

KET/SEC/SE/2022-23/56

January 20, 2023

**BSE Limited**

Floor 25, Phiroze Jeejeebhoy Tower,  
Dalal Street,  
Mumbai - 400 001

**Scrip Code:** 524109

**National Stock Exchange India Ltd.**

Exchange Plaza, C-1, Block-G,  
Bandra Kurla Complex, Bandra (East),  
Mumbai-400051

**Stock Code:** KABRAEXTRU

Dear Sirs,

**Sub: Investor Presentation -31<sup>st</sup> December 2022**

Pursuant to Regulation 30 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of the Investor Presentation for the quarter and nine months ended 31<sup>st</sup> December 2022, which will be also available on the Company's website viz. <https://www.kolsite.com/>.

Please take the same on your records.

For **Kabra Extrusiontechnik Ltd.**

**ANTONY** Digitally signed  
by ANTONY  
**PIUS** PIUS ALAPAT  
**ALAPAT** Date: 2023.01.20  
18:41:46 +05'30'

Antony Alapat  
**Company Secretary**

[www.kolsite.com](http://www.kolsite.com)

A Kolsite Group Company

---

**Kabra Extrusiontechnik Ltd.**

Fortune Terraces, B wing, 10th Floor, Link Road, Opp. Citi Mall,

Andheri (West), Mumbai - 400 053. Maharashtra, India.

**Phone :** +91-22-26734822/23/24/25 • **Fax :** +91-22-2673 5041 • **Email :** [sales@kolsitegroup.com](mailto:sales@kolsitegroup.com)

**CIN -** L28900MH1982PLC028535










# Kabra ExtrusionTechnik Ltd

Investor Presentation | January 2023



# Table of Content

<b>Company Snapshot</b>	<b>3</b>	
<b>Battrixx Business</b>	<b>5</b>	
<b>Extrusion Machinery Business</b>	<b>15</b>	
<b>Financial Highlights</b>	<b>18</b>	
<b>Annexures</b>	<b>25</b>	



