

October 23, 2024

Assistant Vice President Listing Department, National Stock Exchange of India Limited, Exchange Plaza, Plot No. C/1, G Block, BKC, Bandra (East), Mumbai 400051 NSE Symbol: SBILIFE General Manager Listing Department, BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400001 BSE Scrip Code: 540719

Dear Sir / Madam,

#### <u>Subject: Press Release & Investor Presentation – Performance for the Quarter and Half</u> <u>Year ended September 30, 2024</u>

Pursuant to the provision of Regulation 30(6) read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a copy of the press release and investor presentation being issued in connection with performance of the Company for the quarter and half year ended September 30, 2024, is enclosed. The above information is also made available on the Company's website at <u>www.sbilife.co.in.</u>

We request you to kindly take the above information on record.

Thanking You,

Yours faithfully,

Girish Manik Company Secretary ACS No. 26391

Encl: A/a

SBI Life Insurance Company Ltd. Registered and Corporate Office: Natraj, M.V. Road and Western Express Highway Junction Andheri (East), Mumbai 400 069. Tel.: (022) 6191 0000/ 3968 0000 IRDAI Regn. No. 111. CIN: L99999MH2000PLC129113





**News Release** BSE Code: 540719

October 23, 2024 NSE Code: SBILIFE

#### Performance for the half year ended September 30, 2024

- Private Market leadership in NBP of ₹ 157.2 billion with 21.3% market share •
- Private Market leadership in Individual NBP of ₹ 114.9 billion with 13% growth and 25.7% market share •
- Annualized Premium Equivalent (APE) stands at ₹ 90.3 billion with growth of 9% •
- Agency Channel Annualized Premium Equivalent (APE) stands at ₹ 28.2 billion with growth of 32% •
- Improvement in 25M & 61M persistency by 116 bps & 438 bps respectively<sup>6</sup>.
- Value of New Business (VoNB) stands at ₹ 24.2 billion
- VoNB Margin stands at 26.8% •
- Profit After Tax (PAT) stands at ₹ 10.5 billion with 38% growth •
- Solvency ratio of 2.04 •
- Assets under Management stands at ₹ 4.4 trillion with 27% growth
- **Operating Return on Embedded Value stands at 19.5%**

#### **Key measures of performance**

FY 2025 157.3 202.6 359.9 114.9 81.0 90.3 22.7%	H1 FY 2024       162.6       174.7       337.3       101.7       70.6       82.6       24.6%	YoY (3%) 16% 7% 13% 15% 9%
202.6 <b>359.9</b> 114.9 81.0 90.3 22.7%	174.7         337.3         101.7         70.6         82.6         24.6%	16% 7% 13% 15%
202.6 <b>359.9</b> 114.9 81.0 90.3 22.7%	174.7         337.3         101.7         70.6         82.6         24.6%	16% 7% 13% 15%
<b>359.9</b> 114.9 81.0 90.3 22.7%	337.3           101.7           70.6           82.6           24.6%	<b>7%</b> 13% 15%
114.9 81.0 90.3 22.7%	101.7           70.6           82.6           24.6%	13% 15%
81.0 90.3 22.7%	70.6 82.6 24.6%	15%
90.3 22.7%	82.6 24.6%	
22.7%	24.6%	9%
		-
E 100 100		
5/32/63	5/39/56	-
59/31/10	60/26/14	-
10.5	7.6	38%
162.6	139.7	16%
4,389.5	3,451.5	27%
660.7	512.6	29%
659.4	512.1	-
24.2	23.6	2%
	4,389.5 660.7 659.4	4,389.5 3,451.5 660.7 512.6



Apne liye. Apno ke liye

Particulars	H1 FY 2025	H1 FY 2024	YoY
VoNB per Share (in ₹) (VoNB / Number of Shares)	24.1	23.6	-
New Business Margin (VoNB Margin)	26.8%	28.6%	-
Key Financial Ratios			
Operating expense ratio <sup>3</sup>	5.8%	5.4%	-
Commission ratio <sup>4</sup>	4.7%	4.6%	-
Total cost ratio <sup>5</sup>	10.6%	10.0%	-
Persistency Ratios - Premium Basis (Regular Premium/			
Limited Premium payment under individual category) <sup>6</sup>			
13 <sup>th</sup> month persistency	86.4%	85.4%	-
25 <sup>th</sup> month persistency	77.8%	76.7%	-
37 <sup>th</sup> month persistency	72.2%	73.6%	-
49 <sup>th</sup> month persistency	71.6%	71.2%	-
61 <sup>st</sup> month persistency	61.9%	57.5%	-
Solvency Ratio	2.04	2.12	-
Return on Equity (RoE)	13.5%	11.3%	-

1. Source: Life insurance council

2. IEV, VoNB and VoNB Margin for H1 FY 25 & H1 FY 24 have been reviewed by Independent Actuary.

3. Operating expense ratio = Operating expenses / Gross Written Premium (GWP)

4. Commission ratio = Commission (including rewards) / Gross Written Premium (GWP)

5. Total cost ratio = (Operating expenses + Commission + Provision for doubtful debt and bad debt written off) /GWP

6. The persistency ratios are calculated as per IRDA/ACT/CIR/GEN/21/02/2010 circular dated February 11, 2010 and IRDAI circular no. IRDAI/F&A/CIR/MISC/256/09/2021 dated September 30, 2021.

Persistency Ratios for the period ended September 30, 2024 and September 30, 2023 are 'Upto the Quarter' Persistency calculated using policies issued in September to August of the relevant years.

N.B: Refer the section on definitions, abbreviations and explanatory notes.

The Board of Directors of SBI Life Insurance Company Limited approved and adopted its audited financial results for the quarter and half year ended September 30, 2024, following its meeting on Wednesday, October 23, 2024 in Mumbai. The disclosure of financial results submitted to exchanges is annexed to this release.

#### **Business growth and market share**

- The Company has maintained its leadership position in Individual Rated Premium of ₹81 billion with 22.7% private market share in H1 FY 25.
- Growth in Individual New Business Premium by 13% to ₹ 114.9 billion in H1 FY 25.
- Protection New Business Premium stands at ₹ 17.2 billion in H1 FY 25.
- Gross Written Premium (GWP) has grew by 7% to ₹ 359.9 billion in H1 FY 25 mainly due to 11% growth in New Business Regular Premium (RP) and 16% growth in Renewal Premium (RP) in H1 FY 25.



#### **Distribution network**

- The Company has strong distribution network of 333,080 trained insurance professionals consisting of Agents, CIFs and SPs along with widespread operations with 1,082 offices across country.
- The Company has diversified distribution network comprising of strong bancassurance channel, agency channel and others comprising of corporate agents, brokers, micro agents, common service centers, insurance marketing firms, web aggregators and direct business.
- APE channel mix for H1 FY 25 is bancassurance channel 59%, agency channel 31% & other channels 10%.
- Individual NBP of Agency channel has increased by 39% to ₹ 33.1 billion in H1 FY 25 and Individual NBP of Other channel has increased by 28% to ₹ 15.6 billion in H1 FY 25 as compared to same period last year.

#### **Cost Efficiency**

- Total Cost ratio for H1 FY 25 is 10.6% vis-à-vis 10.0% for H1 FY 24
  - Commission ratio for H1 FY 25 is 4.7% vis-à-vis 4.6% for H1 FY 24
  - Operating Expense ratio for H1 FY 25 is 5.8% vis-à-vis 5.4% in H1 FY 24

#### **Profitability**

- Profit after Tax (PAT) grew by 38% to ₹ 10.5 billion for H1 FY 25.
- VoNB increased by 2% to ₹ 24.2 billion for H1 FY 25.
- VoNB margin stands at 26.8% in H1 FY 25.

#### **Persistency**

 Strong growth in 25<sup>th</sup> month and 61<sup>st</sup> month persistency (based on premium considering Regular Premium/ Limited Premium payment under individual category) in H1 FY 25 by 116 bps and 438 bps respectively due to our focus on improving the quality of business and customer retention.

#### Assets under Management

AuM grew by 27% from ₹ 3,451.5 billion as on September 30, 2023 to ₹ 4,389.5 billion as on September 30, 2024 with debt-equity mix of 60:40. Over 95% of the debt investments are in AAA and Sovereign instruments.



#### **Financial position**

- The Company's net worth increased by 16% from ₹ 139.7 billion as on September 30, 2023 to ₹ 162.6 billion as on September 30, 2024.
- Robust solvency ratio of 2.04 as on September 30, 2024 as against the regulatory requirement of 1.50 indicating strong financial position of the Company.

