

ASK AUTOMOTIVE LIMITED

(Formerly known as ASK Automotive Private Limited)

Date: May 20, 2024

BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

Scrip Code: 544022 ISIN No.: INE491J01022 Re.: ASK Automotive Limited National Stock Exchange of India Limited Exchange Plaza, C-1, Block - G, Bandra Kurla Complex, Bandra (East), Mumbai -

400 051 Symbol: ASKAUTOLTD

ISIN No.: INE491J01022
Re.: ASK Automotive Limited

Sub: Presentation to be made to the Analysts and / or Investors

Dear Sir/Madam,

Pursuant to the requirement of Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the presentation to be made to the Analysts and/or Investors on the Audited Financial Results of the Company for the quarter and financial year ended March 31, 2024.

The same shall be available on our website i.e. www.askbrake.com.

This is for your information and records.

Thanking you.

Yours Faithfully, For **ASK Automotive Limited**

Rajani Sharma VP (Legal), Company Secretary & Compliance Officer

Encl: a/a

Corporate Office: -

Plot No. 13-14, Sector - 5, I.M.T. Manesar, Distt. Gurgaon. PIN - 122050 (Hr.)

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Registered Office: Flat No. 104, 929/1, Naiwala, Faiz Road, Karol Bagh, New Delhi - 110 005 Tel: 011-28758433, 28759605

011-28752694, 43071516 CIN: L34300DL1988PLC030342



ASK AUTOMOTIVE LIMITED

Quarterly Earnings Call || Q4 and FY24



Advanced Braking Systems



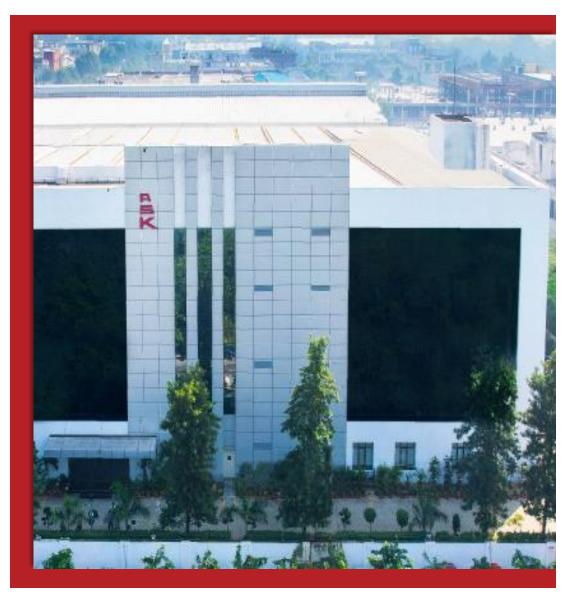
Aluminum Lightweighting Precision Solutions



Safety Control Cables

Content

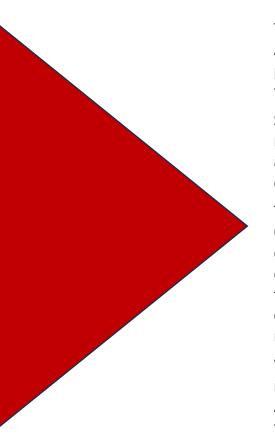




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Cautionary Statement





This presentation and the accompanying slides (the "presentation") contain selected information about the activities of ASK Automotive Limited (the "Company") and its subsidiaries and affiliates (together, the "Group") as at the date of the presentation. It does not purport to present a comprehensive overview of the Group or contain all the information necessary to evaluate an investment in the Company.

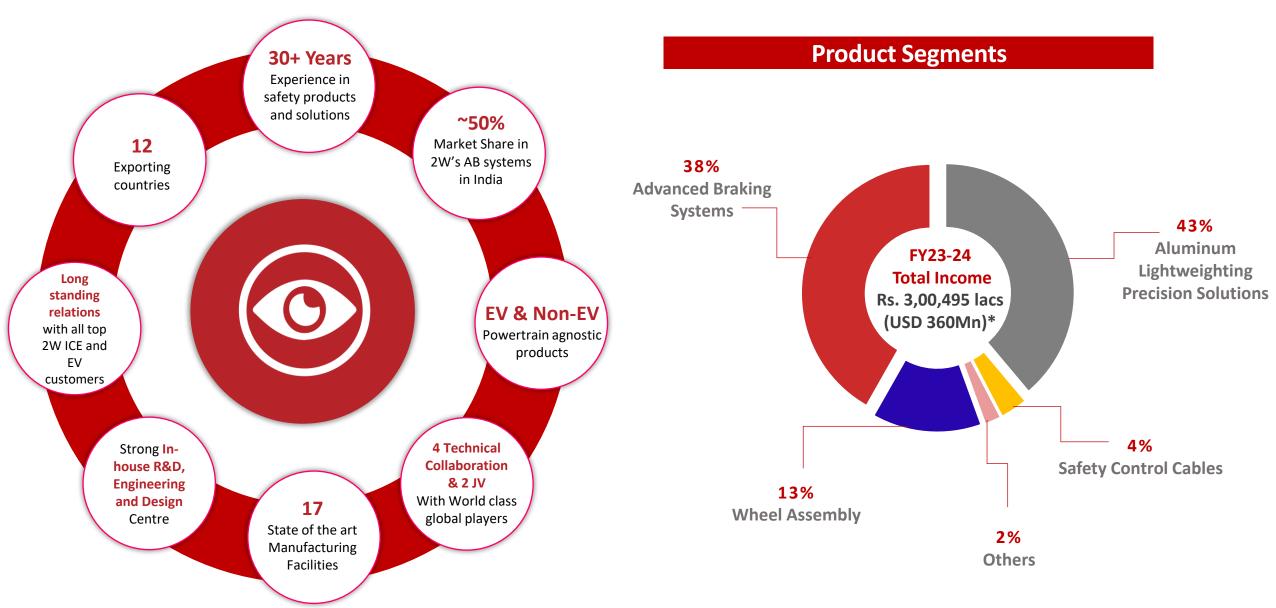
Some of the statements in this communication may be forward looking statements within the meaning of applicable laws and regulations. Actual results might differ substantially from those expressed or implied. Important developments that could affect the Company's operations include changes in the industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation and labour relations.