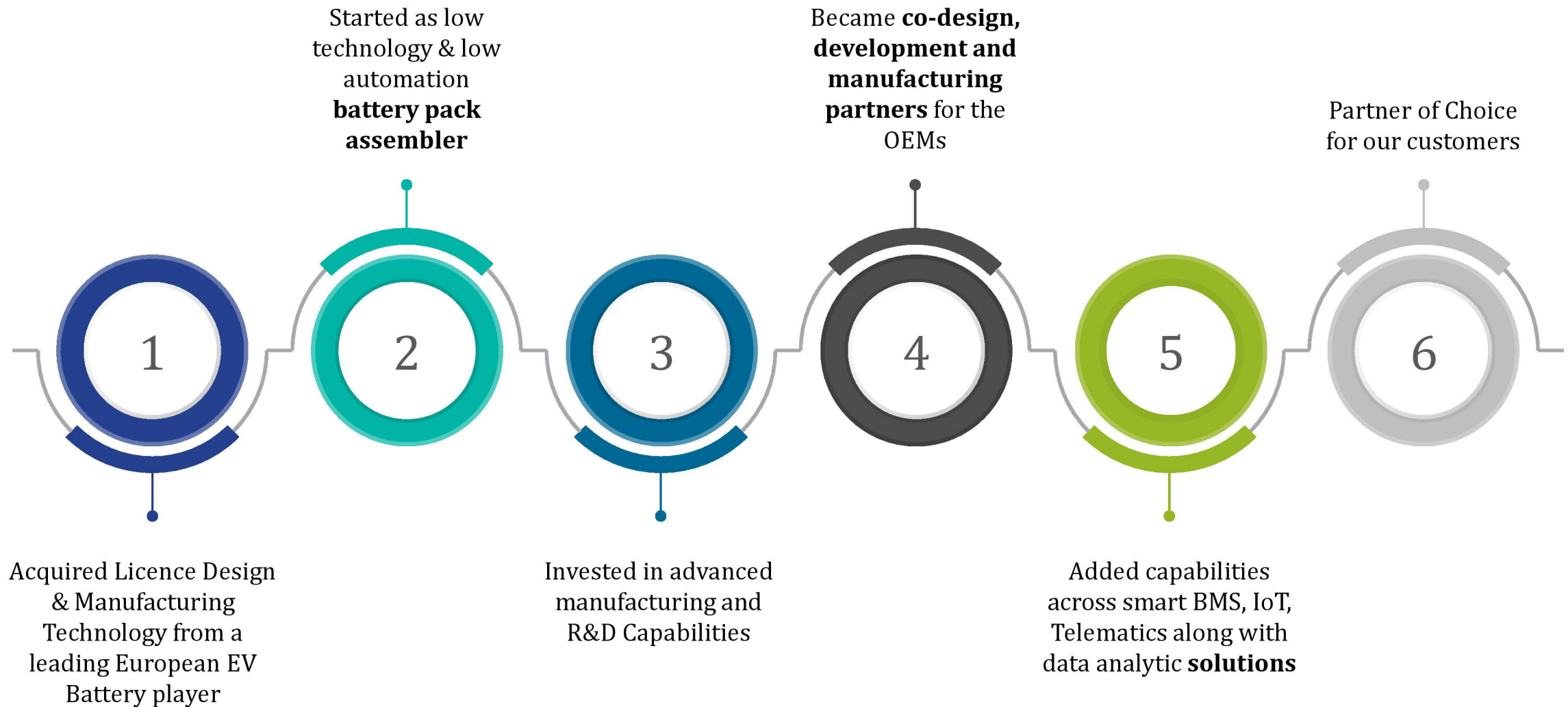
# Company Snapshot

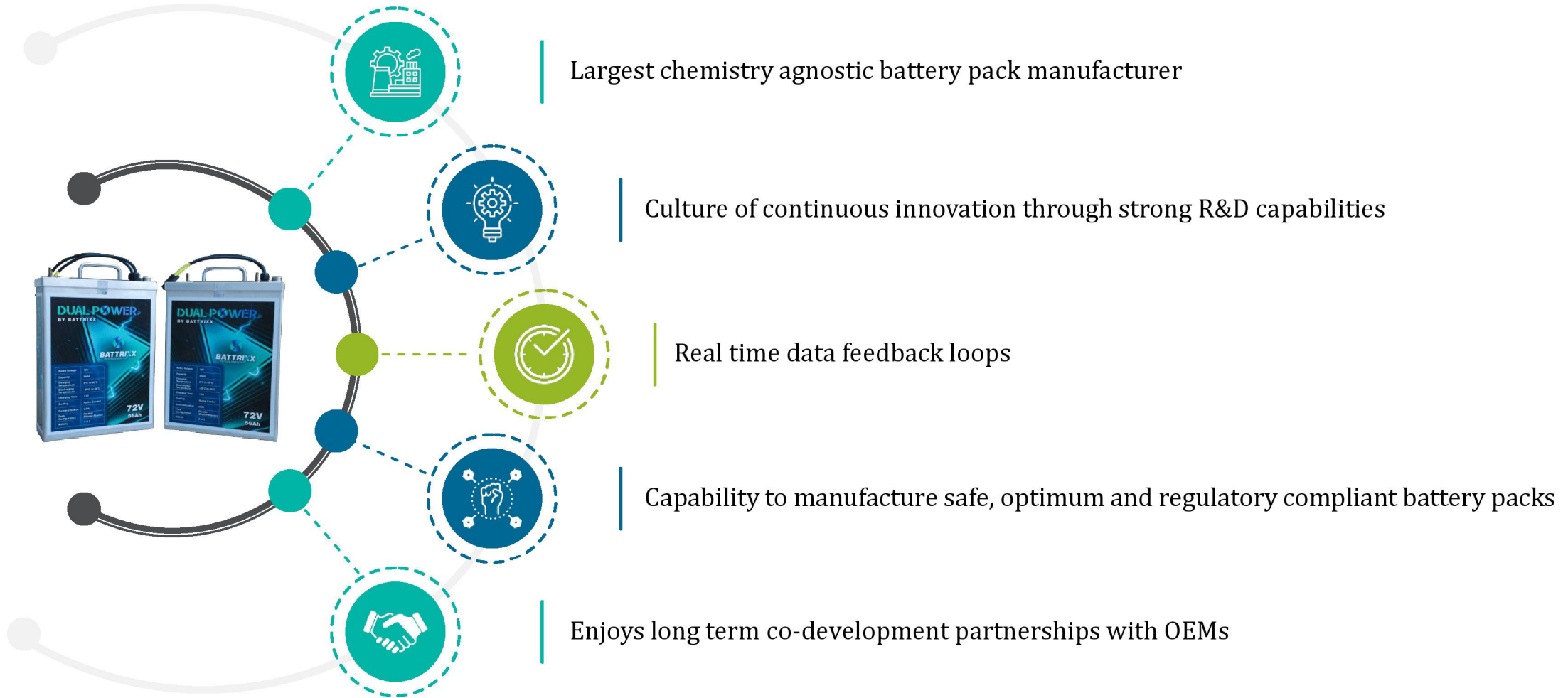


Particulars	Extrusion Machinery Business (Established Market Leader)	Battrix (Emerging Leader in an EVolving Segment)
<b>Business Overview</b>	<ul style="list-style-type: none"> <li>India's premier manufacturer &amp; exporter of extrusion plants</li> <li>Presence in 92+ countries with +15,000 installations</li> </ul>	<ul style="list-style-type: none"> <li>Battrix is a battery related solutions for electric mobility and energy storage</li> <li>Battery &amp; related components constitutes ~35-45% of cost in an Electric Vehicle</li> </ul>
<b>Products</b>	<ul style="list-style-type: none"> <li>Blown Film Lines, Pipe Extrusion Lines, Sheet Extrusion Lines, Compounding Lines and Auto Feeding Systems</li> </ul>	<ul style="list-style-type: none"> <li>Battery Packs across multiple chemistries, Battery Management Systems (BMS) and IoT Solutions</li> </ul>
<b>Industry Application</b>	<ul style="list-style-type: none"> <li>Packaging Industry, Infrastructure &amp; Construction, Telecom and Plasticulture</li> </ul>	<ul style="list-style-type: none"> <li>E 2 Wheelers, E 3 Wheelers, LCV and Swapping Stations</li> </ul>
<b>Market Share</b>	<ul style="list-style-type: none"> <li>Industry leader with 40% market share (FY22)</li> </ul>	<ul style="list-style-type: none"> <li>Captured 15% market share in the lithium-ion batteries in its segment (H1 FY23)</li> </ul>
<b>Revenue &amp; EBIT [FY22 &amp; 9M FY23]</b>	<ul style="list-style-type: none"> <li>Revenue: INR 2,968 Mn/ INR 2,159 Mn</li> <li>EBIT: INR 421 Mn / INR 192 Mn</li> </ul>	<ul style="list-style-type: none"> <li>Revenue: INR 1,113 Mn/ INR 2,790 Mn</li> <li>EBIT: INR 38 Mn / INR 246 Mn</li> </ul>

# Battrixx Business

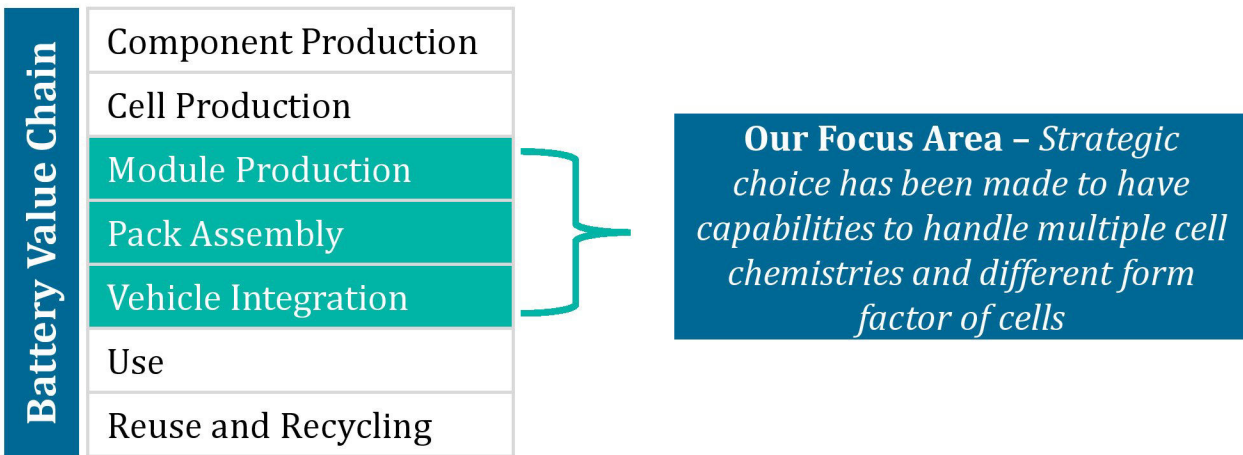








## Strategic choices made – (i) Not Manufacturing Cells (ii) Capabilities to Handle Multiple Chemistries & Types of Cells



### One of the few players with

- **The ability to handle multiple chemistries & types of cells**
  - Chemistries – LFP, NMC, NCA, etc.
  - Types of Cells - Prismatic & Cylindrical
- **Expertise across Electrical & Electronics**
  - Smart BMS
  - IoT & Telematics
  - Data Analytics Solutions
- **IATF approved manufacturing facility**

## Accomplished Leadership in E 2 Wheelers and Extending the Product Portfolio into other Categories

E 2 Wheelers	15 % market share	Existing Category
E 3 Wheelers	Penetrate in Q1FY24	Near Term Plan
E Light Commercial Vehicles	Penetrate in Q3FY24	
E 4 Wheelers		
E Tractors	Long Term Plan	
E Buses		
Energy Storage Services (ESS)		

## R&D Access

Inhouse Engineering & Design Team

Acqui-hired Team from Varos Technologies

Access to Global Universities

Foreign Collaborations

## Areas worked upon

Future Chemistries

Electronics & Data Analytics

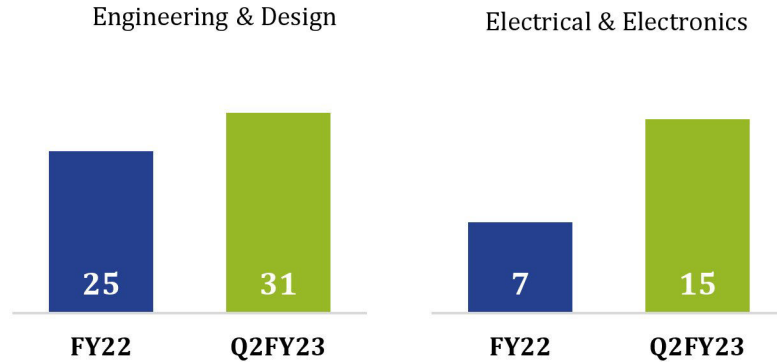
Absorb Technology & Customize it for Local Conditions

Designs and Tests Prototypes

## Goals

To be a preferred partner to OEMs for providing futuristic customer centric products & solutions

