DODLA DAIRY LIMITED

Corporate Office: #8-2-293/82/A, Plot No. 270-Q,

Road No. 10C, Jubilee Hills, Hyderabad, Telangana - 500 033.

Ph: 040-4546 7777 Fax: 040-4546 7788, E-mail: mail@dodladairy.com



Date: 30 January 2025

The General Manager	The Manager
Department of Corporate Services	Listing Department
BSE Limited	National Stock Exchanges of India Limited
Phiroze Jeejeebhoy Towers	"Exchange Plaza", 5th Floor,
Dalai Street, Fort	Plot No.C/1, G Block
Mumbai-400 001	Bandra-Kurla Complex
	Bandra (East), Mumbai 400051.
Scrip Code : 543306	Scrip Code : DODLA

Dear Sir/Madam,

Sub: Investor Presentation

Pursuant to the Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclosed Investor Presentation on Unaudited Financial Results of the Company for the quarter and nine months ended 31 December 2024.

The above information is also available on the website of the Company www.dodladairy.com

This is for your information and records.

Thanking You,
Yours Faithfully,
For Dodla Dairy Limited

Surya Prakash M

Company Secretary & Compliance Officer



Safe Harbor



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DODLA

Q3 FY25 Healthy quarterly performance

(on a consolidated basis)

Revenues

₹ 9,012 Mn

20.7% (YoY)

EBITDA

₹ 959 Mn

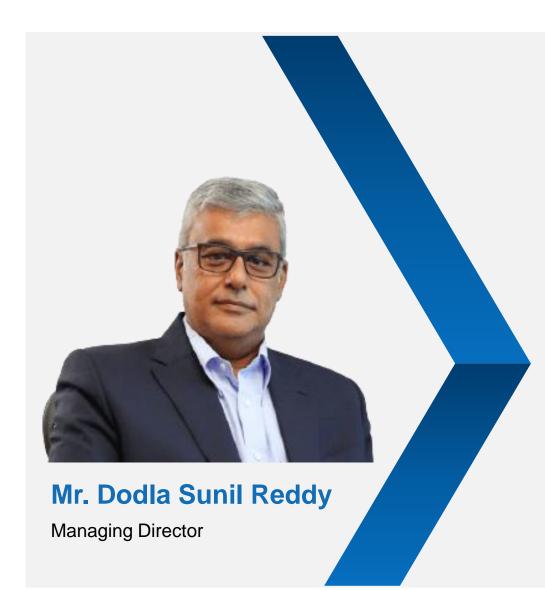
▲ 15.8%_(YoY) I 10.6% margin

PAT

₹ 636 Mn

Management commentary





"I am delighted to share with you that the company reported its highest-ever ninemonth performance during the period with revenues of Rs. 28,104 Mn (20% YoY growth), EBITDA of Rs. 2,973 Mn (11% margin), and PAT of Rs. 1,920 Mn (7% margin).

During the quarter, we reported a healthy 21% revenue growth on a YoY basis while maintaining our margins, thanks to the healthy festive demand coming in just as we anticipated. Based on our strong relations with the farmers, procurement remained stable at 17.1 LLPD.

The performance of our Indian dairy operations was well complemented by the performance of Africa and Orgafeed businesses, both of which delivered healthy growth rates on the back of higher capacity utilisation levels.

With our eyes on growth, the company is keen on expanding its manufacturing footprint in the state of Maharashtra, and the Board of Directors has approved capex of Rs. 280 crores for the same. Owing to our strong balance sheet position, we will be able to fund this capex with a combination of internal accruals and debt."