The information contained herein has been prepared to assist prospective investors in making their own evaluation of the Company and does not purport to be all-inclusive or to contain all of the information a prospective or existing investor may desire. In all cases, interested parties should conduct their own research/investigation and analysis of the Company and the data set forth in this information. The Company makes no representation or warranty as to the accuracy or completeness of this information and shall not have any liability for any representations (expressed or implied) regarding information contained in, or for any omissions from, this information or any other written or oral communications transmitted to the recipient in the course of its evaluation of the Company.

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ASK Group Overview - ASK is a leading Brand in 2W Braking Segment in India





Strong Financial Performance delivering higher returns in FY24

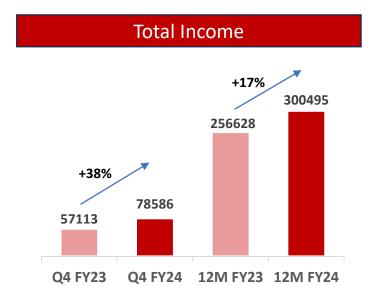


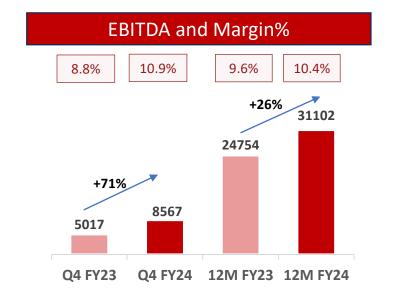
- Outperformed 2W Industry Growth
- Significant Top line & Bottom-line Growth
 - 38% in Revenue, 71% in EBITDA and 112%
 PAT in Q4 FY24
 - 17% in Revenue, 26% in EBITDA and 41% PAT in FY24
- EV revenue up by 133% & Export by 58% in FY24
- Achieved Double digit EBITDA Margins
 - 10.9% in Q4 and 10.4% in FY24
- Turnaround of ASK Fras Le JV in CV Segment
 - From losses of (Rs. 589 lacs) to profit of Rs.
 1650 lacs

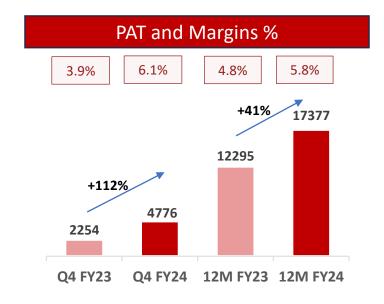
- EPS increased to Rs. 8.8 in FY24, up 43%
- Higher Returns on Capital
 - RoACE up at 23.64% and RoAE at 23.69%
- Improvement in Debt Profile
 - Debt/Equity lowered to 0.42
 - Average Debt/EBITDA lowered to 1.06
- Improvement in Working Capital
 - WC reduced to 17 days
- Dividend @ 50% at Rs. 1.0 per Equity Share of Face Value of Rs. 2.0 each

