



REGISTRATION NO. 123456789

August 30, 2022

To,
Listing Department,
The Bombay Stock Exchange,
Phirozee Jeejeebhoy Towers,
Dalal Steet Fort,
Mumbai - 400 001

Dear Sir/Madam,

**Subject: Submission of Annual Report 2021-22 under Regulation 34 of the SEBI
(Listing Obligations & Disclosure Requirements) Regulations 2015.**

Ref.: Security ID: PECOS; Security Code: 539273

Please find enclosed herewith Annual Report 2021-22 as required under Regulation 34 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015.

Kindly take the same on record and acknowledge the receipt of the same.

Thanking You,

Yours Sincerely,

For Pecos Hotels and Pubs Limited

Rajiv Kumar Sharma

(Company Secretary & Compliance Officer)



Registered Office: # 34, Rest House Road, Bangalore - 01
Corporate Office: Guardian House, 139, Infantry Road, Bangalore -01
CIN: L55101KA2005PLC035603 Tel: 080-25580971
Email : contact@pecospub.com, pecoshotels@gmail.com
Website: www.pecospub.com



ANNUAL REPORT
2021-2022

PECOS HOTELS AND PUBS LTD

CORPORATE INFORMATION

BOARD OF DIRECTORS

Mr. Liam Norman Timms	Whole-Time Director
Mr. Pradosh Dhanraj	Executive Director
Ms. Nina Nayar	Non-Executive Independent Director
Mr. Lloyd John Pereira	Non-Executive Independent Director
Mr. Koilpillai Joseph Davaraj	Non-Executive Independent Director

CHIEF FINANCIAL OFFICER

Mr. Shailesh B. M.

COMPANY SECRETARY AND COMPLIANCE OFFICER

Mr. Rajiv Kumar Sharma

COMMITTEES

1. Audit Committee

Mr. Lloyd John Pereira	: Chairman
Mr. Koilpillai Joseph Davaraj	: Member
Mr. Liam Norman Timms	: Member

2. Nomination & Remuneration Committee

Ms. Nina Nayar	: Chairman
Mr. Koilpillai Joseph Davaraj	: Member
Mr. Lloyd John Pereira	: Member

3. Stakeholders Relationship Committee

Mr. Koilpillai Joseph Davaraj	: Chairman
Mr. Lloyd John Pereira	: Member
Mr. Liam Norman Timms	: Member

OTHER INFORMATION

REGISTERED OFFICE

34, Rest House Road,
Bengaluru – 560 001

CORPORATE OFFICE

No. 139, 2nd Floor,
Guardian House, Infantry Road,
Bengaluru – 560 001

BANKERS

- i) Guardian Souharda Sahakari Bank Niyamita
- ii) IndusInd Bank

LISTING:

BSE Limited-SME Platform
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai- 400001

STATUTORY AUDITORS

*M/s Phillipos & Co.,
Chartered Accountants,
P.B. No. 534, No.47, M-Floor,
Wheeler Road, Cox Town, Bangalore- 560 005.*

REGISTRAR AND TRANSFER AGENT

Link Intime India Private Limited
C-101, 247 Park,
L.B.S. Marg, Vikhroli (West)
Mumbai – 400 083
Tel No : +91 22 49186270 Fax: +91 22 49186060
E-mail id : rnt.helpdesk@linkintime.co.in
Website : www.linkintime.co.in

Contact Details for Investors:

Mr. Rajiv Kumar Sharma

Company Secretary and Compliance Officer

No. 139, 2nd Floor,

Guardian House (Gurumurthy Bhavan)

Infantry Road,

Bengaluru - 560001

Telephone: (080) 25580971

Mail Id:pecoscs2005@gmail.com, pecoshotels@gmail.com

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LETTER TO SHAREHOLDERS

Dear Shareholders,

It gives me immense pleasure to place before you the 17th Annual Report of Pecos Hotels and Pubs Limited for the financial year 2021-22. This past year is perhaps best summed up in the two words 'Cautiously Optimistic'.

The previous financial year (2020-2021) was tough, however, when the unlocking process began, we were encouraged by the response from our customers. It was heartening for us to see that in some of our units we were able to return our business to almost pre-COVID levels. This unfortunately was short lived. Once again the world was consumed by a ferocious second wave and our industry was forced to lockdown operations. Even on reopening our outlets had to contend with shorter hours of operation and restrictions on seating capacity. This time though, the availability of the vaccine and the possibility of booster doses has gone a long way in improving customer sentiment. We are happy to report a steady increase in business at the outlet level and we hope this positive trend continues.

Your company continues to remain cautiously optimistic; although the WHO and other countries have begun to accept that COVID will continue to be part of our lives and are not in favour of lockdowns, COVID still continues to remain a concern in the short term. Your company intends to use this time to consolidate our operations and rebuild.

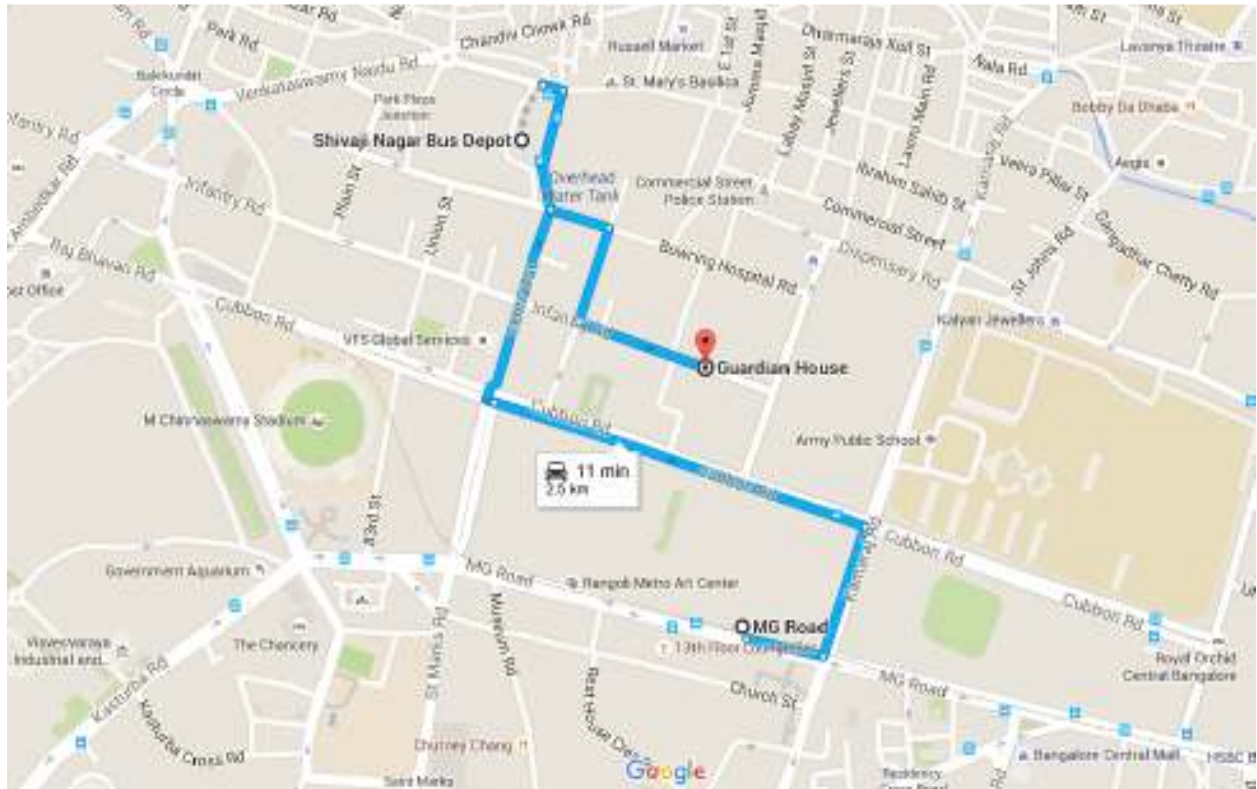
I trust that all our shareholders are now double vaccinated and hopefully received the booster dose of the vaccine.

At this juncture I would like to place on record my sincere appreciation to all our loyal customers, staff and vendors, who have stood by your company even during our most difficult times.

Yours Sincerely
SD/-
Liam Norman Timms
Whole Time Director
(DIN: 06453032)

ROUTE MAP

Venue: 139, 2nd Floor, Guardian House (Gurumurthy Bhavan), Infantry Road, Bengaluru – 560001.



Landmark: Safina Plaza

Distance from **Shivaji Nagar Bus Stand:** 800m

Distance from **M.G. Road Metro Station:** 2.5 km

NOTICE CONVENING ANNUAL GENERAL MEETING

Notice is hereby given that **Seventeenth Annual General Meeting** of the Members of **Pecos Hotels and Pubs Limited** will be held on **Tuesday**, the 27th day of **September, 2022** at **11:00 A. M.** at **No. 139, 2nd Floor, Guardian House (Gurumurthy Bhavan), Infantry Road, Bengaluru – 560001** to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Balance Sheet as at **March 31, 2022** and Statement of Profit and Loss Account for the Financial Period ended as on that date along with the Directors Report and Auditors Report thereon.
2. To appoint a Director in place of Mr. Liam Norman Timms, who retires by rotation and being eligible offers himself for re-election.

SPECIAL BUSINESS

3. **To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:-**

“RESOLVED THAT Pursuant to the provisions of Section 197 read with Part I and Section I of Part II of Schedule V and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification or re-enactment thereof), applicable clauses of the Articles of Association of the Company and recommendation of Nomination and Remuneration Committee and Audit Committee, approval of the Company be and is hereby accorded for revision in the remuneration of Mr. Liam Timms [DIN: 06453032], Whole Time Director of the Company.”

4. To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:-

“RESOLVED THAT Pursuant to the provisions of Section 197 read with Part I and Section I of Part II of Schedule V and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification or re-enactment thereof), applicable clauses of the Articles of Association of the Company and recommendation of Nomination and Remuneration Committee and Audit Committee, approval of the Company be and is hereby accorded for revision in the remuneration of Mr. Pradosh Dhanraj [DIN: 08424421], Director of the Company.”

**By Order of the Board of Directors
For Pecos Hotels and Pubs Limited**

Date: 30.08.2022
Place: Bengaluru

SD/-
Rajiv Kumar Sharma
(Company Secretary & Compliance Officer)

NOTES:

The Explanatory Statement pursuant to sub-section (1) of Section 102 of the Companies Act, 2013 in respect of the Special Business is annexed hereto and forms part of the Notice.

- 1. A MEMBER ENTITLED TO ATTEND AND VOTE IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE FOR HIS/ HER BEHALF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY.**
2. The instrument of Proxy, in order to be effective, should be deposited at the Corporate Office of the Company, duly completed and signed, not later than 48 hours before the commencement of the Meeting. A proxy form is annexed to this report.
3. A Person can act as Proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. Further, a member holding more than ten percent of the total Share Capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as proxy for any other person or member.
4. Corporate members intending to send their authorized representatives to attend the meeting are requested to send a certified copy of the Board Resolution authorizing their representative to attend and vote on their behalf at the meeting.
- 5. The Register of Members and Transfer Books of the Company will remain closed from Friday 23rd, September to Tuesday 27th September, 2022 (both days inclusive).**
6. Members holding shares in physical form are requested to consider converting their holdings to dematerialized form to eliminate all risks associated with physical shares. Members can contact the Company's Registrar and Transfer Agent for assistance in this regard.
7. In case of joint holders attending the AGM, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote.
8. Members holding shares in electronic mode are requested to intimate all changes pertaining to their registered email id, bank details, mandates, nominations, etc. to their Depository Participants. Changes intimated to the Depository Participants will then be automatically reflected in the Company's record which will help the Company and its Registrar and Transfer Agents, M/s Link Intime (India) Private Limited to provide efficient and better service to the Members. Members holding shares in Physical form are requested to intimate such changes to M/s Link Intime (India) Private Limited.
The Securities and Exchange Board of India ("SEBI") has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members

holding shares in electronic form are, therefore requested to submit the PAN to their depository participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to Registrar and Transfer Agent.

9. Members desiring any information relating to the accounts are requested to write to the Company at an early date so as to enable the Management to keep the information ready at the meeting.
10. Members are requested to bring their copies of the Annual Report to the Meeting.
11. The Ministry of Corporate Affairs has taken a Green Initiative in Corporate Governance by issuing circulars allowing paperless compliances by companies through electronic mode. Further, in line with recent circular issued by the Securities Exchange Board of India (SEBI) and consequent changes in the listing agreement, the Notice of the AGM along with the Annual Report 2021-22 is being sent by electronic mode to those Members whose e-mail addresses are registered with the Company/ Depositories, unless any Member has requested for a physical copy of the same. For Members who have not registered their e-mail addresses, physical copies are being sent by the permitted mode. Members may note that this Notice and the Annual Report 2021-22 will also be available on the Company's website viz. www.pecospub.com.
12. The route map showing directions to reach the venue of the Meeting is annexed.
13. As per Notification issued by Ministry of Corporate Affairs, with reference to the Companies (Management and Administration) Rules, 2014, Companies covered under Chapter XB and Chapter XC as per SEBI (ICDR) Regulations, 2009 will be exempted from E-Voting provisions. Also, no such provision is available in SME Equity Listing Agreement. Company is covered under Chapter XB as it is a SME Company and listed on SME platform of BSE Limited. Therefore Company is not providing E-Voting facility to its shareholders.
14. Members, Proxies and Authorized Representatives are requested to bring to the meeting, the Attendance Slip enclosed herewith, duly completed and signed, mentioning therein details of their DP ID and Client ID / Folio No.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 (1) OF THE COMPANIES ACT, 2013

ITEM NO. 3:

Revision in the remuneration of Mr. Liam Timms (DIN: 06453032), Whole Time Director of the Company.

“RESOLVED THAT Pursuant to the provisions of Section 197 read with Part I and Section I of Part II of Schedule V and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification or re-enactment thereof), applicable clauses of the Articles of Association of the Company and recommendation of Nomination and Remuneration Committee and Audit Committee, approval of the Company be and is hereby accorded for revision in the remuneration of Mr. Liam Timms [DIN: 06453032], Whole Time Director of the Company.”

