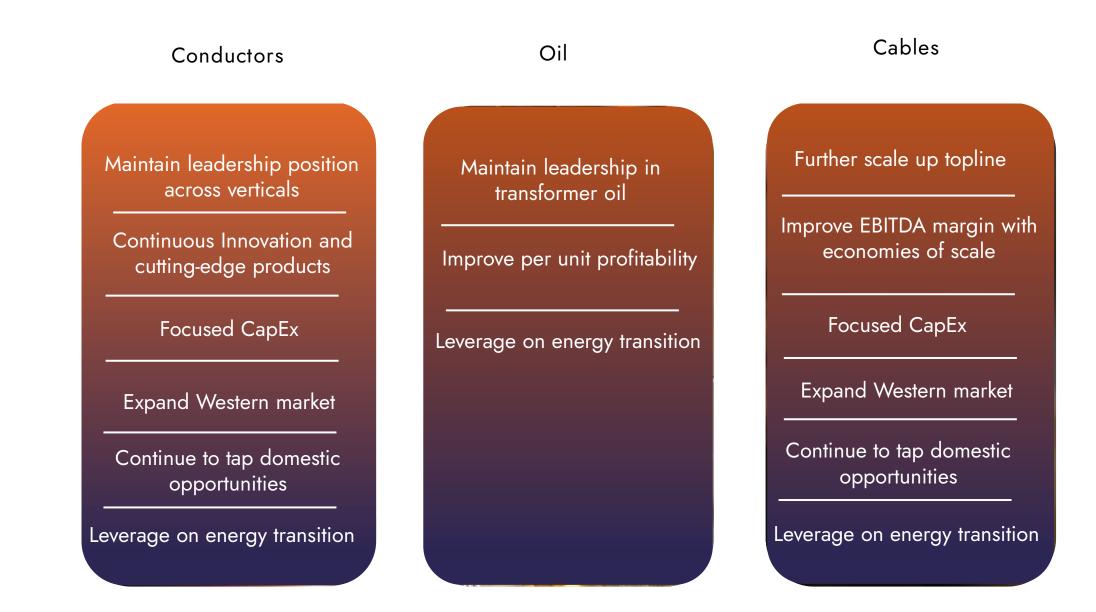




EMPOWERING THE GLOBAL ENERGY TRANSITION

Through FY 2028.....





EMPOWERING THE GLOBAL ENERGY TRANSITION





INVESTOR DAY PRESENTATION

ESG and Sustainability

Mr. Suyash Saraogi – President (Strategy & Projects)



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Need for Sustainability

Sustainability @ APAR

- Alignment of organization's purpose, strategy, business & governance
- Measurement, Disclosure & Target setting
- \circ $\,$ Path to Net Zero $\,$
- Great Place to Work (GPTW)
- Challenges & Forward Path



What the World is Doing to Mitigate the Impact of Climate Change?



COPs, location and year

COP 1: Berlin, Germany (1995) COP 2: Geneva, Switzerland (1996) COP 3: Kyoto, Japan (1997) COP 4: Buenos Aires, Argentina (1998) COP 5: Bonn, Germany (1999) COP 6: The Hague, Netherlands (2000) COP 7: Marrakech, Morocco (2001) COP 8: New Delhi, India (2002) COP 9: Milan, Italy (2003) COP 10: Buenos Aires, Argentina (2004)COP 11: Montreal, Canada (2005) COP 12: Nairobi, Kenya (2006) COP 13: Bali, Indonesia (2007) COP 14: Poznań, Poland (2008) COP 15: Copenhagen, Denmark (2009) COP 16: Cancún, Mexico (2010) COP 17: Durban, South Africa (2011) COP 18: Doha, Qatar (2012) COP 19: Warsaw, Poland (2013) COP 20: Lima, Peru (2014) COP 21: Paris, France (2015) COP 22: Marrakech, Morocco (2016) COP 23: Bonn, Germany (2017) COP 24: Katowice, Poland (2018) COP 25: Madrid, Spain (2019) COP 26: Glasgow, Scotland (2021) COP 27: Sharm El-Sheikh, Egypt (2022) COP28 : Dubai, United Arab Emirates (2023) 115

 COP stands for Conference of Parties. It is the main decision-making body of the UNFCCC (United Nations Framework Convention on Climate Change).

• It includes representatives of all the countries that are signatories (or 'Parties') to the UNFCCC.

- There are 197 Parties to the UNFCCC.
- COP meetings are crucial for making key decisions on issues related to climate change, such as emissions reduction targets, financial support, and adaptation measures.
- These meetings are held annually.
- The last COP (COP-28) was held in Dubai (UAE) during 30 November to 12 December 2023.

COP (Conference of Parties)



Outcome of COP-28

- ✓ Shift away from fossil fuels has been explicitly included in a final agreement at a COP for the first time
- ✓ Leaders from oil-producing countries have agreed to this transition.
- Around 50 hydrocarbon companies (incl. supermajors such as ExxonMobil, Shell, Saudi Aramco, ADNOC etc.) have pledged to end the routine flaring of methane to a mere 0.2% of oil & gas production by 2030. These companies account from some 40% of global oil production.