Delivered Robust Performance in Q4 and FY 2023-24 (in lacs) - Consolidated

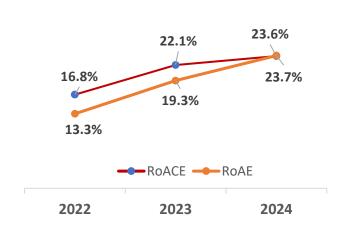




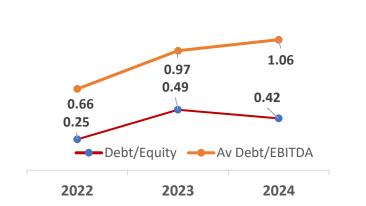




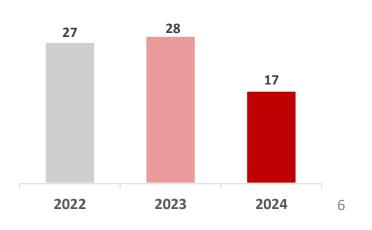






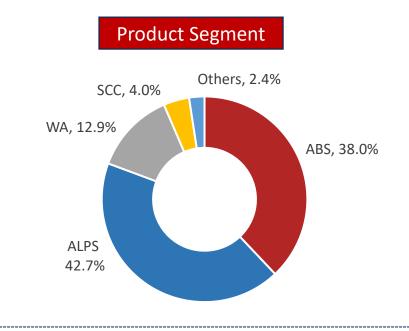


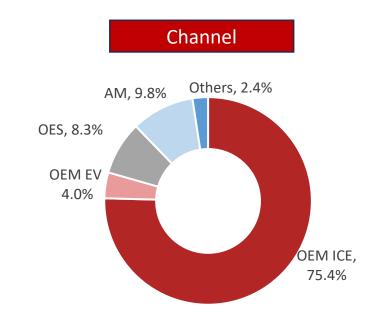
Working Capital Days

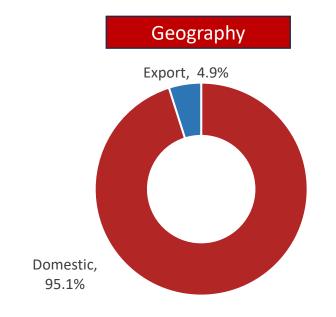


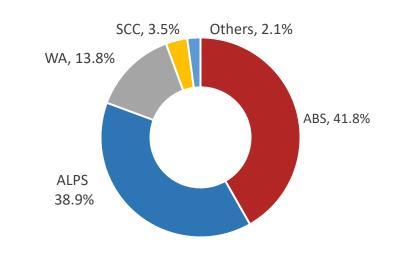
Revenue by Product Segment, Channel and Geography - Consolidated

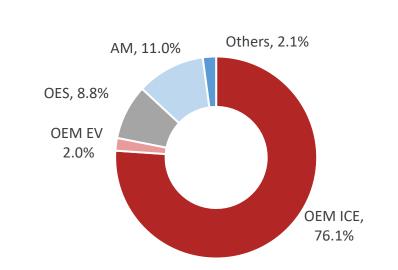


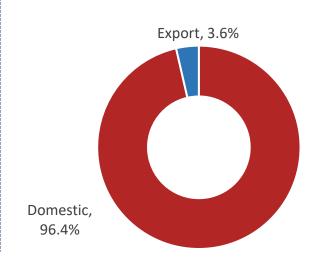






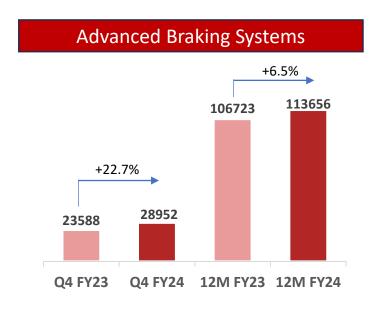


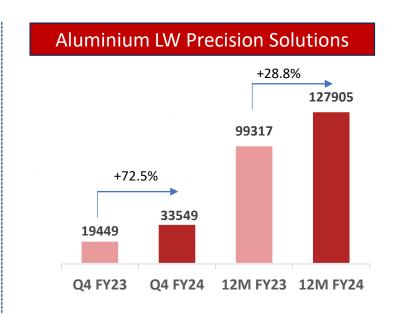


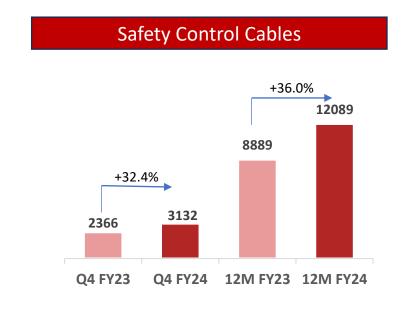


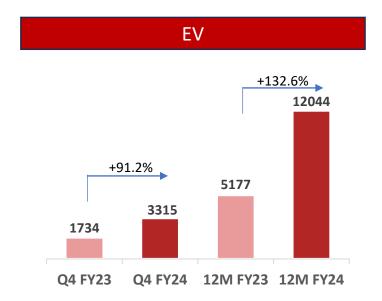
Product Segment Revenue (Rs. lacs) - Consolidated

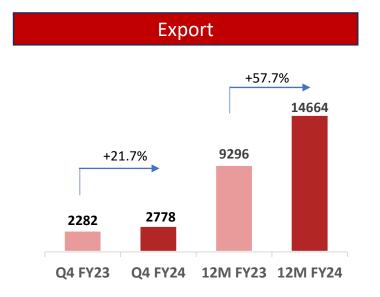












Key Growth Strategies



Diversify product offering in AB Develop innovative systems Strengthen position systems and ALP solutions and and solutions and have in the growing EV expand market in PV and CV strong pipeline of products sector in India segment Independent Focus on design, Electrification Focus on Export **Diversify Product After** R&D, Engg - EV **Offerings** Market capabilities Leverage export **Expand IAM channel** opportunities and enter network and increase focus new markets on IAM sales and spares

Focus on New Growth Initiatives...