Salary & Perquisites:

1	Remuneration: Rs. 88,000/- per month w.e.f. April 01, 2022.
2	Other benefits as applicable to the employees of the Company.

Other Terms and Conditions:

The terms and conditions of appointment of Whole Time Director of the Company may be altered and varied from time to time by the Board in such manner as may be mutually agreed, subject to such approvals as may be required and within applicable limits of the Companies Act, 2013.

ITEM NO. 4:

Revision in the remuneration of Mr. Pradosh Dhanraj (DIN: 08424421), Director of the Company.

“RESOLVED THAT Pursuant to the provisions of Section 197 read with Part I and Section I of Part II of Schedule V and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification or re-enactment thereof), applicable clauses of the Articles of Association of the Company and recommendation of Nomination and Remuneration Committee and Audit Committee, approval of the Company be and is hereby accorded for revision in the remuneration of Mr. Pradosh Dhanraj [DIN: 08424421], Director of the Company.”

Salary & Perquisites:

1	Remuneration: Rs. 45,500/- per month w.e.f. April 01, 2022.
2	Travel Allowance: Rs. 2,500/- per month.
3	Other benefits as applicable to the employees of the Company.

Other Terms and Conditions:

The terms and conditions of appointment of Director of the Company may be altered and varied from time to time by the Board in such manner as may be mutually agreed, subject to such approvals as may be required and within applicable limits of the Companies Act, 2013.

**By Order of the Board of Directors
For Pecos Hotels and Pubs Limited**

**Date:30.08.2022
Place: Bengaluru**

**SD/-
Rajiv Kumar Sharma
(Company Secretary & Compliance Officer)**

DIRECTORS' REPORT

Dear Members,

Your Directors are pleased to present the **17th Annual Report** and the Company's Audited Accounts for the Financial Year ended **March 31, 2022**.

1. FINANCIAL RESULTS:

(₹ in lakhs)

Particulars	2021-2022	2020-2021
Revenue from Operations	315.93	273.66
Other Income	1.80	3.52
Total Revenue	317.73	277.17
Less: Total Expenses	330.87	344.09
Profit/(Loss) before tax	(13.14)	(66.92)
Tax Expenses	0.78	0.11
Profit after tax	(13.92)	(66.81)
Earning per equity share- Basic & Diluted	(1.06)	(5.10)

2. DIVIDEND:

In view of the prolonged lockdown and consequent travel restrictions to avoid spread of COVID-19 pandemic imposed by the Government of India as well other countries globally the food & beverage industry were severely impacted. In these unforeseen and uncertain times, it is difficult to predict when business conditions will normalize. Therefore, in order to conserve cash and ensure liquidity for the operations for the Financial Year 2021-22, the Board of Directors decided not to recommend any dividend to the shareholders for the Financial Year 2021-22.

3. REVIEW OF OPERATIONS:

During the year under review, Revenue from Operations of the Company was Rs. 315.93 Lakhs as compared to Rs. 273.66 Lakhs in the corresponding previous year. The Company incurred a loss of Rs. 13.92 lakhs as compared to loss of Rs. 66.81 lakhs in the previous year. The Company's reserve and surplus decreased from Rs. 244.32 Lakhs to Rs. 230.40 Lakhs.

4. DEPOSITS:

Your Company has not accepted any deposits within the meaning of section 73 of the Companies, 2013 and the Companies (Acceptance of Deposits) Rules, 2014.

5. SHARE CAPITAL:

At present, the Company has only one class of shares – equity shares with face value of Rs. 10 each. The paid up share capital of the Company is Rs. 130.98 Lakhs. Divided into 13,09,875 equity shares of Rs. 10/- each.

During the year under review, the Company has not issued shares with differential voting rights nor granted stock options nor sweat equity.

6. SUBSIDIARIES/ JOINT VENTURES/ ASSOCIATES:

As on date the Company does not have any subsidiary, joint venture or associate company.

7. CHANGES IN NATURE OF BUSINESS:

There is no significant change made in the nature of the company during the financial year.

8. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013:

Details of Loans, guarantees or Investments, if any, covered under the provision of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statements.

9. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS:

No such orders have been passed by the Regulators/ Courts or Tribunals which can impact the going concern status and company's operation in future.

10. DETAILS OF ENERGY TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO:

(a) Conservation of Energy:

The Company requires energy for the purpose of general lighting, adequate measures for the conservation of energy are being undertaken by the Company through the exercise of general checks and controls.

(b) Research and Development:

The company has made efforts to develop food preparation practices that minimize the use of energy

(c) Technology Absorption, Adaption and Innovation:

(i) Efforts made:

The company has implemented food preparation techniques of the highest standard and proper storage facility to control the wastage of raw materials and semi prepared food and also efforts are made to develop the process that reduce energy consumptions.

(ii) Benefits derived as a result of above efforts:

The above efforts resulted in client enjoying a better quality product that is delivered to them quicker and also resulted in reduction of cost of production and enhancing higher margin.

(d) Foreign Exchange Earnings and outgo:

Your company does not have any foreign exchange earnings and outgo during the year under review.

11. EXTRACTS OF ANNUAL RETURN:

The extracts of Annual Return to the provisions of Section 92 read with Rule 12 of the Companies (Management and Administration) Rules, 2014, in MGT-9 is attached herewith as **Annexure I**.

12. RISK MANAGEMENT:

The Company has established a well-defined process of risk management, wherein the identification, analysis and assessment of the various risks, measuring of the probable impact of such risks, formulation of risk mitigation strategy and implementation of the same takes place in a structured manner. Though the various risks associated with the business cannot be eliminated completely, all efforts are made to minimize the impact of such risks on the operations of the Company. In the opinion of the Board there are no risks which would threaten the existence of the Company.

13. DIRECTORS AND KEY MANAGERIAL PERSONNEL:

The Board of Directors of your Company has varied executive and non-executive directors including Independent Directors who have wide and varied experience in different disciplines of corporate functioning.

In accordance with the provisions of Section 152 of the Companies Act, 2013 and Articles of Association of the Company, Mr. Liam Norman Timms (DIN: 06453032) retires by rotation at the ensuing Annual General Meeting and being eligible in terms of Section 164 of the Act offers himself for re-appointment.

As required under Section 203 of the Companies Act, 2013, the Company has Mr. Liam Norman Timms- Whole-Time Director, Mr. Pradosh Dhanraj- Executive Director,

Mr. Shailesh B. M., Chief Financial Officer and Mr. Rajiv Kumar Sharma as Company Secretary under Key Managerial Personnel of the Company.

14. DECLARATION BY INDEPENDENT DIRECTORS:

Pursuant to provisions of Section 149 of the Companies Act, 2013, Ms. Nina Nayar, Mr. Koilpillai Joseph Davaraj and Mr. Lloyd John Pereira were re-appointed as an Independent Directors at the Annual General Meeting of the Company held on September 03, 2020. The terms and condition of appointment of Independent Directors are as per Schedule IV of the Companies Act, 2013. They have submitted a declaration that each of them meets the criteria of Independence as provided in Section 149(6) of the Companies Act, 2013 and there has been no change in the circumstances which may affect their status as Independent Director during the year.

15. MEETING OF BOARD OF DIRECTORS:

During the year under review, 6 Board Meetings were held. The intervening gap between the meetings was within the period prescribed under the Companies Act, 2013

SR.NO	Date on which board Meetings were held
1	22-April -2021
2	10-June-2021
3	06-August-2021
4	12-October-2021
5	10-November-2021
6	04-March-2022

16. DIRECTORS RESPONSIBILITY STATEMENT:

In accordance with provisions of Section 134(5) of the Companies Act, 2013 the Board hereby submits its Responsibility Statement:

- i. In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- ii. The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year 31st March, 2022 and of the profit and loss of the company for that period;

- iii. The directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv. The directors had prepared the annual accounts on a going concern basis;
- v. The directors, in the case of a listed company, had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively.
- vi. The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

17. CORPORATE SOCIAL RESPONSIBILITY:

Since the Company's Net worth does not exceed Rs. 500 crores or the Company's turnover does not exceed Rs. 1000 crores or the Company's Net Profit does not exceed Rs. 5 Crores for any Financial Year, the provisions of section 135 of the Companies Act, 2013 are not applicable.

18. PARTICULARS OF CONTRACTS OR ARRANGEMENTS MADE WITH RELATED PARTIES:

The particulars of Contracts or Arrangements made with related parties made pursuant to Section 188 of the Companies Act, 2013 is furnished in form AOC-2 is attached herewith as **Annexure II**.

19. DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has a policy for prevention of sexual harassment at the workplace. In accordance with the Sexual Harassment of Women at the Workplace (Prevention, Prohibition and Redressal) Act, 2013 ("POSH Act") and rules made there under, the Company has constituted an Internal Compliant Committee (ICC) in Corporate Office. During the year, the ICC received no complaints from the Company. Details of this policy is available on the company's website at www.pecospub.com.

20. VIGIL MECHANISM POLICY

Your Company has established a reputation for conducting business with integrity and has zero tolerance for any act /form of unethical behavior. In view of this, the Audit Committee of the Board oversees the functioning of this policy. Details of this policy is available on the company's website at www.pecospub.com

21. AUDITORS:

Pursuant to provisions of section 139 of the Companies Act, 2013 and the rules framed there under, M/s Phillipos & Co., Chartered Accountants were appointed as Statutory Auditors of the company at the Extraordinary General Meeting of the company held on 5th June 2020 subject to approval by the shareholders at the Annual General Meeting held on 3rd September, 2020 of the Company for a term of five consecutive years. Pursuant to the amendments made to Section 139 of the Companies Act, 2013 by the Companies (Amendment) Act, 2017 effective from May 7, 2018, the requirement of seeking ratification of the Members for the appointment of the Statutory Auditors has been withdrawn from the Statute.

22. AUDITORS' REPORT AND SECRETARIAL AUDITORS' REPORT

The auditors' report and secretarial auditors' report does not contain any qualifications, reservations or adverse remarks. Report of the secretarial auditor is given as an **Annexure III** which forms part of this report.

23. CORPORATE GOVERNANCE

The Company has taken adequate steps to adhere to all the stipulations laid down under Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. A report on Corporate Governance included as a part of this Annual Report is given in **Annexure-IV**.

24. MANAGEMENT DISCUSSION AND ANALYSIS REPORT:

The Management Discussion and Analysis Report is given as an **Annexure V** which forms part of this report.

25. INTERNAL FINANCIAL CONTROLS:

The Company has in place adequate internal financial controls with reference to financial statements. During the year, such controls were tested and no reportable material weakness in operation was observed.

26. BOARD EVALUATION:

The Board has carried out an evaluation of its own performance, the directors individually as well as the working of its Committees.

27. USE OF PROCEEDS:

The proceeds from the Issue of the Company stated in the Prospectus/ Offer Document has been fully utilized for the purpose for which they were raised and there is no deviation in the utilization of proceeds.

28. DISCLOSURES PURSUANT TO SECTION 197 (12) OF THE COMPANIES ACT, 2013 AND THE RULES MADE THEREUNDER / PARTICULAR OF EMPLOYEES:

The information required under section 197 of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given below:

- a. **The ratio of remuneration of each director to the median remuneration of the employees of the company for the financial year:**

Name of the Directors	Ratio to median remuneration
Executive Directors	
Mr. Liam Norman Timms	6.02:1
Mr. Pradosh Dhanaraj	3.25:1

For this purpose, sitting fees paid to the directors has not been considered as Remuneration.

- b. **The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the Financial Year:**

Name	Designation	% Increase/(Decrease)
Mr. Liam Norman Timms	Whole-time Director	(23.75%)
Mr. Pradosh Dhanaraj	Executive Director	17.91%
Mr. Shailesh BM	Chief Financial Officer	1.50%
Mr. Rajiv Kumar Sharma	Company Secretary	3.38%

- c. **The percentage increase in the median remuneration of employees in the financial year: 2.20%**
- d. **The number of permanent employees on the rolls of company: 21**
- e. **Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration: NIL**
- f. **The key parameters for any variable component of remuneration availed by the directors: Not Applicable**
- g. **Affirmation that the remuneration is as per the remuneration policy of the company:**

The Company affirms remuneration is as per the remuneration policy of the Company.

29. ACKNOWLEDGEMENT:

The Board of Directors gratefully acknowledges the assistance and co-operation received from the Banks and all statutory and non statutory agencies for their cooperation. The Board of Directors also wish to place on record their gratitude and appreciation to the members for their trust and confidence shown in the Company.

The Board of Directors would like to especially thank all the employees of the Company for their dedication and loyalty.

