### **AIMCO PESTICIDES LIMITED**

(AN ISO 9001 : 2015, 14001 : 2015, 45001 : 2018 CERTIFIED) H. O.: "AIMCO HOUSE", 8th Road, P.B. NO. 6822, Santacruz (E), Mumbai - 400 055. (India) Tel : +91-22-6760 4000 • Fax : +91-22-6760 4060 / 70 E-mail : aimco@aimcopesticides.com • Web Site : www.aimcopesticides.com CIN NO. L 24210MH1987PLC044362



Ref.: APL/CO/BSE/12/2024-25

May 31, 2024

To, **The Department of Corporate Services** BSE Limited P. J. Towers, 1<sup>st</sup> Floor, Dalal Street, Mumbai – 400 001

Dear Sir / Madam,

#### Subject: Investor Presentation

### Reference: Aimco Pesticides Limited (Scrip Code - 524288)

Please find enclosed herewith the copy of the Investor Presentation of the Company for the Fourth Quarter and Financial Year ended March 31, 2024 highlighting the performance and recent developments of the Company.

This is for your information and record.

Thanking You.

For Aimco Pesticides Limited

Reema Manoj Vara Company Secretary and Compliance Officer ACS No. 71824

Encl.: As above



### AIMCO PESTICIDES LIMITED

Regd. Office : B1/1, M.I.D.C. Industrial Area, Lote Parshuram, P.B. No. 9, Village Awashi, Dist. Ratnagiri - 415 707, Maharashtra Phone : (02356) 272136 / 272137 / 272138



# A Green Ethos A Golden Harvest

Q4 & FY24 Earnings Presentation, May 2024

AIMCO PESTICIDE

**AIMCO** 

AIMCO PESTICIDES LTD.

### AIMCO PESTICIDES LIMITED

BSE : AIMCOPEST | 524288 Bloomberg : AIM:IN

# **Q4FY24 Financial Statement Summary**

Consolidated Profit and Loss Summary

PARTICULARS (IN ₹ CRORES)	<b>Q4FY24</b> AUDITED	Q3FY24 UNAUDITED	<b>Q4FY23</b> AUDITED	ΥΟΥ%
Revenue from Operations	36.68	44.13	41.51	-12%
Total Income	37.21	44.39	41.65	-11%
Total Operating Expenses	40.16	44.52	45.27	-11%
EBITDA	-3.48	-0.39	-3.37	-8%
EBITDA Margin (%)	-9.5%	-0.9%	-9.1%	-41 BPS
Interest Cost	0.53	0.53	1.67	-68%
Depreciation and Amortisation Expenses	1.09	1.09	0.95	15%
Profit Before Taxes	-5.09	-2.00	-6.38	20%
Profit After Tax	-3.83	-1.53	-4.75	19%
EPS	-4.00	-1.59	-4.96	19%

-12%

Q4FY24 REVENUE FROM OPERATIONS AT ₹ 36.68 CRORES AS COMPARED TO ₹ 41.51 CRORES IN Q4FY23

-8%

Q4FY24 EBITDA AT ₹ (3.48) CRORES AS COMPARED TO ₹ (3.37) CRORES IN Q4FY23

**19%** Q4FY24 PAT AT ₹ (3.83) CRORES AS COMPARED TO ₹ (4.75) CRORES IN Q4FY23

# **Q4 & FY24 Performance Discussion**

**Management Commentary** 

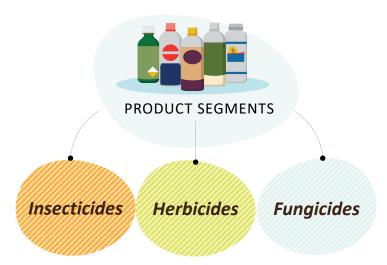
- Q4 & FY24 continues to be a challenging period for the agrochemical industry, and the overall export scenario still appears bleak.
- While there have been some price improvements in a few agrochemical molecules recently, some of our key products are yet to witness a material change.
- Key export markets such as North America, Brazil, and Australia continue to be slow for Indian manufacturers due to excessive price competition originating from China. Quite a few products are being offered by the Chinese industry at price points near the cost of production.
- The demand situation is much better than the supply-side situation currently.
- The silver lining continues to be the domestic agrochemical brand business, where AIMCO has reported decent growth in FY24 and is further expecting improvement in FY25. This is also a relatively better margin business for us.