## Growing R&D Human Capital



Targeting 65+ R&D Human Capital by FY23

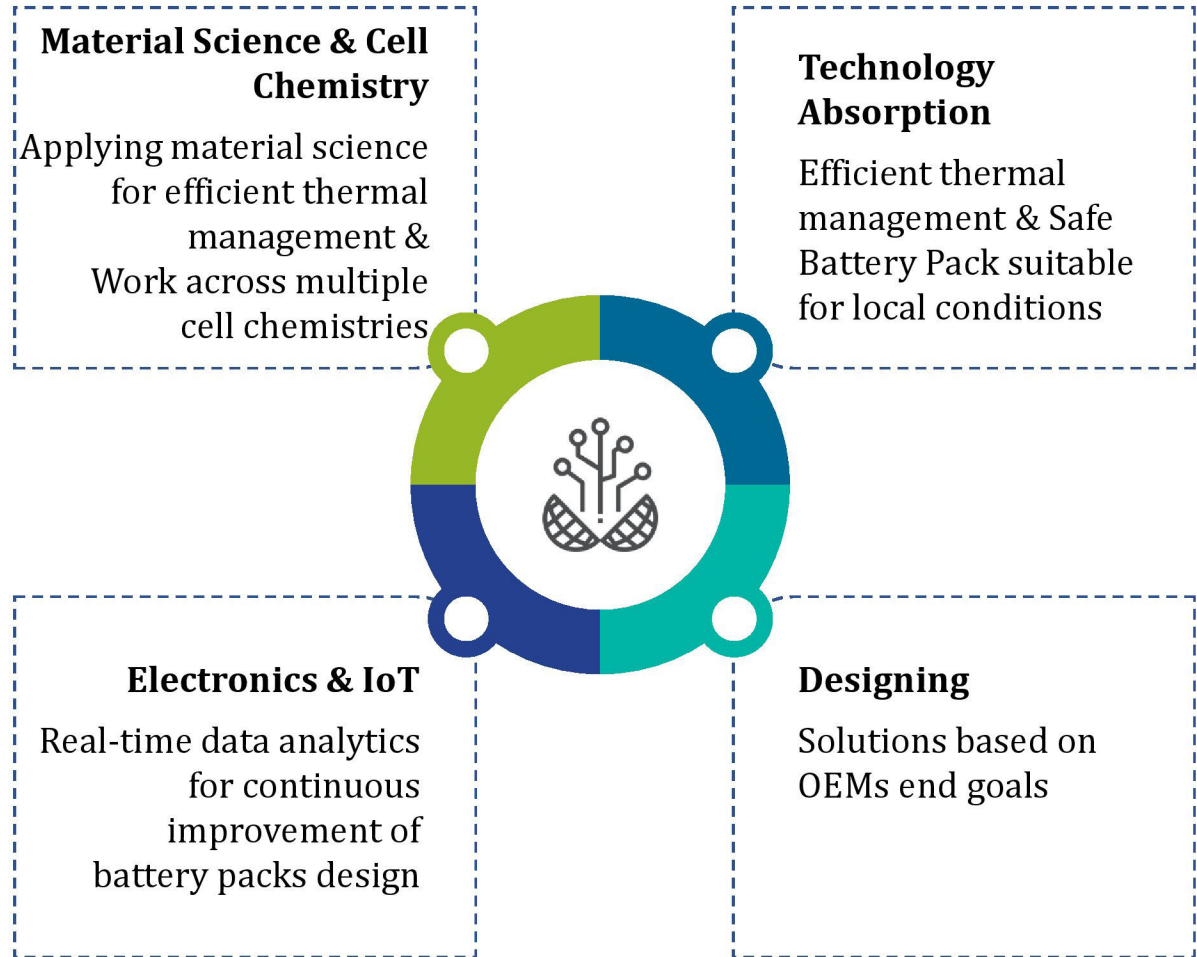


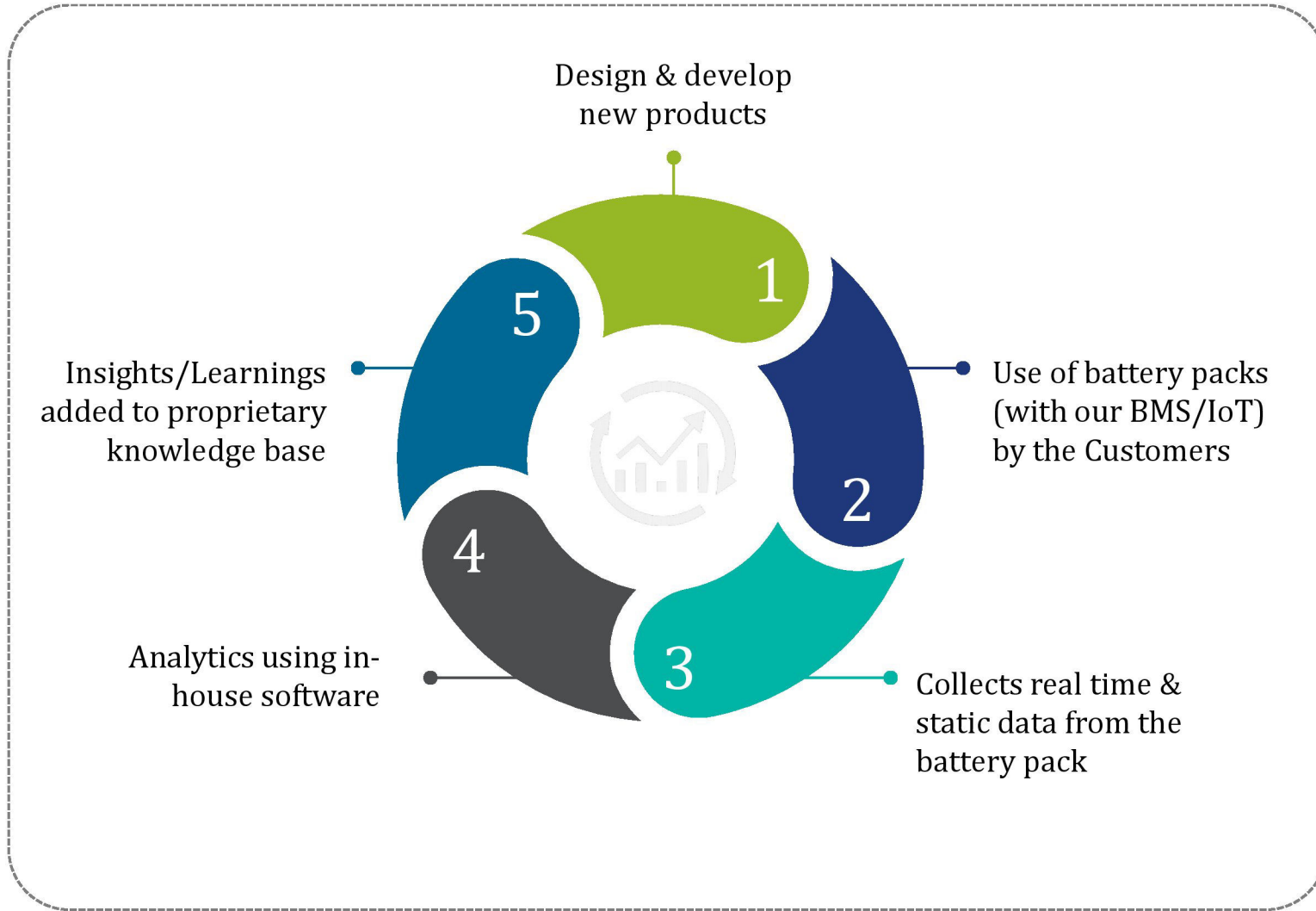
Increasing Intellectual Property Access

- ① Technology Tie-up with European Company
- ④ Access to Indian & Global Universities



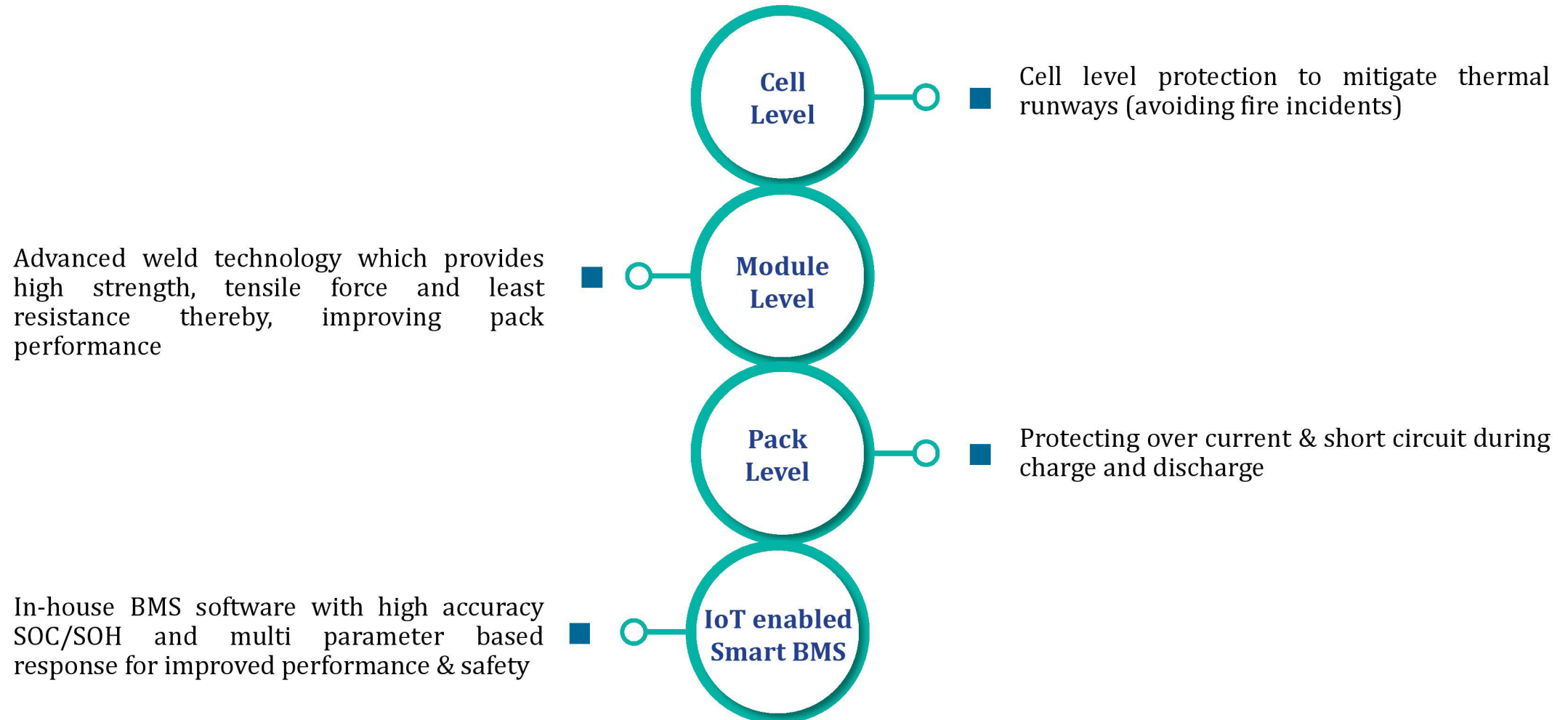
## Working towards Future Innovations





- Data collected from battery packs helps in designing more efficient battery packs improving our **right to win**. 90%+ of customer now use Battrix designed products as compared to less than 40% a year ago
- More customers (higher volumes) helps us gather more data creating a **network effect**
- Relevant learnings are also shared with the customers to enhance their end product leading to **enhanced customer stickiness**

## Safety and Performance Optimization are integrated at every level of battery design



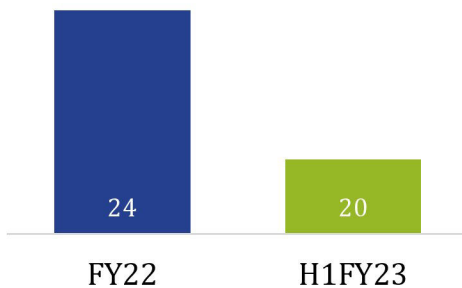
## Success Story 1: New Client Win

- Engaged with the prospective client to understand their specific requirements
- R&D team proposes improvements in the OEM's current battery & builds an optimized prototype
- The prospective client visits Battrixx facility with an aim to procure the proposed battery pack from October 2022
- However, Battrixx high quality manufacturing facility & safety standards prompts the OEM to place order for supply in July 2022, thereby enhancing the customer's delight

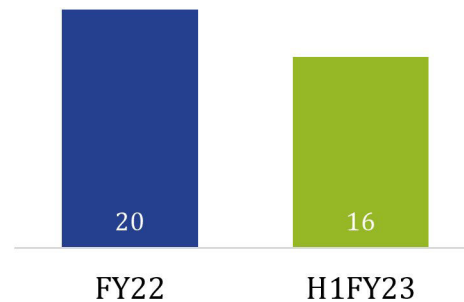
## Success Story 2: Increased OEM's Wallet Share