Entry in 2W HPDC Alloy Wheel

Signed Technical Collaboration agreement with LIOHO, Taiwan to manufacture 2W HPDC Alloy Wheels in Feb'24

JV with AISIN Group for Passenger Car Products

Signed JV agreement with AISIN Group, Japan (a Top 10 Global Tier One Auto Component supplier) to market and sell Passenger Car Products in Independent aftermarket in April'24

Mega Manufacturing facility at Karoli Commissioned

Largest manufacturing plant at Karoli, Rajasthan with investment of Rs. 38,000 lacs up to March 31, 2024 operationalized and ramping up fast to deliver future growth

New Manufacturing Facility in Karnataka

Setting up our 18th manufacturing facility in Bengaluru with investment of Rs. 20,000 lacs to cater to Southern customers. Target to be operational in Q4FY25

Business with New Esteemed Customers

APTIV, BENDIX, MAHINDRA, MARUTI POWERTRAIN

Business with new esteemed customers to supply Aluminum products for their domestic and global requirements

New 9.9 MWp Solar Power Plant

As a part of ESG initiative, a new 9.9 MWp Solar power plant for captive consumption with investment of Rs. 4800 lacs commissioning soon with a clear focus on move towards renewal energy

World Class Technical Collaborations and Global Partnerships...



Technical Collaborations



2016 - NUCAP, Canada

A Patented Retention Systems - Mechanical Bonding Disc Brake Pads for 2W, PV and CV

2001 - Japanese Manufacturer

A prestigious manufacturer & supplier of Non-asbestos Brake Shoes to the world's leading 2W manufacturers



2016 - HSH Safety Control Cable Ind. Co. Ltd.

Leading manufacturer of high-quality control cables and with more than six decades of experience in global markets





2024 - LIOHO, TAIWAN

A Leading Player in manufacturer of automotive system components and metal parts including Alloy Wheel signed in Feb'24

Joint Ventures



2018 - FRAS-LE, Brazil

A Randon group company, Fras-le is a global leader in brake linings and pads for commercial vehicles, supplying to global OEMs



2024 - AISIN, Japan*

AISIN Group Companies, a leading Japanese OE Auto Components supplier, is among the Top 10 global Tier One automotive suppliers of Passenger Car products

^{*} Signed strategic JV agreement with AISIN Group in April 2024

Prominent Player in 2W EV Segment to Capture Growing Electrification Trend



DIVERSE EV PRODUCT OFFERINGS

Foot Rest

Belt Cover Belt Cover Rear Front



Intermediate

Pullev







HU Base



Hub Front







Hub Rear





Side





Side Stand

Structural Arm

FV Motor

ND Casing

Battery Pack

India's largest **2W EV OEM**



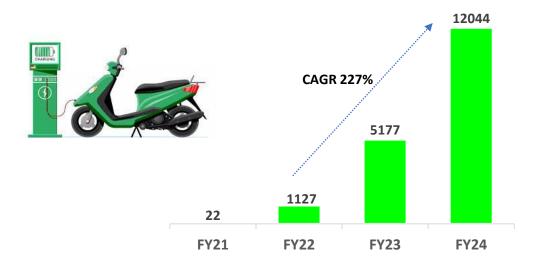


Hero MotoCorp Limited





ASK Revenue Growth in EV (in lacs)

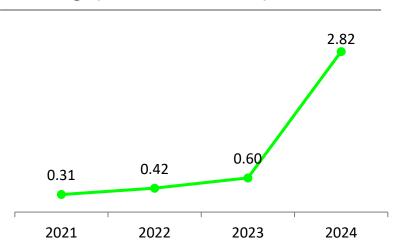


- Aluminium content higher in EV by 30%-50% due to lightweight and thermal conductivity
- EV agnostic product offering utilising Lightweighting & Thermal Management capabilities
- Strong pipeline of new products for EV OEMs
- Well positioned to capture growing EV sector

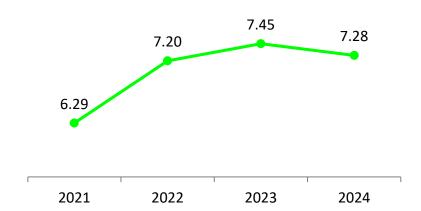
ESG - Transition towards Renewable Energy



PNG usage (units in SCM millions)



Solar usage (units in kWh millions)



- Clear focus towards Renewal Energy
- Replaced diesel with PNG in melting furnaces
- Setting up 9.9 MWp Solar
 Power Plant for captive
 consumption with investment
 of around Rs. 4800 lacs and is
 Commissioning soon









Long-standing Relationship with Indian and Global OEM players



MTD





Federal Mogul Italy

^ Supplied through JV

KNORR-BREMSE

OEMs

in India^

Awards and Recognitions





7 Awards for Excellence in Development



Stanley Black & Decker











8 Awards for Excellence in Quality



6 Awards for Excellence in Performance



6 Awards for Excellence in **Cost Innovation**











































Diverse & Extensive Product Portfolio





Precision

Solutions

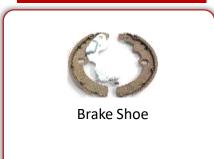
Cables



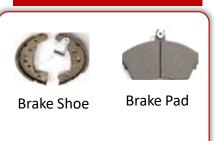
2W



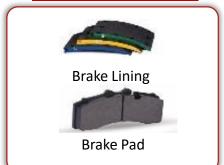
3W



4W



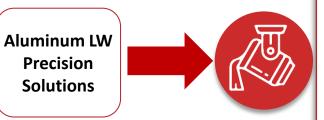
CV (Joint Venture)





