

REF:NS:SEC:
5th August, 2022

National Stock Exchange of India Limited
"Exchange Plaza", 5th Floor,
Plot No.C/1, G Block
Bandra-Kurla Complex
Bandra (East), Mumbai 400051.

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai 400001.

Bourse de Luxembourg
Societe de la Bourse de Luxembourg
Societe Anonyme/R.C.B. 6222,
B.P. 165, L-2011 Luxembourg.

London Stock Exchange Plc
10 Paternoster Square
London EC4M 7LS.

Sub: Chairman's Presentation at the 76th Annual General Meeting

We are enclosing a copy of the presentation being made by the Chairman at the 76th Annual General Meeting today, i.e. 5th August, 2022.

This is for your information.

Yours faithfully,
For MAHINDRA & MAHINDRA LIMITED




NARAYAN SHANKAR
COMPANY SECRETARY

Encl: as above

Mahindra & Mahindra

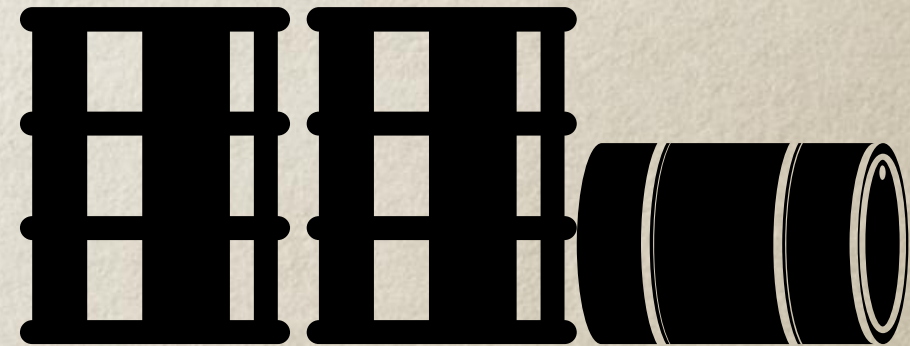
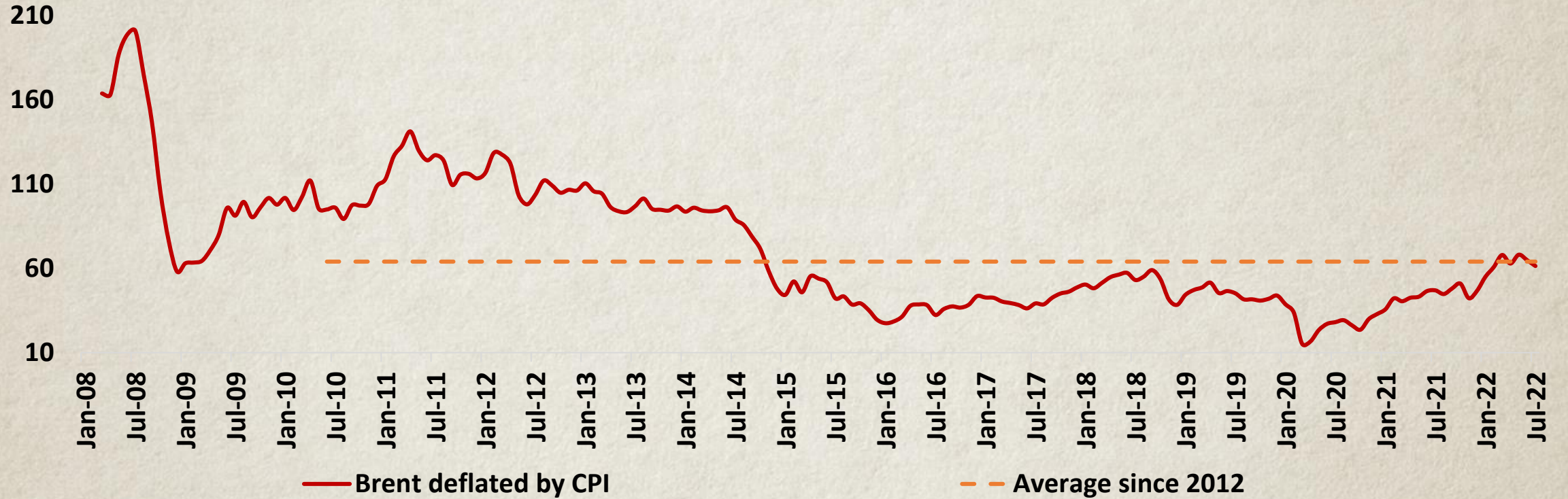
**Annual General Meeting
2022**

A dark, grainy photograph of a landscape at night. The foreground is a dark silhouette of a mountain range. The sky is a dark, uniform grey. In the upper left quadrant, a small white arrow points towards a tiny, bright white dot in the sky. To the right of the arrow, the word "Earth" is written in white, sans-serif font.

Earth

IS OIL *THAT* EXPENSIVE?

USD/bbl (2012=100)







WHO WOULD WIN?



MULTIMILLION DOLLAR TANK



ONE DRONE BOI

US RECESSION FEARS?