- In line with our focus on this segment, the Company has launched a dozen new products and expanded in Kerala and Rajasthan markets.
- New product commercialization efforts are again an area where the Company has been performing well. 3 new product commercialization's are in the pipeline, where the desired purity and yields have been achieved. Their ramp-up remains subject to market conditions, product registration efforts, among other aspects. We foresee some business on this front; however, material scale-up can only be achieved in the coming financial year.
- Brands for these new molecules have also been launched for sale in domestic markets.
- Looking ahead, we are hopeful for a better demand environment on the export front while continuing our thrust on domestic front. We anticipate better performance from the coming quarter.

# Introduction

1987

INCORPORATED IN 1987 BY OUR FOUNDER MR. PRADEEP P DAVE, AIMCO PESTICIDES LIMITED (APL) IS A KEY PLAYER IN THE INDIAN AGROCHEMICALS SPACE



THE COMPANY IS INTO MANUFACTURING, MARKETING & EXPORTING TECHNICAL GRADE CHEMICALS & FORMULATIONS OF INSECTICIDES, FUNGICIDES AND HERBICIDES. Strong Export Presence

STRONG EXPORT PRESENCE WITH BUSINESS IN ~45 COUNTRIES GLOBALLY

START GOVERNMENT RECOGNIZED EXPORT HOUSE

Recognised

FOR ITS ACUMEN IN TECHNICAL GRADE CHEMICALS

IN ITS VAST HISTORY SPANNING OVER 4 DECADES, THE COMPANY HAS BEEN

CREDITED WITH INTRODUCING AND COMMERCIALIZING MANY AGROCHEMICALS IN INDIA.

> FIRST INDIAN COMPANY TO MANUFACTURE CHLORPYRIFOS & TRICLOPYR

SECOND INDIAN COMPANY TO MANUFACTURE IMIDACLOPRID AFTER BAYER INDIA

### **Corporate Ethos**

### Vision

To serve farmers on the grass root level by improving agricultural yields via our understanding and respect for natural ecological processes.

### Environmentally Conscious

The Company has pledged to attain Zero Liquid Effluent discharge status in the next three years.

### Mission

To be unparalleled in the agrochemical industry by providing farmers with the finest agro inputs via continual innovation and custom-

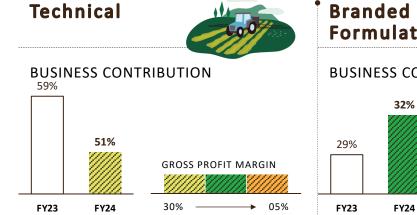
 made solutions that sustainably deliver the greatest levels of customer satisfaction.



# Aimco as of Today

- 09 Business Segments
- 10 Revenue Mix
- **11** Product Portfolio
- **12** Domestic Branded Business
- 13 Branded Formulations
- 14 Manufacturing Facility
- 15 Manufacturing Capacity
- **16** Geographical Footprint
- **17** Aimco's Value Chain
- 18 Research & Development
- 19 Management Team
- **20** Board of Directors

# **Business Segments**



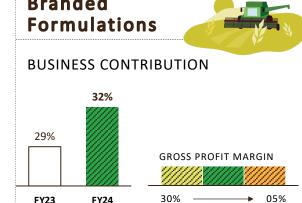
#### PRIMARY REVENUE STREAM

Captive use to develop formulations & sales to formulators in India & abroad

### GEOGRAPHICAL PRESENCE



Primarily in Australia, USA



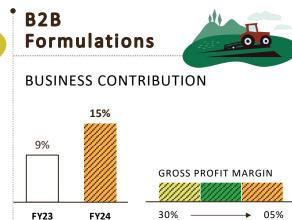
### SECONDARY REVENUE STREAM

Domestic sales of branded formulation directly to endconsumers (B2C) through our own distribution network

### **GEOGRAPHICAL PRESENCE**



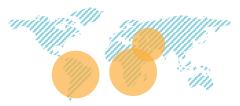
Primarily in West Bengal, Gujarat, Orrisa, Andhra Pradesh, Tamil Nadu, Madhya Pradesh, Maharashtra etc.



