



A Navratna CPSE



भारत 2023 INDIA
वयुधेव कुटुम्बकम्

ONE EARTH • ONE FAMILY • ONE FUTURE



An IS/ISO 9001:2015
Certified Company

(For Providing Project Management
Consultancy and Execution of the Projects)

एनबीसीसी (इंडिया) लिमिटेड
(भारत सरकार का उद्यम)
NBCC (INDIA) LIMITED
(A Government of India Enterprise)

Ref. No: NBCC/BSENSE/2024-25

November 22, 2024

<p>नेशनल स्टॉक एक्सचेंज ऑफ़ इंडिया लिमिटेड एक्सचेंज प्लाजा, प्लॉट नंबर सी/1, जी ब्लॉक, बांद्रा-कुर्ला कॉम्प्लेक्स बांद्रा (ई) मुंबई 400051 एनएसई प्रतीक: एनबीसीसी/EQ National Stock Exchange of India Ltd. Exchange Plaza, Plot No C/1, G Block, Bandra –Kurla Complex Bandra (E) -Mumbai-400051</p>	<p>बीएसई लिमिटेड फिरोज जीजीभोय टॉवर, दलाल स्ट्रीट, मुंबई -400001 स्क्रिप कोड: 534309 BSE Ltd. Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai-400001</p>
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Subject (विषय): Analyst/ Institutional Investor Meet- Presentation to the Investors

Sir (महोदय),

This in reference to the NBCC's intimation dated November 20, 2024 regarding "Analyst/ Institutional Investor Meet", a Presentation to the investors is enclosed herewith at **Annexure-I**.

The information is also available on the website of the Company at <https://www.nbccindia.in/webEnglish/investorPresentation>

This is for your information and record.

Thanking You

Yours Sincerely,
For NBCC (India) Limited

Deepti Gambhir
Company Secretary
F-4984



NBCC (India) Limited

Corporate Presentation



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This Presentation includes statements that are, or may be deemed to be, “forward-looking statements”. These forward-looking statements can be identified by the use of forward-looking terminology, including the terms “believes”, “estimates”, “anticipates”, “projects”, “expects”, “intends”, “may”, “will”, “seeks” or “should” or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, aims, objectives, goals, future events or intentions. These forward looking statements including those cited from third party sources, contained in this presentation are based on numerous assumptions and include all matters that are not historical facts and are uncertain and subject to risks. They appear in a number of places throughout this Presentation and include statements regarding the Company’s intentions, beliefs or current expectations concerning, amongst other things, its results or operations, financial condition, liquidity, prospects, growth, strategies and the industry in which the Company operates.

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About Us – Redeveloping Infra & Delivering dreams



Public sector enterprise with 64 years proven track record



Listed in 2012, among the top 500 public listed companies with Govt shareholding of 61.75%



Leading CPSE in construction arena, having domestic & international presence



the Only CPSE working in Real estate including providing solution for Stalled Project



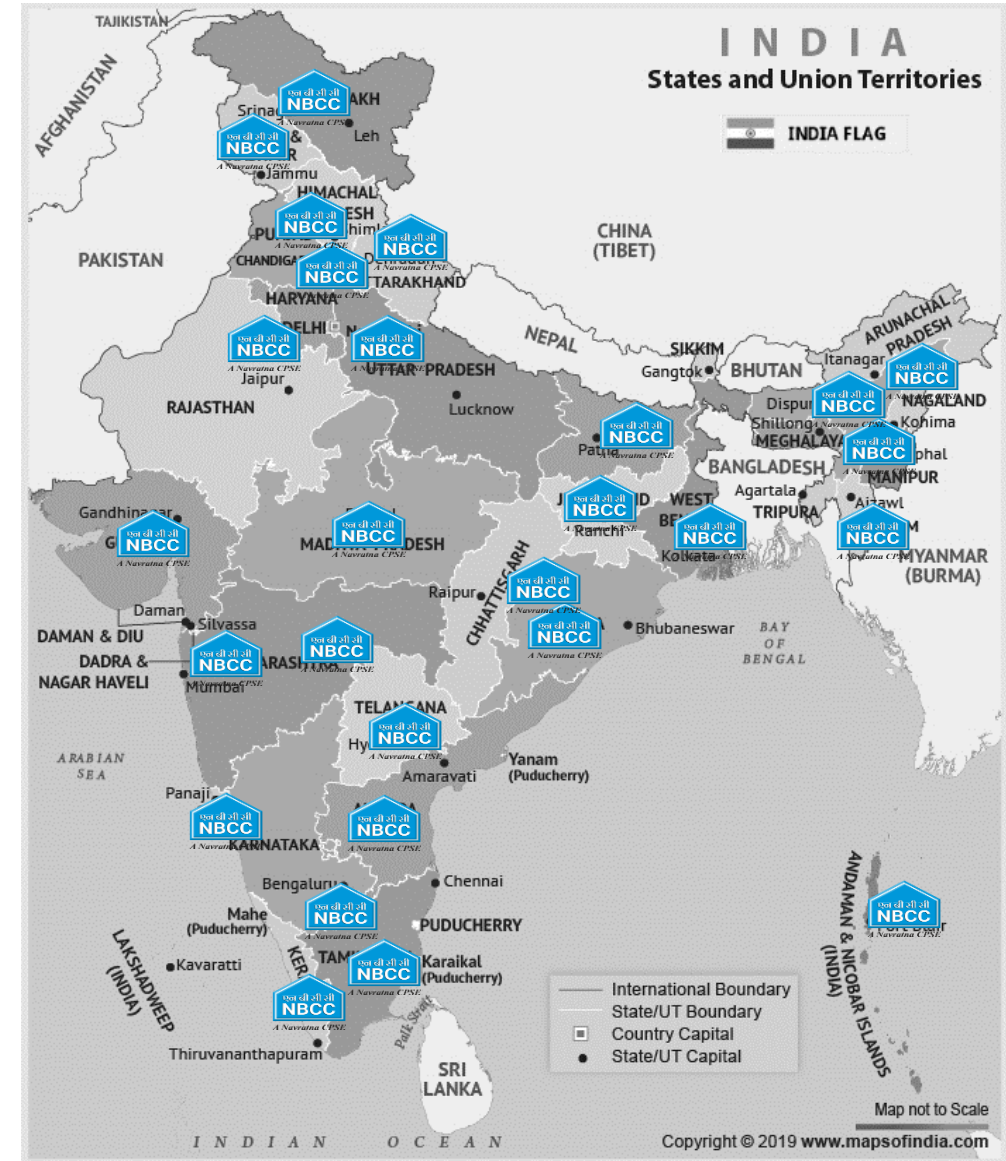
Pioneer in redevelopment – Self sustained model



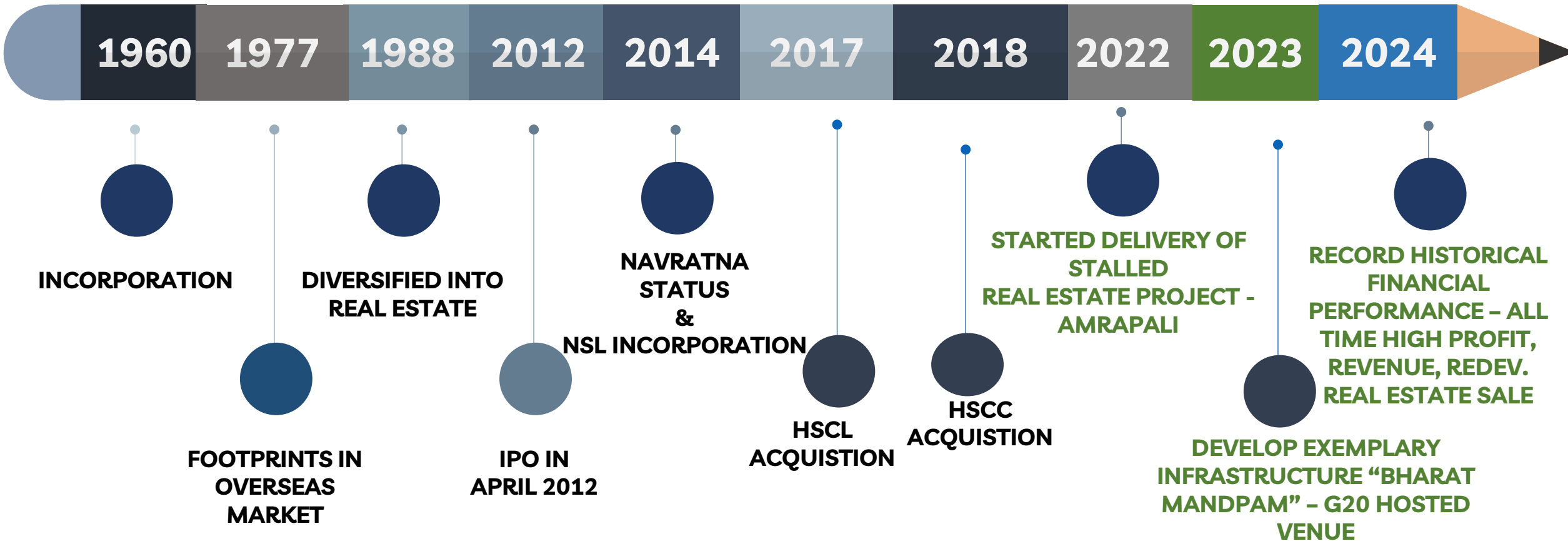
INR 84400+ Cr Order book on consolidated basis