#### **Definitions, abbreviations and explanatory notes**

- New Business Premium (NBP): Insurance premium that is due in the first policy year of a life insurance contract or a single lump sum payment from the policyholder.
- Annualized Premium Equivalent (APE): The sum of annualized first year premiums on regular premium policies, and 10% of single premiums, written by the Company during the fiscal year from both retail and group customers.
- **Individual New Business Premium:** Insurance premium that is due in the first policy year of an individual life insurance contract.
- **Individual Rated Premium (IRP):** New business premiums written by the Company under individual products and weighted at the rate of 10% for single premiums.
- **Renewal Premium:** Life insurance premiums falling due in the years subsequent to the first year of the policy.
- Embedded Value: The measure of the consolidated value of shareholders' interest in the covered life insurance business, which is all life insurance business written by the Company since inception and inforce as on the valuation date (including lapsed business which have the potential of getting revived). The Embedded Value of the Company has been determined on the basis of the Indian Embedded Value (IEV) Methodology calculated as per APS 10 set forth by the Institute of Actuaries of India (IAI).
- Value of New Business (VoNB): VoNB is the present value of expected future earnings from new policies written during a specified period and it reflects the additional value to shareholders expected to be generated through the activity of writing new policies during a specified period.
- Value of New Business Margin / VoNB Margin: VoNB Margin is the ratio of VoNB to New Business Annualized Premium Equivalent for a specified period and is a measure of the expected profitability of new business.



- Solvency Ratio: Solvency ratio means ratio of the amount of Available Solvency Margin to the amount of Required Solvency Margin as specified in form-KT-3 of IRDAI Actuarial Report and Abstracts for Life Insurance Business Regulations.
- Net worth: Net worth represents the shareholders' funds and is computed as sum of share capital and reserves (including share premium but excluding employee stock options outstanding account), share application money and fair value change account net of debit balance in profit and loss account.

#### About SBI Life Insurance

SBI Life Insurance ('SBI Life' / 'The Company'), one of the most trusted life insurance companies in India, was incorporated in October 2000 and is registered with the Insurance Regulatory and Development Authority of India (IRDAI) in March 2001.

Serving millions of families across India, SBI Life's diverse range of products caters to individuals as well as group customers through Protection, Pension, Savings and Health solutions.

Driven by 'Customer-First' approach, SBI Life places great emphasis on maintaining world class operating efficiency and providing hassle-free claim settlement experience to its customers by following high ethical standards of service. Additionally, SBI Life is committed to enhance digital experiences for its customers, distributors and employees alike.

SBI Life strives to make insurance accessible to all, with its extensive presence across the country through its 1,082 offices, 24,939 employees, a large and productive network of about 264,058 agents, 79 corporate agents and 14 bancassurance partners with more than 41,000 partner branches, 140 brokers and other insurance marketing firms.

In addition to doing what's right for the customers, the company is also committed to provide a healthy and flexible work environment for its employees to excel personally and professionally.

SBI Life strongly encourages a culture of giving back to the society and has made substantial contribution in the areas of child education, healthcare, disaster relief and environmental upgrade. In 2023-24, the Company touched over 1.05 lakh direct beneficiaries through various CSR interventions.

Listed on the Bombay Stock Exchange ('BSE') and the National Stock Exchange ('NSE'), the company has an authorized capital of ₹ 20.0 billion and a paid up capital of ₹ 10.0 billion. The AuM is ₹ 4,389.5 billion.

For more information, please visit our website-www.sbilife.co.in and connect with us on Facebook, Twitter, YouTube, Instagram, and Linkedin.

(Numbers & data mentioned above are for the period ended September 30, 2024)



#### Disclaimer

Except for the historical information contained herein, statements in this release which contain words or phrases such as 'will', 'expected to', etc., and similar expressions or variations of such expressions may constitute 'forward-looking statements'. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results, opportunities and growth potential to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to, the actual growth in demand for insurance and other financial products and services in the countries that we operate or where a material number of our customers reside, our ability to successfully implement our strategy, including our use of the Internet and other technology our exploration of merger and acquisition opportunities, our ability to integrate mergers or acquisitions into our operations and manage the risks associated with such acquisitions to achieve our strategic and financial objectives, our growth and expansion in domestic and overseas markets, technological changes, our ability to market new products, the outcome of any legal, tax or regulatory proceedings in India and in other jurisdictions we are or become a party to, the future impact of new accounting standards, our ability to implement our dividend policy, the impact of changes in insurance regulations and other regulatory changes in India and other jurisdictions on us. SBI Life Insurance Company Limited undertakes no obligation to update forward looking statements to reflect events or circumstances after the date thereof.

This release does not constitute an offer of securities.

For investor queries please call Sangramjit Sarangi at + 91 22 6191 0281 or email investorrelations@sbilife.co.in

For further press queries please call Santosh Setty at +91-22-6191 0034 / Minakshi Mishra at +91-22-6191 0140 or email <u>santosh.setty@sbilife.co.in</u> / <u>minakshi.mishra@sbilife.co.in</u>

(₹1 billion (bn) = ₹ 100 crore; ₹1 trillion = ₹ 1 lakh crore)



# INVESTOR PRESENTATION

Performance Update I September 2024



**•** SBI Life

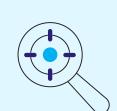
# CONTENT

# 01 Key Indicators & Highlights



# 03

Focus Areas and Initiatives



# 05 Annexure

ſ		
	$\bigvee$	

# **02** Company Overview

### 04

Macro Economic Indicators & Industry Overview



**•** SBI Life

# 01 - KEY INDICATORS & HIGHLIGHTS



3

# **Building resilient business model**

Well positioned to maintain steady growth and long term consistent returns



#### **Trained Human Capital**



#### **Technological Innovation**



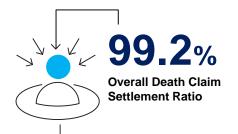
#### **Diverse Distribution**



#### **Financial Strength**



#### **Customer Centricity**



#### **Sustainable Value Accretion**

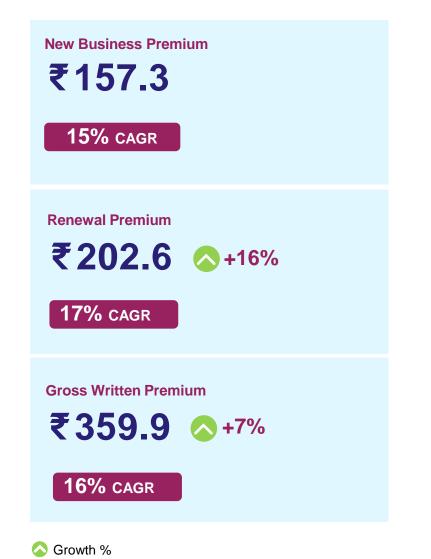


# **Driving growth through excellence and exuberance**

Well positioned to maintain steady growth and long term consistent returns in key indicators



₹ in billion



**New Business APE** 

Individual Rated Premium ₹81.0 ◆+15%

14% CAGR

Protection & Annuity NBP

₹41.0

24% CAGR



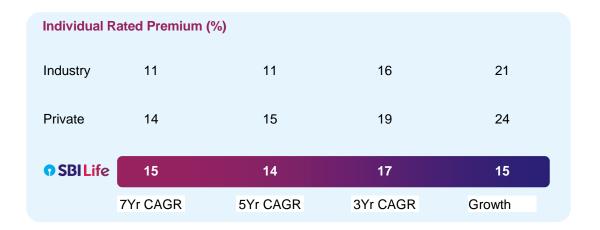
# 02 COMPANY OVERVIEW



## Superlative performance with excellence

**•** SBI Life

Delivered consistent and sustainable growth over the years



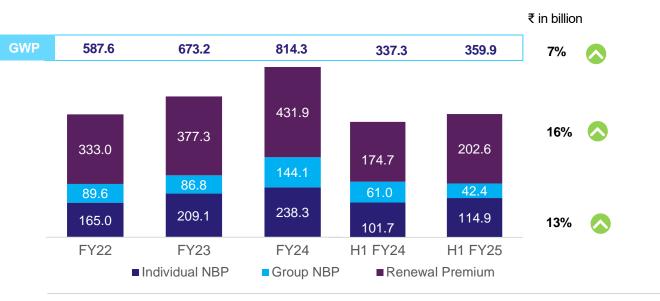
Individual New Business Premium (%)								
Industry	11	10	14	19				
Private	16	16	17	20				
<b>o</b> SBI Life	19	19	21	13				
	7Yr CAGR	5Yr CAGR	3Yr CAGR	Growth				

New Business Premium (%)							
Industry	11	9	13	19			
Private	17	16	16	12			
<b>o</b> SBI Life	20	15	15	(3)			
7	Yr CAGR	5Yr CAGR	3Yr CAGR	Growth			