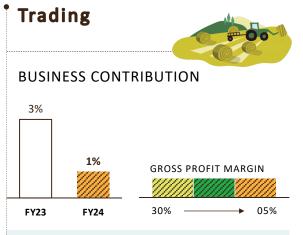
#### SECONDARY REVENUE STREAM

Formulations either sold in bulk packaging or in retail packaging

### **GEOGRAPHICAL PRESENCE**



Primarily in Brazil, Africa and Gulf Markets



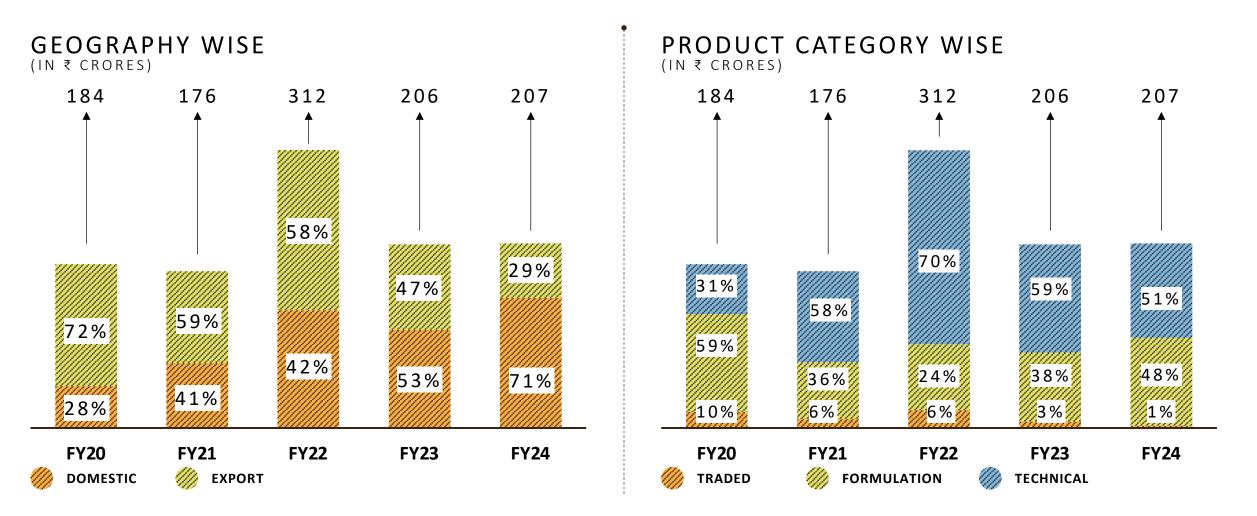
#### SECONDARY REVENUE STREAM

Trading business in our product categories

# **Business Segments** (continued)

Technical	Branded Formulations	B2B Formulations	Trading
STRATEGIES GOING FORWARD	STRATEGIES GOING FORWARD	STRATEGIES GOING FORWARD	STRATEGIES GOING FORWARD
<ul> <li>Expand production of existing products through debottlenecking in current facility</li> <li>Commercialise new products with better margin profile, competitive dynamics and opportunity size</li> <li>Drive major growth at Company level through technicals to pursue higher-blended operating margins</li> </ul>	<ul> <li>Pursue steady growth by leveraging existing strengths and brands</li> <li>Grow without stretching the working capital needs of this vertical</li> </ul>	<ul> <li>Limit bulk formulations business, and focus on profitability margin assertive business verticals</li> <li>Maintain some level of business for continuity and access to certain strategically important markets</li> </ul>	<ul> <li>Minimal opportunistic trading business</li> <li>Limit trading to a small portion of the Company's overall business</li> </ul>

# **Revenue Mix**



# **Product Portfolio**

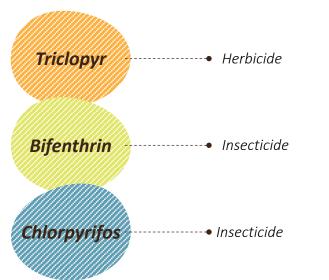
### Technical

10



Manufacturing about a dozen technical grade chemicals in Insecticides, Fungicides and Herbicides categories