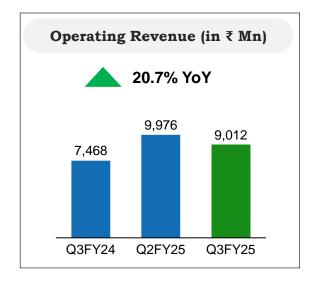


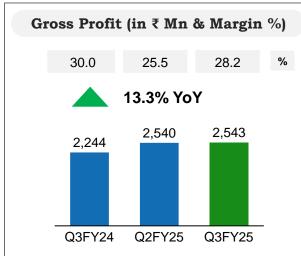
Financial Highlights Consolidated

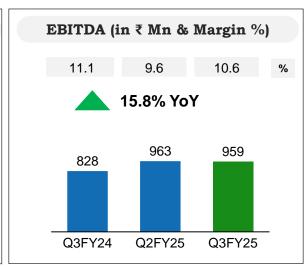


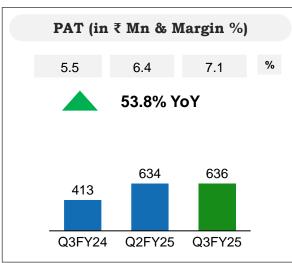


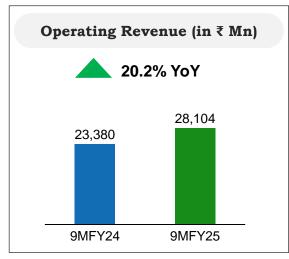


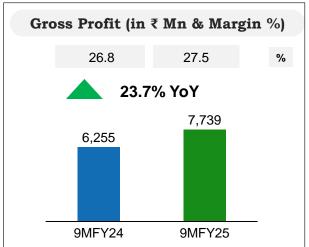


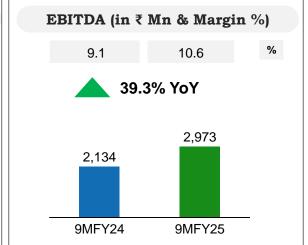


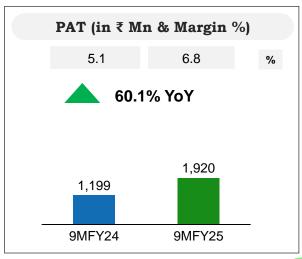










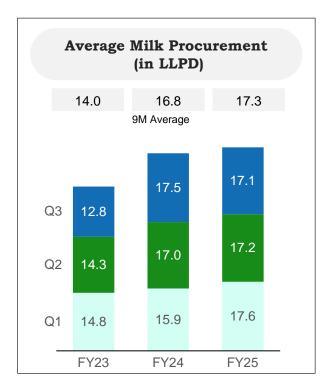


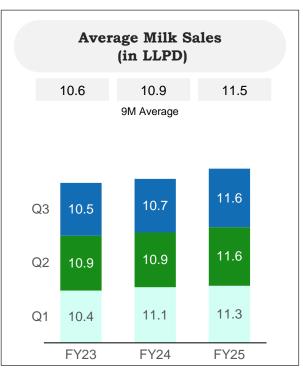


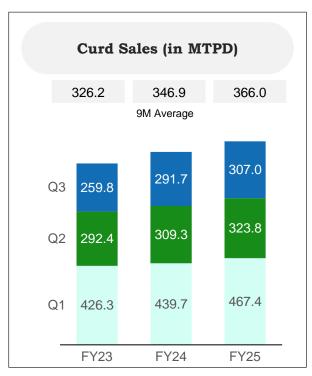


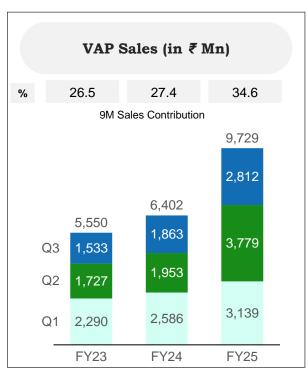
Quarter-wise Historical Operational Highlights*











Key Insights

- ▶ VAP sales for the quarter increased by 50.9% YoY to Rs. 2,812 Mn. Out of this bulk sales was Rs. 720 Mn.
- ► As we entered the lean season, average milk procurement for Q3FY25 marginally decreased by 2.7% YoY
- Average curd sales during the quarter grew by 5.2% YoY, but a drop on a sequential basis primarily due to seasonality factor





*DENOTES: Consolidated financials

Consolidated Profit & Loss Statement



Particulars (in ₹ Mn)	Q3FY25	Q3FY24	YoY	9MFY25	9MFY24	YoY
Revenues	9,012	7,468	20.7%	28,104	23,380	20.2%
Cost of Goods Sold	6,469	5,224		20,365	17,125	
Gross Profit*	2,543	2,244	13.3%	7,739	6,255	23.7%
Gross Profit margin	28.2%	30.0%		27.5%	26.8%	
Employee Expenses	401	335		1,193	1,023	
Other Expenses	1,183	1,081		3,573	3,097	
EBITDA	959	828	15.8%	2,973	2,134	39.3%
EBITDA margin	10.6%	11.1%		10.6%	9.1%	
Depreciation & Amortization	196	180		565	517	
EBIT	764	648	17.8%	2,408	1,617	49.0%
Finance Cost	9	9		28	16	
EBT before Other Income	754	639		2,380	1,600	
Other Income	110	57		275	196	
EBT after Other Income	864	696	24.1%	2,655	1,797	47.8%
Tax	229	283		735	597	
PAT	636	413	53.8%	1,920	1,199	60.1%
PAT margin	7.1%	5.5%		6.8%	5.1%	
EPS (in INR)	10.5	7.0		32.0	20.2	



Awards Received During The Quarter











India Food Summit

Dairy Company of the Year

Bureau of Indian Standards (BIS)

Skimmed Milk Powder – Achieving Zero Failure

Inter Dairy Awards 2024

Best Product Quality & Safety
Control

National Safety Council of India Awards 2024

Batlangundu Plant - Best Safety Control









DODLA

Dodla Dairy Limited

About Us



Dodla Dairy Ltd.: At a glance

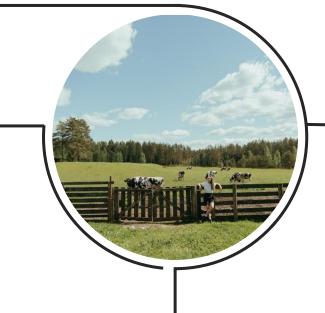


Unique positioning in the dairy segment with presence in the Indian and the African markets along with Orgafeed

India Business

- Founded in 1995, Dodla Dairy is an integrated dairy company based in South India.
- Processes and sells milk and produces dairy-based value-added products ("VAPs")





Orgafeed

 Orgafeed is primarily engaged in the business of seed crushers, manufacturing and dealing of groundnuts, gingerly, cotton and in the manufacturing of cattle feed.

Africa Business (Uganda & Kenya)

- Dodla Dairy has extended its footprint to Africa, significantly contributing to the dairy industry in Kenya and Uganda.
- The company's African business model mirrors its Indian operations, involving direct milk procurement, processing, and distribution.



