

Date: 17<sup>th</sup> February, 2025

The Manager  
**BSE Limited**  
Corporate Relationship Department,  
1<sup>st</sup> Floor, New Trading Ring,  
Rotunda Building  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Mumbai 400 001

The Manager  
**National Stock Exchange of India Limited**  
Listing Department  
Exchange Plaza  
5th Floor, Plot no C/1, G Block  
Bandra Kurla Complex  
Bandra (E), Mumbai – 400 051

**Scrip Code : 543990**

**Symbol : SIGNATURE**

**Subject: Transcript of Investors/Analysts Call held on 11<sup>th</sup> February, 2025**

Dear Sir/ Madam,

With reference to our letter dated 6<sup>th</sup> February, 2025 in respect of Investors/Analysts Call, held on Tuesday, the 11<sup>th</sup> February, 2025, please find enclosed herewith the Transcript of discussion held during the said Investors/ Analysts Call.

The aforesaid information shall also be disclosed on the website of the Company at [www.signatureglobal.in](http://www.signatureglobal.in).

Kindly take the above information on your record.

Thanking You,

**For SIGNATUREGLOBAL (INDIA) LIMITED**

**(M R BOTHRA)  
COMPANY SECRETARY**

**Encl: A/a**



## “Signatureglobal (India) Limited Q3 FY25 Earnings Conference Call”

**February 11, 2025**



**MANAGEMENT:**      **MR. PRADEEP KUMAR AGGARWAL – CHAIRMAN & WHOLE-TIME DIRECTOR- SIGNATUREGLOBAL (INDIA) LIMITED**  
**MR. LALIT KUMAR AGGARWAL – VICE CHAIRMAN & WHOLE TIME DIRECTOR - SIGNATUREGLOBAL (INDIA) LIMITED**  
**MR. RAVI AGGARWAL – MANAGING DIRECTOR - SIGNATUREGLOBAL (INDIA) LIMITED**  
**MR. DEVENDER AGGARWAL – JOINT MANAGING DIRECTOR AND WHOLE-TIME DIRECTOR - SIGNATUREGLOBAL (INDIA) LIMITED**  
**MR. RAJAT KATHURIA – CHIEF EXECUTIVE OFFICER- SIGNATUREGLOBAL (INDIA) LIMITED**  
**MR. SANJEEV KUMAR SHARMA – CHIEF FINANCIAL OFFICER, - SIGNATUREGLOBAL (INDIA) LIMITED**  
**MS. PREETIKA SINGH – INVESTOR RELATIONS - SIGNATUREGLOBAL (INDIA) LIMITED**

**MODERATOR:**      **MR. SAISHWAR RAVEKAR – ICICI SECURITIES**

**Moderator:** Ladies and gentlemen, good day and welcome to Signatureglobal (India) Limited Q3 FY25 Earnings Conference Call hosted by ICICI Securities.

As a reminder, all participant lines will be in the listen-only mode and there will be an opportunity for you to ask questions after the presentation concludes. Should you need assistance during the conference call, please signal an operator by pressing ‘\*’ then ‘0’ on your touchtone phone. Please note that this conference is being recorded.

I now hand the conference over to Mr. Saishwar Ravekar from ICICI Securities. Thank you, and over to you sir.

**Saishwar Ravekar:** Good morning, everyone. On behalf of ICICI Securities, I would like to welcome everyone to the call today.

Today, from the Management of Signature Global, we have with us Mr. Pradeep Kumar Aggarwal –Chairman and Whole-Time Director, Mr. Lalit Kumar Aggarwal – Vice Chairman and Whole-Time Director, Mr. Ravi Aggarwal – Managing Director, Mr. Devender Aggarwal – Joint Managing Director and Whole-Time Director, Mr. Rajat Kathuria – Chief Executive Officer, Mr. Sanjeev Kumar Sharma – Chief Financial Officer, and Ms. Preetika Singh – Investor Relations.

I would now like to hand over the call to the Management for their “Opening Remarks.” Over to you, sir. Thank you.

**Pradeep Kumar Aggarwal:** Good morning everyone. Welcome to the third quarter and nine months financial year 2025 Earnings Conference Call of Signature Global. I am happy to discuss our "Operational and Financial Performance" with you today. I trust you have had the opportunity to review our “Investor Presentation,” and the “Results Press Release.”

The Indian real estate sector is witnessing great time encouraged by recent policy development. With the Union Budget 2025, the Government indicates support for housing sector growth with an allocation of Rs. 54,832 crore for Pradhan Mantri Awas Yojana and Rs. 1 lakh crore for Urban Challenge Fund allocation to transform cities into growth hubs and 15,000 crore fund launched to complete a 1 lakh additional unit under the SWAMIH Fund 2.0.