KEY TECHNICAL GRADE CHEMICALS MANUFACTURED



### Formulations



# **Domestic Branded Business**

sku's Age Group of brands a 2+ Decade DP SELLING BRANDS . ANACONDA . PYRIBAN

*Presence in branded formulations since 1995 with a brief pause between 2000-04* 

# Strategy

THE COMPANY IS WORKING TOWARDS ADDING NEW MOLECULES IN ITS PORTFOLIO WHILE ALSO EXPANDING ITS GEOGRAPHICAL REACH, WITH A STRICT FOCUS ON RECEIVABLES

UNDERTAKING

RESPONSIBLE & CAUTIOUS GROWTH IN THIS SEGMENT



### MODE OF OPERATION

- BUILDING SALES OFFICES
- APPOINTING DISTRIBUTORS
- ACTIVELY MARKETING PRODUCTS

# 44

DEDICATED TEAM STRENGTH FOR MARKETING & SALES OF DOMESTIC BRANDED BUSINESS



### Expanding Geographical Reach

THE COMPANY IS WORKING TOWARDS ADDING NEW MOLECULES IN ITS PORTFOLIO WHILE ALSO EXPANDING ITS GEOGRAPHICAL REACH, WITH A STRICT FOCUS ON RECEIVABLES

## **Branded Formulations**



**BYKILL** Bifenthrin 2 EC, 2 G, 10 EC



AIMCOPRO Fipronil 5% SC



PYRIBAN

Chlorpyriphos 20% EC



### PROFENOTOX

Profenofos 50% EC



AIMCO-DDVP

Dichlorvos 6% EC



### ANACONDA 505

Chlorpyriphos 50%, Cypermethrin 5 EC

# **Manufacturing Facility**



The company operates out of one manufacturing facility located at Lote Parshuram, Ratnagiri, Maharashtra

PERSONNEL

MANUFACTURING BOTH TECHNICAL GRADE CHEMICALS AND FORMULATIONS.

1993

THIS UNIT WAS SET UP IN 1993, AS A MEASURE TO CENTRALIZE THE MANUFACTURING OPERATIONS & ENTER TECHNICAL MANUFACTURING. PRIOR TO 1993, THE COMPANY HAD 4 FORMULATIONS PLANT SPREAD THROUGHOUT THE COUNTRY. 23,000 Sq. Mt.

THIS FACILITY IS LOCATED ON A PLOT ADMEASURING ~23,000 SQ. MT., WITH ~30% LAND AVAILABLE FOR FURTHER DEVELOPMENT

# **Fully equipped**

Fully equipped manufacturing facility.

Pilot Plant facilities with capability to carry out various reactions such as - distillation, dehydration, filtration, washing, etcetera.

# **Manufacturing Capacity**

Largest Triclopyr manufacturing capacity in India and Number 3 globally.



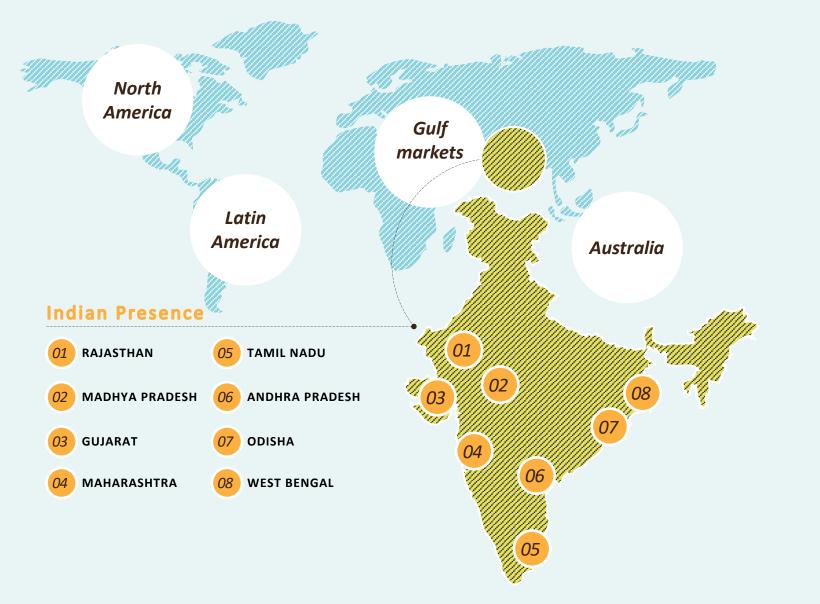
# 6,000 Tonnes

# 7,000 Kilo Liters

ANNUAL MANUFACTURING CAPACITY OF LIQUID FORMULATIONS

7,000 Tonnes ANNUAL MANUFACTURING CAPACITY OF GRANULES FORMULATIONS

# **Geographical Footprint**



### Global

MARKETS

~45 EXPORTING TO ~45 COUNTRIES IN BOTH DEVELOPED AND DEVELOPING

INTERNATIONAL SALES OFFICE

### Domestic

**b** Domestic branch offices

~785 ACTIVE DISTRIBUTORS (DOMESTIC & ABROAD)