FREE COFFEE & DOUGHNUTS FOR THE UNEMPLOYED



WALL STREET JOURNAL

WEDNESDAY, SEPTEMBER 16, 2008 - VOL. CCLII NO. 65

DJ 500X 50 2746.81 ▼4.0% 20-YR TREAS 4 2 3/32 yield 1.402% OIL \$95.71 ▼\$5.47 GOLD \$1150.00

Global Shock Hits World Markets

After U.S. Allows Investment Bank to Fail; Barclays in Talks to Buy

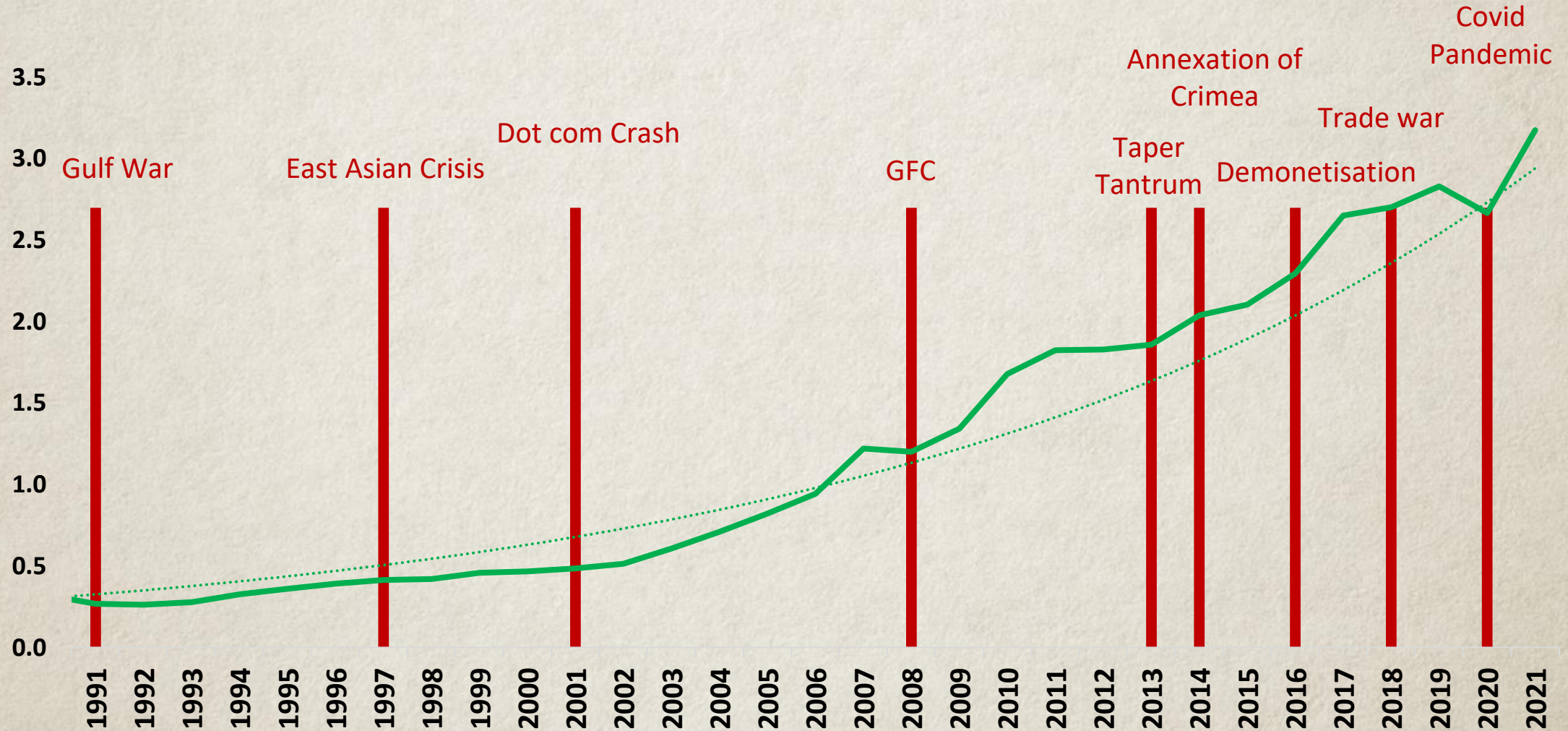
For the day, the market indexes were mixed. While a good number of stocks were smaller than they would be the hour of trading hit, driven by the fate of the Industrial Average, which fell 504.48 points, or 3.9%, at its daily low. The Dow Jones Industrial Average fell 30 points, led by a 60.8% drop in the price of gold.

London's FTSE 100 fell 3.9%. Several European markets including Japan's Nikkei fell Monday. The Nikkei fell 5.1% in Tokyo, and Hong Kong's Hang Seng fell 6.1%. The late afternoon session was mostly flat.



INDIA HAS ALWAYS BEEN RESILIENT

India GDP (\$T)