Adding to this positive energy, the RBI recent decision to reduce the repo rate by 25 basis point to 6.25% is expected to enhance home loan affordability, particularly benefiting the affordable and mid-income housing segment. These developments are particularly significant as they align with the increasing housing demand we are witnessing across key markets.

This supportive macro environment is especially evident in the Delhi NCR region where infrastructure development is reshaping the real estate landscape. The transformation of the

South Gurugram, particularly along with the SPR and Sohna corridor had remarkable. These areas have emerged a preferred destination for homebuyers driven by the improved connectivity, social infrastructure and planned development. This growth trajectory align perfectly with our strategic focus on these high potential markets as demonstrated by our overwhelming responses to our recent launches in these areas.

Let me share our “Financial Highlight” for 9 months FY '25:

We have achieved a strong pre-sale of INR 128 billion in the entire calendar year 2024, the booked profit after tax of the Rs. 40 crore in 9-month FY '25.

Also, we have our best ever 9-month performance with the pre-sale of INR 86.7 billion, representing an impressive 178% growth year-on-year, and this exponential performance was driven by successful launches including Titanium SPR and Daxin Vistas on Sohna Corridor.

Our operational and financial performance underscores our dedication to delivering quality products in mid-income housing and premium segments. Our strategy continues to focus on offering that right product at the right price point in the right location. A combination has always supported our market position.

With that, I would like to conclude my remarks and hand over to our CEO – Mr. Rajat Kathuria, who will take you through our detailed financial performance. Thank you for your attention.

**Rajat Kathuria:**

Thank you, Pradeepji. Good morning, everyone, and thanks for taking out time this morning for our Investor and Quarterly Results.

So, like in the past, you know, the core of our strategy has always been to focus on mid-income housing. We have kept our performance on the same lines. We are keeping our focus on mid-income housing.

By and large, the consumption trends remain quite steady. And our hypothesis that supply creation does lead to demand creation is kind of holding good because during these nine months also, we have launched several new projects across our core markets.

Now, whether this was project by the name of Titanium SPR or DAXIN in the Sohna Market or City of Colors in Manesar or Twin Tower DXP, which is just next to the Dwarka Expressway, so, all of these core markets, we have created a sustained supply. We have come up with projects, you know, one after the other in tandem. And that has resulted in very strong demand creation.

By and large, all these projects have shown fairly good sort of, you know, customer enthusiasm and participation. So, a lot of our sales have been driven out of this new supply which we have created. And to add to that point, even in our previous projects, we have very little unsold

inventory. So, that thesis that, you know, if you come up with projects at the rightful sort of price points and capital value per unit, there is ample and more demand, you know, for these units.

So, even for the nine-month period, if you look at some numbers, we have roughly sold around 3,500 odd units with an average ticket size of about 2.5 crores. With the quality of product and the location of these projects, the price point is very well accepted in the local market. And given that the units are being offered from a fairly large and developer with a strong track record, we receive good traction from the customers.

If you look at numbers in terms of pre-sales, for the previous quarter, we did about 27.7 billion. All these amounts are in INR billion. So, for the quarter, it was 27.7. For the first nine months, it was close to 86.7 billion. And most interestingly, if you look at the trailing 12 months, which is the full calendar year 2024, the numbers stood at some 128.8 billion, which shows that we have crossed comfortable 1,000 crores per month sort of sales performance.

While this was the overall quantum, in terms of realizations, if you look at it, our average per square foot realization was in excess of Rs. 12,700-odd per square foot. At a portfolio level, this is roughly 8% higher than what we achieved for the full financial year, which, like for FY '24, that number was closer to 11,700.

So, the pace of increase is slower, but still given that there is a lot of demand for mid-income homes, we are still seeing a price rise happening in the market. These numbers are at a portfolio level. Even at project level for us, we have seen similar sort of trends in terms of project level price increases, which we have managed to pass on to the customers during this period.

Our collections are improving on a quarterly basis. For this nine-month period, the overall collection was higher than INR 32 billion. And interestingly, we have created a good surplus. Our operating surplus after paying taxes is almost now touching 40% of the collections. It was 38% to be precise. But on this 32 odd billion of collections, we have created a surplus which was in excess of 12 billion, which was deployed quite evenly between new business developments, which is effectively land acquisition or land-related advances, or towards net debt reduction and debt servicing.

So, during these nine months, we added about close to 3 million square foot of developable area in Sector 37D, which is again one of our core markets. After these nine months also, during this quarter, we have announced it in the month of January that we have acquired another 16 acres of land, adding another 2.7 million square foot of space in Sector 71. This land was earlier held under a collaboration agreement which we have now acquired.

But getting back on the surplus side, out of this 1,200 odd crores or Rs. 12 billion of surplus, about 570 crores stroke 5.7 billion went towards land acquisition, about 4.2 billion went towards reduction in net debt and about 2 billion went towards debt servicing.