### **Aimco's Value Chain**

Pilot

Product & Process Identification

- To start with. Aimco seeks patented compounds near expiration that fall within its area of competence
- For future product additions (technical grades of chemicals), the Company aims for at least 30 to 40% sustainable gross margins.
- The second preference is allocated to the overall & addressable market size of the product & its acceptance in the Company's strongholds globally.
- The product is selected for further study & development, provided preliminary criteria's are met.

Manufacturing & **Data Collection** 

- Lote Parshuram site is equipped with a Department of Scientific & Industrial Research. Government of India recognized Pilot Plant facility to assess the technocommercial viability of potential products.
- The Company undertakes data generation, and if necessary, GLP data is also generated according to the requirements of the country in which the product is to be registered.

Registration either of the technical, formulation or both depending upon the requirement of the market.

Product

Registration

Product registration may take anywhere between 6 months to 5 years depending upon the country.

Setting up Manufacturing Infrastructure

May take anywhere between 12 to 24 months depending upon the complexity of the product. Manufacturing

Technical

Formulation

Marketing & Distribution

# **Research & Development**

### **Department Head**

R&D department headed by Dr. Samir Dave

### Certified R&D Centre

Department of Science & Technology, GOI certified R&D Centre at Lote Parshuram factory site, since 1996.

### In-House R&D

Entirely in-house R&D developed product processes – Triclopyr Acid & Esters, Neo Nicotinoids Pesticides, among others.

Each of Aimco's current commercial product is developed & commercialized using in-house R&D.

### Team of 16+

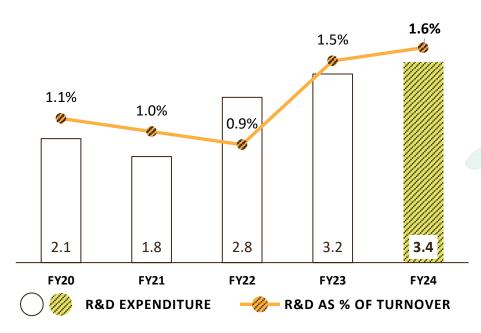
A team of 16+ chemists, scientists, and staff working in the R&D Department.

### Expanding Portfolio

Actively working towards adding molecules and expanding Aimco's technical grade chemicals portfolio.

### **Newer Formulations**

Additionally, working on developing newer & innovative formulations.



### **R&D** Focus

- Process development
- Developing technology to manufacture near patent expiry molecules
- Improvement in process efficiency, productivity and cost reductions
- Customized formulations and product development



# **Management Team**



Mr. Pradeep Dave FOUNDER & EXECUTIVE DIRECTOR

### B.Sc. (Chemistry) from MU

- Serves as the President of the Pesticides Manufacturers & Formulators Association of India (PMFAI) for 24+ years
- Chairman of the confederation of All India Small & Medium Pesticides Manufacturers Association (CAPMA)
- Under his leadership, APL became the first Indian company to manufacture Chlorpyrifos & Triclopyr technical



Dr. Samir Dave MANAGING DIRECTOR

### Qualified Ph.D. in Synthetic Organic Chemistry from MU

- 20+ years of extensive experience in organic synthesis, research and process development.
- Founder & Director of Agrocare – a global Agrochemical Association registered in Belgium.
- Instrumental in introducing new molecules over the last 2 decade.
- Handles Production, Product Development, and Research & Development



Mrs. Elizabeth Srivastav WHOLE-TIME DIRECTOR

### Qualified in M.Sc. In Biochemistry from MU

- Associated with the Company for long, and appointed as Managing Director in 2013 and later as Whole-Time Director in 2024
- More than 30 years of experience in Agrochemicals industry
- Handles International Business at APL