Dodla Dairy Limited: Snapshot



Consolidated

55+

Sales offices

24+

LLPD aggregate installed capacity

169

Chilling Centres/ Plants 2,040

Milk and milk product distributors

16

Processing plants

7,700+

Village level collection centers

2,800+

Agents

775

Dodla Retail Parlours

97.9%

Milk Directly procured from farmers

Standalone

40+

Sales offices

20+

Curd

LLPD aggregate installed capacity

1,720+

Milk and milk product distributors

14

Processing plants

2,600+

Agents

742

Dodla Retail Parlours



Africa Business: Snapshot







Presence in Africa (Kenya & Uganda)

- Operates in Uganda through its subsidiary Lakeside Dairy Ltd
- Operates in Kenya through its subsidiaries, Dodla Dairy Kenya Ltd and Country Delight Dairy Ltd
- African product portfolio is marketed under the "Dairy Top", "Dodla +" and "Pride of Cows" brands and includes Milk, yogurt with different flavors, paneer, cheese and UHT milk

2

317

Plants

Distributors

9.84%

Revenue Contribution (9M FY25)



Dairy player margins are higher due to limited competition and constrained supply of processed milk

Easier milk farming due to abundance of grazing lands for large animal population in Africa

Dodla has similar integrated business model in Africa

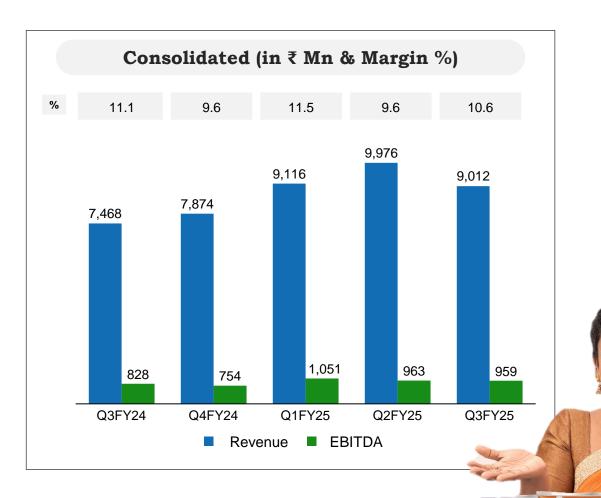
East Africa, with its growing population and
 demand for dairy is attractive market for dairy companies

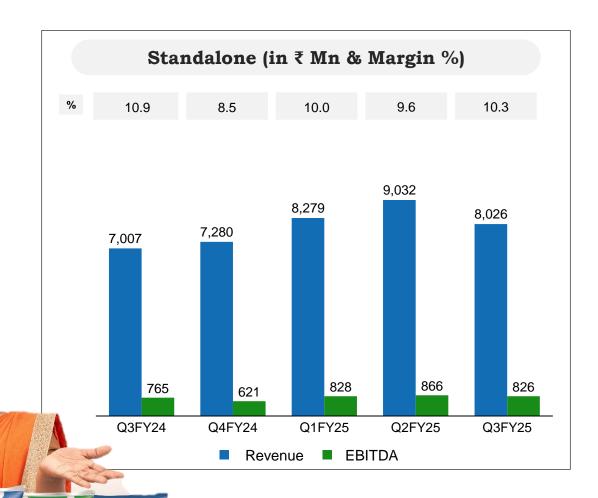




Financial Performance: Snapshot









Orgafeed: Snapshot





480 MTPD

Cattle feed plants capacity

₹988 Mn

Operating revenue in 9M FY25

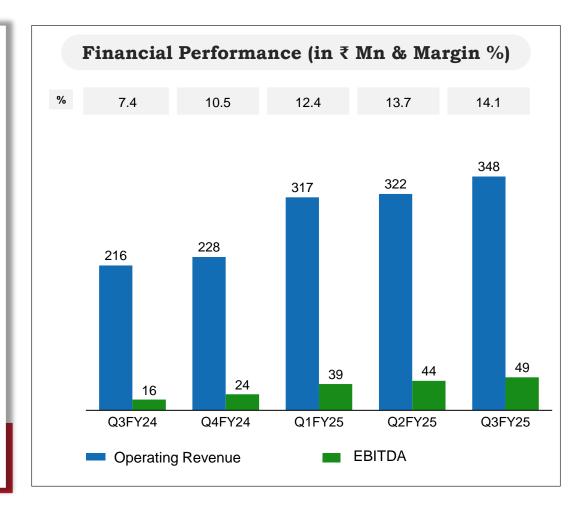
₹132 Mn

EBITDA in 9M FY25

Orgafeed is primarily engaged in the business of seed crushers, manufacturing and dealing of groundnuts, gingerly, cotton and in the manufacturing of cattle feed.

- State-of-the-art manufacturing facilities at Kadapa & Kuppam, Andhra Pradesh
- Has tied up with various veterinarians to provide services to farmers for their milch animals
- Selling directly to our farmers through our procurement network which is adjusted against the value of the raw milk supplied to us by such farmers