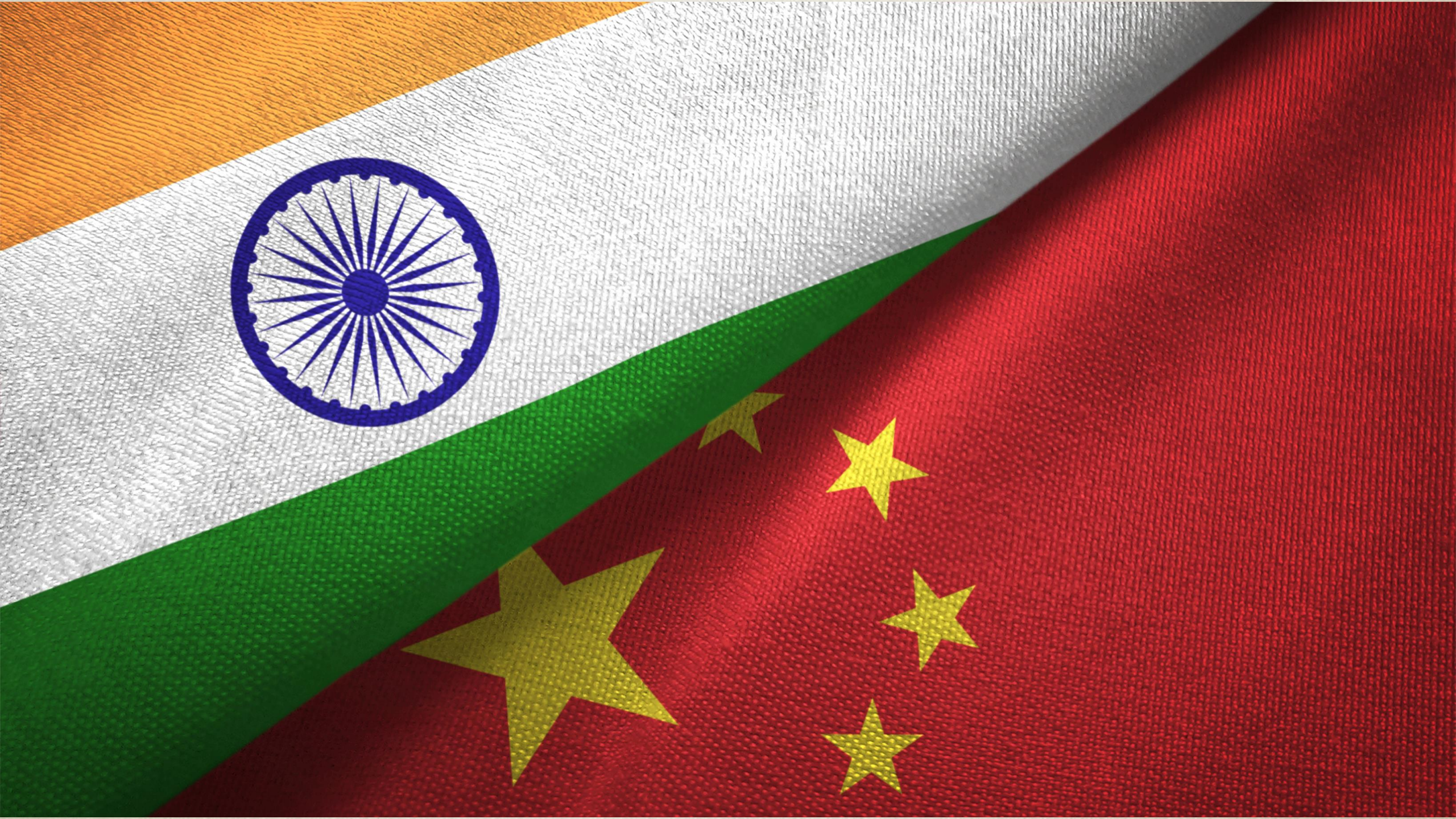
SUPPLY CHAIN DISRUPTION









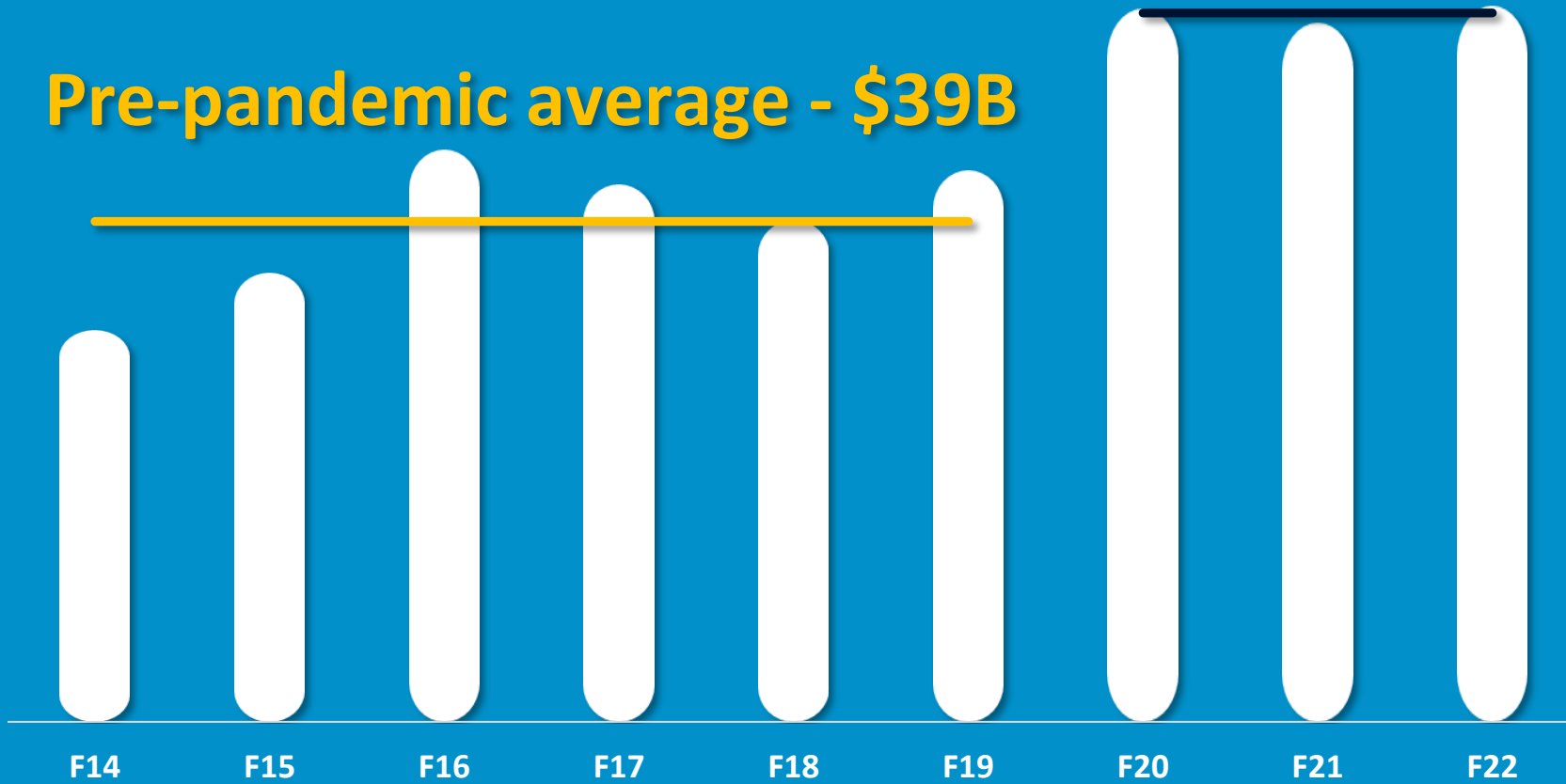