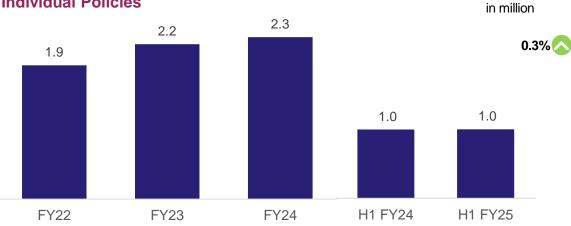
Individual Policies (%)							
Industry	3	3	9	14			
Private	6	6	11	13			
<b>o</b> SBI Life	8	7	9	0.3			
	7Yr CAGR	5Yr CAGR	3Yr CAGR	Growth			

# **Thriving in dynamic business environment**

Persistently delivering growth in GWP



**Individual Policies** 



#### SBIL Market Share Individual Rated New Business Premium<sup>1</sup>

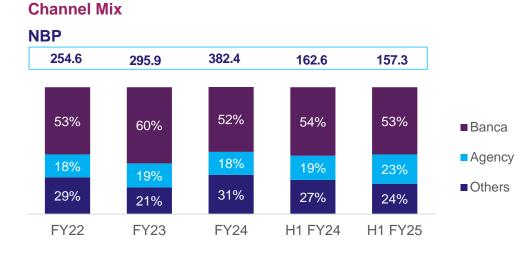
Period	Private	Industry
H1 FY25 (%)	22.7	15.4
5Yr Gain (bps)	-35	174

#### SBIL Market Share Individual Policies<sup>1</sup>

Period	Private	Industry
H1 FY25 (%)	23.6	7.4
5Yr Gain (bps)	143	139

# **Robust distribution and diversified product mix**

Expanding its base and penetrating in varied categories of society

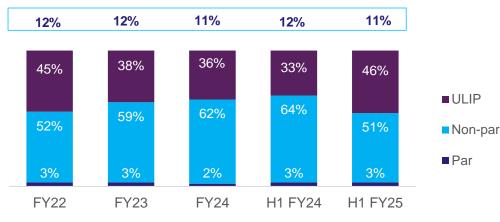


#### Individual NBP 101.7 165.0 209.1 238.3 114.9 58% Banca 64% 65% 65% 67% Agency 29% 23% 23% 23% 27% Others 13% 12% 13% 10% 8% FY22 FY23 FY24 H1 FY24 H1 FY25

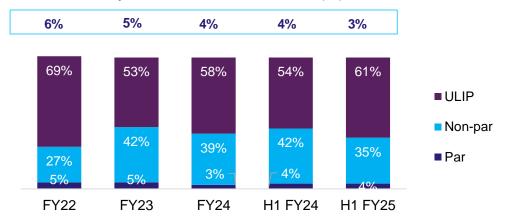
#### ₹ in billion

#### **Segment Mix**





#### **Individual NBP** | Ind NBP- Protection Share (%)



# **Unparallel multi-channel distribution reach**

Quality and scale of multichannel distribution platforms making penetration seamless

## **•** SBI Life

#### **Pillars of distribution network**



27,000+ SBI & RRB Bank Branches

**29%** NBP share in Total Industry<sup>1</sup>

₹57 Lacs
SBI Productivity per branch<sup>2</sup>
with 58k+ CIFs (Ind. APE basis ₹43 Lacs (+8%)

**47%** share in NOPs

97.2% business sourced digitally



**2,64,000+** Agents (11% growth over Sep 23)

**32%** NBP share in Private market<sup>1</sup>

**₹2.6 Lacs** Agent Productivity<sup>2</sup> (Ind. APE basis - ₹2.11 Lacs (+21%)

**40%** share in NOPs

**99.7%** business sourced digitally with **4.0 mn** uploads on Smart advisor



**14,000+** Partner Branches

**140** Brokers

**10,900+** Specified Persons

**79** Corporate Agents

**16%** share of **NPS** in Annuity business



**Top 3** in Industry in fund business

**Call Centers –** Dedicated call center for website sales & servicing

Multi linguistic website in 9 languages to make buying easy

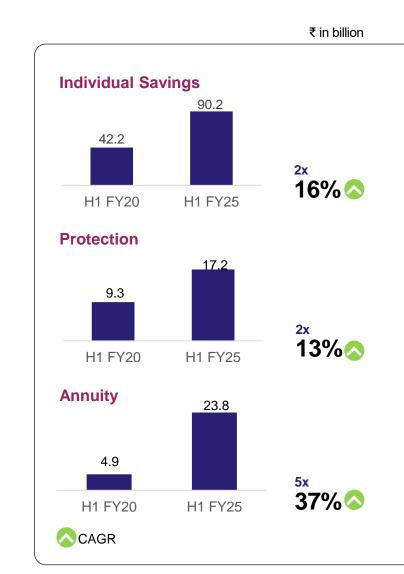
**Lead Management** ecosystem – Assignment, Nurturing & Monitoring

1. Based on public disclosures for Q1 FY25 2. Productivity per branch/agent is based on Individual NBP. All growth/drop numbers are with respect to H1 FY25 over H1 FY24. Components may not add up to total due to rounding-off.

# **Product portfolio mix**

Basket of products catering varied customer needs

Product Mix <sup>1</sup> Savings	FY22 • 137.8	FY23	FY24	H1 FY24	H1 FY25	Y-o-Y Growth (%) ✔ 24	Mix H1 FY25 (%) • 57
Par	7.7	9.5	8.0	4.3	4.7	8	3
Non Par	17.0	36.7	32.3	14.2	15.1	6	10
ULIP	113.2	111.4	137.8	54.5	70.4	29	45
Protection	30.5	36.4	41.7	20.0	17.2	(14)	11
Individual	9.4	10.0	9.5	4.3	3.2	(25)	2
Group	21.1	26.4	32.1	15.7	13.9	(11)	9
Annuity	34.7	49.7	60.2	28.6	23.8	(17)	15
Group Savings	51.5	52.3	102.4	41.0	26.1	(36)	17
Total NBP	254.6	295.9	382.4	162.6	157.3	(3)	

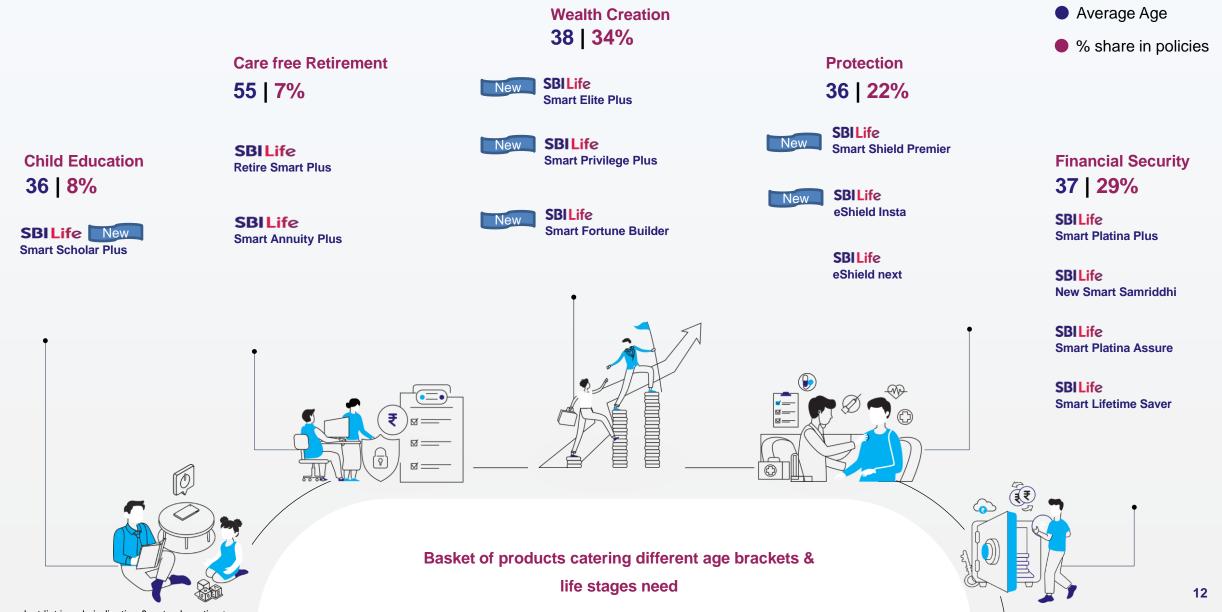


**•** SBI Life

## Wide range of offerings

Product portfolio suitable for a wide demographic range and income levels

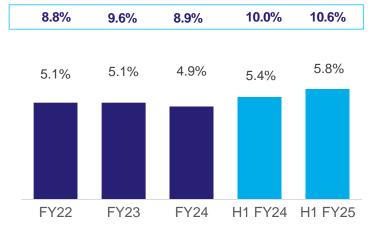
## **•** SBI Life



The product list is only indicative & not exhaustive

# Maintaining cost efficiency, profitability and value

Driving sustainable growth with high levels of efficiencies to maintain profitability & creating value



#### **Opex Ratio: Maintaining Cost efficiency (%) | Total Cost Ratio**<sup>1</sup> %

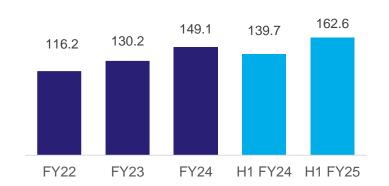
#### Profit after Tax: Consistent growth in profit



#### Solvency: Cushioned to support future growth prospects



#### Networth: Zero debt company with healthy reserves



#### 1. Total cost ratio is operating expenses including commission, provision for doubtful debts and bad debts written off divided by Gross Written Premium; Components may not add up to total due to rounding off.

