

February 6, 2025

To, The General Manager, Deptt of Corporate Services, **BSE Limited**, P.J. Tower, Dalal Street, Mumbai – 400001

Equity Scrip Code: 543249 Debt Scrip Code: 973928 To, The Vice President, **National Stock Exchange of India Limited,** Exchange Plaza, Bandra Kurla Complex, Bandra (E) Mumbai - 400051

Scrip Symbol: TARC

Subject: Outcome of Board meeting

Dear Sir / Madam,

Pursuant to Regulation 30 and 51 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that the Board of Directors of TARC Limited ("the Company") at its meeting held on today i.e. Thursday, February 6, 2025, amongst others considered and approved the un-audited Financial Results (Standalone and Consolidated) for the quarter and nine months ended December 31, 2024 along with the Limited Review Reports of the Statutory Auditor of the Company.

In compliance with Regulation 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a copy of the un-audited Financial Results (Standalone and Consolidated) along with disclosures in accordance with Regulation 52(4) are enclosed as Annexure A.

The meeting of the Board of Directors was commenced at 16:30 Hrs and concluded at 17:15 Hrs.

We request you to kindly take the above on record.

Thanking you

For TARC Limited

Amit Narayan Company Secretary Mem. No. A20094

Encl.: as above

Annexure - M

TARC

TARC LIMITED

CIN: L70100DL2016PLC390526 Registered Office: 2nd Floor, C-3, Qutab Institutional Area, Katwaria Sarai, New Delhi (India)-110016 Tel:: 011-41244300, E-mailtarc@tarcín, Website: www.tarcín

Statement of unaudited standalone and consolidated financial results for the Nine months and Quarter ended December 31, 2024:

SI.	Particulars			CTANT -	LONE		and the transformer of					Rs in Lakhs exce	pt per share data
SI. No.	Tarticulars		UARTER ENDED	STANDA	LONE NINE MONTH	LENDED	YEAR ENDED		QUARTER ENDED		LIDATED NINE MONTI	HENDED	YEAR ENDED
		31/Dec/24	30/Sep/24	31/Dec/23	31/Dec/24	31/Dec/23	31/Mar/24	31/Dec/24	30/Sep/24	31/Dec/23	31/Dec/24	31/Dec/23	31/Mar/24
1	INCOME	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1	Revenue from operations	435.29	85.13	589.74	1.002.63	5.052.20	6.038.80	934.54	431.28	930.10	2,187.30	10,196.52	11,144.88
b	Other income	1,802.92	2,671.69	2,917.83	7,122.08	9,065.43	11,678.89	187.27	26.76	121.83	312.28	220.66	297.26
	Total income (a+b)	2,238.21	2,756.82	3,507.58	8,124.71	14,117.63	17,717.69	1,121.81	458.04	1,051.93	2,499.58	10,417.18	11,442.14
2	EXPENSES										- 4		
a	Cost of sales	348.23	78.10	574.26	809.30	4.914.15	5.877.01	292.35	234.91	642.95	1,102.77	4,784.00	5,714.72
b	Employees benefit expense	196.29	270.88	274.49	706.91	717.68	1,003.06	599.59	317.19	326.56	1,200.37	859.84	1,145.19
с	Finance costs	1,733.73	4,737.93	1,186.24	7,700.01	4,367.72	5,781.40	1,937.66	4,943.86	952.93	8,160.27	5,065.10	6,138.18
d e	Depreciation and amortisation Other expenses	78.69 751.21	79.51	83.07 999.40	231.03 1,779.69	201.79 2,373.07	291.52 3,078.56	243.75 1,161.06	260.55 2,275.38	150.91 1,815.55	666.27 4,816.98	458.22 3,149.30	648.86 6,396.48
	Total expenses (a to e)	3,108.15	5,811.55	3,117.46	11,226.94	12,574.41	16,031.55	4,234.41	8,031.89	3,888.90	15,946.66	14,316.46	20,043.42
3	Profit/(Loss) from operations before exceptional items (1-	(0.0.0.0)	(0.051.50)			1.1	н., н.,						
э	2)	(869.94)	(3,054.73)	390.12	(3,102.23)	1,543.22	1,686.14	(3,112.60)	(7,573.85)	(2,836.97)	(13,447.08)	(3,899.28)	(8,601.29
4	Exceptional Items (Net)	1 a.					· · · ·						1
5	Profit/(loss) before tax and after exceptional items (3-4)	(869.94)	(3,054.73)	390.12	(3,102.23)	1,543.22	1,686.14	(3,112.60)	(7,573.85)	(2,836.97)	(13,447.08)	(3,899.28)	(8,601.29
6	Less/(Add): Tax expense												
	Current tax	-			-			1 a 1		(12.77)	-		0.10
	Earlier years tax Deferred tax	(243.90)	(748.85)	0.00 291.26	(704 (7)	2.18	2.33	(0.00)	2.97	12.43	6.55	(1,836.81)	(1,246.0)
	Profit/(loss) after tax and before share of loss in associates	(243.90)	(748.85)	291.26	(781.67)	247.52	318.52	(243.60)	(840.68)	512.35	(780.78)	468.61	349.1
7	(5-6)	(626.04)	(2,305.88)	98.86	(2,320.56)	1,293.52	1,365.30	(2,869.00)	(6,736.14)	(3,348.99)	(12,672.85)	(2,531.08)	(7,704.48
8	Share of loss in associates (net)												
					1					ei .			
9	Profit/(loss) for the period/year (7+8)	(626.04)	(2,305.88)	98.86	(2,320.56)	1,293.52	1,365.30	(2,869.00)	(6,736.14)	(3,348.99)	(12,672.85)	(2,531.08)	(7,704.48
10	Other comprehensive income/loss					8							
	Items that will not be reclassified subsequently to profit and												
	loss Remeasurement of net defined benefit liability/asset	3.36	. 2.90	1.03	25.24	(10.94)	(3.44)	7.27	(55.04)				
b	Deferred tax impact on above	0.84	0.73	0.26	6.35	(10.94) (2.75)	(3.44) (0.87)	0.84	(57.96) 0.73	1:03	(31.71)	(10.94) (2.75)	(3.6) (0.8)
	Total other comprehensive income/loss, net of tax (a-b)	2.52	2.17	0.77	18.89	(8.19)	(2.57)	6.43	(58.69)	0.77	(38.06)		(2.70
11	Total comprehensive income for the period (10+9)	(623.52)	(2,303.71)	99.63	(2,301.68)	1,285.33	1,362.71	(2,862.57)	(6,794.83)	(3,348.22)	(12,710.91)	(2,539.27)	(7,707.24
		(010101)	(1,000171)	77100	(2,501.00)	1,203.33	1,502.71	(2,002.37)	(0,794.83)	(3,340.22)	(12,/10.91)	(2,339.27)	(7,707.2-