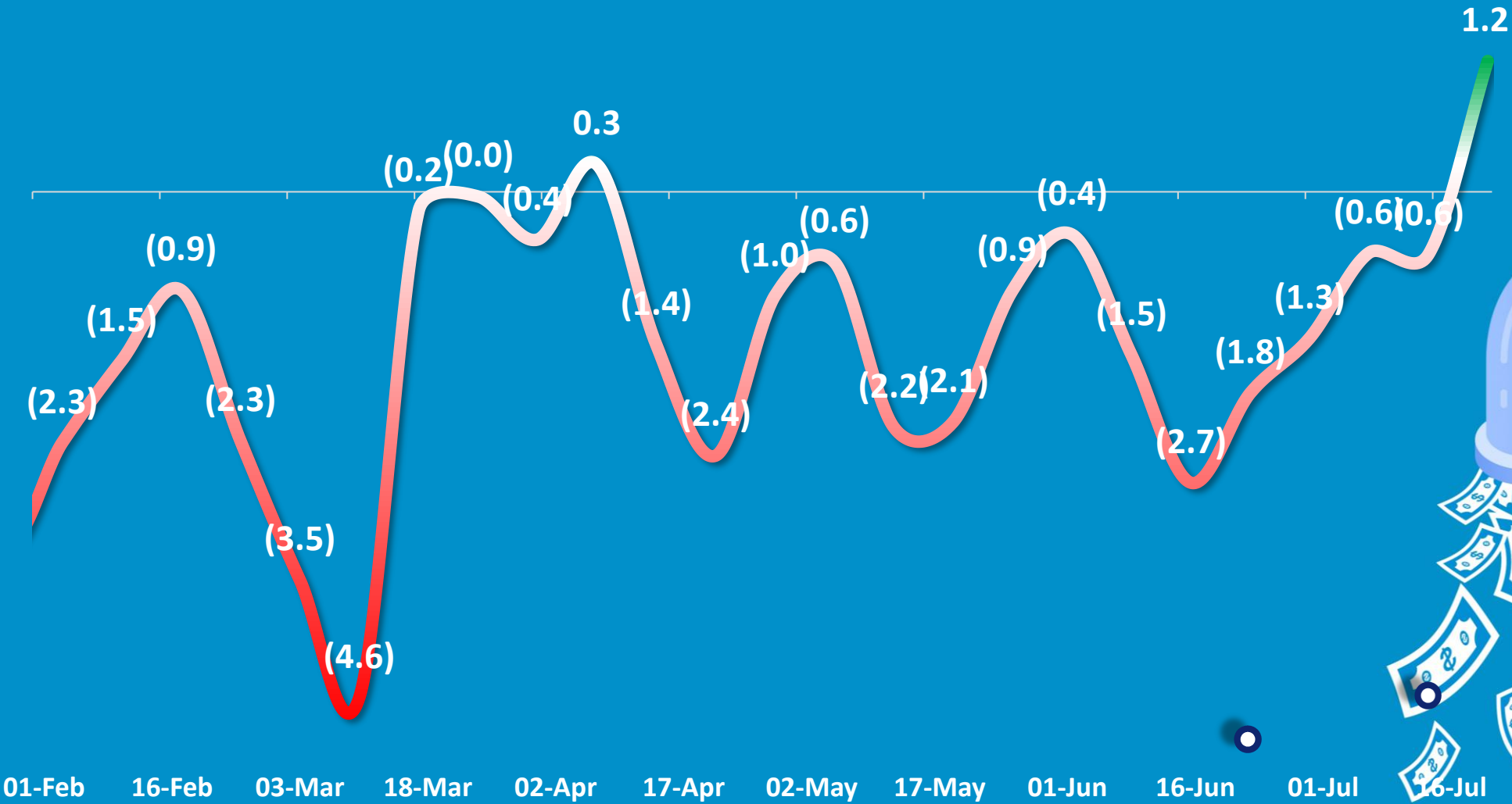
FDI TO INDIA

Post-pandemic avg - \$55B