**O** SBI Life

₹ in billion

### **Customer-centricity at our core**

Deeper relationship with customers through quality underwriting and strong sales ethos

#### Persistency<sup>1</sup>(%) 13<sup>th</sup> Month 25<sup>th</sup> Month 37<sup>th</sup> Month 86.8 86.4 85.5 85.4 77.4 75.6 76.7 77.8 74.5 71.3 73.6 FY23 FY24 H1 FY24 H1 FY25 49<sup>th</sup> Month 61<sup>st</sup> Month 71.6 70.3 72.7 71.2 61.9 58.6 57.5 55.6

Surrender Ratio<sup>2</sup> (%)

72.2



Unfair Business Practice <sup>3</sup>(%)



1. The persistency ratios are calculated as per IRDAI circular no. IRDAI/F&A/CIR/MISC/256/09/2021 dated September 30, 2021. Regular Premium & Limited Premium Paying Term policies of only Individual Segment. Persistency is calculated for rolling 12 months. Ratios for September are calculated using policies issued 1<sup>st</sup> September to 31<sup>st</sup> August period & for March from 1st March to February period of the relevant years.

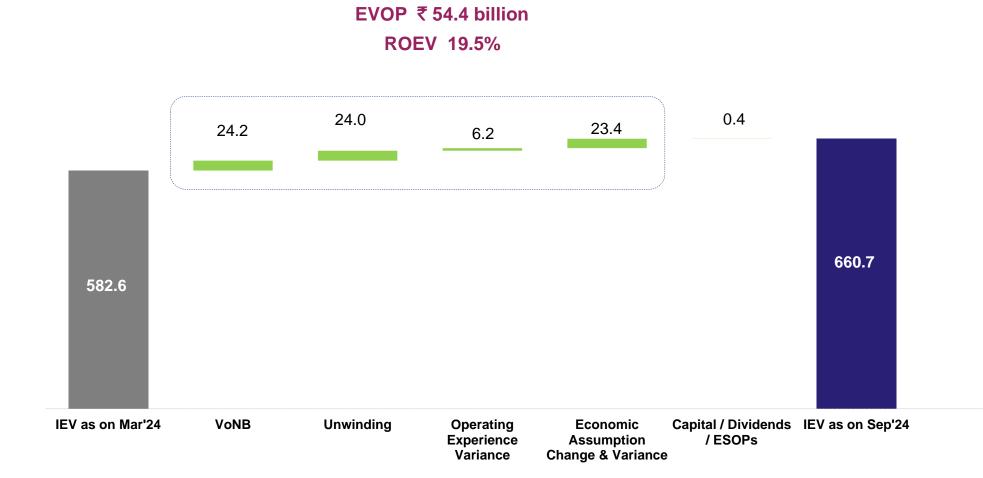
2. Surrender ratio - individual linked products (Surrender/Average AuM).

3. Number of grievances with respect to unfair business practice as compared to policies issued in the same period.

**O** SBI Life



₹ in billion



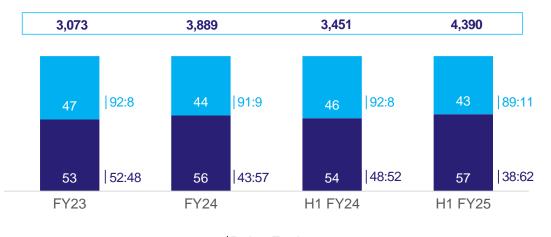
#### The methodology, assumptions and the results have been reviewed by Willis Towers Watson Actuarial Advisory LLP; EVOP - Embedded Value Operating Profit; ROEV - Return on Embedded Value

**•** SBI Life

#### VoNB margin stands at 26.8% ₹ in billion VoNB 28.6% (2.5%) 0.8% (0.1%) 26.8% \_ Margin (%) **VoNB and NBAP movement** (2.3) 2.2 0.8 (0.1) 24.2 23.6 H1 FY24 Impact of Business New Business Mix & Change in Operating Change in Economic H1FY25 Volume Profile \* Assumptions Assumptions #

# Nurturing financial well being with healthy growth in AUM

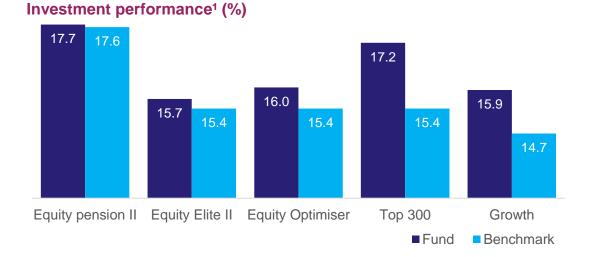
Relentless pursuit for excellence leading to robust financial position



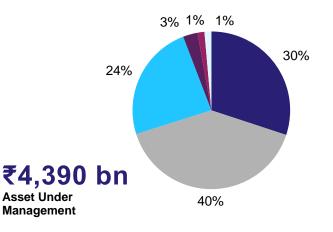
Non-Linked (%) Linked (%)

AuM - Linked | Non Linked (%)

Debt : Equity



**Composition of Asset under Management** 



Government securities Equity Debentures and bonds Others Money market instruments

Fixed deposits

95% (debt investments) **ÀAA & Sovereign** 

27% **AUM Growth**  0.03% (debt investments) **Below AA** 

60:40% **Debt Equity Ratio** 

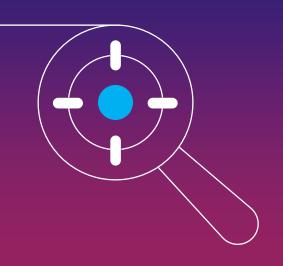
1.5 year CAGR as on September; Components may not add up to total due to rounding-off.

**O** SBI Life

₹ in billion

**•** SBI Life

# 03. FOCUS AREAS AND INITIATIVES



# Focus on key areas keeping customer at core

Elevating the customer experience by implementing a range of initiatives at every touchpoint



1,082 offices (40% in rural & semi • 1.633k times customers served urban areas) & 40k+ branches of using WhatsApp services distributors Policy document through Whats Widespread distribution network & • 38 individual & 9 group products app chat bot for customers product suite to cater different needs to cater different needs of the • 349k+ Audio PIWC & 536k+ Video customer PIWC 9.87 lacs policies issued, with 6.35lacs+ Queries resolved share of 23.6% in private market through call centre 205k individual protection policies Customer Grievances - 6 per sold digitally Disciplined Customer 10,000 policies Use of Leveraging 11.0mn New lives with Sum **Business** Engagement Winner in "Customer & Market Best in analytics assured ~₹3,584.1bn Focus Focus" category in IBPC Awards class enabling 97% Renewal Premium operating better · Focus on cutting edge ratios collected through Digital Mode customer technology for enabling Operational Digital engagement business Video MER - for enhanced Efficiencies **Capabilities** convenience RPA - 300 BOTS deployed across 228+ processes 1,659 • Real Time Integration - with work tasks automated TPA for faster transmission of medical reports Surrender Prevention tools for personalized outputs One of the lowest cost ratios Harnessing technology in in the industry **Digital submission** of Claims strengthening business documents e MHR. 84k + Death Claims settled ease to customers for Account Aggregator document submissions FIU & FIP

# Accelerating digitalisation at SBI Life

Streamlining processes and embracing technology to embrace opportunities



#### **Becoming a digital-first organisation**



#### Performance

- Providing insurance cover to remotest areas, resulting in increased penetration(presence in 28 states & 8 union territories with 30% policies sold in rural areas for H1 FY25)
- Best in class digital tools for better risk assessment and risk management



#### Processes

- Elasticity to handle high volumes and peak demand
- Providing MIS to help in decisionmaking and enable regulatory reporting requirements
- Data Analytics enabling cross sell, upsell and customer retention
- AI & Machine learning aiding to provide efficient customer solutions



#### **Product Improvements**

- Faster product rollouts
- Expanded product offerings
- Lower TAT
- Better servicing