- An existing & growing large OEM client experienced higher demand for their products
- The OEM increased their requirements by 1.5x in a span of two months
- Battrixx's team fulfils the OEM requirements while ensuring consistent quality and safety protocols
- This eventually led to 60% of OEM's requirement being fulfilled by Battrixx as compared to 10% earlier

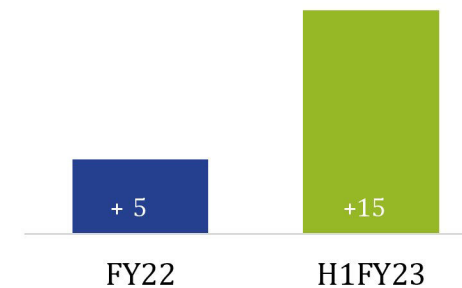
Prototypes Manufactured



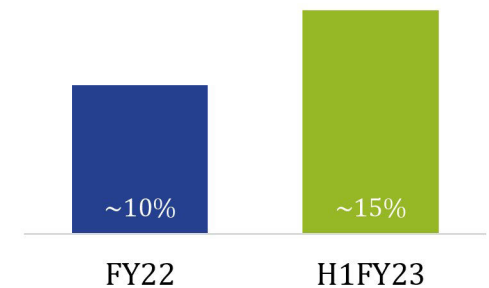
New Products Launched



OEM Partnership



Battrixx - Market Share



# Our Capabilities enabled us to have Automotive Industry Standard (AIS) Compliant Product within the stringent timeline

- Ministry of Road Transport and Highways (MoRTH) proposed safety norms to be complied in a battery pack mandatory from **1<sup>st</sup> December 2022 (Phase I) and 31<sup>st</sup> March 2023 (Phase II), erstwhile from 1<sup>st</sup> October 2022**
- Given our capabilities we are ready with fully AIS compliant battery pack ever before the deadline



## Our Point of View

- With standards/requirements gets stringent, the value proposition of organized manufacturers like Battrix gets stronger
- E 2 Wheelers / E 3 Wheelers industry is highly fragmented and is expected to remain fragmented (Source: Bernstein Electric Revolution 2022 Report). This hinders the ability of the smaller players to invest in R&D which augments Battrix value proposition even further



IP67  
Water proof  
battery



A/V warning  
system  
(safety Alarm)