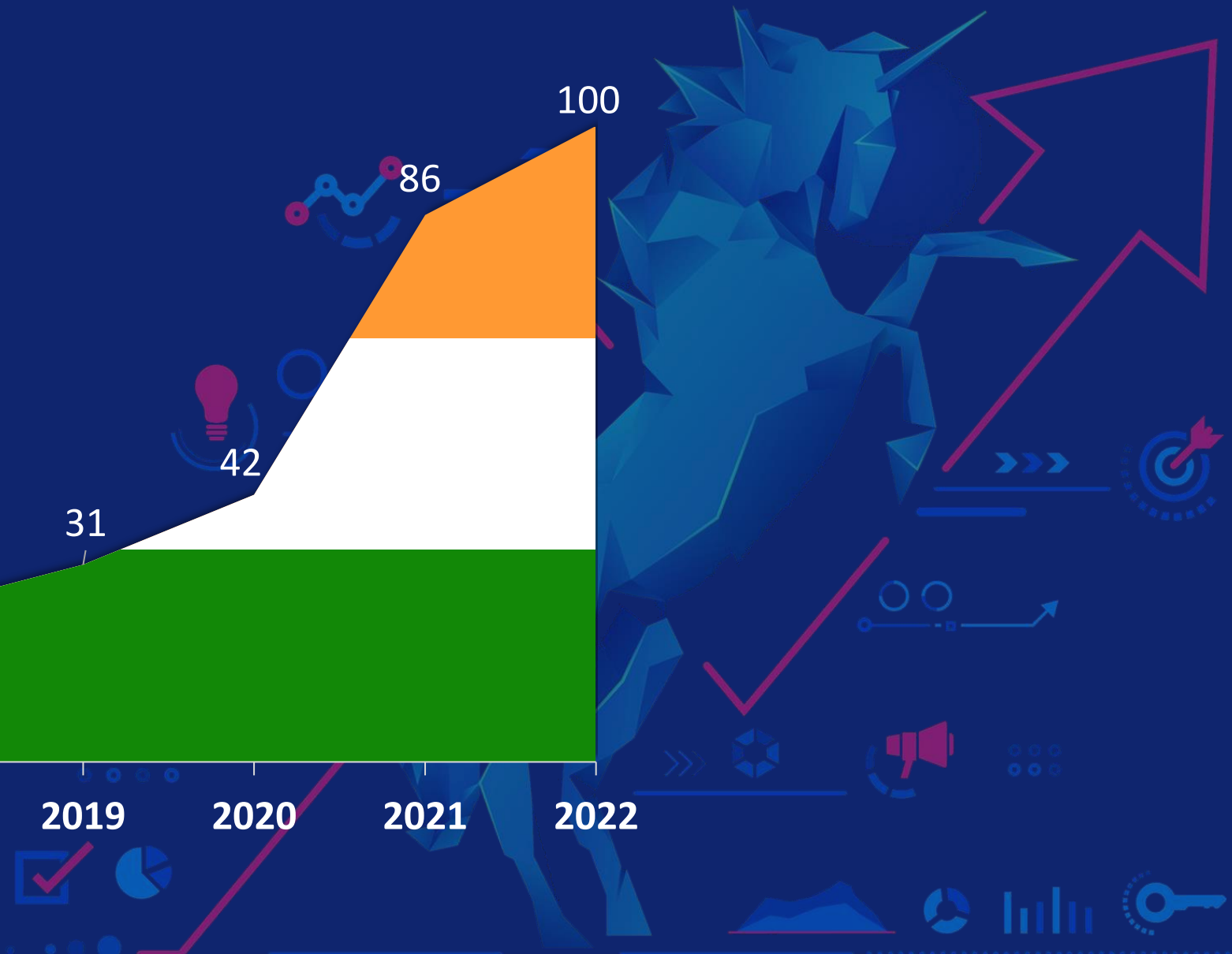
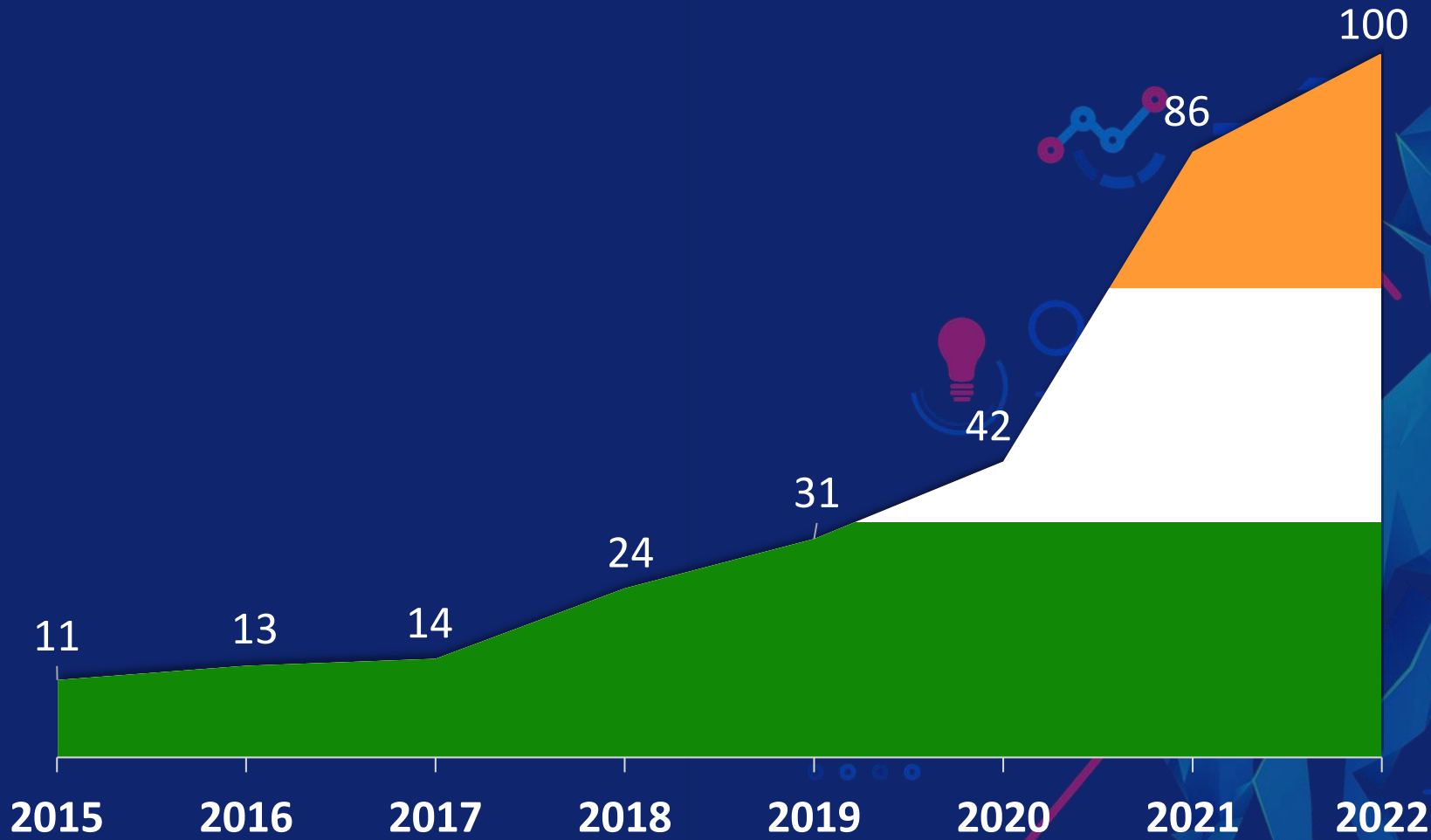
Pre-pandemic average - \$39B