COP-33 is scheduled to be held in India in year 2028.

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Investor Day – August 2024

Need for Sustainability



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Market Demand

- Each country has accordingly declared its NDC (National Determined Contribution) and is requiring their corporates to reduce emissions in their operations and across their supply chain.
- Accordingly, APAR's customers who have committed to Net Zero as per their country's mandate are demanding low carbon product from their suppliers.
- Some of these customers have put stringent sustainability criteria as bidding qualifications.

Regulatory Compliances

Governments around the world and India are implementing stricter regulations on emissions, waste management, and resource use. Recent examples are:

- \circ Business Responsibility & Sustainability Report (BRSR) introduced by SEBI
- $\,\circ\,$ Carbon Border Adjustment Mechanism (CBAM) for supplies to EU

Cost Savings

 Sustainable practices lead to significant cost savings through efficient use of resources (such as energy and raw materials). APAR achieved tremendous cost savings through adoption of Renewable Energy at our plants.

Sustainability performance is critical to remain part of global supply chain!



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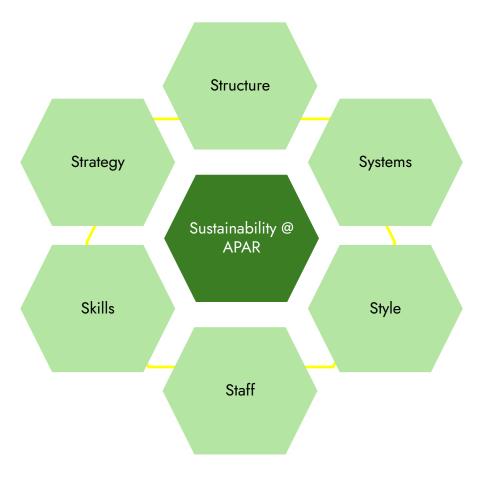


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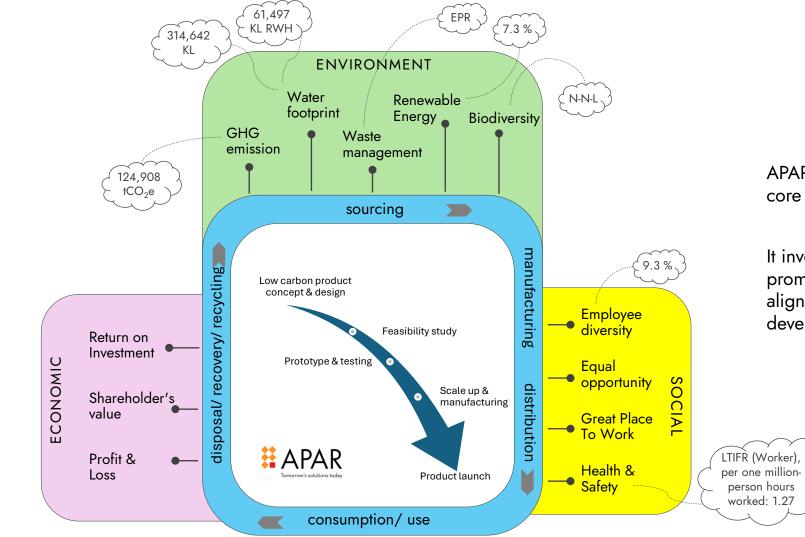
Need for Sustainability Sustainability @ APAR

Alignment of organization's purpose, strategy, business & governance

- APAR's mission
- Sustainability is integral part of APAR's business
- Board level Committee & Board Oversight
- Measurement, Disclosure & Target setting
- Path to Net Zero
- Great Place to Work (GPTW)
- Challenges & Forward Path



Sustainability is Integral Part of APAR's Business



APAR has integrated sustainability into its core business operations:

It involved adopting eco-friendly processes, promoting social responsibility, and aligning company values with sustainable development goals.

Board level Committee & Board Oversight



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APAR had formed a board-level committee, the Corporate Social Responsibility and Sustainability (CSR&S) Committee, to enhance its focus on sustainability.

The purpose of this committee is to review sustainability goals, ESG risks and opportunities, ESG targets, and performance against established sustainability metrics, as well as sustainability-related policies, programs, and initiatives.



Business and Climate Change: Towards Net Zero Emissions Trailer



The Chairman and Managing Director of APAR has completed a specialized course on

'Business and Climate Change: Towards Net Zero Emissions'

from

Cambridge Institute for Sustainability Leadership (CISL)

The sustainability issue is a scheduled agenda item in every board meeting (standing agenda item).