So, this is the reason you will see that, you know, our net debt has also fallen. Despite growing operations, growing pre-sales numbers, growth in revenue recognitions for completions, you know, you will see that our net debt number is kind of gradually on an year-on-year basis is kind of getting down.

Now, while net debt is going down, our portfolio remains fairly robust. Till date, we have completed projects equivalent to about 13.5 million square foot. There is another 11 million square foot which is at an advanced stages of completion. At the start of the year, this number was closer to 16 million. We have come down to 11 million now. And over the next five to six quarters, you know, this entire 11 million square foot should be getting completed.

Besides this, there is another 35 million square foot which is either at early stages of launches or it is yet to be launched. So, there is about 13.5 million square foot, which we have launched, you know, over the last calendar year. So, even if you look at the launches during this calendar year, we have done launches closer to almost 180 billion. This includes January to March 24 as well. So, this 13.5 odd million square foot is fairly early in terms of its life cycle.

But besides this also, there is another 21.6 million land, you know, land stage sort of inventory, which we are sitting on, which has a staggering GDV potential of about INR 350 billion. So, we still have a good amount of, you know, unlaunched projects, which we launch basis market conditions and hopefully over the next, you know, 2, 2.5 years.

If you look at the financial performance basis completions, prior to that, we will just, as of today, stick with our guidance whether it's in terms of launches where we have done launches worth 135 billion over the first nine months. So, we are hopeful, and we are keeping the launch number constant. Our pre-sales, which is at 87 billion, we hope to comfortably surpass 100 billion on that front. On collections and completion basis revenue recognition also, we are expecting a fairly good quarter and hence we kept the guidance constant at 60 billion and at 38 billion, respectively.

In terms of the profitability of the products being sold, we are maintaining that the implied EBITDA margin of all these sales which is currently happening will be at 35% and hence will yield a very strong PAT level margin for the company.

Besides that, in terms of revenue recognized, we roughly completed around 2.7 million square foot. And approximately the realization per square foot on the inventory which got completed and hence is getting reflected in the P&L account was sold at about Rs. 7,000 a foot. So, there is a huge difference and hence there is a delta in the underlying profitability.

So, at this Rs. 7,000-foot sort of product, which kind of got completed, we have done revenue recognition of close to 20 billion, on which the GP margin was at 27%, EBITDA was at 12%,

and, you know, we have started coming onto a positive zone in the PAT, at a PAT level. So we did, you know, a positive PAT of about 40 crores on this.

On the net debt number as well, we are very hopeful of sticking to the guidance where our net debt should stay lower than 0.5x the operating surplus created by the company on an annualized basis. So, just during these nine months also, we have created a surplus of about 12 billion, while the net debt stood at 7.4 billion. So, you know, on an annualized basis, we expect the operating surplus to be much higher and net debt to be lower than the current levels by the end of the year. So, hence that guidance should get met.

In terms of stock performance, of course, I think 2024 was a good year. Markets are quite choppy, you know, for the last two to three months. But on our calendar year 24, from 1st of January till 31st of December, we have almost delivered about, you know, 50% sort of returns on the stock. There has been very good support from the foreign institutional investors, and we continue to see support from the domestic investors as well.

So, by and large, we are sticking to a strategy of mid-income housing, working on a build-to-sell model. We feel that Gurgaon market is achieving, can achieve much higher scale. In some manner, you know, we are working on category creation rather than just looking at it as what's the market and being what are shared. There is like a full host of category of mid-income homes being created and with strong supply creation, you know, demand is kind of falling through.

One added positive at this stage is that, you know, in Delhi, recently, we saw BJP government kind of coming and the market anticipation is that, so when we talk of Delhi NCR, usually a lot of development has happened either in Gurgaon or in Noida. And this is for almost last two decades, you know, ever since the Foreign Direct Investment in real estate was opened up back in 2005.

Delhi capital region has not seen a lot of new developments, whether it be office spaces or residential spaces. And a lot of that development was happening on the outskirts. But the market anticipation is that, you know, with today, BJP government both in center and at the state level, the policy framework should enable development within Delhi, which has a lot of land closer to some of very large, you know, middle-income housing areas like Dwarka or Rohini.

There is a lot of land abutting it, which is in Delhi, but it was not seeing any development. But we are hopeful that policy framework should enable development in those regions. And, you know, we will try and participate in that development within the Delhi city, which looks like a fairly big opportunity to us as of today.

So, these are the broad comments. I am happy to answer to any questions which you may have.