WEEKLY FPI FLOWS TO INDIA



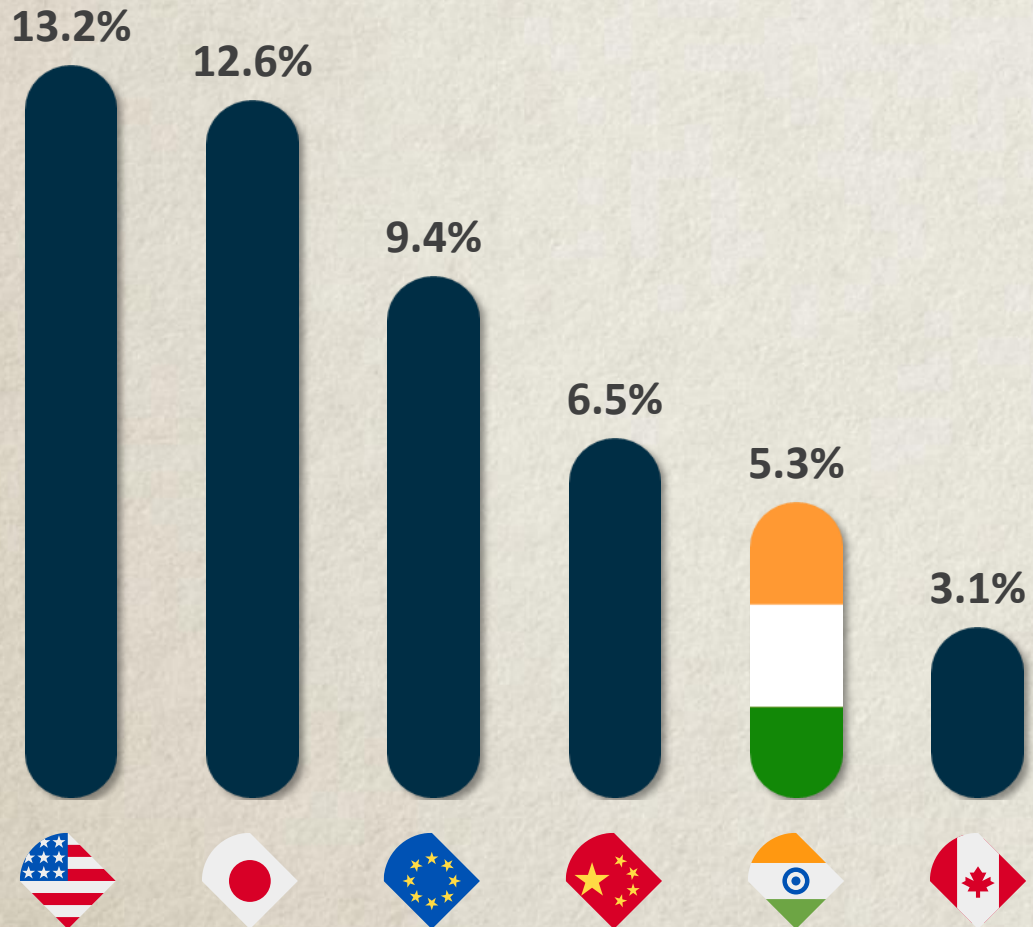
UNICORNS IN INDIA



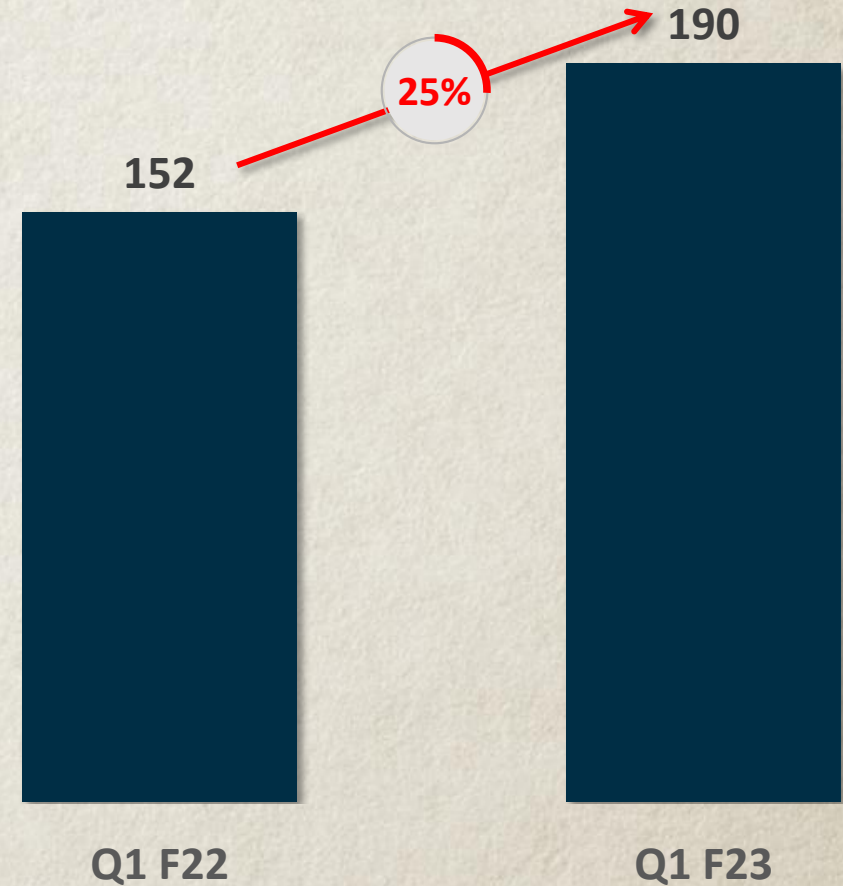


RUPEE DEPRECIATION

Depreciation vs USD since Mar '22



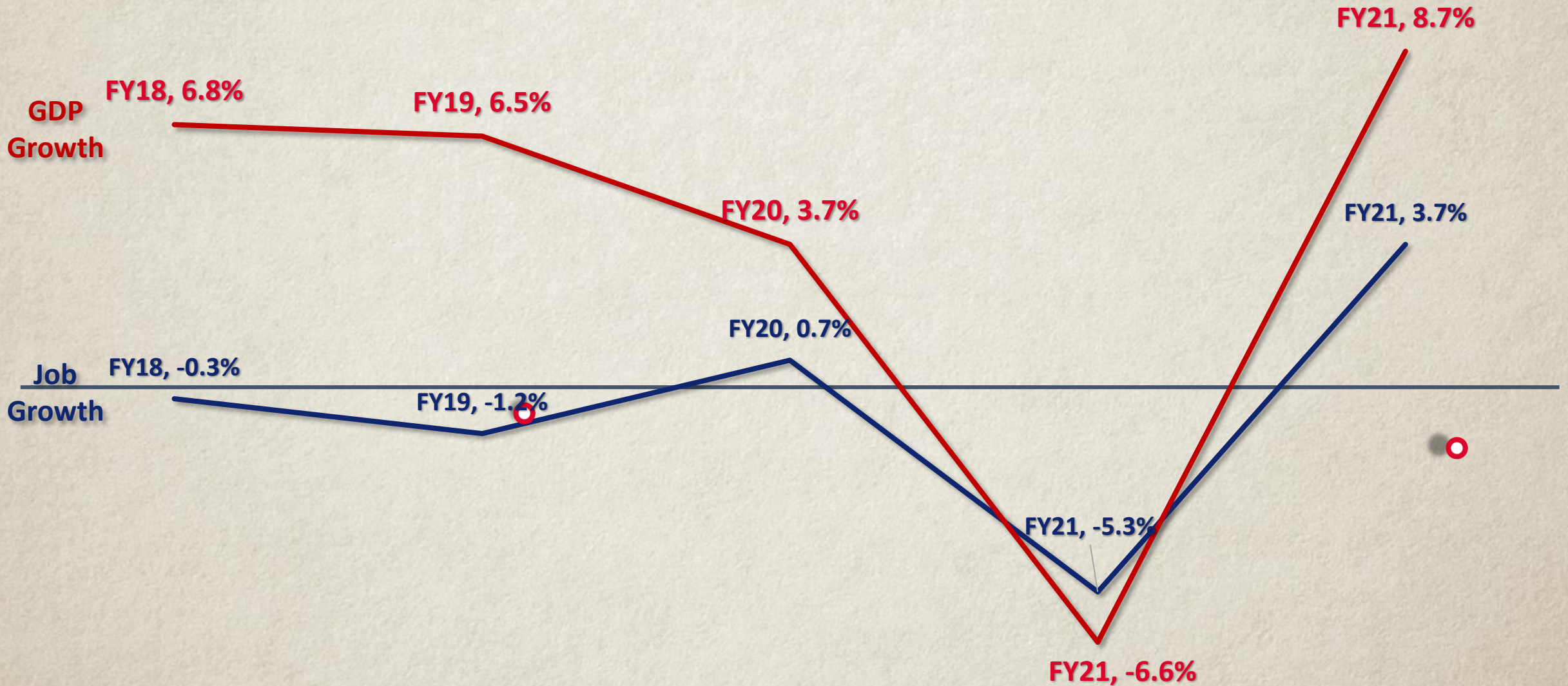
Growth in Indian Exports



FILL THE GAP