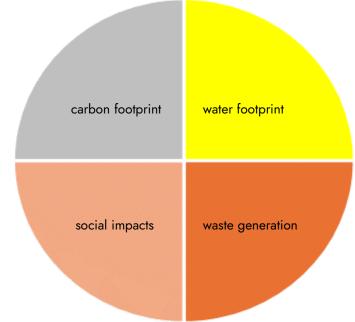


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Sustainability @ APAR

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 - Emission & Intensity trend
 - Carbon Footprint Assurance
 - Water management
 - Disclosures: CDP, EcoVadis, BRSR Report, ESG Report, TCFD (Task Force on Climate related Financial Disclosure), Environmental Product Declaration (EPD)
- Path to Net Zero
- Great Place to Work (GPTW)
- Challenges & Forward Path



Emission & Intensity Trend



Cable &

Conductor

Business *

Oil Business

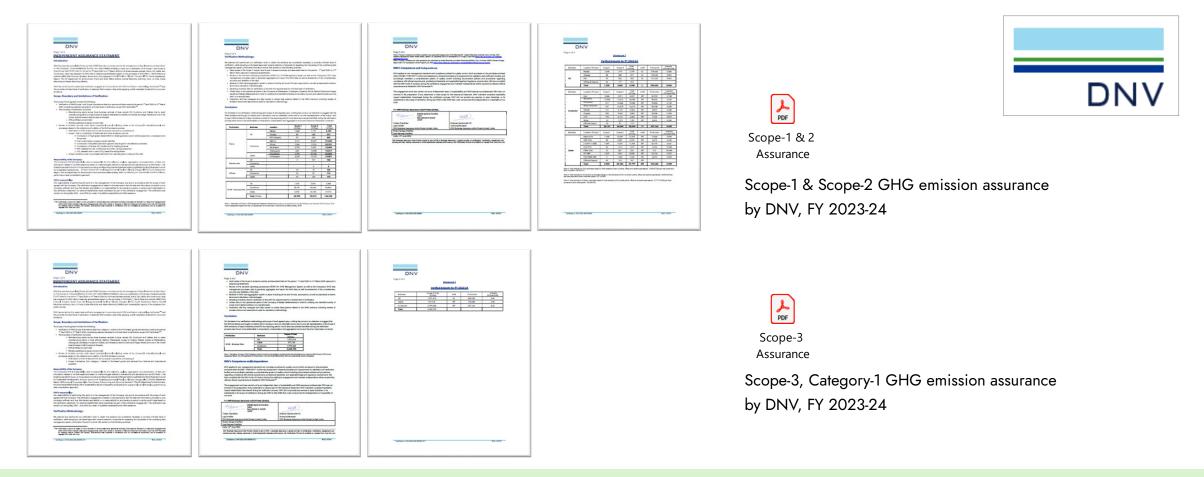
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Carbon Footprint Assurance



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Our carbon footprint numbers are verified by an independent third-party assurance provider



Commenced assurance of Scope-3 GHG emissions starting FY 2023-24

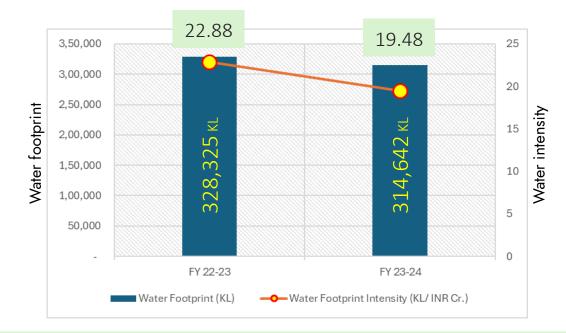
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Water Management

Water footprint

Due to various measures taken by APAR, not only the water footprint intensity, but also the total absolute water consumption has gone down (in-spite of increased production).



- (A) Demand Side Management
- Monitoring and Evaluation
- Leak Detection and Repair
- Water-Efficient Technologies
- Recycling and Reuse
- Treatment and management of wastewater is done through ETP and STP across the plants.

(B) Supply Side Management

- Rainwater Harvesting (RWH)
 - APAR has created rainwater harvesting potential through extensive investments in its Rainwater Harvesting (RWH) initiatives.
 - 61,497 KL of RWH was done during FY 2023-24.

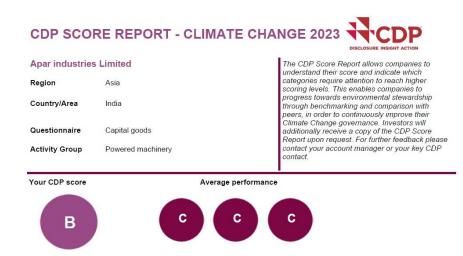
Additionally, APAR has decided to integrate water neutrality in the plant design considerations for its upcoming facilities

Disclosures

(a) CDP disclosure

APAR started voluntary disclosure of climate related emissions to CDP (Carbon Disclosure Projects) since last 2 years.

We were awarded a score of 'B' in year 2023 by CDP.



Asia

Global Average

Powered machinery



CDP Scoring Tiers

Leadership Implementing current best practices	A A-
Management Taking coordinated action on climate issues	B B-
Awareness Knowledge of	С
impacts on, and of, climate issues	C-
Disclosure Transparent about	D
climate issues	D-
Fail Fail to provide sufficient information to CDP	F

Work is under progress for CDP disclosure for 2024 ... and would be completed by mid September.