Mr. Ashit Dave EXECUTIVE DIRECTOR & CFO

### Qualified B.Com, MEP – IIM Ahmedabad

- Business executive with wide expertise in the chemicals & agrochemicals industry
- Looks after Finance, Administration, and Commercial Aspects of Business

# **Board of Directors**

### Mr. Dushyant Patel CHAIRMAN & NON-EXECUTIVE INDEPENDENT DIRECTOR

Mr. Dushyant D. Patel, aged 60 years, holds a degree in Electrical Engineering and possesses more than 25 years of experience in the various areas of business including investment, finance and marketing. Mr. Ram Gopal Kaja NON-EXECUTIVE & INDEPENDENT DIRECTOR

Mr. Kaja is a Chartered Accountant with wide experience in Finance and Corporate Legal matters. Mr. Mayoor Amin NON-EXECUTIVE & INDEPENDENT DIRECTOR

Mr. Amin has diversified work experience of more than 45 years in various areas like manufacturing and marketing of electronics, medical equipment, defence instruments, textiles in India as well as abroad. Mr. Amin had been a president of Bombay Industries Association in the year(s) 1995-96 and Rotary Club of Bombay Airport in the year(s) 2013- 14. Mr. Amin was an honorary faculty of Bio-Medical Engineering at Bhagubhai Polytechnic, for a decade.

### Mr. Suresh Bhatt NON-EXECUTIVE & INDEPENDENT DIRECTOR

Mr. Bhatt has work experience of more than 50 years in the Agrochemical Industry. He is the Managing Director of Dinkal Agro Products Private Limited, a company that specializes in crop organic nutrition technologies and veterinary supplements. Mr. Bhatt is an esteemed executive leader who has been awarded the Udyog Rattan (1984) and Udyog Shree (1986) by the Government of India for his contributions to the industry. Mr. Bhatt has also served in various capacities on the Pesticides Manufacturer's Association of India (PMFAI), one of India's premier agrochemical associations.

# Aimco Going Forward

22 Long Term Strategies23 Outlook

# **Long Term Strategies**



# Identifying products for commercial development

In the last few years, since our operational turnaround, the company has been constantly focusing on adding newer molecules to its product portfolio.

Product registrations for new and existing products

After the initial development phase, the company is investing in data collection and product registration globally, which is a time and capital-intensive procedure.

# Expanding technical portfolio

The company has a principal focus on expanding its competencies in its technical grade portfolio. That is the domain in which its strength lies.

Aimco is making continuous efforts to add:

- a) Products which would prove to be profitability margin assertive and
- b) Have an opportunity size bigger than our existing products



# Outlook

Existing Technical Products	Additions in Technical Portfolio	CAPEX	Branded Domestic Formulations	Profitability
The company is ramping up production and capacities for existing products. The contract manufacturing deal in 2021 was a big success on this front. The Company has increased capacity to 6,000 tonnes in FY23 from earlier 4,500 tonnes.	There are a few products under development in various categories such as Herbicides, Insecticides, and Plant Growth Regulators (PGR).	The Company plans to ramp up capital expenditure towards capacity additions	FY23 performance of Branded Formulations business was better than rest of the verticals. The Company is working on scaling this business in the coming year, with additional markets, and expanding its distribution network.	Aimco is focusing on improving its blended profitability margins by increasing scale of operations in the technicals vertical, commercializing new molecules with better competitive dynamics, and increasing scale of overall operations.

# Financial Statements and Market Statistics

- **25** Consolidated Profit and Loss Summary
- 26 Consolidated Balance Sheet Summary
- 27 Consolidated Cash Flow Summary
- **28** Market Statistics

# **Financial Statement Summary**

Consolidated Profit and Loss Summary

PARTICULARS (IN ₹ CRORES)	FY24	FY23	FY22	FY21	FY20
Revenue from Operations	207.22	206.19	311.99	175.69	185.24
Total Income	208.48	207.31	312.83	178.74	188.99
Total Operating Expenses	213.63	202.97	293.26	165.91	171.34
EBITDA	-6.41	3.22	18.73	9.78	13.89
EBITDA Margin (%)	-3.1%	1.6%	6.0%	5.6%	7.5%
Interest Cost	2.64	2.41	1.47	4.39	1.99
Depreciation and amortisation expenses	4.27	3.61	2.74	2.20	2.66
Profit Before Taxes	-13.33	-2.80	14.52	3.19	9.24
Profit After Tax	-10.05	-2.19	10.66	2.10	6.65
EPS	-10.48	-2.28	11.12	2.19	6.94