NOTE: All numbers above have been rounded-off

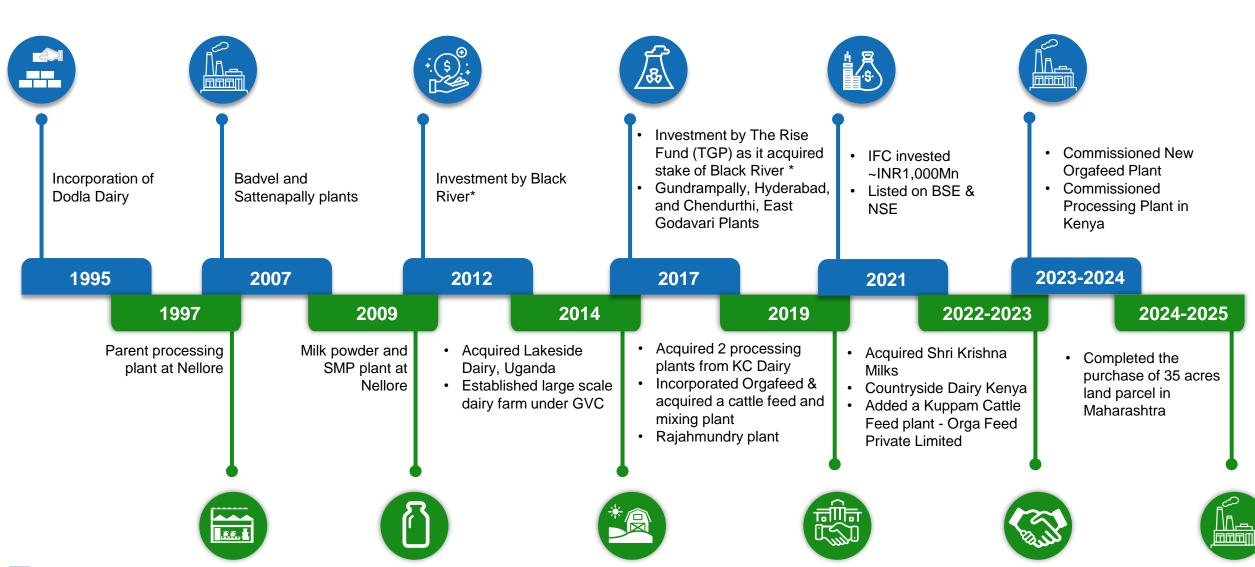
Processing Plants Across South India and Africa





Journey So Far: 25+ years of dairy operations







Presence Across Dairy Value Chain....



Dairy Farm

Procurement of raw milk from 1.4+ lakh farmers across 8,200+ villages through 7,700+ VLCCs
Raw milk directly procured from farmers





Chilling Centres

Transportation from villages through 885 primary vehicles to 169 chilling centers/plants



Total 16 milk processing plants in India, Kenya & Uganda

Company regularly incurs capex to upgrade technology, automate lines and bring efficiency in operations





Distribution centers

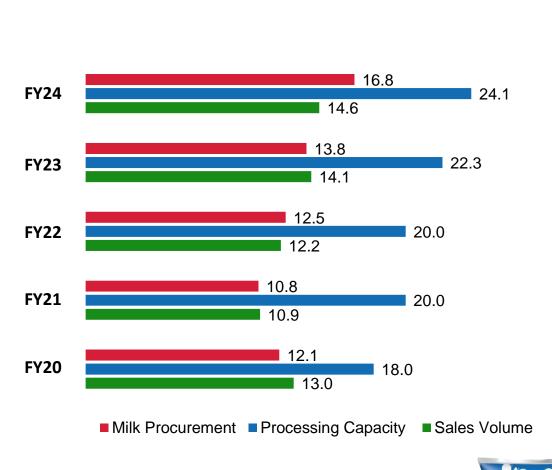
55+ sales offices, 2,800+ agents

2,040 milk & milk products distributors, 775 DRP's and 102 Modern Trade



.. Enabling Dodla to Deliver Competitive Advantage





Milk Procurement

All dairy processors have access to the same raw material and equipment; what distinguishes us is our dedicated employees and our strong relationship with farmers

Processing capacity

 Best practices to maximize capacity utilization, operating metrics and profitability

Key Highlights

Full Cream Milk

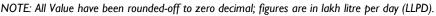
Flexible and agile with continuous improvement mindset

Sales volume

- Company has comprehensive product offering across different markets and channels
- Company conducts regular product outreach program

Volumes in LLPD





Comprehensive Product Portfolio



Pasteurized Pouch Milk

Curd

UHT Milk

Flavored Milk

Milk-Based Sweets











Full cream, Standardized Milk, Toned

Sachet Curd, Bucket Curd, Cup Curd

Toned, Double Toned

Badam, Strawberry, Pista, Chocolate

Doodhpeda, Gulab Jamun, Sona Papidi, Milk Cake and Basundhi

Paneer & Cheese



Yoghurt

Butter Milk and Sweet Lassi

Ice Cream











Paneer And Mozzarella Cheese

Cow ghee, White ghee (buffalo ghee) & Premium ghee (full boiled white ghee)

Plain, Strawberry, Vanilla, Chocolate & Mango

Jeera buttermilk, Sweet lassi & Mango lassi

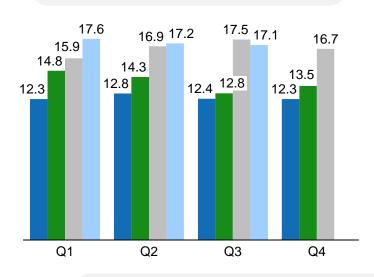
Box, bars, cones, and cups.

Seasonality Factor

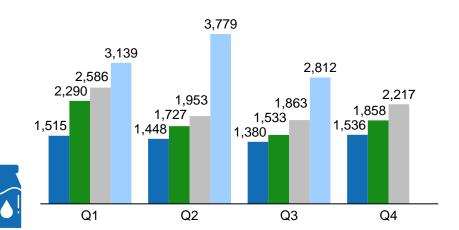




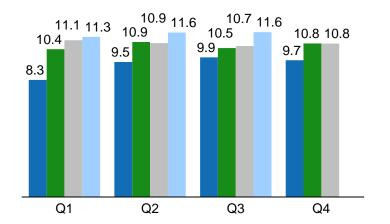
Milk Procurement LLPD



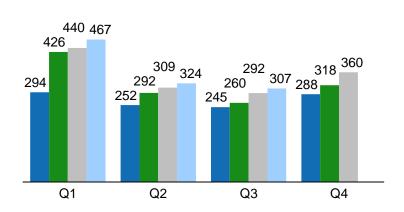
VAP Sales (in ₹ Mn)



Milk Sales LLPD



Curd Sales MTPD



The business in the dairy sector is influenced by two primary seasonal factors:

- Supply Dynamics: The peak procurement cycle, also known as the "flush season," aligns with a period of abundant milk supply. During this time, dairy businesses experience increased inventory levels due to favorable procurement conditions.
- Demand Dynamics: Consumer demand for dairy products is significantly affected by climatic conditions, especially for Value-Added Products (VAP) like curd and ice cream. Demand surges during the summer months when these products are highly popular, but it typically declines in winter.