- Moderator:** Thank you very much, sir. We will now begin with the question-and-answer session. Anyone who wishes to ask questions may press "\*" and "1" on their touchstone phone. If you wish to withdraw yourself from the question queue, you may press "\*" and "2". Participants are requested to use only handsets while asking a question. Ladies and gentlemen, we will wait for a moment while the question queue assembles. You may please press "\*" and "1" to ask questions. The first question is from the line of Pritesh Sheth from Axis Capital. Please go ahead.
- Pritesh Sheth:** Yes, thank you for the opportunity. And I think congrats on a great nine months, meeting most of the guidance across parameters. Just first question on, you know, cash flows where probably only metric where we seem to be lagging a bit. So, you know, how has been Q4 till date? I mean, one, one-and-a-half months already through that, you know, and what giving you confidence of achieving that 6,000 crore guidance? Is it like already we have started getting good chunk of cash flows or it's going to be back ended with the kind of completions which are expected in Q4? So, your thoughts on cash flows or collections, I would rather say.
- Rajat Kathuria:** So, Pritesh, thanks for the question. So, Pritesh, it's a mix of both the factors. There are quite a few completions which are lined up for this quarter and collections in general are improving, you know, at a steady pace on a quarter-on-quarter basis. So, you know, both of these things are keeping us confident to keep the guidance constant. And even at a more fundamental level, I wouldn't say all, but the bulk of the sales which we have done on a life-to-date basis are mostly on a construction-linked plan basis, besides very few aberrations.
- So, effectively, see, if sales are happening, collections are bound to happen. And a lot of sales we have done is towards the end of some of the previous quarters. Like, you know, in the June quarter, it was a lot towards the end of June, likewise in September, while the previous quarter was quite well spread. So, we expect collections to improve, you know, significantly during this quarter and that's why we have kept the guidance number constant.
- Pritesh Sheth:** Got it. Just a small follow-up on that. So, you know, probably till now, if I see monthly run rate was roughly 300-odd crores of collections every month, has that already started increasing to, let's say, 400-500 crores a month for Jan or probably will still be back-ended in that sense in the quarter?
- Rajat Kathuria:** Pritesh, I prefer not to spell out numbers beyond what we have released. But yes, I think for this quarter, the collections will be much higher than the previous one.
- Pritesh Sheth:** Fair enough. Got it. And second, on the diversification bit beyond Gurgaon, obviously you stated that Gurgaon has a lot of opportunity, but Delhi is kind of now opening up as an opportunity for us. So, what's the scope for us in terms of development there? Would we be looking at the land pooling policy as a scope of development or we will be going for redevelopment of those old colonies which the new government is probably targeting to give approvals on? So, what's the sense on that?



**Rajat Kathuria:** So, see, policy framework, first and foremost, will take shape. So, there are a lot of areas where greenfield developments are possible. So, Delhi is broken up into newer zones where there is still a lot of open areas. So, it will throw up a lot of opportunities on the greenfield development site. And you know, what we expect or anticipate for the company is like in Gurgaon, you know, we have picked up three markets where we have three micro markets where we do kind of a sustained supply.

Hopefully in times to come in Delhi also, you know, we will pick more than one kind of micro market where we will again try to capture like a significant position so that, you know, we stay relevant within that micro market and work over there on a longer span of time. So hopefully, you know, it will add a couple of micro markets for us where, you know, we create positions and do sustained supply of products.

**Pritesh Sheth:** Sure, sir. But just one small follow-up again there. I mean, we haven't seen too much of potential in what Delhi presents as a residential real estate. You know, maybe four or five years down the line, do you expect Delhi for you would be as big as what it is, Gurgaon right now? Or probably, you know, even if it's half of it, you will be happy with that kind of number from Delhi?

**Rajat Kathuria:** So, Pritesh, we have never seen or rather no one seen action ever in Delhi because there was no relevant kind of bylaws through which someone could have developed new land. You know, DDA was always auctioning very few parcels of land which were very expensive and hence, you know, doing mid-income housing was not very doable. You know, these were smaller parcels of land of one, two, three acres, five acres. And larger parcels were often developed by DDA in an aggressive way till a point in time. But somewhere last, you know, one or two decades, DDA has not done a lot of development, a lot of open, as in, you know, private land has not come into development.

So, to answer your point, it's a little premature to say how large will it become, but definitely this is like a sizable sort of, you know, an opportunity. It could be anything, you know, whether it be half times the existing signature or becomes one time the existing signature. You know, it's tough to say at this stage, but yes, this is like something which is meaningful. This will not be like, you know, seeding a new market by buying, you know, 10, 15, 20 acres of land. It's not that sort of a scenario we are talking about here.

**Pritesh Sheth:** Sure, got it. That's pretty helpful. That's it from my side and all the best.

**Rajat Kathuria:** Thank you, Pritesh.

**Moderator:** Thank you. A reminder to all the participants to please press "\*" and "1" to ask questions. The next question is from the line of Deepak Poddar from Sapphire Capital. Please go ahead.