Pressure  
Release Vent



Temperature  
Alarm



Multiple  
Fuses



Cell  
Traceability



Data  
Logging as  
per IS17387



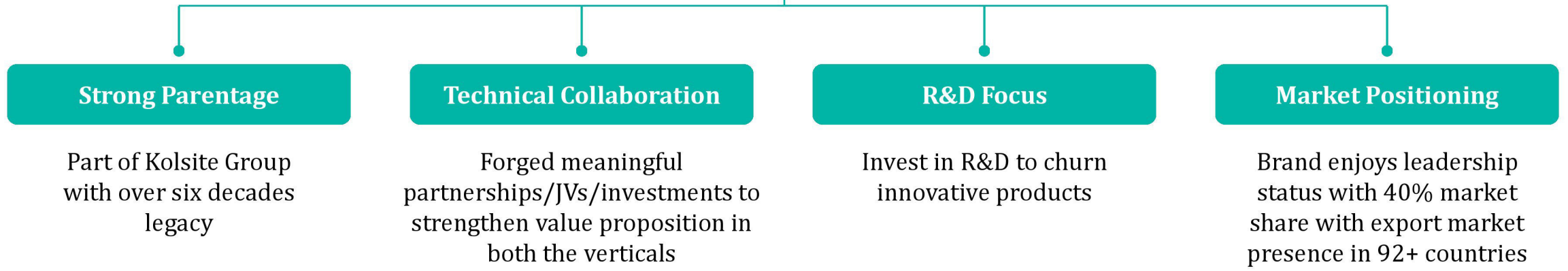
RFID Tag  
Reading &  
Writing

# Extrusion Machinery Business





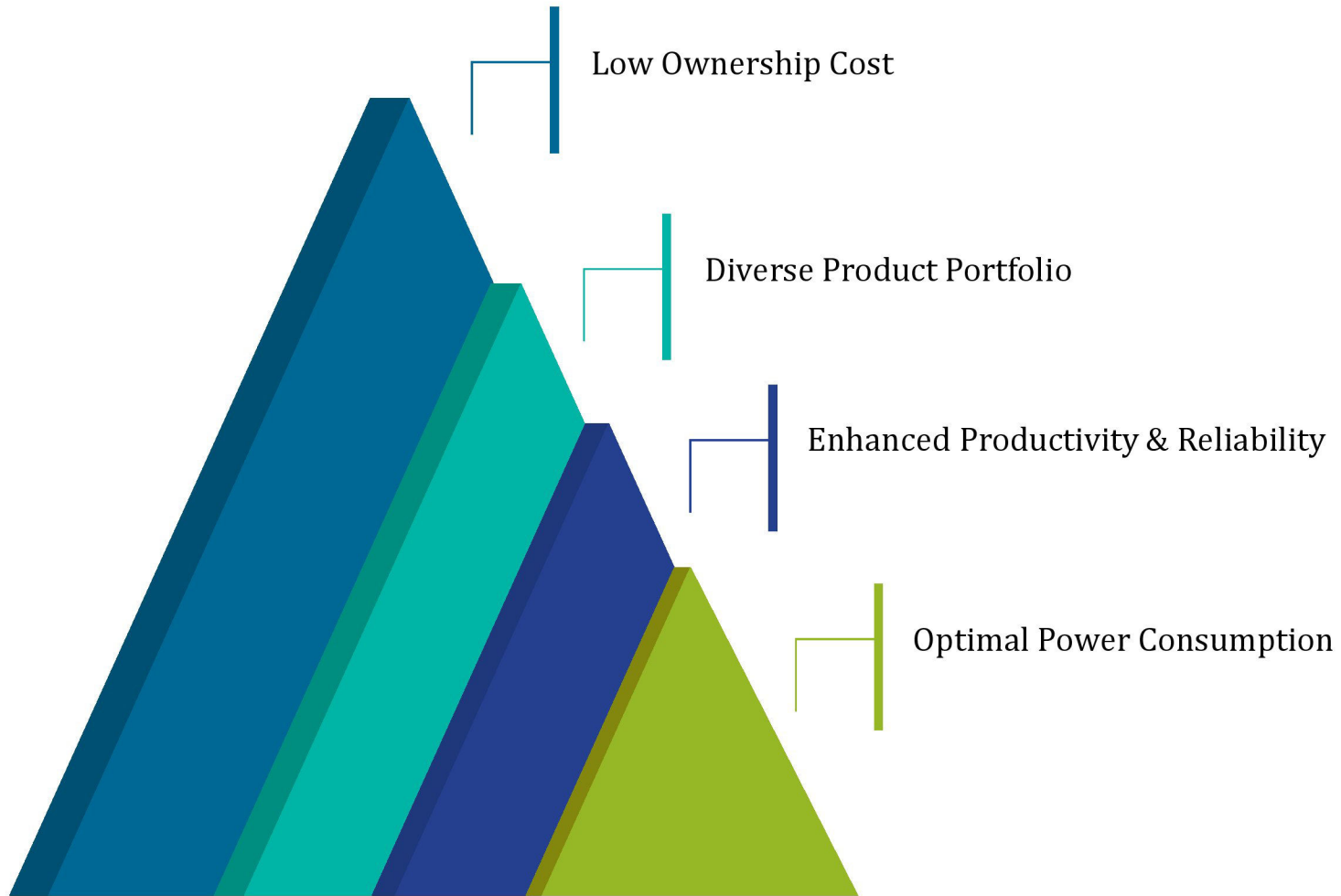
## Pillars of Strength



## Get. 'Tech'. Set

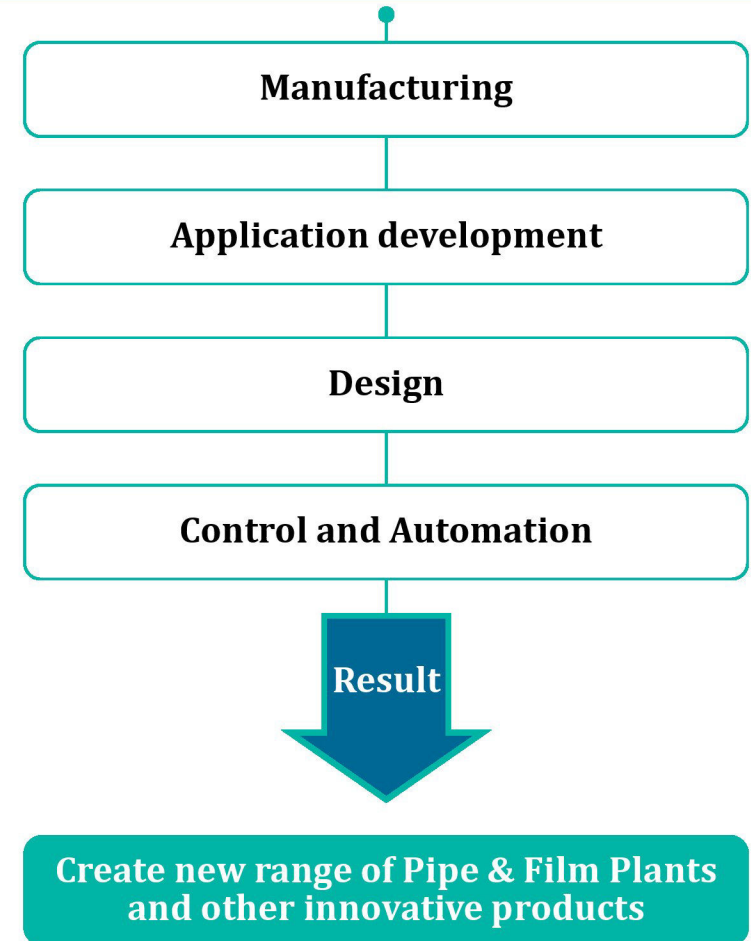


## Customer Centric Approach

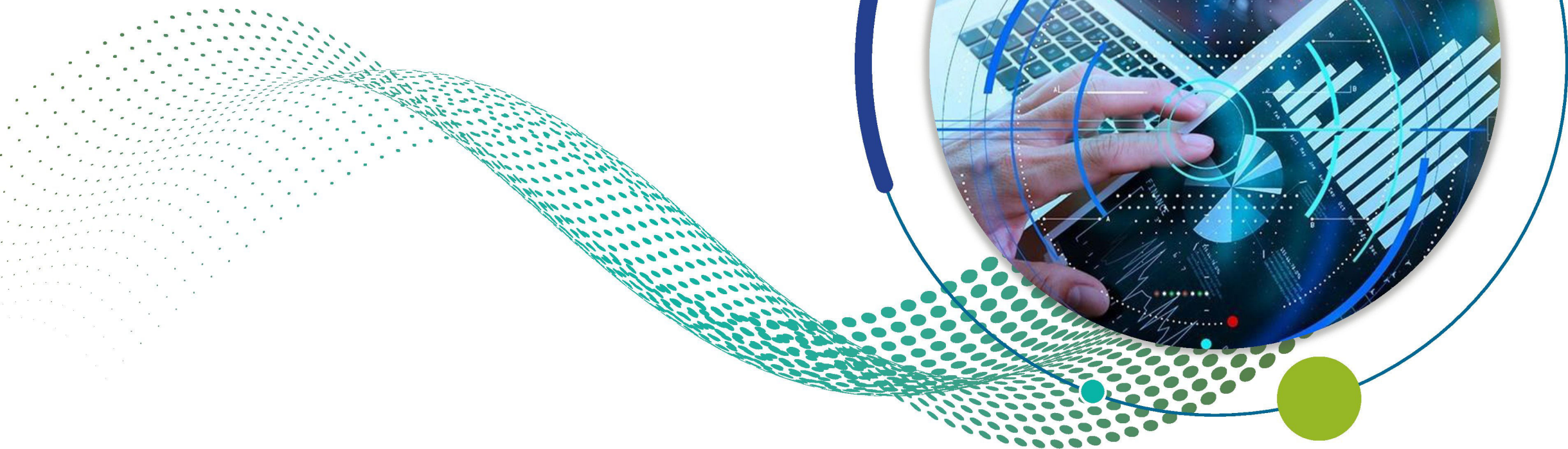


## R&D's: Drip Line Success Story

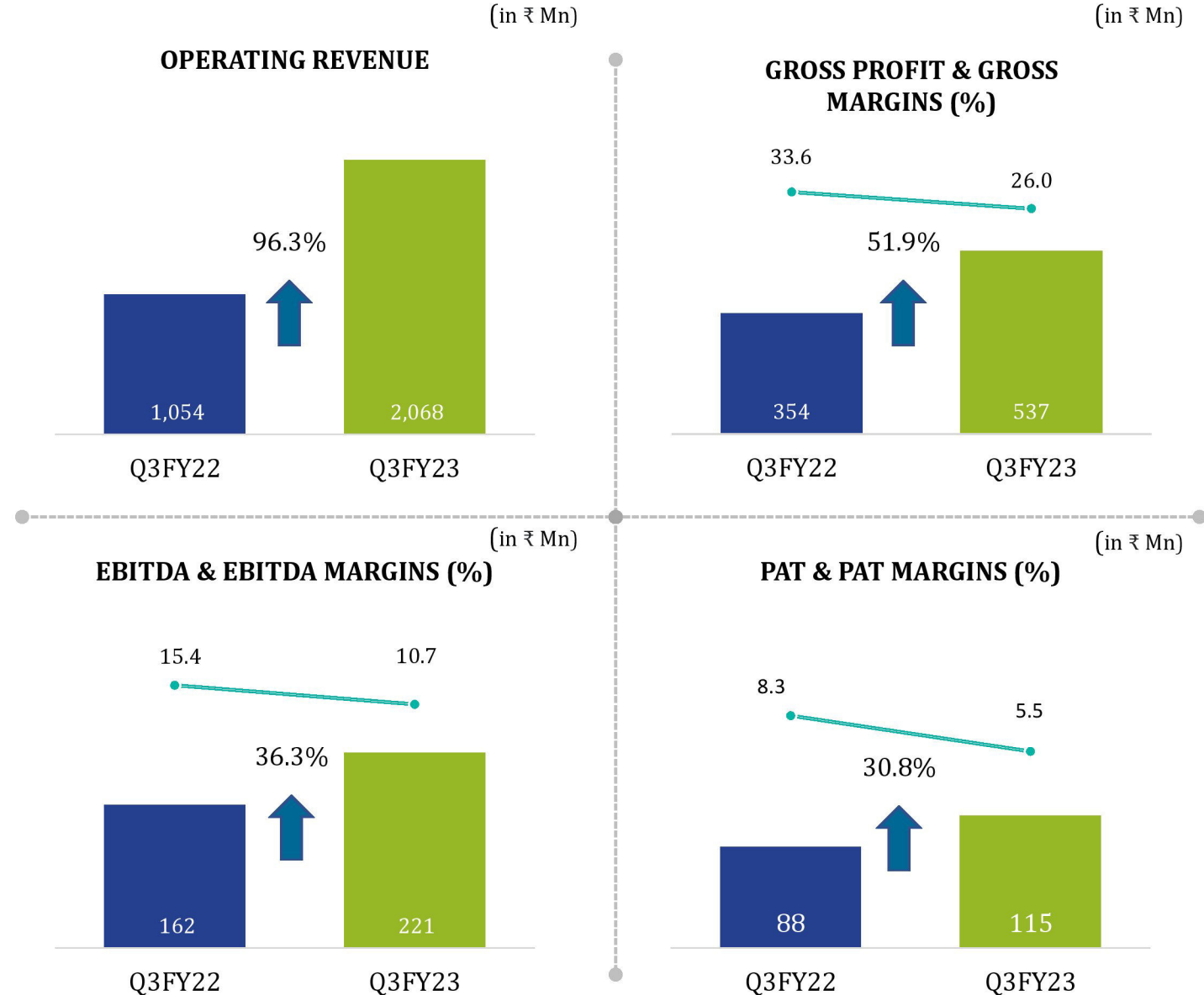
### Continual Improvement towards Diverse Areas



# Financial Highlights



- Operating revenues grew by 96.3% YoY to ₹ 2,068 Mn in Q3 FY23
- EBITDA surged by 36.3% YoY to ₹ 221 Mn during the quarter
- PAT increased by 30.8% YoY to ₹ 115 Mn in Q3 FY23
- The change in margin profile is due to different product mix and higher material cost



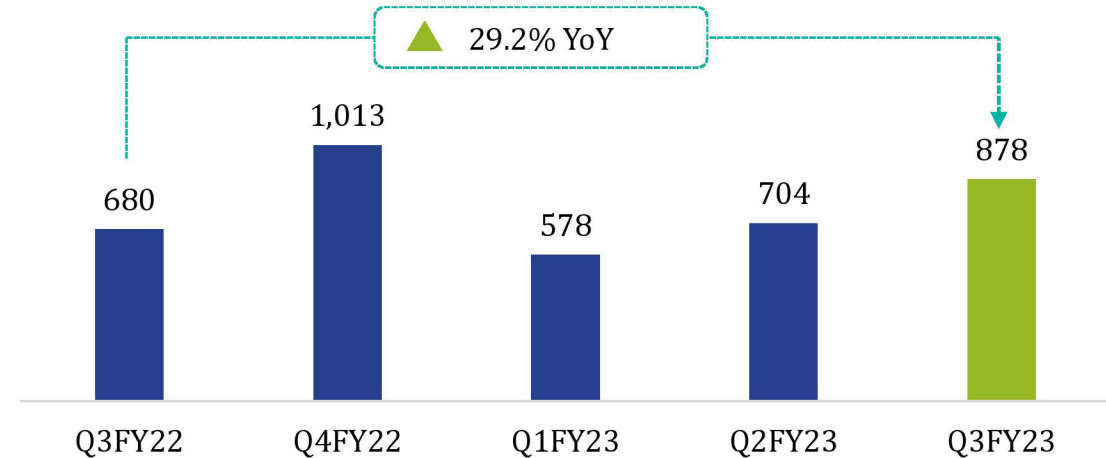
(in ₹ Mn)