The interplay of these seasonal factors means that a dairy company, like Dodla, can achieve peak capacity utilization of around 80%.

Board of Directors



Dodla Sesha Reddy Chairman & Non-Executive Director



He has more than 60 years of experience in various industrial facets like Engineering, Paper, Construction and Dairy.

Dodla Sunil Reddy Managing Director



He has been leading the Company since incorporation as MD and has put up more than 25 years of experience in the Dairy business.

Madhusudhana Reddy Ambayaram Whole-time Director



He has over 30 years of experience in the entire gamut of HR functions. He is the state committee member of Employers Federation of Southern India (EFSI) for the state of Telangana and Andhra Pradesh.

Akshay Tanna Non-Executive Non-Independent Director



He is currently Partner and Head at KKR India Private Equity. Before joining KKR, Mr. Tanna spent over 13 years with TPG and was most recently a partner in its India office.

Raja Rathinam Independent Director



He has more than 40 years of experience in the Dairy industry. He was also a consultant for the World Bank in relation to their Jeevika livelihood promotion project

Vinoda Kailas Independent Director



She holds a Bachelor's degree in Computer Science Engineer from NIT Warangal (erstwhile REC Warangal). She has over 16 years of experience in designing and implementing largescale IT solutions for clients in the US and Europe.

Rampraveen Swaminathan Independent Director



He has two decades of global business leadership experience spanning the Automotive, Energy and Paper sectors.

Raman Tallam Puranam Independent Director



With a background in commerce and extensive experience in financial services, he has held leadership roles in SBI Capital Markets Limited and Sundaram Asset Management Company Limited.



Strong Management Team



29+ Years

Average Management

Experience in Diversified

Industries

35 YearsAverage Employee Age

340+ Professionals

3,327Total Head Count as on 31st
December 2024



BVK REDDYChief Executive Officer



MURALI MOHAN RAJU R Chief Financial Officer



MADHUDHUSUDHANA REDDY Head HR & Legal



SURESH SUBRAMANIAN Head Procurement



LAXMA REDDY
Head Production



RAKESH RAMNANI Head Sales & Marketing



MOHANA KUMAR RETURI Head Quality



VCS REDDY
Head Materials



KRISHNA PRASAD Head IT



RAVI. P Head of Project



SURYA PRAKASH M Company Secretary and Compliance Officer



SRI HARI REDDY
Head Operations of Uganda &
Kenya



NARAHARI N
Head Operations Orgafeed Pvt
LTD





Competitive Advantages

Key Strengths





Strong Presence

End to end integrated dairy company in South India

International Presence

Operations in Uganda and Kenya

Branding

Higher B2C Sales through strong branding

Strong distribution network

13 States engaged in our strong distribution network



Consistent product quality

An extensive Product Portfolio (Milk-Based valueadded Products)

Production Capacity

16 processing plants

Feed plant

2 Feed plants



Stringent Quality Control Procedures





Well Defined Quality and Food Safety Procedures at Various Stages from Procurement to Distribution



Procurement Stage

- VLCCs equipped with GPRS enabled electronic milk analyzers
 which test for the fat and solid not fat (SNF) content of the raw milk
- Tests conducted at VLCCs for color and smell for segregation of poor quality of raw milk
- Quality checks documented in a quality manual to ensure raw milk meeting standards for further processing is procured

Processing Stage

- At chilling centers and processing plants, the raw milk undergoes adulteration tests and neutralizer tests to detect contaminants
- FT-1 Milko-scanner at Hyderabad enables conduct of 26 adulterant tests automatically
- Well-defined and documented quality system, monitored at various stages

Quality certified products and processing plants





















Focused Engagement and Long-Term Relationship with Dairy Farmers

Premium Cattle Feed



Regular direct payment

- Money paid directly to farmers in their bank accounts once every 10 to 15 days
- ~92% of total farmers payment covered as of Q3 FY25

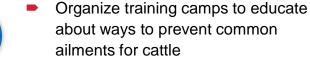


Transparency in procurement

- Company has VLCCs equipped with GPRS enabled Electronic milk analyzers & Weigh scales
- This Enables testing of quality and quantity of raw milk procured



Tie up with veterinarians





Supply cattle feed

- **Incorporated Orgafeed Private Limited** to help provide cattle feed to farmers through own procurement network
- Payments adjusted against value of raw milk supplied



Facilitate bank loans

Facilitate sanction of loans from regional banks to invest into cattle



Investment Rationale



Integrated supply chain

 Strong Direct procurement model, eliminating middleman, reducing the cost of primary raw material and maintaining relationship with farmers





Proven track record

 Proven track record of successfully integrating organic and inorganic assets with existing operations leading to substantial growth

Automated Plants

 Fully automated plants leading to improved operational efficiencies and reduce operating costs





Robust balance sheet

 Strong cashflows led to robust balance sheet giving financial flexibility for future growth of company