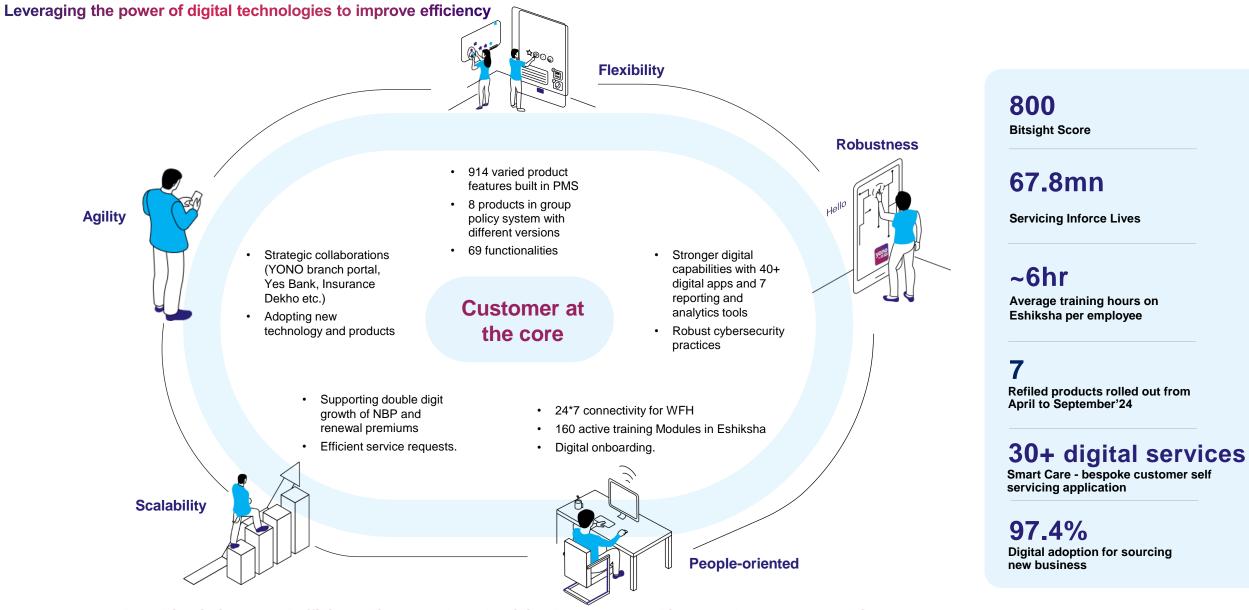


#### Stakeholder-Centric

- Providing appropriate
   insurance solutions with
   enriched experience
- Enabling hybrid work
   environment
- Supporting 24k+ employees and 333K+ distributors
- Faster integration with partners

**•** SBI Life

## **Future-led digital ecosystem**

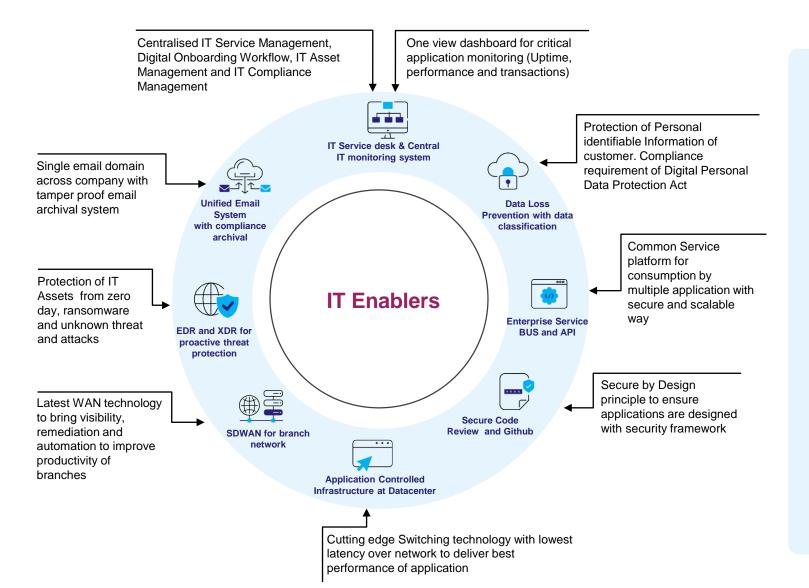


Resulting in increased efficiency, increased productivity, lower cost and improved customer experience

**•** SBI Life

# Integrating digitalisation with our enablers

Digital first to deliver convenient, faster and hassle-free experience



#### **Key metrics**

**100%** customer emails enquiries handled by email bot

1,659 Tasks (RPA)

**30+** self servicing facilities for customers

228+ Process automated

10+ Live automated modules across operational processes for risk mitigation

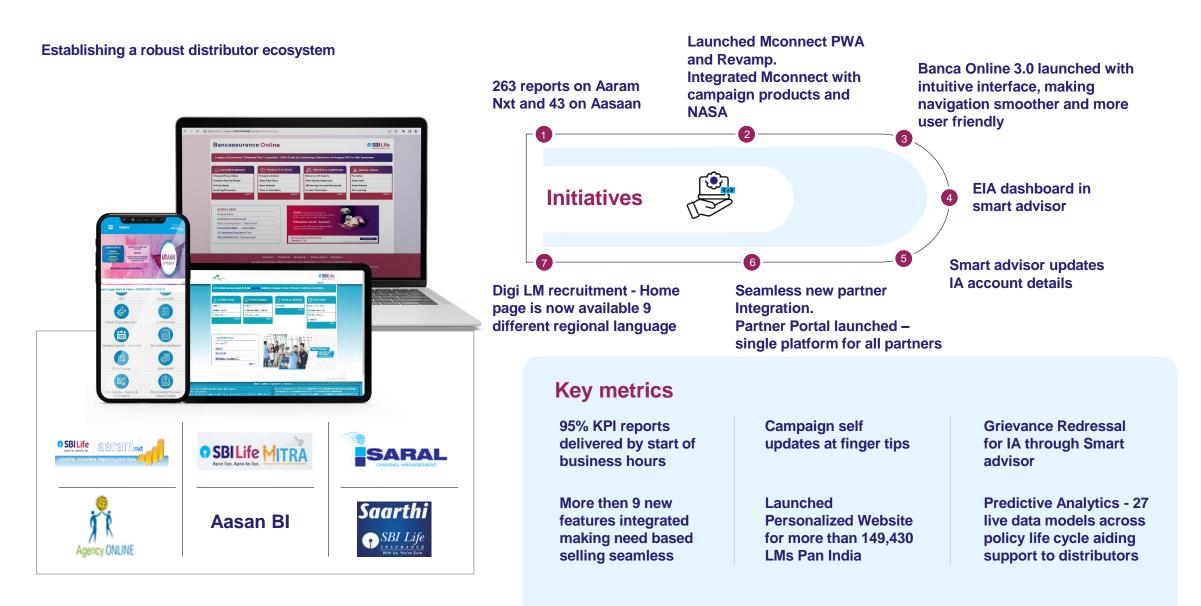
#### 742k+ Queries handled through Chatbot

Data Center & Disaster Recovery center

# **Empowering distributors with cutting-edge technologies**

**•** SBI Life

Supporting with avenues and platforms to foster growth and simplify processes



# **End-to-end digital journey for customers**

Ensuring seamless and hassle free experience through out the customer life cycle





#### Prospecting

Executing a focused strategy to evolve it into a need-based customercentric process

15.7mn Clicks on SBI Life Website

208k+

7+

Partner Apps

Yono lives

649k+ 698k+ customers PaisaGenie

**Bitly (Upsell/ Cross** leads generated)

3.3mn

Unique users in Smart Care



Login count Active user & 1.089k+ in NPS proposals in Parivartan Mconnect

**Downloads** with 4mn uploads in Smart Advisor

107k

 $\mathbf{D}$ 

Onboarding

experience

Enhancing the process

accessibility, and a seamless

for greater efficiency,

76% Growth in

**Online Selling** 

5,149k+ Cases issued in **NB Workflow** 

Transaction in Ingenium

1,266k+ 34mn+ Individual Transactions in RENOVA

**9.6mn** Lives in BaNCS

1,760k Portal/CMI



67% **Digital KYC**  <10 mins **Customer On-Boarding process** 

**65%** Insta PIWC

78% E - IA

& Issuance Improving accuracy and

Underwriting

efficiency of underwriting and policy issuance through the usage of data-driven decisionmaking and risk assessment

# End-to-end digital journey for customers

Ensuring seamless and hassle free experience through out the customer life cycle



#### **Policy Servicing** Dual benefits of offering personalised services while also streamlining internal processes.

**1,633k** Whats app Registration

#### 976k+ 983k servicing Smart Care

servicing Smart Care request handled Downloads through CRM

8.2mn

Service requests (e-kyc, CIBIL, data vault, etc)

# 742k+

Transactions on Bots

# SBILife

712k+ Pay service transactions

151k+ IVRS self service option 4.3mn Renewal receipt on Whats app

 $\mathbf{ }$ 

1,591k Esampark requests handled

Renewals

Automating tasks,

and insights to

strategy.

whilst utilising data

optimise our renewal



**Claim Payouts** 

Accelerating claims settlements, enhancing transparency, while up- holding data security.