Only 27 companies in India were ahead of APAR (3 companies got 'A' and 24 companies got 'A-' score) in 2023.

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Investor Day – August 2024

Disclosures



(b) EcoVadis disclosure

Disclosure to EcoVadis being made every year.

EcoVadis is a renowned evidence-based online platform, providing supplier sustainability ratings and allowing companies to assess the ESG performance of their global suppliers.

Received a silver medal from EcoVadis with 79 percentile score in Oct 2023.

ecovadis



APAR's name found place in Top Quartile in EcoVadis disclosure !

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Disclosures

(c) Disclosure through BRSR Report

As mandated by SEBI, we had published our BRSR (Business Responsibility and Sustainability Report) for FY 2023-24.

It is a part of our Annual Report and can be accessed from our website.

2	Corporate Identity Number (CIN) of the Listed Entity Name of the Listed Entity	L91110Gj19899LC012802							
3				1	Corporate Identity Number (CIN) of the Lis	led Entity	L91110GJ1989PLC0		
		APAR Industries Limited		2	Name of the Listed Entity		APAR Industries Limit	ed	
	Year of incorporation	1989		3	Year of incorporation		1989		
	Registered office address	301 Panorama Complex, F Gujarat - 390007, India	R C Dutt Road, Vadodara,	4	Registered office address Corporate address		Gujarat, India	iex, R. C. Dutt Road, Vadodara - 39000 No. 4 & 5, Corporate Park, V. N. Par	
5	Corporate address	'APAR House', Bidg. No. 5 - Trombay Road, Chembur (Maharashtra), India					Marg. (Sion-Trombay (Maharashtra), India	No. 4 & 5, Corporate Hark, V N Para Road), Chembur, Mumbai - 40007	
_	Enal	com.sec@apar.com		6	5mail Telephone		com.sec@apar.com		
	Telephone	+91 0265 2339906		7 8	Telephone Weinstein		+91 0265 2339906		
	lelephone Website	+91 0265 2339906 www.spar.com		8	Website Financial year for which reporting is being	dum	www.apar.com FY 2023-24		
				10	Name of the Stock Exchange(s) where share			cas of India Limited, BSE Limited	
	Financial year for which reporting is being done	2022-23		11			Rt. 40.16.83.150/-		
	Name of the Stock Exchange(s) where shares are listed	National Stock Exchange Bombay Stock Exchange		12	Name and contact details (telephone, email person who may be contacted in case of an			Pesident - Strategy & Projects	
	Paid-up Capital	₹ 38,26,86,190/-			BRSR report		Email ID: saveth.sare		
	Name and contact details (telephone, email address) of the person who may be contacted in case of any queries	Mr. Suyash Saraogi, Presi Telephone No. : 022-6780	0400	13			Consolidated basis		
3	on the BRSR report Reporting boundary - Are the disclosures under this	Email ID : suyash.saraogis Consolidated basis	Bapar.com	_	which form a part of its consolidated fina- talen together).	ncial statements,			
	report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial			14 15	Name of assurance provider Type of assurance obtained		Planned Planned		
	statements, taken together).				Products/ Services				
				16	Details of business activities (accounting for				
rod	acts/ Services			1	SI Description of main activity			% of tumover of the entity	
4 0	Netails of business activities (accounting for 90% of th	e turnover):		1	1 AAC/ AAAC/ ACSR Conductors 2 Transformer & Speciality Olia	Manufacturin Manufacturin		47.66%	
				1	2 Transformer & Speciality Olis 3 Power/Telecom Cable	Manufacturin Manufacturin		28,71%	
5	Description of main activity Descrip	tion of business activity	% of turnover of the entity		3 Power/Telecon Cable 4 Polyman	Manufacturin		0.73%	
1	Transformer & Speciality Oils Manufac		30.96%	17	Products/ Services sold by the entity (accou				
4	AAC/ AAAC/ ACSR Conductors Manufac		46.63%		SI Product/ Services	NIC Code		% of total turnover contributed	
	AAC/ AAAC/ ACSR Conductors Manufac Power/ Telecom Cable Manufac		46.63%	1	1 AAC/ AAAC/ ACSR Conductors	2732		47.66%	
1		auning		1	2 Transformer & Speciality Oils	1920		28.71%	
3									
10141	Polymer Manufac	turing	0.71%		3 Power/Telecon Cable 4 Polymer	2732		22.90%	

BRSR report for FY 2024-25 need to be audited (Reasonable Assurance of BRSR Core) as per compliance requirement!

🚼 APAR

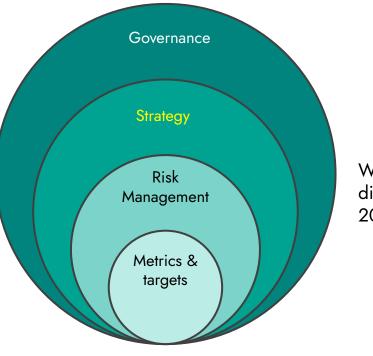
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Disclosures

ESG Report:



TCFD (Task Force on Climate related Financial Disclosure)



Work is at advance stage and disclosure would be made by Oct 2024

The 4 pillars of TCFD

Framework that helps organizations assess and disclose the financial risks and opportunities associated with climate change.