Date: 30.08.2022
Place: Bengaluru

For and on behalf of the Board

SD/-
Liam Norman Timms
Whole Time Director
(DIN: 06453032)

Form No.MGT-9

EXTRACT OF ANNUAL RETURN AS ON THE FINANCIAL YEAR ENDED ON
31ST MARCH, 2022

Pursuant to section 92(3) of the Companies Act, 2013 and rule 12 (1) of the
Companies (Management and Administration) Rules, 2014

I. REGISTRATION AND OTHER DETAILS:

i.	CIN	L55101KA2005PLC035603
ii.	Registration Date	14/02/2005
iii.	Name of the Company	PECOS HOTELS AND PUBS LIMITED
iv.	Category/Sub-Category of the Company	Company limited by shares Indian Non-Government Company
v.	Address of the Registered of office and contact details	# 34, Rest House Road, Bangalore, Karnataka- 560001
vi.	Whether listed company	Yes
vii.	Name, Address and Contact details of Registrar and Transfer Agent, if any	Link Intime India Private Limited C-101, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai – 400 083

II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

All the business activities contributing 10% or more of the total turnover of the company shall be stated:-

S. No.	Name and Description of main products/ services	NIC Code of the Product/ service	% to total turnover of the company
1	Meal serving services with full restaurant services	99633101	100

III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

S. No.	Name and Address of the Company	CIN/GLN	Holding/ Subsidiary /Associate	%of shares held	Applicable Section
NOT APPLICABLE					

IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

i) Category-wise Share Holding

Category of Shareholders	No. of Shares held at the beginning of the year i.e., 01.04.2021				No. of Shares held at the end of the year i.e., 31.03.2022				% Change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
A. Promoter									
1) Indian									
a) Individual/ HUF	779997	0	779997	59.5474	838132	0	838132	63.9857	4.4382
b) Central Govt	0	0	0	0	0	0	0	0	0
c) State Govt (s)	0	0	0	0	0	0	0	0	0
d) Bodies Corporate	70875	0	70875	5.4108	70875	0	70875	5.4108	0
e) Banks / Financial Institutions	0	0	0	0	0	0	0	0	0
f) Any Other	0	0	0	0	0	0	0	0	0
Sub- total (A)(1)	850872	0	850872	64.9582	909007	0	909007	69.3965	4.4382
2) Foreign									
a) NRIs-Individuals	0	0	0	0	0	0	0	0	0
b) Other-Individuals	0	0	0	0	0	0	0	0	0
c) Bodies Corporate	0	0	0	0	0	0	0	0	0
d) Banks / Financial Institutions	0	0	0	0	0	0	0	0	0
e) Any Other	0	0	0	0	0	0	0	0	0
Sub-total (A)(2)	0	0	0	0	0	0	0	0	0
Total Shareholding of Promoter and Promoter Group (A)	850872	0	850872	64.9582	909007	0	909007	69.3965	4.4382
B. Public Shareholding									
1. Institutions									
a) Mutual Funds	0	0	0	0	0	0	0	0	0
b) Banks / Financial Institutions	0	0	0	0	0	0	0	0	0
c) Central Govt	0	0	0	0	0	0	0	0	0
d) State Govt (s)	0	0	0	0	0	0	0	0	0
e) Venture Capital Funds	0	0	0	0	0	0	0	0	0
f) Insurance	0	0	0	0	0	0	0	0	0

Companies									
Category of Shareholders	No. of Shares held at the beginning of the year i.e., 01.04.2021				No. of Shares held at the end of the year i.e., 31.03.2022				% Change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
g) FIIs	0	0	0	0	0	0	0	0	0
h) Foreign Venture Capital Funds	0	0	0	0	0	0	0	0	0
i) Others (specify)	0	0	0	0	0	0	0	0	0
Sub-total (B)(1)	0	0	0	0	0	0	0	0	0
2. Non Institutions									
a) Bodies Corporate	35000	0	35000	2.6720	13000	0	13000	0.9925	(1.6795)
b) Individuals:									
(i) Individual shareholders holding nominal share capital upto ₹ 1 lakh	179003	0	179003	13.6657	165003	0	165003	12.5969	(1.0688)
(ii) Individual shareholders holding nominal share capital in excess of ₹ 1 lakh	193000	0	193000	14.7342	201000	0	201000	15.3450	0.6108
c) Others (Specify)	0	0	0	0	0	0	0	0	0
(i) HUF	39000	0	39000	2.9774	18000	0	18000	1.3742	(1.6032)
(ii) Clearing Member	11000	0	11000	0.8398	2865	0	2865	0.2187	(0.6211)
(iii) Non Resident Indians	2000	0	2000	0.1527	1000	0	1000	0.0763	(0.0764)
Sub-total (B)(2)	459003	0	459003	35.0417	400868	0	400868	30.6035	(4.4382)
Total Public Shareholding (B)=(B)(1)+ (B)(2)	459003	0	459003	35.0417	400868	0	400868	30.6035	(4.4382)
TOTAL (A) + (B)	1309875	0	1309875	100.00	1309875	0	1309875	100.00	0.0000
C. Shares held by Custodians and against which Depository Receipts have been issued	0	0	0	0	0	0	0	0	0
GRAND TOTAL (A) + (B) + (C)	1309875	0	1309875	100.00	1309875	0	1309875	100.00	0

ii) Shareholding of Promoters (including Promoter Group)

S. No.	Shareholder's Name	Shareholding at the beginning of the year 01.04.2021			Shareholding at the end of the year 31.03.2022			% change in share holding during the year
		No. of Shares	% of total Shares of the company	% of Shares Pledged / encumbered to total shares	No. of Shares	% of total Shares of the company	% of Shares Pledged / encumbered to total shares	
1.	Collin Richard Timms	464995	35.4992	0	464995	35.4992	0	0.0000
2.	Olinda Timms	315000	24.0481	0	315000	24.0481	0	0.0000
3.	Delfin International Limited	70875	5.4108	0	70875	5.4108	0	0.0000
4.	Liam Timms	2	0.0002	0	58137	4.4384	0	4.4382
Total		850872	64.9583	0	909007	69.3965	0	4.4382

iii) Change in Promoters' (including Promoter Group) Shareholding (please specify, if there is no change)

Sl. No.	particulars	Date	Reason	No. of Shares	Shareholding at the beginning of the year		Cumulative Shareholding during the year	
					No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1	Collin Richard Timms							
	At the beginning of the year				464995	35.4992	464995	35.4992
	Increase/(Decrease) in Share holding during the year:				-	-	-	-
	At the End of the year				464995	35.4992	464995	35.4992
2	Olinda Timms							
	At the beginning of the year				315000	24.0481	315000	24.0481
	Increase/(Decrease) in Share holding during the				-	-	-	-

Sl. No.	particulars	Date	Reason	No. of Shares	Shareholding at the beginning of the year		Cumulative Shareholding during the year	
					No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
	year:							
	At the End of the year				315000	24.0481	315000	24.0481
3	Delfin International Ltd.							
	At the beginning of the year				70875	5.4108	70875	5.4108
	Increase/(Decrease) in Share holding during the year:				-	-	-	-
	At the End of the year				70875	5.4108	70875	5.4108
4	Liam Norman Timms							
	At the beginning of the year				2	0.0002	2	0.0002
	Transfer	24.12.2021		5000	-	-	5002	0.3819
	Transfer	31.12.2021		5000	-	-	10002	0.7636
	Transfer	07.01.2022		5000	-	-	15002	1.1453
	Transfer	14.01.2022		5000	-	-	20002	1.5270
	Transfer	21.01.2022		5000	-	-	25002	1.9087
	Transfer	28.01.2022		6000	-	-	31002	2.3668
	Transfer	25.03.2022		20000	-	-	51002	3.8937
	Transfer	31.03.2022		7135	-	-	58137	4.4384
	At the End of the year				58137	4.4384	58137	4.4384

**iv) Shareholding Pattern of top ten Shareholders:
(Other than Directors, Promoters and Holders of GDRs and ADRs):**

Sr. No.	Name of Shareholder	Particulars	Date	Reason	Shareholding		Cumulative shareholding during the year	
					No. of Shares	% of total shares	No. of Shares	% of total shares
1	MEHAR ZARIWALA	At the beginning of the year	01.04.2021	-			3000	0.2290
		Changes during the year	30.07.2021	PURCHASE	11000	0.8398	14000	1.0688
			06.08.2021	PURCHASE	6000	0.4581	20000	1.5269
			20.08.2021	PURCHASE	4000	0.3054	24000	1.8322
			27.08.2021	PURCHASE	2000	0.1527	26000	1.9849
			03.09.2021	PURCHASE	2000	0.1527	28000	2.1376
			10.09.2021	PURCHASE	4000	0.3054	32000	2.4430
			17.09.2021	PURCHASE	4000	0.3054	36000	2.7484
			24.09.2021	PURCHASE	3000	0.2290	39000	2.9774
		At the end of the year	31.03.2021				39000	2.9774
2	SHANTHA RAO	At the beginning of the year	01.04.2021	-			5000	0.3817
		Changes during the year	18.06.2021	PURCHASE	10000	0.7634	15000	1.1451

			25.06.2021	PURCHASE	5000	0.3817	20000	1.5269
			30.06.2021	PURCHASE	5000	0.3817	25000	1.9086
			09.07.2021	PURCHASE	10000	0.7634	35000	2.6720
			14.01.2022	PURCHASE	10000	0.7634	45000	3.4354
			21.01.2022	PURCHASE	9000	0.6871	54000	4.1225
			28.01.2022	PURCHASE	7000	0.5344	61000	4.6569
			18.03.2022	SALE	(30000)	(2.2903)	31000	2.3666
		At the end of the year	31.03.2022	-			31000	2.3666
3	PALASH TYAGI	At the beginning of the year	01.04.2021	-			30000	2.2903
		Changes during the year	-	-	-	-	-	-
		At the end of the year	31.03.2022	-			30000	2.2903
4	DIPAK SEN	At the beginning of the year	01.04.2021	-	27000	2.0613	27000	2.0613
		Changes during the year	-	-	-	-	-	-
		At the end of the year	31.03.2021	-	27000	2.0613	27000	2.0613

5	SANTOSH KUMAR AGARWAL	At the beginning of the year	01.04.2021	-	15000	1.1451	15000	1.1451
		Changes during the year	-	-	-	-	-	-
		At the end of the year	31.03.2022		15000	1.1451	15000	1.1451
6	BHAVESH ACHARYA	At the beginning of the year	01.04.2021	-	-	-	-	-
		Changes during the year	07.05.2021	PURCHASE	3000	0.2290	3000	0.2290
			28.05.2021	PURCHASE	3000	0.2290	6000	0.4581
			04.06.2021	PURCHASE	5000	0.3817	11000	0.8398
			30.06.2021	PURCHASE	3000	0.2290	14000	1.0688
		At the end of the year	31.03.2022				14000	1.0688
7	NEELAM MITTAL	At the beginning of the year	01.04.2021	-	-	-	-	-
		Changes during the year	11.03.2022	PURCHASE	14000	1.0688	14000	1.0688
		At the end of the year	31.03.2022				14000	1.0688
8	VISHAL PALIWAL	At the beginning of the year	01.04.2021	-			1000	0.0763
		Changes during the year	18.06.2021	PURCHASE	9000	0.6871	10000	0.7634
			10.09.2021	PURCHASE	1000	0.0763	11000	0.8398
			21.01.2022	PURCHASE	2000	0.1527	13000	0.9925
			10.02.2022	PURCHASE	1000	0.0763	14000	1.0688
		At the end of the year	31.03.2022				14000	1.0688

9	RAJAN BHASIN	At the beginning of the year	01.04.2021			12000	0.9161	12000	0.9161
		Changes during the year	-	-	-	-	-	-	-
		At the end of the year	31.03.2022	-		12000	0.9161	12000	0.9161
10	VIJAY BAPUSAHEB JADHAV	At the beginning of the year	01.04.2021	-		-	-	-	-
		Changes during the year	18.06.2021	PURCHASE		1000	0.0763	1000	0.0763
			16.07.2021	PURCHASE		1000	0.0763	2000	0.1527
			30.09.2021	PURCHASE		2000	0.1527	4000	0.3054
			22.10.2021	PURCHASE		3000	0.2290	7000	0.5344
			19.11.2021	PURCHASE		3000	0.2290	10000	0.7634
			14.01.2022	PURCHASE		2000	0.1527	12000	0.9161
		At the end of the year	31.03.2022					12000	0.9161

*Shareholding is consolidated based on Permanent Account Number (PAN) of the Shareholder.

V. SHAREHOLDING OF DIRECTORS AND KEY MANAGERIAL PERSONNEL:

S. No.	Name	Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1.	Mr. Liam Norman Timms	2	0.0002	58137	4.4384
2.	Mr. Pradosh Dhanraj	5000	0.3817	5000	0.3817
3.	Mr. Koilpillai Joseph Davaraj	1000	0.0763	1000	0.0763

VI. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment:

	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year				
i) Principal Amount	0	0	0	0
ii) Interest due but not paid	0	0	0	0
iii) Interest accrued but not due	0	0	0	0
Total (i+ii+iii)	0	0	0	0
Change in Indebtedness during the financial year				
- Addition	0	0	0	0
- Reduction	0	0	0	0
Net Change	0	0	0	0
Indebtedness at the end of the financial year				
i) Principal Amount	0	0	0	0
ii) Interest due but not paid	0	0	0	0
iii) Interest accrued but not due	0	0	0	0
Total (i+ii+iii)	0	0	0	0

VII. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A. Remuneration to Managing Director, Whole-time Directors and/or Manager:

(in lakhs)

S. No.	Particulars of Remuneration	Name of MD/ WTD/ Manager		Total Amount
		Mr. Liam Norman Timms Whole-time Director	Pradosh Dhanraj	
	Gross salary			
1.	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	7.32	3.66	10.98
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	0	0.3	0.3
	(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961	0	0	0
2.	Stock Option	0	0	0
3.	Sweat Equity	0	0	0
4.	Commission - as % of profit - others, specify	0	0	0
5.	Others, please specify	0	0	0
6.	Total (A)	7.32	3.96	11.28

B. Remuneration to directors:(Sitting Fees)

S. No.	Particulars of Remuneration	Director			Total Amount
		Lloyd John Pereira	Koilpillai Joseph Davaraj	Nina Nayar	
1.	<u>Independent Directors</u>				
	-Fee for attending board committee meetings	38,000	38,000	26,000	102,000
	-Commission	-	-	-	-
	-Others, please specify	-	-	-	-
	Total (1)	38,000	38,000	26,000	102,000
2.	<u>Other Non-Executive Directors</u>				
	-Fee for attending board committee meetings	-	-	-	-
	-Commission	-	-	-	-
	-Others, please specify	-	-	-	-
	Total (2)	-	-	-	-

3.	<u>Other Executive Directors</u>	Liam Norman Timms	Pradosh Dhanraj	-	-
		18,000	12,000	-	30,000
	Total (B)=(1+2+3)				
	Total Managerial Remuneration/Sitting Fees	-	-	-	1,32,000

C. Remuneration to Key Managerial Personnel Other Than MD / Manager/ WTD:

(in lakhs)

S. No.	Particulars of Remuneration	Key Managerial Personnel		
		Company Secretary	Chief Financial Officer	Total
1.	Gross salary			
	(a) Salary as per provisions contained in section 17 (1) of the Income-tax Act,1961	3.91	0	3.91
	(b) Value of perquisites u/s 17 (2) Income-tax Act, 1961	0	0	0
	(c) Profits in lieu of salary under section 17 (3) Income-tax Act, 1961	0	0	0
2.	Stock Option	0	0	0
3.	Sweat Equity	0	0	0
4.	Commission	0	0	0
	- as % of profit	0	0	0
	-others, specify...	0	0	0
5.	Others, specify	0	2.71	2.71
	Total	3.91	2.71	6.62

VIII. PENALTIES/ PUNISHMENT/ COMPOUNDING OF OFFENCES:

Type	Section of the companies Act	Brief description	Details of Penalty/ Punishment/ Compounding fees imposed	Authority [RD/ NCLT/ Court]	Appeal made. If any (give details)
A. Company					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
-	-	-	-	-	-
B. DIRECTORS					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-

Compounding	-	-	-	-	-
C. OTHER OFFICERS IN DEFAULT					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-

FORM AOC - 2

(Pursuant to clause (h) of sub section 3 of section 134 of the Companies Act, 2013 and Rule 8 (2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/ arrangements entered into by the Company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under proviso thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis –
Not Applicable
2. Details of material contracts or arrangements or transactions at arm's length basis.