525k+ Ipay requisitions

in Ingenium

509k+ Apex payouts

1,266k+ Claim transactions 963k Epravah claims

Outcome

**12%** Reduction in medial Issuance TAT **5%** Reduction in Non medial Issuance TAT 78% 0-2 Days Individual Issuance

**44%** Automated Underwriting

25

**O** SBI Life

# 04. MACRO ECONOMIC INDICATORS & INDUSTRY OVERVIEW



# Life insurance catalysing growth decades ahead

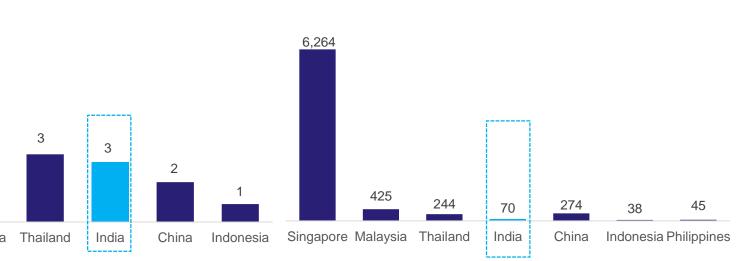
**O**SBI Life

Strong demographic tailwinds supporting India growth story

Composition of Population<sup>1</sup> (%)







Life Insurance Density<sup>2</sup> US\$

#### **Advantage India**

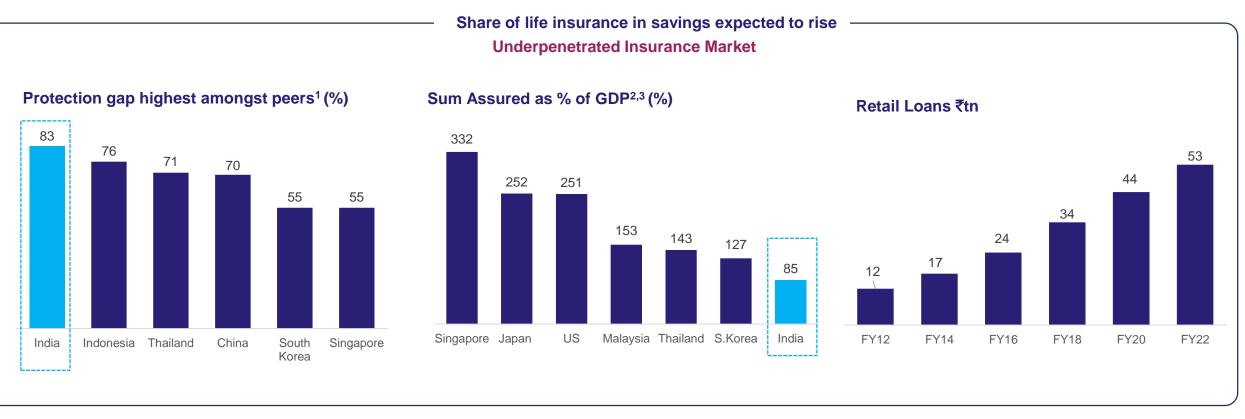
Over the next decade, Swiss re forecast that premiums will grow by an annual average of 9% in real terms India is one of the fastest growing insurance markets in the world. It is the 9th largest country globally in terms of life premium volume and is expected to be 5th largest by 2032.

One of the highest young population nations with median age of 28 years

India continues to be under penetrated as compared to countries like Malaysia and Thailand. Combination of a high share of working population, rapid urbanization, rising affluence and focus on financial inclusion to propel the growth of Indian life insurance sector

## **India's underpenetrated Insurance market**

Unexplored Indian markets paving way for high insurance growth



10<sup>th</sup> largest in insurance market worldwide and 2nd largest in Emerging markets with \$131,041 mn in total premium business as on 2022 Total premium grew at annual average of 7.5% between FY15-FY21 & is expected to grow at an average of 9% per annum

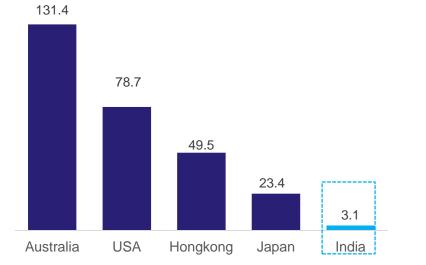
Increase in credit loans indicates opportunity for attaching group protection products .

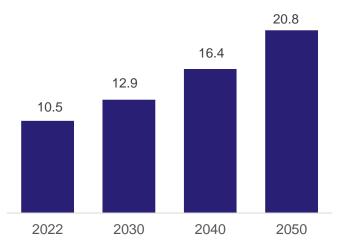
## **Annuity solutions for retirement bliss**

Annuity demands to soar with increasing life expectancy and higher income levels

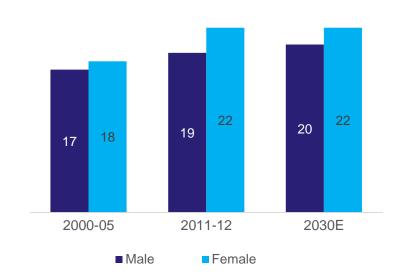
Scope of Annuities business Pension Assets/GDP ratio<sup>1</sup> (2022) (%)

#### Ageing Population (60+)<sup>2</sup> (%)





#### Life Expectancy at 60<sup>3</sup>



With the advancement of medical science, life expectancy has improved rapidly over the last few decades and demand for pension based products will increase with the rise in life expectancy

Regulatory tailwinds like increase in commutation of pension corpus from 33.3% earlier to 60% will only benefit insurance sector

NPS contributes a significant portion of the retirement corpus in India and they are on track for a period of consistent high growth over the next decade

#### 1. OECD Data 2022

- 2. UN World Population Report
- 3. Ministry of Statistics and Programme implementation, Crisil, PFRDA, Census of India

### India's financial evolution

India expected to be the fastest growing economy with higher need for financial planning

### **O** SBI Life

#### Share of Life Insurance in Household Savings expected to Rise

Fastest growing G20 Economy <sup>3</sup> Average annual real GDP growth (%)

3.0

Saudi

Arabia

2.6

Australia Turkev

2.4

2.0

Canada Mexico

1.9

1.8

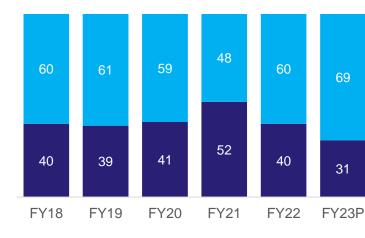
South

Korea

1.7

South

Africa



Household Savings Composition (%)

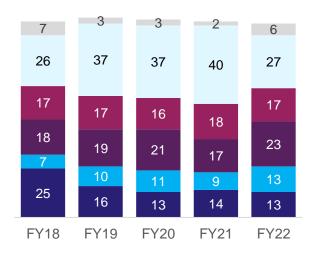
Financial Savings



Average annual real GDP growth of 6.7% in the 10 years to 2032

Household financial saving has improved to 7.6% of GNDI<sup>2</sup> in 2019-20, after touching the low of 6.4% in 2018-19 Financial savings of Indian households may more than double in next 5 years

## Share of Life Insurance in Financial Savings<sup>1</sup> (%)



Mutual Funds

Bank Deposits

Life Insurance Funds

- Provident & Pension Funds (Including PPF)
- Small Savings (Excluding PPF)

Others

1. Reserve Bank of India, Handbook of Statistics

2. GNDI – Gross National Disposable Income

3. Swiss Re Report

6.7

India

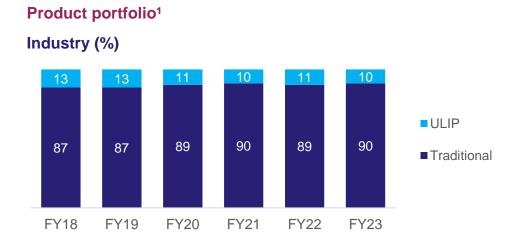
5.0

Indonesia China

4.3

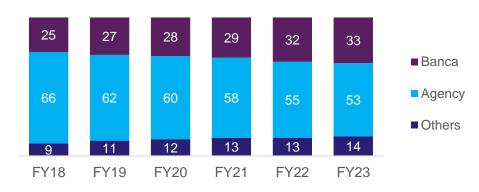
### **Industry composition**

Industry channel and segment mix

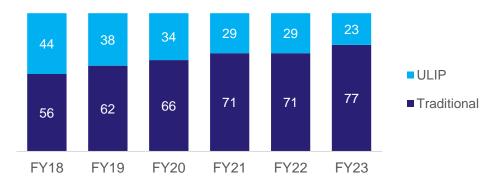


#### Channel mix<sup>2</sup>

#### Industry (%)

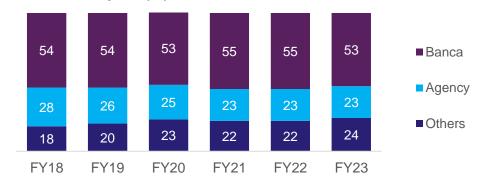


#### Private Players (%)



#### Higher ULIP contribution among private players, though traditional products forms the major share of new business

#### Private Players (%)



Banca channel continues to be the largest contributor for private players although Direct channel has gained momentum in the past years

#### 1. New business premium basis; 2. Individual new business premium basis; 3. Source - Life Insurance Council, Public disclosures; 4. Components may not add up to total due to rounding-off.