- Deepak Poddar:** Yes. Very good morning, sir. And thank you very much for this opportunity. So, just wanted to understand, I think in the presentation and in the speech also, you mentioned that we aim to deliver these ongoing projects in coming five to six quarters, right?
- Rajat Kathuria:** Yes, that's correct.
- Deepak Poddar:** So, that is about 11 million square feet odd. So, what would be the value of those 11 million square feet in rupees crores?
- Rajat Kathuria:** So, this will be between 7,000 to 8,000 crores.
- Deepak Poddar:** So, at ASP of 7,000 to 8,000 crores. So, what effectively it means that this total value stands at which we expect to deliver is close to about 9,000 crores, right?
- Rajat Kathuria:** No, it's, yes, closer to 7 to 8,000 crores, you know, what effectively will be the output of this 11 billion square foot. Closer to 8,000 odd crores.
- Deepak Poddar:** 8,000 crores. So, out of this 8,000 crores, you expect around, I mean, what, 1,800 crores to be realized in this quarter itself? I mean, because we are already halfway through the quarter, right? I mean, you would have a good visibility because you are maintaining your guidance of 3,800 crores in this year. 2,000 we have already done in nine months.
- Rajat Kathuria:** So, Deepak, see, in terms of completions, we are quite advanced on multiple projects. But, you know, often in terms of revenue recognition, it's quite a binary situation because at the end of the quarter, you know, you should have completed and collected more than 90% from the customers. So, it tends to stay binary.
- By and large, this kind of completion is happening, you know, within the 12-month span. Whether revenue recognition happens before 12 months or a little after 12 months is something, you know, we don't ourselves know till the time, you know, the quarter ends and we take stock of it. But our activity level has been there to kind of achieve these kind of completion targets.
- Deepak Poddar:** Okay. And what sort of revenue recognition we are targeting for next year, FY '26?
- Rajat Kathuria:** FY '26, a little early to comment, but yes, it would be at least 50%, you know, 40 to 50% higher than what we will end up achieving for this year. At least 40% higher, if not more.
- Deepak Poddar:** At least 40% higher versus FY '25.
- Rajat Kathuria:** Yes.

**Deepak Poddar:** And just one last thing on your, I mean, we are talking about embedded EBITDA margin of 35% on current sales, right?

**Rajat Kathuria:** Yes.

**Deepak Poddar:** So, I mean, but there is always a huge difference between what you report versus what is embedded. I mean, in future, will we ever see a convergence of your embedded versus your reported margins? I mean, any thought process on that would be helpful. I know, I mean, current, whatever, nine months we have done, it's done at a lower ASP of 7,000-odd. And these embedded, what you are talking about, is at 11,000, maybe 11, 12,000 per square feet. But ideally, when this pre-sales was happened, at that time also, embedded margin was at least 20-25%, right? But it doesn't translate to your reported EBITDA margin. Yes. So, thought...

**Rajat Kathuria:** That's a very good question, Deepak. And I will also try to answer it in a very fundamental or layman way that, see, our numbers have grown almost in a J-shaped manner over the last three to four years. What you are seeing in terms of revenue recognition is mostly the size and scale of the company which existed about 3 to 4 years ago.

However, a lot of SG&A expenses, which you see pertain to the current scale of performance. That's why while the gross margins are at 27-28%, if we were still operating, you know, at those kind of scale in terms of pre-sales today, let's say if we were doing hypothetically, let's say, you know, 25-30% of the sales which we are currently doing, you know, probably our SG&A expenses would have been much lower and you would have seen an EBITDA margin anywhere between 15 to 20, more closer to 20%.

But since at revenue recognition level and gross profit level, we are seeing what the company was when these projects were launched three to four years ago, right? Completion cycle is at least four years in a construction business. But your SG&A expenses are basis the current level of operations.

So, that's why it's kind of a double whammy in terms of the reported numbers that for a company which has grown so fast but courtesy of the revenue recognition policy, which makes revenue recognition quite back-ended in nature, you know, it will take some more time before you will see a good surge in the profitability levels. And yes, there will need to be some convergence between the revenue recognized and the pre-sales being done.

And I will add to it, even in terms of volume, if you will see, like in terms of pre-sales, we have sold close to 7 million square foot. During the nine months itself, we have completed about 2.7. So, even if you were to extrapolate this 2.7 number for the year, you know, we are completing close to 4 million, selling 7 million. So, the difference is, you know, maybe not as high as it is in value terms. Because value terms, you know, if you will see the current sales are at Rs. 12,000 or close to Rs. 13,000 a foot. Completion is of Rs. 7,000 product.

So, you know, a couple of these things are adding up and compounding this lower number on EBITDA and profitability side which you are seeing. And that's why we are being extremely cautious while giving these implied profitability assumptions in our public sort of documents.

