- Thermax Limited, Thermax House, 14 Mumbai - Pune Road, Wakdewadi, Pune - 411 003, India
- Regd. Office: D-13, MIDC Industrial Area, R D Aga Road, Chinchwad, Pune 411019, India

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- **CIN** L29299PN1980PLC022787
- 27AAACT3910D1ZS
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February 18, 2025

To The Secretary BSE Limited PJ Towers, Dalal Street Mumbai: 400 001 Company Scrip Code: 500411

National Stock Exchange of India Limited Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E) Mumbai – 400 051 Company Scrip Code: THERMAX EQ

Sub: Disclosure under Regulation 30 of the SEBI (LODR) Regulations, 2015

Ref: Appointment of Mr. Parag Shah (DIN: 00374944) as Non-Executive, Independent Director

Dear Sir/Madam.

In reference to our earlier intimation dated December 12, 2024 regarding appointment of Mr. Parag Shah as Non-Executive – Independent Director, we wish to inform you that the Members of the Company through Postal Ballot held from January 18, 2025 to February 16, 2025, have approved the appointment of Mr. Parag Shah (DIN: 00374944) as Non-Executive - Independent Director of the Company, for a term of five consecutive years with effect from December 12, 2024 to December 11, 2029 (both days inclusive).

The voting result of the Postal Ballot of the Company have been filed with Stock Exchanges on February 18, 2025.

The requisite details as required by SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated July 13, 2023 are given as *Annexure A*.

For THERMAX LIMITED

Janhavi Khele Company Secretary Membership No: A20601 Encl.: As above

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Annexure A

Sr. No.	Disclosure Requirements	Brief Particulars
1	Reason for change viz. appointment, re-	Appointment of Mr. Parag Shah (DIN:
	appointment, resignation, removal, death or	00374944) as Non-Executive – Independent
	otherwise	Director of the Company through Postal Ballot.
2.	Date of appointment/re-appointment/cessation	Mr. Shah has been appointed for a period of
	(as applicable) & term of appointment/re-	five consecutive years effective December 12,
	appointment	2024 to December 11, 2029 (both days
		inclusive).
3.	Brief profile (in case of appointment);	Profile enclosed as Annexure B
4.	Disclosure of relationships between directors	Mr. Shah is not related to any Director on the
	(in case of appointment of a director)	Board of the Company.
5.	Non-debarment	Mr. Shah is not debarred from holding the
		office of Director by virtue of any order of the
		Securities and Exchange Board of India (SEBI)
		or any other authority.

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Annexure **B**

Profile:

Mr. Parag Shah is founder and Partner of Amara Partners, an early-stage Private Equity fund. Amara Partners provides growth capital to businesses and supports entrepreneurs in business transformation, innovation, change management and institutionalization.

Prior to this venture, in a career spanning over 24 years, Mr. Shah has held various positions with the Mahindra Group. He has extensive experience in building new businesses, startups, turn arounds, joint ventures, and mergers & acquisitions. In his last role, Mr. Shah was Member of the Group Executive Board and Head, Mahindra Accelo. Mr. Shah was one of the chief architects and Managing Partner of Mahindra Partners, the 1 Bn USD Private Equity and Venture Capital division of the Group which was responsible for incubation, turnaround and investments in several sectors like Cleantech, Retail, Boat Manufacturing, Consulting, Media, Healthcare, Conveyor Systems, AI & Analytics. He was an Executive Committee member of various councils of Mahindra Learning University. He was the Group lead for business representation in Israel.

Mr. Shah is also Director on several companies such as Mahindra Accelo, Mahindra Waste to Energy, Indian and Eastern Engineer Company, MME (Sharjah), PT MASI (Indonesia), Global Chess League (Geneva) & PSL Media and Communication. He is also an Independent Director on the board of HDFC AMC Ltd. and Lumax Auto Technologies.

Mr. Shah holds a BS Degree in Computer Engineering from the Illinois Institute of Technology with special electives in Psychology and Manufacturing Technology. He is also a graduate of the General Management Program from Harvard Business School.

Mr. Shah is active in industry bodies like CII, FICCI, American Alumni Association, and TiE Mumbai, and is a frequent speaker at industry and academic forums.

He has been recognized by Economic Times & Spencer Stuart as India's Top 40 Business Leaders under the age of 40. He was also featured by India Today as 'Leaders of Tomorrow' in their anniversary issue. Mr. Shah has been an Executive Committee Member of the CII National Committee on Private Equity and Venture Capital, FICCI Solar Energy Task Force, CII National Committee on Renewable Energy, American Alumni Association, CII National Healthcare Council in addition to other external associations. He is also an angel investor & is on the advisory board of Trustees of The IndUS Entrepreneurs, Mumbai (TiE).

Mr. Shah is affiliated with various NGO associations such as Sabarkanta Relief Committee and S&G Charitable Trust. He has also been a Founder Director of "Executives Without Borders", an NGO based in USA