Brake Panel

Cylinder Block







Case Mission

Pillion Grip

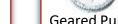
PV

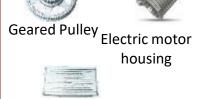


Throttle Body Filter Housing

Exports



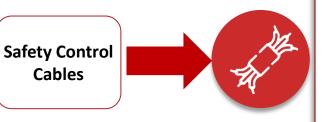




EV

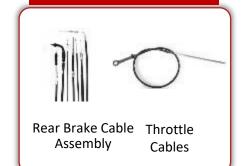
Battery housing

2W



Front Brake Cable Assembly

2W



2W



3W



Board of Directors





Kuldip Singh Rathee - Chairman & MD

- Bachelor's degree in arts (Economics Honours) from Delhi University
- Served in the Central Reserve Police Force and was directly recruited for the post of deputy superintendent of police in 1974 and served till 1978
- Previously enlisted as a contractor in Class I (B&R) with the Directorate General of Works, Central Public Works Department, Government of India
- · Experience in the real estate sector and in the manufacturing sector



Arun Duggal - Independent Director

- Bachelor's degree in technology (mechanical engineering) from Indian Institute of Technology, Delhi and a postgraduate diploma in business administration from Indian Institute of Management, Ahmedabad, Gujarat
- Previously Country Chief Executive India with Bank of America
- Currently Chairman of the board of directors of ICRA Limited and on the board of directors of ITC Limited and Dr. Lal Pathlabs Limited



Vijay Rathee Non-Executive Director

- Bachelor's degree in science and a master's degree in science (Zoology)
- Experience in the banking sector and the manufacturing sector and was previously associated as an officer with Punjab & Sind Bank



Vinay Kumar Piparsania - Independent Director

- Bachelor's degree in technology (mechanical engineering) from Indian Institute of Technology, Delhi and a master's degree in business administration from Tulane University, New Orleans, Louisiana (USA)
- Experience in the automotive sector and was previously associated with Ford India, BMW Oman, Hero Corporate Service Limited, TVS Automobile Solutions and currently the principal at MillenStrat Advisory & Research



Prashant Rathee - Whole-Time Director

- Bachelor's degree in commerce from Delhi University
- Previously a director on the board of A.A. Autotech Private Limited from 2008 till it merged with ASK Automotive.
- Extensive experience in the manufacturing sector



Deepti Sehgal - Independent Director

- Bachelor's degree in commerce from the University of Delhi, and a postgraduate diploma in business administration from Indian Institute of Management, Ahmedabad, Gujarat
- Experience in the consultancy sector and was previously associated with Infogain Corporation, Deloitte Touche Tohmatsu India, GE Capital International Services and IBM



Aman Rathee - Whole-Time Director

- Bachelor's degree in science (engineering) and a master's degree in business administration from Purdue University, Indiana (USA) and a certification in M&A from Harvard Business School, Massachusetts (USA)
- Previously a director on the board of A.A. Autotech Private Limited from 2012 till it merged with ASK Automotive
- Extensive experience in the manufacturing sector



Kumaresh Chandra Misra - Independent Director

- Bachelor's degree in arts. a bachelor's degree in law, a postgraduate diploma in business administration from Indian Institute of Management, Ahmedabad, Gujarat and a master's degree in arts (political economy) from Boston University, Boston, Massachusetts (USA)
- A retired IAS officer and previously Joint Secretary with the Ministry of Chemicals and Fertilizers, and is currently the director of the northern region at Indian Chemical Council



Rajesh Kataria - Whole-Time Director

- Bachelor's degree in business administration and a master's course in business administration (human resources)
- Currently responsible for human resource management



Yogesh Kapur - Independent Director

- Bachelor's degree in commerce (honours) from University of Delhi, Delhi and is a fellow of the Institute of Chartered Accountants of India
- Experience in investment banking and was previously associated with Axis Capital Limited and was also the managing director at Enam Securities Private Limited
- Prior to investment banking sector, he was associated with HDFC for 8 years

ASK Group's Strengths



Largest manufacturer of 2W Advanced Braking System in India with ~50% market share