APAR's TCFD strategy:

We are working on to develop a comprehensive TCFD strategy that covers four key areas:

- Governance
- Strategy
- Risk Management, and
- Metrics & Targets

It will ensure that climate-related considerations are integrated into our decision-making processes and that we are transparent in our reporting to stakeholders.

It will encompass the following:

- Climate Risk Assessment
- Scenario analysis and review short-, medium- and long-term climate related risks and opportunities
- Integration of Climate Risk into ERM
- Quantification of financial impact with respect to climate related risks and Opportunities

Environmental Product Declaration (EPD)

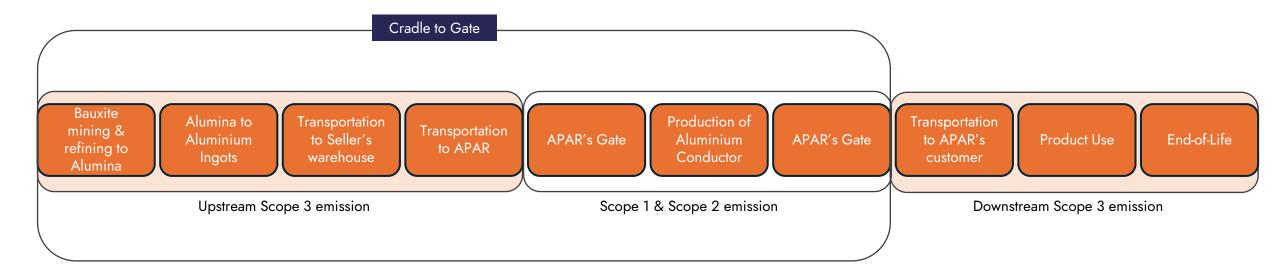


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We have measured and reported the EPD for AL 59 conductors, Aluminium EC Wire Rod Grade 1350, Aluminium Alloy Wire Rod Grade 6201 and Aluminium EC Wire Rod Grade 8176 at our website, <u>www.apar.com</u>

It communicates the carbon emission through entire life cycle of a product (Cradle-to-Gate).

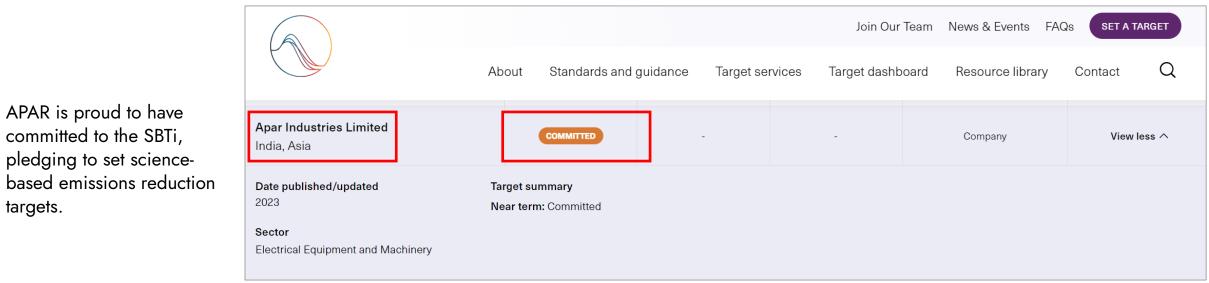
The report covers carbon footprint computation, verification, validation and certification over its lifetime by EPD Hub as per EN 15804+A2 & ISO 14025 / ISO 21930 standards.



Aligning with the Science-Based Targets Initiative



The Science-Based Targets initiative (SBTi) is a global collaboration that helps companies set ambitious emissions reduction targets in line with the latest climate science.



source: https://sciencebasedtargets.org/companies-taking-action#dashboard

APAR's commitment to SBTi aligns with our vision of being a leader in sustainable business practices and doing our part to mitigate the impacts of climate change.

By committing to the SBTi, we are holding ourselves accountable to ambitious, science-based emissions reduction targets. This will guide our strategic decision-making and investments, ensuring that we make tangible progress towards a more sustainable future.



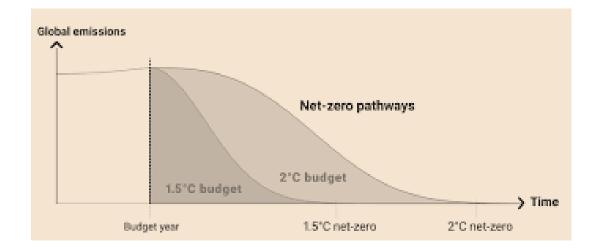
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 - APAR's energy transition plan
 - Development of low carbon products
 - Reduction of value chain emissions (sustainable procurement)
- Great Place to Work (GPTW)
- Challenges & Forward Path



APAR's Energy Transition Plan



4%

7%

14% Est.

29% Est.

39% Est.

45% Est.