**Deepak Poddar:** Correct. But this scale-up will continue to happen, right? I mean, currently we are looking to deliver 11 million square feet, and the launches and forthcoming project is close to about 35 million square feet. So, we will continue to, I mean, we will continue to scale-up, right, our business. And that is the right thing to do. So, ideally, this SG&A expense will keep coming, right? I mean, so your convergence between your reported and EBITDA will take a lot of time, ideally.

**Rajat Kathuria:** See, convergence is happening or will happen, but yes, we feel it's good if, you know, convergence doesn't happen too fast because it basically represents that a lot of underlying growth is taking place in the company, while, you know, completion happens in its own way. But the other part is that, see, pricing also moved quite swiftly in the Gurgaon market over the last one or two years which is kind of stabilizing.

So, even in value terms, we don't foresee in the next couple of years, prices to double from the current level. Yes, they will grow because there is still a lot of demand for the product. But we have kept everything, we have kind of disclosed everything, whether it be pre-sales, imply profitability to actually revenue recognition. And that's why it's important to read in between the lines while taking calls of investments.

**Deepak Poddar:** And when we do expect for this, I mean, 10-11,000 realization to start hitting? I mean, currently we are at about whatever revenue recognition is happening is for 7,000 kind of realization, right? So, how many quarters we are away, I mean, to start seeing this 10- 11,000 kind of a realization?

**Rajat Kathuria:** See, our immediate target is to complete the 11 million square foot portfolio. Okay. So, that will happen over the next five to six quarters. While that has happened, see, this year we launched a couple of large township projects, whether it be DAXIN, there were certain plotted development within that, or within City of Colors, you know, there is quite a bit of, you know, plotted areas which has been sold. So, the profitability level on these products is good and they take lesser time to complete. So, I think once we have completed this 11 million square foot around immediately thereafter, you will see completion of some of these plotted developments taking place, which will have higher profitability.

**Deepak Poddar:** Which will have higher profitability, and this 11 million square, you already mentioned it's at 7,000 only. I mean, next four, five quarters, right?

**Rajat Kathuria:** No, it will be on average somewhat higher. But yes, this still comprises of projects which we sold under the affordable housing policy or where we would have sold mid-income homes in

Sohna or in peripheral markets of Gurgaon. So, yes, I think this will be a mix of all of these products.

**Deepak Poddar:** Understood. And just one final question, I mean, for the next year, then FY '26, so what sort of reported EBITDA margin range one should look at, I mean, after considering all this SG&A expense coming through?

**Rajat Kathuria:** We can compute that and separately, you know, you can write to us and we will respond to that.

**Deepak Poddar:** Okay, fair enough, I think that would be it from my side. All the very best to you. Thank you so much.

**Rajat Kathuria:** Thank you very much.

**Moderator:** Thank you, sir. Participants, you may please press "\*" and "1" to ask questions. We will take the next question from the line of Adhidev Chattopadhyay from ICICI Securities. Please go ahead.

**Adhidev Chattopadhyay:** Yes, good morning, everyone. Thanks for the opportunity. So, if you just, Rajat, if you just tell us now on the launch plans for the next two or three quarters, how you are looking to phase out, especially in Sohna and Sector 71. And if any other new markets, micro markets and Gurgaon are on the anvil. And also, what is the pending cumulative GDV of the entire projects we have on hand currently? Yes, that is the first question.

**Rajat Kathuria:** Sure, Adhidev. So, see, the two larger launches which will be coming up will be one in 37D. There is about 14 acres of land, about 3 million plus, you know, square foot of area which will come up. That's a fairly large project which will launch.

Even in Sector 71, Adhidev, we will be doing Phase 2 of Titanium. So, there was always like an unlaunched portion. There are new, almost like five new tasks which are expected to be launched over there. So, about 1.6 to 1.7 million square foot of areas getting launched in sector 71. And even in Sohna market, you know, we have been gradually adding up supply of the independent floors, which we have done over the last three to four months. So, in all these three markets, there is sustained supply.

In addition to that, there are some more smaller sort of areas which are kind of getting launched. But most of us apply over the next, you know, six to nine months or at least six months, you will see in some of these key micro markets which are performing as desired.

**Adhidev Chattopadhyay:** Sure. And the second part on the pending GDV of whatever land we have, right? Any ballpark number? It's like a total of 50,000 crores or something. Any number you have in mind?