Name of the Related Parties	Mr. Collin Richard Timms & Mrs. Olinda Timms
Nature of Relationship	Relatives of Director, Mr. Liam Norman Timms
Nature of contracts/ arrangements/ transactions	Leasing of Property
Duration of contracts/ arrangements/ transactions	36 months from April 01, 2021
Salient terms of contract/ arrangements/ transactions including the value, if any.	Not Applicable
Value of contracts/ arrangements/ transactions	Rs. 155000 pm
Date of approval by Board	-

Name of the Related Parties	M/s. GSK Enterprises Pvt. Ltd.
Nature of Relationship	Director, Mr. Liam Norman Timms
Nature of contracts/ arrangements/ transactions	Leasing of Property
Duration of contracts/ arrangements/ transactions	11 months from December 01, 2021
Salient terms of contract/ arrangements/ transactions including the value, if any.	Not Applicable
Value of contracts/ arrangements/ transactions	RS. 90000 pm
Date of approval by Board	-

FORM MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED ON 31st MARCH, 2022.

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
Pecos Hotels and Pubs Limited
CIN: L55101KA2005PLC035603
No: 34, Rest House Road, Bangalore (KA) 560001

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **PECOS HOTELS AND PUBS LIMITED** (hereinafter called the company). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my Opinion thereon. Based on my verification of the **PECOS HOTELS AND PUBS LIMITED** books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on March 2022 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by **PECOS HOTELS AND PUBS LIMITED** ("The Company") for the financial year ended on March 31, 2022 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws Framed there under;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

- (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992;
- (c) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
- (vi). Other laws applicable specifically to the Company, namely
 - (a) Prevention of Sexual Harassment Act, 2013
 - (b) Food Safety and Standards Act, 2006, rules and regulations there under to the extent applicable;
 - (c) Karnataka Shops and Commercial Establishments Act. 1961 to the extent applicable;
 - (d) Karnataka Municipal Corporation Act, 1976 to the extent applicable;

I have also examined compliance with the applicable clauses of the Secretarial Standards issued by The Institute of Company Secretaries of India.

I report that, during the year under review, the Company has complied with the provisions of the Acts, Rules, Regulations, Guidelines and Standards mentioned above.

I further report that, there were no events / actions in pursuance of:

- a) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- b) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
- c) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- d) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009;
- e) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018; and
- f) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to extent of Foreign Direct Investment, as applicable;

requiring compliance thereof by the Company during the audit period.

I further report that, the compliance by the Company of applicable financial laws such as direct and indirect tax laws and maintenance of financial records and books of accounts have not been reviewed in this audit since the same have been subject to review by the statutory financial auditors, tax auditors, and other designated professionals.

I further report that

- (a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. There was no change in composition of Board of Directors during the F.Y. 2021-22.
- (b) Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- (c) Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the review period, no major action having a bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. above have taken place.

SD/-
PRAMIL DEV
Membership No. A26632
CP. No. 9821
Place:Bangalore
Date: 23.08.2022
Encl.: Annexure-A
UDIN: A026632D000832041

Annexure A

**To
The Members
Pecos Hotels and Pubs Limited**

Our Secretarial Audit Report for the financial year 2021-22 is to read along with this letter.

Our Secretarial Audit Report for the financial year 2021-22 is to read along with this letter.

Management Responsibility

It is the responsibility of the management of the Company to maintain secretarial records, devise proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that the systems are adequate and operate effectively.

Auditor's Responsibility

1. Our responsibility is to express an opinion on these secretarial records, standards and procedures followed by the Company with respect to secretarial compliances.
2. We believe that audit evidence and information obtained from the Company's management is adequate and appropriate for us to provide a basis for our opinion.
3. Wherever required, we have obtained the management's representation about the compliance of laws, rules and regulations and happening of events etc.

Disclaimer

1. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

SD/-
PRAMIL DEV
Membership No. A26632
CP. No. 9821
Place:Bangalore
Date: 23.08.2022
Encl.: Annexure-A
UDIN: A026632D000832041

CORPORATE GOVERNANCE REPORT

On September 2, 2015, The Securities and Exchange Board of India (SEBI) had notified the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 replacing the erstwhile Listing Agreement, effective from December 1, 2015. The new Listing Agreement is aimed at consolidating and streamlining the provisions of existing listing agreements for different segment of the capital markets.

COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE:

The Company committed to good corporate governance practices based on the principles such as accountability, transparency in dealings with our stakeholders, emphasis on communication and transparent reporting. The Company has been diligently developing best practices to ensure its responsibility to the stakeholders.

The Company believes that good corporate governance practices help to enhance performance and valuation of the Company. The Company also respects the right of its shareholders to information on the performance of the Company and considers itself as trustee of its shareholders.

I. BOARD OF DIRECTORS

The Board of Directors consists of optimum combination of Executive Directors, Independent Directors and Women Directors.

• Composition of Board of Directors:

The Composition of Board of Directors is as follows:

S. No.	Name of Director	Category
2.	Mr. Liam Norman Timms	Whole-time Director
4.	Mr. Pradosh Dhanaraj	Executive Director
6.	Ms. Nina Nayar	Non-Executive Independent Director
7.	Mr. Koilpillai Joseph Davaraj	Non-Executive Independent Director
8.	Mr. Lloyd John Pereira	Non-Executive Independent Director

• **Number of Board Meetings in the year:**

The Board of Directors met six times during the financial year 2021-22. The intervening gap between the meetings was within the period prescribed under the Companies Act, 2013. The dates of the Board meetings held are as follows:

Sr. No.	Date on which Board Meetings were held
1.	22-April -2021
2.	10-June-2021
3.	6-August-2021
4.	12-October-2021
5.	10-November-2021
6.	4-March-2022

• **Attendance of Directors at Board meetings held in the previous year is as follows:**

S. No.	Name of Director	Category of Director	No. of Board Meetings Attended	Attendance at the Last AGM	No. of Directorships in other Public Companies	No. of Committee/ Membership in which he/she is a Member or Chairperson
1.	Mr. Liam Norman Timms	Whole-time Director	6	YES	1	2
2.	Mr. Pradosh Dhanraj	Executive Director	6	YES	1	None
3.	Ms. Nina Nayar	Independent Director	6	NO	1	2
4.	Mr. Koilpillai Joseph Davaraj	Independent Director	6	YES	None	3
5.	Mr. Lloyd John Pereira	Independent Director	6	YES	1	3

• **Disclosure of relationship between Directors:**

None of the directors are related to each other.

• **Shares held by Non- executive Directors as on 31st March, 2022:**

S. No.	Name of Director	No. of Shares held
1.	Mr. Koilpillai Joseph Davaraj	1000

• **Independent Directors Meeting:**

In Compliance with the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015; the Independent Directors Meeting of the Company was held on 16th March, 2022.

II. AUDIT COMMITTEE

The Board of Directors of the Company has constituted an Audit Committee consisting of three Directors, out of which two are Non – Executive Independent Directors.

• **No. of Meetings held:**

During the year five Audit Committee meetings were held i.e., on 16.04.2021, 10.06.2021, 11.08.2021, 10.11.2021 and 08.03.2022.

• **Composition of Audit Committee:**

S. No.	Name	Designation	Position in Committee	No. of Meetings Attended
1.	Mr. Lloyd John Pereira	Non – Executive Independent Director	Chairman	5
2.	Mr. Liam Norman Timms	Whole-Time Director	Member	5
3.	Mr. Koilpillai Joseph Davaraj	Non – Executive Independent Director	Member	5

The Company Secretary acts as the Secretary of the Committee.

• **Role of the Audit Committee:**

- 1) Oversight of the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
- 2) Recommendation for appointment, remuneration and terms of appointment of auditors of the company;
- 3) Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
- 4) Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:

- a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013.
 - b. Changes, if any, in accounting policies and practices and reasons for the same.
 - c. Major accounting entries involving estimates based on the exercise of judgment by management.
 - d. Significant adjustments made in the financial statements arising out of audit findings.
 - e. Compliance with listing and other legal requirements relating to financial statements.
 - f. Disclosure of any related party transactions.
 - g. Qualifications in the draft audit report.
- 5) Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
 - 6) Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
 - 7) Review and monitor the auditor's independence and performance, and effectiveness of audit process;
 - 8) Approval or any subsequent modification of transactions of the company with related parties;
 - 9) Scrutiny of inter-corporate loans and investments;
 - 10) Valuation of undertakings or assets of the company, wherever it is necessary;
 - 11) Evaluation of internal financial controls and risk management systems;
 - 12) Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
 - 13) Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
 - 14) Discussion with internal auditors of any significant findings and follow up there on;
 - 15) Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;

- 16) Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- 17) To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- 18) To review the functioning of the Whistle Blower mechanism;
- 19) Approval of appointment of CFO (i.e., the whole-time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
- 20) Carrying out any other function as is mentioned in the terms of reference of the Audit Committee;
- 21) Recommendation for appointment, remuneration and terms of appointment of auditors of the company;
- 22) Review and monitor the auditor's independence and performance and effectiveness of audit process;
- 23) Examination of the financial statement and the auditors' report thereon;
- 24) Approval or any subsequent modification of transactions of the company with related parties;
- 25) Scrutiny of inter-corporate loans and investments;
- 26) Valuation of undertakings or assets of the company, wherever it is necessary;
- 27) Evaluation of internal financial controls and risk management systems;
- 28) Monitoring the end use of funds raised through public offers and related matters;
- 29) The Audit Committee may call for the comments of the auditors about internal control systems, the scope of audit, including the observations of the auditors and review of financial statement before their submission to the Board and may also discuss any related issues with the internal and statutory auditors and the management of the company;
- 30) The Audit Committee shall have authority to investigate into any matter in relation to the items specified (as mentioned at S.No. 21 to 28 above) or referred to it by the Board and for this purpose shall have power to obtain professional advice from external sources and have full access to information contained in the records of the company;

31) The auditors of a company and the key managerial personnel shall have a right to be heard in the meetings of the Audit Committee when it considers the auditor's report but shall not have the right to vote;

32) The Audit Committee may invite such of the executives, as it considers appropriate (and particularly the head of the finance function) to be present at the meetings of the committee, but on occasions it may also meet without the presence of any executives of the company. The finance director, head of internal audit and a representative of the statutory auditor may be present as invitees for the meetings of the audit committee; and

33) Resolve any disagreements between management and the auditor regarding financial reporting.

III. STAKEHOLDERS RELATIONSHIP COMMITTEE:

The Board of Directors of the Company has constituted Stakeholders Relationship Committee consisting of three Directors, two of whom are Non-Executive Independent Directors.

• Number of Meetings held:

During the year one Stakeholders Relationship Committee meetings was held i.e., on 19.01.2022.

Composition of Shareholders Relationship Committee:

S. No.	Name	Designation	Position in Committee	No. of Meetings Attended
1.	Mr. Koilpillai Joseph Davaraj	Non – Executive Independent Director	Chairman	1
2.	Mr. Lloyd John Pereira	Non – Executive Independent Director	Member	1
3.	Mr. Liam Norman Timms	Whole-time Director	Member	1

The Company Secretary shall act as a Secretary to the Stakeholders Relationship Committee.

• Terms of reference:

1. Redressal of shareholders'/investors' complaints;
2. Reviewing on a periodic basis the Approval of transfer or transmission of shares, debentures or any other securities made by the Registrar and Share Transfer Agent;
3. Issue of duplicate certificates and new certificates on split/consolidation/renewal;
4. Non-receipt of declared dividends, balance sheets of the Company; and
5. Carrying out any other function as prescribed under the Listing Agreement.

• **Name, Designation and Address of Compliance Officer:**

Mr. Rajiv Kumar Sharma
Company Secretary and Compliance Officer
No. 139, 2nd Floor,
Guardian House (Gurumurthy Bhavan)
Infantry Road,
Bengaluru – 560001
Telephone: (080) 25580971

• **Details of Investors Complaints:**

During the year no complaints were received from investors, which were not replied/ resolved to the satisfaction of the investors and none of the complaints is pending as on date.

There was no request for Share Transfer and Dematerialization pending as on March 31, 2022.

IV. NOMINATION AND REMUNERATION COMMITTEE

The Board of Directors of the Company has constituted a Nomination and Remuneration Committee consisting of three Directors, all of whom are Non-Executive- Independent Directors.

• **No. of Meeting held during the year:**

During the year two Nomination and Remuneration Committee was held on 20.08.2021.

• **Composition of Nomination and Remuneration Committee:**

S. No.	Name	Designation	Position in Committee	No. of Meetings Attended
1.	Ms. Nina Nayar	Non – Executive Independent Director	Chairman	1
2.	Mr. Koilpillai Joseph Davaraj	Non – Executive Independent Director	Member	1
3.	Mr. Lloyd John Pereira	Non – Executive Independent Director	Member	1

The Company Secretary shall act as a Secretary to the Nomination and Remuneration Committee.