- Extrusion Machinery revenues grew by 29.2% YoY at ₹ 878 Mn in Q3 FY23

- Battrix revenues surged by 218.7% YoY to ₹ 1,200 Mn in Q3 FY23

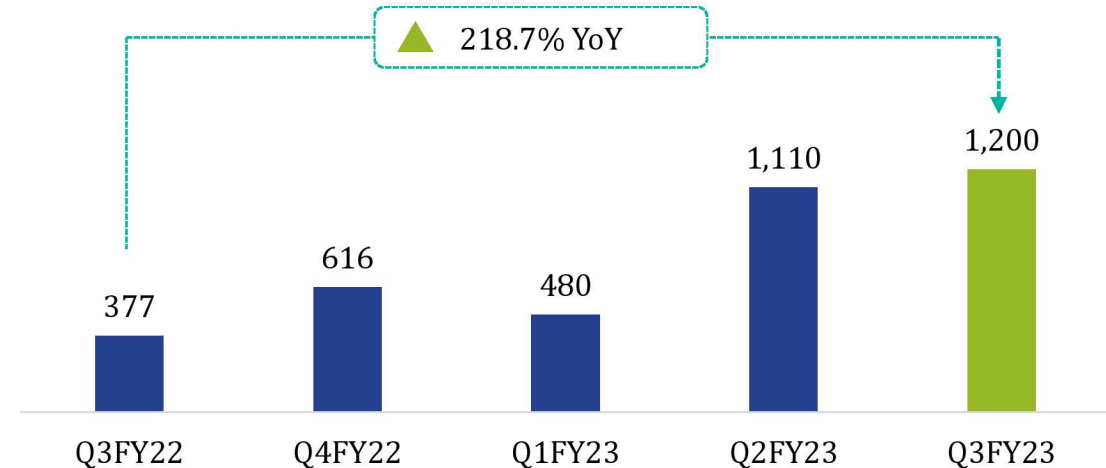
- Battrix has strong order pipeline for the coming quarters

## EXTRUSION MACHINERY REVENUES



(in ₹ Mn)

## BATTRIX REVENUES



# Consolidated Profit & Loss Statement: Q3 & 9MFY23

(in ₹ Mn)

Particulars	Q3FY23	Q3FY22	YoY	9MFY23	9MFY22	YoY	FY22
<b>Revenues</b>	<b>2,068</b>	<b>1,054</b>	<b>96.3%</b>	<b>4,920</b>	<b>2,438</b>	<b>101.8%</b>	<b>4,059</b>
Cost of Goods Sold	1,531	700	118.8%	3,617	1,565	131.1%	2,736
<b>Gross Profit</b>	<b>537</b>	<b>354</b>	<b>51.9%</b>	<b>1,303</b>	<b>873</b>	<b>49.3%</b>	<b>1,323</b>
<i>Gross Profit margin</i>	<i>26.0%</i>	<i>33.6%</i>	<i>(760 bps)</i>	<i>26.5%</i>	<i>35.8%</i>	<i>(931 bps)</i>	<i>32.6%</i>
Employee Expenses	124	99	25.2%	351	269	30.6%	379
Other Expenses	192	93	107.7%	445	252	77.0%	395
<b>EBITDA</b>	<b>221</b>	<b>162</b>	<b>36.3%</b>	<b>507</b>	<b>352</b>	<b>43.9%</b>	<b>549</b>
<i>EBITDA margin</i>	<i>10.7%</i>	<i>15.4%</i>	<i>(471 bps)</i>	<i>10.3%</i>	<i>14.5%</i>	<i>(415 bps)</i>	<i>13.5%</i>
Depreciation & Amortization	34	28	21.5%	100	83	21.5%	112
<b>EBIT</b>	<b>187</b>	<b>134</b>	<b>39.4%</b>	<b>406</b>	<b>270</b>	<b>50.7%</b>	<b>437</b>
Finance Cost	25	7	241.6%	61	17	262.2%	27
Other Income	10	3	262.7%	29	20	45.8%	22
<b>EBT before Exceptional Items</b>	<b>172</b>	<b>129</b>	<b>33.0%</b>	<b>375</b>	<b>273</b>	<b>37.4%</b>	<b>433</b>
Share in P/L of JV & Associates	(3)	(1)	N.A.	(5)	(5)	N.A.	2
<b>EBT after Exceptional</b>	<b>169</b>	<b>129</b>	<b>31.0%</b>	<b>370</b>	<b>268</b>	<b>38.0%</b>	<b>435</b>
Tax	54	41	31.3%	119	87	36.1%	132
<b>PAT</b>	<b>115</b>	<b>88</b>	<b>30.8%</b>	<b>251</b>	<b>181</b>	<b>38.9%</b>	<b>303</b>
<i>PAT margin</i>	<i>5.5%</i>	<i>8.3%</i>	<i>(277 bps)</i>	<i>5.1%</i>	<i>7.4%</i>	<i>(231 bps)</i>	<i>7.5%</i>
<b>EPS</b>	<b>3.28</b>	<b>2.75</b>	<b>19.3%</b>	<b>7.18</b>	<b>5.67</b>	<b>26.6%</b>	<b>9.41</b>

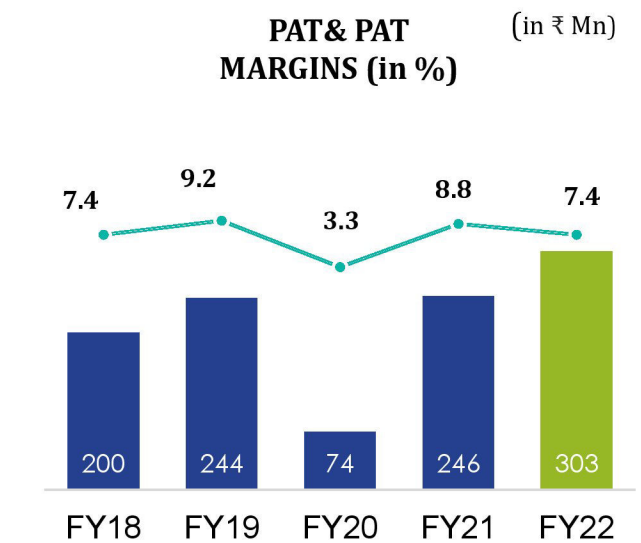
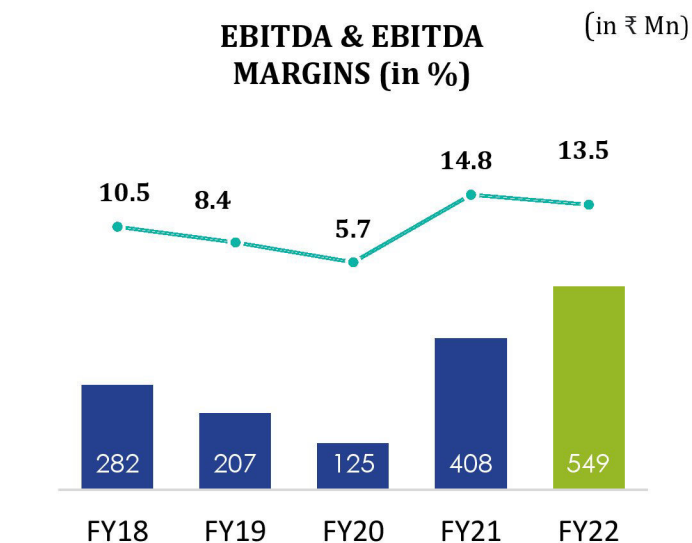
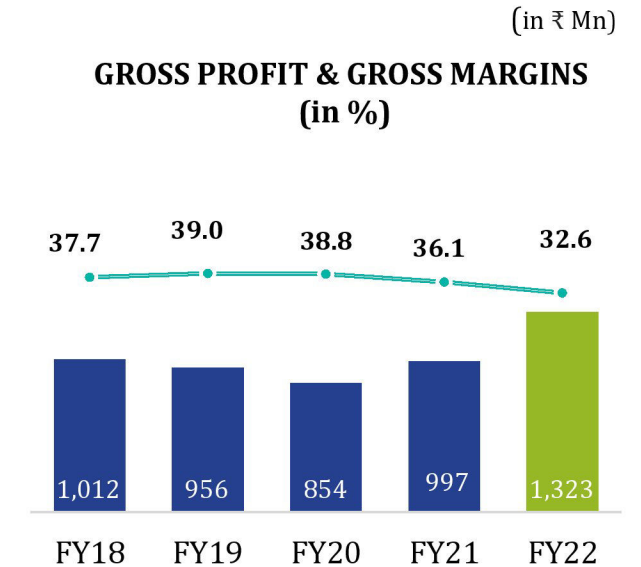
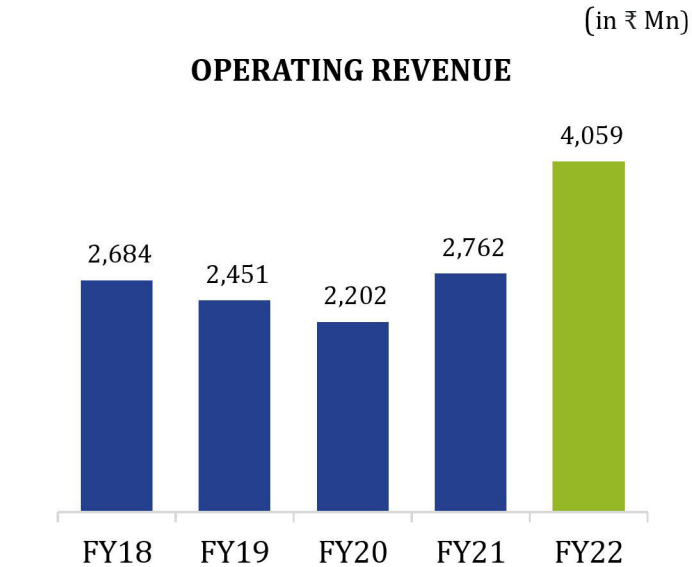
# Consolidated Balance Sheet Statement