Backward integration

 Presence in cattle feed business through its subsidiary, leveraging existing supply chain resulting in better margin profiles for business





Multiple growth levers

 Strong growth potential in VAP, Overseas & Orgafeed businesses, which in turn is expected to result in margin expansion



Dodla's ESG Commitment





Environment

- We believe that preserving and rebuilding the environment is crucial in providing opportunities for future generations
- We are dedicated to producing dairy products in a manner that is humane toward people, animals, and the environment, as well as beneficial to our societies



Social

- To ensure a sustainable future, we are focused on the development of healthy business model and products
- We are safeguarding people's safety and well-being in workplace, while continue to offer growth opportunities for them, and supporting the communities in which we live and work. This is all part of ensuring dairy plays a role in a sustainable food system



Governance

- We are committed to providing our shareholders with accurate, timely, regular and reliable information on the Company's activities, performance, prospects and strategy
- We have established a diverse governance structure in order to fully use the resources of all partners in order to maximize synergy and enhance corporate governance

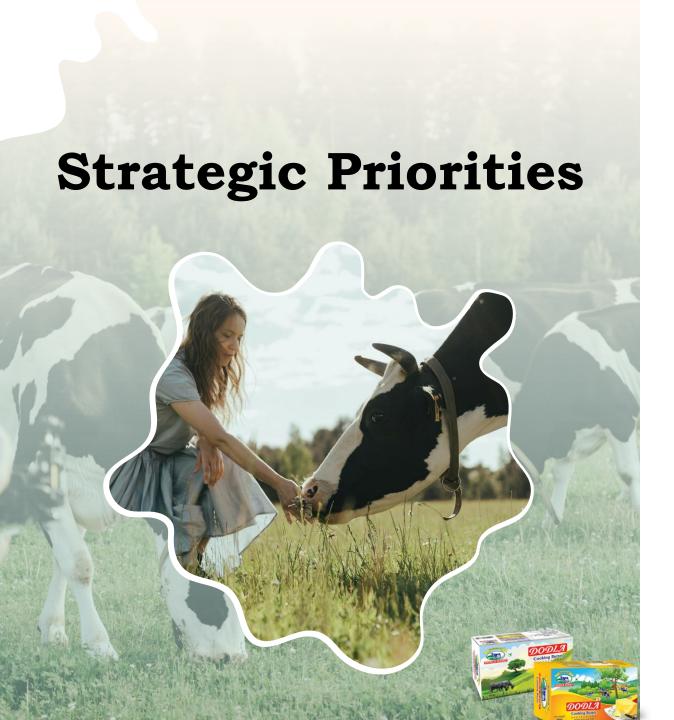








Way Forward







Continuous effort towards higher procurement, and widening distribution



Curated focus towards value added products (VAP)



Focused brand connecting activities amongst consumers, robust distribution network and strong brand recall value



Achieve optimum capacity utilization for the newly commissioned plants namely, Kenya and orgafeed



Continue to strengthen Dodla Dairy's integrated business model through Greenfield Expansion

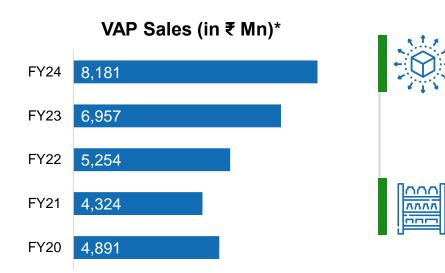


Looking for Inorganic Growth opportunities to improve the efficiency and strengthen the brand salience



Value-added Products (VAP) Trajectory





Strong distribution network

 The company already has a strong distribution network in southern states for milk as well as value added products through which it can roll out existing and upcoming products

Vast VAP Portfolio

Dodla Dairy is investing heavily in expanding its range of value-added products, a move that is anticipated to boost margins. The company has been proactive in identifying and responding to customer preferences. It has invested significantly in value-added products such as Curd, Ice Creams, Flavored Milk, Lassi, Butter Milk, Yoghurt, SMP to name a few.

Factors Driving the VAP Growth



The rapid economic growth and urbanization have resulted in a fundamental shift in consumer preferences and food preferences



Consumer desire for branded, healthier, and more nutritional alternatives is growing



Rising disposable incomes driving demand for value added dairy products



Post COVID-19 pandemic, structural changes occurred in consumer pattern a result of heightened hygiene awareness, which benefits the organized dairy industry







*Excluding Ghee and Butter Sales

Raising the Visibility Quotient



Brand Building Initiatives

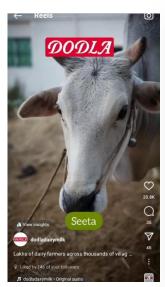
- Aired television commercials (TVC) on the leading regional TV channels and popular digital channels for the first time capturing the festive vibes of consumers during Makar Sankranti/Pongal festival
- Penetrate deeper in the market through the go-to-market strategy resulting strong brand recall & enhanced consumer delight