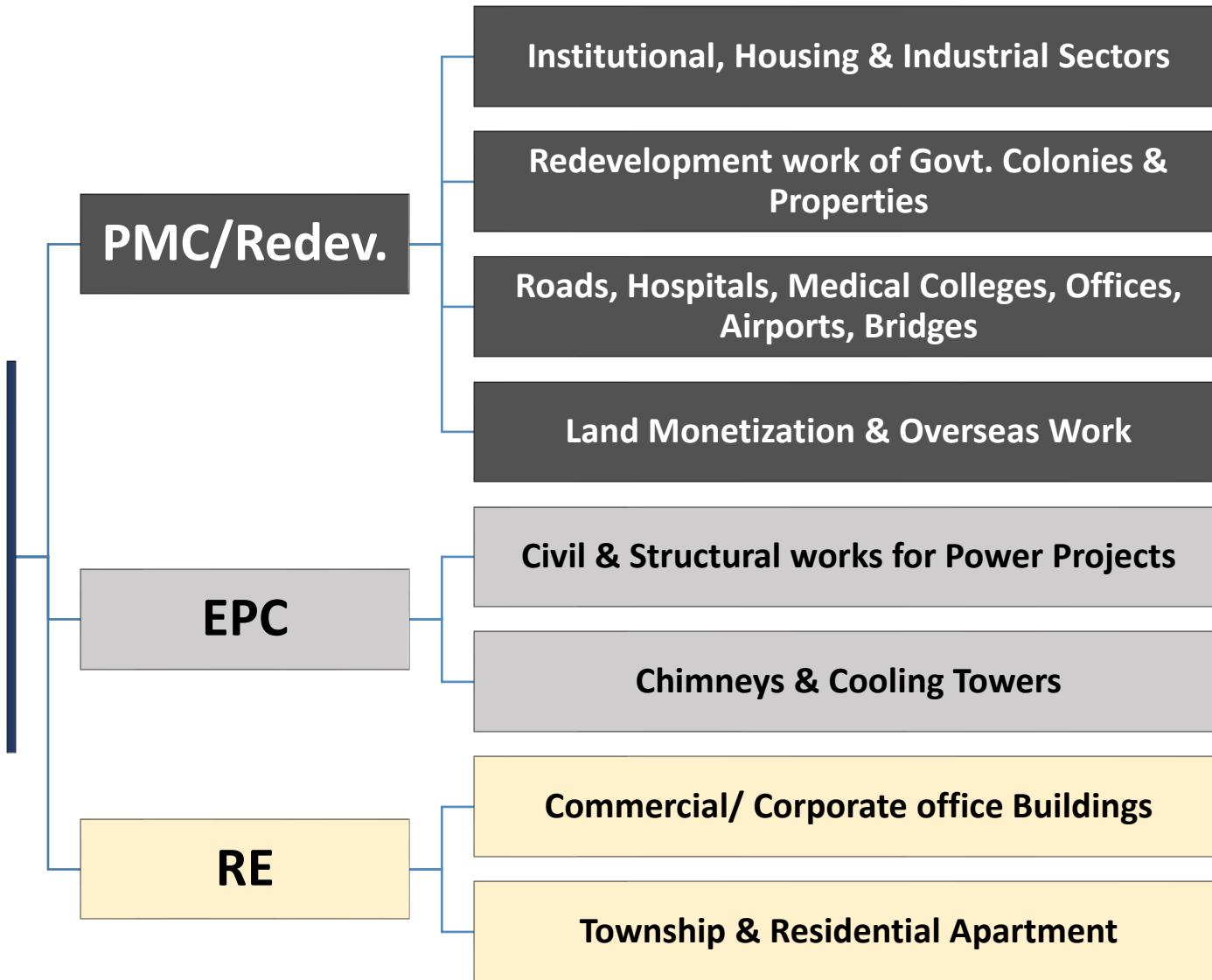


Skilled team of 1200+ employees with domain expertise

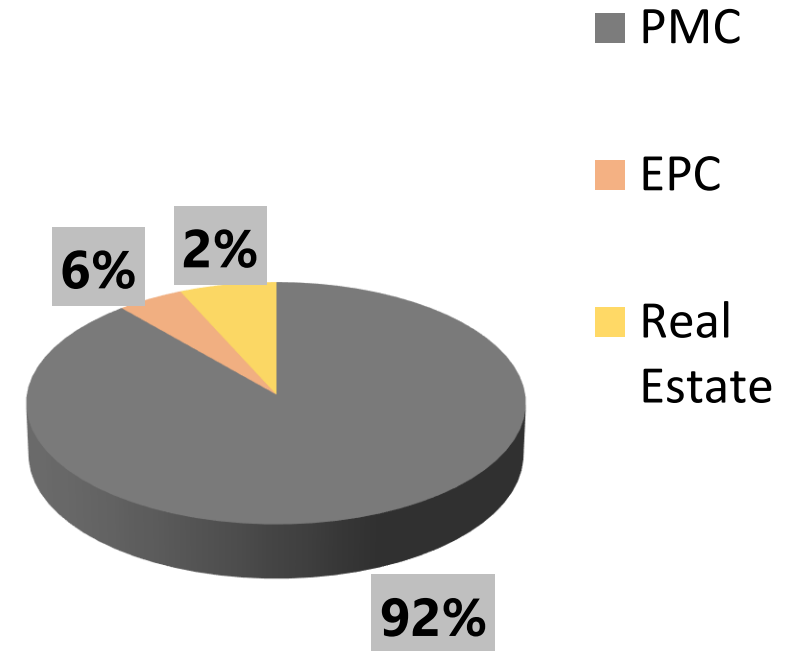


BRIEF ABOUT NBCC'S HISTORY:





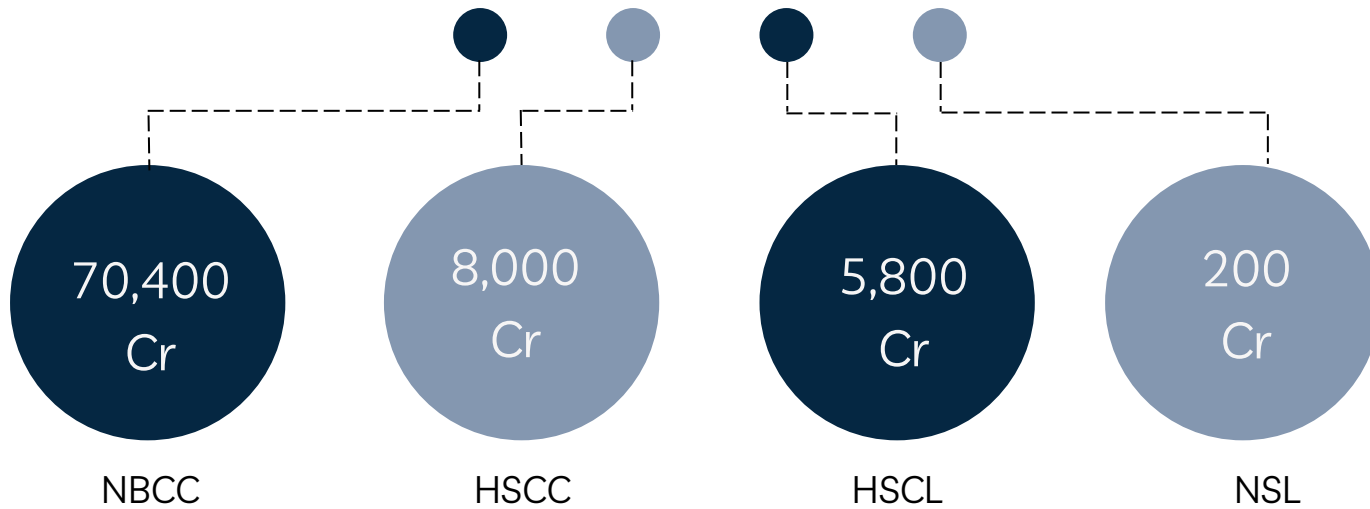
SEGMENTAL REVENUE FY 2023-24



Orderbook and Business Secured (In Cr.) as on date

Consolidated

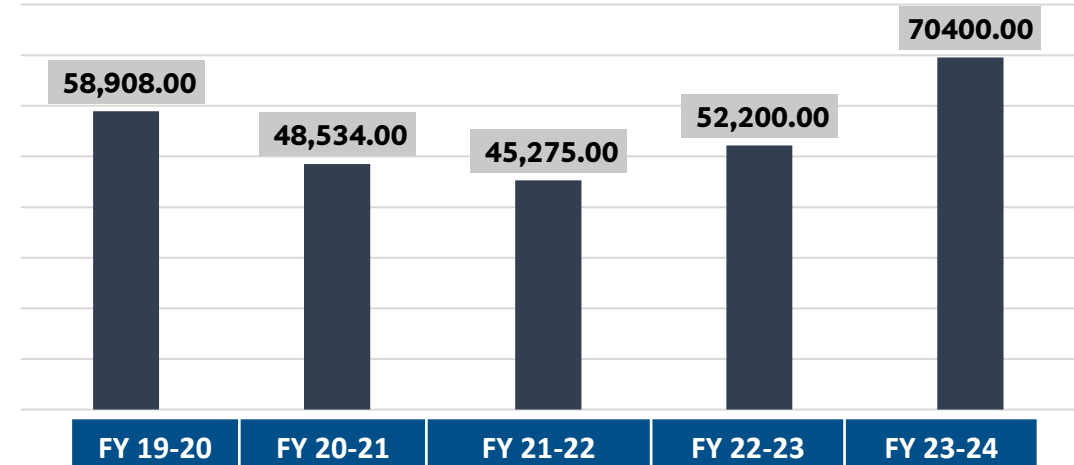
84,400 Cr



Business Secured (Cr)

	HSCC	HSCL	NBCC	Consolidated
FY 2023-24	4245	1473	18400	23500
FY 2024-25	3800	2000	22300	28100

Standalone Order Book Trend (Cr)



Major Business Secured (2024-25)

RS. 15,000 CR.

Development of 406 acres Satellite Township,
Srinagar, J&K

RS. 1726 CR.

First Phase works in Goa

RS. 1600 CR.

Development of 2 MTNL Land Parcel Delhi

RS. 710 CR.

Two Land parcels in Jhansi

RS. 700 CR.

Land parcel Kochi Metro Rail at Kochi

RS. 330 CR.

Healthcare Complex CGHS, Antop Hill, Mumbai

RS. 250 CR.

Amrapali Vananchal City Chhattisgarh

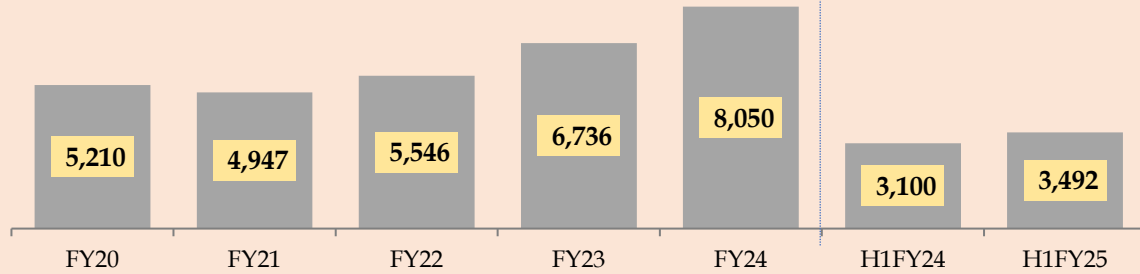
RS. 130 CR.

Residences at MEA's Plot in INA Delhi



Revenue from Operations

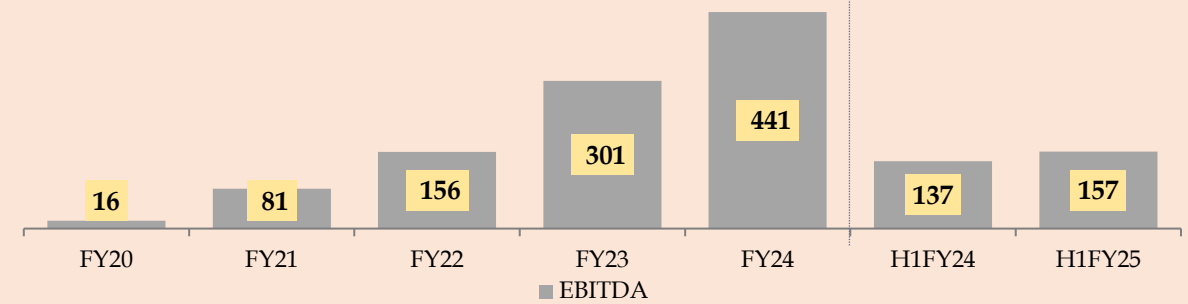
(₹ Cr)



Revenue from operations has grown at 19.5% YoY growth in FY24

EBITDA

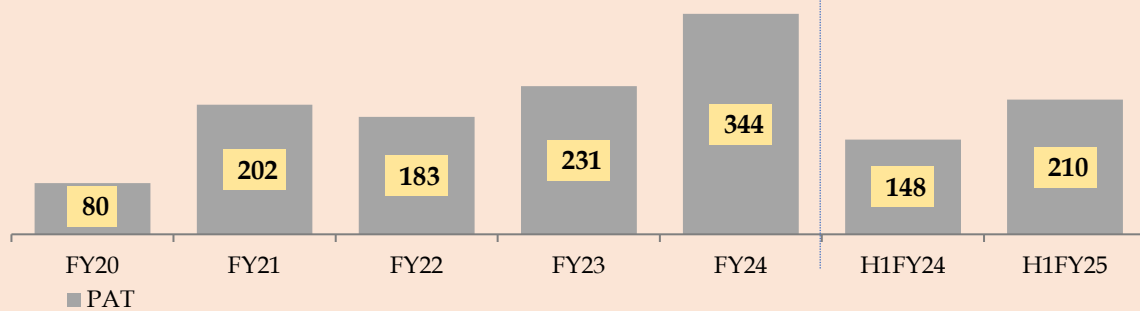
(₹ Cr)



Improvement in EBITDA margin at 4.5% for H1FY25 & 4.4% H1FY24

PAT

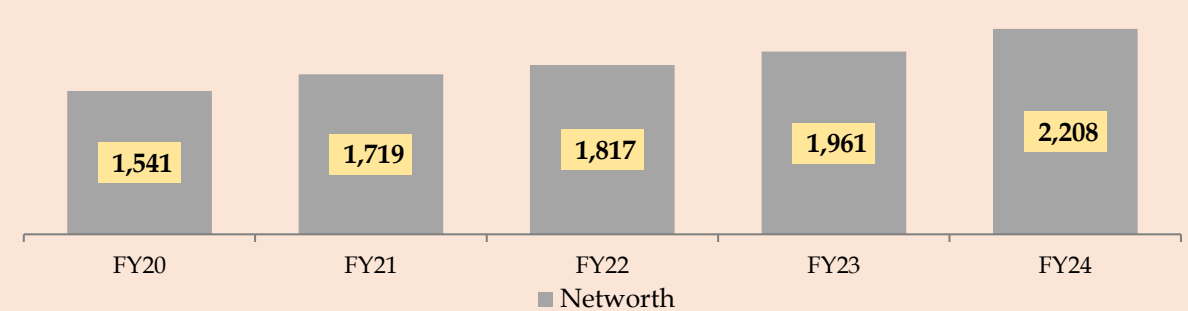
(₹ Cr)



Improvement in PAT margin at 6% for H1FY25 & 4.8% H1FY24

Net-worth

(₹ Cr)