• **Terms of Reference:**

1. The Committee to identify the persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down,
2. Recommend to the Board their appointment and removal,
3. Carry out evaluation of every director's performance.
4. Formulate the criteria for determining qualifications, positive attributes and independence of a director.
5. Recommend to the Board a policy, relating to the remuneration for the directors, key managerial personnel and other employees.
6. Decide the salary, allowances, perquisites, bonuses, notice period, severance fees and increment of Executive Directors.
7. To recommend to the Board, the remuneration packages of the Company's Managing/Joint Managing/Deputy Managing/Whole time / Executive Directors, including all elements of remuneration package (i.e. salary, benefits, bonuses, perquisites, commission, incentives, stock options, pension, retirement benefits, details of fixed component and performance linked incentives along with the performance criteria, service contracts, notice period, severance fees etc.);
8. To be authorized at its duly constituted meeting to determine on behalf the Board of Directors and on behalf of the shareholders with agreed terms of reference, the Company's policy on specific remuneration packages for Company's Managing/Joint Managing/ Deputy Managing/ Whole time/Executive Directors, including pension rights and any compensation payment;
9. Such other matters as may from time to time be required by any statutory, contractual or other regulatory requirements to be attended to by such committee.

• **Details of Remuneration to Directors during the year 2021-22:**

Name of Director	Yearly Remuneration (Rs. in Lakhs)
Mr. Liam Norman Timms	7.32
Mr. Pradosh Dhanaraj	3.95
Total	11.27

V. GENERAL BODY MEETINGS:

• Annual General Meeting (“AGM”):

Financial Year	Date	Time	Venue
2013-14	29 th September, 2014	12:00 P.M.	No. 189/1, 1 st , 2 nd , 3 rd and 4 th Floor, Brigade Road, Bengaluru, Karnataka - 560001
2014-15	7 th August, 2015	11:30 A.M.	
2015-16	24 th September, 2016	11.A.M.	At No. 139, 2 nd Floor, Guardian House (Gurumurthy Bhavan), Infantry Road, Bengaluru - 560001
2016-17	30 th September, 2017	11A.M	At No. 139, 2 nd Floor, Guardian House (Gurumurthy Bhavan), Infantry Road, Bengaluru - 560001
2017-18	24 th September, 2018	11:00 A.M.	At No. 139, 2 nd Floor, Guardian House (Gurumurthy Bhavan), Infantry Road, Bengaluru - 560001
2018-19	29 th July, 2019	11:00 A.M.	At No. 139, 2 nd Floor, Guardian House (Gurumurthy Bhavan), Infantry Road, Bengaluru - 560001
2019-20	3 rd September, 2020	11:00 A.M.	At No. 139, 2 nd Floor, Guardian House (Gurumurthy Bhavan), Infantry Road, Bengaluru - 560001
2020-21	3 rd September, 2021	11:00 A.M.	At No. 139, 2 nd Floor, Guardian House (Gurumurthy Bhavan), Infantry Road, Bengaluru - 560001

• Special Resolution:

There are three special resolutions were passed by the Company in previous Three AGMs.

3 rd September, 2020	i) Special resolution for Re-appointment of Mr. Koilpillai Joseph Davaraj (DIN: 01931821) as an Independent Director of the Company for a period of five years with effect from 25 th March, 2020.
	ii) Special resolution for Re-appointment of Mr. Lloyd John Pereira (DIN: 05207676) as an Independent Director of the Company for a period of five years with effect from 25 th March, 2020.

	iii) Special resolution for Re-appointment of Ms. Nina Nayar (DIN: 02874239) as an Independent Director of the Company for a period of five years with effect from 25 th March, 2020.
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- **Details of special resolution passed through postal ballot, the persons who conducted the postal ballot exercise and details of the voting pattern.**

During the year under review, no special resolution has been passed through the exercise of postal ballot.

- **Details of special resolution proposed to be conducted through postal ballot:**

No special resolution is proposed to be conducted through postal ballot at the AGM to be held on September 27, 2022.

VI. MEANS OF COMMUNICATION:

Financials, Shareholding Pattern, Notices and other information is regularly been updated on the website of the Company i.e. www.pecoshotels.com and also on the BSE SME website.

Shareholders who are eligible to receive Notice of Annual General Meeting and Annual report is been provided with the same through electronic means (E-mail) and those whose E-mail is not registered are being provided physical copy.

VII. GENERAL SHAREHOLDER INFORMATION:

- **Annual General Meeting for the Financial Year 2021-22:**

Date : 27th September, 2022
Day : Tuesday
Time : 11:00 A.M.
Venue : #139, 2nd Floor,
Guardian House (Gurumurthy Bhavan),
Infantry Road,
Bengaluru – 560001

As required under Regulation 36(3) of the SEBI Listing Regulations, particulars of Director seeking re-appointment at the forthcoming AGM are given in the Annexure to the Notice of the AGM to be held on September 27, 2022.

• **Financial Year:**

The Financial year of the company is for period of 12 months from 1st April to 31st March. The financial result of the company will be declared as per the following schedule:

Particulars	Tentative schedule
Half yearly unaudited Results	Within 45 days from 30 th September, of the said FY
Annual audited Result	Within 60 days from 31 st March of the said FY

• **Dividend Payment:**

The Board of Directors of the company has not recommended any dividend for the financial year ended on 31st March, 2022.

• **Listing on Stock Exchange:**

The Company got listed on Bombay Stock Exchange SME platform, w.e.f. 11th August, 2015.

Scrip Code and Name: 539273 – PECOS

The Listing fee for the year 2021 –22 has been paid by the Company to BSE.

• **Market Price Data of Each Month:**

Month	High	Low	Volume
April-2021	22.20	16.00	75,000
May-2021	28.95	16.40	95,000
June-2021	35.95	24.00	1,27,000
July-2021	31.35	24.50	48,000
August-2021	29.55	21.15	29,000
September-2021	34.00	20.50	39,000
October-2021	41.90	30.00	64,000
November-2021	40.25	34.95	9,000
December-2021	33.25	30.05	21,000
January-2022	31.95	30.05	53,000
February-2022	30.95	28.05	4,000
March-2022	29.00	23.05	52,000

• **Dematerialization of Shares:**

As on 31st March, 2022 all 13,09,875 Equity Shares of the Company were held in dematerialized form.

• **Shareholding Pattern as on 31st March, 2022:**

(i) Distribution of equity shareholding as on March 31, 2022:

Number of Equity Shares held	Number of Shareholders	Number of Shares	% of Capital
1-500	03	4	0.0003
501-1000	22	22000	1.6795
1001-2000	05	10000	0.7634
2001-3000	23	68865	5.2574
3001-4000	02	7001	0.5345
4001-5000	03	15000	1.1451
5001-10000	09	62000	4.7333
10001 and above	15	1125005	85.8864
Total	82	1309875	100

(ii) Categories of equity shareholders as on March 31, 2022:

Category	Number of Equity Shares held	Percentage of holding
Promoters and Promoter Group	909007	69.3965
Clearing Member	2865	0.2187
Hindu Undivided Family	18000	1.3760
Other Bodies Corporate	13000	0.9925
Indian Public	366003	27.94
Non Resident (Non Repatriable)	1000	0.0763
Total	1309875	100

• **Registered Office:**

34, Rest House Road,
Bengaluru – 560 001

• **Corporate Office:**

No. 139, 2nd Floor,
Guardian House, Infantry Road,
Bengaluru – 560001

• **Registrar and Transfer Agent:**

Link Intime India Private Limited
C-101, 247 Park,
L.B.S. Marg, Vikhroli (West)
Mumbai – 400 083
Tel No : +91 22 49186270 Fax: +91 22 49186060
E-mail id : rnt.helpdesk@linkintime.co.in
Website : www.linkintime.co.in

• **Investors / shareholders correspondence:**

Investors / Shareholders may Correspondence with the company at the Corporate Office of the company at #139, 2nd Floor, Guardian House, Infantry Road, Bengaluru – 560001
Contact info. (088) 25580971, E-mail Id- pecoshotels@gmail.com

VIII. OTHER DISCLOSURES:

• **Related Party Transactions:**

All related party transactions are at arm's length and are not in conflict with the interest of the Company. Suitable disclosure as required by the Accounting Standards (AS18) has been made in the Financial Statements.

• **Strictures and Penalties :**

The company has complied with the requirements of the stock exchange, SEBI and other statutory authorities on all matters related to capital markets since its listing on 11th August, 2015. There were no penalties imposed nor any strictures issued on the Company by the Stock Exchanges, SEBI or any other statutory authority relating to the above.

• **Reconciliation of Share Capital Audit:**

As stipulated by SEBI, a qualified Practicing Company Secretary carries out the Reconciliation of Share Capital to reconcile the total capital held, with the National Security Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL), and the total issued and listed capital. The Audit is carried out every quarter and the report thereon is submitted to the Stock Exchanges. The report, inter alia, confirms that the total listed and paid-up share capital of the Company is in agreement with the aggregate of the total dematerialized shares and those in physical mode.

• **Code of Conduct:**

All the Board members and Senior Management Personnel (as per Uniform Equity Listing Agreement) have affirmed the compliance with the Code of Conduct. A declaration to this effect signed by the Whole Time Director forms part of this Annual Report of the Company.

IX. CEO/CFO CERTIFICATION:

The Chief Executive Officer & Chief Financial Officer have certified to the Board in accordance with uniform Listing Agreement pertaining to CEO / CFO certification for the financial year ended 31st March, 2022 is annexed and forms part of this Report.

X. COMPLIANCE REPORT ON CORPORATE GOVERNANCE:

Pursuant to The SEBI (Listing Obligation and Disclosures Requirements) Regulation, 2015, Compliance Report on Corporate Governance is not applicable to our Company as, our Company has been listed on SME Platform.

.ANNEXURE V

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

1. INDUSTRY STRUCTURE AND DEVELOPMENT:

The past financial year continues to test the 'resilience' of the industry. Once again, COVID induced restrictions hampered the steady recovery witnessed in the early part of the year (2021-22). This time though, the restrictions were shorter and less severe than the previous year. This allowed the industry to rebound much quicker than the previous year, where the sudden halt in operations made it difficult to resume once restrictions were lifted.

The WHO has opined that this virus will continue to be present amongst us and in the future there may be other variants; however lockdowns are not a solution. The answer lies in ensuring all people are vaccinated and precautions are followed in all public spaces. In addition to this, the roll out of the vaccine and the possibility of booster doses has gone a long way in improving public sentiment and increasing the confidence in people to venture out.

In the coming year we hope to see the F&B industry return to its pre COVID levels of growth. However, there have been some lessons from the pandemic, where experimentation and the rush to create newer business models may move to a more conservative approach. Though global and domestic head winds may remain, your company continues to be very optimistic. The unwavering support from our patrons continues to give us hope.

Our mantra for the next financial year is to survive, since 'Those who survive will thrive' – Jack Ma.

2. OPPORTUNITIES:

Despite the second wave and restrictions, the pace of recovery has surprised many. Perhaps this was encapsulated best by the successful IPO of the second largest franchisee chain in India and another FMCG brand. India's F&B industry continues to have a strong appetite for growth. The high incidence of rebound travel and dining out, only prove that we are inherently social beings and despite challenges, we will still look for options to meet or interact socially when possible. This is perhaps the most important opportunity going forward during these difficult times.

3. SEGMENT WISE OR PRODUCT WISE PERFORMANCE:

Your company will concentrate on consolidating and growing its well-established brand “PECOS” in markets outside Bangalore and other key cities in India. The company is focusing on cities where we are confident that our brand will be well received and develop its own fan following. There is an ongoing process of research and development in this area, to identify new territories and new product verticals.

4. OUTLOOK

The management remains cautiously optimistic of growth in the PECOS brand for the next year. Pecos continues to benefit from an extremely loyal customer base that has supported us through these difficult times. Your company will use this next financial year to consolidate our operations and rebuild, to prepare ourselves for the years ahead.

5. RISKS AND CONCERNS:

Your company has been dealing with business risks such as competition, attrition, pilferage etc. for decades, and we have developed robust risk mitigation systems to address these issues. Regulatory policy especially with regard to alcoholic beverage is a state subject and varies significantly from one state to another. This remains an area of concern for us.

The COVID Pandemic and restrictions continue to inhibit growth in the sector. The challenges are new, but businesses must exercise caution during this time and hopefully leave behind these difficult times.

6. DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

The past financial year has been tough on the company. Your company had to face very severe restrictions again as a result of the COVID second wave where operations were closed for 6 months of the financial year. Once the unlock process began, the path to recovery was slow as we faced numerous operational challenges, such as reduced hours of operation and restrictions on capacity.

The company strongly believes that in the coming year as vaccines and possible booster doses are announced customers will grow in confidence about stepping out; we believe at the outlet level that our operations should return to pre-covid levels faster than the preceding year. Your

company continues to remain cautiously optimistic and will use this time to consolidate our operations.

7. MATERIAL DEVELOPMENT ON HUMAN RESOURCES:

The F&B business is highly dependent on human capital. Your company takes full cognizance of this and continues to invest in training and up skilling of staff to optimize their potential. Fresh talent is also introduced in the company whenever and wherever needed. Despite being in an industry that is plagued by alarming attrition rates, your company is blessed with a dedicated and loyal workforce, many of whom have been with the company for decades. We believe our commitment to offer the best possible product and service to our clientele is shared by each and every member of our team. This dedication to serve and going the extra mile for our customer continues to be our recipe for success.

For and on behalf of the Board

**SD/-
Liam Norman Timms
Whole Time Director
(DIN: 06453032)**

**Date: 30-08-2022
Place: Bengaluru**

**DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR
MANAGEMENT PERSONNEL WITH THE COMPANY'S CODE OF CONDUCT:**

I, Liam Norman Timms (**DIN: 06453032**), Whole Time Director of **PECOS HOTELS AND LIMITED**, declare that all the Board Members and Senior Management Personnel have complied with the Code of Conduct applicable to them for the financial year ended March 31, 2021.

Place: Bengaluru
Date:30.08.2022

SD/-
Liam Norman Timms
Whole Time Director
(DIN: 06453032)

CEO/CFO CERTIFICATION

**To,
The Board of Directors
PECOS HOTELS AND PUBS LIMITED**

I, Liam Norman Timms, the Whole Time Director (DIN: 06453032) of the Company and I, Shailesh B. M., the Chief Financial Officer (CFO) of the Company do hereby certify to the Board that:

1. We have reviewed financial statements and the cash flow statement for the year ending 31st March, 2022 and that to the best of our knowledge and belief:
 - i. These statements do not contain any materially untrue statement or omit any material factor or contain statements that might be misleading;
 - i. These statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
2. There are, to the best of our knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violative of the company's code of conduct.
3. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
4. We have indicated to the auditors and the Audit committee:
 - i. Significant changes in internal control over financial reporting during the year;
 - ii. Significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 - iii. Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the company's internal control system over financial reporting.