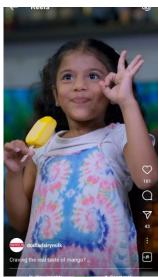












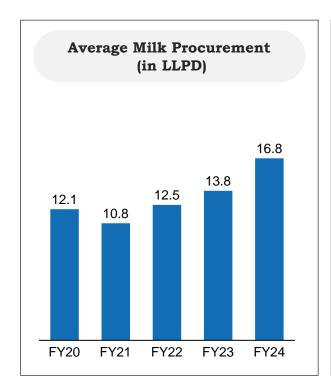


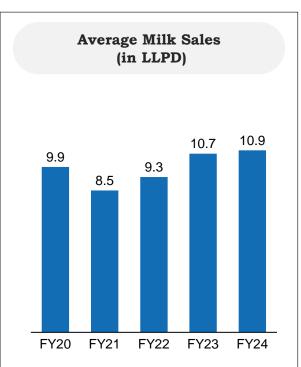


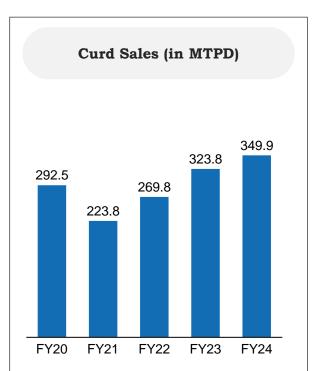
Historical Financials

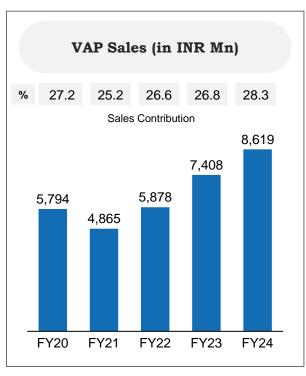
Year-wise Historical Operational Highlights











Key Insights

VAP Sales grew by 10.4% CAGR during FY2020-24 period





Financial Highlights



FY24

Average Milk Procurement

16.8 LLPD

10.2% YoY

Average Milk Sales

10.9 LLPD

▲ 1.6% YoY



Curd Sales

349.9 MTPD

▲ 8.1% YoY



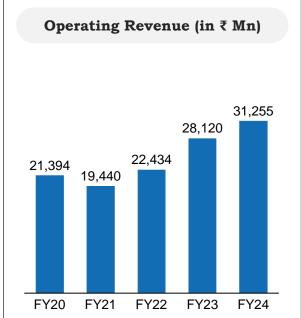
Value Added Products

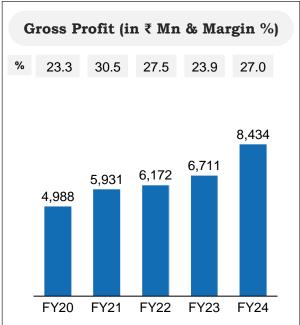
₹ 8,619 Mn

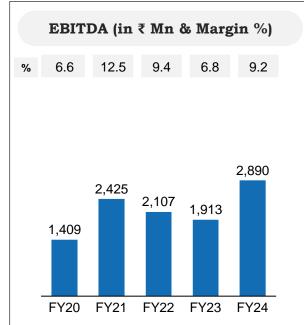
▲ 16.3%YoY

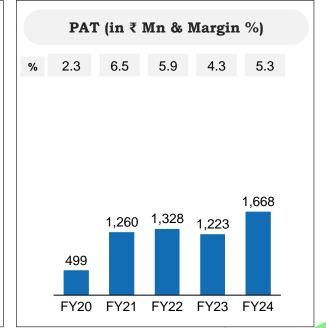


Contributing 28.3% to the Topline











Consolidated Profit & Loss Statement



Common Size

Particulars (in ₹ Mn)	FY24	FY23	FY22	FY21	FY20	FY24	FY23	FY22	FY21	FY20
Revenues	31,255	28,120	22,434	19,440	21,394	100.0	100.0	100.0	100.0	100.0
Cost of Goods Sold	22,821	21,409	16,262	13,509	16,406	73.0	76.1	72.5	69.5	76.7
Gross Profit*	8,434	6,711	6,172	5,931	4,988	27.0	23.9	27.5	30.5	23.3
Gross Profit margin	27.0%	23.9%	27.5%	30.5%	23.3%	1				
Employee Expenses	1,360	1,191	1,024	898	911	4.4	4.2	4.6	4.6	4.3
Other Expenses	4,184	3,607	3,040	2,608	2,668	13.4	12.8	13.6	13.4	12.5
EBITDA	2,890	1,913	2,107	2,425	1,409	9.2	6.8	9.4	12.5	6.6
EBITDA margin	9.2%	6.8%	9.4%	12.5%	6.6%	i				
Depreciation & Amortization	701	612	524	507	492	2.2	2.2	2.3	2.6	2.3
EBIT	2,189	1,301	1,584	1,917	917	7.0	4.6	7.1	9.9	4.3
Finance Cost	24	12	65	119	161	0.1	0.0	0.3	0.6	0.8
EBT before Other Income	2,165	1,289	1,519	1,798	756	6.9	4.6	6.8	9.3	3.5
Other Income	274	230	137	64	63	0.9	0.8	0.6	0.3	0.3
EBT after Other Income	2,439	1,519	1,656	1,862	819	7.8	5.4	7.4	9.6	3.8
Tax	771	296	327	602	320	2.5	1.1	1.5	3.1	1.5
PAT	1,668	1,223	1,328	1,260	499	5.3	4.3	5.9	6.5	2.3
PAT margin	5.3%	4.3%	5.9%	6.5%	2.3%	1				
EPS (in INR)	27.75	20.39	22.24	22.33	8.96	I				



Consolidated Balance Sheet



Equity & Liabilities (in ₹ Mn)	FY24	FY23	FY22	FY21	FY20
Equity	11,389	9,722	8,432	6,580	4,335
Non-current Liabilities	767	636	576	1,197	1,426
Current Liabilities	2,621	2,156	1,877	1,946	2,165
Total Liabilities	3,388	2,792	2,453	3,143	3,591
Total Equity and Liabilities	14,777	12,514	10,884	9,722	7,926