INDIA GDP GROWTH VS JOB GROWTH





Labour force participation

7.8%



Unemployment Rate



Labour force participation

3.6%



Unemployment Rate



MSMEs – The backbone of the US economy



Of businesses in the USA



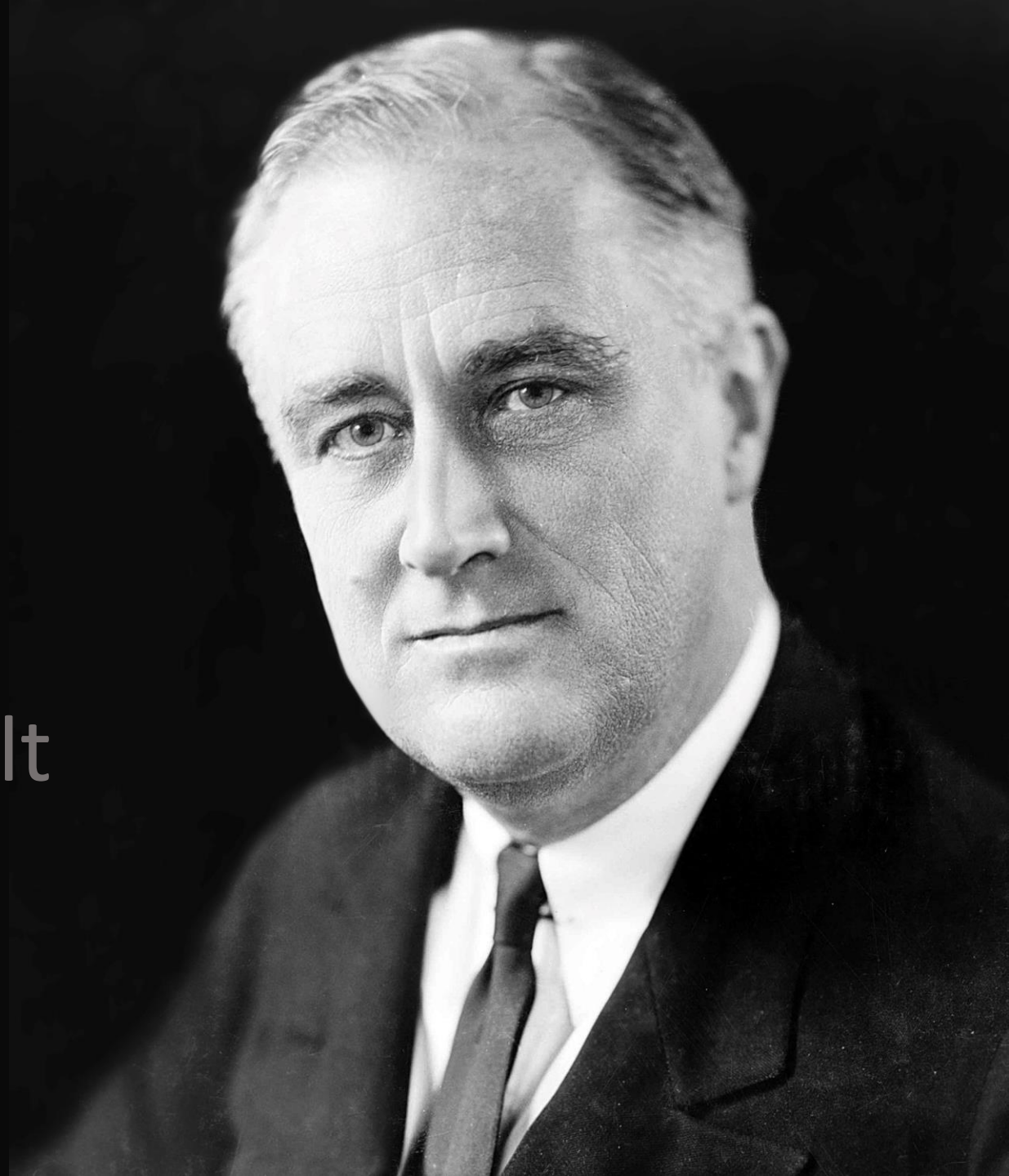
Net new private sector jobs in recent decades