- Rajat Kathuria:** So, the unlaunched portion of our land resource is closer to 21.5 million square foot, which in our view should fetch a GDV of close to 350 billion.
- Adhidev Chattopadhyay:** Okay, this is apart from what we have done. Okay. So, and just then on that follow-up on our land bank replenishment, right? And obviously, you talked about the possibility of expanding into the Delhi market as well. So, in terms of land bank addition, what is the sort of GDP additions you will be looking at annually from here on? So, now that we are crossing almost 10,000 crores this year. And what is the annual sort of land spend also you are looking to do? If you could just help us understand that part. Yes.
- Rajat Kathuria:** So, if you look at the last nine-month trend only, Adhidev, so, out of the surplus, about half the surplus went into land acquisition. So about 12 billion, we created a surplus. About 47% of that was deployed towards land acquisition. If you look at the nine-month pre-sale in volume terms was closer to 7 million square foot.
- But if you look at the land aggregation over the 10-month span, including the month of January because, see, this can't be done on a monthly basis. We have added, like, closer to 3 million in 37D, about 2.7 in, you know, 71. So, about 5.7 million of replenishment has also happened. So, we stay put on that target that we keep replenishing our land as we are selling it in Gurgaon and peripheral areas.
- Delhi is absolutely like, you know, a new plan. I would say no one had anything in Delhi. But yes, you know, since we are local in this market, you know, we will be quick to add on to the opportunity which the market will throw for real estate developers.
- Adhidev Chattopadhyay:** Okay. So, it is safe to say excluding Delhi, right, 1,500 to 2,000 crores would suffice for us in terms of the land bank spend for the next couple of years on an annual basis? Is it a number or it could go a little higher depending on our growth aspirations?
- Rajat Kathuria:** No, for Gurgaon, we don't need to go higher. For Gurgaon, I think up to 1,500 is like a fairly good sort of target.
- Adhidev Chattopadhyay:** Sure. And final question on how the health of the Gurgaon market is, right? Is there any segment where you are seeing things are doing better than the other in terms of the demand? This is just a generic question, I know, but any segment, any ticket size, any pricing, any micro market which is doing faring better, where you see demand is more buoyant as compared to the other ones? Yes.
- Rajat Kathuria:** So, Adhidev, I prefer to speak for, you know, on our behalf. So, the segments we are operating wherein mid-income housing is at the core of the strategy. And you know, we have done some bit of experimentation, you could say. We have done products which are more towards the premium side.

We have also done slightly larger size products, whether it be DAXIN or City of Colors. And we have seen fairly good response on both of these sort of product expansions which we have done. But we are seeing demands for consumption to be fairly steady. If you are launching products at rightful sort of price points, it's kind of staying steady. And we prefer to just kind of keep doing it. In general, we feel the market is doing reasonable. The price movement upwards has slowed down and transaction volumes are doing good.

- Adhidev Chattopadhyay:** Sure. That is pretty helpful. Yes. I will come back if I have more questions here. Thank you.
- Moderator:** Thank you. We will take the next question from the line of Abhishek Khanna from Kotak Securities. Please go ahead.
- Abhishek Khanna:** Hi, Rajat. I just wanted to check for the Manesar launch that you did in the current quarter, what was the contribution to your sales? 1.5 million square feet that you launched.
- Rajat Kathuria:** I can get you the exact number, but it was closer to 700-800 odd crores was the kind of PCLC we recorded out of the Manesar project. I cannot give clearly that number, but it was meaningful sales which has happened.
- Abhishek Khanna:** Sure. I just want to understand, was this plotted developments, industrial plots, what exactly was this in the form of?
- Rajat Kathuria:** In the form of as in?
- Abhishek Khanna:** Are these low-rise apartments that you sold or were these plots that you sold, the 7-800 crores that you are talking of in Manesar?
- Rajat Kathuria:** So, Abhishek, see, we have done two large township launches during this nine months span. So, in the Sohna Market, the project is called DAXIN, wherein we launched two separate products. One is, you know, low-rise independent floors by the name of DAXIN Vistas. And second is industrial plots just adjoining to it.

So, it's a fairly large, very well sort of planned development just on the periphery of Gurgaon. So, the housing in DAXIN is something which we are developing and selling, whereas industrial plots are just being sold as plots. These are developed plots with basic infrastructure being laid out by the company and the development is expected to be done by the consumer.

The second project which we launched in Manesar is called City of Colors. Again, fairly large, about 129 acres. In that market, we have just sold it as plots, whether they be for residential use or industrial use. We are going to do only basic infrastructure development and sell it.