**•** SBI Life

# os. Annexure



#### **APE Product mix and Channel mix**

Segment	FY23	FY24	H1 FY24	H1 FY25	Y-o-Y Growth	Mix H1 FY25
Individual Savings	139.8	159.6	64.7	77.3	19%	86%
Par	9.5	7.8	4.3	4.6	8%	5%
Non Par	37.5	32.4	14.4	15.4	7%	17%
ULIP	92.9	119.3	46.1	57.2	24%	63%
Protection	17.8	21.0	10.7	8.0	(26%)	9%
Individual	9.8	9.4	4.2	3.2	(24%)	4%
Group	8.0	11.6	6.5	4.8	(27%)	5%
Annuity	5.0	6.1	2.9	2.4	(17%)	3%
Group Savings	5.6	10.6	4.2	2.7	(36%)	3%
APE	168.1	197.2	82.6	90.3	9%	

Channel	FY23	FY24	H1 FY24	H1 FY25	Y-o-Y Growth	Mix H1 FY25
Bancassurance	108.3	121.9	49.9	52.7	6%	58%
Agency	43.2	49.6	21.4	28.2	32%	31%
Others	16.7	25.7	11.3	9.4	(17%)	10%
APE	168.1	197.2	82.6	90.3	9%	

### **•** SBI Life

₹ in billion

### **Individual Annualised premium equivalent (APE)**

#### **Channel Mix Segment wise**

Y-o-Y Mix Channel Segment FY23 **FY24** H1 FY24 H1 FY25 Growth H1 FY25 Bancassurance 3.4 Participating 2.8 1.6 2.0 23% 2% 31.1 Non Participating 28.7 12.7 12.2 -4% 15% 69.7 Unit Linked 85.6 33.1 36.7 11% 44% 104.2 117.2 50.9 7% 47.4 62% Total Agency Participating 4.8 3.9 2.1 2.1 0% 3% 15.4 Non Participating 12.6 6.1 6.3 3% 8% 22.0 Unit Linked 31.9 12.4 19.5 58% 24% 42.3 48.4 20.6 28.0 36% 34% Total Others 1.2 0.5 0.5 Participating 1.1 -6% 1% 4.8 Non Participating 5.6 2.3 2.3 3% 3% 1.2 Unit Linked 1.7 0.6 1.0 59% 1% 7.2 8.4 3.4 Total 3.8 12% 5% ₹ in billion

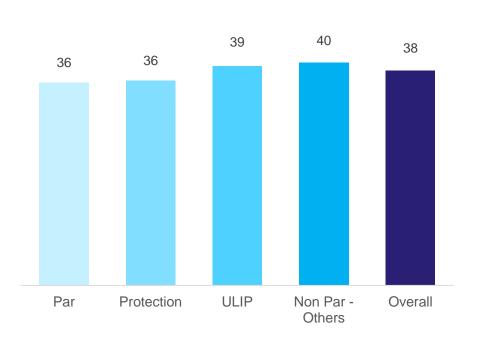
**•** SBI Life

### **Sensitivity analysis**

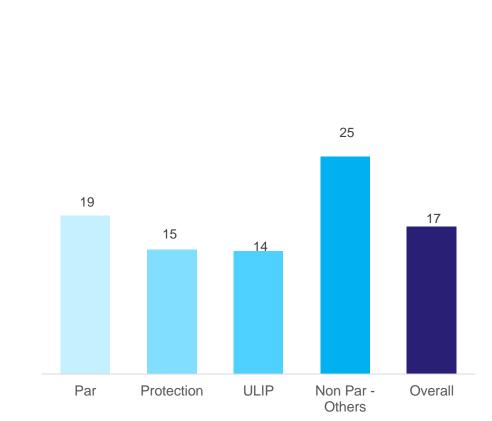
Scenario	Change in VoNB	Change in IEV
Reference Rate +100 bps	(1.0%)	(3.5%)
Reference Rate –100 bps	1.3%	3.9%
Decrease in Equity Value 10%	(0.4%)	(2.2%)
Proportionate change in lapse rate +10%	(4.1%)	(1.0%)
Proportionate change in lapse rate -10%	4.3%	1.1%
Mortality / Morbidity +10%	(6.1%)	(2.0%)
Mortality / Morbidity -10%	6.1%	2.0%
Maintenance Expense +10%	(1.9%)	(0.6%)
Maintenance Expense -10%	1.9%	0.6%
Mass Lapse for ULIPs in the year after the surrender penalty period of $25\%^{(1)}$	(7.5%)	(2.2%)
Mass Lapse for ULIPs in the year after the surrender penalty period of $50\%^{(1)}$	(16.4%)	(4.9%)
Tax Rate Change to 25% on Normal Tax basis	(8.5%)	(5.4%)

### **Customer age and policy term**





#### Average policy term in years



### **Revenue and Profit & loss A/C**

**•** SBI Life

₹ in billion

Particulars	FY23	FY24	H1 FY24	H1 FY25
Premium earned	673.2	814.3	337.3	359.9
Premium on reinsurance ceded	(7.3)	(8.4)	(5.8)	(6.1)
Net premium earned	665.8	805.9	331.5	353.7
Investment income <sup>1</sup>	140.4	514.1	235.3	396.3
Other income	0.5	0.5	0.2	0.0
Total income (A)	806.8	1320.5	567.1	750.0
Commission paid	30.6	32.6	15.6	17.0
Operating and other expenses <sup>2</sup>	42.7	49.8	22.6	26.1
Provision for tax – policyholders'	1.5	1.4	0.8	1.2
Claims/benefits paid (net) <sup>3</sup>	302.9	431.1	171.5	238.4
Change in actuarial liability <sup>4</sup>	411.5	786.3	348.8	456.4
Total expenses (B)	789.2	1301.1	559.3	739.1
Profit before tax (A-B)	17.6	19.4	7.8	10.8
Provision for tax – shareholders'	0.4	0.5	0.2	0.3
Profit after tax	17.2	18.9	7.6	10.5

1. Net of Provision for diminution in the value of investment and provision for standard and non standard assets.

2. Includes provision for doubtful debts (including write off), GST on charges & Shareholder expenses

3. Inclusive of interim bonus and terminal bonus.

4. Includes movement in fund for future appropriation. Components may not add up to total due to rounding off.

### **Balance Sheet**

• SBI Life

₹ in billion

Particulars	FY23	FY24	H1 FY25
Sources of funds			
Share Capital	10.0	10.0	10.0
Reserves and Surplus	119.2	135.9	146.8
Credit/(Debit) Fair Value Change Account	0.9	3.2	5.8
Sub Total	130.2	149.1	162.6
Credit/(Debit) Fair Value Change Account	20.4	47.2	71.0
Policy Liabilities	1,301.3	1,558.1	1,657.5
Provision for Linked Liabilities (includes change in fair value)	1,535.9	2,045.7	2,385.4
Funds for Discontinued Policies	96.6	114.4	126.2
Funds for Future Appropriation	11.4	13.4	18.9
Total Liabilities	3,095.9	3,927.8	4,421.5
Application of funds			
Investments			
-Shareholders	112.1	130.4	147.1
-Policyholders	1,298.7	1,565.4	1,700.6
-Assets held to cover Linked Liabilities	1,632.6	2,160.1	2,511.6
Loans	3.9	3.9	4.3
Fixed assets	5.2	5.6	5.6
Net Current Assets	43.4	62.5	52.3
Total Assets	3,095.9	3,927.8	4,421.5

### **Our sustainability commitments: Environment**



#### **Energy Management**

- Measures in place to track Scope 1, Scope 2 and Scope 3 emissions for the offices.
- Company is assessing various options like solar energy and renewal sources of energy for reducing emission levels.
- CFL lights have been replaced by LED technology lighting & moving towards energy efficient appliance with 5 star rating