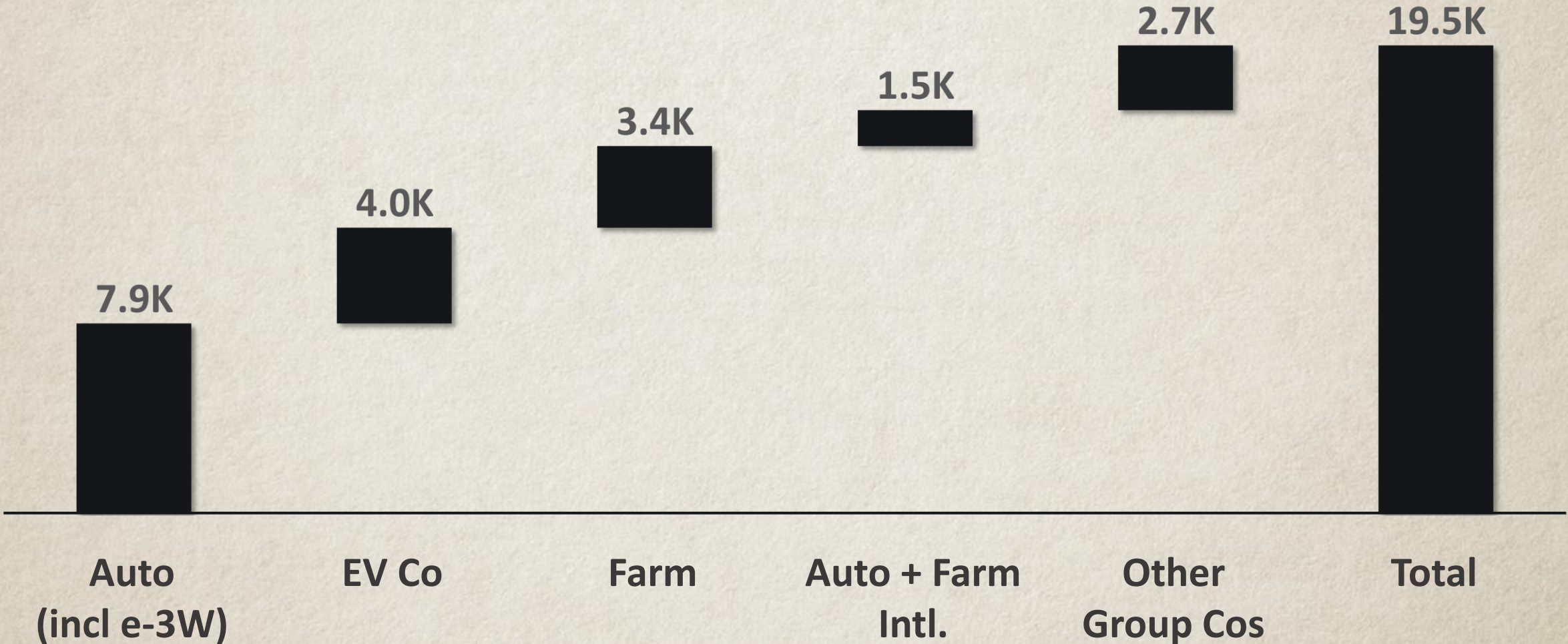


*We have nothing to
fear but fear itself*

-Franklin Roosevelt



MAHINDRA GROUP INVESTMENT PLANS



ELECTRIC VEHICLES



NEW MOHALI TRACTOR PLANT



SOLAR



LOGISTICS



REAL ESTATE



UPPING THE GAME

THE TIMES OF INDIA

Mahindra & Mahindra raises \$250 million for EV business at \$9 billion valuation

TNN | Jul 9, 2022, 04.33 AM IST



NEW DELHI: Mahindra & Mahindra (M&M), maker of popular sports utility vehicles (SUVs) such as the Thar and Scorpio, has raised \$250 million

UK's impact inv... British... national... tm... fe... ew

*It was the best of times;
It was the worst of times...*

*It was the season of light,
it was the season of darkness*

*It was the spring of hope,
it was the winter of despair.*

-Charles Dickens



Mahindra

Rise.