Renewable Energy Adoption

29% short term RE% target (by Mar 2026)

This includes investing in on-site solar installations, as well as procuring renewable energy through wind-solar hybrid power.

Energy Efficiency Measures

Alongside our RE efforts, we have undertaken detailed energy audits at our plants. The recommendations have been implemented, and options are further explored to enhance energy efficiency. Several measures have been implemented including optimizing HVAC systems, pumps and motors, compressors, and adopting smart building technologies to reduce our overall energy consumption.

Net Zero Roadmap

50% GHG emission intensity reduction by 2030

We are in the process of developing a detailed roadmap that outlines our strategy, milestones, and investments required to reach this ambitious goal.

Mar-23

Mar-24

Mar-25

Mar-26

Mar-27

Mar-28

Development of Low Carbon Products (1 of 2)

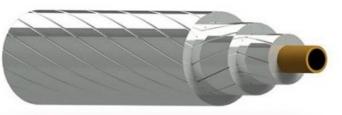


Low carbon products and services are those that minimize greenhouse gas emissions throughout their life cycle, from design and development to use and disposal.

Customers are demanding low-carbon products (lower embedded carbon) to meet their productcarbon footprint.

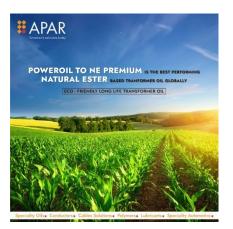
ACCC Conductors

Aluminium Conductor Composite Core (ACCC) have higher current carrying capacity (CCC) compared to conventional ACSR or AAAC, and thereby upgrade transmission networks with minimal infrastructural impact. These are more energy efficient for power transmission as they generally have lower resistance (lower I2R losses). This leads to lower carbon emission on account of lower energy loss.



Poweroil NE/ Poweroil NE Premium

Poweroil NE/ Powerline NE Premium - APAR's Poweroil range of products has a range of specially formulated transformer oils that are environment friendly, having excellent cooling characteristics, higher oxidation stability, lower gassing tendencies and stable insulating properties over its useful life. These are natural ester-based transformer oils that are formulated from plantbased feedstocks, having very low embedded carbon (as compared to mineral oilbased feedstock) and biodegradable.



APAR is now working with a leading European manufacturer to jointly develop low carbon products !

Customers' demand for low-carbon product is increasing with time - it is providing a competitive edge to APAR !

Development of Low Carbon Products (2 of 2)





Natural Ester-Based & Synthetic Ester-Based Transformer Fluids

APAR's natural ester-based fluids offer high biodegradability and exceptional fire safety, ideal for fire-sensitive applications.

APAR's Synthetic ester-based alternatives provide higher bio-degradability compared to mineral oils and also provide extended service life and high temperature resistance, suitable for demanding environments, reducing losses through better heat transfer and simplifying disposal.

These newly developed T-oils are ideal for environmentally sensitive installations of solar and wind on the water or near water bodies. They also provide superior performance in traction transformers used to power locomotives.

Driving Green Progress: APAR's Advanced Automotive Lubricants

In response to BS-6 emission norms and for increased fuel efficiency, APAR developed Eni Tractor Maxx FE 15W-40 engine oil. This lubricant, as evidenced by successful trials conducted with tractors OEMs yields fuel savings of 2.5% and an extended drain interval of 500-600 hours, compared to the previous 300 hours.

Power Sona Ultra (tractor transmission fluids) – are low viscosity fluids (10Cst, 20Cst, and 32 Cst) which work in harmony with the engine oils to optimize fuel efficiency. It complies with the stringent CAFE (Corporate Average Fuel Economy regulations) regulations, which requires engine oils (for petrol and diesel passenger cars) to be engineered to strike the optimal balance between fuel efficiency and durability, ensuring extended drain intervals and superior performance.

AdBlue diesel exhaust fluid is a game-changer in the quest for cleaner transportation. Formulated to the highest purity standards, this innovative solution plays a pivotal role in the selective catalytic reduction (SCR) process, slashing nitrogen oxide (NOx) emissions by 85% and thus meeting the Bharat VI standards. APAR was the first company in India to be approved to the VDE Germany for Ad Blue.

Reduction of Value Chain Emissions (Sustainable Procurement)



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- Over 95% of our emission is on account of Scope-3 emission (indirect emission, outside the boundary of APAR)
- Of the above, over 80% emission is on account of emission from Category-1 (purchased goods & services). Base Oil and Aluminium account for 90% emission of Scope-3 Category-1 emission

Initiatives:

We are actively working to identify and reduce our Scope 3 emissions through collaborative initiatives with our suppliers and customers. This includes:

- ✓ Procurement of low-carbon embedded raw materials including green aluminium
- ✓ Increased engagement through regular supplier awareness programs (13 such webinars were conducted covering 310 suppliers during FY 2023-24)
- ✓ Making supplier understand, agree and sign the APAR's Supplier Code of Conduct
- ✓ Using molten aluminium as direct raw material (at our Orissa plants) as against the industry practice of procuring aluminium ingots and then melting it before use. This has been made possible because of strategic location of APAR's plant next to aluminium smelters.

