

November 5, 2024

To,

**BSE Limited** 

Corporate Relationship Department, 2nd Floor, New Trading Wing, Rotunda Building, P.J. Towers, Dalal Street, Mumbai 400001

**Scrip Code: 544055** 

Dear Sir/Madam,

**National Stock Exchange of India Limited** 

Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (E), Mumbai 400 051

**Scrip Code: MUTHOOTMF** 

Sub: Investor Presentation for the Quarter and Half Year ended September 30, 2024 – Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

Pursuant to Regulation 30 read with Para A of Part A of Schedule III of the Listing Regulations, we hereby submit Investor Presentation on Unaudited Financial Results of the Company for the quarter and half year ended September 30, 2024.

Kindly take the same on records.

Thanking you,

Yours faithfully, For Muthoot Microfin Ltd

Neethu Ajay, Chief Compliance Officer and Company Secretary

Ernakulam



# Investor Presentation

Q2 FY'25



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# **Presentation Roadmap**

1. Group/Company Overview

2.Business Updates

3. Financial Performance

**4.Investment Rationale** 

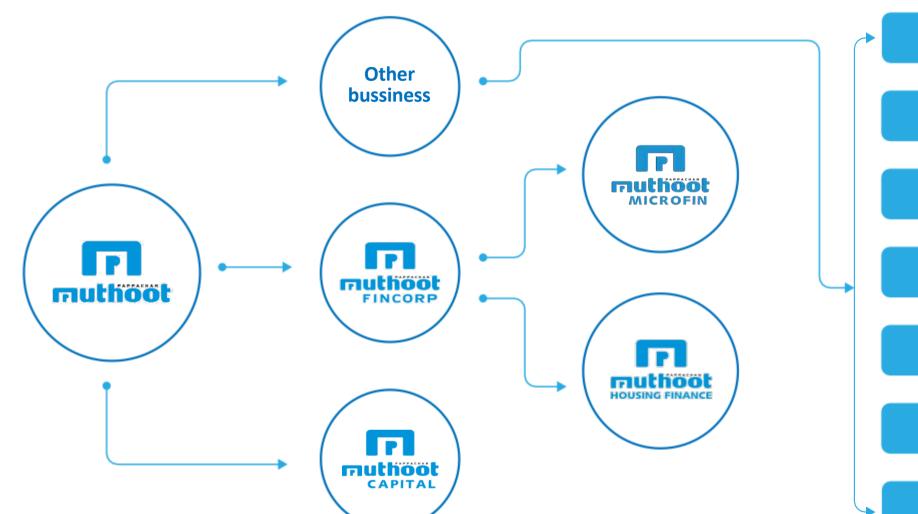
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# **Presentation Roadmap** 1.Group/Company Overview 2.Business Updates **3.Financial Performance 4.Investment Rationale**

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# MPG - Legacy of 138+ years of history

#### Muthoot Pappachan Group (MPG) is a Well Diversified Business Conglomerate



**Automotive** 

Hospitality

**Real Estate** 

**Information Technology** 

Infrastructure

**Precious Metals** 

**Alternate Energy Sectors** 

Present across microfinance, gold finance, two-wheeler finance, and house finance

Muthoot Microfin Limited (MML) is the 2nd Largest company by AUM under the Muthoot Pappachan Group.

Promoters have infused Rs 3,421 Mn in MML till date

#### **Our Promoters**

Thomas Muthoot
Managing Director, MML



**Thomas John Muthoot** 

Non-Executive Director, MML



**Thomas George Muthoot** 

Non-Executive Director, MML

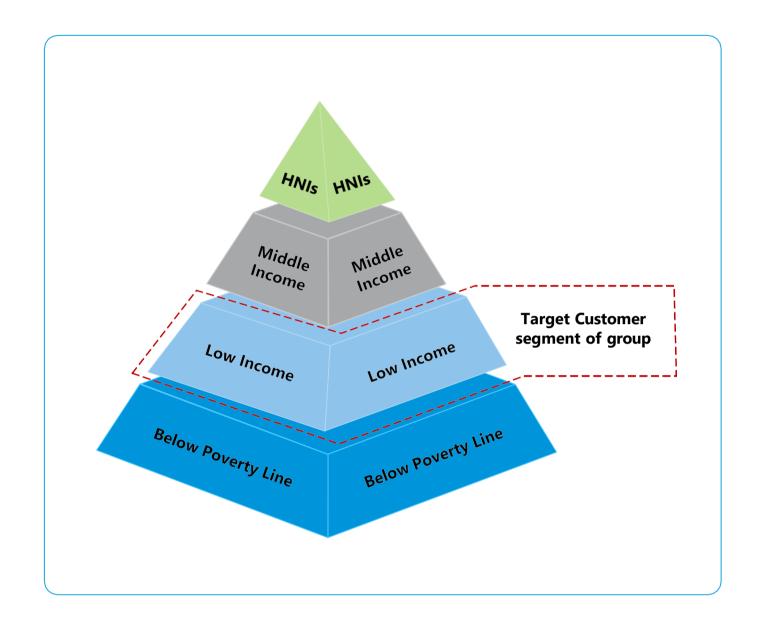


One of the few NBFC-MFIs where the original promoters have continued to retain ownership and control over the business <sup>1</sup>





# Brand Recall and Synergies with the Muthoot Pappachan Group







M muthoot



5Mn

M CAPITAL





0.5Mn

35K

MML is the first level of entry into formal financial institution for BoP clients

3.44Mn

Customer can progressively graduate to gold loans, vehicle finance and affordable housing

**Synergies** with MPG

History of MPG in working with target customers helps understand the needs of women in rural households & design lending products as per their requirements

Expansion of customer base and geographical footprint

Leveraging MFL's branches and expertise in cash management, gold assessment and storage

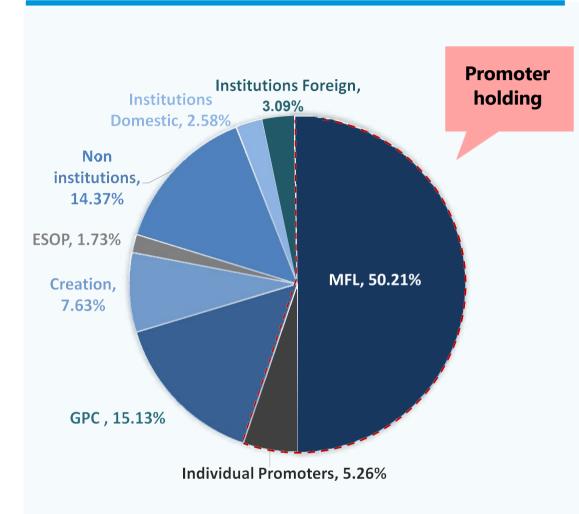
MPG is in process of developing a single platform to allow access to all the Group's loan offerings thus maximizing cross-sell opportunities

MPG provides MML with Brand recall and significant marketing and operational benefits; MML leverages cross-selling opportunities to offer diverse products to meet multiple needs of target customers

#### **Strong Corporate Governance and Support from Promoters & Investors**

# •

#### Shareholding as of 30th Sep'24



One of the few NBFC-MFIs where the original promoters have continued to retain ownership and control over the business <sup>1</sup>

Statutory Auditor

Suresh Surana & Associates

Internal Auditor



#### **Board of Directors**

moter Directors



Thomas Muthoot

Managing Director

Exp: 38+ years Muthoot Pappachan Group, HDFC Bank



# Thomas John Muthoot Promoter, Non Executive

Exp: 38+ years
Muthoot Pappachan Group

Director



# Thomas George Muthoot,

Promoter, Non Executive
Director
Exp: 38+ years
Muthoot Pappachan

Nominee Directors



Akshaya Prasad
Non-Executive Director

Exp: 23+ years

Greater Pacific Capital, Goldman Sachs



# John Tyler Day Non-Executive Director

Exp: 13+ years
Creation Investments

Independent Directors



T

Thai Salas Vijayan
Non-Executive
Independent Director

LIC, IRDAI, Shriram Properties



Bhama
Krishnamurthy
Non-Executive
Independent Director

Exp: 41+ years
SIDBI, Catholic Syrian
Bank



Pushpy Babu Muricken
Non-Executive Independent
Director

Exp: 17+ years Joyalukkas, NASSCOM



Anand Raghavan
Non Executive Independent
Director

Exp: 31+ years
EY, Sundaram Finance



Alok Prasad Independent Director

Exp: 35+ years
RBI, NHB, Citicorp

Note

1. Among the top 10 NBFC-MFIs in India (Source: CRISIL Report)

#### **Key Managerial Personnel**

#### **Key Management Personnel and Senior Management Personnel**



**Sadaf Sayeed Chief Executive Officer** 

Exp: 23+ years, 13 years with MPG

Services: Muthoot Fincorp, HDFC Bank, Indiabulls Credit Services, GE Countrywide Consumer Financial Services, Satin, SpandanaSphoorty



**Praveen T** 

**Chief Financial Officer** 

Exp: 13+ years, 11 years with MPG Services: Muthoot Fincorp,





**Udeesh Ullas** 

**Chief Operating Officer** 

Exp: 20+ years, 16 years with MPG Services: Muthoot Fincorp, Cochin Bridge Infra. Company, ICICI Bank and Fullerton **India Credit Company** 



**Subhransu Pattnayak** 

**Chief Human Resource Officer** 

Services: 10+ years, 10 years with

**Neethu Ajay** 

**Company Secretary and Chief Compliance Officer** 

Exp: 22+ years, 11 years with MPG Services: Muthoot Fincorp, ICICI



Jinsu Joseph

**Chief Risk Officer** 

Exp: 12+ years, 7 years with MPG Services: Maben Nidhi, Tamil nadu Mercantile Bank



**Linson Chelamattathil Paul** 

**Chief Technology Officer** 

Exp: 21+ years, 2+ years with MPG Services: V-Guard Industries, Joy alukkas India



**Dileep Kumar Pathak** 

**Chief Internal Auditor** 

Exp: 15+ years, 12+ years with MPG Services: Satin Credit Care Network Ltd



Deepu S

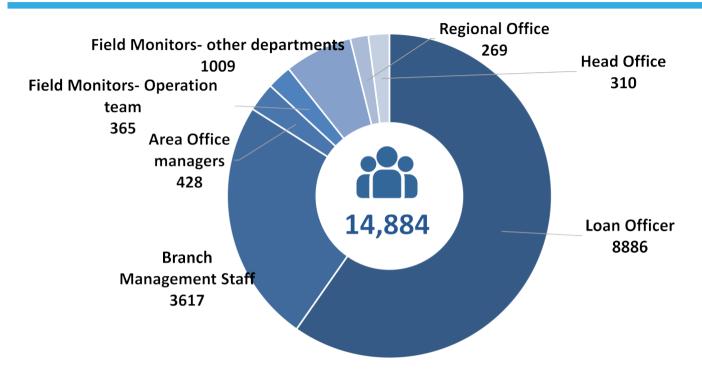
**Chief Information Security Officer** 

Exp: 16+ years, 1+ years with MPG **Services: Deloitte Touche Tohmatsu** India LLP, South Indian Bank

1. Employee Data as on Sep 30, 2024

The employee composition displayed in the chart excludes 364 loan officers on the Team Lease payroll.

#### **Employee Mix**



#### **Awards & Recognition**

Microfinance Company of the Year Award" from Times Business Awards Kerala 2024

Quantic Business Media CX Excellence Award for "Best Use of Mobile App to deliver customer service"

Awarded 'Microfinance Company of the Year' at the ET Business Awards 2024.

Awarded the Gold Level Certification for Client Protection by M-CRIL.

Mr Sadaf Sayeed, CEO has been recognized among India's Top 10 CEOs by Tradeflock.

Certified as a 'Great Place to Work' for the fifth time by the Great Place to Work Institute, India.

**Received Corporate Agency License'** 

Awarded Best Cyber Security Initiative Award from Banking Frontiers DNA Awards 2024.

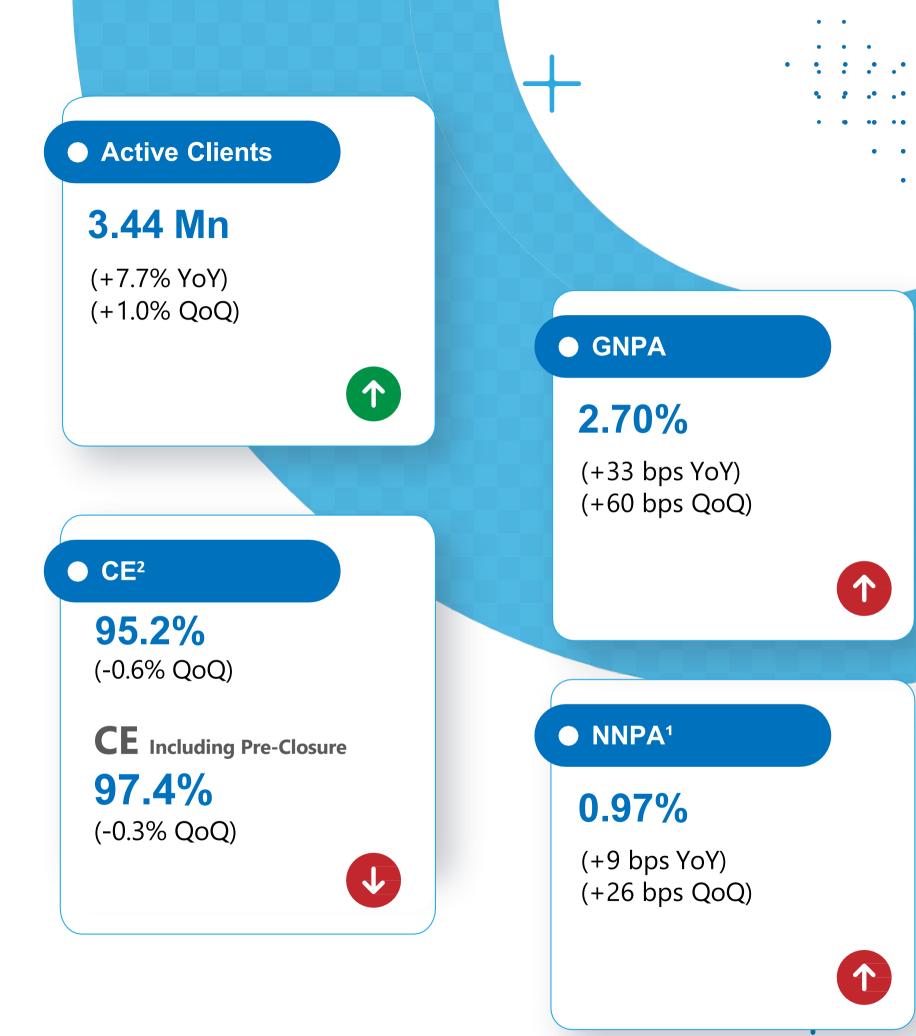
Awarded Innovative Customer Service at the CX Excellence Awards 2024.

# **Presentation Roadmap** 2.Business Updates 1. Group/Company Overview **3.Financial Performance 4.Investment Rationale**

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# **Operational Highlights**





Note: 1. NNPA % represent Net NPA % (Net of Stage 3 Provision).

Net NPA % (Net of Total provision) is 0.10%, 0.33% & 0.23% for Q2 FY'25, Q2 FY'24 & Q1 FY'25 respectively.

2. CE figures are displayed for Q2 FY'25.

# Financial Highlights – Q2 FY'25

Income **INR 6,672 Mn** (+18.0% YoY)(+4.5% QoQ)

NIM

**INR 3,990 Mn** 

(+18.1% YoY) (+4.3% QoQ)

PPOP INR 2,364 Mn (+26.1% YoY) (+7.7% QoQ)

PAT\*

**INR 616 Mn** 

(-43.8% YoY) (-45.6% QoQ)

Cost to Income Ratio

44.54%

(-100 bps YoY) (-73 bps QoQ)



• COF

11.06%

(-14 bps YoY) (-1 bps QoQ)

Incr. COF 10.38%

Equity

**INR 30,005 Mn** 

(+62.9% YoY) (+2.61% QoQ)



• CAR

28.67%

(+821 bps YoY) (-162 bps QoQ)



- \* PAT is after providing for management overlay of 31 Cr for Macro economic factors which is over above ECL provisioning. 12
- Arrow indicators are showing the YoY growth



# Financial Highlights – H1 FY'25

• Income

INR 13,054 Mn

(+25.0% YoY)

(10,445 Mn)

1

NIM

**INR 7,816 Mn** 

(+26.5% YoY) (6,180 Mn)

1

• PPOP

INR 4,560 Mn

(+36.4% YoY)
(3,344 Mn)

1

• PAT\*

**INR 1,748 Mn** 

(-14.8% YoY) (2,053 Mn)



• Cost to Income Ratio

44.89%

(-196 bps YoY)
(46.85%)

• NIM %

12.94%

(+56 bps YoY)
(12.38%)

• ROA

2.84%

(-127 bps YoY)
(4.11%)

• ROE

12.05%

(-1166 bps YoY)
(23.71%)

\* PAT is after providing for management overlay of 31 Cr for Macro economic factors which is over above ECL provisioning. 13

Arrow indicators are showing the YoY growth



# **Key Operational & Financial Highlights**

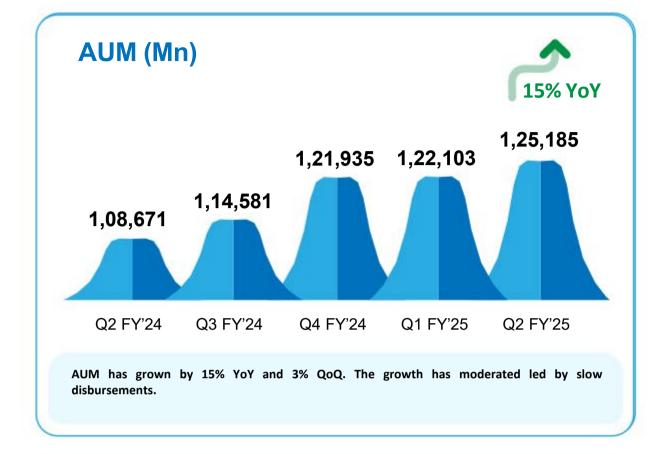
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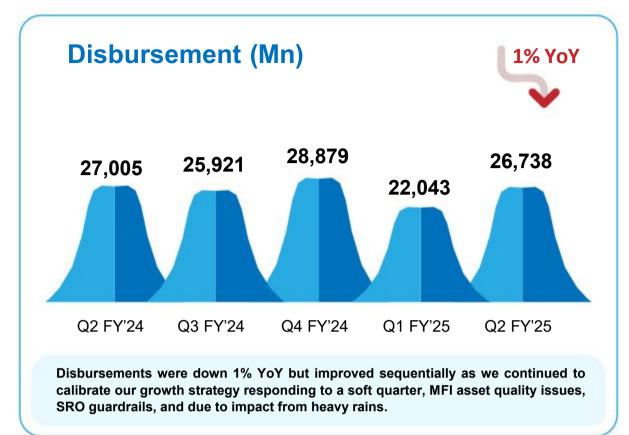
Operation &Financial Performance	Q2FY25	Q2FY24	YoYGrowth	Q1FY25	QoQ Growth
Assets Under Management (in mns)	1,25,185.1	1,08,670.7	15.20%	1,22,102.5	2.52%
Branches (Count)	1,593	1,340	18.88%	1,562	1.98%
Total number of staff (Count)	14,884	12,297	21.04%	13,819	7.71%
No. of Active members (Count) (in mns)	3.4	3.2	7.67%	3.4	1.03%
Net worth (in mns)	30,005.5	18,420.9	62.89%	29,241.3	2.61%
CRAR	28.67%	20.46%	+821 bps	30.29%	-162 bps
Cost of Borrowing (COF)	11.06%	11.20%	-14 bps	11.07%	-1 bps
Incremental COF	10.38%	10.90%	-52 bps	10.34%	+4 bps
Debt/Equity	2.80	4.21	-33.36%	2.88	-2.55%
GNPA Ratio	2.70%	2.37%	+33 bps	2.10%	+60 bps
NNPA Ratio (Net of total provision)	0.10%	0.33%	-23 bps	0.23%	-13 bps
NNPA Ratio (Net of Stage III provision)	0.97%	0.88%	+9 bps	0.71%	+26 bps
Provision Coverage (Net of total provision)	96.42%	86.42%	+1000 bps	89.13%	+729 bps
Provision Coverage (Net of Stage III provision)	64.80%	63.40%	+140 bps	66.56%	-176 bps
Quarterly Performance	Q2FY25	Q2FY24	YoYGrowth	Q1FY25	QoQ Growth
Total income (in mns)	6,672.0	5,654.7	17.99%	6,381.6	4.55%
NIM (in mns)	3,990.3	3,378.8	18.10%	3,825.8	4.30%
PPOP (in mns)	2,364.5	1,875.8	26.05%	2,195.3	7.70%
PAT (in mns)	616.0	1,095.7	-43.78%	1,132.2	-45.59%
Revenue from Operation (%)	21.01%	21.28%	-27 bps	20.91%	+10 bps
Net Interest Margin (%)	13.36%	12.79%	+57 bps	13.29%	+7 bps
Opex Ratio (%)	6.15%	6.03%	+12 bps	5.97%	+18 bps
Provisioning Cost (%)	5.11%	1.64%	+347 bps	2.49%	+262 bps
Cost to Income Ratio	44.54%	45.54%	-100 bps	45.27%	-73 bps
PAT/ROA (%)	2.00%	4.20%	-220 bps	3.71%	-171 bps
TCI/ROA (%)	2.41%	4.26%	-185 bps	3.79%	-138 bps
ROE (%)	8.30%	23.10%	-1480 bps	15.82%	-752 bps
YIDPerformance	H1FY25	H1FY24	YoYGrowth		
Total income (in mns)	13,053.6	10,444.8	24.98%		
NIM (in mns)	7,816.1	6,179.7	26.48%		
PPOP (in mns)	4,559.8	3,343.7	36.37%		
PAT (in mns)	1,748.3	2,052.5	-14.82%		
Revenue from Operation (%)	20.58%	20.54%	+4 bps		
Net Interest Margin (%)	12.94%	12.38%	+56 bps		
Opex Ratio (%)	6.05%	5.92%	+13 bps		
Provisioning Cost (%)	3.81%	1.26%	+255 bps		
Cost to Income Ratio	44.89%	46.85%	-196 bps		
PAT/ROA (%)	2.84%	4.11%	-127 bps		
TCI/ROA (%)	3.10%	4.23%	-113 bps		
ROE (%)	12.05%	23.71%	-1166 bps		

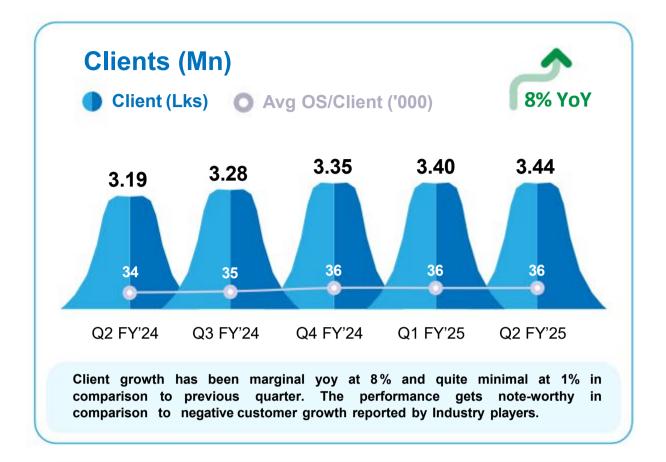
#### **Resilient business with adequate Controls**

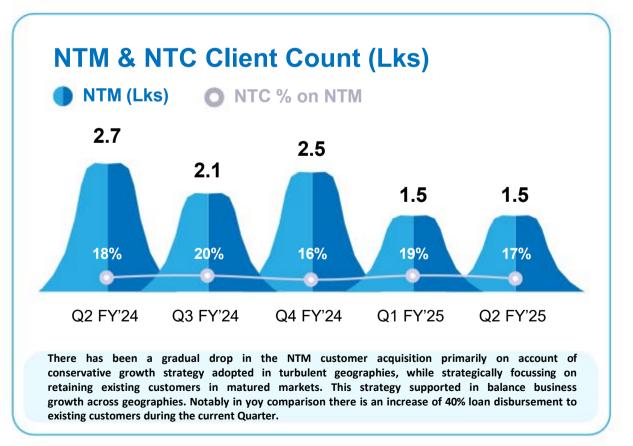
- AUM Growth moderated marginally on back of a seasonally weak quarter coupled with lower disbursements (-1% YoY) as the company took a cautious stance due to elevated industry stress and amid heightened overleveraging concerns. The company showcased strong resilience to the macro events such as floods, cyclones and political activism.
- Cut customer lending rates rates by 35bps during the quarter. This is the second rate
  cut passed on to customer since January 2024 (Jan cut upto 55bps) led by confidence
  in ability to contain borrowing costs. In spite of rate cut, NIM expanded 57bps YoY and
  7bps QoQ, driven by steady portfolio yield and lower cost of borrowings.
- Opex increased marginally as we invested more in our collections and underwriting teams and due to increased compliance related costs. The company has put in place various initiatives including the Credit Vertical, Score Card based lending, dedicated collections team to maintain the asset quality. With the branches scaling up operations and with disbursements getting back on track, Opex as a % of AUM should come down.
- The NPA numbers witnessed only marginal uptick despite the impact of the various events highlighted. The portfolio is expected to perform better from next quarter onwards. The impact from floods and heavy rains in North and cyclone in Odisha will be negated as the clients are enrolled in Natural Calamity insurance.
- Credit costs were elevated as due to increase in delinquencies driven by industry stress and as the company decided to provide additional Macro enabled overlay of 312.4 million in Q2.
- The company cuts its FY25 ROA guidance by 100-125 bps to 3-3.5% due to elevated credit costs in the period and increased investments in Opex.

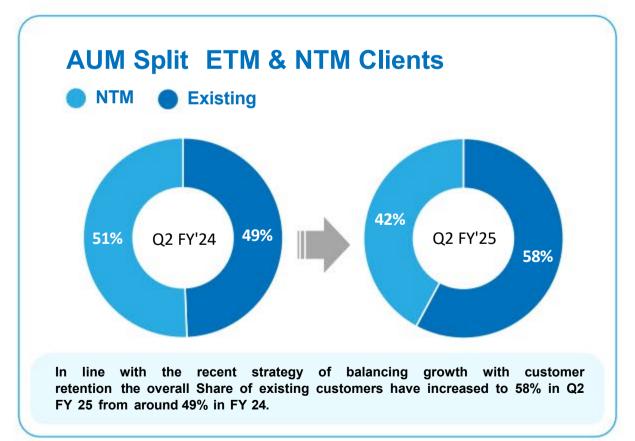
#### **Consistent Growth**

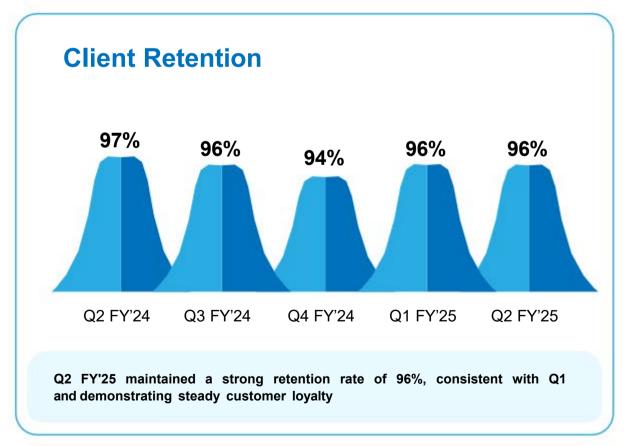




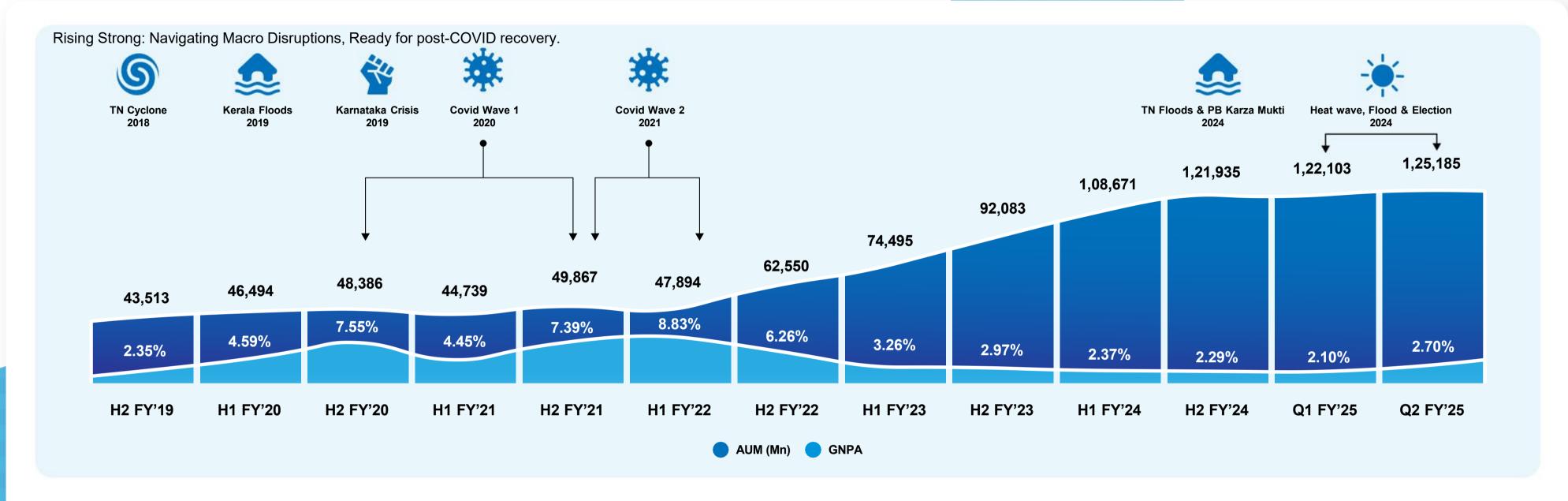








#### Resilient Business Model – Proven over time



#### Natural calamities – Floods & Heavy rainfall impacted loans

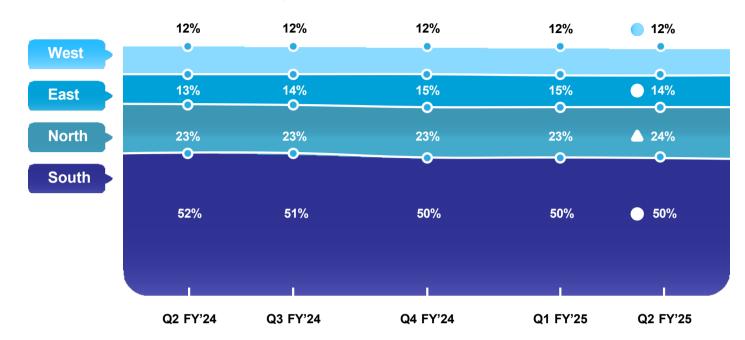
State	Impacted Loans #	NATCAT Covered	NATCAT Coverage %
BIHAR	5,218	4,102	78.61%
UTTAR PRADESH	4,391	3,700	84.26%
RAJASTHAN	4,354	3,621	83.16%
GUJARAT	3,665 2,974		81.55%
WEST BENGAL	3,283	2,401	73.13%
MAHARASHTRA	638	575	90.13%
HARYANA	194	160	82.47%
MADHYA PRADESH	2,003	1,650	82.38%
PAN INDIA	23,746	19,183	80.78%

• Natural Calamities (Q2-FY'25): Recent Floods & Heavy rainfall impacted a considerable number of loans. Among the impacted loans, we have 80.8% covered by NATCAT insurance, highlighting strong support for affected customers. Claim assessment and settlement processes are actively underway to ensure timely assistance.

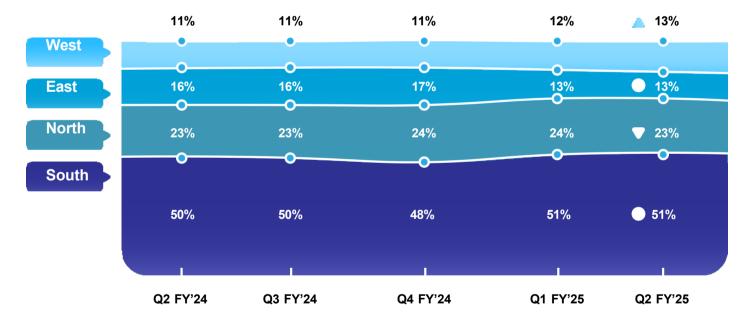
# Systemic Diversification with focused business in Target States

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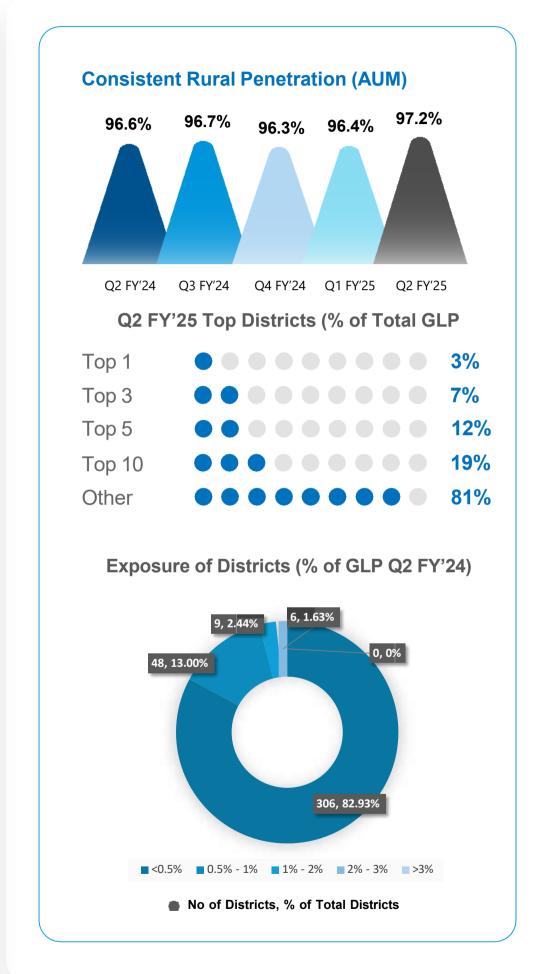
#### **Portfolio Concentration (Region-wise Trend)**



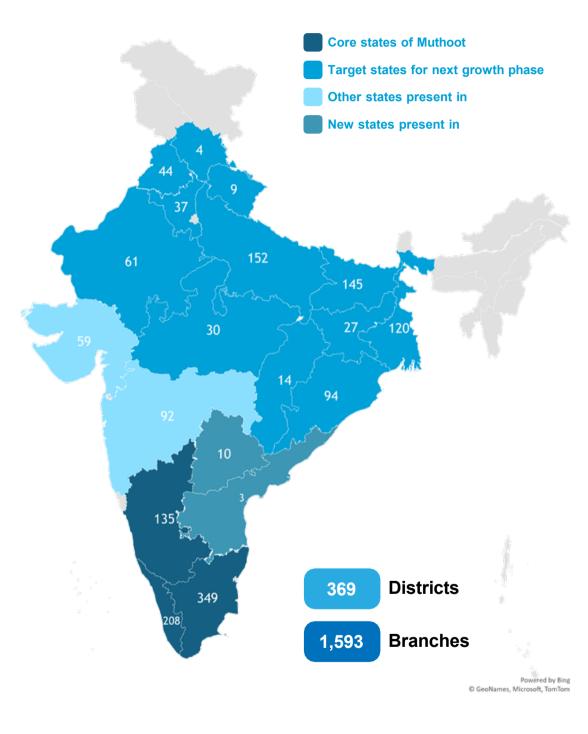
#### **Disbursement Spread (Region-wise Trend)**



We continue to focus on South markets which retain >50% share in our portfolio and disbursements. Following challenges witnessed in North due to heatwave, elections and heavy rains, South presents a stable growth opportunity amidst mature borrower profile and lower delinquencies.

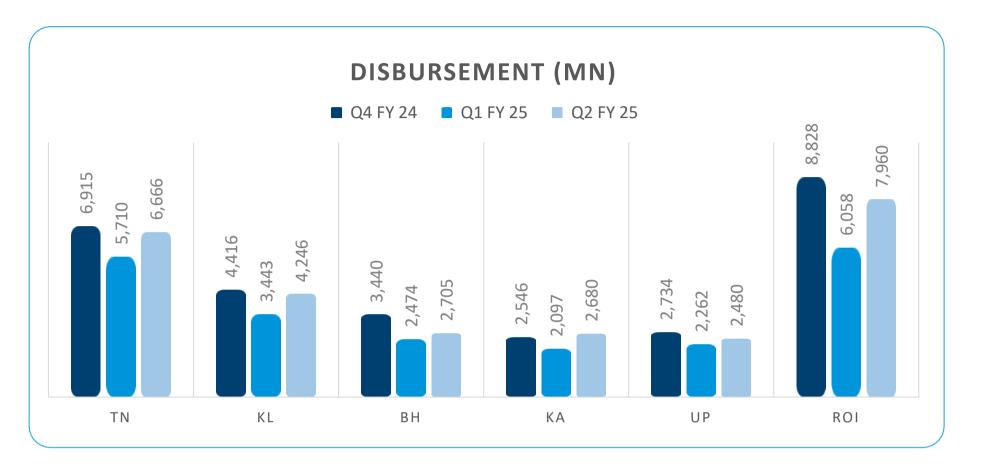


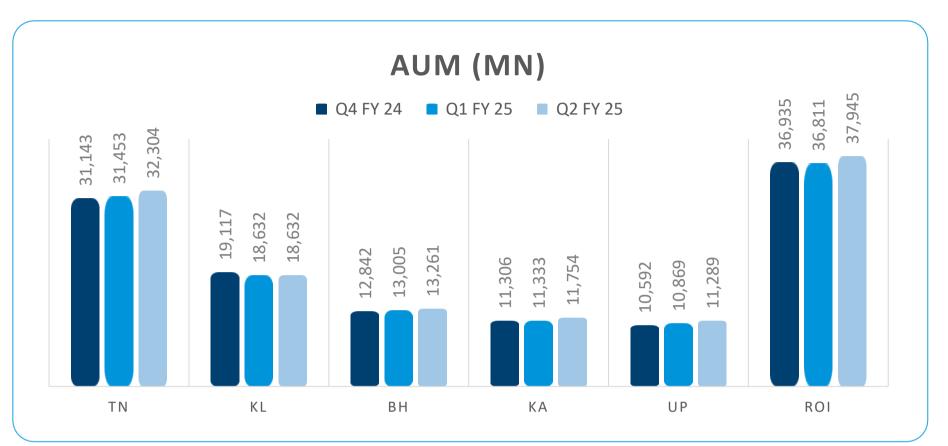
#### **Number of Branches Per State**

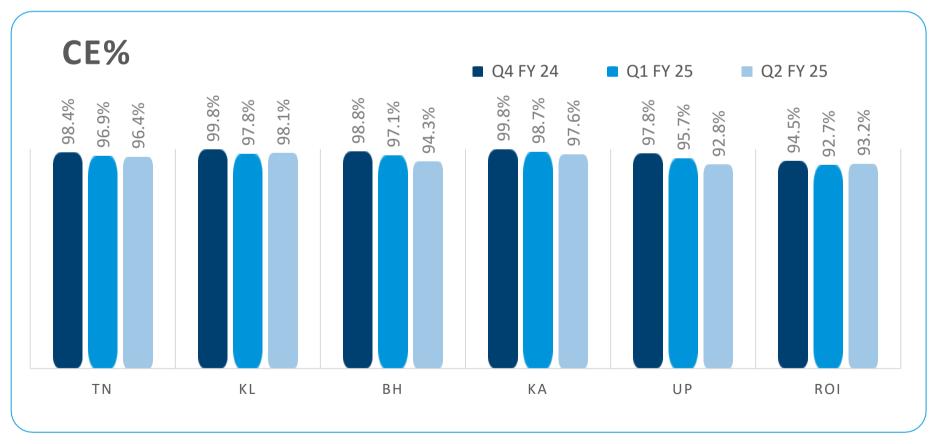


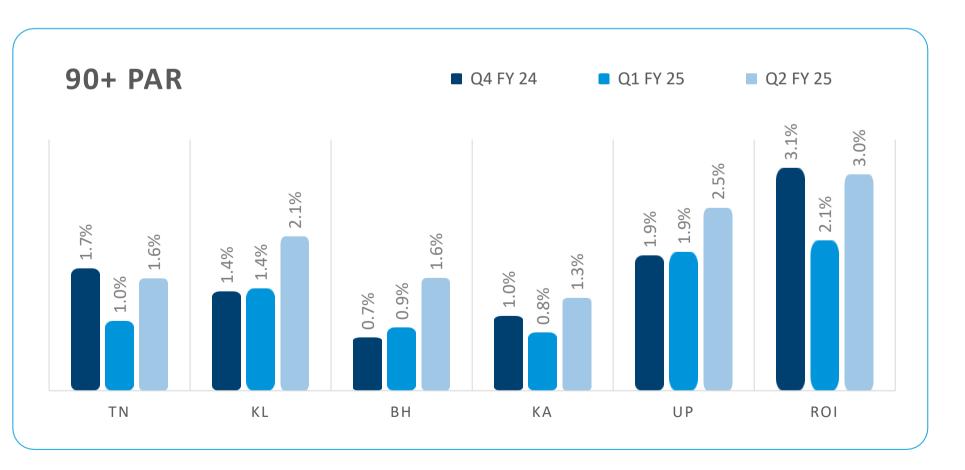
Note: We are operating from 369 districts and serving clients in ~610 districts across pan India.

## **Top 5 States Performance**











# **Asset Quality 1/5**

Slab	Loan Assets (Gross)	ECL	Loan Assets (Gross) (%)	ECL (%)
Stage 1	94,582.02	516.35	94.19%	0.55%
Stage 2	3,124.24	341.94	3.11%	10.94%
Stage 3	2,714.40	1,758.99	2.70%	64.80%
Total	1,00,420.66	2,617.29	100.00%	2.61%
GNPA				2.70%
NNPA				0.97%

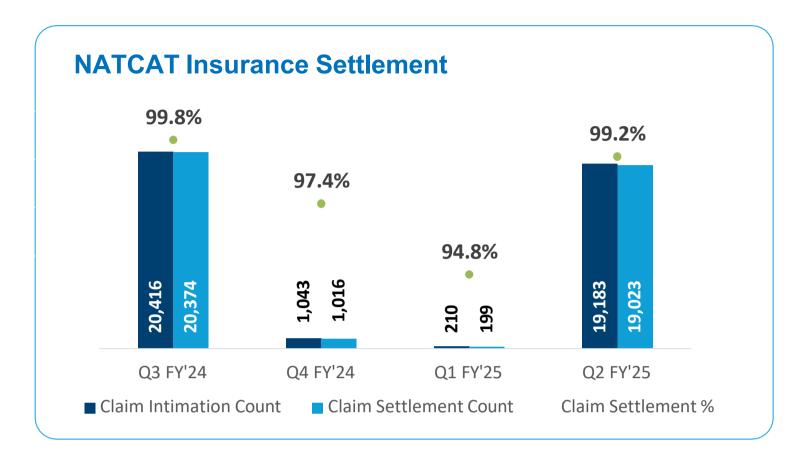
	(in mns)
Provision as ECL Model	2,304.9
Management Overlay	312.4
Total Provision as per IND AS	2,617.3
IRAAC Provision	2,617.3 1,086.3

Particulars Particulars Particulars Particulars	Q2FY25	H1FY25
Opening ECL (A)	1,774.68	1,878.55
Additions (B)		
- Provisions as per ECL	846.42	1,442.84
- Additional Management	312.20	312.20
Reversals (on account of write-off) (C)	316.02	1,016.31
Closing ECL (D = A+B-C)	2,617.29	2,617.29
Write-off including waivers (E)	701.90	1,566.32
Provision on Receivables (F)	33.47	33.47
Credit Cost (G = B-C+E+F)	1,577.97	2,338.53
Bad debt recovered (H)	30.84	56.17
Net P&L Impact (I = G-H)	1,547.14	2,282.36

During Q2, MML has adopted a cautious stance and provided additional Macro enabled overlay of 312.4 million given bulging overleverage concerns in the industry and to address any further impact from disruption in the field due floods or political activism. This is in addition to provisioning requirement as per ECL model and over and above IRAAC requirements. Our stage-2 ECL provisioning requirement has historically been low because:

- The Company continues to uphold strong underwriting (Bureau checks, Equifax, religious adherence to FOIR, End Use check etc) and collection practices which are gaining traction amongst our peers. Our dedicated collection metrics will ensure the flow rate will be low from Stage 2 to Stage 3.
- In addition, our customers are covered by NATCAT insurance, so that the flood/heavy rains/calamity impacted portfolio of Stage 2 Loans is expected to improve in the next quarter.

# **Asset Quality - Natural Calamity Claim & Insurance Settlement 2/5**



#### Q2 FY'25 Status:

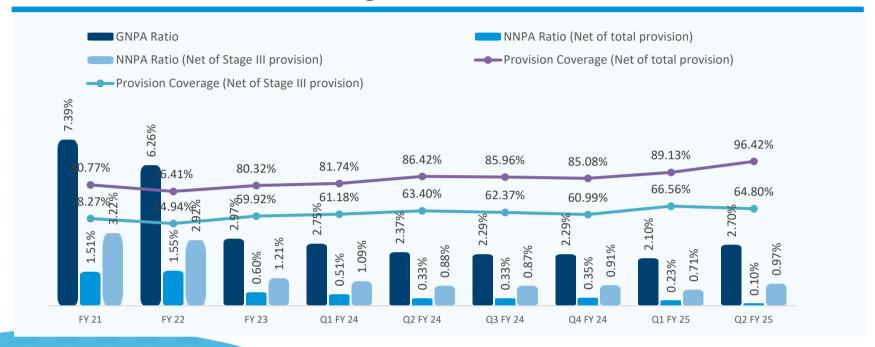
Туре	Claim Intimation Count	Claim Settlement Count	Claim Settlement %
Flood/Cyclone/Heavy Rain	40,630	40,417	99.5%
House Damaged Due To Flood	141	141	100.0%
Fire Accident	78	51	65.4%
Wall And Roof Damaged	2	2	100.0%
Electric Short Circuit	1	1	100.0%
Grand Total	40,852	40,612	99.4%

Class	Q3 I	FY'24	Q4	FY'24	Q1	. FY'25	Q2 F	Y'25	Q3 FY'25*	
State	Count	Settle. %	Count	Settle. %	Count	Settle. %	Count	Settle. %	Count	Settle. %
TAMILNADU	20,107	99.80%	915	100.00%	2	100.00%	-	-	-	-
RAJASTHAN	18	100.00%	-	-	2	100.00%	6,321	100.00%	4,329	-
UTTAR PRADESH	-	-	-	-	6	100.00%	4,143	99.00%	4,112	-
BIHAR	-	-	75	64.00%	47	76.60%	3,649	98.80%	7,165	-
GUJARAT	51	100.00%	-	-	6	100.00%	2,463	99.20%	3,486	-
MADHYA PRADESH	-	-	-	-	-	-	2,003	98.40%	-	-
HARYANA	4	100.00%	4	100.00%	6	100.00%	508	95.50%	165	-
WEST BENGAL	205	100.00%	26	100.00%	104	100.00%	1	100.00%	2,826	-
MAHARASHTRA	9	100.00%	8	100.00%	23	100.00%	95	100.00%	674	-
ODISHA	11	100.00%	3	100.00%	3	100.00%	-	0.00%	-	-
KARNATAKA	4	100.00%	7	100.00%	2	100.00%	-	0.00%	2	-
JHARKHAND	3	100.00%	3	100.00%	5	100.00%	-	0.00%	9	-
KERALA	2	100.00%	-	-	4	100.00%	-	0.00%	-	-
CHHATTISGARH	2	100.00%	1	100.00%	-	-	-	0.00%	-	-
PUNJAB	-	-	1	100.00%	-	-	-	0.00%	-	-
PAN INDIA	20,416	99.80%	1,043	97.40%	210	94.80%	19,183	99.20%	22,768	-

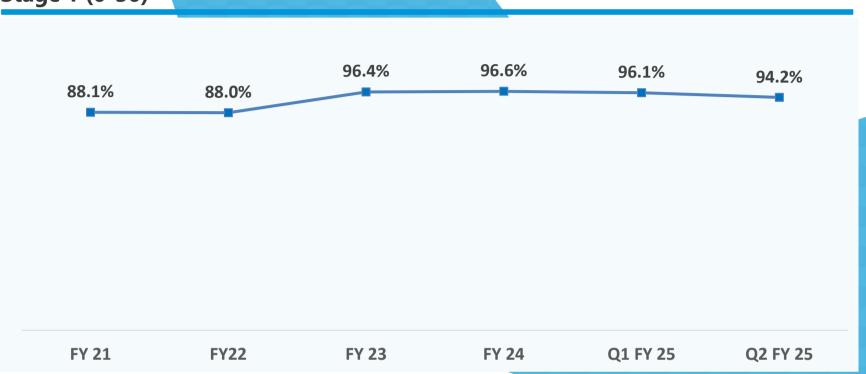
<sup>\*~23</sup>k claims raised during October 24 and the same is currently under process by the Insurance Company.

# **Asset Quality 3/5**

#### **GNPA NNPA & Provision Coverage**



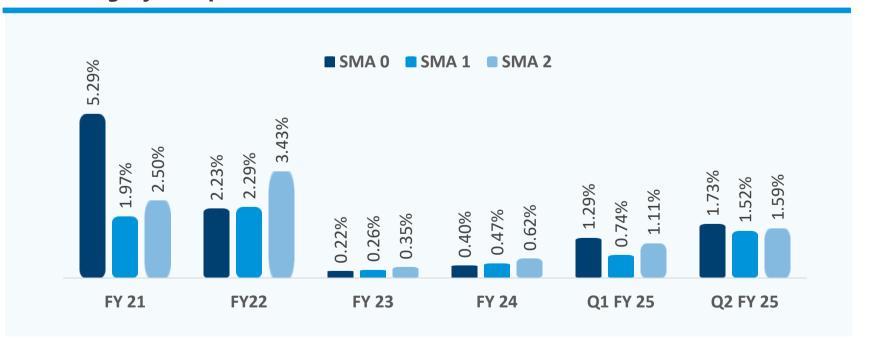
Stage 1 (0-30)



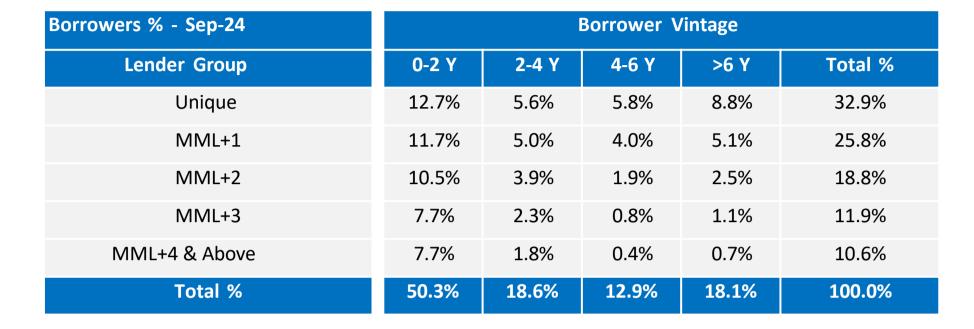
#### **Stage 2 & 3 Comparison**



#### **SMA Category Comparison**



# **Asset Quality 4/5**



Portfoilo % - Sep-24			Borrower \	/intage	
Lender Group	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %
Unique to MML	15.1%	5.9%	2.7%	3.8%	27.6%
MML+1	14.4%	5.8%	2.6%	3.7%	26.5%
MML+2	12.8%	4.6%	1.8%	2.3%	21.5%
MML+3	9.0%	2.6%	0.8%	1.0%	13.5%
MML+4 & Above	8.3%	1.7%	0.4%	0.5%	10.9%
Total %	59.6%	20.7%	8.4%	11.3%	100.0%

PAR 30+ - Sep-24			Borrower \	/intage	
Lender Group	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %
Unique to MML	3.6%	3.0%	1.5%	1.0%	2.9%
MML+1	3.7%	3.7%	2.3%	1.8%	3.3%
MML+2	4.9%	5.1%	3.0%	2.7%	4.6%
MML+3	6.8%	7.6%	4.4%	4.9%	6.7%
MML+4 & Above	14.1%	15.8%	10.6%	10.2%	14.1%
Total %	5.9%	5.3%	2.8%	2.4%	5.1%

- 1. MML has a share of 33% unique to MML clients as of Sep 24.
- 2. In the category of US + 4 & above the ratio of clients is 10.6%.
- 3. The PAR trend follows the logical sequence of higher delinquencies with increase in Lenders association; indicating the recent guardrails was a much-needed intervention towards quality lending.
- 4. The PAR trend also highlights the fact that the same decreases with increase in customer vintage.
- 5. Share of customer having more than 2 lakh indebtedness for MML stands at 3.8%.

Note: Considered JLG loans for the analysis. Data sourced from CRIF for Sep 24.

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# **Asset Quality 5/5**

Borrowers % Sep-24	Borrower Vintage					
Indebtedness	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %	
Upto 50K	14.1%	6.2%	7.3%	10.5%	38.1%	
50k - 1Lk	15.4%	6.0%	3.2%	4.1%	28.6%	
1Lk - 1.5Lk	12.2%	4.0%	1.6%	2.2%	20.0%	
1.5Lk - 2Lk	6.1%	1.8%	0.6%	1.0%	9.5%	
2Lk Above	2.6%	0.6%	0.2%	0.4%	3.8%	
Total %	50.3%	18.6%	12.9%	18.1%	100.0%	

PAR 30+ Sep-24	Borrower Vintage					
Indebtedness	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %	
Upto 50K	5.4%	6.5%	3.5%	2.7%	5.2%	
50k - 1Lk	4.8%	4.3%	2.5%	1.9%	4.1%	
1Lk - 1.5Lk	5.8%	5.1%	2.7%	2.5%	5.0%	
1.5Lk - 2Lk	6.8%	5.6%	2.9%	2.6%	5.8%	
2Lk Above	10.9%	8.9%	4.2%	3.5%	9.4%	
Total %	5.9%	5.3%	2.8%	2.4%	5.1%	

Note: Considered JLG loans for the analysis. Data sourced from CRIF for Sep 24.

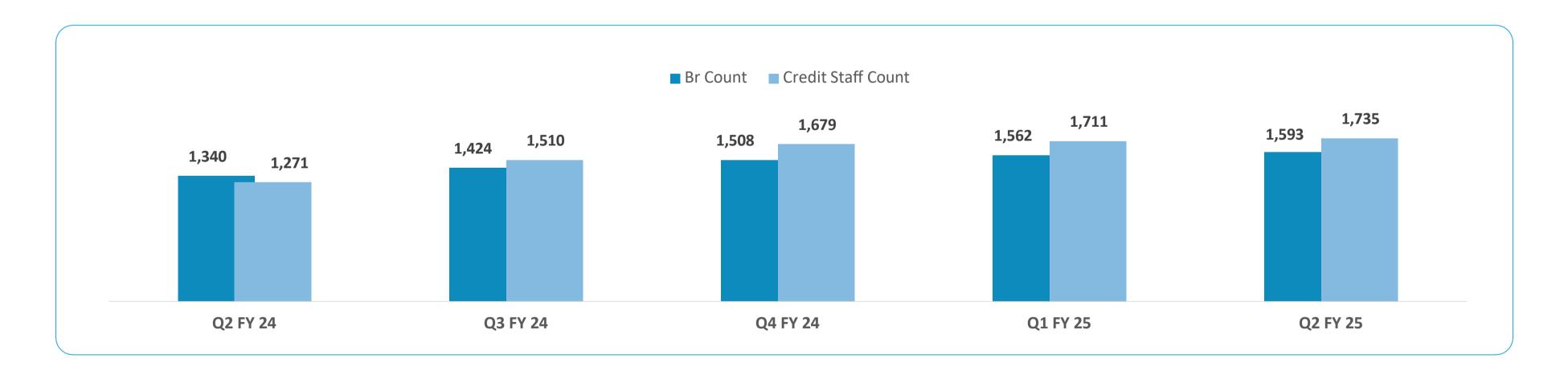
Portfolio% Sep-24	Borrower Vintage				
Indebtedness	0-2 Y	2-4 Y	4-6 Y	>6 Y	Total %
Upto 50K	11.4%	2.6%	1.1%	1.3%	16.5%
50k - 1Lk	19.4%	8.0%	3.4%	4.6%	35.4%
1Lk - 1.5Lk	16.1%	6.0%	2.4%	3.3%	27.7%
1.5Lk - 2Lk	8.9%	3.0%	1.1%	1.6%	14.7%
2Lk Above	3.7%	1.1%	0.3%	0.6%	5.7%
Total %	59.6%	20.7%	8.4%	11.3%	100.0%

MML+ 4 & above Borrowers % - Sep-24					
Indebtedness					
Upto 50K					
50k - 1Lk					
1Lk - 1.5Lk					
1.5Lk - 2Lk					
2Lk Above					
Total %					

	MML								
Borrower Vintage									
0-2 Y	0-2 Y 2-4 Y 4-6 Y >6 Y Total 9								
0.0%	0.0%	0.0%	0.0%	0.0%					
0.5%	0.2%	0.0%	0.1%	0.7%					
2.4%	0.6%	0.1%	0.2%	3.3%					
2.8%	0.6%	0.1%	0.2%	3.8%					
2.1%	0.4%	0.1%	0.2%	2.8%					
7.7%	1.8%	0.4%	0.7%	10.6%					

## **Credit Underwriters – Branch Vs Credit Staff**

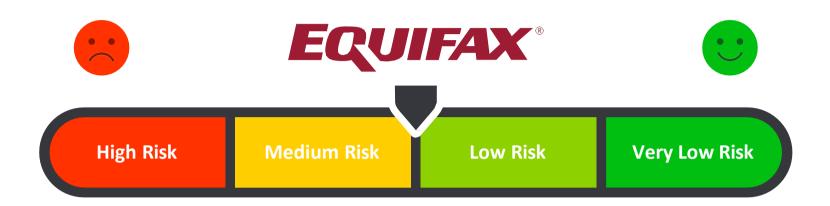
			Total Br Count				Cre	edit Staff Share	Staff Share%		
Region	Q2 FY 24	Q3 FY 24	Q4 FY 24	Q1 FY 25	Q2 FY 25	Q2 FY 24	Q3 FY 24	Q4 FY 24	Q1 FY 25	Q2 FY 25	
NORTH	318	340	365	385	391	86%	98%	108%	104%	108%	
WEST	197	218	229	237	242	80%	85%	91%	89%	91%	
EAST	192	207	229	245	255	94%	111%	124%	121%	113%	
SOUTH	633	659	685	695	705	104%	115%	115%	116%	114%	
Grand Total	1,340	1,424	1,508	1,562	1,593	95%	106%	111%	110%	109%	



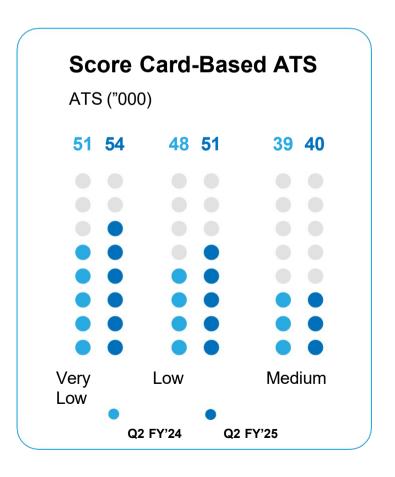
# **Score Card Impact (New Sourcing)**

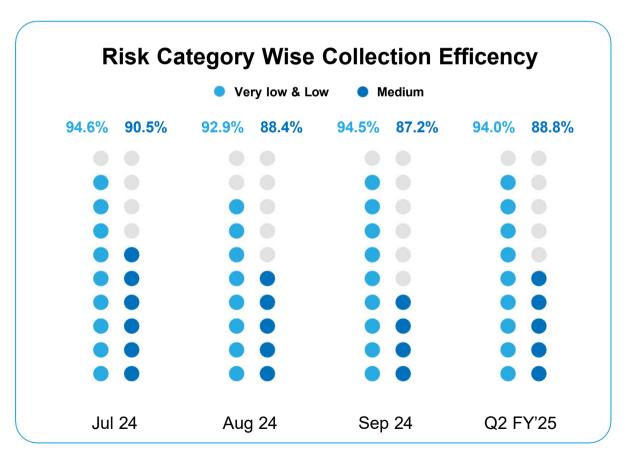
# **Impact of Score Card**

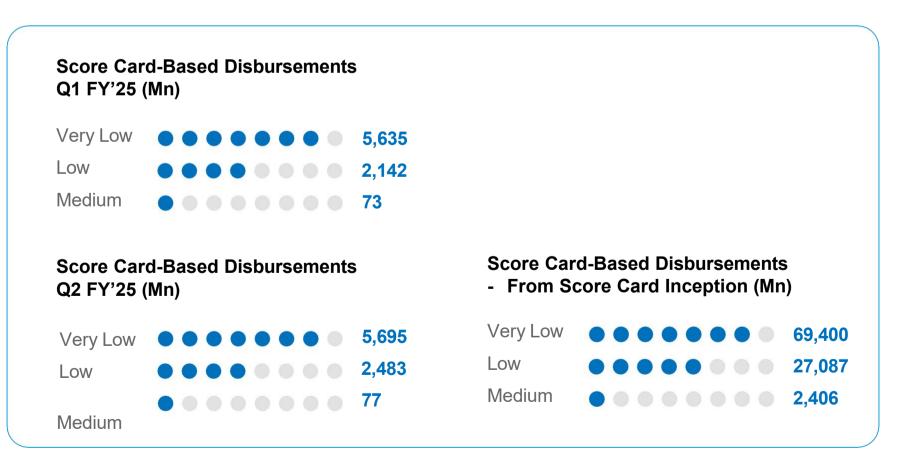
Unique credit score devloped along with Equifax



		No. of loans (Lks)		% of amount Disbursed			
Risk Category	From Inception	Q1-FY'25	Q2-FY'25	From Inception	Q1-FY'25	Q2-FY'25	
Very Low	14.07	1.07	1.06	70.18%	71.79%	68.99%	
Low	5.73	0.43	0.49	27.39%	27.28%	30.08%	
Medium	0.61	0.02	0.02	2.43%	0.93%	0.93%	
Total	20.41	1.52	1.57	100.00%	100.00%	100.00%	

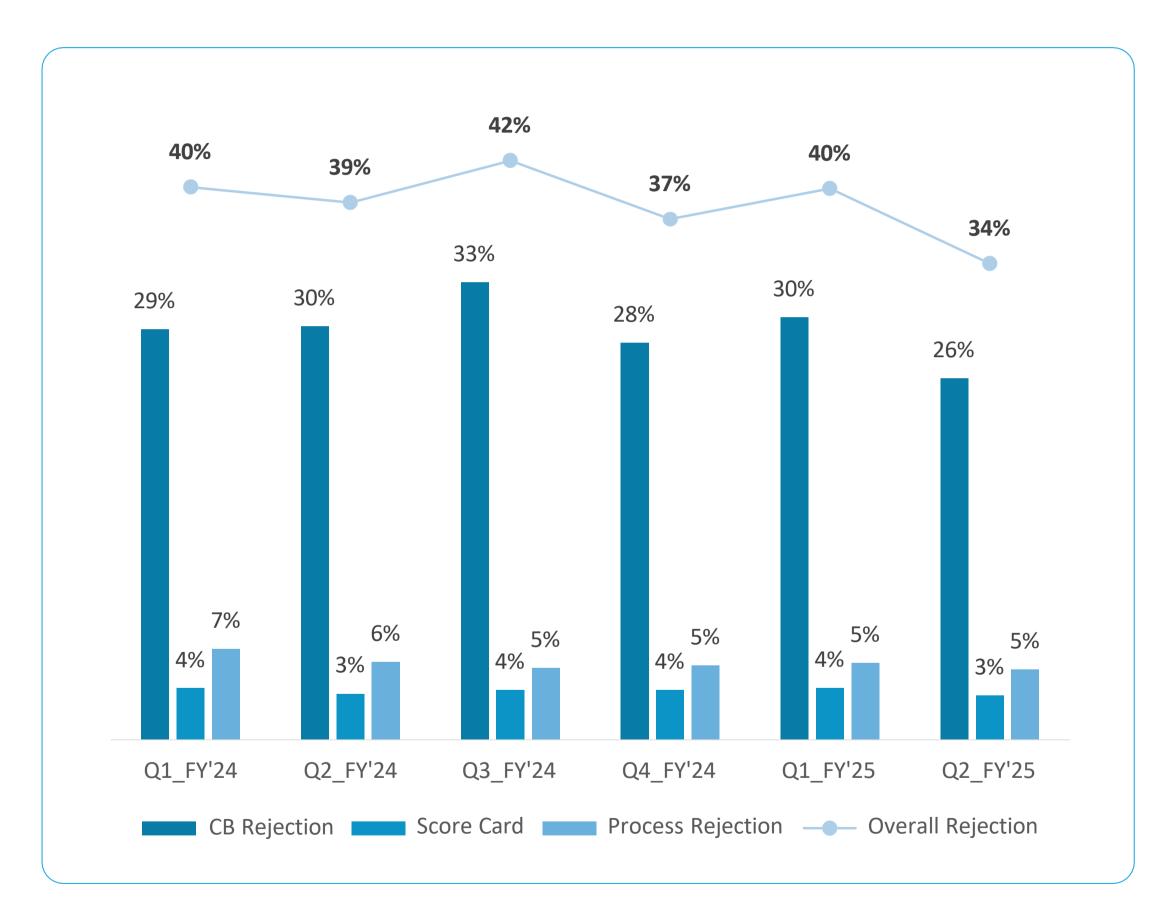






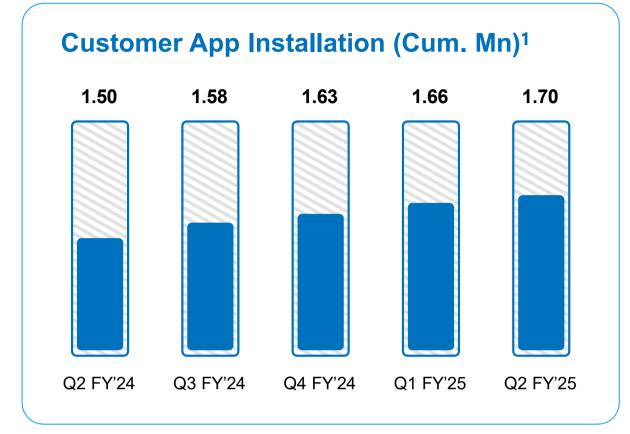
# **Rejection Trend**

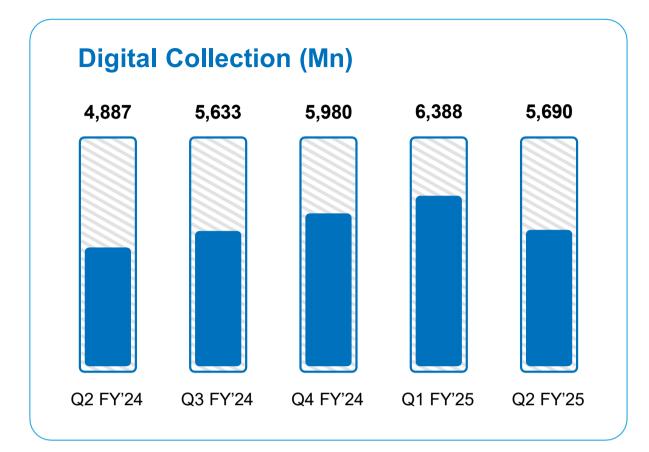


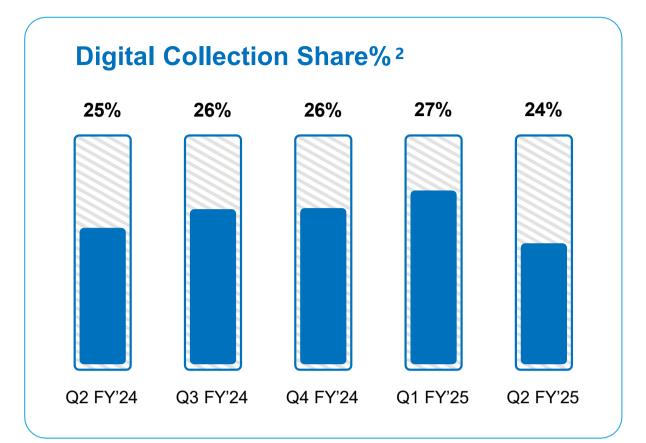


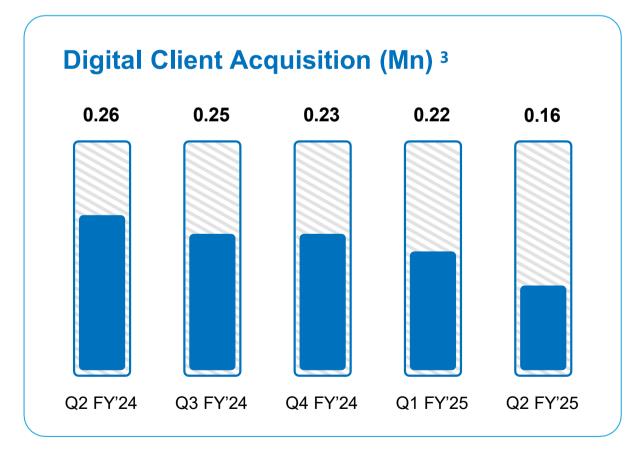
- There has been a reduction in Rejection rates from 42% in Q3 FY 24 to currently around 34% in Q2 FY 25.
- Obligations and DPD related rejections forms the majority of CB Rejection; though the same has come down in recent times with more focus on quality sourcing including retention of existing customers.
- Score card and process rejection have remained consistent throughout the period.
- MFIN/Saadhan Guardrails implemented in Aug 2024 have a minor impact on Rejections in Q2 FY 25; though the complete impact would be visible from the coming quarters and the same is expected to increase rejections by 2-3% tentatively.

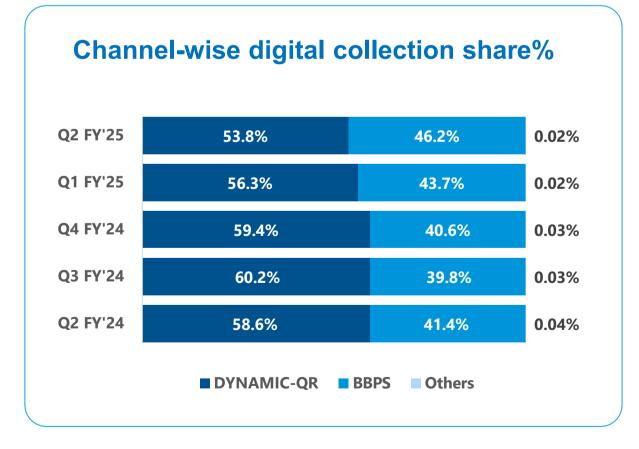
## **Digitization driving Collections**











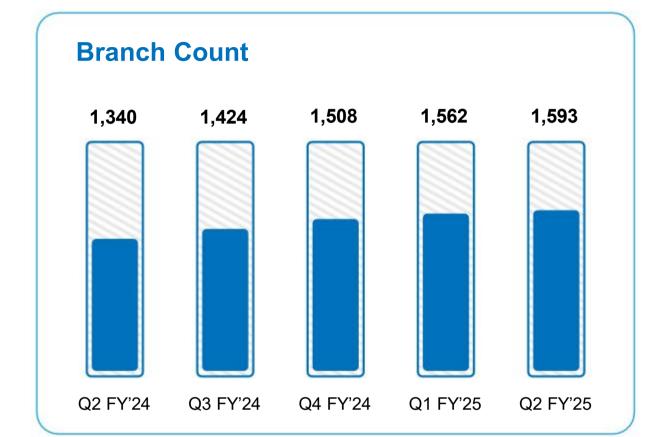
- Customer App Installations: Q2 FY'25 saw an encouraging increase in app installations, rising from 34K in Q1 to 38K. This upward trend showcases the impact of our engagement initiatives and strengthens the foundation for future growth in digital adoption.
- Digital Collection Performance: In Q2 FY'25, digital collections reached ₹569 crore, a strong year-over-year increase from ₹489 crore in Q2 FY'24. Although the digital share adjusted slightly to 24% from Q1's 27%, it remains a substantial part of overall collections, reinforcing the steady customer shift towards digital channels and supporting our long-term digital strategy.

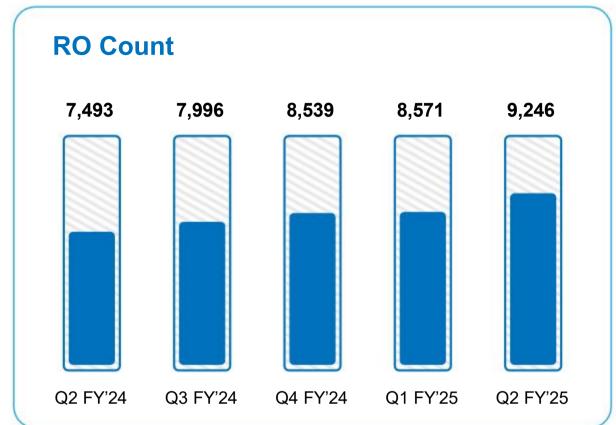
Note

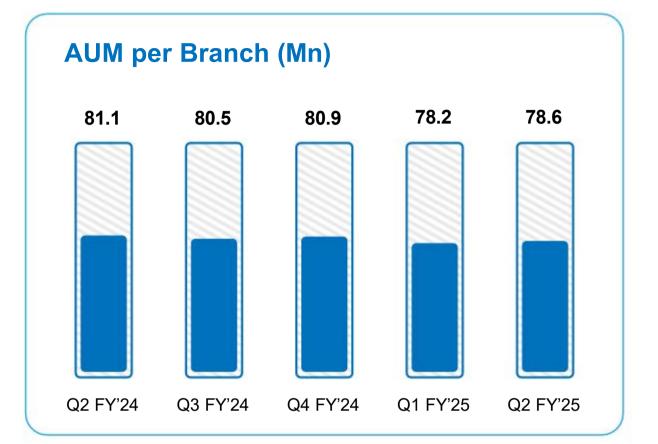
- App Installation represents the cumulative count of customers who have downloaded and registered "Mahila Mitra" app
- Digital Collection share in the overall collection is the ratio of digital collection to the overall collection for the relevant Quarters.
- 3. If a client completes their first-ever digital transaction, we classify them as having being digitaly acquired.

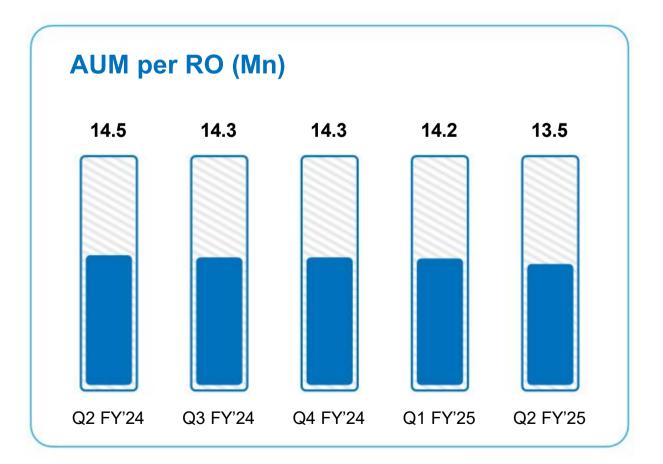


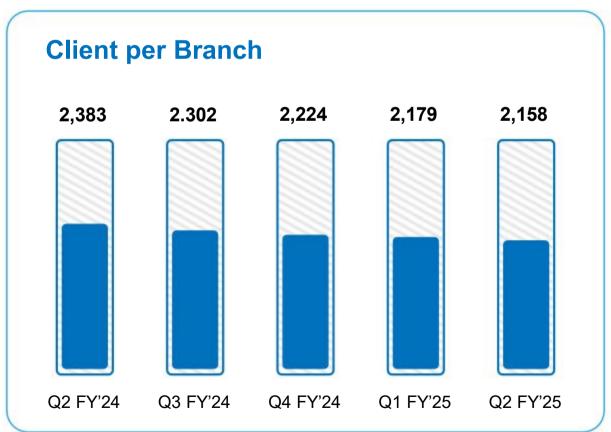
# **Key Metrics**

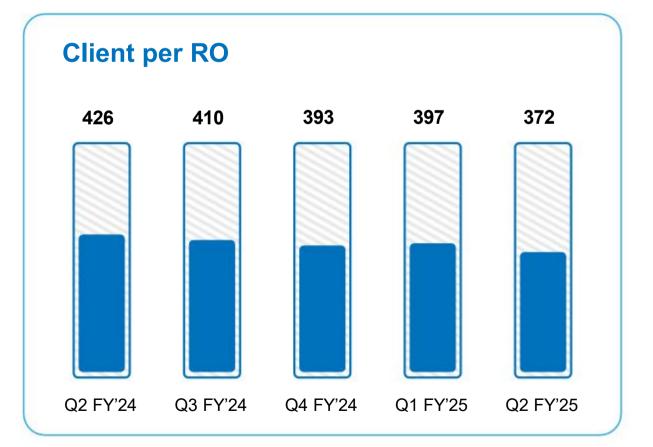












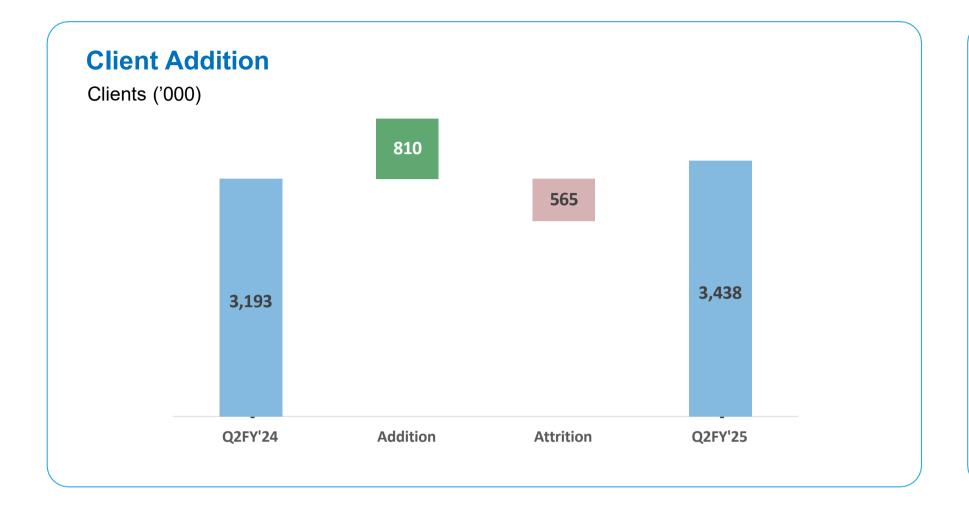


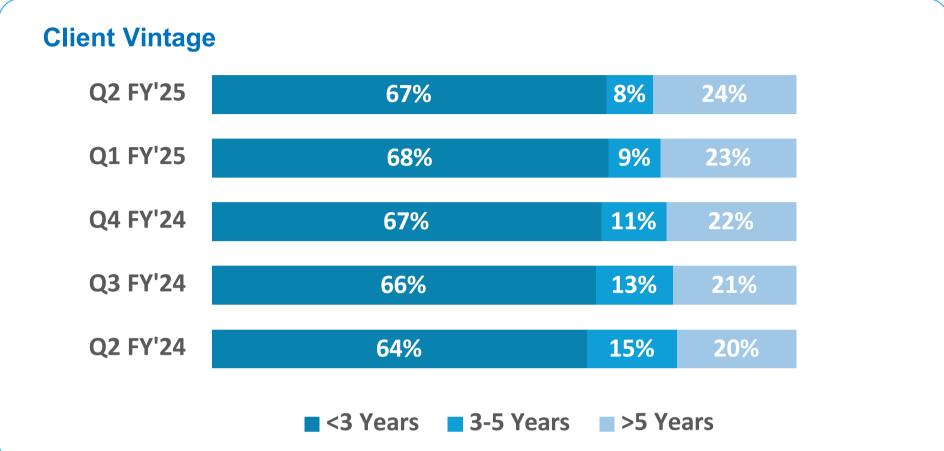
# **Diversified Products**

Durado et Daise AllDa	Q2 FY	'24	Q2 FY'25	Growth %	
Product Mix AUM	INR (Mn)	% of Total	INR (Mn)	% of Total	Growth 1/0
LIVELIHOOD SOLUTIONS	1,05,929	97.5%	1,21,004	96.7%	14%
LIFE BETTERMENT SOLUTIONS	1,247	1.1%	1,168	0.9%	-6%
HEALTH & HYGIENE LOANS	1,128	1.0%	1,306	1.0%	16%
SECURED LOAN	367	0.3%	1,708	1.4%	366%
Grand Total	10,867	100.0%	12,519	100.0%	15%

Avg.O/S per Loan ('000)	Q2 FY'24	Q2 FY'25	Growth %
LIVELIHOOD SOLUTIONS	30.4	33.1	9%
LIFE BETTERMENT SOLUTIONS	3.1	2.9	-6%
HELTH & HYGIENE LOANS	20.1	20.1	0%
SECURED LOAN	28.9	60.4	109%
Grand Total	27.5	30.1	10%

# **Customer Retention**





OS/Client Vintage-wise (MML Core)	Q2 FY'24	Q3 FY'24	Q4 FY'24	Q1 FY'25	Q2 FY'25
<3 Years	35,582	36,198	37,271	36,507	37,139
3-5 Years	28,168	30,267	33,245	33,570	35,464
>5 Years	31,695	32,532	33,555	33,029	33,190
Total	33,647	34,642	35,998	35,437	36,038

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# **Performance & Annual Guidance**

Particulars	Guidance FY 25	Actual H1 FY 25	Revised Guidance FY 25	Comments
AUM-Growth	24% - 25%	5.3%	10% - 12%	The muted business momentum is primarily due to various macro economic impacts such as General election, Natural Calamity events such as severe heat waves impacting multiple regions, heavy rains and flooding in some regions of the country. There is overleveraging and regulatory headwinds impacting overall growth this year.
NIM	12.7% - 12.9%	12.9%	12.7% - 12.9%	NIM and interest spread remained largely stable due to steady portfolio yield and capital contribution. The NIM expected to be stable despite recent reductions in customer lending rates.
Operating Cost	5.7% - 5.8%	6.1%	6.0%	Operating costs are expected to continue as we spend more on collection and compliance related costs.
Credit Cost	1.7% - 1.9%	3.8%	3% - 3.75%	Credit costs were elevated due to a temporary rise in delinquencies due various macro issues in different part of the country excluding the southern region.
RoA	4.3% - 4.5%	2.8%	2.75% - 3.25%	The increase credit cost will impact the ROA and expect 125 bps point reduction in RoA. The RoA expected to bounce back next year leveraging strategic initiatives such as enhanced operational efficiencies, improved portfolio performance, and increased use of technology.
RoE	20% - 21%	12.0%	12.5% - 13.5%	The RoE to be lower in line with the RoA and leveraging at AUM level would be 4.15x for the current year.

# **Presentation Roadmap** 1. Group/Company Overview 2.Business Updates **3.Financial Performance 4.Investment Rationale**

# **P&L Statement**

(in Mns)

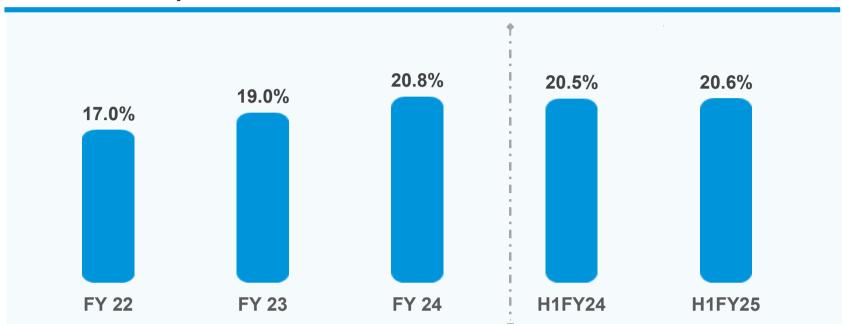
Financial Comparison	Q2 FY 25	Q2 FY 24	YoY (%)	Q1 FY 25	QoQ (%)	H1 FY 25	H1 FY 24	YoY (%)
Income								
Revenue from operations	6,665.80	5,636.20	18.27%	6,378.80	4.50%	13,044.60	10,423.30	25.15%
Other income	6.2	18.5	-66.57%	2.8	120.80%	9	21.5	-58.37%
Total income	6,672.00	5,654.70	17.99%	6,381.60	4.55%	13,053.60	10,444.80	24.98%
Expenses								
Finance costs	2,408.90	2,210.20	8.99%	2,370.50	1.62%	4,779.40	4,153.20	15.08%
Employee benefit expenses	1,329.90	1,110.90	19.72%	1,290.30	3.07%	2,620.20	2,095.50	25.04%
Impairment on financial instruments*	1,552.60	409.9	278.79%	729.7	112.77%	2,282.40	597.6	281.93%
Depreciation and amortisation expense	105.3	85.3	23.48%	101.8	3.48%	207.1	164.6	25.86%
Other expenses	463.4	372.5	24.38%	423.6	9.38%	887	687.8	28.97%
Profit before tax	811.8	1,465.90	-44.62%	1,465.60	-44.61%	2,277.40	2,746.10	-17.07%
Profit after tax	616	1,095.70	-43.78%	1,132.20	-45.59%	1,748.30	2,052.60	-14.82%
Total comprehensive income	746.2	1,111.20	-32.85%	1,156.10	-35.46%	1,902.30	2,111.80	-9.92%

<sup>\*</sup> Impairment on financial instruments for Q2FY25 and H1FY25 is after providing for management overlay of 31 Cr for Macro economic factors which is over above ECL provisioning.

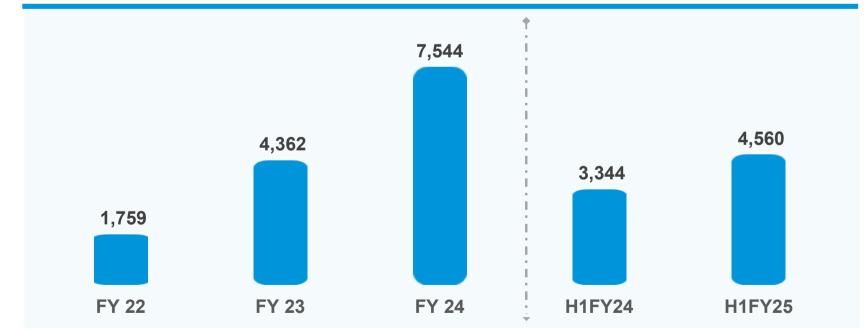


# Robust fiscal year performance in terms of Income/Profitability (1/2)

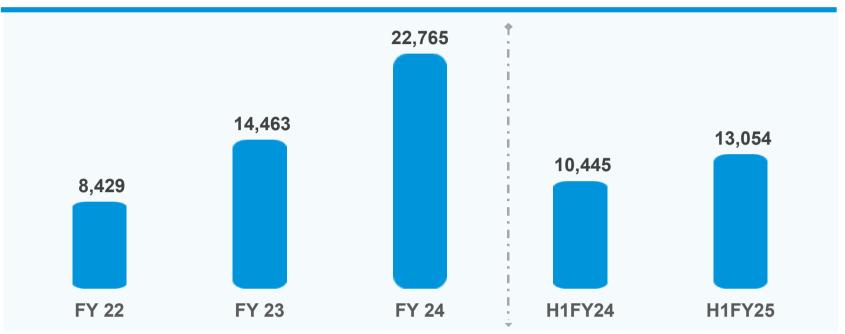
#### **Revenue from Operations**



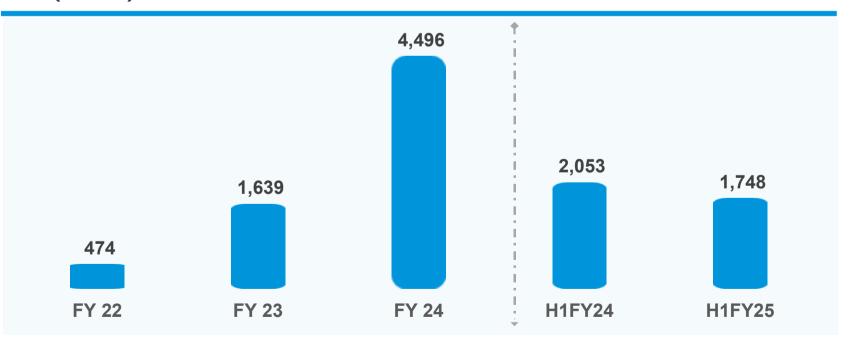
#### PPOP (in Mns)



#### **Total income (in Mns)**



#### PAT (in Mns)

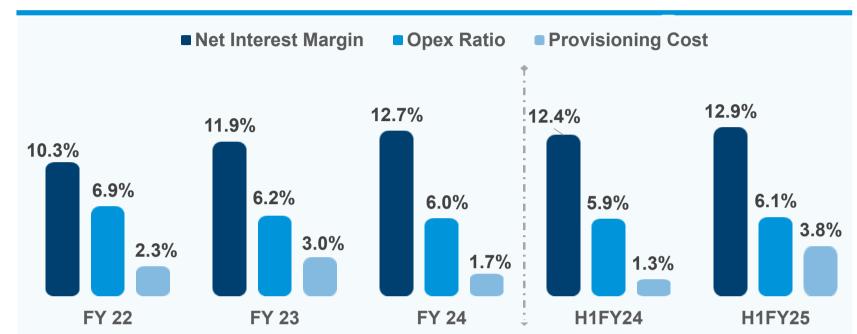


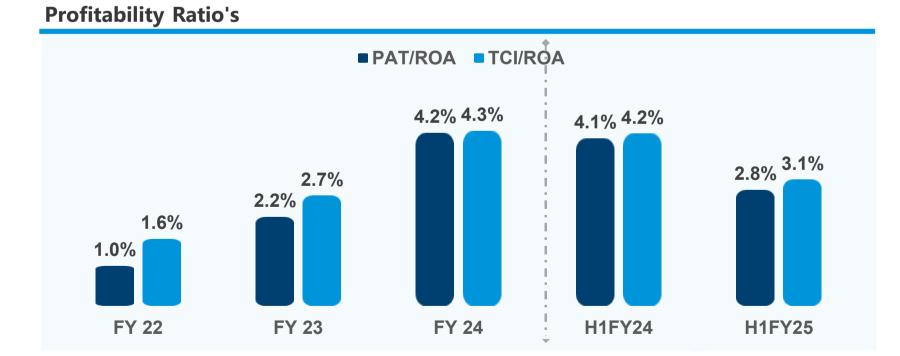


## Robust fiscal year performance in terms of Income/Profitability (2/2)

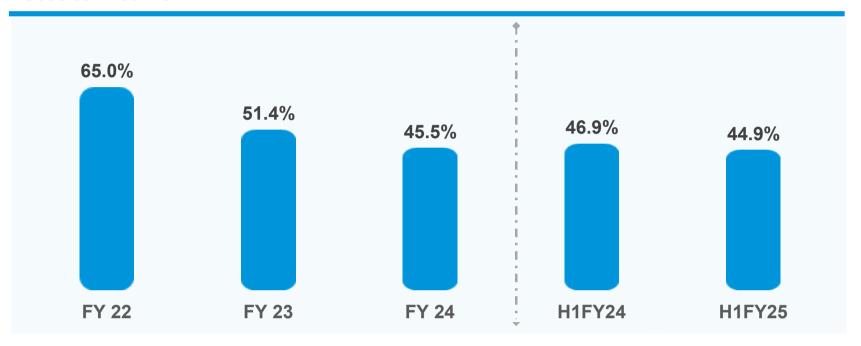


**Cost Ratio's** 

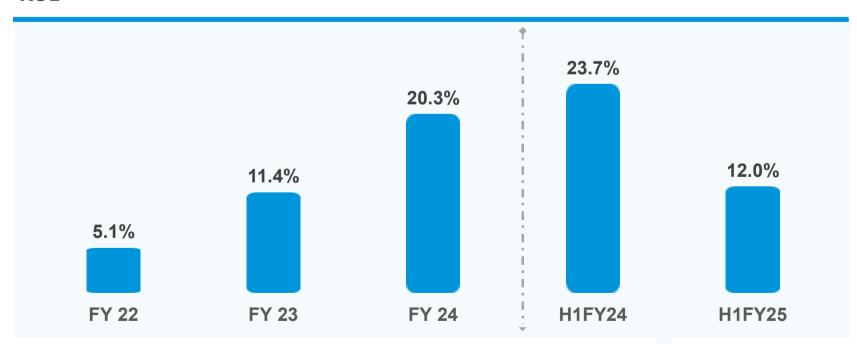




#### **Cost to Income**



#### **ROE**





# Robust Quarterly performance in terms of Income/Profitability (1/2)



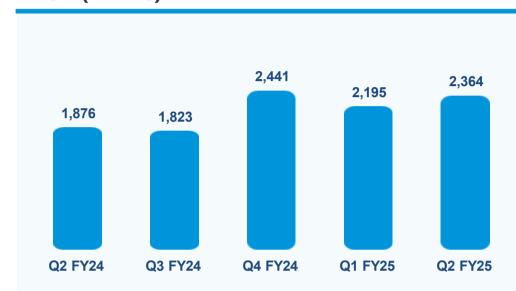
**Total Income (in Mns)** 



NIM (in Mns)



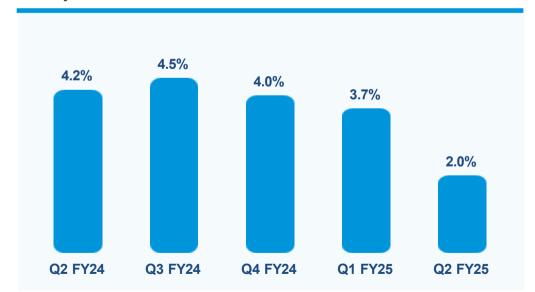
**PPOP** (in Mns)



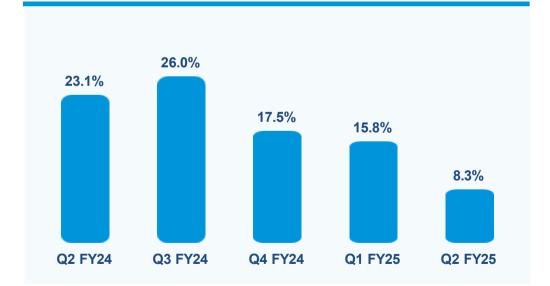
PAT (in Mns)



PAT/ROA

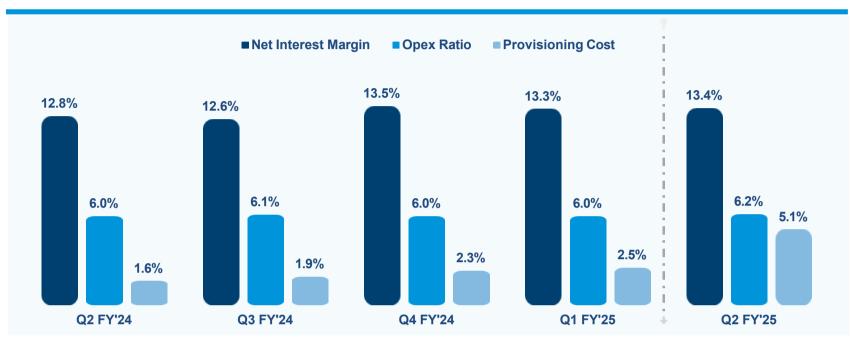


ROE

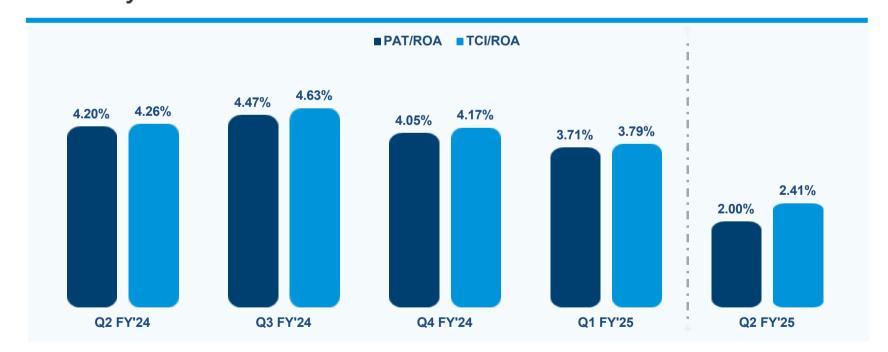


# Robust Quarterly performance in terms of Income/Profitability (2/2)

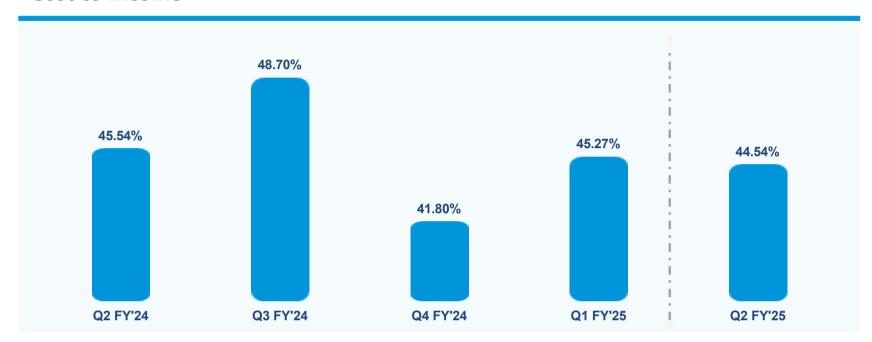
#### **Cost Ratio's**



# **Profitability Ratio's**



#### **Cost to Income**



# **ROE**





# **Balance Sheet**

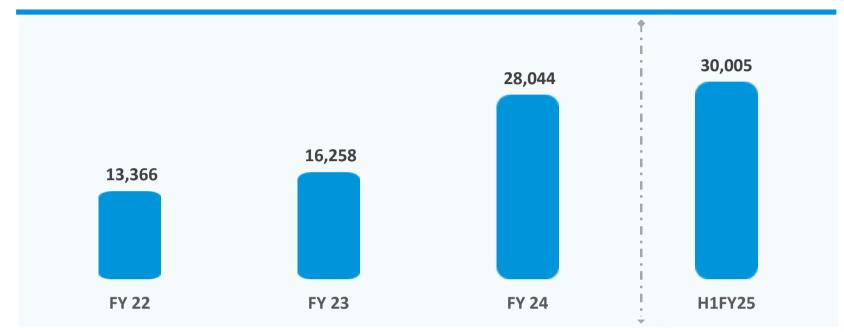
(Rs in Millions)

H1 FY 25	FY 24	Financial Liabilities	H1 FY 25	FY 24
7,065.8	9,576.7	Total outstanding dues of creditors	278.6	259.4
5,689.2	6,210.6	Debt securities	7,664.3	9,986.2
1,106.0	2,574.8	Borrowings (other than debt securities)	76,418.2	74,261.6
97,803.4	94,357.0	Lease liabilities	1,677.3	1,645.0
2,263.4	467.1	Other financial liabilities	617.6	1,346.1
95.7	93.0		86,656.1	87,498.4
1,14,023.4	1,13,279.2	Non-financial liabilities		
		Provisions	93.9	110.1
260.9	131.1	Deferred tax liability (net)	-	93.0
114.4	-	Other non-financial liabilities	104.7	157.2
740.9	732.8		198.6	360.3
1,413.0	1,410.9	Equity		
2.5	2.9	Equity share capital	1,704.9	1,704.9
305.1	345.4	Other equity	28,300.6	26,338.6
2,836.7	2,623.0		30,005.5	28,043.5
1,16,860.1	1,15,902.3	Total liabilities and equity	1,16,860.1	1,15,902.3
	7,065.8 5,689.2 1,106.0 97,803.4 2,263.4 95.7 1,14,023.4  260.9 114.4 740.9 1,413.0 2.5 305.1 2,836.7	7,065.8       9,576.7         5,689.2       6,210.6         1,106.0       2,574.8         97,803.4       94,357.0         2,263.4       467.1         95.7       93.0         1,14,023.4       1,13,279.2         260.9       131.1         114.4       -         740.9       732.8         1,413.0       1,410.9         2.5       2.9         305.1       345.4         2,836.7       2,623.0	7,065.8 9,576.7 Total outstanding dues of creditors 5,689.2 6,210.6 Debt securities 1,106.0 2,574.8 Borrowings (other than debt securities) 97,803.4 94,357.0 Lease liabilities 2,263.4 467.1 Other financial liabilities 95.7 93.0  1,14,023.4 1,13,279.2 Non-financial liabilities Provisions  260.9 131.1 Deferred tax liability (net) 114.4 - Other non-financial liabilities 740.9 732.8 1,413.0 1,410.9 Equity 2.5 2.9 Equity share capital 305.1 345.4 Other equity	7,065.8       9,576.7       Total outstanding dues of creditors       278.6         5,689.2       6,210.6       Debt securities       7,664.3         1,106.0       2,574.8       Borrowings (other than debt securities)       76,418.2         97,803.4       94,357.0       Lease liabilities       1,677.3         2,263.4       467.1       Other financial liabilities       617.6         95.7       93.0       86,656.1         1,14,023.4       1,13,279.2       Non-financial liabilities         Provisions       93.9         260.9       131.1       Deferred tax liability (net)       -         114.4       -       Other non-financial liabilities       104.7         740.9       732.8       198.6         1,413.0       1,410.9       Equity         2.5       2.9       Equity share capital       1,704.9         305.1       345.4       Other equity       28,300.6         2,836.7       2,623.0       30,005.5

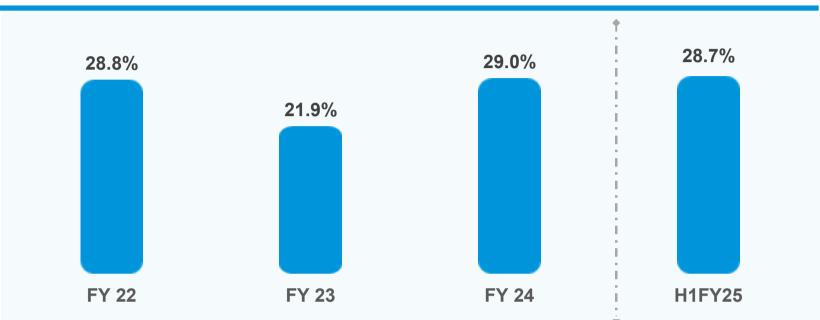
# **Balance Sheet Metric**



# Networth (Mns)



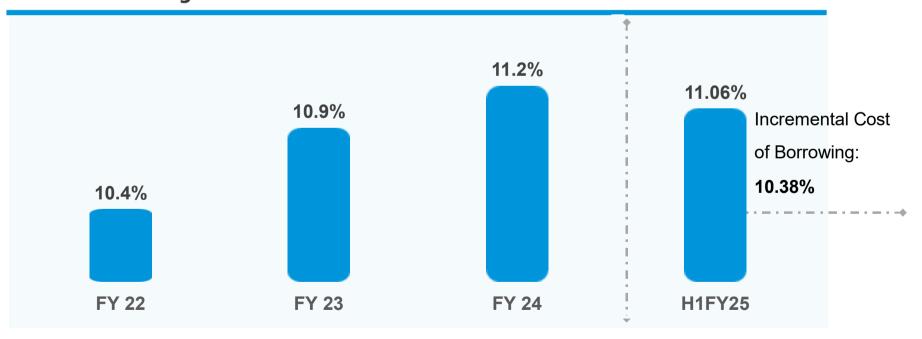
#### CRAR



# **Debt/Equity**



# **Cost of Borrowing**

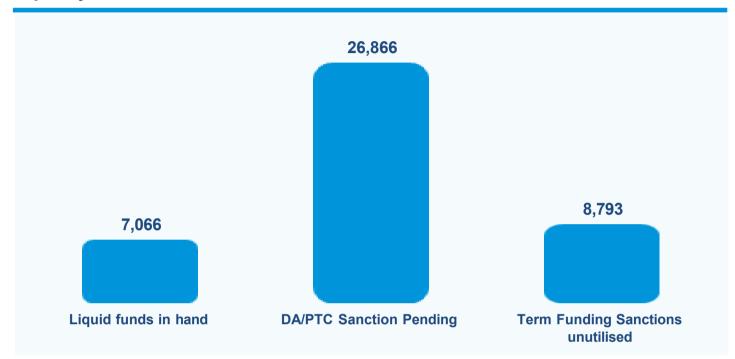




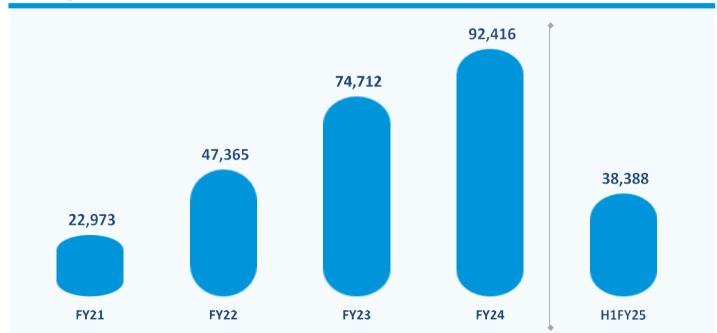
# **Funding profile**

. .

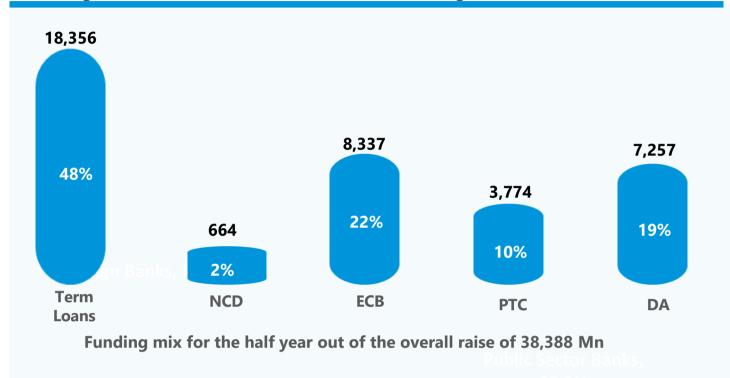
**Liquidity-Current Position (in Mns)** 



**Funding Profile – Mobilisation of Funds (in Mns)** 



#### **Funding Profile – Mobilisation of Funds – Funding Mix (in Mns)**

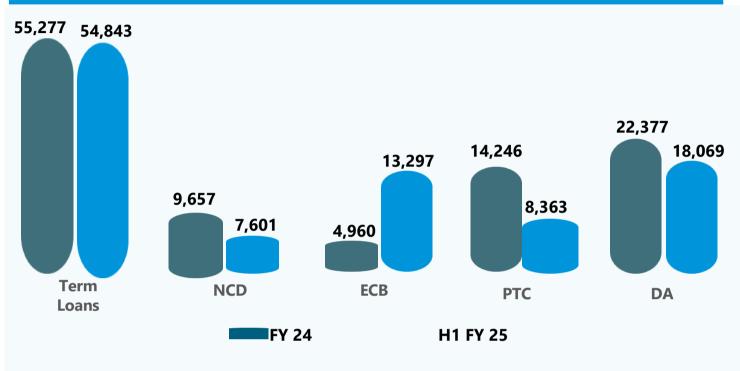


Credit Rating	Agency	Rating
Long Term Rating	CRISIL	A+/Stable
ECB Rating	CRISIL	A+/Stable
NCD Rating	CRISIL	A+/Stable
MLD Rating	CRISIL	PPMLD A+/Stable
CP Rating	CRISIL	CRISIL A1+
MFI Grading	CRISIL	M1C1

40 P

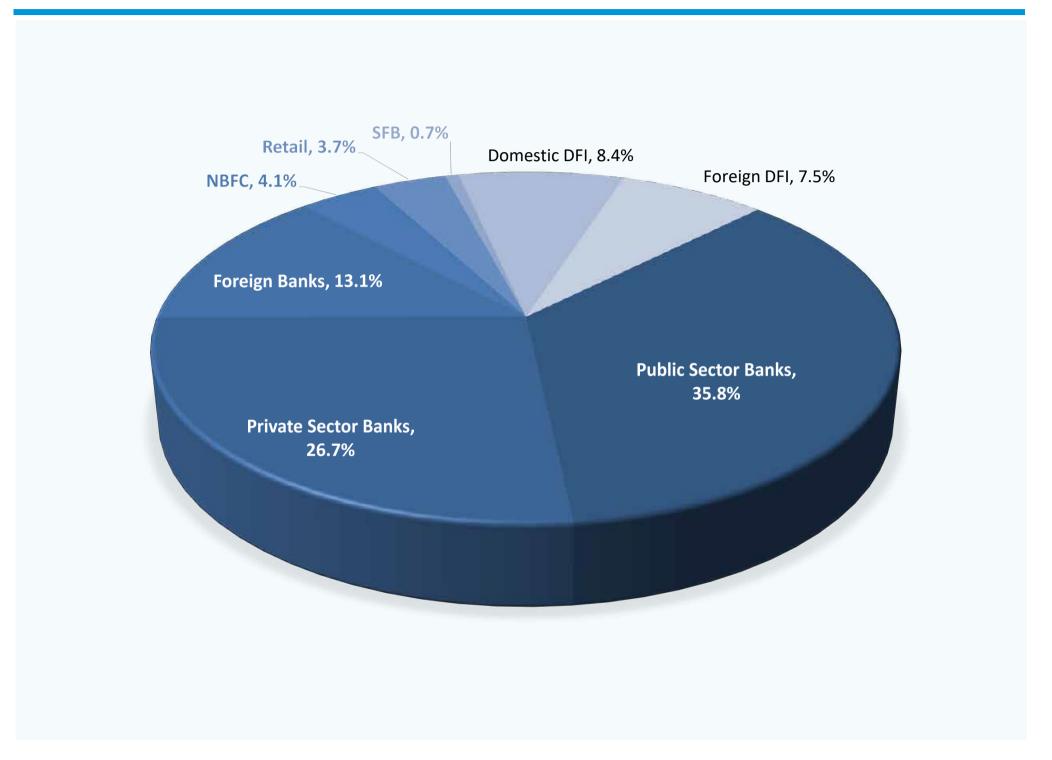
# **Funding profile**





- The overall outstanding borrowing as on Sep 24 is 10,217 Cr as against 10,651 Cr as on FY 24.
- MML largest contributor to the funding is from Public sector banks and in form of Term Loans.
- The ECB composition is improving in the funding mix which will help the company to improve ALM. NCD and Retail composition is going down which we will work more on the coming quarters.

# **Lender wise Outstanding H1 FY 25\***

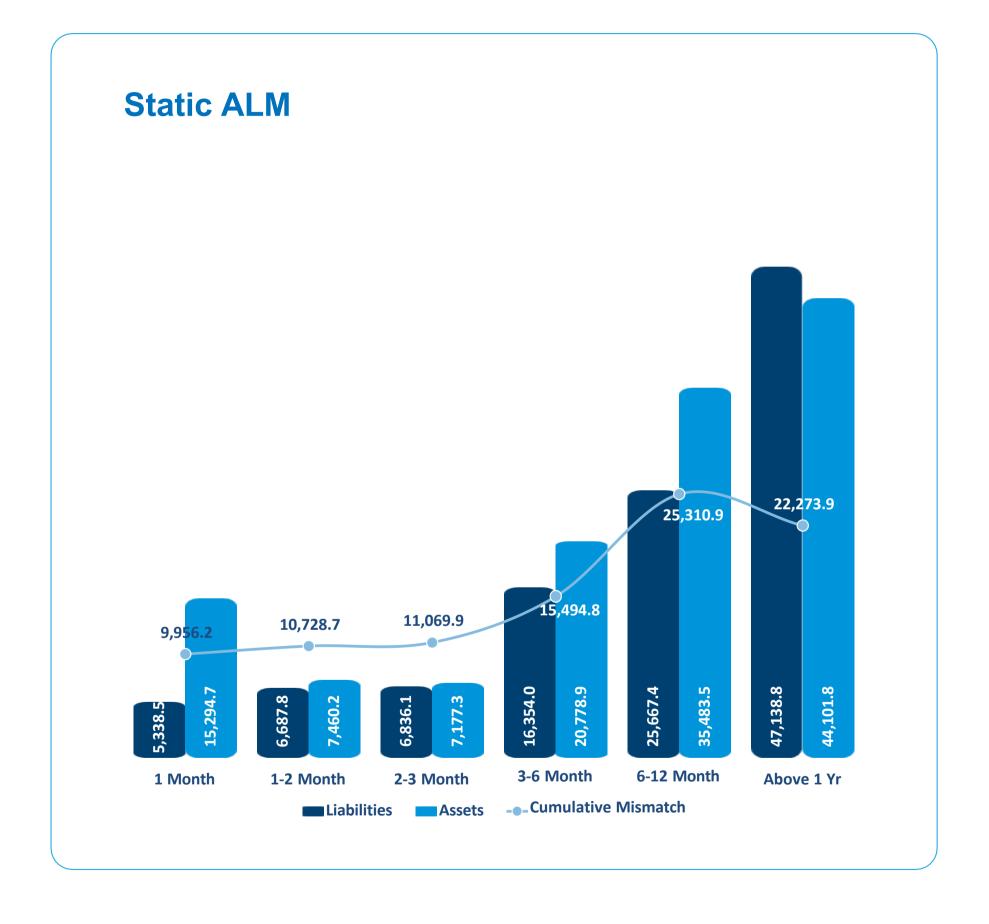


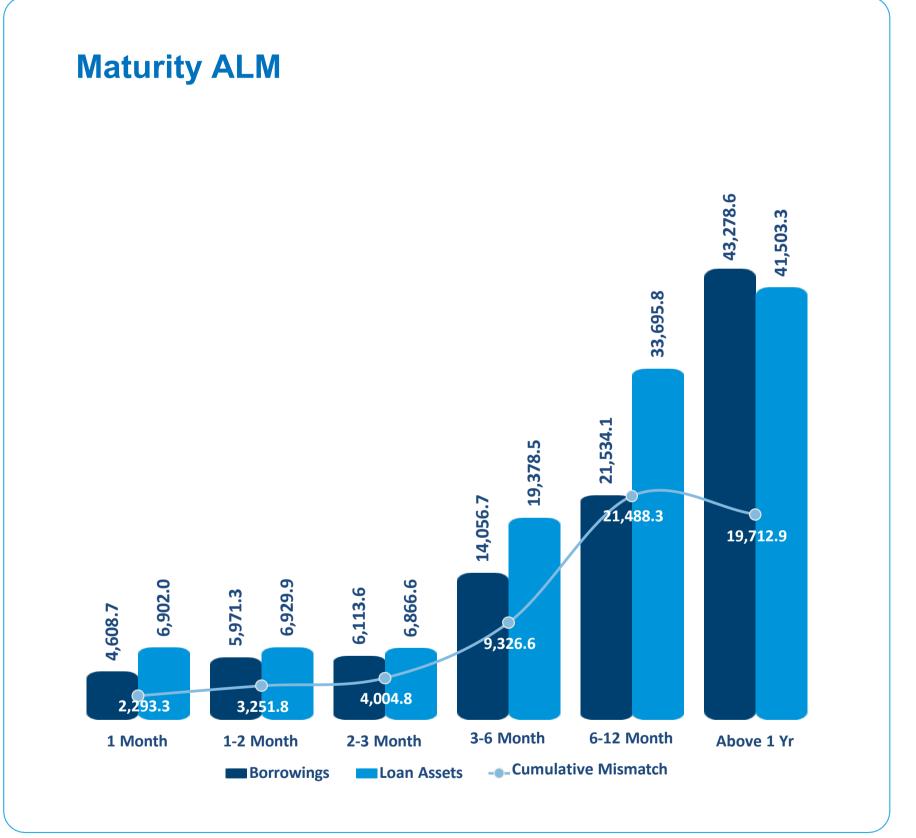
#### Note

41 P

<sup>\*</sup> The lenderwise outstanding figures include amounts related to both borrowings and Direct Assignment (DA) transactions.

# **Liquidity – Static Liquidity Position**







# **Presentation Roadmap** 1. Group/Company Overview 2.Business Updates **3.Financial Performance 4.Investment Rationale**

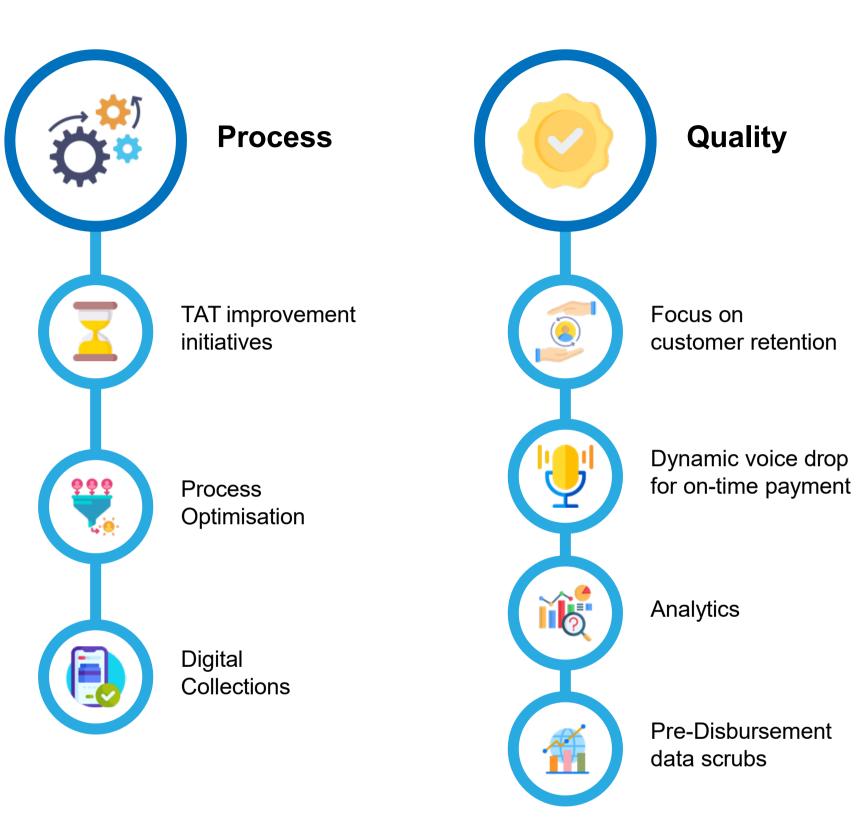
43 P

# **Strategic initiatives & Risk mitigants**



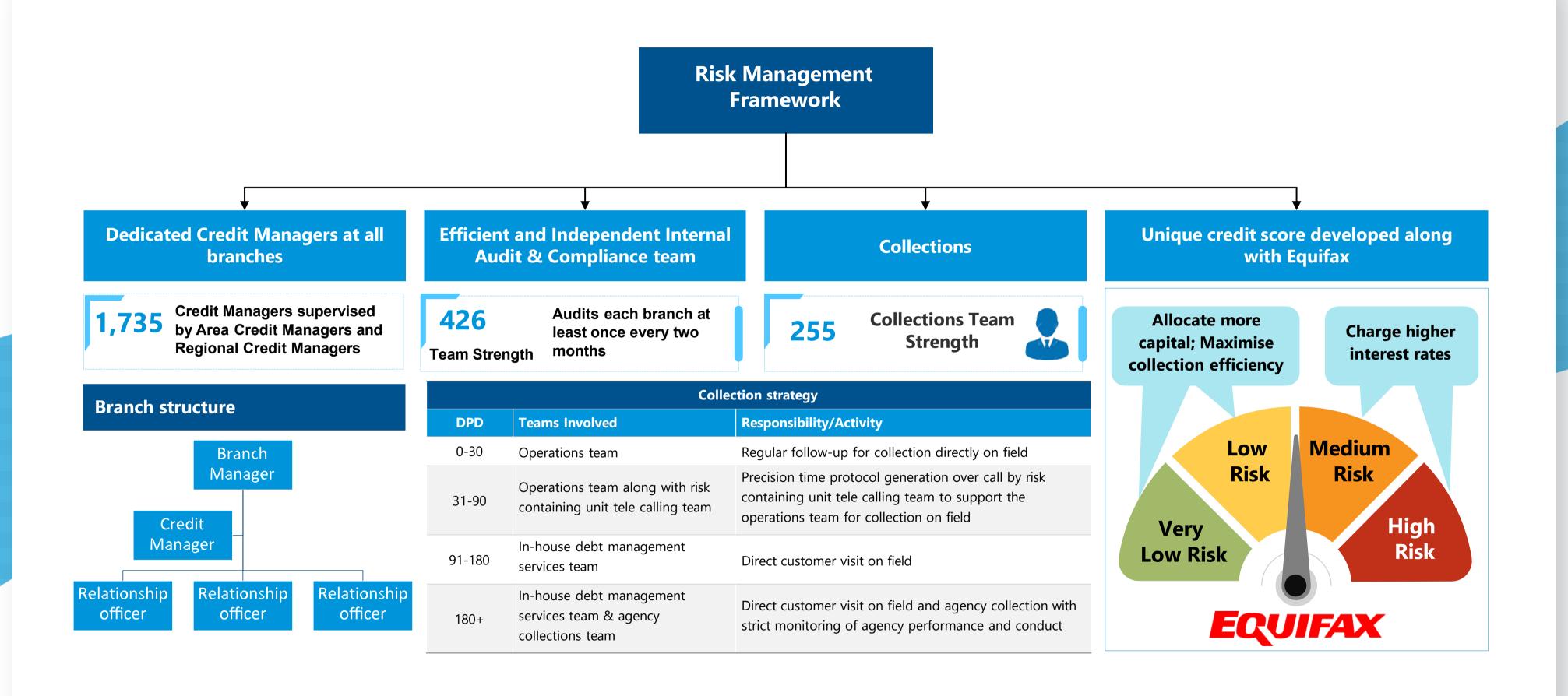
**Quality** 



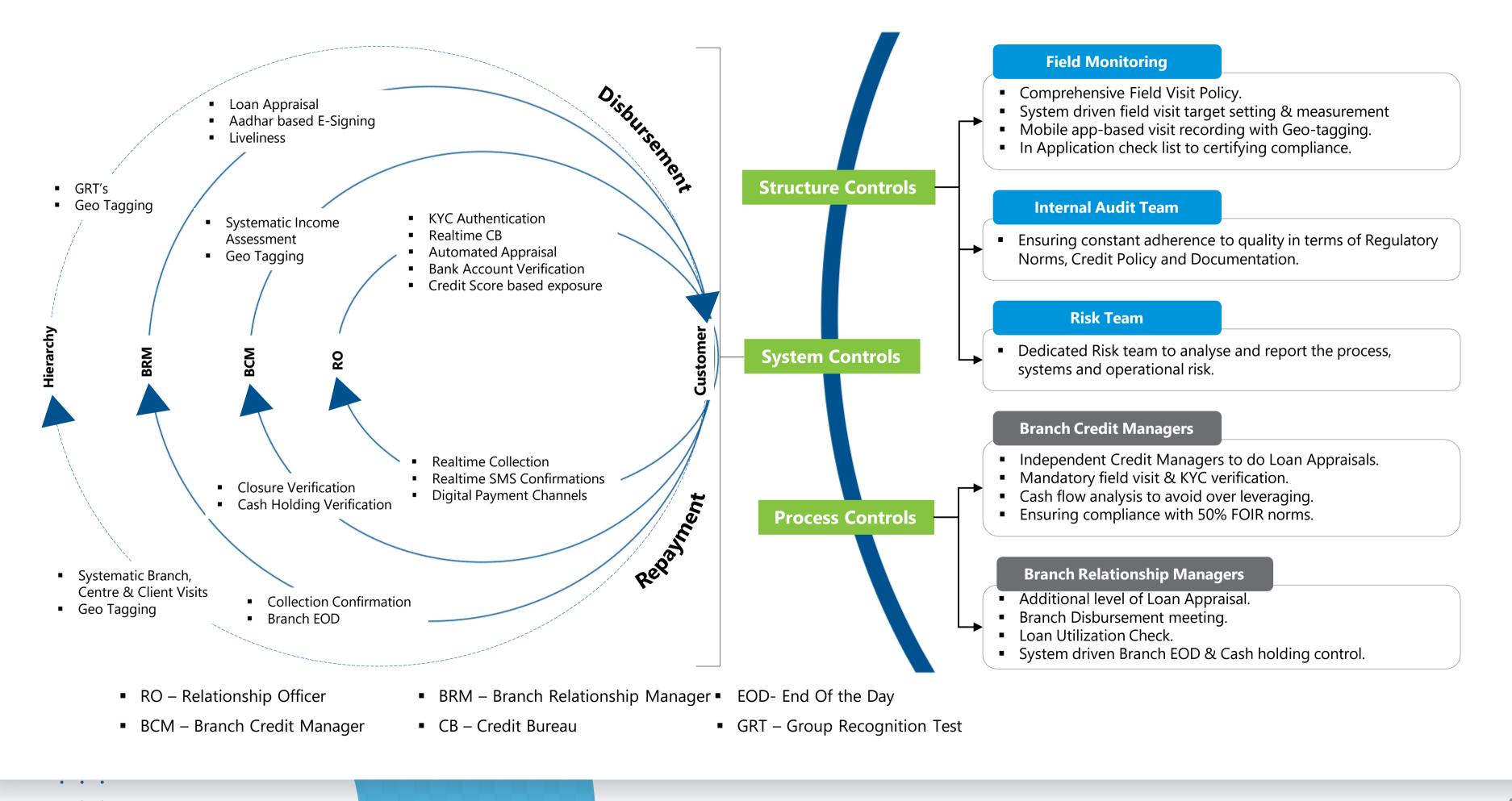


We have implemented a comprehensive set of measures across the Sourcing, Collection, Process, and Quality segments to enhance our strategic initiatives and effectively mitigate risks. These measures collectively strengthen our operations and position us for sustainable growth.

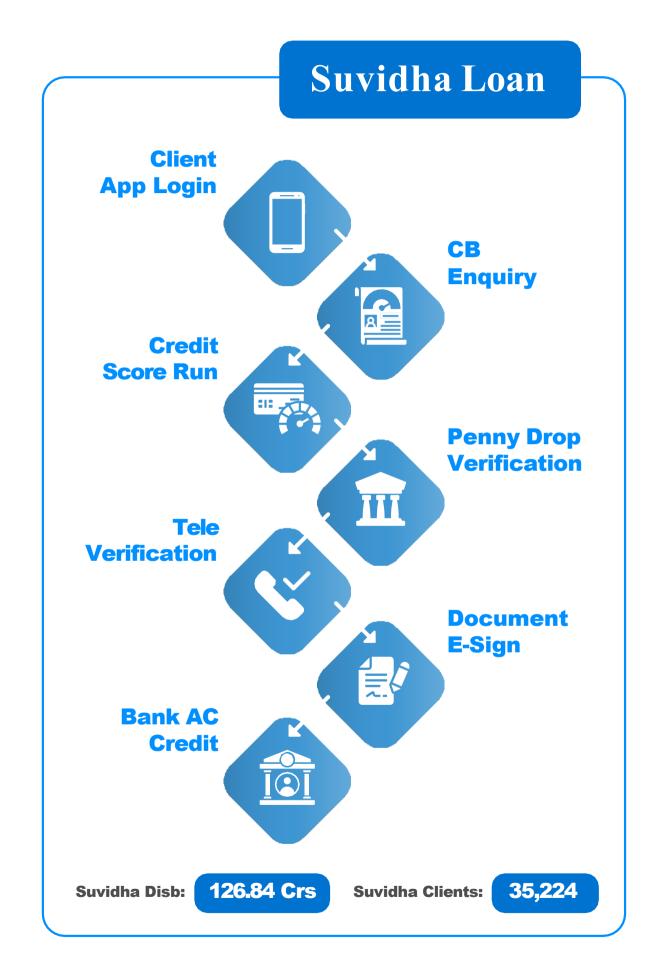
# Robust Risk Management via use of Technology



# **Internal Controls**



# **Digital Eco-system**





**Whatspp** 







**SMS** 







**Dynamic** QR







**UPI Payements** 



Note: Express loan processed through customer application without branch visit.

# **Technology Interventions**





# Customer **Onboarding**



# Group **Training**



# Group **Confirmation**



# **Loan Sanction** & Disbursement



# Centre **Meeting**



Score card-based exposure

Real time CB

Realtime KYC

Verification

check



Nominee KYC Verification

System supported

Training process



System supported group evaluation



Master Centre



Geo tagging



# Loan



**Electronic Fund** Transfer

Digital access

to documents



Liveliness check

E-signing



Multiple payment channels



Real time collection receipt



Real time SMS confirmation



On field Loan **Utilization Check** 



Geo Tagging

Automated **Credit Decisioning** 

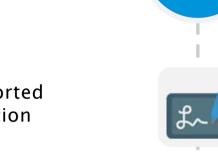


Geo

Tagging

Penny drop verification

· Continuously enhancing system capabilities through technological integrations to increase efficiency, reduce costs, and mitigate risks.







**Evaluation** 



Systematic FOIR based exposure



Client Geo Tagging

# **Crafted and Curated for customer empowerment**

#### **Individual Loan**

Ticket Size – 60K – 300K | Tenure – 24 – 36 Months

Retail

#### **Suvidha Loan**

Ticket Size – 10K – 85K | Tenure – 12 – 36 Months

**Emergency Needs** 

# **Pragathi Loan**

Ticket Size – 5K – 30K | Tenure – 12 – 36 Months

Interim Income Generation

#### Water & Sanitation Loan

Ticket Size – Up to 60K | Tenure – 12 – 36 Months

Health & Hygiene

- Repayment frequency Weekly / Monthly
- Individual Loan Monthly

Diverse product portfolio tailored for customer needs

- Flexible repayment frequency and loan tenure
  - Ticket size based on credit performance

#### Muthoot Small & Growing Business (MSGB)

Ticket Size – 30K – 150K | Tenure – 12 – 24 Months

**Secured Loan** 

#### **TPP Products**

Ticket Size – 2K – 12K | Tenure – 3 – 12 Months

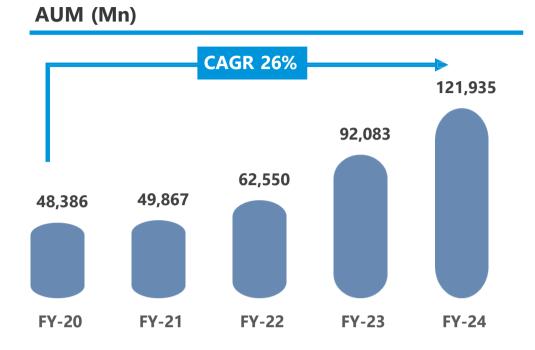
**Life Betterment Solutions** 

Income Generation Loans (IGL) / IGL - Dairy

Ticket Size – 10K – 85K | Tenure – 12 – 36 Months

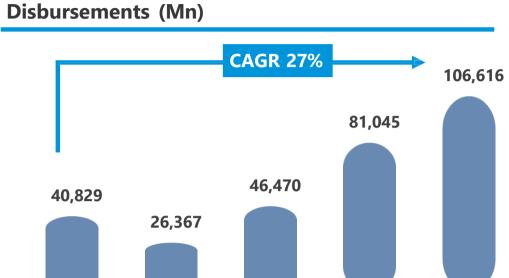
**Livelihood Solutions** 

# **Past Five Years Performance Track Record**





**FY-20** 

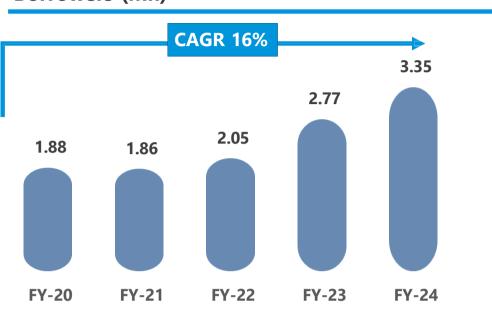


**FY-22** 

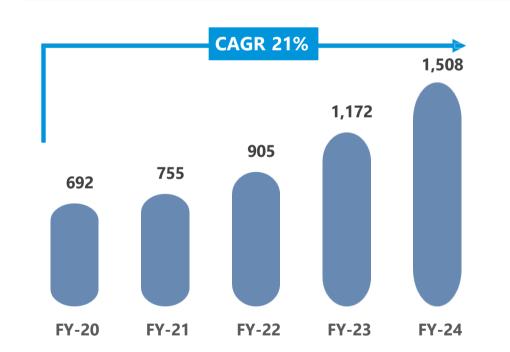
**FY-23** 

**FY-24** 

#### **Borrowers (Mn)**

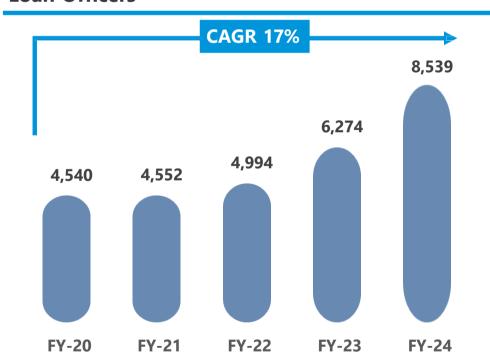


#### **Branches**

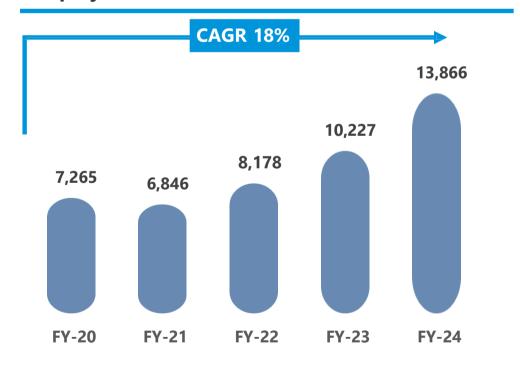


#### **Loan Officers**

FY-21



#### **Employees**





# Glossary

Particulars	Definition
Cost of Borrowing(%)	Cost of borrowing represents annually weighted average interest cost on borrowings, weights being annual average borrowings. Borrowings include debt securities, subordinated liabilities, and borrowings (other than debt securities)
Cost to Income Ratio	Cost to Income ratio is the ratio of the aggregate of our fees and commission expenses, employee benefit expenses, operating expenses and depreciation and amortisation expense to total income net of finance cost for the relevant period.
Credit Cost Ratio	Credit cost represents impairment on financial instruments for the relevant period as a percentage of average monthly gross outstanding loan portfolio.
Debt to Equity (D/E)	Debt to equity represents the ratio of our Total Borrowings to our Net Worth.
Gross NPA ratio (GNPA)	Gross NPA ratio represents the ratio of our Stage III assets to total outstanding loan portfolio. Total outstanding loan portfolio represents the aggregate of future principal outstanding and overdue principal outstanding, if any, for all loan assets held by our Company as of the last day of the relevant year, gross of impairment allowance.
Net Interest Margins	Net Interest Margin is the ratio of our Net Interest Income to our average monthly gross loan portfolio. Our average monthly gross loan portfolio is the simple monthly average of our gross loan portfolio for the relevant period.
NNPA ratio or NNPA Ratio (Net of Stage III provision)	NNPA ratio or NNPA Ratio (Net of Stage III provision) represents the ratio Stage III loans (NPA as per SMA classification) - Stage III Expected Credit Losses (ECL)/ (Gross loan outstanding - Stage III Expected Credit Losses)
NNPA ratio or NNPA Ratio (Net of Total provision)	NNPA ratio or NNPA Ratio (Net of Total provision) represents the ratio Stage III loans (NPA as per SMA classification) - Total Expected Credit Losses (ECL)/(Gross loan outstanding - Total ECL)
Pre-provision operating profit before tax (PPOP)	Pre-provision operating profit before tax represents the sum of profit before tax for the relevant period and impairment on financial instruments for such period.
Provision Coverage Ratio	Provision Coverage Ratio (%) represents the ratio of total impairment allowance on term loans (gross) to Stage III Assets (Gross NPAs) for the relevant period.
Return on annual average equity (ROE)	Return on annual average equity represents the ratio of our Profit After Tax attributable to equity holders to our annual average of net worth.
Return on average gross outstanding loan portfolio (ROA)	Return on average gross loan portfolio represents profit for the relevant period as a percentage of average monthly gross outstanding loan portfolio for such period.
CRAR	The capital to risk assets ratio (CRAR) is calculated as capital funds (Tier I capital plus Tier II capital) divided by risk-weighted assets (the weighted
	average of funded and non-funded items after applying the risk weights as assigned by the RBI).
Opex	Opex ratio represents the sum of operating expenses as a percentage of average monthly gross outstanding loan portfolio.



# Thank You

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