FOR AND ON BEHALF OF BOARD OF DIRECTORS

Place: Bengaluru
Date: 30.08.2022

SD/-
Liam Norman Timms
(Whole Time Director)

SD/-
Shailesh B. M.
(Chief Financial Officer)

INDEPENDENT AUDITOR'S REPORT

To the Members of Pecos Hotels and Pubs Limited

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone Financial Statements of Pecos Hotels and Pubs Limited ("the Company"), which comprise the balance sheet as at 31st March 2022, and the statement of profit and loss including a summary of significant accounting policies and other explanatory information for the year then ended (hereinafter referred to as Financial Statements).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including Ind AS, of the state of affairs of the Company as at March 31, 2022, the **Loss** for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Standalone Financial Statements" section of our report. We are independent of the Company in accordance with the *Code of Ethics* issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's *Code of Ethics*.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our Audit opinion on the Standalone Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the Key Audit Matters to be communicated in our report:

KEY AUDIT MATTER	HOW THE MATTER WAS ADDRESSED IN OUR AUDIT
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<p>Impact of COVID-19 pandemic on Going Concern</p> <p>Refer Note 17.20 - “Going Concern” and Note-17.2-“Estimation related to COVID-19” of the Standalone Financial Statements.</p> <p>During the year, the business of the Company was significantly impacted due to COVID-19. All the units of the company were not operating from April 23, 2021 to October 02,2021 on account of restrictions imposed due to lockdowns; with liberalisation of lockdown restrictions all the units started operating from the second half of the year.</p> <p>The Company has assessed the impact of COVID-19 on its ability to carry out business. The Company has also undertaken various actions to ensure adequate working capital management for the foreseeable future.</p> <p>In view of the above, we identified impact of COVID-19 on going concern as a key audit matter.</p>	<p>Our audit approach included the following:</p> <ul style="list-style-type: none">- Obtained an understanding of the key controls relating to the Company’s management of the COVID-19 situation.- Obtained an understanding of the Company’s business plan and steps taken by the Company to mitigate the impact of COVID-19 on the business of the Company- Assessing adequacy of disclosures in the Standalone Financial Statements, in relation to the impact of prevailing pandemic situation to sustain its operations in foreseeable future.
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Information Other than the Standalone Financial Statements and Auditor's Report Thereon :

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, but does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and those charged with Governance for the Standalone Financial Statements:

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of the standalone financial statements that give a true and fair view of the financial position, financial performance, and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, the Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management either

intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements:

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- i. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ii. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- iii. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- iv. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to

continue as a going concern.

- v. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements:

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the 'Annexure A' a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c. The Balance Sheet, the Statement of Profit and Loss, and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
 - d. In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - e. On the basis of the written representations received from the directors as on 31st March, 2022 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2021 from being appointed as a director in terms of Section 164(2) of the Act.
 - f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".

- g. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its directors during the year is in accordance with the provisions of section 197 of the act.

- h. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company does not have any pending litigations which would impact its financial position as on 31st March 2022.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended March 31, 2022.
 - iv. The Company has neither advanced, loaned or invested any funds nor received any funds from any persons or entities during the financial year and hence, the reporting under this clause is not applicable; and
 - v. The Company has not declared and paid dividend during the financial year and hence, reporting under this clause is not applicable.

For Phillipos & Co.,
Chartered Accountants
Firm registration number: 002650S

SD/-
CA Joe James
Partner
Membership number: 251076
UDIN: 22251076AILEQK2511

Place: Bangalore
Date: 05th May, 2022

Annexure A to Independent Auditor's report:

(Referred to in paragraph 1 under the heading "Report on Other Legal and Regulatory Requirements" of our report of even date)

1. In respect of the Company's Property, Plant and Equipment's:
 - a) According to the information and explanation given to us, the Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment and intangible assets.
 - b) According to the information given to us, the property, plant and equipment have not been physically verified by the management during the year. Hence, we are unable to comment on the discrepancies, if any, which could have arisen on such verification.
 - c) According to the information and explanation given to us and on basis of our examination of the records, the Company does not have any immovable properties and hence, provisions of para 3(i)(c) of the order regarding title deeds of properties is not applicable to the Company.
 - d) According to the information and explanation given to us, the Company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year and hence, provisions of para 3(i)(d) of the order is not applicable to the Company.
 - e) According to the information and explanation given to us, no proceedings have been initiated or are pending against the company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder. Hence, provisions of para 3(i)(e) of the order is not applicable to the Company.
2. In respect of the inventories, working capital limits and investments of the company.
 1. According to the information and explanations given to us, the Company has carried out a valuation of its inventories as is commensurate to its scale and there were no material discrepancies noticed.
 2. According to the information and explanation given to us and on the basis of our examination of the records, the Company has not been sanctioned any working capital limit in excess of five crore rupees and hence provisions of para 3(ii)(b) of the order is not applicable to the Company.
3. According to the information and explanations given to us, the Company has neither made any investments nor granted any loans, secured or unsecured to the companies, firms, LLP or any other parties covered in the register maintained under section 189 of the Act, and hence the provisions of para 3(iii)(a) to (f) of the is not applicable to the Company.
4. In our opinion and according to the information and explanations given to us, the Company has not entered into any transaction covered under Sections 185 and 186 of the Act. Accordingly, provisions of clause 3 (iv) of the Order is not applicable to the Company.
5. In our opinion, the Company has not accepted any deposit during the year within the meaning of Sections 73 and 76 of the Act and the Companies (Acceptance and Deposit) Rules, 2014 (as amended) nor have any unclaimed deposits as at March 31, 2022. Accordingly, the provisions of the clause 3 (v) of the Order are not applicable to the Company.

6. In our opinion and based on the information and explanation given to us, the maintenance of cost records is not applicable for the Company under sub-section 1 of section 148 of the Companies Act, 2013 and hence the provisions of clause 3(vi) is not applicable to the Company
7. According to the information and explanations given to us and on the basis of examination of our records, in respect of statutory dues, the Company is generally regular in depositing undisputed statutory dues including provident fund, employee's state insurance, Income Tax, Goods and Service Tax, etc. with appropriate authority. According to the information and explanations given to us, no undisputed amounts payable in respect of Provident Fund, Income Tax, Value Added Tax, Cess , Goods and Service Tax and other material statutory dues were in arrears as at 31stMarch, 2022.
8. According to the information and explanations given to us, there are no transactions unrecorded in the books of account which have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Accordingly, the provisions of the clause 3 (viii) of the Order are not applicable to the Company.
9. The Company does not have any loans or borrowings from any lender during the year. Accordingly, paragraph 3(ix) (a) to (f) of the order is not applicable.
10. The Company has not raised any money by way of initial public offer or the further public offer (including debt instruments). Also, the Company has no term loans. Accordingly, paragraph 3(x) (a) and (b) of the order is not applicable to the Company.
11. To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company and no material fraud on the Company by its officers or employees has been noticed or reported during the year.
12. In our opinion and according to the information and explanations given to us, the paragraph 3(xii) of the order regarding Nidhi Company is not applicable to the Company.
13. According to the information and explanations given to us and based on our examination of the records of the Company, the provisions of section 177 and transactions with the related parties in compliance with section 188 of the Act where applicable, for all transactions with the related parties and the details of related party transactions have been disclosed in the Standalone Financial Statements as required by the applicable accounting standards.
14. According to the information and explanation given to us the Company has got an internal audit system that is commensurate to the size and nature of its business.
15. In our opinion and according to the information and explanations given to us and based on our examination of the records, the Company has not entered into any non-cash transactions with Company's directors or persons connected with them and hence paragraph 3 (xv) of the Order is not applicable to the Company.
16. According to the information and explanations given to us, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 and hence, the paragraph 3 (xvi) of the order is not applicable to the Company.

17. According to the information and explanation given to us and on the basis of our examination of the records the Company has not incurred a cash loss in the current financial year. The company had incurred a cash loss of Rs. 16,57,941/- in the immediately preceding financial year.
18. There has not been any resignation of statutory auditor during the year and hence the paragraph 3 (xviii) of the Order is not applicable to the Company.
19. According to the information and explanations given to us, there is no existence of material uncertainty as on the date of the audit report and the Company is capable of meeting its liabilities and hence paragraph 3(xix) of the Order is not applicable to the Company.
20. According to the information and explanations given to us, and on the basis of our examination of the records provisions of sec 135 of the Companies Act, 2013 is not applicable to the Company and hence paragraph 3(xx) of the Order is not applicable to the Company.
21. In our opinion, the Company being a Standalone Company the paragraph 3(xxi) of the order is not applicable to the Company.

For Phillipos & Co.,
Chartered Accountants
Firms Registration No. 002650S

Joe James
Partner
Membership No. 251076
UDIN: 22251076AILEQK2511
Place: Bangalore
Date: 05th May, 2022

Annexure “B” to Independent Auditor’s report:

Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”):

(Referred to in paragraph 2(f) under the heading ‘Report on Other Legal and Regulatory Requirements’ of our report of even date)

We have audited the internal financial controls over financial reporting of Pecos Hotels and Pubs Limited (“the Company”) as of March 31, 2022 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls:

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (‘ICAI’).

These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility:

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) issued by the ICAI and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a

material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting:

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that

(1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

(2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and

(3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting:

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion:

According to the information and explanations given to us and based on our audit, except for the effects/possible effects of the material weaknesses described in our report of even date on the achievement of the objectives of the control criteria, the Company has maintained, in all material respects, adequate internal financial controls over financial reporting and such internal financial controls over financial reporting were operating effectively as of March 31, 2022, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For Phillipos & Co.,
Chartered Accountants
Firms Registration No. 002650S

Joe James
Partner
Membership No. 251076
UDIN: 22251076AILEQK2511
Place: Bangalore
Date: 05th May, 2022

Pecos Hotels and Pubs Limited
Annual Report 2021-22

PECOS HOTELS AND PUBS LIMITED

CIN:L55101KA2005PLC035603

Balance Sheet as at 31st March 2022

(All amounts are in Indian Rupees, unless otherwise stated)

	Note	As at 31st March,2022	As at 31st March,2021
EQUITY AND LIABILITIES			
Shareholders' funds			
Share capital	1	1,30,98,750	1,30,98,750
Reserves and surplus	2	2,30,39,709	2,44,32,149
Current liabilities			
Trade payables		19,96,254	30,45,771
Other current liabilities	3	14,18,037	12,09,097
Short-term provisions	4	3,59,378	1,89,622
TOTAL		3,99,12,128	4,19,75,389
ASSETS			
Non-current assets			
Property, plant and equipment	5	1,52,66,064	1,75,11,596
Intangible assets		-	-
Capital work-in-progress		15,75,247	15,75,247
Deferred tax assets (net)		14,74,388	15,52,613
Other non-current assets	6	1,03,26,052	1,06,21,802
Current assets			
Inventories	7	4,09,323	1,11,622
Trade receivables	8	2,05,635	2,77,242
Cash and cash equivalents	9	85,33,160	54,20,988
Short-term loans and advances	10	19,16,280	45,42,592
Other current assets	11	2,05,979	3,61,687
TOTAL		3,99,12,128	4,19,75,388
Accounting policies and other notes	17		

The accompanying notes are an integral part of these financial statements

As per our report of even date

For and on behalf of the Board of Directors

For Phillipos and Co

Chartered Accountants

Firm Registration Number : 002650 S

CA Joe James

Partner

Membership Number : 251076

UDIN: 22251076AILEQK2511

[Liam Norman Timms]

Director

DIN : 06453032

[Pradosh Dhanraj]

Director

DIN : 08424421

[Shailesh B.M.]

Chief financial officer

[Rajiv Kumar Sharma]

Company Secretary

Bengaluru

Date : 05th May 2022

Statement of Profit and Loss for the Year ended 31st March, 2022

(All amounts are in Indian Rupees, unless otherwise stated)

	Note	Year ended 31st March, 2022	Year ended 31st March, 2021
REVENUE			
Revenue from operations	12	3,15,92,941	2,73,65,519
Other income	13	1,79,614	3,51,750
TOTAL REVENUE		3,17,72,555	2,77,17,269
EXPENSES			
Purchases of stock-in-trade		1,11,73,317	1,00,48,546
Changes in inventories	14	(2,97,701)	11,49,728
Employee benefits expense	15	97,14,421	1,10,44,399
Depreciation and amortisation expense	5	22,45,532	25,59,890
Other expenses	16	1,02,51,201	96,06,452
TOTAL EXPENSES		3,30,86,770	3,44,09,015
Profit / (Loss) before tax		(13,14,215)	(66,91,746)
Tax expense:			
Current tax expense for current year		-	-
Current tax expense relating to prior years		-	7,571
Deferred tax expense / (income)		78,225	(18,275)
PROFIT FOR THE YEAR		(13,92,440)	(66,81,042)
Earnings per share (of Rs.10 each)			
Basic		(1.06)	(5.10)
Diluted		(1.06)	(5.10)

Significant accounting policies and notes to accounts 18

The accompanying notes are an integral part of these financial statements

As per our report of even date

For and on behalf of the Board of Directors

For Phillipos and Co

Chartered Accountants

Firm Registration Number : 002650 S

CA Joe James

Partner

Membership Number : 251076

UDIN: 22251076AILEQK2511

[Liam Norman Timms]

Director

DIN : 06453032

[Pradosh Dhanraj]

Director

DIN : 08424421

[Shailesh B.M.]