# **Financial Statement Summary**

Consolidated Balance Sheet Summary

PARTICULARS (IN ₹ CRORES)	FY24	FY23	FY22	FY21	FY20
Shareholder's Fund	35.02	46.28	50.49	40.80	38.66
Non Current Liabilities	5.14	3.02	2.31	4.73	4.44
Current Liabilities	109.48	96.34	114.19	87.39	87.05
Total	149.64	145.65		132.92	130.15
Non Current Assets	40.26	33.58	30.05	28.65	24.73
Current Assets	109.38	112.07	136.95	104.27	105.42
Total	149.64	145.65	166.99	132.92	130.15

# **Financial Statement Summary**

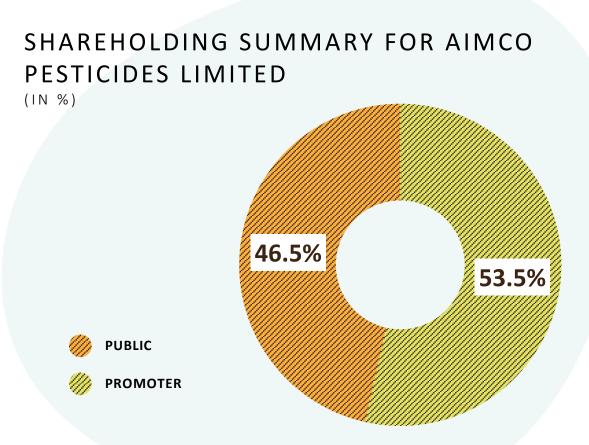
Consolidated Cash Flow Summary

PARTICULARS (IN ₹ CRORES)	FY24	FY23	FY22	FY21	FY20
Operating profit/(loss) before working capital changes	(6.59)	3.17	18.67	9.99	14.09
Net Cash (used in)/generated from operating activities	7.10	(10.08)	22.59	7.82	3.22
Net Cash (used in)/generated from investing activities	(6.93)	(3.33)	(8.90)	(6.03)	(5.07)
Net Cash (used in)/generated from financing activities	1.88	10.51	(13.48)	(3.64)	3.98
Net Increase/(decrease) in cash and cash equivalents	2.05	(2.91)	0.21	(1.85)	2.13
Cash and Cash Equivalents at the beginning of the year	1.17	4.07	3.86	5.71	3.58
Cash and Cash Equivalents at the end of the year	3.22	1.17	4.07	3.86	5.71



# **Market Statistics**

CURRENT MARKET PRICE	₹ 95
52 WEEK HIGH/LOW	₹ 145/89
MARKET CAPITALIZATION	₹91 Cr
SHARES OUTSTANDING	0.96 Cr
BSE SCRIP CODE	524288



# **Get in Touch**



**Reema Vara** COMPANY SECRETARY & COMPLIANCE OFFICER

Aimco Pesticides Limited E: investors@aimcopesticides.com



Sayam Pokharna INVESTOR RELATIONS ADVISOR

TIL Advisors E: sayam@theinvestmentlab.in M: +91 94266 60791





# Safe Harbour

29

No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained in this presentation. Such information and opinions are in all events not current after the date of this presentation. Certain statements made in this presentation may not be based on historical information or facts and may be "forward looking statements" based on the currently held beliefs and assumptions of the management of Aimco Pesticides Limited ("the company" or "Aimco"), which are expressed in good faith and in their opinion reasonable, including those relating to the Company's general business plans and strategy, its future financial condition and growth prospects and future developments in its industry and its competitive and regulatory environment. Forward-looking statements of the Company or industry results to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements, including future changes or developments in the Company's business, its competitive environment and political, economic, legal and social conditions. Further, past performance is not necessarily indicative of future results. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. The Company disclaims any obligation to update these forward-looking statements to reflect future events or developments. This presentation is for general information purposes only, without regard to any specific objectives, financial situations or informational needs of any particular person. This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction. No part of it should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securi