The use of molten aluminium resulted in reduced scope-1 & 2 emissions, whereas the proximity to supplier resulted in reduced scope-3 inward logistics emissions.

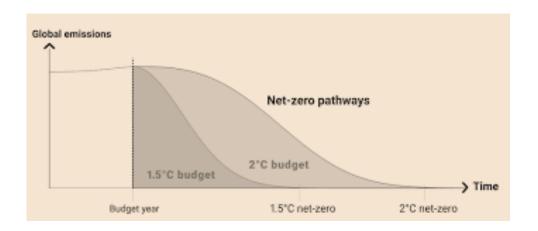
- Increased re-cycling in manufacturing process (avoiding the emission due to inward logistics to that extent)
- ✓ Increased use of Aluminium and Copper scrap as raw material

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Great Place To Work (GPTW)





- APAR Industries has completed the assessment conducted by GPTW (Great Place to Work), India and is certified as a Great Work place from February 2024 to February 2025.
- This certification is given to organizations that demonstrate a high level of trust, camaraderie, and positive workplace culture based on employee feedback and assessment.

It has enhanced APAR's reputation as an employer of choice and help attract and retain top talent.

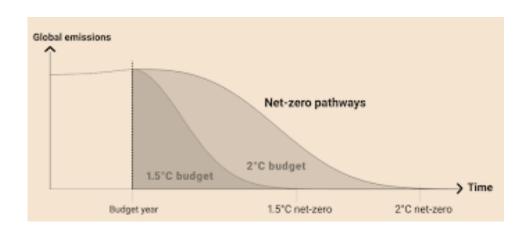


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Challenges: CBAM (1 of 2)



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WORLD TRADE FLOW

Supply chains are an essential part of international trade: the top export routes of seven major nations show where the money is flowing and how important each trading partner is to that country



Carbon Border Adjustment Mechanism (CBAM)

- The European Union's CBAM is a new policy aimed at reducing carbon emissions.
- As a major aluminum conductor exporter, APAR faces potential challenges in navigating this evolving trade landscape.
- Understanding CBAM's impact is crucial for APAR to maintain their global competitiveness.

CBAM products

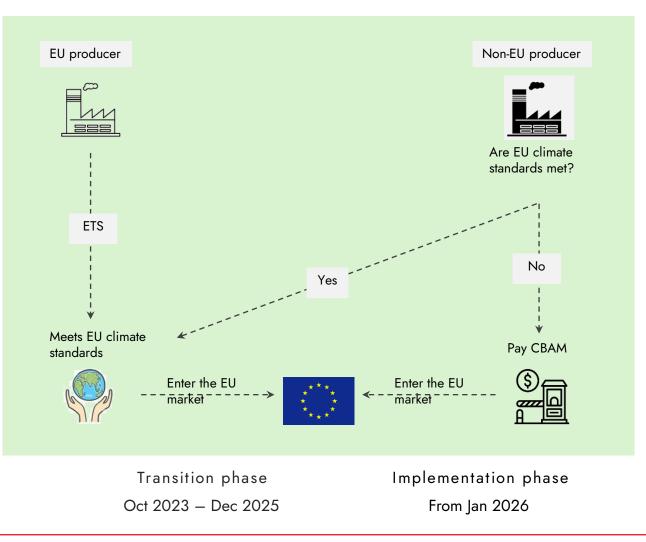


Challenges: CBAM (2 of 2)



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Carbon Border Adjustment Mechanism (CBAM) mechanism



Carbon Emissions Compliance

The CBAM will require Indian exporters, including APAR to monitor and report the carbon footprint of their aluminum products, adding administrative complexity.

Impact on APAR

We have evaluated the applicability of CBAM on our products, and only two products fall under the ambit:

- ACSR Conductor HS Code 76141000
- AAAC Conductor HS Code 76149000

Our estimates are that the Carbon Tax based on current volume to EU will be less than Rs. 10 Crores. However, we are working to reduce this impact through sourcing of green aluminium and reducing our own emissions so that we get a competitive edge from 2026 when the tariff becomes applicable. This will enable us to increase our business with EU.

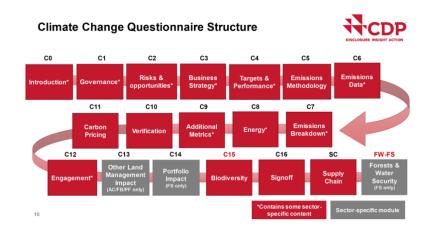
Forward Path

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Climate Risk assessment & quantification (TCFD report)



2 Disclosure to CDP & EcoVadis



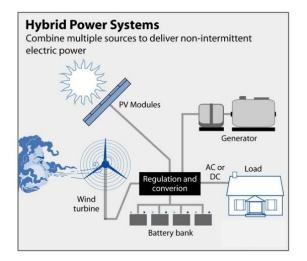
A Virtuous Circle for Suppliers



Forward Path



³ Augment Wind-Solar hybrid RE capacity



4 Supplier engagement for Scope-3 reduction



5 Cable Products – EPD



6 Increase scrap processing





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Thank You



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ANNEXURES

5 Years Consolidated Segment Performance



Conductor	FY20	FY21	FY22	FY23	FY24
Volume	158,104	128,462	107,357	160,131	2,06,633
EBITDA post open period forex	171	104	184	706	871
EBITDA/MT	10,790	8,079	17,095	44,112	42,141

Oil	FY20	FY21	FY22	FY23	FY24
Volume	403,626	399,214	461,589	486,582	5,37,862
EBITDA post open period forex	121	286	293	233	309
EBITDA/KL	2,990	7,166	6,347	4,789	5,746

Cable	FY20	FY21	FY22	FY23	FY24
Revenue	1,601	1,270	1,994	3,263	3,859
EBITDA post open period forex	180	61	106	344	438
EBITDA %	11.1%	4.8%	5.3%	10.6%	11.4%



Key Metrics

Total	FY20	FY21	FY22	FY23	FY24
Cashflow from Operations (CFO)	94	281	244	698	699*
EBITDA post open period forex (EBITDA)	482	455	587	1,320	1,632
CFO as % of EBITDA	20%	62%	42%	53%	43%

Total	FY20	FY21	FY22	FY23	FY24
ROE	11.5%	12.6%	16.5%	32.3%	27.0%

Healthy Customer Mix



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Segment	FY23	FY24
Exports	48.7%	45.2% *
Industries/Corporate	16.7%	16.4%
Specific industry groups	8.6%	6.6%
OEM's	6.5%	8.7%
EPC - Transmission companies	4.8%	5.8%
Utilities - Transmission companies	7.1%	7.6%
Renewables	2.7%	4.2%
Utilities - Electricity Distribution Boards (Govt. + Pvt.)	1.6%	2.1%
EPC - Diversified customer base across other verticals	0.6%	1.1%
Others	2.7%	2.3%
Total	100.0%	100.0%

*(of which 10% is renewable cables)

- o Industries/Corporates includes Cosmetics, Pharma, Rubber, Plastics, Lubricants etc.
- Specific industry groups includes Rail, Defence, Shipping, Mining, Telecom etc.
- With change in customer mix, there is limited exposure to State owned electricity distribution boards

12M FY24: Consolidated Profit & Loss Statement



Particulars	12M FY24	12M FY23	% Chg YoY
Gross sales	16,045.2	14,257.84	12.5%
Other operating income	107.8	78.46	37.4%
Revenue from operation	16,153.0	14,336.30	12.7%
Other income	86.4	37.47	130.7%
Total income	16,239.4	14,373.77	13.0%
Cost of raw materials	12,540.0	11,076.22	13.2%
Employees cost	288.9	220.5	31.00%
Finance cost	386.6	305.5	26.5%
Depreciation	115.7	104.34	10.90%
Other expenses	1,801.9	1,812.64	-0.6%
Total expenses	15,133.0	13,519.2	11.9%
Profit before tax before share in associate	1,106.5	854.6	29.5%
Share in net profit / (loss) of associate	-0.6	0.0	2950.0%
Profit before tax before	1,105.8	854.6	29.4%
Tax expense	280.7	216.84	29.5%
Profit after tax	825.1	637.7	29.4%

12M FY24: Consolidated Segment Analysis

Segment	12M FY24	12M FY23	% Chg YoY
Revenue			
Conductors	8,031.0	7,013.1	14.5%
Transformer & Specialty Oils	4,836.9	4,640.8	4.2%
Power & Telecom Cables	3,858.9	3,263.5	18.2%
Others/Unallocated	123.3	107.3	14.9%
Total Revenue	16,850.1	15,024.6	12.1%
Less: Inter - Segment Revenue	(697.1)	(688.3)	1.3%
Revenue from Operations	16,153.0	14,336.3	12.7%

Segment contribution- as % to total revenue	12M FY24	12M FY23
Conductors	47.7%	46.7%
Transformer & Specialty Oils	28.7%	30.9%
Power and Telecom Cables	22.9%	21.7%



12M FY24: Consolidated Segment Analysis

Segment	12M FY24	12M FY23	% Chg YoY
Segment Results before Interest and Tax			
Conductors	857.5	682.5	25.6%
Transformer & Specialty Oils	291.8	225.1	29.6%
Power and Telecom Cables	405.1	316.8	27.9%
Others/Unallocated	12.0	6.8	77.0%
Total	1566.4	1231.2	27.2%
Less : Finance costs (net)	(386.6)	(305.5)	26.5%
Less : Unallocable expenditure net of income	(73.9)	(71.1)	4.0%
Profit before Tax	1105.8	854.6	29.4%
Segment Results – % to Segment Revenue			
Conductors	10.7%	9.7%	
Transformer & Specialty Oils	6.0%	4.8%	
Power and Telecom Cables	10.5%	9.7%	
Total	9.3%	8.2%	

EMPOWERING THE GLOBAL ENERGY TRANSITION

4 parrents

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