Powertrain Agnostic product offerings in both EV and Non-EV

4 World Class Technical Collaborations and 2 World Class Joint Ventures

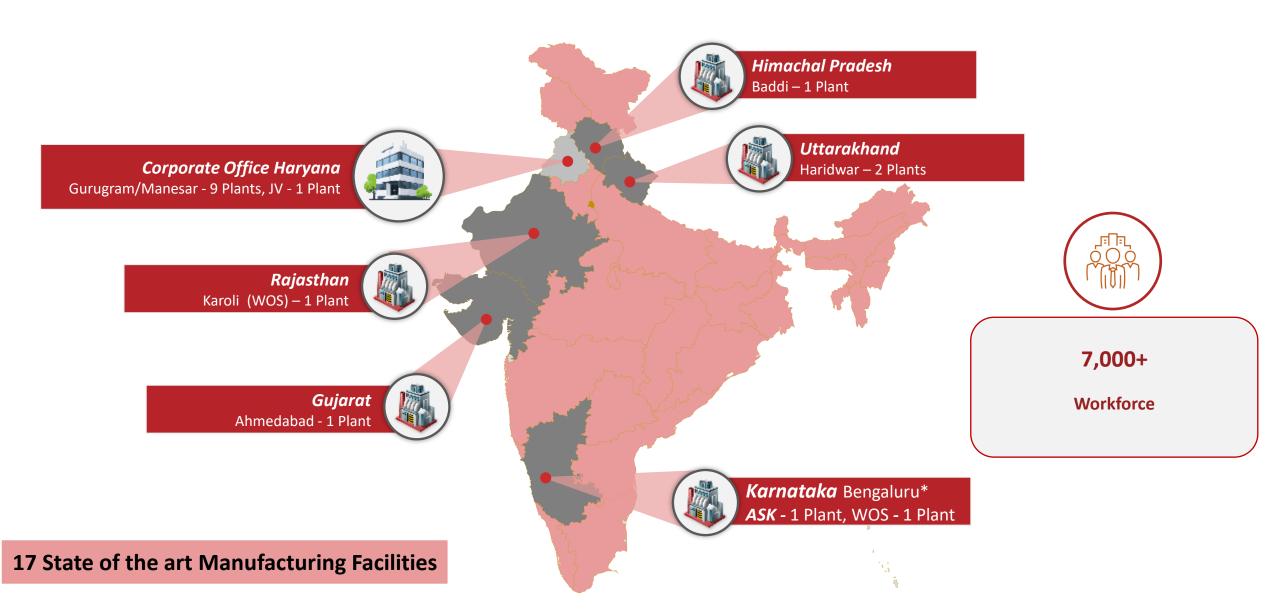
High entry barriers due to proprietary material formulations, in-house Engg, Designing & Tool room

Long standing relationship with customers & established Aftermarket focused on "Quality, Cost & Delivery

Robust financial performance with 17% Revenue growth, 26% EBITDA growth, 41% PAT growth and RoACE of 23.64% in FY24

Geographical Presence across India





AHSAAS Trust – A CSR Initiative



Focusing Our Efforts Today for a Better Tomorrow for Everyone.

AHSAAS, the philanthropic arm of ASK Automotive was born out of our chairman & Managing Director Mr. Kuldip Singh Rathee and his wife and Non- Executive Director Ms. Vijay Rathee with an aim and dedication to contributing toward socio-economic growth in the states of our operations.



EDUCATION



SKILL DEVELOPMENT



WOMEN SAFETY



SPORTS TALENT NURTURING



CONSERVATION



HEALTH CARE





S.No.	KPI	31-Mar-24	31-Mar-23	
1	Revenue from Operations (in lacs)	299455	255517	
2	Revenue Growth (%)	17.20%	26.93%	
3	EBITDA (in lacs)	31102	24754	
4	EBITDA Margin (%)	10.35%	9.65%	
5	Profit after tax for the year ("PAT") in lacs 17377		12295	
6	PAT Margin (%)	5.78%	4.79%	
7	Return on Average Equity (RoAE) (%)	23.69%	19.27%	
8	Return on Average Capital Employed (RoACE) (%)	turn on Average Capital Employed (RoACE) (%) 23.64% 2		
9	Average Debt to EBITDA ratio 1.06		0.97	
10	Debt to Equity ratio (Gearing ratio) 0.42		0.49	
11	Cash Flow to EBITDA ratio 97.52% 55		55.98%	
12	Asset Turnover ratio 2.10		2.14	
13	Working Capital Days 17.43 2			