12	Net Profit / (Loss) attributable to: Equity holders of the parent Non-controlling interests						-	(2,867.48)	(6,734.92)	(3,348.72)	(12,669.85)		(7,704.5
	Non contraining increases			1 - C			1	(1.52)	(1.21)	(0.28)	(3.00)	(1.43)	. 0.1
13	Other Comprehensive income attributable to:												
	Equity holders of the parent Non-controlling interests						-	6.43	(58.69)	0.77	(38.06)	(8.19)	(2.7
					20 20								-
14	Total comprehensive income attributable to:	1											
	Equity holders of the parent Non-controlling interests							(2,861.05)	(6,793.61)	(3,347.96)	(12,707.91) (3.00)	(2,537.84)	(7,707.3
	for controlling interests			-	-			(1.52)	(1.21)	(0.27)	(3.00)	(1.43)	0.1
15	Paid-up equity share capital (Face value of Rs. 2/- per share)	5,901.93	5,901.93	5,901.93	5,901.93	5,901.93	5,901.93	5,901.93	5,901.93	5,901.93	5,901.93	5,901.93	5,901.9
16	Other equity						130,716.99		-			-	101 555 0
	Earning per equity share (Face value of Rs. 2/- per share)						130,716.99					1	121,555.3
	(not annualised)												
	Basic (Rs.) Diluted (Rs.)	(0.21)	(0.78)	0.03	(0.79)	0.44	0.46	(0.97)	(2.28)	(1.13) (1.13)	(4.29) (4.29)		(2.6
18	Additional Disclosures as per clause 52 (4) of Securities and I		Contraction of the second s						(2.20)	(1.(5)	(4.23)	(0.86)	(2.6
	Key Ratios and Financial Indicators											1	
	Net Profit/ (loss) after tax	(626.04)	(2,305.88)	98.86	(2,320.56)	1,293.52	1,365.30	(2,869.00)	(6,736.14)	(3,348.99)	(12,672.85)	(2,531.08)	(7,704.4
	Capital Redemption Reserve/Debenture redemption Reserve					-					-	-	-
	Outstanding redeemable preference Shares(Qty & value)	-					-					-	-
	Net worth	134,317.24	134,940.76	136,541.52	134,317.24	136,541.52	136,618.92	114,749.39	117,610.44	132,627.47	114,749.39	132,627.47	127,457.3
	Debt Equity Ratio (Gross)	0.89	0.90	1.05	0.89	1.05	1.06	1.65	1.63	1.04	1.65	1.04	1.0
	Debt Service Coverage Ratio (DSCR) Interest Service Coverage Ratio (ISCR)	0.22 0.50	0.06	-0.49 1.33	0.14 0.60	0.03 1.35	1.48 1.29	(0.32) (0.61)	0.06 (0.53)	0.08	0.12 (0.65)	0.08	(0.4
	Current Ratio	1.49	1.57	2.73	1.49	2.73	2.69	1.40	1.50	1.60	1.40	1.60	1.3
		0.72	0.71	0.78	0.72	0.78	0.79	1.64	1.55	1.26	1.64	1.26	1.6
	Long Term Debt to Working Capital				0.00	0.00		0.17		-	0.17	0.55	
	Long Term Debt to Working Capital Bad Debts to Accounts Receivable Ratio	0.00	0.79	0.45	0.81	0.45	0.45					0.52 .	
	Long Term Debt to Working Capital Bad Debts to Accounts Receivable Ratio Current Liability Ratio Total Debts to Total Assets		0.79	0.45 0.47	0.81 0.43	0.45 0.47	0.45	0.54	0.50 0.49	0.53 0.41	0.54 0.47	0.53 0.41	
	Long Term Debt to Working Capital Bad Debts to Accounts Receivable Ratio Current Liability Ratio Total Debts to Total Assets Debtors Turnover (In times)	0.00 0.81 0.43 0.01	0.46 0.00	0.47 0.01	0.43 0.03	0.47 0.01	0.48 0.12	0.47 1.73	0.49 0.81	0.41 2.98	0.47 4.05	0.41 2.98	0.5 0.4 14.1
	Long Term Debt to Working Capital Bad Debts to Accounts Receivable Ratio Current Liability Ratio Total Debts to Total Assets Debtors Turnover (In times) Inventory Turnover (In times)	0.00 0.81 0.43	0.46 0.00 0.00	0.47 0.01 0.00	0.43 0.03 0.02	0.47 0.01 0.00	0.48 0.12 0.14	0.47 1.73 0.00	0.49 0.81 0.00	0.41 2.98 0.01	0.47 4.05 0.01	0.41 2.98 0.01	0.4 14.1 0.0
	Long Term Debt to Working Capital Bad Debts to Accounts Receivable Ratio Current Liability Ratio Total Debts to Total Assets Debtors Turnover (In times)	0.00 0.81 0.43 0.01 0.01	0.46 0.00	0.47 0.01	0.43 0.03	0.47 0.01	0.48 0.12	0.47 1.73	0.49 0.81	0.41 2.98	0.47 4.05	0.41 2.98	0.4