Chief financial officer

[Rajiv Kumar Sharma]

Company Secretary

Bengaluru

Date : 05th May 2022

Cash Flow Statement For the Year Ended 31st March, 2022

(All amounts are in Indian Rupees, unless otherwise stated)

	As at 31st March, 2022	As at 31st March, 2021
A CASH FLOW FROM OPERATING ACTIVITIES:		
Profit before tax	(13,14,215)	(66,91,746)
Adjustments for:		
Depreciation and amortisation expenses	22,45,532	25,59,890
Prior period items	-	-
(Profit)/Loss on fixed assets sold, scrapped, etc. (net)	-	-
Interest income	(1,79,614)	(2,62,974)
Interest expense	-	-
	<u>20,65,918</u>	<u>22,96,916</u>
Cash Generated from operations before working capital changes	7,51,703	(43,94,829)
Adjustments for:		
(Increase)/decrease in inventories	(2,97,701)	11,49,728
(Increase)/decrease in trade receivables	71,608	(1,02,362)
(Increase)/decrease in short-term loans and advances	26,26,312	(2,34,807)
(Increase)/decrease in long-term loans and advances	2,95,750	51,850
(Increase)/decrease in other non-current assets	-	-
(Increase)/decrease in other current assets	59,288	26,26,852
Increase/(decrease) in trade payables	(10,49,516)	(2,26,214)
Increase/(decrease) in other current liabilities	2,08,940	68,900
Increase/(decrease) in short-term provisions	1,69,756	(9,29,992)
	<u>20,84,435</u>	<u>24,03,955</u>
Cash generated from operations	28,36,138	(19,90,874)
Taxes paid (net of refunds)	-	(7,571)
Net cash generated from operating activities - [A]	28,36,138	(19,98,445)
B CASH FLOW FROM INVESTING ACTIVITIES:		
Purchase of tangible/intangible assets	-	(8,341)
Sale proceeds of tangible/intangible assets	-	-
Interest received	2,76,033	3,48,889
Net cash generated/(used in) from investing activities - [B]	2,76,033	3,40,548
C CASH FLOW FROM FINANCING ACTIVITIES:		
Amounts borrowed during the year	-	-
Borrowings taken / (repaid) net	-	(44)
Share application money received / (repaid / transferred) net	-	-
Interest paid	-	-
Dividends paid	-	-
Dividend distribution tax paid	-	-
Net cash used in financing activities - [C]	-	(44)
Net increase/(decrease) in cash and cash equivalents - [A+B+C]	31,12,170	(16,57,941)
Cash and cash equivalents at the beginning of the year	54,20,989	70,78,931
Cash and cash equivalent `	85,33,160	54,20,989
Cash and cash equivalents comprise of:		
Cash on hand	2,90,144	4,14,953
Cheques, drafts on hand	-	-
Balances with banks:		
In current accounts	27,31,712	21,87,902
Term deposits with original maturity of less than three months	55,11,304	28,18,133
	<u>85,33,160</u>	<u>54,20,989</u>

Notes:

- i) The above Cash Flow Statement has been prepared under the 'Indirect Method' as set out in the Accounting Standard 3 (AS-3), "Cash Flow Statements"
- ii) Cash comprises cash on hand, Current Accounts and deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

As per our report of even date

For and on behalf of the Board of Directors

For Phillipos and Co

Chartered Accountants

Firm Registration Number : 002650 S

CA Joe James

Partner

Membership Number : 251076

UDIN: 22251076AILEQK2511

[Liam Norman Timms]

Director

DIN : 06453032

[Shailesh B.M.]

Chief financial officer

[Pradosh Dhanraj]

Director

DIN : 08424421

[Rajiv Kumar Sharma]

Company Secretary

Bengaluru

Date : 05th May 2022

PECOS HOTELS AND PUBS LIMITED

Notes to the financial statements for the year ended 31st March, 2022

(All amounts are in Indian Rupees, unless otherwise stated)

	As at 31st March, 2022	As at 31st March, 2021
1 SHARE CAPITAL		
Authorised		
20,00,000 equity shares of Rs.10/- each (Previous year: 20,00,000 equity shares of Rs.10/- each)	2,00,00,000	2,00,00,000
	2,00,00,000	2,00,00,000
Issued, subscribed and fully paid up		
13,09,875 equity shares of Rs.10/- each (Previous year: 13,09,875 equity shares of Rs.10/- each)	1,30,98,750	1,30,98,750
TOTAL ISSUED, SUBSCRIBED AND PAID UP SHARE CAPITAL	1,30,98,750	1,30,98,750
2 RESERVES AND SURPLUS		
Closing balance	-	-
Securities premium account		
Opening balance	1,69,28,340	1,69,28,340
Add / (less) : Movements during the year:		
Premium on shares issued during the year	-	-
Closing balance	1,69,28,340	1,69,28,340
Surplus / (Deficit) in Statement of Profit and Loss		
Opening balance	75,03,809	1,41,84,851
Add / (less) : Movements during the year:		
Profit / (Loss) for the year	(13,92,440)	(66,81,042)
Dividend to shareholders	-	-
Dividend distribution tax	-	-
Closing balance	61,11,369	75,03,809
TOTAL RESERVES AND SURPLUS	2,30,39,709	2,44,32,149
3 OTHER CURRENT LIABILITIES		
Statutory remittances payable	3,54,848	3,68,703
Employee benefits payable	9,10,029	6,53,108
Accrued expenses	1,53,160	1,87,287
TOTAL OF OTHER CURRENT LIABILITIES	14,18,037	12,09,098
4 SHORT-TERM PROVISIONS		
Provision - Others		
Provision for Expenses	3,59,378	1,89,622
TOTAL OF SHORT-TERM PROVISIONS	3,59,378	1,89,622

PECOS HOTELS AND PUBS LIMITED

Notes to the financial statements for the year ended 31st March, 2022

(All amounts are in Indian Rupees, unless otherwise stated)

	As at 31st March, 2022	As at 31st March, 2021
6 OTHER NON-CURRENT ASSETS		
Security deposits		
Unsecured, considered good	1,03,26,052	1,06,21,802
	<u>1,03,26,052</u>	<u>1,06,21,802</u>
TOTAL OF OTHER NON-CURRENT ASSETS	<u>1,03,26,052</u>	<u>1,06,21,802</u>
7 INVENTORIES		
Stock-in-trade	4,09,323	1,11,622
TOTAL INVENTORIES	<u>4,09,323</u>	<u>1,11,622</u>
8 TRADE RECEIVABLES		
Other Trade receivables		
Unsecured, considered good	2,05,635	2,77,242
TOTAL TRADE RECEIVABLES	<u>2,05,635</u>	<u>2,77,242</u>
9 CASH AND CASH EQUIVALENTS		
Balances with banks	27,31,711	21,87,902
Cash on hand	2,90,144	4,14,953
Fixed deposits with banks	55,11,304	28,18,133
TOTAL CASH AND CASH EQUIVALENTS	<u>85,33,160</u>	<u>54,20,988</u>
10 SHORT-TERM LOANS AND ADVANCES		
Loans and advances to employees		
Unsecured, considered good	56,500	4,53,150
Prepaid expenses - Unsecured, considered good	1,38,800	72,200
Advance Income Tax - Unsecured, considered good	40,050	3,45,829
Advances to vendors	16,22,820	35,62,815
Other advances	58,110	1,08,598
TOTAL SHORT-TERM LOANS AND ADVANCES	<u>19,16,280</u>	<u>45,42,592</u>
11 OTHER CURRENT ASSETS		
Interest accrued on deposits with banks	1,54,192	2,50,610
Advance Paid to Creditors	-	1,11,077
TDS Receivable	51,788	-
TOTAL OF OTHER CURRENT ASSETS	<u>2,05,979</u>	<u>3,61,687</u>

PECOS HOTELS AND PUBS LIMITED

Notes to the financial statements for the year ended 31st March, 2022

(All amounts are in Indian Rupees, unless otherwise stated)

	Year ended 31st March, 2022	Year ended 31st March, 2021
12 REVENUE FROM OPERATIONS		
Sale of services :		
Income from sale of food and beverages	3,15,92,941	2,73,65,519
TOTAL REVENUE FROM OPERATIONS	3,15,92,941	2,73,65,519
13 OTHER INCOME		
Interest income	1,79,614	2,62,974
Liabilities not payable written back	-	88,776
Other non-operating income (net of expenses directly attributable)	-	-
TOTAL OTHER INCOME	1,79,614	3,51,750
14 CHANGES IN INVENTORIES		
Inventories at the end of the year:		
Stock-in-trade	4,09,323	1,11,622
	4,09,323	1,11,622
Inventories at the beginning of the year:		
Stock-in-trade	1,11,622	12,61,350
	1,11,622	12,61,350
NET (INCREASE) / DECREASE	(2,97,701)	11,49,728
15 EMPLOYEE BENEFITS EXPENSE		
Salaries and wages	74,44,779	82,69,948
Directors' remuneration	10,98,009	12,65,250
Contributions to provident and other funds	3,39,206	3,96,681
Staff welfare expenses	8,32,427	11,12,520
TOTAL EMPLOYEE BENEFITS EXPENSE	97,14,421	1,10,44,399
16 OTHER EXPENSES		
Bank charges	3,31,835	3,23,852
Power, fuel and water charges	9,42,547	10,07,020
Rent including lease rentals	56,44,560	42,34,438
Repairs and maintenance - Office	43,894	70,654
Repairs and maintenance - Machinery	2,29,114	3,23,684
Repairs and maintenance - Others	9,76,249	9,47,661
Registrations, rates and taxes	3,52,989	4,45,848
Communication	84,130	1,52,703
Travelling, conveyance, Freight charges	93,153	2,10,864
Printing and stationery	22,065	49,430
Housekeeping and security	84,584	76,820
Commission and discounts	60,961	1,26,445
Business promotion (including Advertisement)	41,904	1,02,044
Legal and professional	7,80,280	12,21,946
Advances not receivable being written back	2,90,500	1,81,587
Payments to auditors		
i) For statutory audit	55,000	55,000
ii) For tax audit	5,000	5,000
Amortisation of legal expenses on Initial public offer	60,838	60,836
Miscellaneous expenses	1,51,599	10,620
TOTAL OTHER EXPENSES	1,02,51,201	96,06,452

PECOS HOTELS AND PUBS LIMITED

Notes to the financial statements for the year ended 31st March, 2022

5. Property, Plant and Equipment as at 31st March, 2022

Particulars	Gross block / Original cost				Accumulated depreciation			Net block		
	As at 31st March, 2021	Additions	Disposals / transfers	As at 31st March, 2022	As at 31st March, 2021	Charge for the year	Eliminated on disposal of	As at 31st March, 2022	As at 31st March, 2022	As at 31st March, 2021
Computers	4,65,989	-	-	4,65,989	4,38,756	9,919	-	4,48,675	17,318	27,237
Plant and Equipment	2,32,854	-	-	2,32,854	2,32,854	18,170	-	2,51,024	(18,170)	-
Electrical Equipment	5,00,336	-	-	5,00,336	95,064	43,016	-	1,38,080	3,62,256	4,05,272
Furniture and Fixtures	80,29,411	-	-	80,29,411	57,85,803	3,34,084	-	61,19,887	19,09,524	22,43,608
Vehicles	12,33,844	-	-	12,33,844	12,16,000	2,455	-	12,18,455	15,389	17,844
Office equipment	80,33,570	-	-	80,33,570	60,67,168	5,27,211	-	65,94,379	14,39,191	19,66,402
Leasehold improvements	1,81,00,176	-	-	1,81,00,176	52,48,944	13,10,677	-	65,59,621	1,15,40,555	1,28,51,232
	3,65,96,180	-	-	3,65,96,180	1,90,84,589	22,45,532	-	2,13,30,121	1,52,66,064	1,75,11,596
INTANGIBLE ASSETS										
Computer software	12,03,971	-	-	12,03,971	12,03,971	-	-	12,03,971	-	-
Others (specify nature)	45,800	-	-	45,800	45,800	-	-	45,800	-	-
	-	-	-	-	-	-	-	-	-	-
	12,49,771	-	-	12,49,771	12,49,771	-	-	12,49,771	-	-
CAPITAL WORK IN PROGRESS	15,75,247	-	-	15,75,247	-	-	-	-	15,75,247	15,75,247
TOTAL PROPERTY PLANT EQUIPMENT	3,94,21,198	-	-	3,94,21,198	2,03,34,360	22,45,532	-	2,25,79,892	1,68,41,311	2,16,38,390

Property, plant and equipment as at 31st March, 2021

Particulars	Gross block / Original cost				Accumulated depreciation			Net block		
	As at 31st March, 2020	Additions	Disposals / transfers	As at 31st March, 2021	As at 31st March, 2020	Charge for the year	Eliminated on disposal of	As at 31st March, 2021	As at 31st March, 2021	As at 31st March, 2020
Computers	4,57,648	8,341	-	4,65,989	4,17,511	21,245	-	4,38,756	27,237	40,137
Plant and Equipment	2,32,854	-	-	2,32,854	2,32,854	-	-	2,32,854	-	-
Electrical Equipment	5,00,336	-	-	5,00,336	47,532	47,532	-	95,064	4,05,272	4,52,804
Furniture and Fixtures	80,29,411	-	-	80,29,411	54,06,680	3,79,123	-	57,85,803	22,43,608	26,22,731
Vehicles	12,33,844	-	-	12,33,844	12,13,182	2,818	-	12,16,000	17,844	20,662
Office equipment	80,33,570	-	-	80,33,570	54,16,290	6,50,878	-	60,67,168	19,66,402	26,17,280
Leasehold improvements	1,81,00,176	-	-	1,81,00,176	38,00,682	14,48,262	-	52,48,944	1,28,51,232	1,42,99,494
	3,65,87,839		-	3,65,96,180	1,65,34,731	25,49,858	-	1,90,84,589	1,75,11,596	2,00,53,109
INTANGIBLE ASSETS										
Computer software	12,03,971	-	-	12,03,971	11,93,937	10,034	-	12,03,971	-	10,034
Others (specify nature)	45,800	-	-	45,800	45,800	-	-	45,800	-	-
	-	-	-	-	-	-	-	-	-	-
	12,49,771	-	-	12,49,771	12,39,737	10,032	-	12,49,769	-	10,034
CAPITAL WORK IN PROGRESS	15,75,247	-	-	15,75,247	-	-	-	-	15,75,247	15,75,247
TOTAL PROPERTY PLANT EQUIPMENT	3,94,12,857	8,341	-	3,94,21,198	1,77,74,468	25,59,890	-	2,03,34,360	1,90,86,843	2,16,38,390

Note 17 - Notes to the standalone financial statements for the year ended March 31, 2022

17.1 The Company and nature of its operations:

Pecos Hotels and Pubs Limited (hereinafter referred to as “Pecos” or “the company”) is public limited company incorporated under erstwhile Companies act 1956 having its registered office located at No 34, Rest House Road, Bangalore -560 001. The company is into business of running of restaurants and pubs. The Company’s shares are listed in Bombay Stock Exchange under SME platform and its registered Share Transfer Agent is Link Intime India Private Limited.