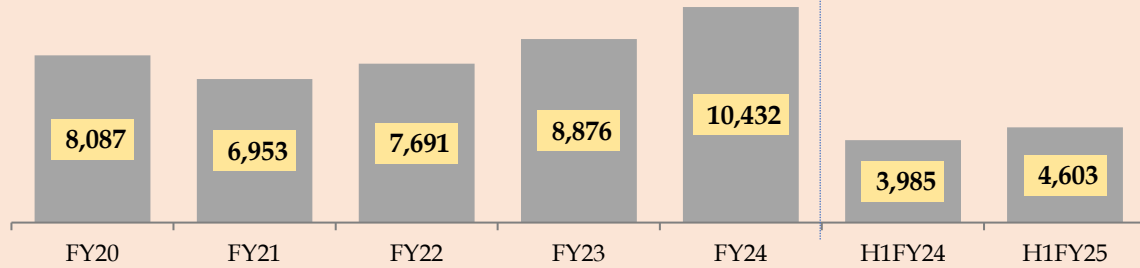
Growing Net Worth & Profitability

$$EBITDA = PBT + \text{Interest} + \text{Depreciation} + \text{Amortization} - \text{Other Income}$$



Revenue from Operations

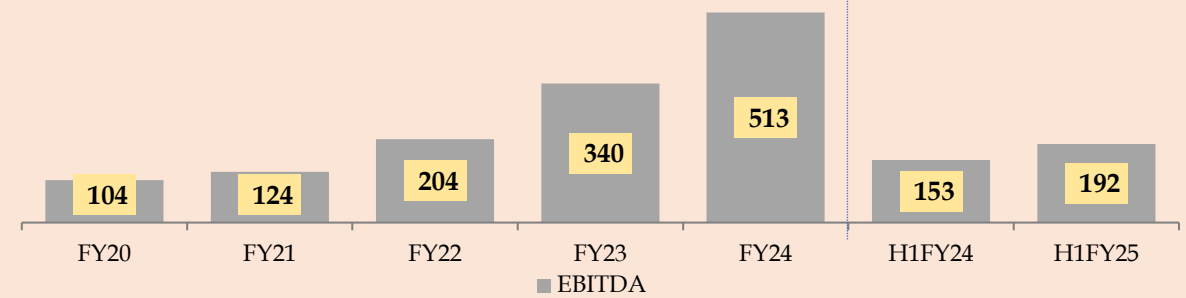
(₹ Cr)



Revenue from operations has grown at 18% YoY growth in FY24

EBITDA

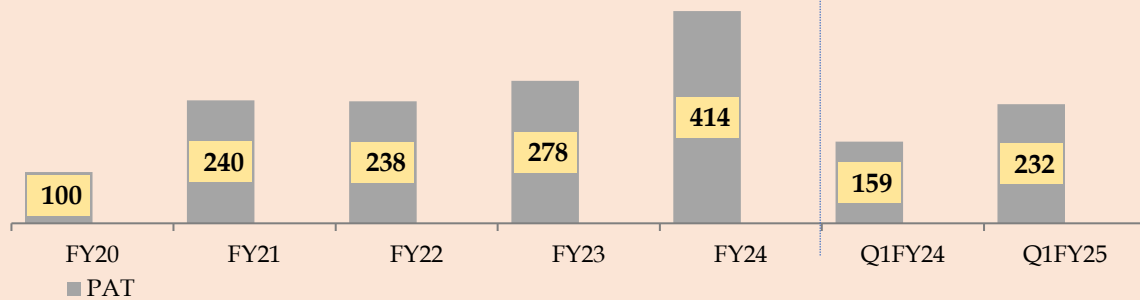
(₹ Cr)



Improvement in EBITDA margin at 4.2% for H1FY25 & 3.8% H1FY24

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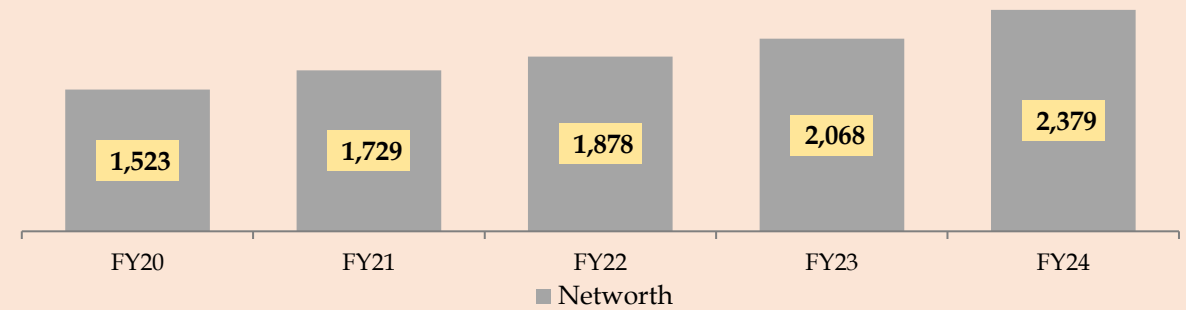
(₹ Cr)



Improvement in PAT margin at 5% for H1FY25 & 4% for H1FY24

Net-worth

(₹ Cr)

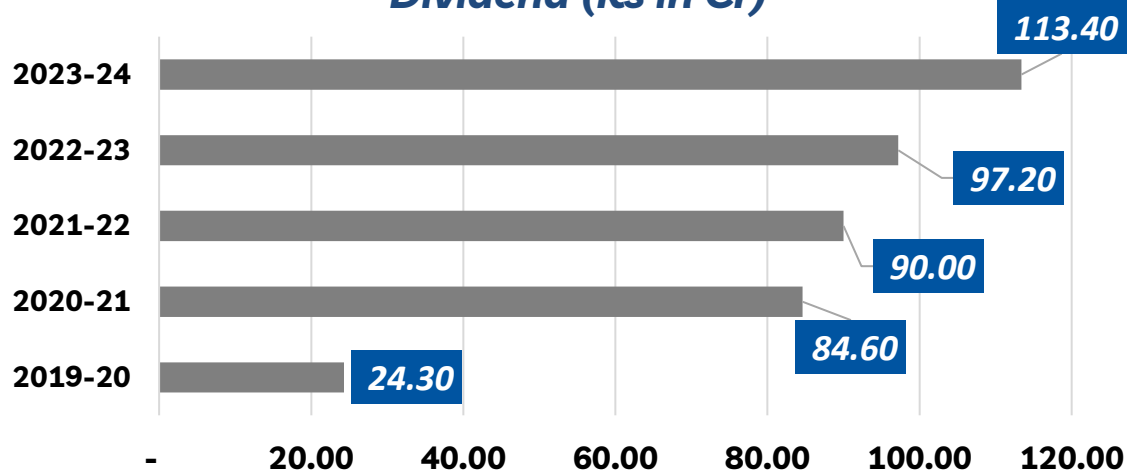


Growing Net Worth & Profitability

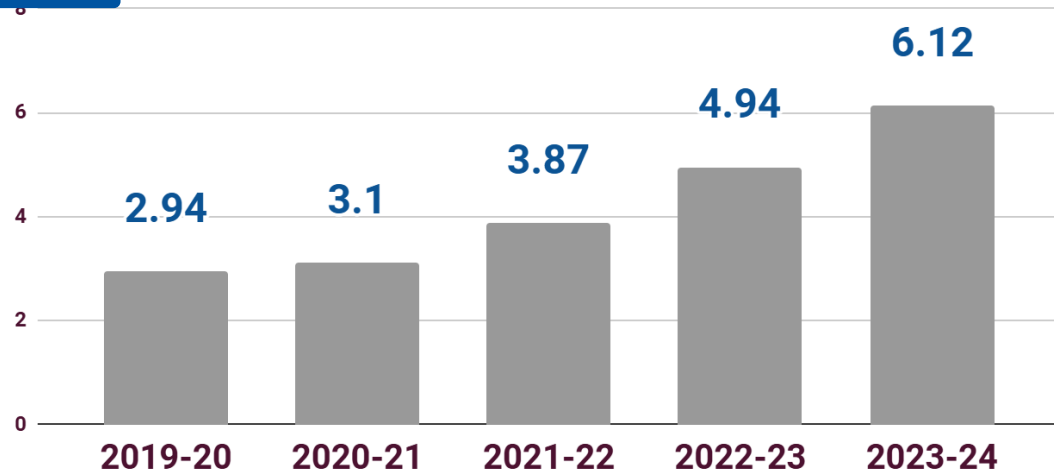
$$EBITDA = PBT + \text{Interest} + \text{Depreciation} + \text{Amortization} - \text{Other Income}$$

Creating Value

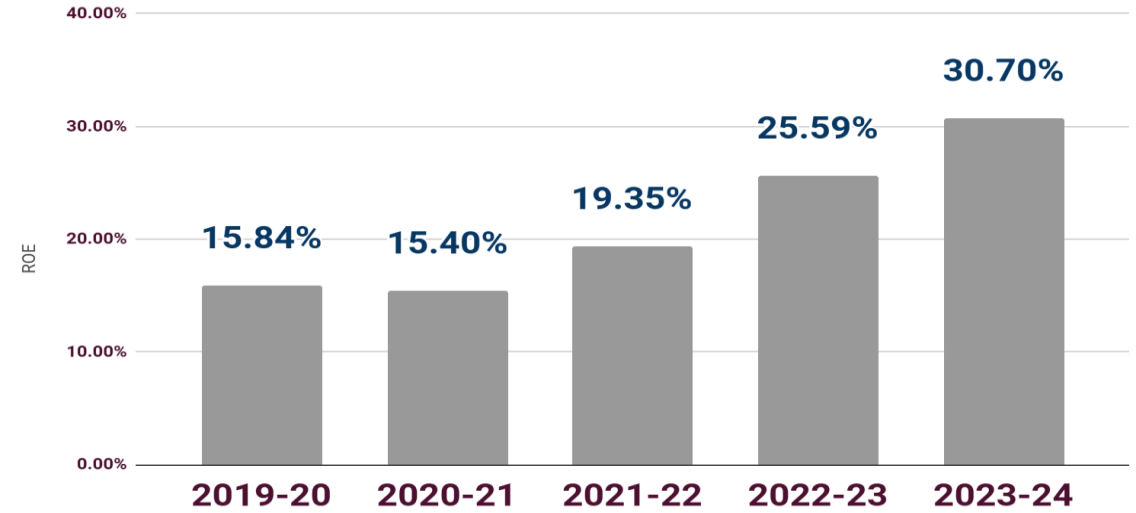
Dividend (Rs in Cr)



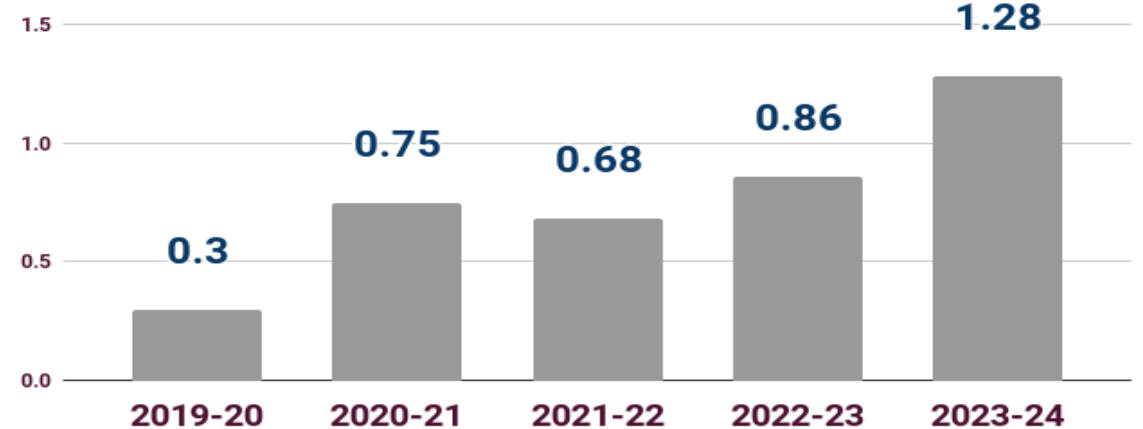
Revenue per Employee



ROE (Standalone)



EPS (Adjusted after Bonus issue)