For TARC LIMITED



Notes to the Standalone and Consolidated financial results

- 1 The standalone and consolidated unaudited financial results of the Company for the quarter and Nine months ended December 31, 2024 have been reviewed and recommended by the Audit Committee and approved by the Board of Directors at their respective meeting held on February 6, 2025. The Statutory auditors have conducted a limited review of the above financial results in accordance with Regulation 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulation 2015 and have issued an unmodified review report.
- 2 The standalone and consolidated unaudited financial results of TARC Limited ("the Company") have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.
- **3** The Consolidated unaudited Financial Results of the Company and its Subsidiaries, Step Down Subsidiaries, Partnership Firm and Limited Liability Partnership firms (LLP) (together refer to as "the Group") and Associates have been prepared in accordance with Ind AS-110 'Consolidated Financial Statement' and Ind AS 28 'Investment in Associates and Joint Ventures'. The entities considered in Consolidated quarterly results are as annexed.

The Financial Statements of twenty six (26) Subsidiary/Step Down Subsidiary companies, Two (2) Limited Liability Partnership firms and One (1) Partnership firm whose financial statements reflect total revenue of Rs. 137.25 lakhs and Rs. 148.66 Lakhs and total profit/(loss) after tax of Rs (6.61) Lakhs and Rs (220.16) lakhs , for the Quarter and nine months period ended December 31, 2024 respectively are Management certified and given effect in consolidated financial statements based on financial statements as certified by the Management of respective Companies. The group share of loss of one Associate for the quarter and nine months period ended December 31, 2024 amounting to Rs. 2.21 Lakhs and Rs 6.68 lakhs respectively which have not been accounted as share of loss exceeds investment in Associate.

- 4 The Company operates in a single business segment, i.e., Real estate business. Accordingly, there are no additional disclosures to be furnished in accordance with the requirement of Ind AS 108 Operating Segments with respect to single reportable segment. Further, the operations of the Company are domiciled in India and therefore there are no reportable geographical segment.
- 5 Formulas used for calculation of ratios and financial indicators are as below :

Ratios

Net worth

Debt Equity Ratio

Debt service coverage Ratio

Interest service coverage ratio

Current ratio Long term debt to working capital

Bad debts to accounts receivable ratio

Current Liability ratio

Total Debts to Total Assets

Debtors Turnover

Inventory turnover

Operating margin % Net profit margin % **Formulae** Paid up share capital + Other Equity Total debt / Total Equity

Earnings before exceptional items , interest and tax / [Finance cost + Principal repayments made during the period for non current borrowings (including current maturities) and lease payments]

Earnings Before exceptional items , Interest and Tax (EBIT) / Finance cost

Current Assets / Current Liability

Non-Current Borrowings (including Current Maturities of Non-current Borrowings) / Current Assets less current liabilities (Excluding current maturities of Non current borrowings) Bad Debts / Average Trade Receivables

Total Current Liabilities / Total Liabilities

Total Debt / Total assets

Revenue from operations / Average Trade Receivables

Cost of land , plots , development rights , constructed properties and others / Average Inventory

[EBIT -Other Income] / Revenue from operations

Net Profit/ (loss) After Tax for the period / Revenue from operations



- 6 Non Convertible Debentures (NCD) are secured by way of first ranking charge and mortgage on movable and immovable properties consisting of Property, Plant and Equipment, Investment Properties and Inventory having book value of Rs. 2,96,409.17 Lakhs in TARC Limited and it's wholly owned subsidiaries including their step down subsidiaries based on unaudited financial statements as at December 31, 2024
- 7 Figures of the previous quarter have been re-grouped/ re-arranged, wherever considered necessary, to correspond with the current quarter.