(in ₹ Mn)

Particulars	FY18	FY19	FY20	FY21	FY22
<b>ASSETS</b>					
Non-current Assets	1,603	1,664	1,738	1,966	2,028
Current Assets	1,767	1,762	1,955	2,025	3,657
<b>TOTAL ASSETS</b>	<b>3,370</b>	<b>3,426</b>	<b>3,694</b>	<b>3,991</b>	<b>5,685</b>

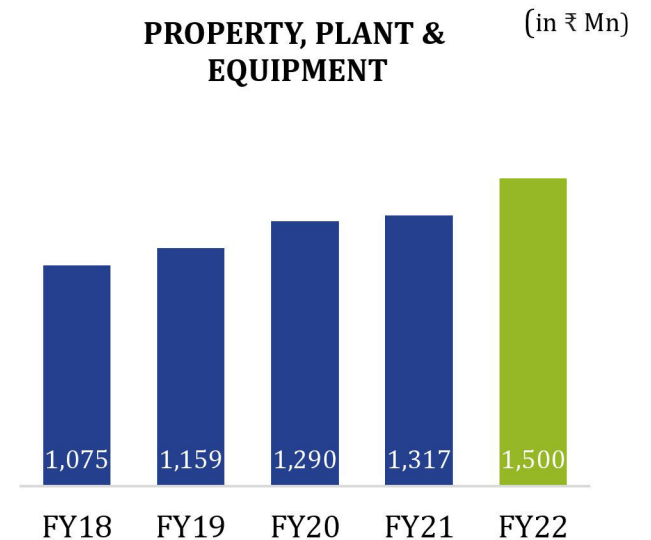
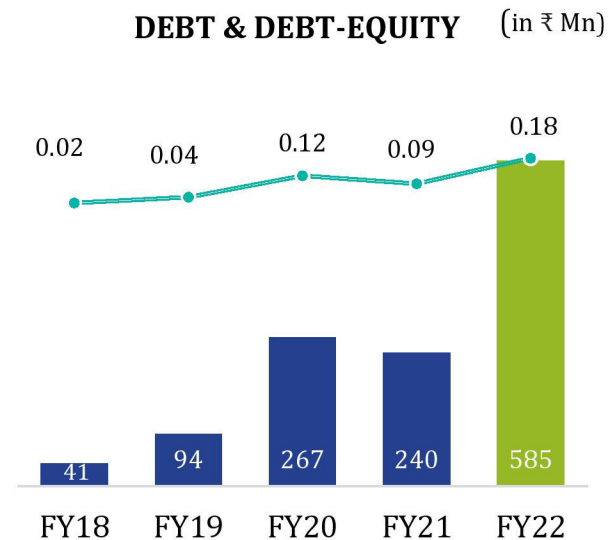
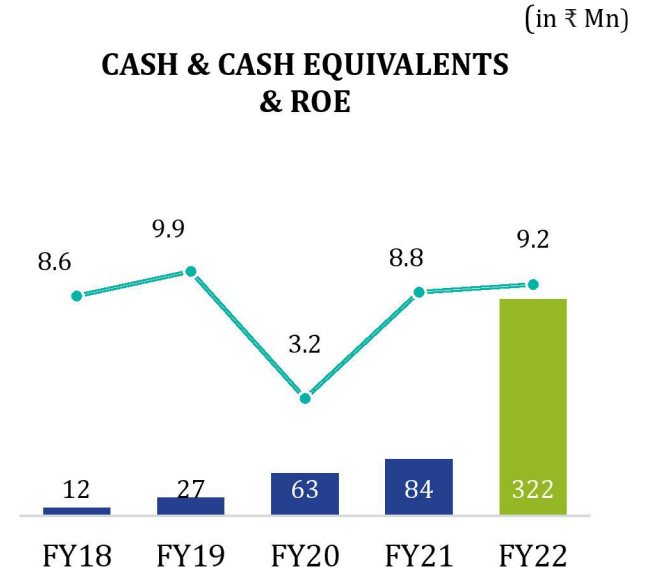
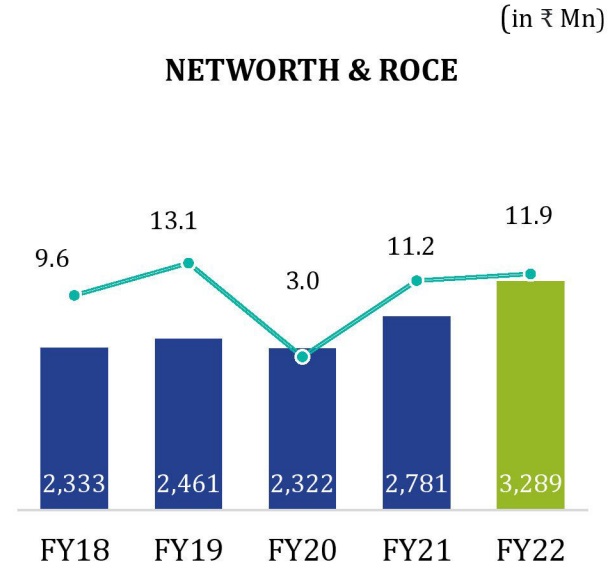
<b>EQUITY AND LIABILITIES</b>					
Equity	2,333	2,461	2,322	2,781	3,289
Non-current Liabilities	31	27	170	163	242
Current Liabilities	1,006	938	1,202	1,047	2,154
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>3,370</b>	<b>3,426</b>	<b>3,694</b>	<b>3,991</b>	<b>5,685</b>

- Operating revenues grew by 10.9% CAGR during FY18-22
- EBITDA recorded 18.2% CAGR during FY18-22
- PAT grew by 10.9% CAGR during FY18-22





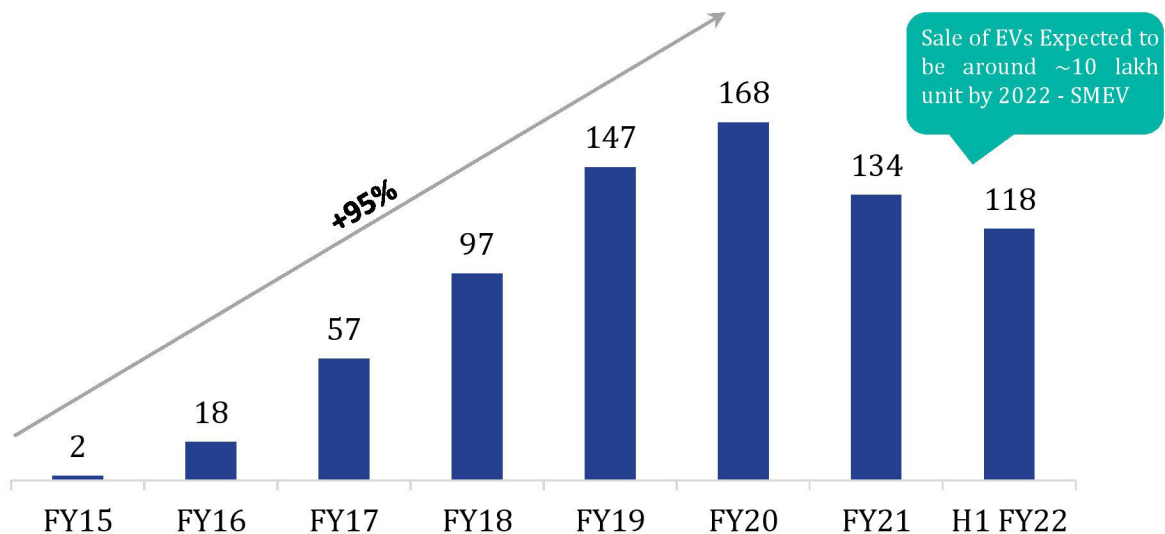
○ Continues to fuel expansion plans by displaying financial prudence with a low debt stance



# Annexures

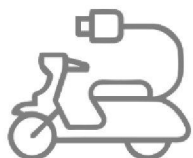


## EV Sales growth in India (in '000s units)



Source: CEEW Centre for Energy Finance

Increase in EV sales at CAGR of 95% (FY15 to FY21) on back of government initiatives like:

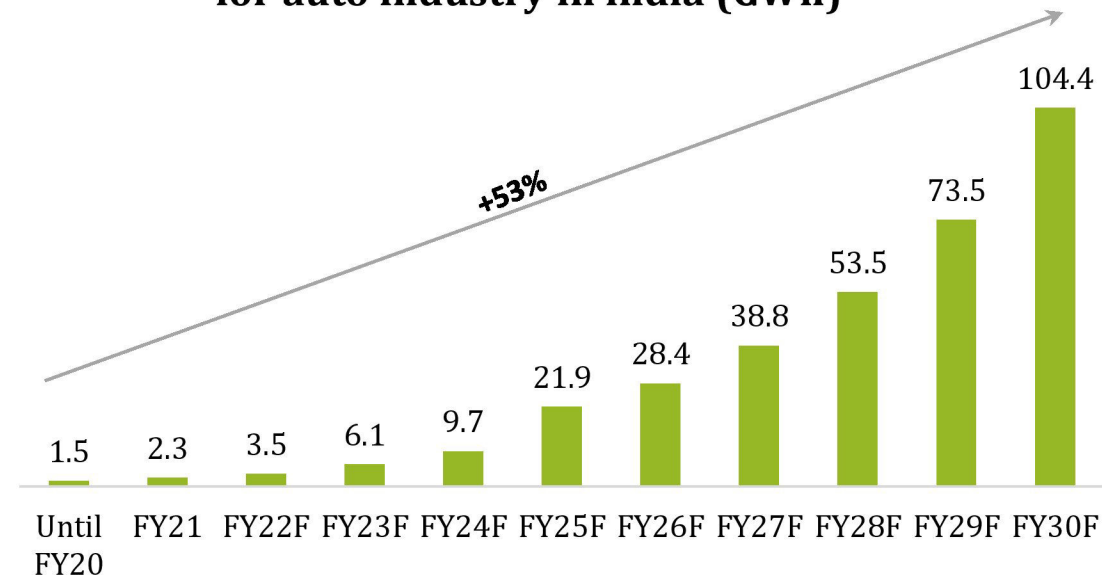


- Launch of demand incentives under FAME I and FAME II
- Reduction of applicable GST rates (from 12% to 5%)

As per RBSA Advisors, a consultancy firm, the industry is further expected to grow from -US\$79 billion in 2021 to **US\$150 billion in 2030**.