Annexure

Consolidated Financial Statements – Statement of Profitability



	Statement of Consolidated Financial Results for the qu	arter and year e				
	T			mounts are in IN	R Lakhs, except of	
S. No.	Particulars	31 March 2024 (Unaudited) (Refer note 3)	Quarter ended 31 December 2023 (Unaudited)	31 March 2023 (Unaudited) (Refer note 3)	31 March 2024 (Audited)	31 March 2023 (Audited)
_						
I	Revenue from operations	78,251.40	76,166.12	56,865.64	299,454.94	255,516.66
II	Other income	334.35	146.44	247.20	1,039.79	1,111.16
III	Total income (I+II)	78,585.75	76,312.56	57,112.84	300,494.73	256,627.82
IV	Expenses					
	Cost of material consumed	54,063.99	50,244.82	39,495.77	206,531.57	179,857.90
	Changes in inventories of finished goods and work-in-progress	(559.66)	1,049.05	(271.98)	(2,274.20)	(1,679.63
	Employee benefits expense	4,345.72	4,384.76	3,377.20	17,052.34	13,936.67
	Finance costs	785.30	841.05	368.61	2,855.94	1,119.00
	Depreciation and amortisation expense	1,896.31	1,810.58	1,521.38	6,898.65	6,070.39
	Other expenses	12,245.68	12,590.10	9,553.13	48,694.11	40,230.58
	Dies for own use	(77.17)	(113.89)	(58.35)	(610.79)	(471.87
	Total expenses	72,700.17	70,806.47	53,985.76	279,147.62	239,063.04
V	Profit before exceptional items, share of net profit/(loss) of joint venture accounted for using equity method and taxes (III-IV)	5,885.58	5,506.09	3,127.08	21,347.11	17,564.78
VI	Exceptional items	_	_	_	_	_
VII	Share of net profit/(loss) of joint venture accounted for using equity method (net of taxes) (refer note 5)	105.86	1,047.93	52.48	1,649.93	(589.21
VIII	Profit before tax (V+VI+VII)	5,991.44	6,554.02	3,179.56	22,997.04	16,975.57
IX	Tax expense	3,331.44	0,334.02	3,179.30	22,991.04	10,973.37
121	Current Tax					
	- Current period/year	1,495.17	1,627.90	937.53	6,115.75	4,851.03
	- Prior year	2.07	(15.10)		(13.03)	6.63
	Deferred tax	(281.69)	(52.85)	, ,	` ′	(177.11
	Total tax expense	1,215.55	1,559.95	925.53	5,620.10	4,680.57
X	Profit after tax (VIII-IX)	4,775.89	4,994.07	2,254.03	17,376.94	12,295.00
XI	Other comprehensive income:	1,111111	1,5-5-1101			
	(i) Items that will not be reclassified to profit or loss in subsequent years:					
	- Actuarial (loss)/ gain on remeasurement of defined benefit plan	(29.06)	(37.80)	20.56	(102.35)	7.17
	1		` '		(102.33)	7.17
	 Income tax relating to items that will not be reclassified to profit or loss in subsequent periods/year 	7.31	9.52	(5.17)	25.76	(1.80
	Share of Other comprehensive (loss)/ profit of joint venture accounted for using equity method (net of taxes)	(2.14)	0.55	6.60	(3.79)	(6.6
	Total other comprehensive income, net of tax	(23.89)	(27.73)	21.99	(80.38)	(1.30
XII	Total comprehensive income (X+XI)	4,752.00	4,966.34	2,276.02	17,296.56	12,293.70
XIII	Paid up equity share capital (face value of INR 2 each)	3,942.85	3,942.85	3,942.85	3,942.85	3,942.85
XIV	Other equity	2,7 12.03	2,7 12.03	2,7 12.03	77,730.58	60,434.02
	A *				11,130.36	00,434.02
XV	Earnings per equity share (INR) (not annualised except for the year ended March): Basic	2.42	2.53	1.14	8.81	6.18
	Diluted	2.42	2.53	1.14	8.81	6.18
	Date:	2.42	2.33	1.14	0.01	0.18

Consolidated Financial Statements – Balance Sheet



Statement of Consolidated Assets and Liabilities				
(A	(All amounts are in INR Lakhs, except otherwise stated)			
Particulars	As at	As at		
ratuculais	31 March 2024	31 March 2023		
	Audited	Audited		
ASSETS				
Non-current assets				
Property, plant and equipment	71,367.63	45,649.36		
Capital work-in-progress	6,420.17	11,824.53		
Right-of-use assets	9,286.06	8,428.43		
Goodwill	18,191.01	18,191.01		
Other intangible assets	376.17	312.83		
Investments	2,050.20	404.06		
Financial assets				
(i) Loans	533.26	799.88		
(ii) Other financial assets	1,229.49	1,001.26		
Non-current tax assets (net)	25.61	66.31		
Other non-current assets	1,535.33	1,395.25		
Total non-current assets	111,014.93	88,072.92		
Current assets				
Inventories	17,677.64	15,357.62		
Financial assets				
(i) Loan	266.63	266.63		
(ii) Trade receivables	21,397.20	21,044.43		
(iii) Cash and cash equivalents	1,223.45	222.69		
(iv) Bank balances other than (iii) above	41.81	15.00		
(v) Other financial assets	649.08	562.34		
Current tax assets (net)	51.60	2.06		
Deferred tax Assets (net)	350.32	-		
Other current assets	4,171.85	2,577.02		
Total current assets	45,829.58	40,047.79		
Total assets	156,844.51	128,120.71		

Statement of Consolidated Assets and Liabilities (All amounts are in INR Lakhs, except otherwise stated)			
Particulars	As at 31 March 2024	As at 31 March 2023	
EQUITY AND LIABILITIES			
Equity			
Equity share capital	3,942.85	3,942.85	
Other equity	77,730.58	60,434.02	
Total equity	81,673.43	64,376.87	
Non-current liabilities			
Financial liabilities			
(i) Borrowings	26,780.39	20,884.67	
(ii) Lease liabilities	144.78	265.18	
Provisions	3,021.21	2,565.26	
Deferred tax liabilities (net)	2,638.05	2,796.11	
Total non-current liabilities	32,584.43	26,511.22	
Current liabilities			
Financial liabilities			
(i) Borrowings	7,530.55	10,916.32	
(ii) Lease liabilities	131.09	721.81	
(iii) Trade payables			
(a) Total outstanding dues of micro enterprises and small enterprises	4,021.45	4,319.55	
(b) Total outstanding dues of creditors other than micro enterprises	20,752.76	12,665.64	
and small enterprises	4 22 4 71	2.056.45	
(iv) Other financial liabilities	4,234.71	3,876.45	
Provisions	740.14	722.13	
Current tax liabilities (net)	104.25	281.28	
Other current liabilities	5,071.70	3,729.44	
Total current liabilities Total liabilities	42,586.65	37,232.62	
	75,171.08	63,743.84	
Total equity and liabilities	156,844.51	128,120.71	

Consolidated Financial Statements – Cash Flow Statement (1/2)



Statement of Consolidated Cash Flows for year o		
	(All amounts are in INR Lakhs, exc	
Particulars	For the year ended	For the year ende
raniculars	31 March 2024	31 March 2023
	Audited	Audited
A. Cash flow from operating activities		
Profit before tax	22,997.04	16,975.57
Adjustment to reconcile profit before tax to net cash flows:		
Share of net (profit)/ losses of joint venture	(1,649.93)	
Depreciation and amortisation expense	6,898.65	6,070.39
Excess liability / provision written back	(241.67)	(138.43
Provision for doubtful debts	30.72	12.12
Profit on sale of investments	(2.06)	-
Unrealised foreign exchange differences (net)	(32.86)	(16.30
Amortisation of government grant	(131.71)	(284.26
Loss on sale/discarding of property, plant & equipment	39.22	28.10
Gain on assets held for sale	-	(6.00
Debtor written off	1.04	20.74
Interest income classified as investing cash flow	(172.63)	(204.03
Finance cost classified as financing cash flow	2,834.34	1,107.91
Gain on lease modifications	-	(17.23
Operating profit before working capital changes	30,570.15	24,137.79
Adjustments for change in working capital:		
Increase in trade receivables	(351.33)	(924.33
Increase in inventories	(2,320.02)	(2,920.6
Increase/ (decrease) in trade payables	7,789.73	(898.83
Increase in financial assets	(108.57)	(358.08
Increase in other assets	(1,595.64)	(1,681.9
Increase in other financial liabilities	1,295.40	264.2
Increase in provisions	371.61	336.9
Increase in other liabilities		340.9
Cash generated from operations	36,618.66	18,295.89
Income taxes paid (net of refunds)	(6,288.59)	(4,437.8)
Net cash flow from operating activities (A)	30,330.07	13,858.03

Consolidated Financial Statements – Cash Flow Statement (2/2)



Statement of Consolidated Cash Flows for year ended 31 March 20	24 ats are in INR Lakhs, exc	ant otherwise stated
(Au amoun	For the year ended	For the year ended
Particulars	31 March 2024	31 March 2023
	Audited	Audited
B. Cash flow from investing activities		
Purchase of property, plant and equipment and intangible assets (including capital work in progress)	(28,485.10)	(15,412.55
Proceeds from sale of property, plant and equipment	503.26	424.06
Proceeds from assets held for sale	-	106.00
Purchase of non current investments	-	(1,200.50
Unsecured loans given	266.62	(0.00
Purchase of fixed deposits (net)	(206.10)	(206.54
Proceeds from sale of current investments	2.06	-
Interest received	144.49	203.41
Net cash used in investing activities (B)	(27,774.77)	(16,086.12
C. Cash flow from financing activities		
Repayment/ proceeds of short term borrowings (net)	(8,481.51)	4,617.05
Proceeds from long term borrowings	13,782.72	13,553.37
Repayment of long term borrowings (including current maturities)	(2,791.36)	(2,349.87
Principal payment of finance lease liability	(724.82)	(886.19
Interest payment of finance lease liability	(45.33)	(86.64
Interest paid	(3,294.24)	(1,430.49
Payment for buyback of equity shares	-	(9,000.00
Payment of tax on buyback of equity shares	-	(2,096.63
Net cash (used in)/ flow from financing activities (C)	(1,554.54)	2,320.60
Net increase in cash and cash equivalents (A+B+C)	1,000.76	92.51
Cash and cash equivalents at beginning of the financial year	222.69	130.18
Cash and cash equivalents at end of the financial year	1,223.45	222.69
Reconciliation of cash and cash equivalents:	As at	As a
**************************************	31 March 2024	31 March 202
Cash and cash equivalents as per above comprises of the following:		
- Cash on hand	12.00	5.83
- Cheques/drafts on hand	181.65	-
- Balance in current accounts	1,029.80	216.86
Cash and cash equivalents at end of the year	1,223.45	222.6

Glossary



Term	Description
AB	Advanced Braking
ALP	Aluminium Lightweighting Precision
SCC	Safety Control Cables
AM / IAM	Independent Aftermarket
OEM	Original Equipment Manufacturer
ATV	All-terrain vehicles
2W	Two-wheeler
EV	Electric Vehicle
3W	Three-wheeler
PV	Passenger Vehicles
CV	Commercial Vehicles
JV	Joint Venture

Term	Description
ECU	Electric Control Unit
MCU	Motor Control Unit
НМІ	Human-machine interface
HEV	Hybrid Electric Vehicles
BEV	Battery Electric Vehicles
ICE	Internal Combustion Engine
EBITDA	Earnings Before Interest, Tax, Depreciation and Amortization
CAGR	Compounded Annual Growth Rate
PAT	Profit After Tax
RoACE	Return on Average Capital Employed
RoAE	Return on Average Equity

For further information Contact





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