

11th February, 2021

The Manager, The Listing Department, The Manager The Department of Corporate The Listing Department, The Calcutta Stock Exchange Services, National Stock Exchange of India Limited, Exchange Plaza, BSE Limited, P. J. Towers, 7, Lyons Range, Bandra Kurla Complex, Kolkata - 700001 Dalal Street. Bandra (East), Mumbai - 400051 Mumbai - 400001

Dear Sir,

Sub: Quarterly Update — Q3 of FY 2020-21

Please find enclosed herewith the quarterly update for Q3 of FY 2020-21.

Thanking You,

Yours faithfully,

For LINC PEN & PLASTICS LTD.

N. K. DUJÁRI Chief Financial Officer & Company Secretary

Linc Pen & Plastics Limited

Financial Results

Linc Pen & Plastics Limited **Financial Results**Q3. FY 2020-21

An introduction to our company

- Linc is one of India's three largest writing instrument manufacturers
- Linc enjoys a brand recall for consistently high quality products
- Linc enjoys a sales presence in over 50 countries

Linc Pen & Plastics Limited **Financial Results**Q3, FY 2020-21

Performance review

- The Company reported higher revenues over the immediately previous quarter by 10.5%
- The performance was creditable in view of the sustained closure of educational institutions in India, the largest consumers of writing instruments
- The performance was driven largely through remote engagement and non-facial contact
- There was a reduction in EBIDTA on account of higher raw material costs

Linc Pen & Plastics Limited Financial Results Q3, FY 2020-21

How we strengthened our business

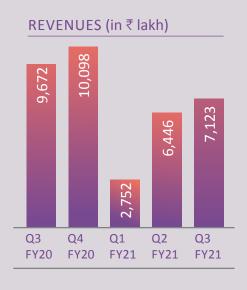
- Interest cost declined to Rs. 64.77 lakh in Q3, FY 2020-21 (compared to Rs. 93.45 lakh in Q2, FY 2020-21 and Rs. 132.64 lakh in Q3, FY 2019-20)
- Inventories declined by Rs. 851 lakh in Q3, FY 2020-21, moderating working capital
- Pentonic sales held their ground

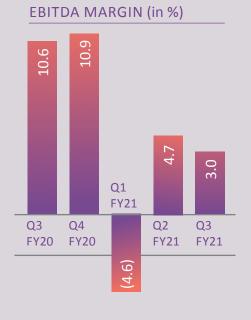
The big message

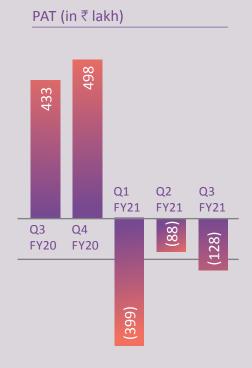
- The Company achieved 74% of revenues reported in Q3 FY 2019-20
- The Company moderated debt by Rs. 25 crore in nine months ending December 2020 (interest cover improved)
- The Company accelerated its evolution towards a distribution-led model
- The Company froze all major capital expenditure in anticipation of a normalization in trade conditions

Linc Pen & Plastics Limited **Financial Results** Q3, FY 2020-21

Quarterly update







Linc Pen & Plastics Limited **Financial Results**Q3, FY 2020-21

Highlights of our domestic performance

Q3, FY 2020-21

Increased from

Rs. 4,902 lakh to

Rs. 5,815 lakh in

Q3 FY 2020-21

Normalisation of operations in commercial offices sustained offtake

Turnaround in consumer sentiment supported sales offtake

Linc Pen & Plastics Limited **Financial Results** Q3, FY 2020-21

Highlights of our export performance

Q3, FY 2020-21

Exports remained muted in view of the pandemic impact on global trade

Exports were Rs. 1,308 lakh in Q3 FY 2020-21 (Rs. 2,323 lakh in Q3 FY 2019-20 and Rs. 1,544 lakh in Q2 FY 2020-21)

Managing Director Deepak Jalan's

overview

- Linc continued to strengthen its business in Q3, FY 2020-21 even as this improvement was not entirely visible in the financials.
- The company widened its distribution network and moderated its debt load, strengthening opportunity-preparedness
- The fact that Linc continued to report a positive EBIDTA is a validation of the strength of its brand.
- The Company recorded its fastest increase in sales footprint in its existence, with 30,000 new outlets added in Q3, FY 2020-21.
- Linc continued to focus on increasing the proportion of revenues from segments priced at Rs. 10 and above.

Linc Pen & Plastics Limited Financial Results Q3, FY 2020-21

Revenue growth

- From 27% of the first quarter's revenues of FY 2019-20 in Q1, FY 2020-21
- To 64% of the second quarter's revenues of FY 2019-20 in Q2, FY 2020-21
- To 74% of the third quarter of FY 2019-20 in Q3, FY 2020-21

Domestic sales

• 79% of the third quarter of FY 2019-20 in Q3, FY 2020-21

Exports

• 56% of the third quarter of FY 2019-20 in Q3, FY 2020-21

Linc Pen & Plastics Limited **Financial Results**Q3. FY 2020-21

Outlook

- There is a month-on-month improvement in sales as a percentage of what we had reported in the corresponding period of FY 2019-20 – without the upside from the educational sector.
- We are optimistic of a resumption in schools and colleges, which should revive replacement spending of writing instruments (as has happened for the rest of the Indian economy).
- This is expected to transform the company towards a positive bottomline starting Q4 FY 2020-21.

Linc Pen & Plastics Limited **Financial Results** Q3, FY 2020-21

Summing up

"The worst appears to be over for the writing instruments sector in general and for Linc in particular. We are prepared for better times ahead."

- Deepak Jalan, Managing Director