Source: International Council of Clean Transportation, CEEW Center of Energy Finance, Press release

## Annual Lithium-ion battery capacity additions for auto industry in india (GWh)



Source: JMK Research in collaboration with The Institute for Energy Economics and Financial Analysis (IEEFA)

EV battery demand to increase by 53% in 2030 aided by:



- Expected shift in buying patterns toward EVs
- Strong government support including, encouragement for developing new business models for batteries
- Large-scale deployment plans for commercial vehicles expected by 2028

## Steps taken by the government to localize EV and component manufacturing

### 2015

Launched FAME I scheme with an initial outlay of INR100 crores to achieve fuel security and sustainable environment through EVs.

### 2018

Increased the outlay to INR 895 crore under the FAME I scheme to create a local ecosystem of EV and components manufacturing.

### 2019

Approved the extension of the FAME I scheme with an outlay of INR 10,000 crore for 3 years to create a favorable demand for advanced battery and registered vehicles.

### 2021

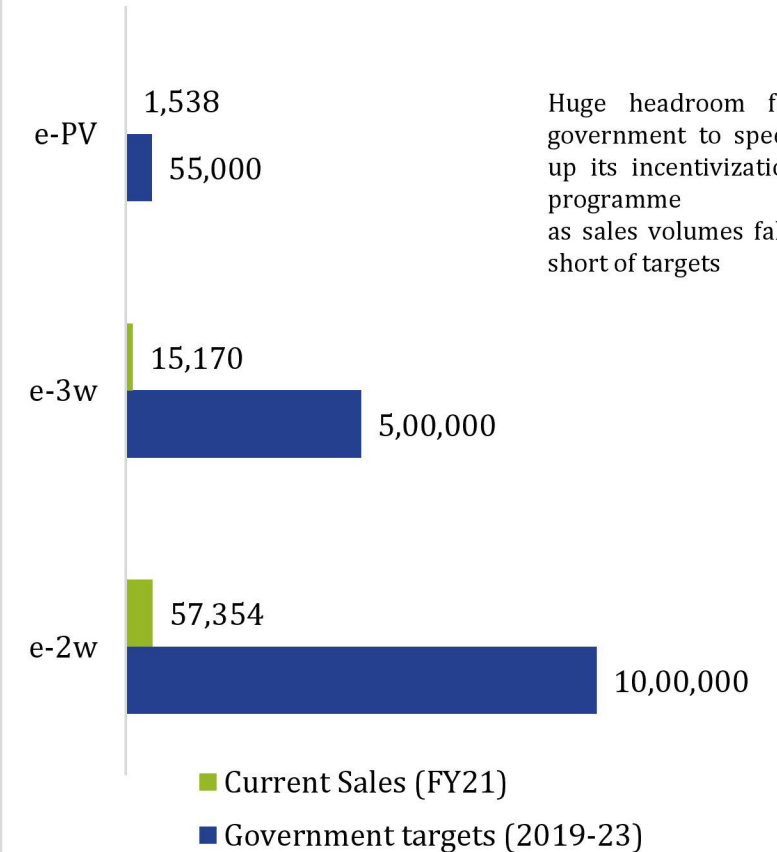
- Launched National Programme on Advanced Chemistry Cell (ACC) Battery Storage to bring down battery prices in subsequent years
- Earmarked an outlay of INR 18,100 crore for building giga factories (similar to Tesla) in India

### 2022

Announced the introduction of policy frameworks for battery swapping in the Union Budget 2022-23

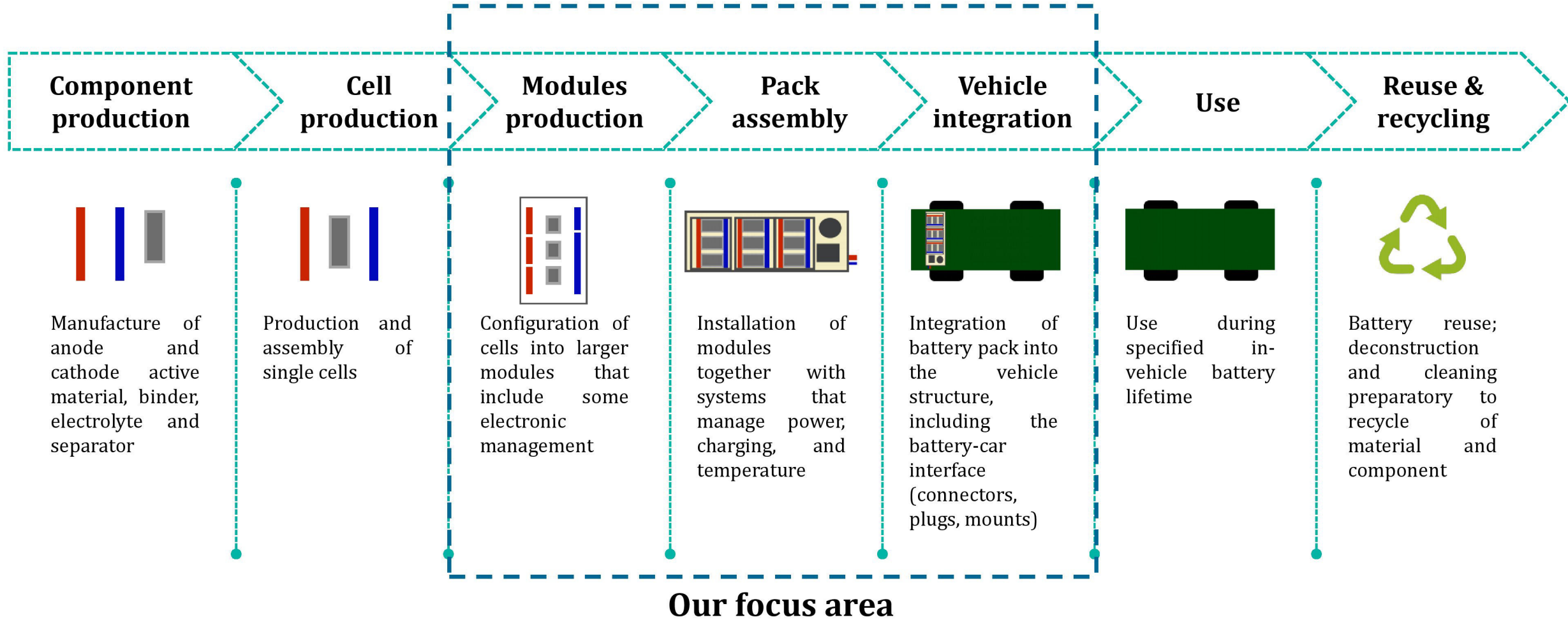
Source: Press releases, CEEW Centre for Energy Finance

Fame II: Target vs: Actuals (FY21)  
(in units)



Source: Jefferies

# Battery Value Chain: Strategic Focus



	Mainstream li-ion as of 2020	Current state-of-the-art (2020)	Solid-state breakthroughs (2020-2030)	Cathode breakthroughs (after 2030)	
	Li-ion	Improvement to Li-ion	Novel ways of incorporating high silicon in anode	Li-ion and solid state, Shift to li-metal anode	New cathode materials
		<i>Co-existence of Lib and solid-state Li-ion For different applications likely</i>			
<b>+ Anode</b>	Graphite/silicon Composite(<10% Si)	Graphite/silicon Composite(<10% Si)	Graphite/silicon Co-mposite(<10-20% Si)	Graphite/silicon Composite	Li-metal
<b>Electrolyte</b>	Liquide and separator	Liquide and separator	Liquide and separator	Li-metal Liquide and separator Polymer or ceramic solid	Li-metal Liquide and separator Polymer or ceramic solid
<b>- Cathode</b>	NCA, NMC 111, NMC 622, LFP	NCA, NMC 622, NMC 811, LFP or other high voltage material	NCA, NMC 622, NMC 811/9.5.5, LFP or other high voltage material	NCA, NMC 622, NMC 811,LFP or other high voltage material	Sulphur (Li-S), LFP, High-Voltage cathodes (e.g, Li-rich metal oxides)
<b>Energy density (Wh/kg)</b>	160 - 260	280 - 320	280 - 320	400 - 500	>600

Source: McKinsey & Company