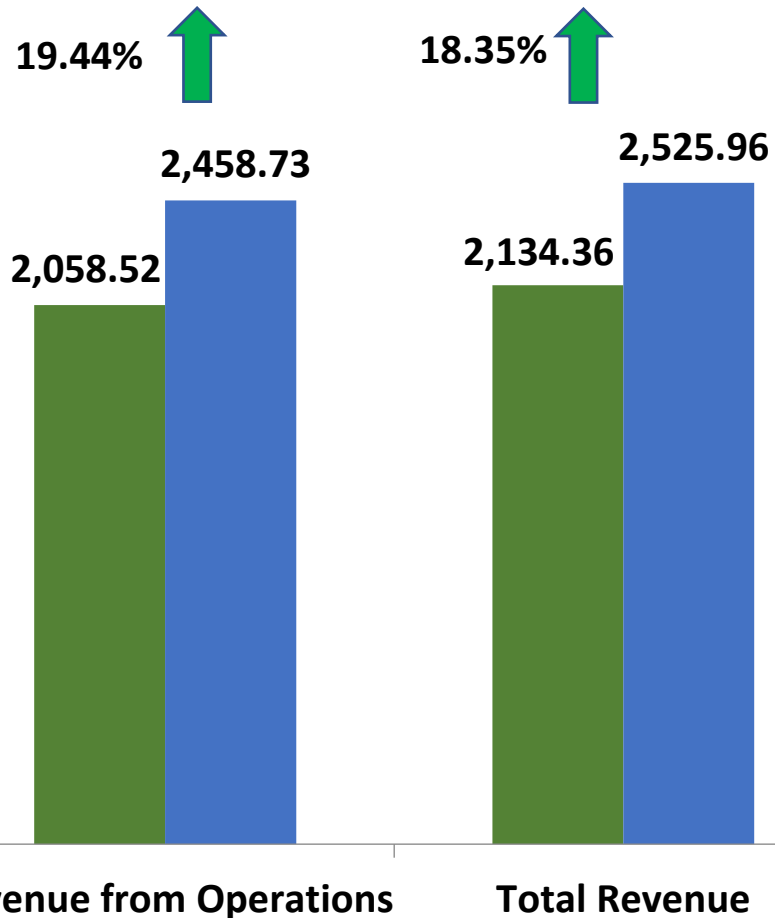
*Revenue Per Employee is based on average number of employees.

Q2 FY 2024-25 Results ended 30.09.2024

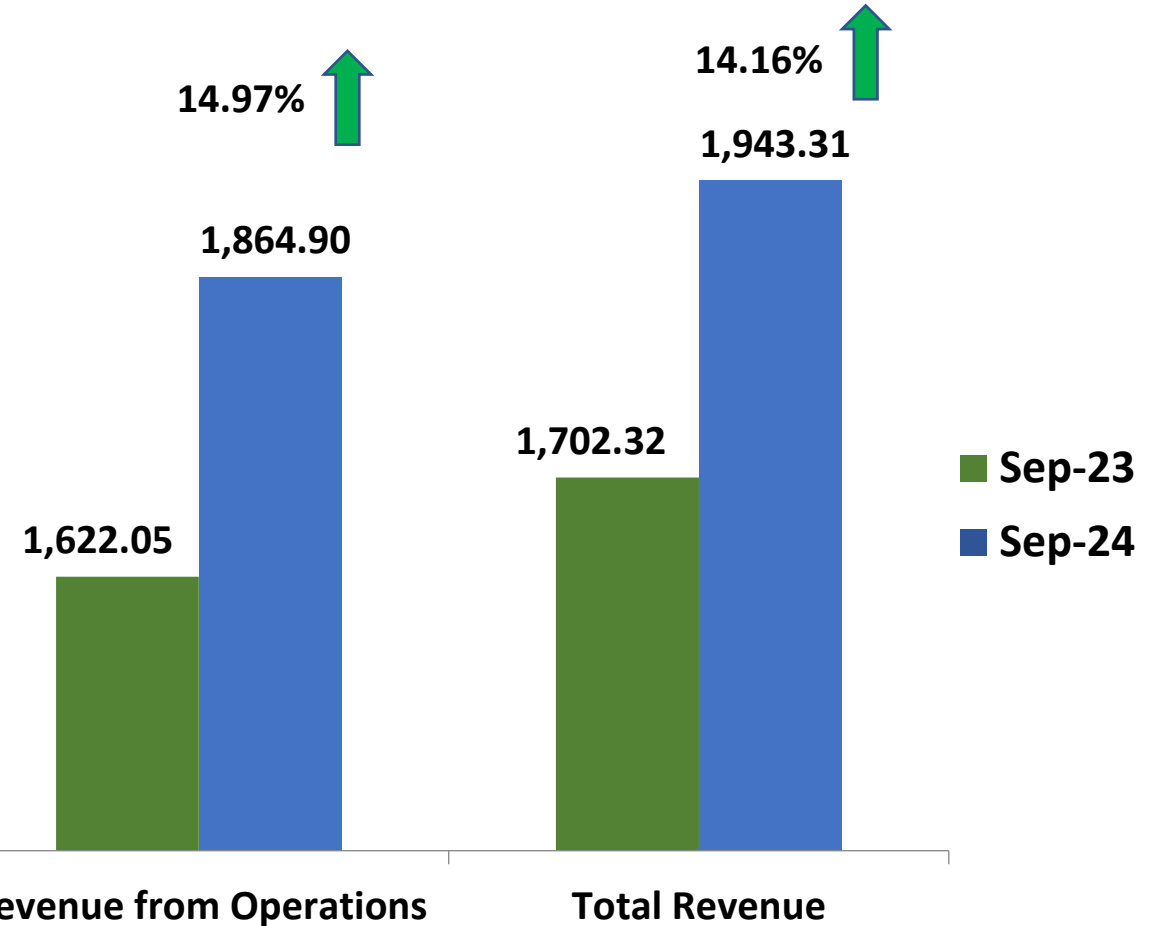


₹ in Crores

Consolidated



Standalone

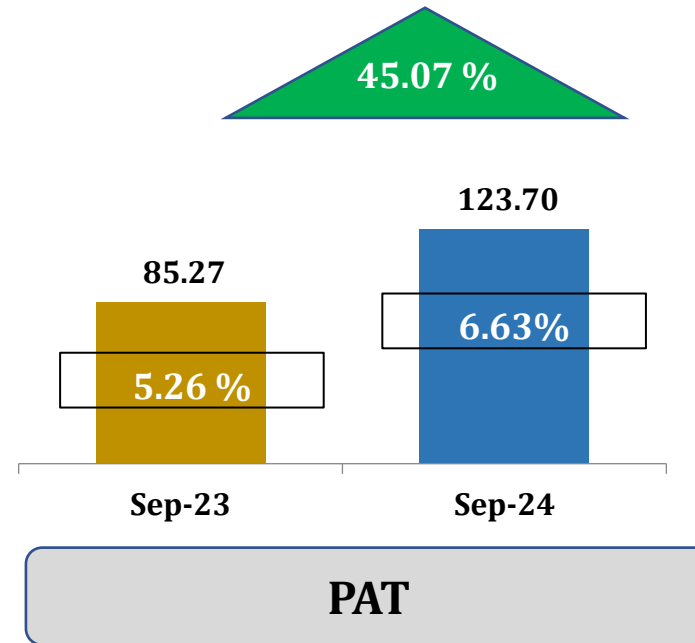
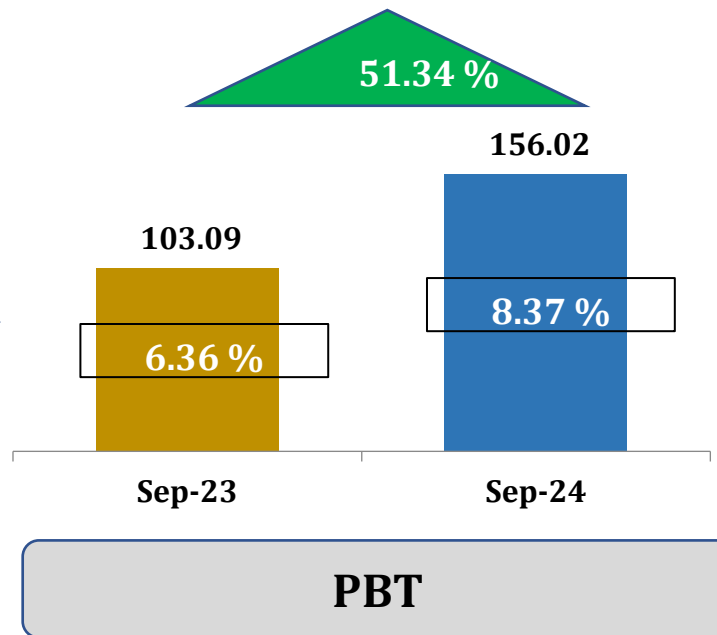


Q2 FY 2024-25 Results ended 30.09.2024

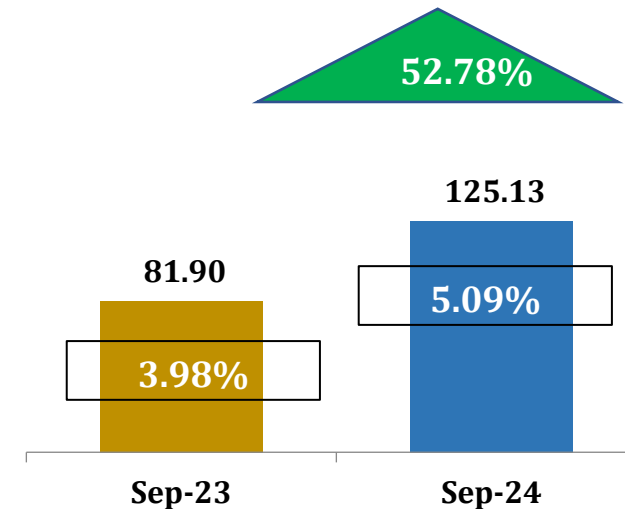
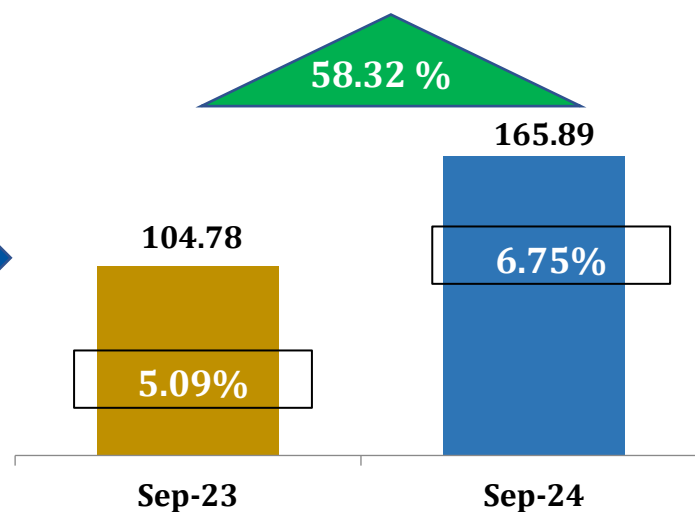


₹ in Crores

STANDALONE



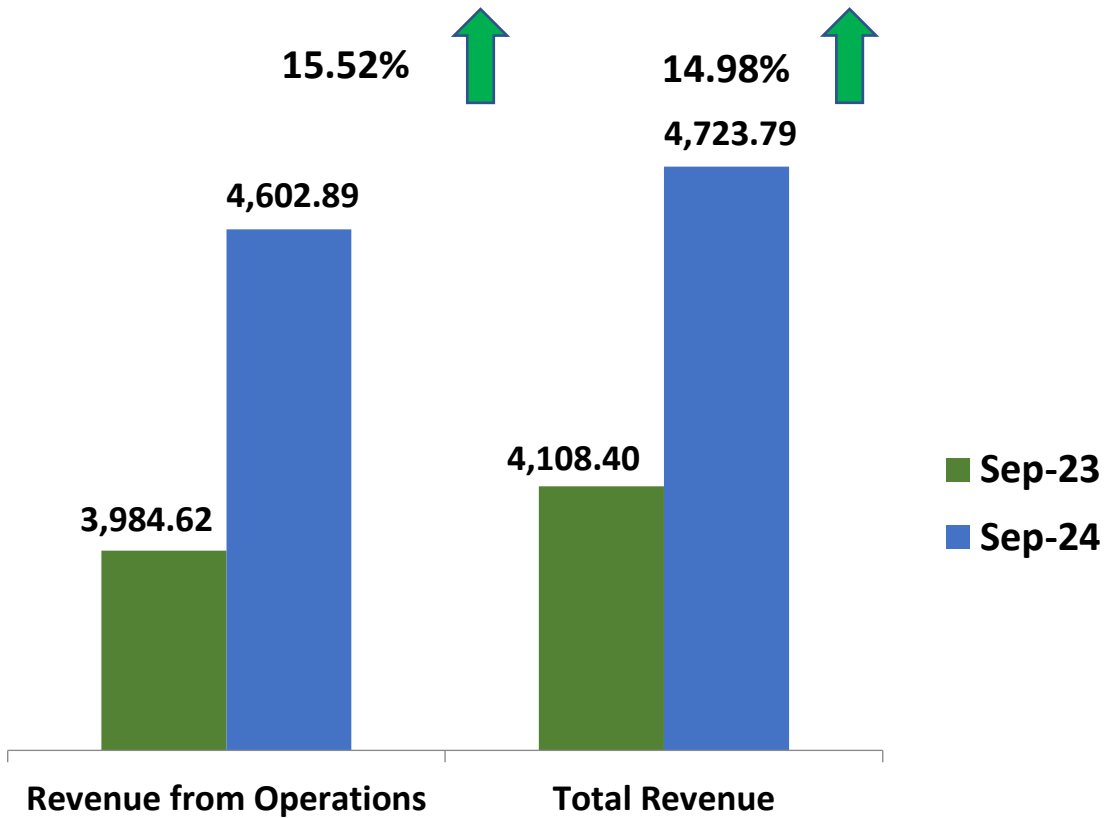
CONSOLIDATED



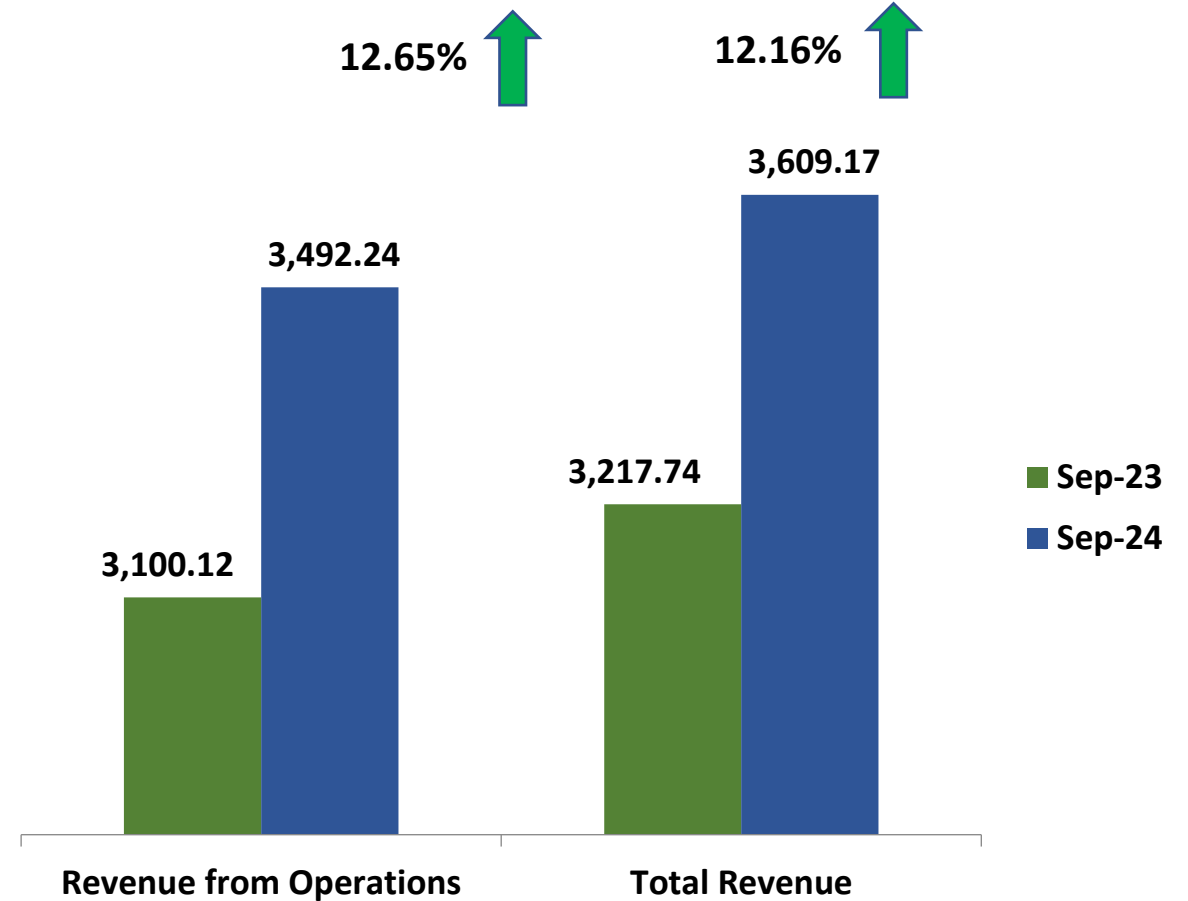


₹ in Crores

Consolidated



Standalone

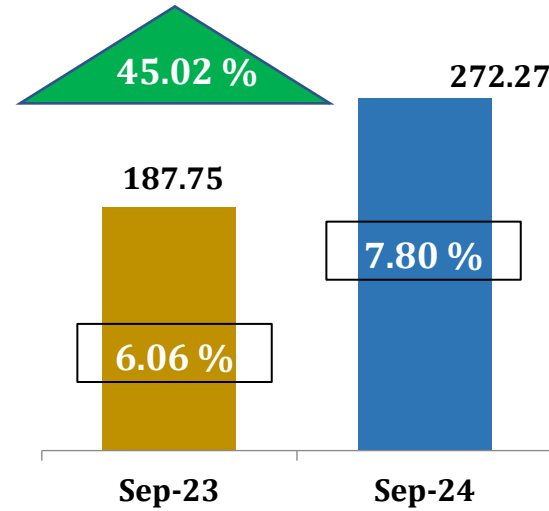


Half Yearly FY 2024-25 Results ended 30.09.2024

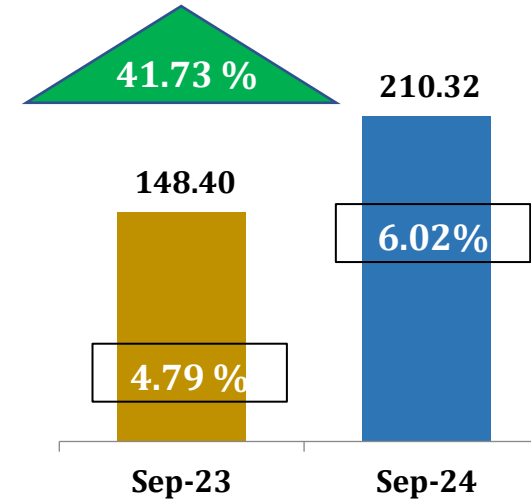


₹ in Crores

STANDALONE

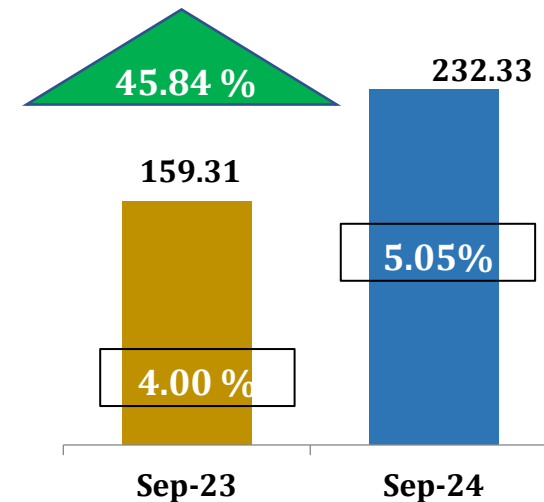
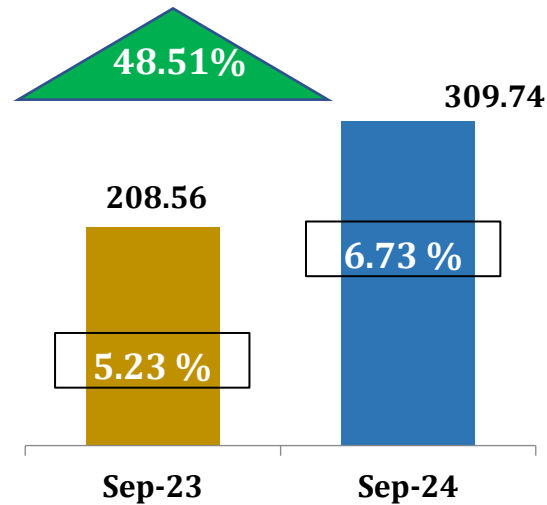


PBT



PAT

CONSOLIDATED



Redevelopment Business Model:

Self Revenue Generation

&

Stalled Real Estate Projects

Redeveloping Infra & Delivering dreams



Amrapali Turnaround Story



Redevelopment Business Model

UNIQUE SELLING PROPOSITION :
No other PSU/ Government does such kind of works.



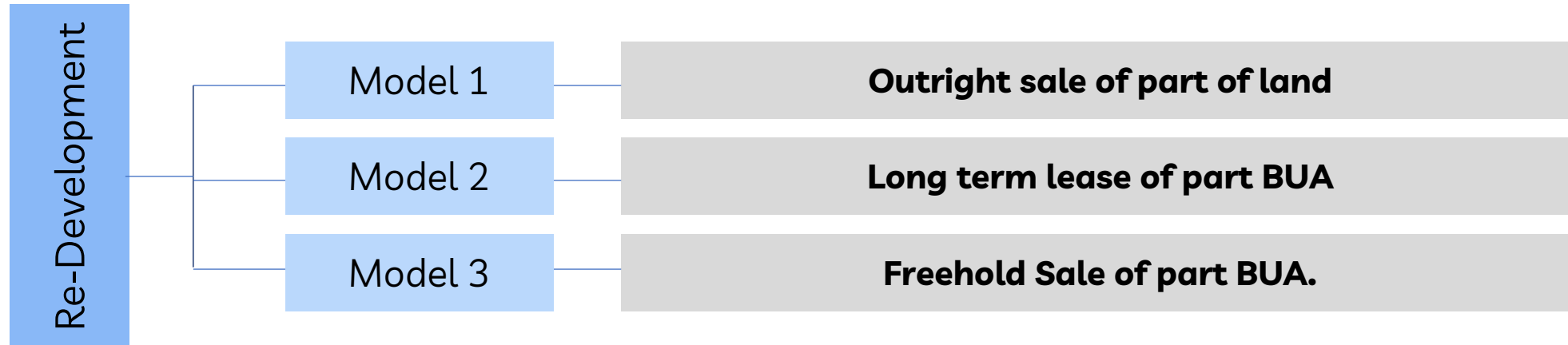
Need for Redevelopment

- High repair & maintenance costs for dilapidated buildings.
- Acute shortage of offices & residential spaces.
- Lack of funds & budgetary restrictions



Redevelopment

- Demolishment of prevailing old structures & construction of new sites with modern amenities & facilities.
- Unique self sustainable model wherein funds are generated through commercial exploitation.



NBCC's USP
Expertise in PMC, Real Estate & Maintenance
Dedicated in-house real estate team for marketing & sale

Major Project : Redevelopment of 7 GPRAs

NBCC	CPWD
Nauroji Nagar	Kasturba Nagar
Netaji Nagar	Thyagraj Nagar
Sarojini Nagar	Srinivaspuri
	Mohammadpur

Redevelopment Business Model

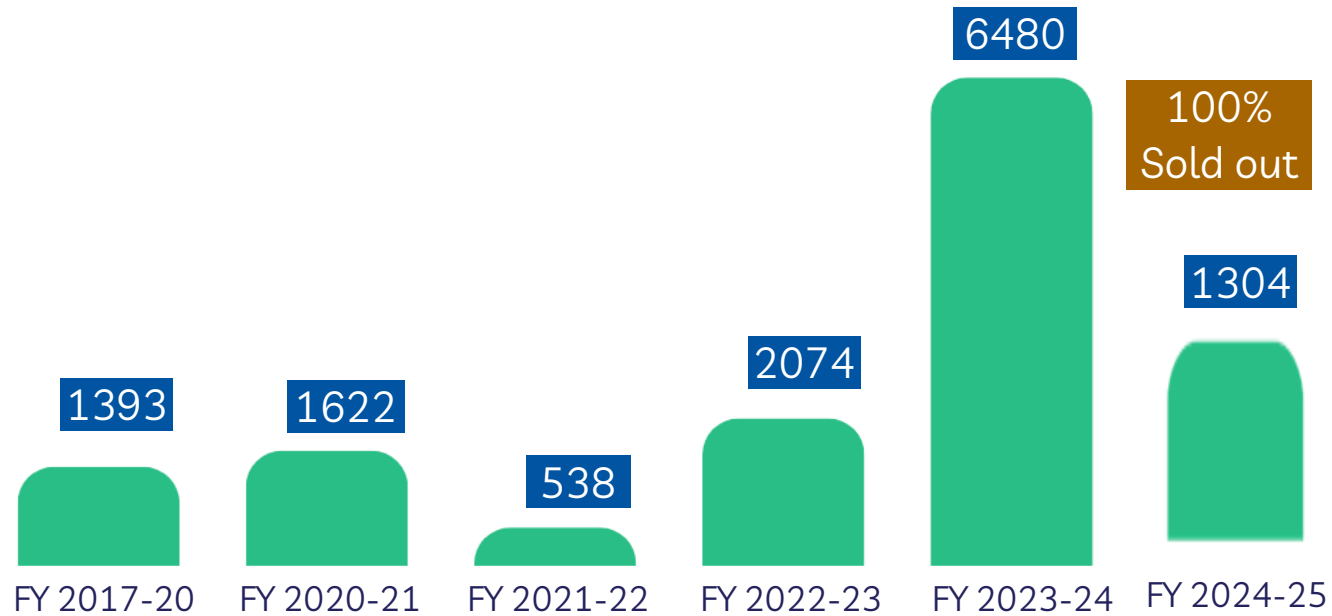
UNIQUE SELLING PROPOSITION :
No other PSU/ Government does such kind of works.



Total Sale: Rs. 14,767 Crore

World Trade Centre Nauroji Nagar

Total inventory sold as on date: Rs. 13409 Cr
Inventory sold in FY 2023-24: Rs. 6480 Cr



Amount in Rs. Cr.

Sale in Sarojini Nagar

Sale of Commercial 598 units with saleable 3.52 lakhs sqft with value of Rs. 1358 Crore



AMRAPALI PROJECTS: 25 nos. Projects in Noida & Gr. Noida



◆ Execution Status as per Residential Units

	No of Units
Total no of Residential Units (NBCC Scope)	38,000
Units Completed till now	25000

◆ Execution Status as per Value

	Project Value (in Cr.)
Total Project Sanction Value	8415 Cr
Value of work done as on 2 nd	7453 Cr

In 2019, Hon'ble Supreme Court assigned this work on PMC Basis

The stipulated date of completion of all projects is March 2025.



1,800 Cr Armapali contribution in Top line of 2023-24.



Sold Entire 6,300 AMRAPALI UNITS (3,650 Cr) in a span of 1 year.
This is a significant step towards delivering relief to the thousands stress home buyers.



Significant revenue to Govt.

- 7% Registry Fees
- 1% Labour Cess
- Rs. 1000 Cr GST to State / Central Govt.

Way Forward: Stalled Real Estate Projects

- **AMRAPALI: Received Rs. 10000 Cr work to develop unused FAR.**
 - **Plan to award 5-6 packages** of unused FAR work within Month.
 - **Additional 7,500 houses shall be constructed .**
-
- This model may lead to resolving issues related to stalled projects of Delhi, NCR & Mumbai.
 - **NBCC is willing to takeover any/all stalled projects** based on internal due diligence to provide relief to stuck homebuyers
 - Total nos. of residential units classified as delayed/stalled in the **top 7 cites are 4.54 lakh units (2.8 Lakh units in Delhi NCR (62%) & 1.0 Lakh units in Mumbai (22%))** – Source: Economics times based on JLL Report



Amrapali Turnaround Story



BEFORE



AFTER

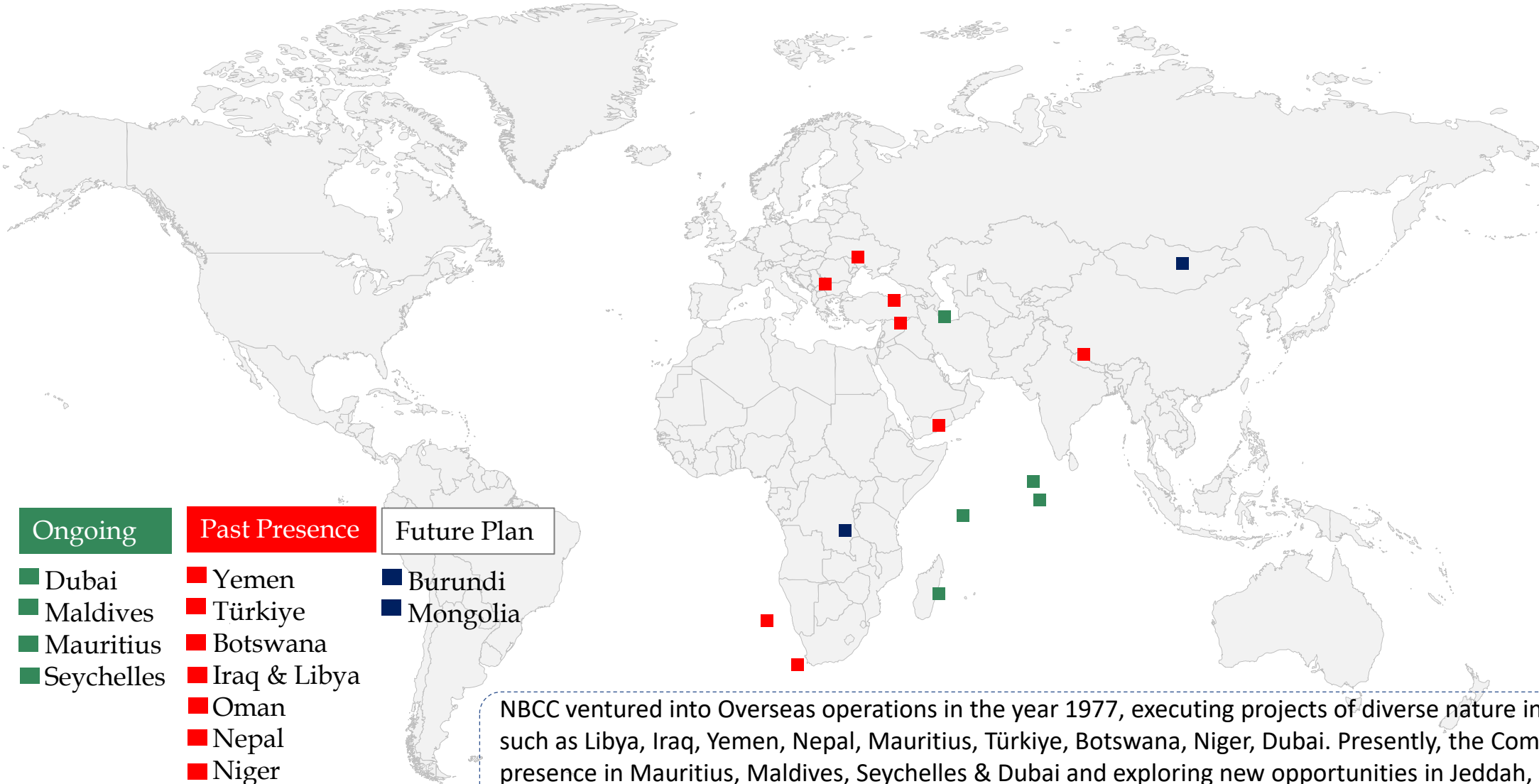


BEFORE



AFTER

Offshore Presence



NBCC ventured into Overseas operations in the year 1977, executing projects of diverse nature in countries such as Libya, Iraq, Yemen, Nepal, Mauritius, Türkiye, Botswana, Niger, Dubai. Presently, the Company has its presence in Mauritius, Maldives, Seychelles & Dubai and exploring new opportunities in Jeddah, Burundi, Zambia



Shri K. P Mahadevaswamy
Chairman & Managing Director

Mr. Mahadevaswamy has vast experience of 30 years in handling many a mega-value, critical, diversified and state-of-art civil engineering projects across the country



Shri Saleem Ahmad Director (Projects)

Mr. Ahmad is a Civil Engineer with 33 years of experience in the Construction industry & has worked as Executive Director/Civil with Delhi Metro Rail Corporation Ltd and with the Mumbai Port Trust.



Dr. Suman Kumar Director (Commercial)

Dr. Kumar brings over three decades of profound expertise in Civil Engineering and Project Management to this esteemed position.



Shri Anjeev Kumar Jain Director (Finance)

Shri Jain brings with him nearly three decades of extensive experience in finance and accounts across various sectors such as Power, Railways infra, Infra Consultancy & renewable energy.



Shri Ravi Kumar Arora Govt. Nominee Director

Shri Ravi Kumar Arora (IAS), Joint Secretary (Land & Estates) in the Ministry of Housing and Urban Affairs (MoHUA), has been appointed as Govt. Nominee Director on the Board of NBCC. Shri Arora is an Indian Administrative Service (IAS) officer of Gujarat cadre and joined the service in 2006.



Shri Sanjeet
Govt. Nominee Director

Shri Sanjeet has around 24 years of rich, varied and multi-disciplinary experience and presently he is serving as Joint Secretary & Financial Advisor in the Ministry of Housing and Urban Affairs, Government of India.



Shri Rajeev Kumar
Independent Director

Shri Rajeev Kumar has been appointed as Non-Official Independent Director (NoID) on the Board of NBCC and is a Fellow member of the Institute of Chartered Accountants of India



Prof. Bhimrao Panda Bhosale
Independent Director

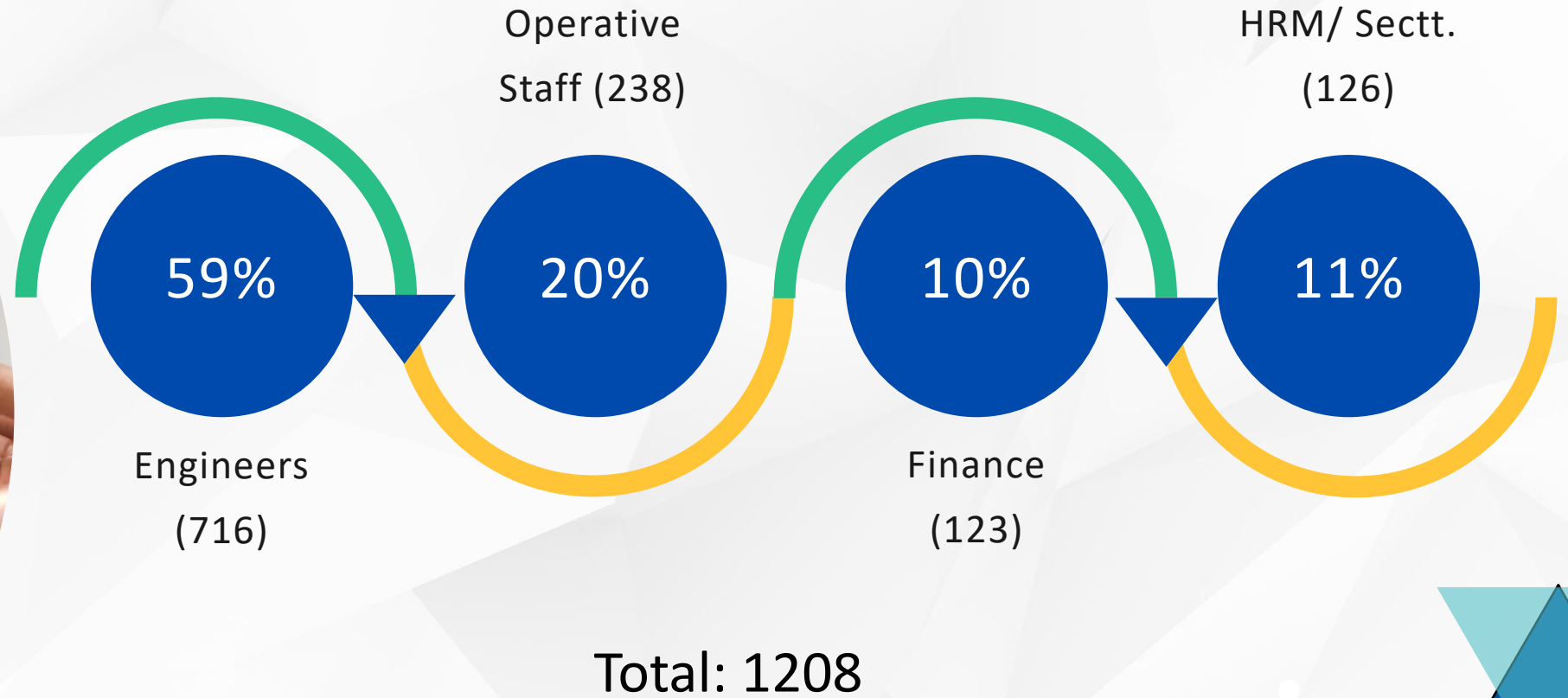
Prof. Bhimrao Panda Bhosale has been appointed as Non-Official Independent Director (NoID) on the Board of NBCC and has a vast experience of 32 years in teaching and research.



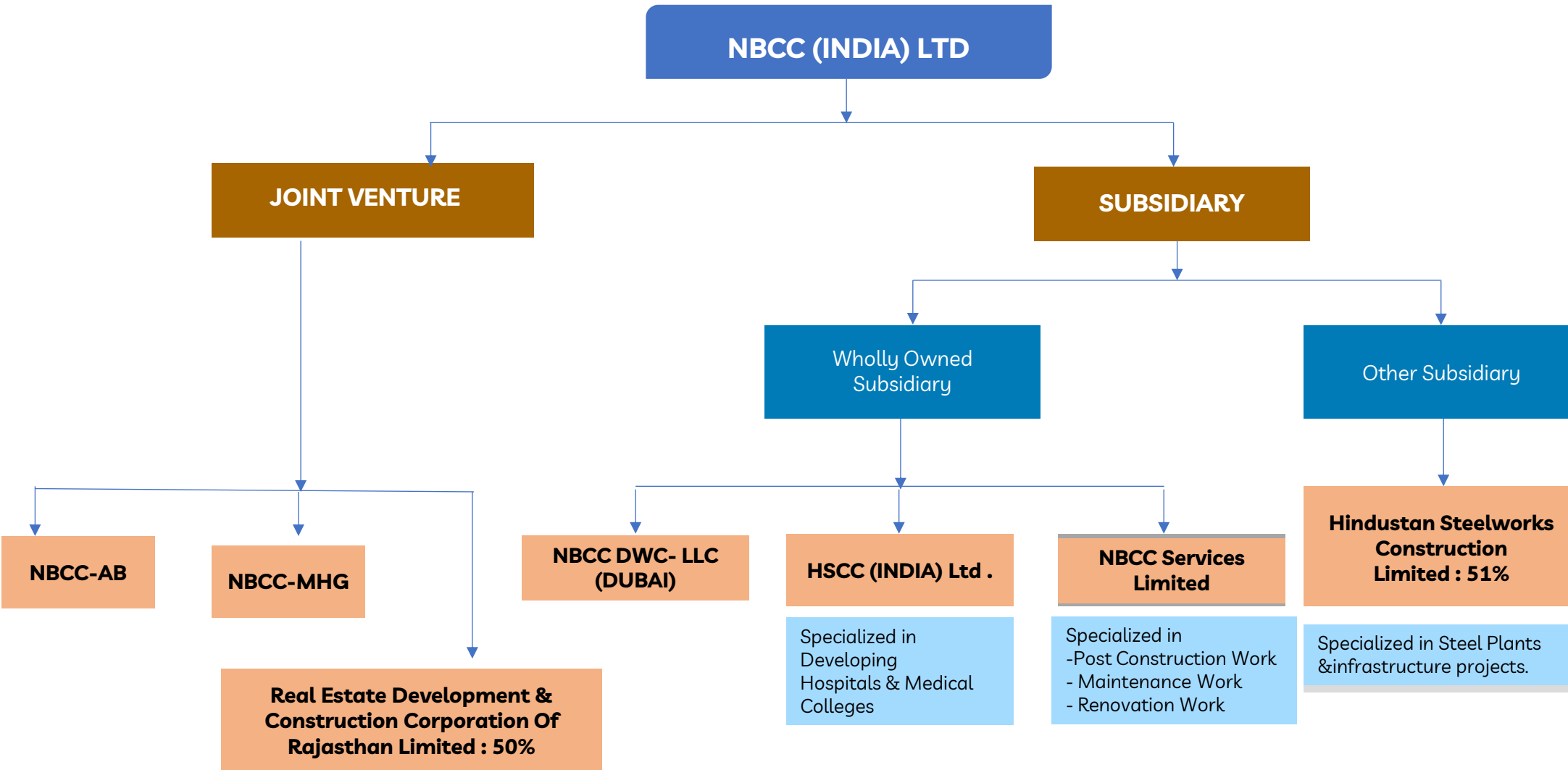
Shri Asim Misra
Independent Director

Shri Asim Misra has been appointed as Non-Official Independent Director (NoID) on the Board of NBCC, and is is a Social worker with unparalleled leadership quality, astute organizing capability and eloquent oratorical skill.

Manpower Status



Group Structure



Subsidiaries



- Specialized in developing hospitals & medical colleges.
- Acquired 100% from MoHFW at approx. Rs. 285 Crore in 2018.
- Major projects executed: AIIMS (Nagpur, Kalyani, Rajkot et.), NCI Jhajjar, PGI Chandigarh etc.
- Supplies medicines to overseas market.



- Specialized in steel plants & other infra projects.
- Acquired 51% from the Ministry of Steel at approx. Rs. 36 Crore 2017.
- Turned into profit-making in 3 years.
- Major projects executed: EMRS schools, NDRF, ESIC hospitals, steel plants etc.



- Specialized in post construction, maintenance and renovation works.
- Incorporated in 2014.
- 100% wholly owned.
- Major clients: CBI, CCI, NCLT, Ministry of Corporate affairs, HAL, Income Tax Appellate Tribunal, TRAI, Sushma Swaraj Bhawan etc.



Major Projects Glimpse

Major Executed & Ongoing Projects

Domestic Executed

- Bharat Mandapam, New Delhi
- Vanijya Bhawan Building
- Kaushal bhawan Building
- Garvi Gujarat Sadan, New Delhi
- AIIMS Bilaspur, Himachal Pradesh
- IIM Ranchi Building
- MP Bhawan Building
- National Police Memorial, New Delhi
- Dr. Ambedkar International Centre For Social Justice.
- Pt. Deendayal Upadhaya Archaeology Institute
- 2400 Seated Auditorium Work, Kolkata
- SAIL Hospital
- Statue of Netaji Subhash Chandra
- Jallianwala Bagh Renovation
- Illuminating LAL Quilla
- National Insurance Company Limited

Domestic Ongoing

- Redevelopment of Nauroji Nagar, Sarojini Nagar And Netaji Nagar in Delhi
- Amrapali Projects
- Bharat Vandana Park Dwarka
- East Delhi Hub, Karkardooma
- AIIMS, Deoghar, Jharkhand
- IIM Visakhapatnam Campus
- NIT Patna, Bihar Campus
- National Sports University at Manipur
- IIT Bhubaneswar Campus
- Border Fencing & Road Works

Overseas Projects

Overseas Major Executed Projects :

- New Supreme Court Building, Mauritius
- Social Housing Projects, Mauritius
- Mahatma Gandhi Convention Centre (MGCC) at Niger
- India Pavilion, World Expo, Dubai
- Institute Of Security & Law
- Enforcement At Maldives

Overseas Major Project On-going:

- Construction of 2000 Social Housing Units in Maldives

Garvi Gujarat Sadan, New Delhi



- **Project Cost: 131 core**
- **Completion: 21 months (three months before the deadline)**
- **Inaugurated by Hon'ble PM on September 02, 2019.**

दो साल पहले सितम्बर में मुख्यमंत्री, उप-मुख्यमंत्री जी ने इसका शिलान्यास किया था और आज सितम्बर के प्रारंभ में ही इसका उद्घाटन करने का मौका मझे मिला है। मझे खशी है कि समय पर प्रोजेक्ट्स पूरा करने की एक आदत सरकारी संस्थाओं में, सरकारी एजेंसियों में विकसित हो रही है। -

PM's Speech at inauguration

Kaushal Bhawan, New Delhi



Project cost: Rs. 172 Cr.
Inaugurated by Hon'ble President



AIIMS Bilaspur Himachal Pradesh

- Project Cost: 1250 Cr & Spread over 247 acres
- Inaugurated by Hon'ble Prime Minister of India on 05.10.2022



Hospital with 18 specialty & 17 super specialty departments, 18 modular operation theatres, 750 beds with 64 ICU beds.



Project cost: Rs. 402 Cr.
Inaugurated by Hon'ble Prime Minister



Tallest Wooden Flag Post In India

- Hon'ble President of India inaugurated NBCC built wooden replica of historic flag post at Rashtrapati Nilayam Hyderabad.
- The historic flag post marks the integration of Hyderabad state into the Indian Union in 1948
- The office of Hon'ble President of India appreciated NBCC in recognition to its role in constructing the wooden replica of historic flag post.

डॉ. राकेश गुप्ता, आई.ए.एस.
भारत के राष्ट्रपति के अपर सचिव
Dr. Rakesh Gupta, I.A.S.
Additional Secretary to the President of India



राष्ट्रपति भवन,
नई दिल्ली-110004, भारत
RASHTRAPATI BHAVAN
New Delhi - 110004, India

No. Secu-10/1/2023-RNS

15th May, 2024

Dear Mr. Mahadevaswamy,

The "construction of the Replica of the Flagpost" was carried out as a new attraction at Rashtrapati Nilayam, which was inaugurated by the Hon'ble President on 21st December, 2023. The dedication and hard work shown by you and your team were truly instrumental in completion of this project.

Your contribution has enriched the experience of the visitors and provided them the opportunity to immerse themselves in our nation's rich heritage and culture. I place on record our sincere appreciation for the contribution of you and your team.

I wish you good luck and success in all your future endeavours.

With regards,

Yours sincerely,

(Dr. Rakesh Gupta)

Shri K. P. Mahadevaswamy
Chairman & Managing Director
NBCC (India) Limited, NBCC Bhawan,
Lodhi Road, Beside Lodhi Hotel
New Delhi- 110003



Bharat Mandapam



Project cost: Rs. 2,350 Cr.
Venue for G20 Summit 2023
Inaugurated by Hon'ble Prime Minister

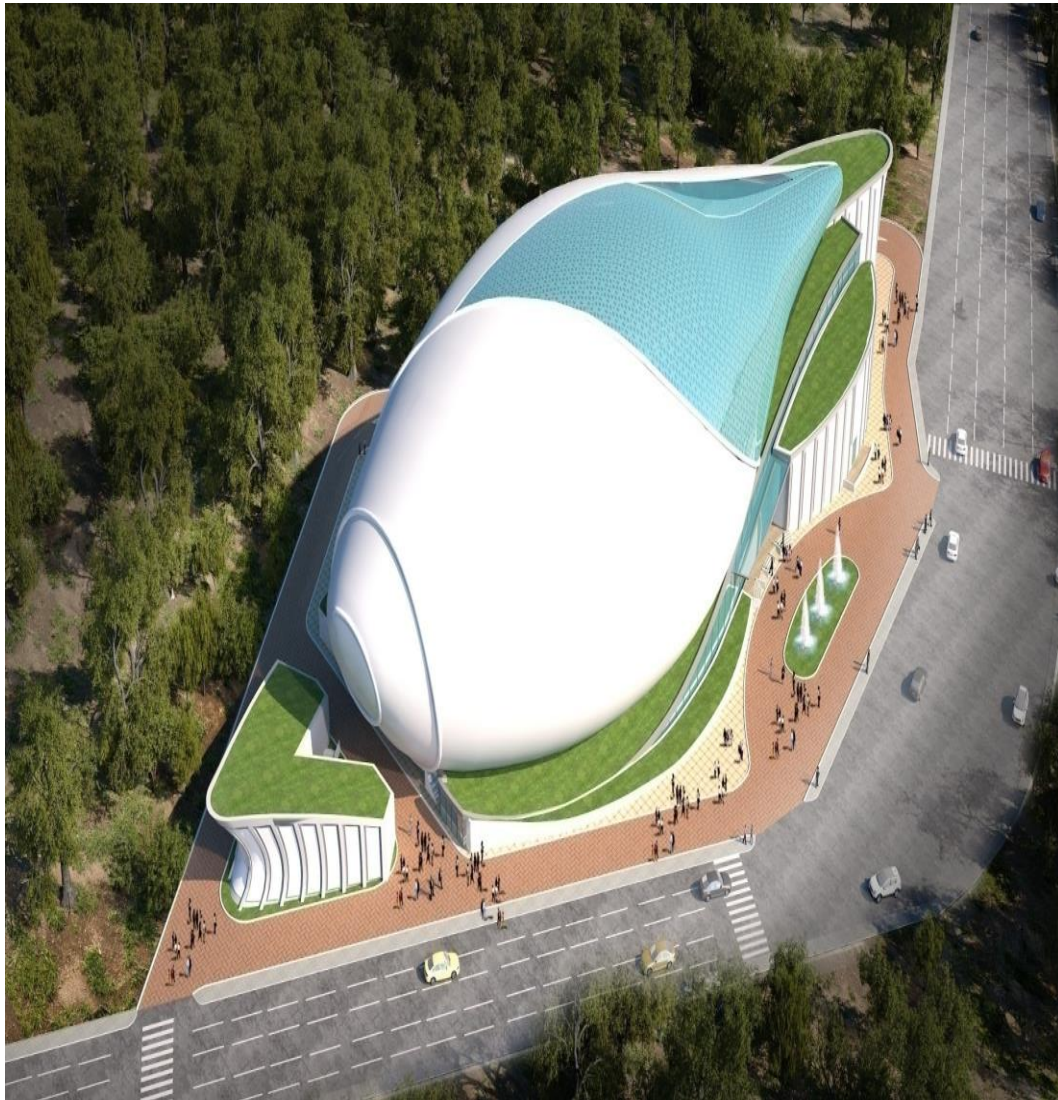


Project cost: Rs. 560 Cr.

Scope of work:

Construction of hostels, housing block, Director bungalow, student activity centre, lecture halls, theatre complex, central workshop, commercial complex, auditorium etc.

2400 SEATER AUDITORIUM WORK, KOLKATA



MODEL



- Project Cost: 418 Cr
 - IBC Awards to NBCC for execution of this iconic project.
- Completed on April'2023



Construction of Office building (2 basement + Ground + 5 floors) including other Infrastructure, etc.



INAUGURATED BY HON'BLE PM ON 23.06.2022

PROJECT COST : RS. 210 Cr.

PMGSY & BORDER FENCING WORK



INDO-PAK BORDER FENCING WORKS IN GUJARAT

Project Cost: 763 Cr

Border fencing, Border road, Border Flood Light (BFL) & Border Out Post (BOP) (121.93 Kms) in Gujarat



TRIPURA PMGSY ROAD WORKS

Project Cost: 2044 Cr

Construction & 5 years of maintenance of PMGSY roads (2642 Kms) & bridges in the state of Tripura.



ESIC 500 Bedded Hospital & Medical Hub at Gulbarga, Karnataka

NSL - MAINTENANCE PROJECTS



Project : Dr. Ambedkar International Centre
Location : Delhi



NSL - RENOVATION & INTERIOR PROJECTS



**Project : Pravasi Bharatiya Kendra , G 20 Summit
Location New Delhi**

HSCC PROJECT

AIIMS NAGPUR



Real Estate Highlights



01

First PSU to enter into real estate and has pan India presence

02

Strong fundamental and financial health

EPC/ Power Sector Highlights

Specializes in Power
Projects, Cooling Towers,
Chimneys

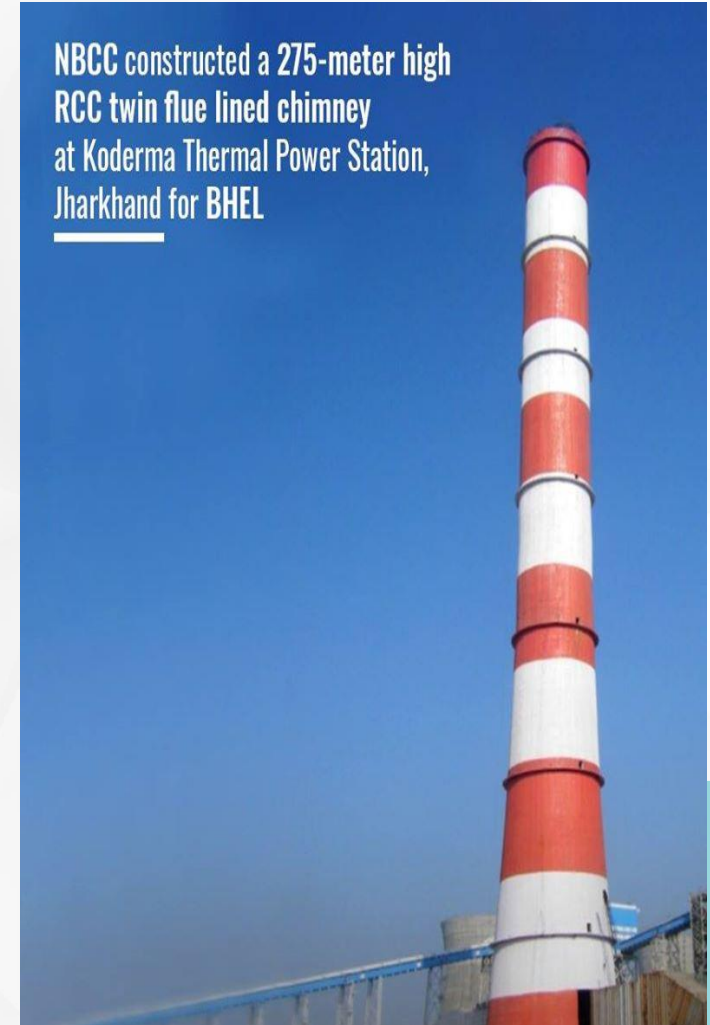
Executed - Roads,
Bridges, Flyovers, Metro
Stations, WTPs, STPs.

NBCC constructed a 275-meter high
RCC twin flue lined chimney
at Koderma Thermal Power Station,
Jharkhand for BHEL

Technical & Experience
Manpower for EPC work

Specialized state of art
slip-form shuttering
technology

NBCC BUILT DELHI'S FIRST METRO STATION –
WELCOME STATION (OLD SEELAMPUR)

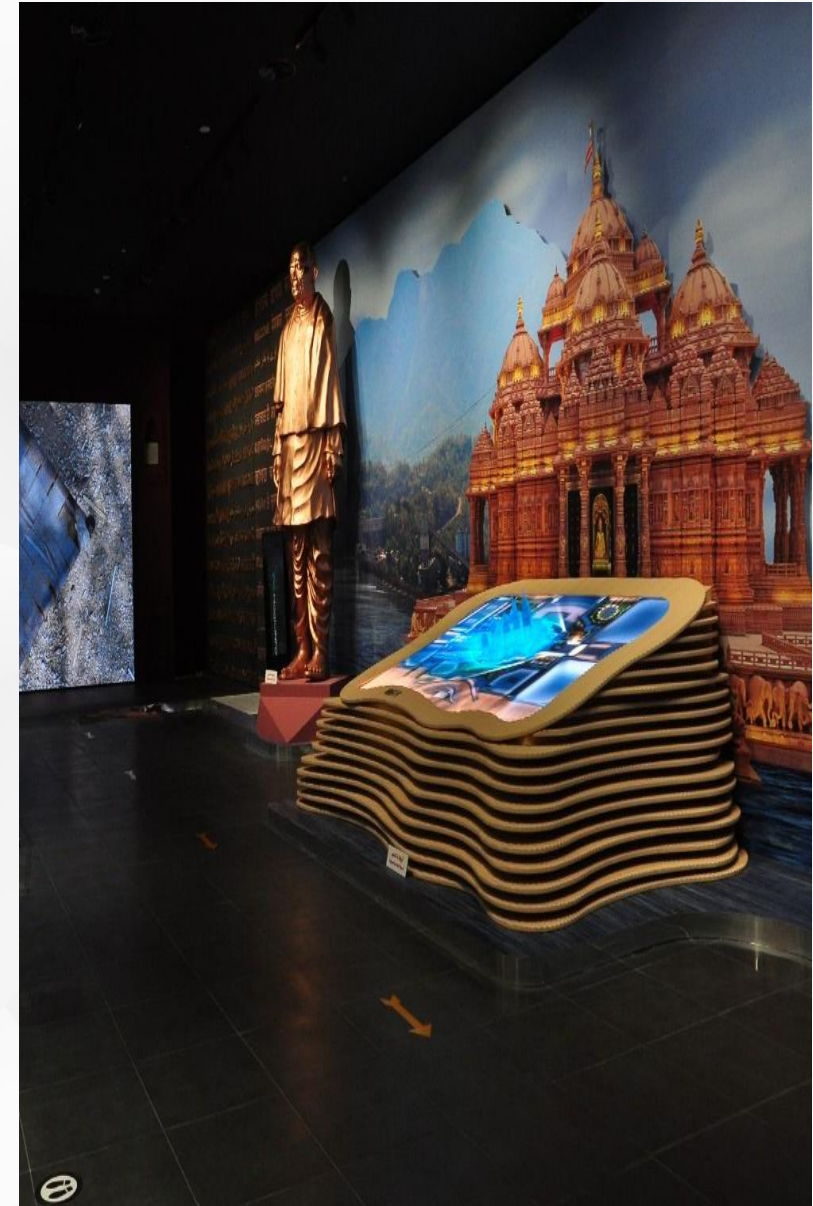


India Pavilion, World Expo, Dubai

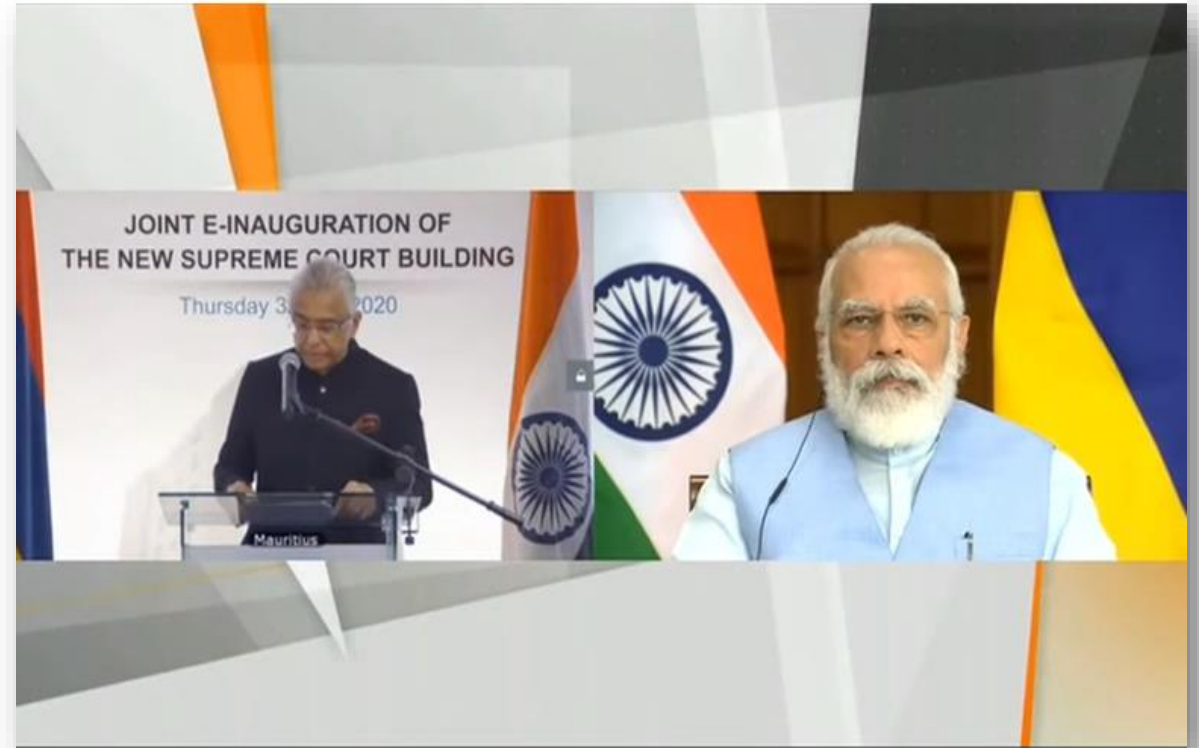
❖ Inaugurated on 02nd October 2021.

❖ Project Cost : US\$ 48 Million (Rs. 340 Crore)

❖ First Ever dynamic Façade.



Inauguration: New Supreme Court Building-Mauritius



INAUGURATED ON 30 JULY, 2020.

Hon'ble Prime Minister stated that the project got completed with-in time and with-in budget.

Redeveloping Infra & Delivering dreams



NBCC: Towards Building a Viksit Bharat