For and on behalf of Board of Directors of TARC Limited

3 2

For ED Director & CEO

Place : New Delhi Date : February 6, 2025 Amar Sarin Managing Director & CEO



DOOGAR & ASSOCIATES

Chartered Accountants

Independent Auditors' Limited Review Report on the Quarterly and year to date Unaudited Standalone Financial Results of the Company pursuant to Regulation 33 and 52 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended

To The Board of Directors **TARC LIMITED** C-3,2nd Floor, Qutab Institutional Area, Katwaria Sarai, New Delhi-110016

- 1. We have reviewed the accompanying statement of unaudited Standalone financial results of TARC Limited ("the company") for the quarter and nine month period ended December 31, 2024 attached herewith, being submitted by the company pursuant to the requirements of Regulations 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)(Listing Regulations).
- 2. This statement is the responsibility of the Company's Management and approved by the Board of Directors has been compiled from the related interim Standalone financial statements which has been prepared in accordance with Indian Accounting Standard 34 "Interim Financial Reporting" (Ind AS 34), specified under Section 133 of the Companies Act, 2013, read with relevant rules issued there under and other accounting principles generally accepted in India and in compliance with Regulations 33 and 52 of Listing Regulations. Our responsibility is to issue a report on these financial statements based on our review.
- 3. We conducted our review of the statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
- 4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying statement of unaudited Standalone financial results prepared in accordance with applicable accounting standards i.e. Ind AS prescribed under Section 133 of the Companies Act, 2013 read with relevant rules issued there under and other recognized accounting practices and policies has not disclosed the information required to be disclosed in terms of Listing regulations including the manner in which it is to be disclosed, or that it contains any material misstatement.

For **Doogar & Associates** Chartered Accountants Firm's Registration number: 000561N

M.S. Agarwal Partner Membership number: 086580 UDIN: 25086580BMMAAK9549

Place : New Delhi Date: February 6, 2025 13, Community Centre, East of Kailash, New Delhi - 110065 E-mail : client@doogar.com, admin@doogar.com, Website : www.doogar.com Ph. : 011-4657 9759, 4105 1966, 4105 2366 Branches at : Mumbai and Agra

DOOGAR & ASSOCIATES Chartered Accountants

Independent Auditors' Limited Review Report on the Quarterly and year to date Unaudited Consolidated Financial Results of the Company pursuant to Regulation 33 and 52 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended

To The Board of Directors **TARC LIMITED** C-3,2nd Floor, Qutab Institutional Area, Katwaria Sarai New Delhi – 110 016

- 1. We have reviewed the accompanying Statement of Unaudited Consolidated Financial Results of TARC Limited ("Parent") and its subsidiaries, Step subsidiaries, partnership firm and limited liability partnership firms (LLPs) (the parent, its subsidiaries, Step subsidiaries, firm and LLPs together referred to as 'the group') and share of profit /(loss) of One Associate company for the quarter and nine month period ended December 31, 2024 (the "Statement") attached herewith, being submitted by the Parent pursuant to the requirement of Regulation 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 as amended (Listing Regulations).
- 2. This Statement, which is the responsibility of the Parent's Management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standards 34, (Ind AS 34) "Interim Financial Reporting" prescribed under section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India read with the Circular and in compliance with Regulation 33 and 52 of Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the Circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Regulation, to the extent applicable.

4. The Statement includes the results of entities mentioned in Annexure to this statement.



13, Community Centre, East of Kailash, New Delhi - 110065 E-mail : client@doogar.com, admin@doogar.com, Website : www.doogar.com Ph. : 011-4657 9759, 4105 1966, 4105 2366 Branches at : Mumbai and Agra 5. We did not review the quarterly and nine months period unaudited financial results of Thirty Two (32) no of subsidiary Companies, whose financial results reflect total revenue of Rs 1591.75 Lakhs, Rs 2706.36 lakhs and total net profit/(loss) after tax of Rs. (675.19) Lakhs, Rs (3393.06) Lakhs for the quarter and nine months period ended December 31, 2024 respectively as considered in consolidated unaudited financial statements. These financial statements are limited reviewed by auditors' of respective companies and our conclusion on the statement in so far as it relates to the amounts and disclosures in respect of this subsidiary, is based solely on the basis of financial statements as limited reviewed by auditor's of the respective companies and procedures performed by us as stated in Para 3 above. Our conclusion on the statement is not modified in respect of above matter.