Assets (in ₹ Mn)	FY24	FY23	FY22	FY21	FY20
Non-current Assets	7,693	7,775	6,869	5,703	5,697
Current Assets	7,084	4,739	4,015	4,019	2,229
Total Assets	14,777	12,514	10,884	9,722	7,926

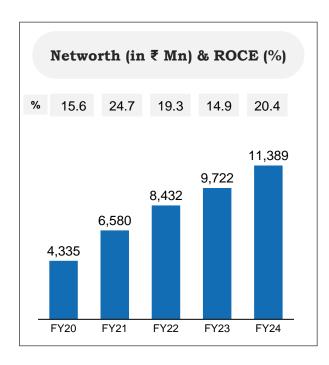
Key Takeaways

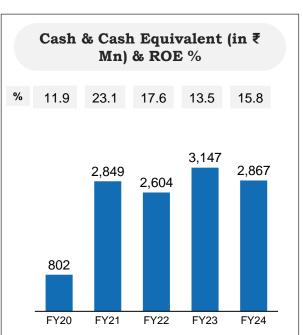
• The Company enjoys a net debt free status and is steadily expanding its capabilities and capacities which is reflected in the growth of current assets from FY20- FY24

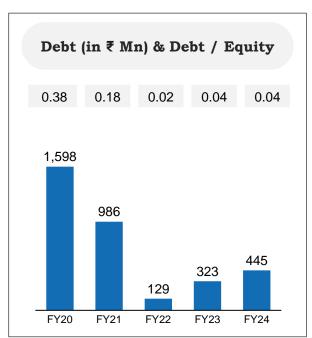


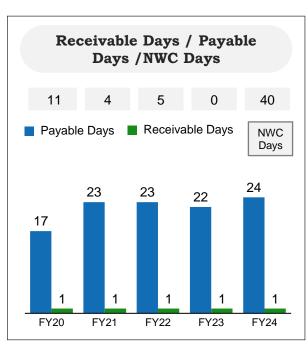
Key Ratios – Full Year











Key Insights

Healthy growth leading to high capital efficiency and low debt levels





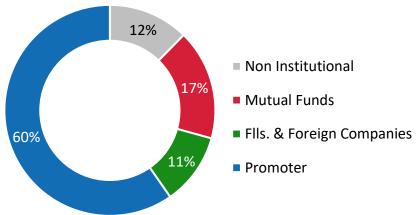
Capital Market Information

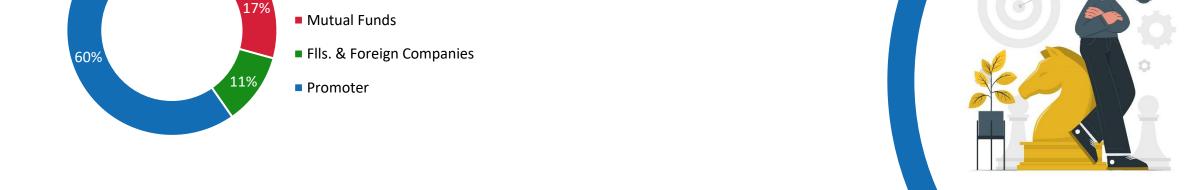




Key Investors as on 31st December 2024	(% of Total Equity)
SBI Mutual Funds	7.91
DSP Small Cap Fund	6.40
Bharat Biotech International Ltd	3.36
Steinberg India Emerging Opportunities Fund	2.32
Ashoka Whiteoak India Opportunities Fund	2.18
HDFC Small Cap Fund	1.50
Pinebridge Global Funds - Pinebridge India Equity	1.38
Edelweiss Trusteeship Co Ltd	1.04
B V K Reddy	1.63

Shareholding Pattern as on 31st December 2024

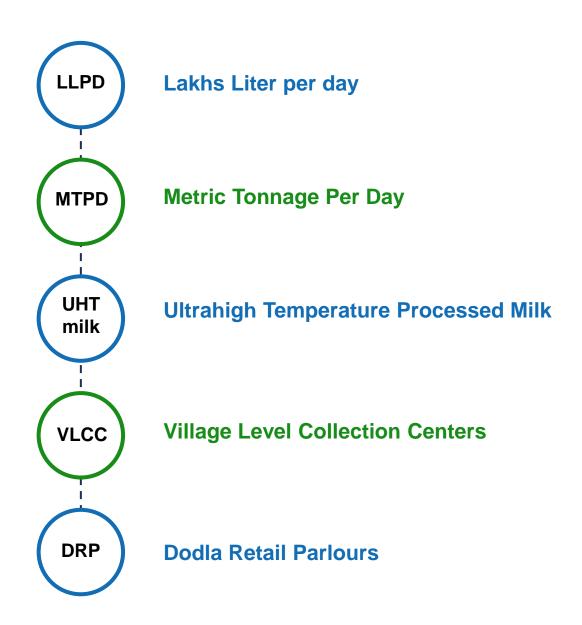


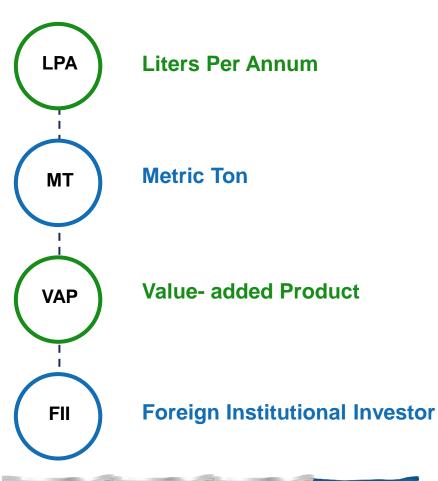




Glossary











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