#### **Recycle & Reuse**

- 2,669 kgs of E-waste recycled
- 228 kgs of Wet Food Waste per month converted into compost by Eco Composter Machine installed in HO

Committed to sustainability & minimising carbon footprint

#### Water Management

- Unused water from the water cans procured by the company re-used to water the garden plants.
- 4,200 liters of water re-used during the year
- Corporate office building has provision for Rainwater Harvesting system.
- An average of 158 KL of water per month was treated by Sewerage Treatment Plan at SBI Life, Natraj premises.
   Water treated was used for cooling towers of air conditioning



#### **Other Initiatives**

- 99% new business proposals logged digitally
- 96% renewal premium collected digitally. Renewal premium intimations & receipts sent digitally

### **Our sustainability commitments: Social**



#### **Employee wellness & people practices**

- Work from Home policy
- Health check-up programs & wellness sessions at pan-India level
- Employee engagement survey & Townhalls
- Performance appraisals & feedbacks. AIM (All ideas matter) for idea generation from employees
- Diversity and Inclusion ~ 21% women employees; increased by 27%
- Project Shakti to improve gender mix 37% women advisors
- POSH Policy Zero tolerance for sexual harassment
- · Medical Practitioner available at corporate office



#### **Skill Development**

- Collaboration with Premier Institutions for Leadership Development.
- 129 modules created to enhance the knowledge and skills of employees and intermediaries
- Imparted Training to 99% of Employees, 98% of CIFs, and 94% of Life Mitras
- Employees received, on average,~35 hours of Learning in the classroom and ~10 hours of e-learning
- TISS LEAPVAULT CLO Awards 2023- Best Digital Learning Transformation Program
- Established 'VIDYA,' a learning centre for employees in Hyderabad
- Video-based interactive modules are a component of monthly SAP for employees
- Mission III Certification- a professional development initiative for employees
- Ongoing efforts such as Knowledge Premier League, Friday Pathshala and training programs like SAARATHI, UDAAN, SRIJAN, and I to WE persist.

### Empowering communities around us, enabling an Inclusive World





#### **Customer Centricity**

- Customer Surveys (Net Promoter Score 72) & awareness programs
- Grievances of customers reduced (6 per 10,000 policies)
- Website & customer communication in vernacular languages
- ISO 10002-2018 Certification (On customer satisfaction management system)
- Next-generation digital technologies like Artificial Intelligence (AI), Machine Learning, Data Analytics



#### **Social Inclusion**

- CSR policy & Corporate Social Responsibility Committee
   with clear roles and responsibilities
- CSR activities covering healthcare, education & environment
- 105k+ CSR beneficiaries; 34 CSR partners. CSR spend in FY23 ₹ 205mn +
- 696k+ policies issued in rural areas & 15.0mn lives covered in social sector
- Insurance Awareness Campaigns
- Micro Insurance products & PMJJBY for financial inclusion

### **Our sustainability commitments: Governance**

### Board Governance & Diversity

- 57% Independent Directors on Board ensuring Independence in governance
- Women Director on Board
- 8 committees chaired by Independent Director
- Diverse Board structure
- · Well defined roles, responsibilities & accountability
- Board Evaluation process & results driven action plan
- Stakeholders Relationship and Sustainability committee responsible for sustainability matters of the company



Risk Management & Business Continuity framework

- Risk management practices aligned to ISO 31000:2018 standard covering all departments & functions at Corporate Office, Central Processing Centre, Regional & Branch Offices
- Formulated risk appetite statements & carry out ICAAP (Internal Capital Adequacy Assessment)
- Business continuity practices are ISO 22301:2019 certified

Integrity, Excellence and Ethics -Three pillars of our Corporate Governance philosophy

#### Information Security framework

- Information security practices are ISO 27001:2013
   certified.
- Acceptable Usage practices, technical aspects of IS, Secure coding practices, secure configuration practices
- IS requirements for SBIL for outsourced vendors
- Board approved information and Cyber Security Policy to ensure data security & protects from cyber threats
- Firewall, anti-malware solutions, E-mail security & filtering in place
- Zero complaints received for Data privacy & cyber security breaches



#### Code of Conduct & Regulatory framework

- Well defined Code of Conduct & Ethics for employees
- Governed by various policies like Anti money laundering & CFT, POSH, Insider Trading Policy, Whistle Blower, Sales quality, Fraud Prevention, protection of policyholders interest, to ensure best practices
- Operational processes certified by ISO 9001-2015
- Stewardship Policy Engagement with investee companies; voting policy & Disclosures
- 13% of AUM invested in infrastructure & housing

### **Abbreviations**



Term	Description	Term	Description
GWP	Gross Written Premium	Орех	Operating Expenses (excluding commission)
NBP	New Business Premium	CAGR	Compounded Annual Growth Rate
NOP	Number of Policies	GDP	Gross Domestic Product
APE	Annualized Premium Equivalent	INR (₹)	Indian Rupees
IRP	Individual Rated Premium	USD (\$)	United States' Currency
AuM	Assets Under Management	ТАТ	Turn Around Time
Banca	Bancassurance	Traditional Segment	Other than Unit Linked Insurance Plan
ULIP	Unit Linked Insurance Plan	Traditional Channel	Bancassurance + Agency
PAR	Participating	VoNB	Value of New Business
NON PAR	Non-Participating	VoNB Margin	Value of New Business Margin

### Glossary

#### **New Business APE**

The sum of annualized first year premiums on regular premium policies, and 10.00% of single premiums, written by the Company during the fiscal year from both retail and group customers.

#### New Business Premium (NBP)

Insurance premium that is due in the first policy year of a life insurance contract or a single lump sum payment from the policyholder.

#### Value of New Business (VoNB)

Value of New Business is the present value of expected future earnings from new policies written during a specified period and it reflects the additional value to shareholders expected to be generated through the activity of writing new policies during a specified period.

#### Embedded Value Operating Profit (EVOP)

EVOP is a measure of the increase in the EV during any given period due to matters that can be influenced by management

#### Individual Rated Premium (IRP)

New business premiums written by the Company under individual products and weighted at the rate of 10.00% for single premiums.

#### Renewal Premium

Life insurance premiums falling due in the years subsequent to the first year of the policy.

#### VoNB Margin

VoNB Margin is the ratio of VoNB to New Business Annualized Premium Equivalent for a specified period and is a measure of the expected profitability of new business.

#### Return on Embedded Value (RoEV)

RoEVis the ratio of EVOP for any given period to the EV at the beginning of that period

#### **Gross Written Premium (GWP)**

The total premium written by the Company before deductions for reinsurance ceded.

#### Institutional Alliance

Business partners comprising of Corporate Agents, Brokers, IMF, CSC & POSP

#### Embedded Value (EV)

Embedded Value is the sum of the net asset value and present value of future profits of a life insurance company.

#### **Solvency Ratio**

Solvency ratio means ratio of the amount of Available Solvency Margin to the amount of Required Solvency Margin as specified in form-KT-3 of IRDAI Actuarial Report and Abstracts for Life Insurance Business Regulations.

### **Disclaimer**

The information contained in this presentation is for information purposes only and does not constitute an offer or invitation to sell or purchase any securities of SBI Life Insurance Company Limited in India or in any other jurisdiction. This presentation is not intended to be a prospectus or an offer document under any applicable law.

Except for the historical information contained herein, statements in this presentation which contain words or phrases such as 'will', 'would', 'indicating', 'expected to' etc., and similar expressions or variations of such expressions may constitute 'forward-looking statements'. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion in business, the impact of any acquisitions, technological implementation and changes, the actual growth in demand for insurance products and services, investment income, cash flow projections, our exposure to market risks, policies and actions of regulatory authorities; impact of competition; experience with regard to mortality and morbidity trends, lapse rates and policy renewal rates; the impact of changes in capital, solvency or accounting standards, tax and other legislations and regulations in the jurisdictions as well as other. We undertake no obligation to update forward-looking statements to reflect events or circumstances after the date thereof. Past performance is not a reliable indication of future performance.

The assumptions, estimates and judgments used in the calculations are evaluated internally where applicable and have been externally reviewed. They represent the best estimate based on the company's experience and knowledge of relevant facts and circumstances. While the management believes that such assumptions, estimates and judgments to be reasonable; the actual experience could differ from those assumed whereby the results may be materially different from those shown herein. The recipients of this presentation should carry their own due diligence in respect of the information contained in the presentation.

### **SBILife** Investor Relations Contact

SBI Life Insurance Co. Ltd, Fifth Floor, Natraj, M. V. Road & Western Express Highway Junction, Andheri (E), Mumbai – 400 069 Dial – +91 22 6191 0281/ 0399 Email – <u>investorrelations@sbilife.co.in</u> Website – <u>www.sbilife.co.in</u>

## **Thank You**