We did not review the quarterly and nine months period ended December 31, 2024 unaudited financial statements of 26 subsidiaries/Step subsidiaries, One (1) partnership firm and two (2) Limited liability partnership firms (LLP) whose financial results reflect total revenue of Rs. 137.25 Lakhs, Rs 148.66 Lakhs and total net Profit / (loss) after tax of Rs. (6.61) Lakhs, Rs. (220.16) Lakhs for the quarter and nine month period ended December 31, 2024 respectively as considered in consolidated unaudited financial statements. The group share of loss of one associate for the quarter and nine months ended December 31,2024 amounting to Rs 2.21 lakhs and Rs 6.68 Lakhs respectively have not been accounted as share of loss exceeds investment in Associate and not reviewed by us. These financial statements are certified by the management of respective companies and our conclusion on the statement in so far as it relates to the amounts and disclosures in respect of these subsidiaries/Step subsidiaries, partnership firm, LLPs and Associate is based solely on the basis of financial statements as certified and procedures performed by us as stated in Para 3 above. Our conclusion on the statement is not modified in respect of above matter.

Our conclusion is not modified in respect of this matter.

6. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the financial statements as limited reviewed by the other auditors/management certified as referred to paragraph 5 above, nothing has come to our attention that causes us to believe that the accompanying statement, prepared in accordance with recognition and measurement principles laid in the aforesaid Indian Accounting Standard specified under Section 133 of Companies Act,2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Listing Regulations, read with circular, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For **Doogar & Associates** Chartered Accountants Firm's Registration number: 000561N

M.S. Agarwal Partner Membership number: 086580 UDIN: **25086580BMMAAL5669**

Place : New Delhi Date: February 6, 2025 Annexure : List of entities consolidated as at December 31, 2024

. No.	Parent Company	-	TARC
1	TARC Limited		Inspired by India
Limite	ed Reviewed		
5. No.	Subsidiary Companies	S. No.	Step Subsidiary companies in which Subsidiary companies exercise control
1	TARC Infrastructure Limited	1	Ankur Buildcon Limited
2	BBB Realty Limited	2	Capital Buildtech Limited
3	Bolt Properties Limited	3	Capital Buildcon Limited
4	Echo Buildtech Limited	4	Carnation Buildtech Limited
5			
	Elevator Promoters Limited	5	Gagan Buildtech Limited
6	Elevator Properties Limited	6	Greatways Buildtech Limited
7	Fabulous Builders Limited	7	Krishna Buildtech Limited
8	Gadget Builders Limited	8	Moon Shine Entertainment Limited
.9	Grand Buildtech Limited	9	Monarch Buildtech Limited
10	Green View Buildwell Limited	10	Oriental Promoters Limited
11	High Land Meadows Limited	11	Papillon Buildcon Limited
12	Jubilant Software Services Limited	12	Papillon Buildtech Limited
13	Kalinga Realtors Limited	13	Rising Realty Limited
13	Park Land Construction and Equipments Limited		
		14	West Land Buildcon Limited
15	TARC Green Retreat Limited		
16	TARC Projects Limited		
4.77	Townsend Construction and Equipments Limited		5
17		-	
17	Travel Mate India Limited		
18			
18 Mana	Travel Mate India Limited gement Certified		Step Subsidiary companies in which Subsidiary
18 Mana 5. No.	Travel Mate India Limited gement Certified Subsidiary Companies	S. No.	companies exercise control
18 Mana 5. No. 1	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited	1	companies exercise control A-Plus Estates Private Limited
18 Mana 5. No. 1 2	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited	-	companies exercise control
18 Mana 5. No. 1 2 3	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited	1	companies exercise control A-Plus Estates Private Limited
18 Mana 5. No. 1 2 3 4	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited	1 2 S. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner
18 Mana 5. No. 1 2 3 4 5	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited	1 2 S. No. 1	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP
18 Mana S. No. 1 2 3 4 5 6	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Grand Park Estates Private Limited	1 2 S. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner
18 Mana 5. No. 1 2 3 4 5	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Private Private Limited	1 2 S. No. 1	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP
18 Manaa 5. No. 1 2 3 4 5 6 7	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Grand Park Estates Private Limited	1 2 S. No. 1	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP
18 Mana S. No. 1 2 3 4 5 6 7 8	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited	1 2 S. No. 1 2	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP
18 Mana 5. No. 1 2 3 4 5 6 7 8 9	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Hemkunt Promoters Private Limited	1 2 5. No. 1 2 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner
18 Mana 3. No. 1 2 3 4 5 6 7 8 9 9 10	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenwood Properties Private Limited Hemkunt Promoters Private Limited Kalinga Buildtech Private Limited	1 2 5. No. 1 2 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner
18 Mana 1 2 3 4 5 6 7 8 9 10 11	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Hemkunt Promoters Private Limited Novel Buildmart Private Limited	1 2 5. No. 1 2 5. No. 1	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co.
18 Mana J 2 3 4 5 6 7 8 9 10 11 12 13 14	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Hemkunt Promoters Private Limited Kalinga Buildtech Private Limited Novel Buildmart Private Limited Novel Housing Private Limited Park Land Developers Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company
18 Mana J. 2 3 4 5 6 7 8 9 10 11 12 13 14 15	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Kalinga Buildtech Private Limited Novel Buildmart Private Limited Novel Housing Private Limited Park Land Developers Private Limited Park View Promoters Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company
18 Mana S. No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Kalinga Buildtech Private Limited Novel Buildmart Private Limited Novel Housing Private Limited Park Land Developers Private Limited Rapid Realtors Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company
18 Mana I 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Hemkunt Promoters Private Limited Novel Buildmart Private Limited Novel Buildmart Private Limited Oriental Meadows Limited Park View Promoters Private Limited Rapid Realtors Private Limited Roseview Buildtech Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company
18 Mana S. No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Greenline Buildcon Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Hemkunt Promoters Private Limited Novel Buildmart Private Limited Novel Buildmart Private Limited Oriental Meadows Limited Park View Promoters Private Limited Rapid Realtors Private Limited Roseview Buildtech Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company
18 Mana 5. No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grand park Buildtech Private Limited Greenline Buildcon Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Hemkunt Promoters Private Limited Novel Buildmart Private Limited Novel Housing Private Limited Oriental Meadows Limited Park View Promoters Private Limited Roseview Buildtech Private Limited Roseview Buildtech Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company
18 Mana 3. No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Kalinga Buildtech Private Limited Novel Buildmart Private Limited Oriental Meadows Limited Park Land Developers Private Limited Rapid Realtors Private Limited Roseview Properties Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company
18 Mana 5. No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenwood Properties Private Limited Kalinga Buildtech Private Limited Novel Buildmart Private Limited Oriental Meadows Limited Park Land Developers Private Limited Rapid Realtors Private Limited Roseview Buildtech Private Limited Suburban Farms Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company
18 Mana 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Travel Mate India Limited gement Certified Subsidiary Companies Elegent Estates Private Limited Elegant Buildcon Private Limited Elevator Buildtech Private Limited Grandpark Buildtech Private Limited Grand Park Estates Private Limited Greenline Buildcon Private Limited Greenline Promoters Private Limited Greenwood Properties Private Limited Kalinga Buildtech Private Limited Novel Buildmart Private Limited Oriental Meadows Limited Park Land Developers Private Limited Rapid Realtors Private Limited Roseview Properties Private Limited	1 2 5. No. 1 2 5. No. 1 5. No.	companies exercise control A-Plus Estates Private Limited Spiritual Developers Private Limited Limited Liability Partnership firms (LLPs) in which subsidiary is partner Asylum Estate LLP Gagan Promoters LLP Partnership firm in which company is partner Ganga Bishan & Co. Associate company



For TARE LIMITED Managing Director & CEO