17.2 Summary of significant accounting policies:

a) Basis of preparation of financial statements

The financial statements have been prepared on the basis of a going concern assumption, on historical cost convention and on accrual method of accounting in accordance with the generally accepted accounting principles in India, Accounting Standards prescribed under Section 133 of the Companies Act, 2013 (‘Act’) read with Rule 7 of the Companies (Accounts) Rules, 2014, the provisions of the Act (to the extent notified) and guideline issued by SEBI, to the extent applicable and the provisions of the Companies Act, 2013 as adopted consistently by the Company. All assets and liabilities have been classified as current or noncurrent based on an assumption of 12 months operating cycle.

b) Use of estimates

- The preparation of the financial statements in conformity with GAAP requires the management to make estimates and assumptions that affect the reported balances of assets and liabilities and disclosures relating to contingent assets and liabilities as at the date of the financial statements and reported amounts of income and expenses during the period. Examples of such estimates include provisions for doubtful debts, future obligations under employee retirement benefit plans, income taxes, the useful lives and provision for impairment of fixed assets and intangible assets. Management believes that the estimates used in the preparation of financial statements are prudent and reasonable. Future results could differ from these estimates.

- **Estimation uncertainty due to COVID-19**

The COVID – 19 outbreaks has continued to impact the business of the Company during the year. Lock-down and restrictions placed by the State Government of Karnataka has forced the Company to temporarily shut down its operations for the

period from April 23, 2021 to October 2, 2021. This resulted in the Company witnessing no revenue being generated during the period in which such restrictions were imposed. Upon liberalisation of the restrictions the business units of the Company have been opened and the Company witnessed a steady footfall and recovery of demand.

The Company has also assessed the potential impact of COVID-19 on its capital and financial resources, profitability, liquidity positions, ability to service financial arrangements, supply chain and demand for its services. Various steps have been initiated to ensure the working capital needs of the Company are met and it is in a comfortable liquidity position to meet its commitments.

The Company has also assessed the potential impact of COVID-19 on the carrying value of property, plant & equipment, right of use of assets, investments, trade receivables, inventories, and other current assets appearing in the financial statements of the Company. In developing the assumptions and estimates relating to the future uncertainties in the economic conditions because of this pandemic, the Company as at the date of approval of these financial statements has used internal and external sources of information and based on current estimates, expects to recover the carrying amount of these assets. The impact of the global health pandemic may be different from that as estimated as at the date of approval of these financial statements and the Company will continue to closely monitor any material changes to future economic conditions.

c) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment, if any. Costs directly attributable to acquisition are capitalized until the property, plant and equipment are ready for use, as intended by the Management. The Company depreciates property, plant and equipment over their estimated useful lives using the straight-line value method. The estimated useful lives of assets are as follows:

Asset	Estimated useful life
Furniture and fixtures	8 years
Office equipment	5 years
Computers	3 years
Plant and machinery	15years
Electrical Fittings	10 years

Leasehold improvements are depreciated on a straight line basis over the period of ten years, being Management's estimation of useful life.

Depreciation methods, useful lives and residual values are reviewed periodically, including at each financial year end. Subsequent expenditures relating to property, plant and equipment are capitalized only when it is probable that future economic benefits associated with these will flow to the Company and the cost of the item can be measured reliably. Repairs and maintenance costs are recognized in net profit in the Statement of Profit and Loss when incurred.

d) Intangible assets

Intangible assets are stated at acquisition cost, net of accumulated amortization and accumulated impairment losses, if any. Intangible assets are amortized on a straight-line basis over their useful lives as follows:

Goodwill	10 years
Computer Software	4 years

e) Capital work-in-progress:

Projects under which property, plant and equipment are not yet ready for their intended use are carried at cost, comprising direct cost and related incidental expenses.

f) Inventories

Inventories are measured at the lower of cost and net realizable value. Cost of inventories comprises of all costs of purchase and other costs incurred in bringing the inventories to their present condition and location. Costs of materials are determined by the FIFO method.

g) Revenue recognition

The company primarily earns revenue from the sale of beer, food and beverages at the outlets. Revenue has been recognized on the following terms:

- i) Revenue from sale of beer, food and beverages is recognized upon sale of goods and rendering of services adjusted for discounts provided to the customers.
- ii) Interest income is recognized on a time proportion basis taking into account the amount outstanding and interest rate applicable.

h) Retirement and other benefits to employees

i) Provident fund

The company makes regular monthly contributions to the Provident Fund which is in the nature of defined contribution scheme and such paid/payable amounts are charged against revenue.

ii) Leave encashment / Compensated absences

As per policy of the Company, the Company does not allow any carry forward of accumulated leave balance to next financial year. Therefore no amount has been provided for in the books as at balance sheet date.

i) Foreign currency transactions

Transactions in foreign currencies are recognized at the prevailing exchange rates on the transaction dates. Realized gains and losses on settlement of foreign currency transactions are recognized in the Statement of Profit and Loss. Foreign currency monetary assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences except those qualifying for hedge accounting are recognized in the Statement of Profit and Loss.

j) Accounting for taxes on income

i) Provision for current tax is made, based on the tax payable under the Income Tax Act, 1961. Minimum Alternative Tax (MAT) credit, which is equal to the excess of MAT (calculated in accordance with provisions of Section 115JB of the Income tax Act, 1961) over normal income-tax is recognized as an asset by crediting the Statement of Profit and Loss only when and to the extent there is convincing evidence that the Company will be able to avail the said credit against normal tax payable during the period of ten succeeding assessment years.

ii) Deferred tax on timing differences between taxable income and accounting income is accounted for, using the tax rates and the tax laws enacted or substantively enacted as on the balance sheet date. Deferred tax assets on unabsorbed tax losses and unabsorbed tax depreciation are recognized only when there is a virtual certainty of their realization. Other deferred tax assets are recognized only when there is a reasonable certainty of their realization

k) Impairment

The Management periodically assesses, using external and internal sources, whether there is an indication that an asset may be impaired. An impairment loss is recognized wherever the carrying value of an asset exceeds its recoverable amount. The recoverable amount is higher of the asset's net selling price and value in use, which means the present value of future cash flows expected to arise from the continuing use of the asset and its eventual disposal. An impairment loss for an asset

is reversed if, and only if, the reversal can be related objectively to an event occurring after the impairment loss was recognized. The carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortization or depreciation) had no impairment loss been recognized for the asset in prior years.

l) Provisions and Contingent Liabilities

A provision is recognized when the Company has a Present obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation in respect of which a reliable estimate can be made. Where no reliable estimate can be made, a disclosure is made as contingent liability. A disclosure for a contingent liability is also made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. Contingent liabilities, if any are disclosed in the Notes.

m) Earnings Per Share

Basic earnings per share are computed by dividing the net profit after tax by the weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed by dividing the profit after tax by the weighted average number of equity shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares. The diluted potential equity shares are adjusted for the proceeds receivable had the shares been actually issued at fair value which is the average market value of the outstanding shares. Dilutive potential equity shares are deemed converted as of the beginning of the period, unless issued at a later date. Dilutive potential equity shares are determined independently for each period presented.

17.3 Information on Share Capital:

All equity shares of the company belong to the same class, carrying equal rights and voting powers. There are no preferences attached to any shares.

- a) Reconciliation of number of shares outstanding at the beginning of the year and at the end of the year is as follows:

Particulars	FY 2021-22	FY 2020-21
Equity shares at the beginning of the year	13,09,875	13,09,875

Add: Shares issued	-	-
Less: Shares bought back	-	-
Balance as at the end of the year	13,09,875	13,09,875

- b)** Following are the details of shares held by shareholders holding more than 5% of the aggregate shares in the Company:

Name of Shareholder	As at 31-Mar-2022		As at 31-Mar-2021	
	No. of shares	% of holding	No. of shares	% of holding
Fully paid-up equity shares of Rs. 10/- each:				
Collin Richard Timms	4,64,995	35.50%	4,64,995	35.50%
Olinda Timms	3,15,000	24.05%	3,15,000	24.05%
Delfin International Limited	70,875	5.41%	70,875	5.41%

- c)** Following are the details of shares held by the promoters at the end of the year

S. No.	Name of Promoter	No of Shares	% of total shares	% change during the year
1	Collin Richard Timms	464,995	35.4992	-
2	Olinda Timms	315,000	24.0481	-
3	Delfin International Limited	70,875	5.4108	-
4	Liam Norman Timms	58,137	4.4384	4.4382

- d)** No shares are reserved for issue under options and contracts/commitments for the sale of shares / disinvestment.
- e)** There are no shares that were issued / allotted pursuant to contract without payment being received in cash or by way of bonus shares, and there are no shares bought back till the end of reporting period.

f) There are no shares with calls unpaid / forfeited shares.

17.4 Details relating to Micro, Small and Medium Enterprises, in accordance with the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act):

SI	Particulars	As at 31-Mar-2022	As at 31-Mar-2021
(a)	Principal amount remaining unpaid to any supplier	-	-
(b)	Interest due thereon	-	-
(c)	Amount of interest paid by the Company in terms of Section 16 of the MSMED Act	-	-
(d)	Amount of payment made to supplier beyond the appointed day, during the year	-	-
(e)	Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act	-	-
(f)	Amount of interest accrued and remaining unpaid as at end of the year	-	-
(g)	Amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the MSMED Act.	-	-

This disclosure is based on the information available with the Company regarding the status of registration of such vendors under the said Act, as per the intimation received from them on requests made by the Company. This information is provided by the Management and relied upon by the Auditors.

17.5 Details relating to trade payable ageing schedule:

Particulars	Outstanding for the following periods from due date of payment			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
i. MSME	-	-	-	-
ii. Others	1,106,211	-	-	890,043
iii. Disputed dues-MSME	-	-	-	-
iv. Disputed dues-Others	-	-	-	-

17.6 Details relating to trade receivables ageing schedule:

Particulars	Outstanding for the following periods from due date of payment				
	Less than 6 Months	6 months to 1 year	1 to 2 years	2 to 3 years	More than 3 years
i. Undisputed TR- Considered good	205,635	-	-	-	-
ii. Undisputed TR- Which have significant increase in credit risk	-	-	-	-	-
iii. Undisputed TR- Credit impaired	-	-	-	-	-
iv. Disputed TR- Considered good	-	-	-	-	-
v. Disputed TR- Which have significant increase in credit risk	-	-	-	-	-
vi. Disputed TR- Credit impaired	-	-	-	-	-

17.7 Details relating to Capital-work-in-progress ageing schedule:

Capital Work in Progress (CWIP)	Amount in CWIP For a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress					
Projects temporarily suspended				1,575,247	1,575,247

17.8 Deferred tax assets/liabilities

Particulars	As at 31-Mar-2022	As at 31-Mar-2021
Deferred tax assets:		
Provision for bonus	42,412	72,270
Due to difference in WDV as per books and tax purposes	14,32,071	14,80,343
Net deferred tax asset / (liability)	14,74,483	15,35,123

17.9 Capital Commitments

There are no capital commitments pending to be executed as at the end of financial years 2020-21 and 2021-22.

17.10 Contingent liabilities and commitments (to the extent not provided for):

Particulars	As at 31-Mar-2022	As at 31-Mar-2021
Contingent liabilities being:		

a) Claims against the company not acknowledged as debt	-	-
b) Bank Guarantees	-	-
c) Other money for which the company is contingently liable	-	-
Commitments being:		
a) Estimated amount of contracts remaining to be executed on capital account	-	-
b) Uncalled liability on shares and other investments partly paid	-	-
c) Other commitments	-	-

* Bank Guarantee has been released on 31st December 2018 and the company is yet to apply for release of guarantee.

17.11 Reclassification of leasehold improvements:

The Company has been incurring costs of improving leasehold properties into restaurants. Such costs have been disclosed in the financial statements till FY 2017-18 as “Pre-operative expenses” under Non-Current Assets. As these are part of property, plant and equipment, such amounts are now reclassified and stated under Note 6 as “Leasehold improvements”. Similarly, costs of amortisation have been disclosed under “Other expenses” in the Statement of Profit and Loss. These are now reclassified and included in Depreciation and amortisation expense. The company’s policy on leasehold improvements has been disclosed in Note 18.2 (c). This reclassification does not have any impact on the Statement of profit and loss.

17.12 Details of Purchased goods:

Particulars	Year ended 31-Mar-2022	Year ended 31-Mar-2021
Beer	70,81,639	58,54,202
Food And other beverages	40,91,678	41,94,343
Total	1,11,73,317	1,00,48,546

17.13 Details of goods sold:

Particulars	Year ended 31-Mar-2022	Year ended 31-Mar-2021
Beer	1,91,49,233	1,62,15,374
Food And other beverages	1,24,43,708	1,11,50,145
Total	3,15,92,941	2,73,65,519

17.14 Payments to auditors include:

Payments	Year ended 31-Mar-2022	Year ended 31-Mar-2021
As Statutory Auditor	55,000	55,000
For tax Audit	5,000	5,000
Total	60,000	60,000

17.15 Expenditure in foreign currency: None

17.16 Particulars of dividends remitted in foreign currencies to non-resident shareholders: None

17.17 Earnings in foreign exchange: None

17.18 Segment reporting:

As the Company's business activities falls within a single primary business segment and a geographical segment, the disclosure requirements of Accounting Standard 17 "Segment Reporting" specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014 are not applicable.

17.19 Related party disclosures:

a. Names of related parties and nature of relationship:

i. Key Management Personnel (KMP):

Name of the Key Management Personnel	Nature of relationship
Liam Norman Timms	Director
Koilpillai Joseph Davaraj	Director

Nina Nayar	Director
Lloyd John Pereira	Director
Pradosh Dhanaraj	Director
Shailesh B.M	Chief Financial Officer
Rajiv Kumar Sharma	Company Secretary

ii. Enterprises in which Key Management Personnel exercise significant influence:

- 1) