



Date: 28th October 2024

To,

National Stock Exchange of India Limited	BSE Limited
Exchange Plaza, Block G, C/1, Bandra Kurla	Phiroze Jeejeebhoy Towers,
Complex, Bandra (E), Mumbai – 400051	Dalal Street, Mumbai – 400001
Symbol: SAPPHIRE	Scrip Code: 543397

Dear Sir/Madam,

Subject: Press (Investor) Release and Earnings Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Press (Investor) Release and Earnings Presentation for the quarter and half year ended 30th September 2024.

The said documents are also being made available on the Company's website <u>https://www.sapphirefoods.in/investors-relation/financials</u>.

Request you to kindly take the same on record.

Thanking you,

For Sapphire Foods India Limited



Sachin Dudam Company Secretary and Compliance Officer

Encl.: As above

- +91 022 67522300
- Ճ info@sapphirefoods.in
- www.sapphirefoods.in
- 702, Prism Tower, A-Wing, Mindspace, Link Road, Goregaon (W), Mumbai- 400062





Sapphire Foods delivers 8% revenue growth at 16.6% EBITDA

23 Stores	₹Mn 6,940	₹Mn 6,940 13.7%		0.8%	
New Stores	Revenue	Rest. [.] EBITDA%	EBITDA%	PBT%⁵	
ਸਿਸ			•••	•••	
909 Total Stores	↑ 8% YoY%	-8% _{YoY%}	1% Уо У%	- 75%	

- Our Q2 FY25 Consol Restaurant Sales (₹ 6,940 Mn) grew by 8% with EBITDA (₹1,152 Mn) at 16.6%. Demand conditions continued to be muted.
- In Q2 FY25 we added 19 KFC, 3 Pizza Hut in India & 1 Pizza Hut in Sri Lanka. Sapphire Foods total restaurant count is 909 as on 30th Sep 24.
- Consol Restaurant EBITDA declined by 8% YoY, and margin was at 13.7% (↓ 240 bps)
- Consol EBITDA (₹ 1,152 Mn, 16.6%) declined YoY by 1% (↓ 160 bps) | Consol Adj. EBITDA (₹ 590 Mn, 8.5%) declined YoY by 13% (↓ 210 bps)
- Consol PBT before exceptional items (₹53 Mn, 0.8%) | Consol Adj. PBT before exceptional items (₹ 143 Mn, 2.1%)
- Sapphire KFC grew restaurant sales by 9% YoY (SSSG -8%). Q2 is generally a soft quarter for Sapphire KFC owing to the number of vegetarianonly festival days and this year we have seen a greater impact in sales during such days. Owing to deleverage, Restaurant EBITDA came at 16.5% (↓ 270 bps YoY). Our recipe for SSSG revival revolves around increasing occasions of consumption through value & product innovations (Chicken Rolls variants, Zinger Burger variants, Snackers), focus on day parts (lunch, late night, Wednesdays) and driving value across individual and group meal occasions.

* Restaurant EBITDA% is before Ind-AS 116 adjustments



- After seeing a 17% sequential QoQ upliftment in Average Daily Sales (ADS) in Q1, Pizza Hut ADS has remained stable in Q2. Restaurant Sales increased by 3% YoY (SSSG 3%). Our Rest. EBITDA is at 4.1% post additional marketing investments. In line with brand revival strategy, we increased marketing investments behind Melts from Apr-Sep and have now launched in October the exciting Momo Mia range of pizzas and appetizers.
- ➤ Recovery of Sri Lanka business continues with both sales & profit improvement. Restaurant Sales grew by 10% in LKR (19% in ₹ terms) while SSSG was 9% and Restaurant EBITDA margins were at 15.5% (1 20 bps YoY).
- Maldives business (2 KFC & Pizza Hut each, ~ 0.4% of overall revenue) has struggled for the past 1 year and sales is down by 57% YoY due to continuing geopolitical situation. This has resulted in the business incurring losses and hence as a prudent approach, we have taken an impairment (non-cash) of Rs. 114 Mn in Q2 FY25 as an exceptional item in Consolidated Financials.

About Sapphire Foods:

Sapphire Foods started operations in September 2015, by the acquisition of about 270 KFC and Pizza Hut Stores in India and Sri Lanka, by a group of leading Private Equity firms and is managed by a team of professionals.

Sapphire Foods is a leading YUM franchisee operator in the Indian subcontinent with presence in India, Sri Lanka and Maldives. We are the largest international QSR chain in Sri Lanka in terms of revenue and number of restaurants operated as of March 31, 2021. (*Source: Technopak Report*). As of Sep 30, 2024, we own and operate 461 KFC and 323 Pizza Hut restaurants in India, 112 Pizza Hut and 9 Taco Bell restaurants in Sri Lanka and 2 KFC and Pizza Hut each in Maldives.

We aspire to be India's best restaurant operator by serving customers great food with great experience at great value. We operate our restaurants in high traffic and high visibility locations in key metropolitan areas and cities across India and develop new restaurants in new trade areas in existing and new cities as part of our brand and food category expansion.

Contact Details

Company	Investor Relations: Orient Capital
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Email: kaushik.Vankadkar@sapphirefoods.in	Email: <u>bhavya.shah@linkintime.co.in</u>
CIN: L55204MH2009PLC197005	Tel : +91 8082748577
www.sapphirefoods.in	www.orientcap.com

Safe Harbor Statement

Any forward-looking statements about expected future events, financial and operating results of the Company are based on certain assumptions which the Company does not guarantee the fulfilment of. These statements are subject to risks and uncertainties. Actual results might differ substantially or materially from those expressed or implied. Important developments that could affect the Company's operations include a downtrend in the industry, global or domestic or both, significant changes in political and economic environment in India or key markets abroad, tax laws, litigation, labour relations, exchange rate fluctuations, technological changes, investment and business income, cash flow projections, interest, and other costs. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.



SAPPHIRE FOODS INDIA LIMITED Q2 AND 6M FY25 BUSINESS PERFORMANCE

OCT'2024



SAFE HARBOR

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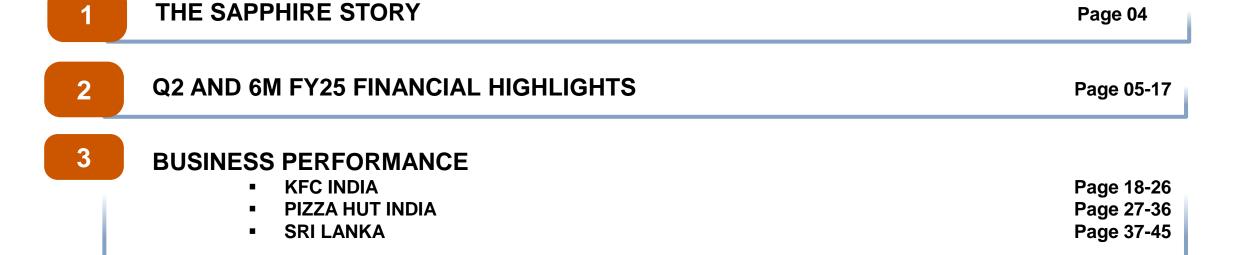
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THE SAPPHIRE STORY





Two global brands (KFC & Pizza Hut) with Scale & PAT profitability among Top 3 QSR operators

Value based work culture, high on governance enabled by professional management, board and promoters



Execution Mindset Great Customer experience along with Superior Back-end operational excellence



Optimal capital allocation drives new restaurant expansion model - focus on smaller sized omni-channel restaurants



Capability and capital to rapidly drive organic and inorganic growth plans



Q2 AND 6M FY25

CONSOLIDATED FINANCIAL HIGHLIGHTS

KEY HIGHLIGHTS Q2 FY25



- > Our Q2 FY25 Consol Restaurant Sales (₹ 6,940 Mn) grew by 8% with EBITDA (₹1,152 Mn) at 16.6%. Demand conditions continued to be muted.
- > In Q2 FY25 we added 19 KFC, 3 Pizza Hut in India & 1 Pizza Hut in Sri Lanka. Sapphire Foods total restaurant count is 909 as on 30th Sep 24.
- ➢ Consol Restaurant EBITDA declined by 8% YoY, and margin was at 13.7% (↓ 240 bps)
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SUMMARY CONSOLIDATED FINANCIALS Q2 & 6M FY25

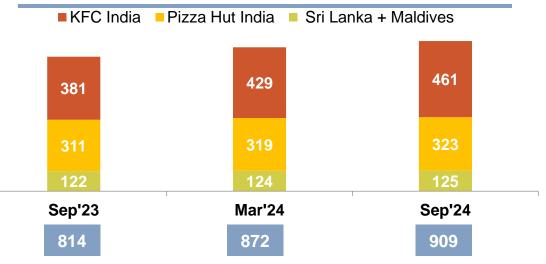


Particulars	Q2 FY25	Q2 FY24	Change YoY	6M FY25	6M FY24	Change YoY	FY24
Restaurant Sales ₹ mn	6,940	6,414	8%	14,105	12,939	▲ 9%	25,880
Adj. EBITDA ₹ mn	590	678	-13%	1,298	1,450	-10%	2,717
%	8.5%	10.6%	-210 bps	9.2%	11.2%		10.5%
EBITDA ₹ mn	1,152	1,166	-1%	2,394	2,391	▲ 0%	4,717
%	16.6%	18.2%		17.0%	18.5%	🔻 -150 bps	18.2%
Adj. PBT ₹ mn *	143	299	-52%	382	718	-47%	699
%	2.1%	4.7%	-260 bps	2.7%	5.5%	-280 bps	2.7%
PBT ₹ mn *	53	214	-75%	171	550	-69%	699
%	0.8%	3.3%	-250 bps	1.2%	4.3%	-310 bps	2.7%
Restaurant Additions	23	36		37	71		129

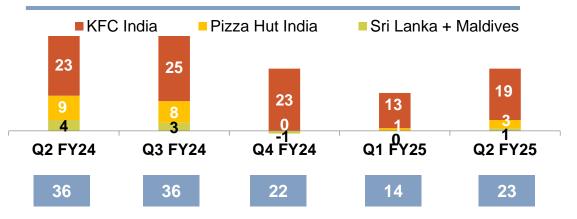
SAPPHIRE FOODS CURRENT PRESENCE



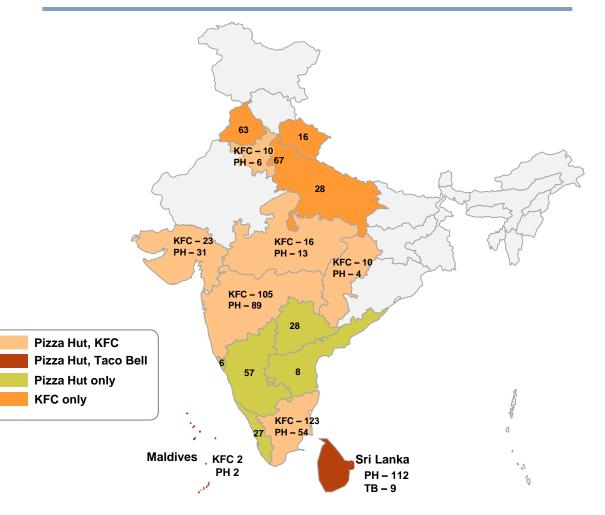
RESTAURANT COUNT



RESTAURANT ADDITION

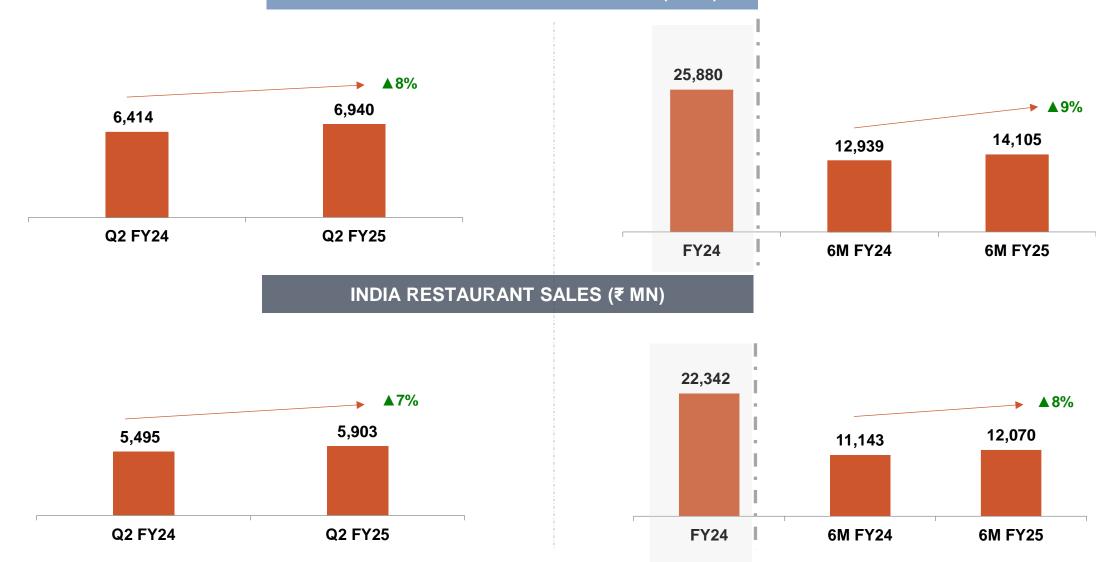


RESTAURANT DISTRIBUTION ACROSS INDIAN SUBCONTINENT

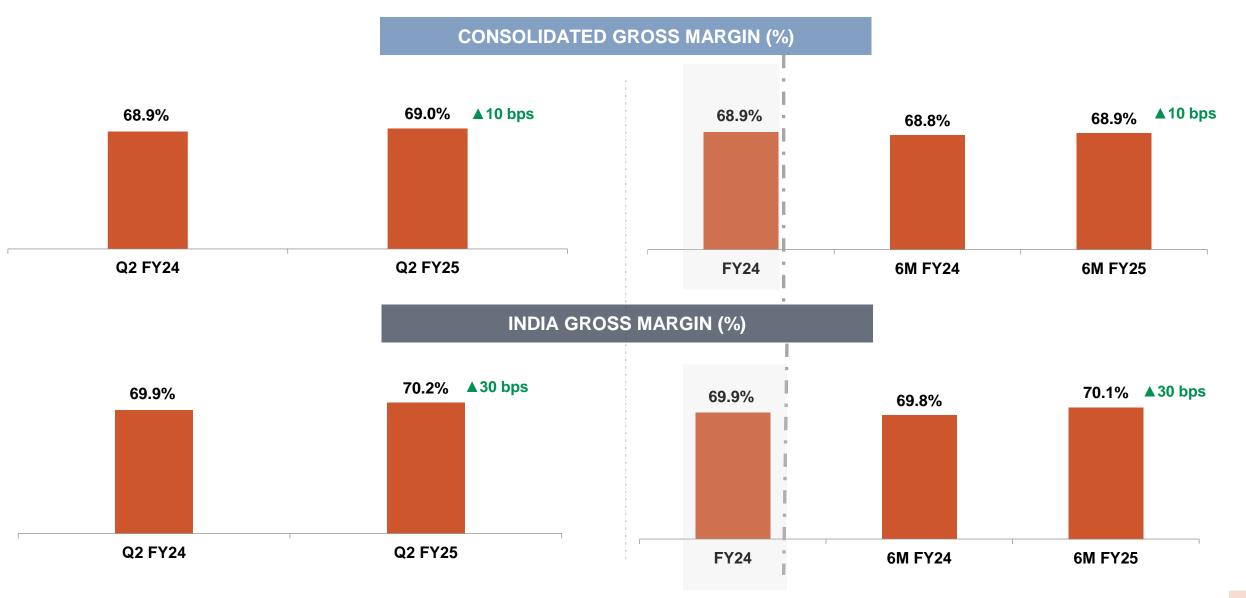




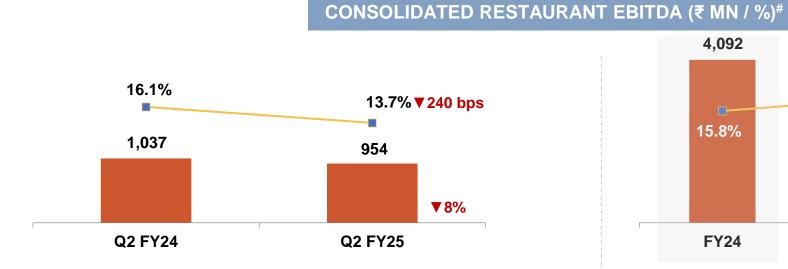
CONSOLIDATED RESTAURANT SALES (₹ MN)

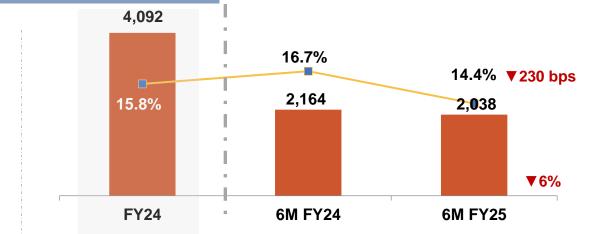




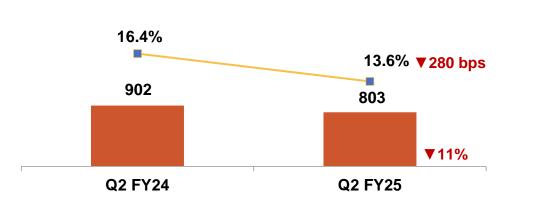


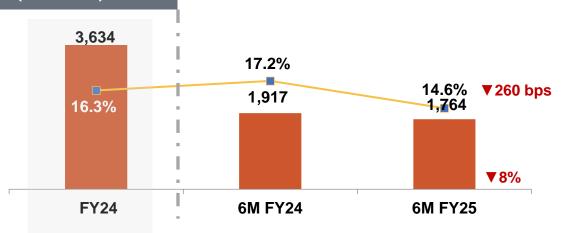




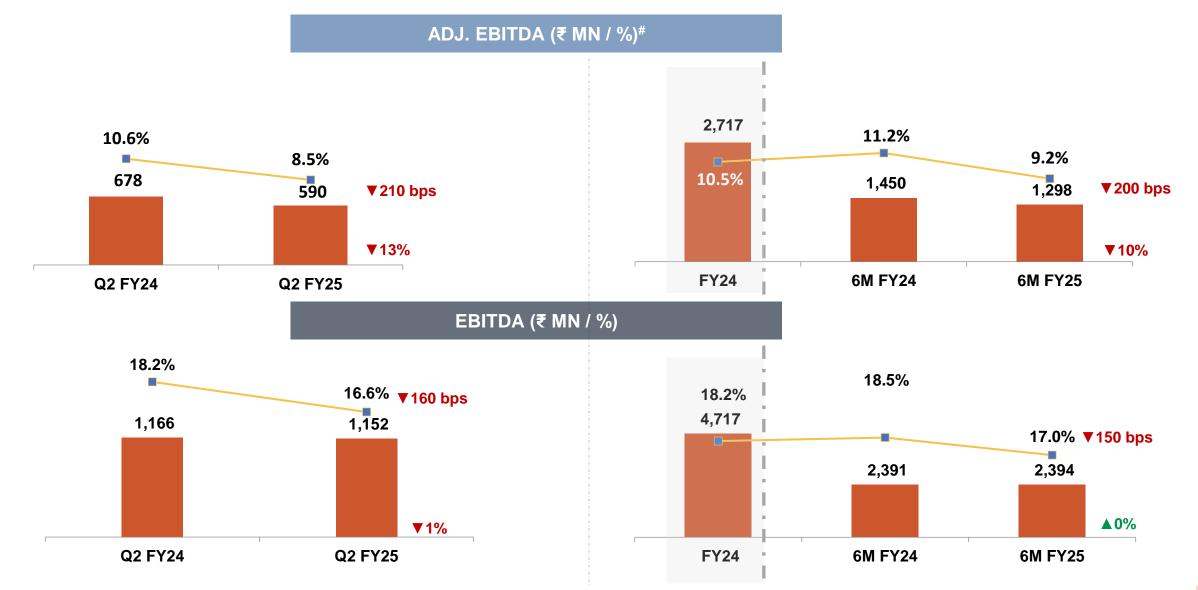


INDIA RESTAURANT EBITDA (₹ MN / %)#

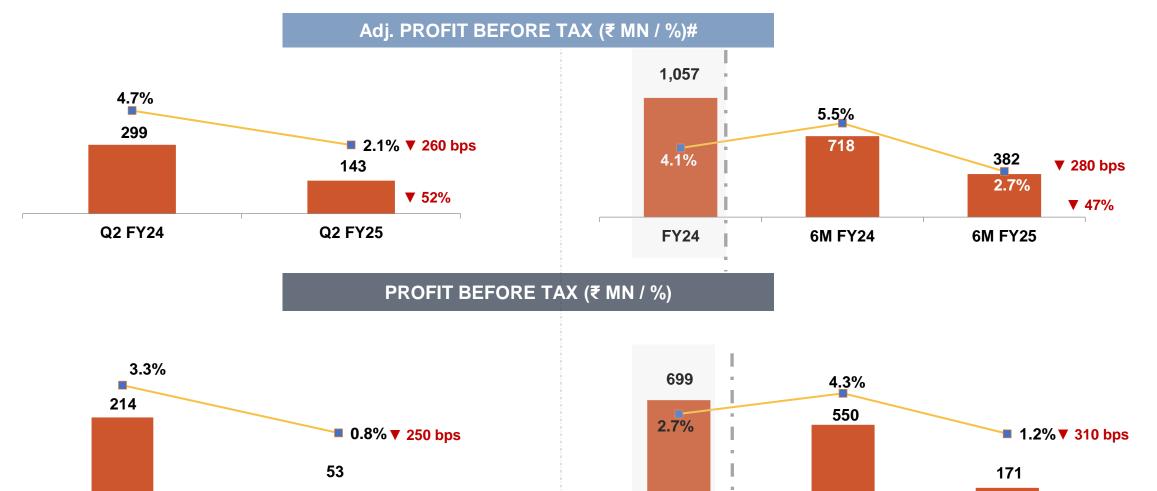












FY24

6M FY24

Adj. PBT is before Ind-AS 116 adjustments

Q2 FY24

Note: Adj. PBT & PBT of Q2 FY25 are before exceptional items of ₹114 Mn. Adj. PBT & PBT including exceptional items are ₹ 29 Mn & -₹61 Mn respectively

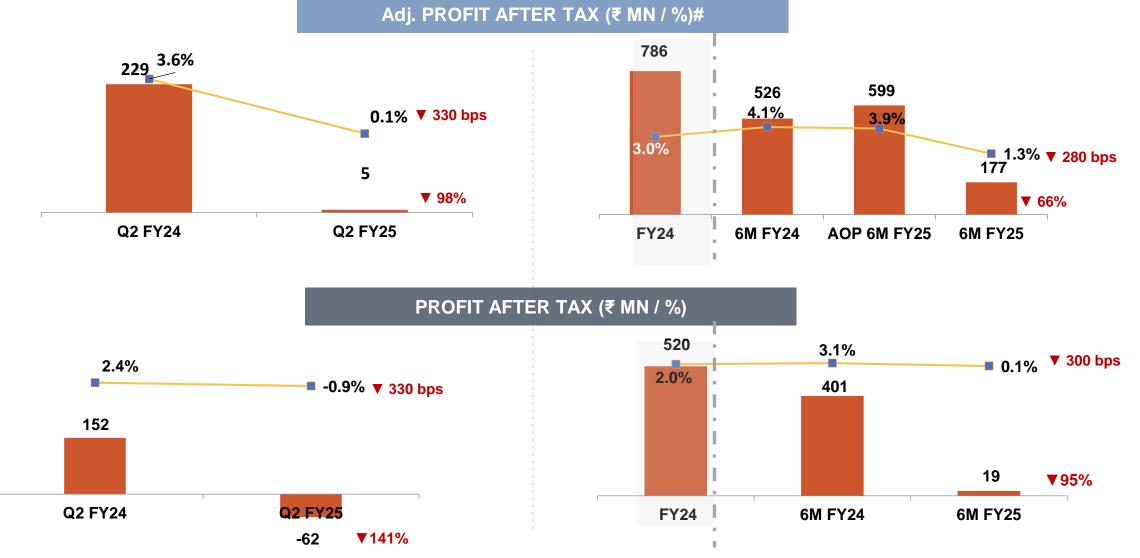
Q2 FY25

▼ 75%

▼69%

6M FY25

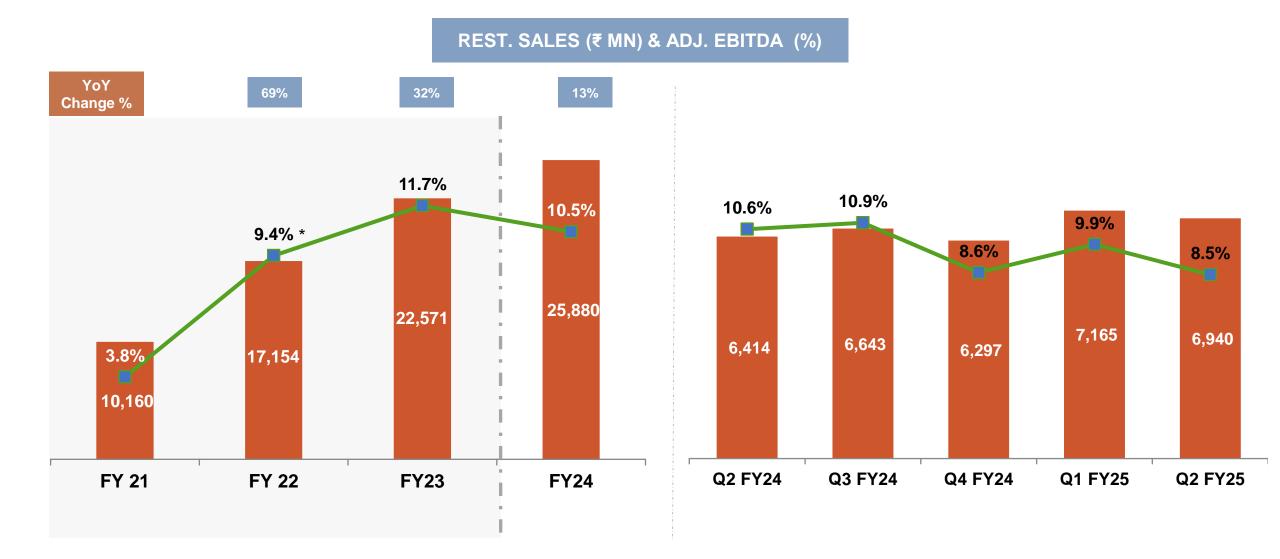




#Adj. EBITDA and Adj. PAT is before Ind-AS 116 adjustments Above PAT is after exceptional item of ₹114 Mn

FINANCIAL HIGHLIGHTS RESTAURANT SALES & ADJ. EBITDA TREND





CONSOLIDATED PROFIT & LOSS STATEMENT



Particulars (In Rs mn)	Q2 FY25	Q2 FY24	YoY %	6M FY25	6M FY24	YoY %	FY24
Restaurant Sales	6,940.11	6,413.87	8%	14,105.25	12,939.43	9%	25,879.61
Other operating income	16.86	12.53		34.61	30.81		63.18
COGS	2,170.58	2,009.86		4,426.67	4,070.80		8,109.06
Gross Profit	4,786.39	4,416.54	8%	9,713.19	8,899.44	9 %	17,833.73
Gross Margin%	69.0%	68.9 %		68.9%	68.8%		68.9%
Employee Expenses	953.97	874.56		1,903.19	1,724.58		3,455.55
Other Expenses	2,680.43	2,375.72		5,415.95	4,784.30		9,660.71
EBITDA	1,151.99	1,166.26	-1%	2,394.05	2,390.56	0.1%	4,717.47
EBITDA Margin %	16.6%	18.2%		17.0%	18.5%		18.2%
Depreciation	880.83	767.67		1,784.53	1,494.95		3,238.96
Finance Cost	271.05	244.65		543.56	470.64		1009.08
Other Income	52.89	60.07		105.36	125.26		229.66
PBT before exceptional items	53.00	214.01	-75%	171.32	550.23	-69%	699.09
PBT Margin %	0.8%	3.3%		1.2%	4.3%		2.7%
Exceptional items	114.20	0.00		114.20	0.00		0.00
PBT after exceptional items	-61.20	214.01		57.12	550.23		699.09
Tax Expense	1.18	61.87		37.64	149.38		179.53
РАТ	-62.38	152.14	-141%	19.48	400.85	-95%	519.56
PAT Margin %	-0.9%	2.4%		0.1%	3.1%		2.0%

Figures are regrouped/reclassified for the purpose of presentation Exceptional items include impairment of Maldives business of Rs. 114.20 Mn.

CONSOLIDATED BALANCE SHEET



Particulars (In Rs mn)	As on 30.9.25	As on 31.3.24
Total Assets	29,228.36	28,400.81
Fixed assets other than Goodwill	11,082.61	11,017.65
Goodwill	1,621.59	1,621.59
Right of use assets	10,049.77	9,818.21
Inventories	894.85	968.82
Trade receivables	322.38	343.84
Cash and bank balances, Investment in MF's	2,276.72	1,675.75
Other current and non - current asset	2,980.44	2,954.95
Total Liabilities	15,653.31	15,002.69
Lease Liabilities	11,765.04	11,362.93
Borrowings	172.38	276.22
Trade payables	2,427.08	2,308.33
Other Non-current and Current liabilities	1,288.81	1,055.21
Total Net Worth	13,575.05	13,398.12

Total Equity	13,575.05	13,398.12
Equity share capital	639.66	637.04
Other equity	12,964.18	12,754.37
Non controlling interests	-28.79	6.71

Figures are regrouped/reclassified for the purpose of presentation

KFC India Business Performance

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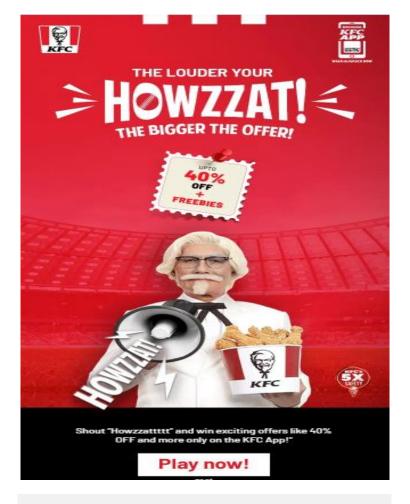


Fried Chicken Category Relevance | Craveable taste | Value





Frictionless customer experience | Digital



Total App downloads – **44.5 Mn+** Monthly Active Users – **1.9 Mn**



Digital **KIOSKs** implemented at **179** Restaurants



Improving Accessibility – On track to double Restaurant Count in ~3 years (base Dec'21 count)



SRIPERAMBDUR, TAMIL NADU



KALLAKURUCHI, TAMIL NADU



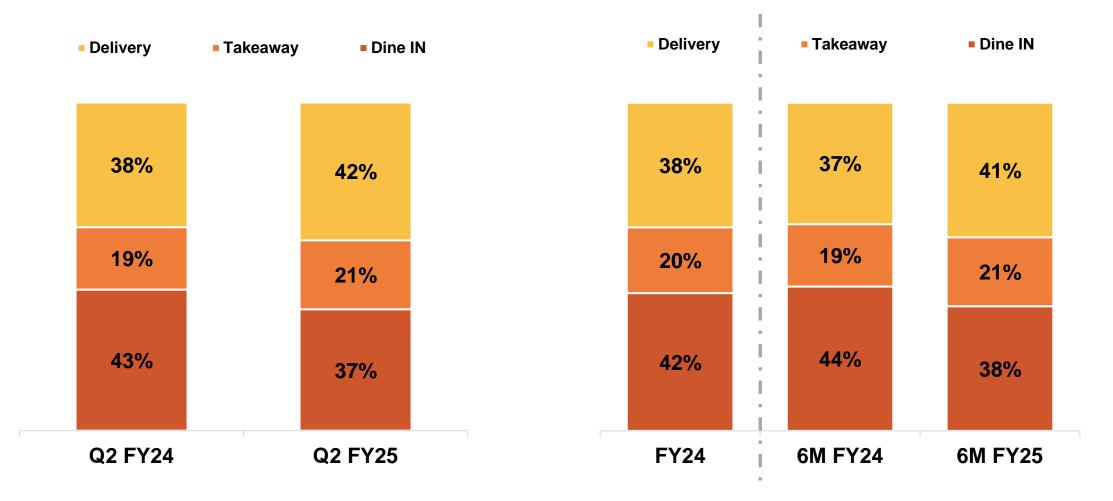


DINA NAGAR, PUNJAB

ULUNDURPET, CHENNAI

KFC INDIA Q2 & 6M FY25 - CHANNEL SALES CONTRIBUTION





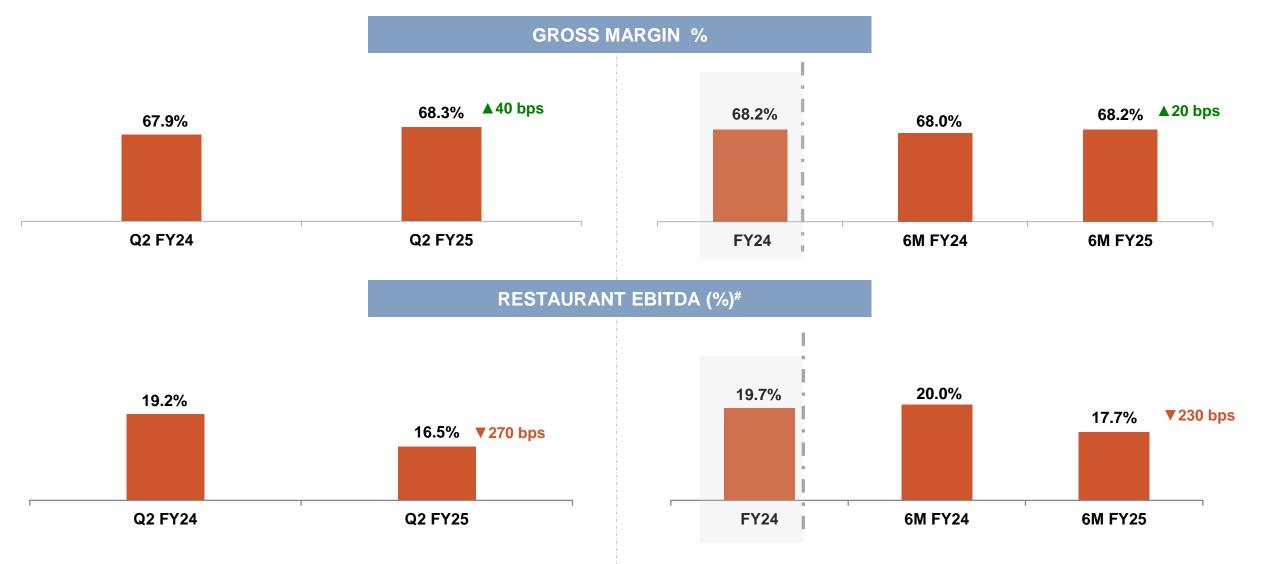
KFC INDIA Q2 & 6M FY25

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AVERAGE DAILY SALES (₹ '000) 0% -8% -1% 0% -7% SSSG% SSSG% 131 125 125 116 111 Q2 FY24 Q2 FY25 6M FY25 **FY24** 6M FY24 **RESTAURANT SALES (₹ MN)** 32 40 Rest. 88 23 19 Addition **▲9%** 17,157 **▲10%** 4,527 4,165 9,297 8,451 Q2 FY24 Q2 FY25 **FY24** 6M FY24 6M FY25 Rest. 381 461 Count 429 381 461

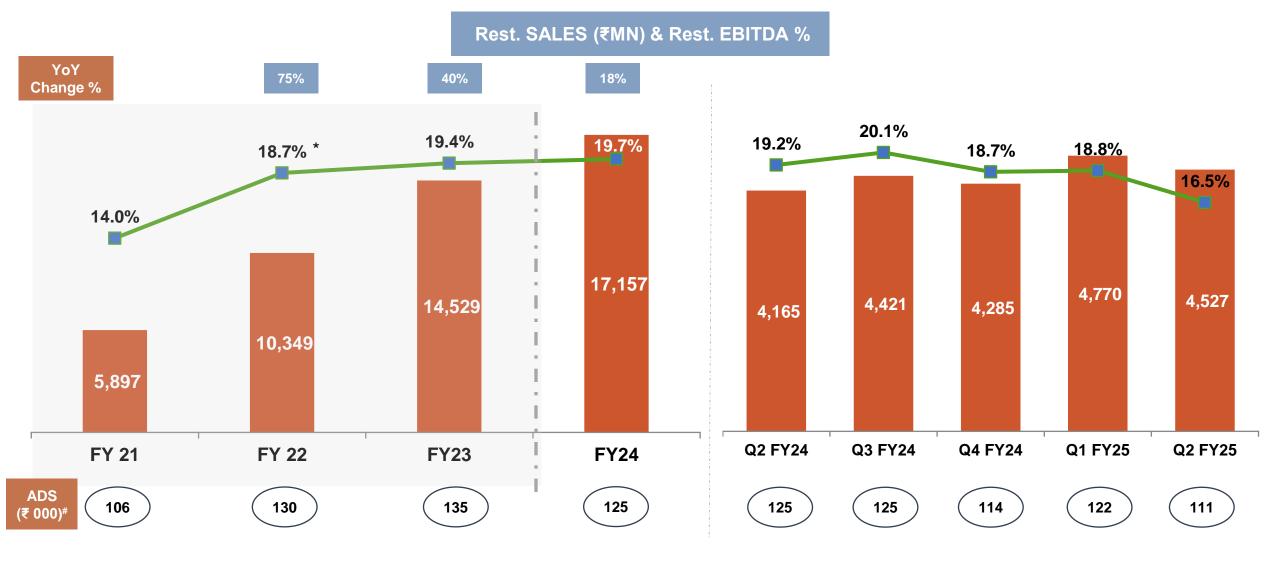
Average daily sales is for all restaurants including new additions during the period

KFC INDIA Q2 & 6M FY25



KFC INDIA *RESTAURANT SALES & EBITDA TREND*





* Restaurant EBITDA% after Normalizing additional incentives in FY22 #Average daily sales is for all restaurants including new additions during the period

NEW Officers



Crispy. Cheesy. Loaded.

Starting@

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Pizza Hut India – Business Performance

T&Cs Apply.

UPDATE ON PIZZA HUT ACTION PLAN



Actionable		Status	Comment
A. Build Brand:			
- Product Innovation	Melts Provide and	•	Launched Melts, Thin Crust Pizza and revamped Pasta range in Mar-24 Launched Momo Mia Pizza & Appetizers in Oct-24
- Enhanced Marketing Investments			Doubled spends on TV, OTT, Digital & OOH segments vs last year
B. Grow Dine In / Home	Service:		
		•	Dragon Tail (kitchen planning tool) resulting in improvement in customer service metrics
- Operations		•	Achieved >4.0 consumer ratings at aggregate level across Swiggy, Zomato & Google
- Building Occasions	LATE-NIGHT CRAVINGS? WE GOT YOU. Now delivering till 3.4.		Lunch, late night & alternate channel activation underway
C. Real Estate		•	Cautious store expansion approach continues.

After seeing a 17% sequential QoQ upliftment in ADS in Q1, Pizza Hut ADS has remained stable in Q2. We remain confident of the Brand revival in the medium-term basis above actions.



Build Brand Salience | Product Innovation



Build Brand Salience | Marketing Investments





IT TaC capply Offer valid on in-store dire in only, and not capplicable for takesovery alleliheries. Prices are exclusive of taxes/other handling charges. Pizza Hut reserves the right to accept or reject the offer depending on stock analability or any other reasons beyond our control. Images are shown for illustrations purposes only. Pepsi Zeno Sugar-Carbonated water. Contains Carlience. Contains cardine contains and an administrate of suratiose and accesultance potassium. Not recommended for children, pregnant or locating women. Pepsi is a prejistered trademark of PepsiCe. Inc.



New Restaurant Launches



LULU MALL,CALICUT



VIP ROAD, SURAT



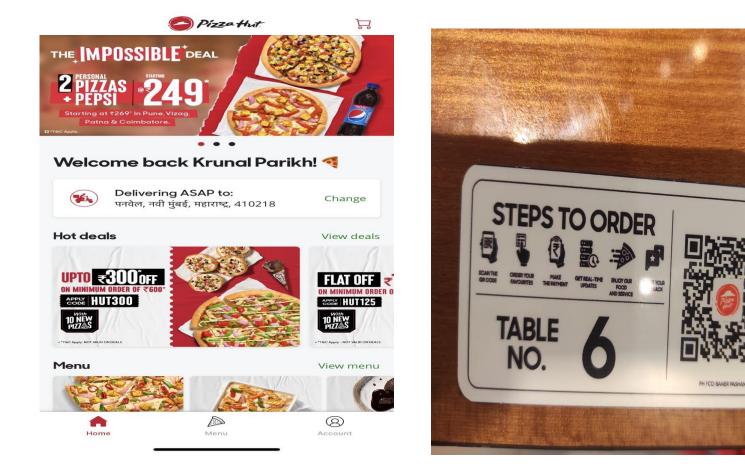


SAVEDI, AHMADNAGAR

NANDIDURGA, BANGALORE



Digital | Operational Excellence

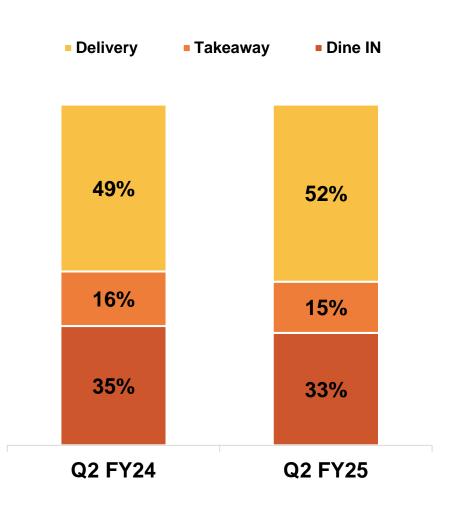


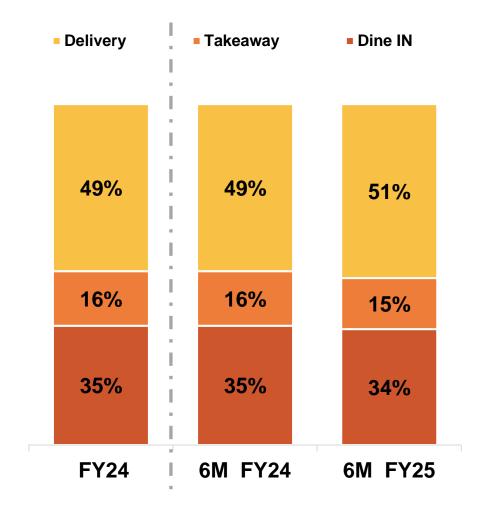
Total App Downloads – **11.4 Mn+** Monthly Active Users – **1.1 Mn**

Self Ordering QR Code 15% of Dine In Mix

PIZZA HUT INDIA Q2 & 6M FY25 - CHANNEL SALES CONTRIBUTION

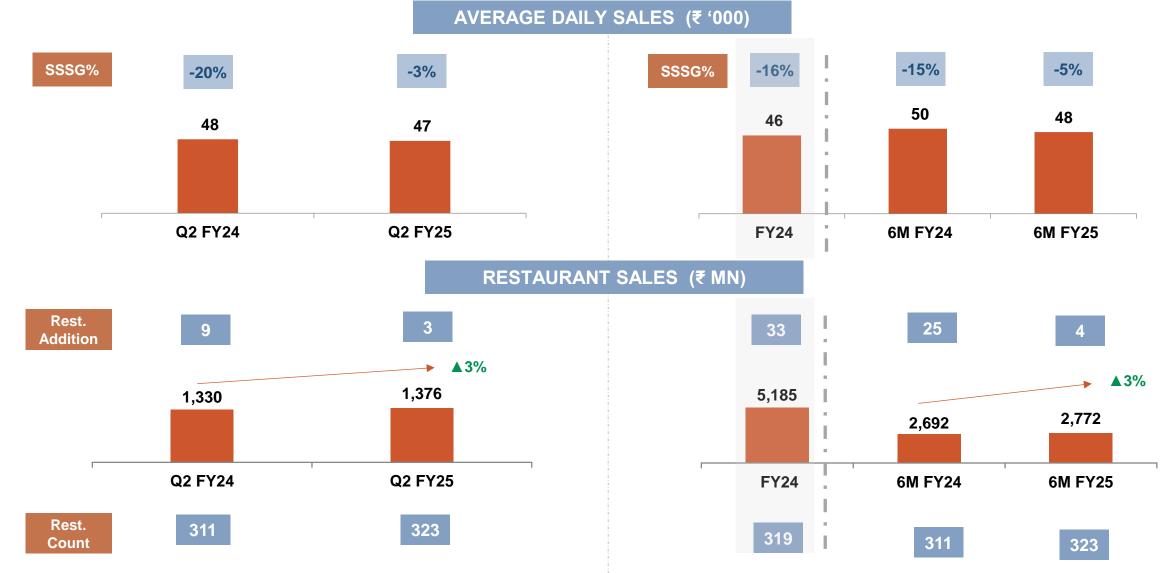






PIZZA HUT INDIA Q2 & 6M FY25

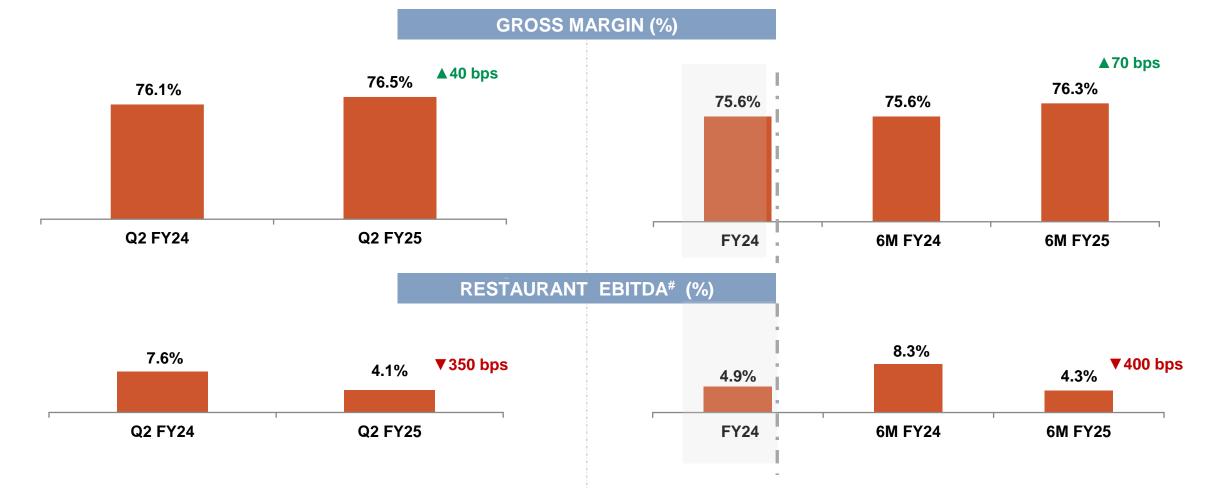




Average daily sales is for all restaurants including new additions during the period

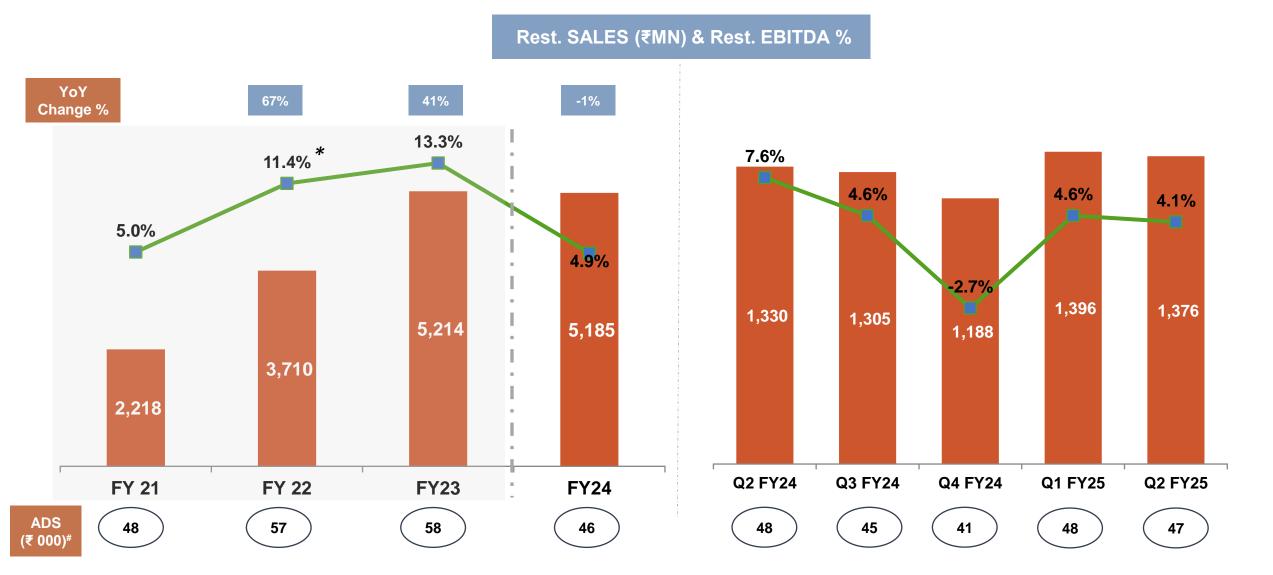
PIZZA HUT INDIA Q2 & 6M FY25





PIZZA HUT INDIA RESTAURANT SALES & EBITDA TREND





* Restaurant EBITDA% after Normalizing additional incentives in FY22 #Average daily sales is for all restaurants including new additions during the period

Sri Lanka Business Performance



Pizzattut

SRI LANKA BUSINESS New Launches









Loaded with a Chicken Burger Patty, Caramelized Onions, Jalapenos, Tomato Sauce, Cheddar & Mozzarella Cheese. - **ONLY Rs.1200**

SRI LANKA BUSINESS BRANDING AND MARKETING





SRI LANKA BUSINESS New Restaurants

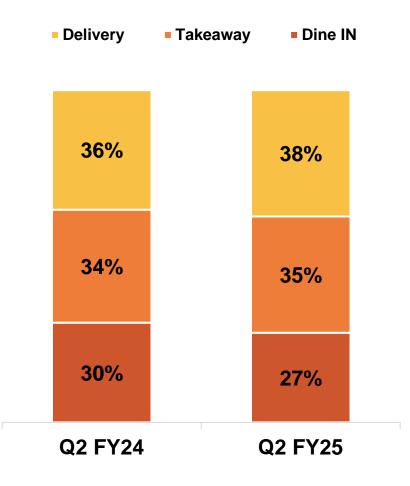


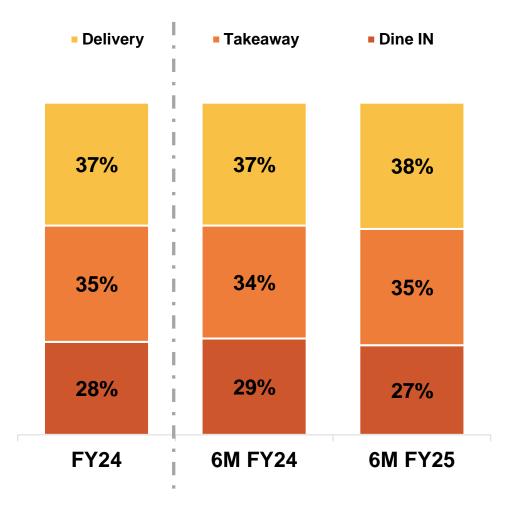


JAFFNA CARGILLS SQUARE

SRI LANKA BUSINESS Q2 & 6M FY25 - CHANNEL SALES CONTRIBUTION

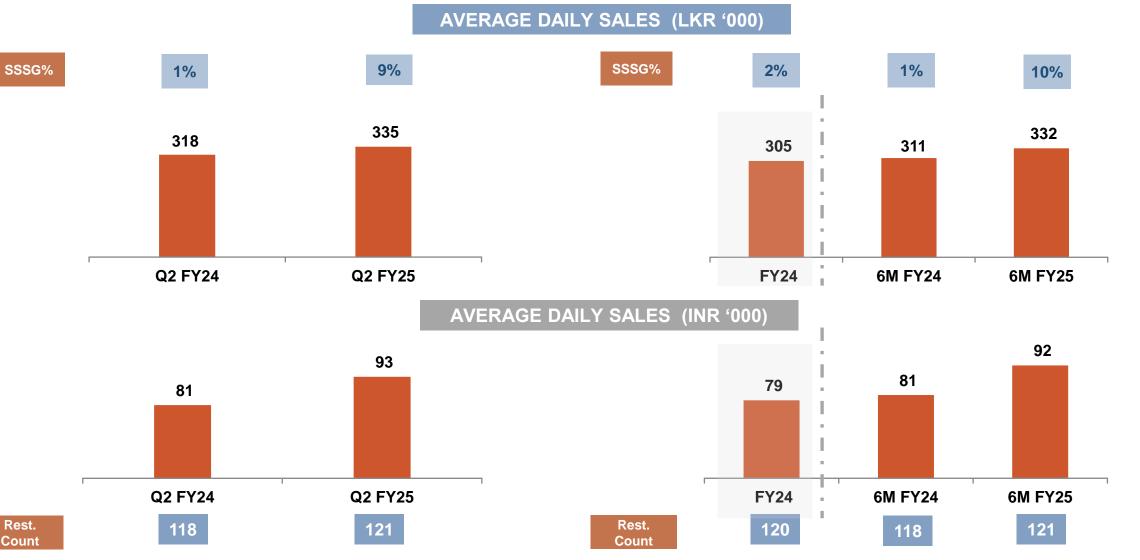






SRI LANKA BUSINESS Q2 & 6M FY25

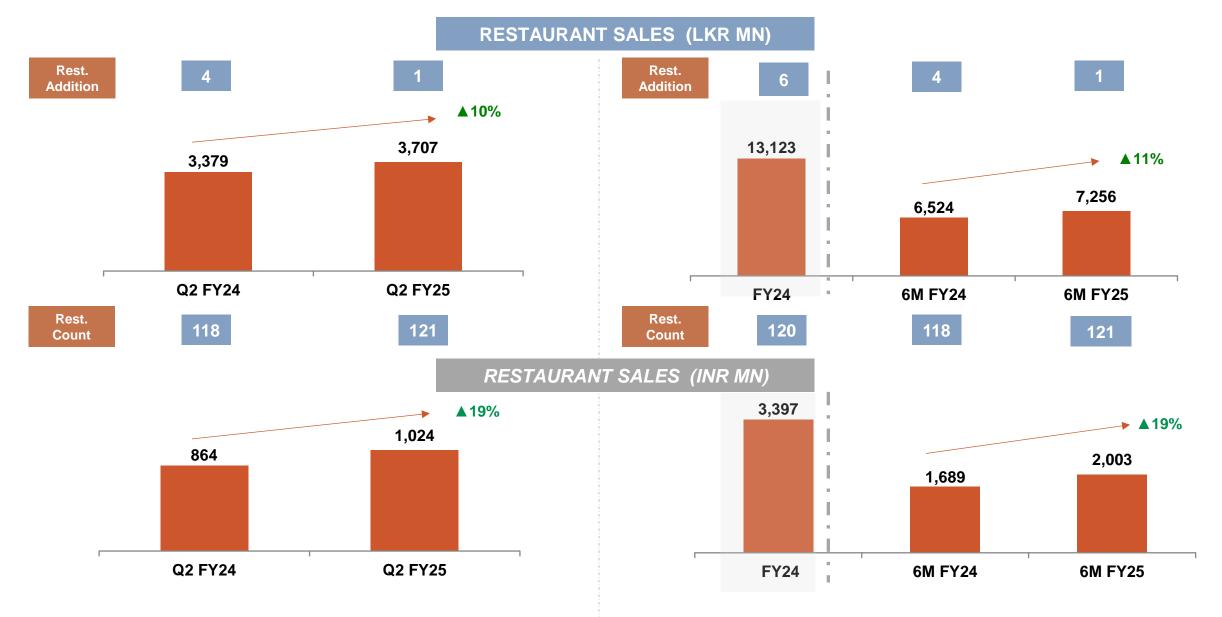




Average daily sales is for all restaurants including new additions during the period Note: LKR to INR conversion rate of 0.2763 for Q2 FY25 and 0.2556 for Q2 FY24 and 0.2760 for Q2 FY25 and 0.2589 for 6M FY24

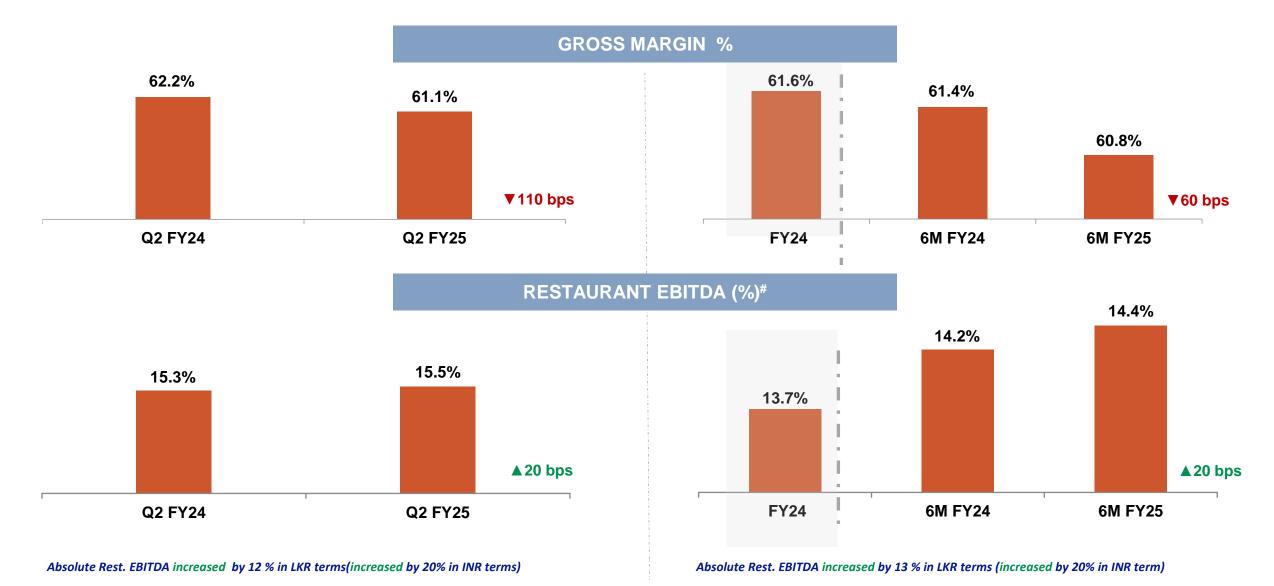
SRI LANKA BUSINESS Q2 & 6M FY25





SRI LANKA BUSINESS Q2 & 6M FY25





Restaurant EBITDA figures are Pre-IND AS 116.

SRI LANKA BUSINESS *RESTAURANT SALES & EBITDA TREND*



YoY 60% 48% Change % 22.0%* 19.6% 14.8% 13.7% 1 13,123 12,166 8,229 5,145 **FY 21 FY 22 FY23 FY24** ADS (LKR 236 298 322 305 **'000)**[#]

Rest. SALES (LKR MN) & Rest. EBITDA %

15.5% 15.3% 14.2% 13.2% 12.3% 3,707 3,549 3,514 3,379 3,085 Q2 FY24 Q3 FY24 Q4 FY24 Q1 FY25 Q2 FY25 318 318 282 329 335

* Restaurant EBITDA% after Normalizing additional incentives in FY22 #Average daily sales is for all restaurants including new additions during the period



THANK YOU