- Abhishek Khanna:** Got it. Just one more clarification on this Manesar. While you say the land piece is about 150 acres, the launch potential or the development potential, there is about 2 million square feet. That seems fairly low on FSI less than even half if I think, right? Is there something that I am calculating wrong or is that how it is?
- Rajat Kathuria:** Because we are just selling it as plots, Abhishek. We are not developing it. Hence, that's the plotted...
- Abhishek Khanna:** The size will be lower than half or so.
- Rajat Kathuria:** That's the plotted land potential, no? That's without any development taking place. And within that project, as we speak, during the nine-month period, our sale was about 920-odd crores from just sale of plots. We are not going to develop any area on top of these plots. And that's why the FSI potential is low from a company perspective.
- Abhishek Khanna:** But just for clarification, is the FSI potential not 1 is to 1, as in 43,500 into 1? Is that not how it should be? Or is it even...
- Rajat Kathuria:** No, you lay out basic infrastructure, no? So, on a per acre basis, depending on efficiency of the plot, you will not get more than, let's say, 3,100 to 3,200 odd square yards. So, out of 4,840 square yards per acre, you will probably be able to sell plots which will be in that range of 3,000 to 3,200 yards. The rest of the area will go in circulation and services.
- Abhishek Khanna:** Got it. Thank you. That is helpful. The second question that I had was Sohna. Do you have the approvals for launching the fourth floor or are we still awaiting clarity on that front?
- Rajat Kathuria:** No, the policy is absolutely clear and we have those approvals in place.
- Abhishek Khanna:** Got it. And have we also started selling those four floors in the launched area that we have?
- Rajat Kathuria:** Absolutely yes.
- Abhishek Khanna:** Okay, perfect. And the last one that I had, for all the approvals that you spoke of in the next six to nine months, which includes 37 and 71, do you already have approvals for any of them? Are these extensions of already approved projects or would you require RERA approvals for all of them separately?
- Rajat Kathuria:** So, RERA approvals are, of course, required. But we are at fairly advanced stages of approval. So, like both of these projects in Gurgaon context, you know, they are licensed projects, you know, at very advanced stages of planning and approvals. So, given the stage we are, we are very confident, you know, that these launches will happen in a short one or two quarters, we will be able to launch these projects.



- Abhishek Khanna:** Okay, perfect. That is helpful. Thanks a lot.
- Moderator:** Thank you. The next question is from the line of Ayushi, an individual investor. Please go ahead.
- Ayushi:** Hi, sir. So, while you have already touched upon this to a certain extent, my question to you is that with the change in government, what impact do you anticipate on your operations and the overall ease of doing business in the real estate sector? And given the evolving policy landscape, how would you expand it to the Delhi geography? And what key policy or regulatory changes would you request from the government to support your growth in this new geography?
- Rajat Kathuria:** So, Ayushi, thanks for the question. So, see, as far as the Gurgaon market is concerned, you know, there is nothing new or nothing different which we anticipate. The policy framework is quite clear in terms of kinds of development which can take place in the Gurgaon market. So, whatever land we currently own, we have a plan in place on how to develop it or to put it into production.
- What has changed? Now, since land is a state subject, you know, every state has its own set of bylaws as far as the development of land-related policies are concerned. And Delhi being a separate state, but the situation is that, you know, in Delhi, for any new development-related policies to come into force, there is a role of both central government as well as the state government.
- Now the opportunity here is that since we have the same, you know, party ruling the center as well as the state, the anticipation of the market is that Delhi should see rightful regulatory changes in the policy framework so that real estate development becomes more feasible or doable. And that's where the opportunity lies.
- So, once that takes shape, see, Delhi is such a popular state and if you have visited or been in Delhi, there have been very few newer developments which have happened within Delhi. So, there is availability of land. You know, there is a lot of urban consumer who is kind of, you know, staying within Delhi. One needs to have the rightful framework to develop a product. So, that link is missing, which, you know, we all are hoping that will start taking shape.
- Ayushi:** So, sir, there is enough opportunity for everyone, even with the competition that you will probably see in Delhi being the capital.
- Rajat Kathuria:** We do expect competition in the market.
- Ayushi:** Okay. And how do we plan on dealing with that?
- Rajat Kathuria:** So, see, Ayushi, we are sitting in this market. We have a lot of competence and capability right from the start of identifying land till the time of handing over keys to our customer. So, every

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key step, we are very well-poised. We have probably the best of teams to kind of handle that situation. We are today almost close to 1,200-odd people working with Signature.

So, you know, local and real estate somewhere, you know, does is kind of, you know, localized business, you know, understanding customer preferences, understanding customer needs, ability to create supply to address those needs. You know, a lot of that understanding is very localized. And since we have good capabilities, we are fairly confident to work on this opportunity.

So, it's very early to kind of anticipate a lot of competition and start fearing it. It's almost the other way around that there is such a big opportunity. We feel that if a lot of people participate, there is work for quite a few players to work on that opportunity.

**Ayushi:** Okay, sir. Thank you. Thank you and all the best for your next phase.

**Rajat Kathuria:** Thank you.

**Moderator:** Thank you. Ladies and gentlemen, as there are no further questions, we now conclude the Q&A session. Thank you, members of the management. On behalf of ICICI Securities, that concludes this conference. We thank you for joining us and you may now disconnect your lines. Thank you.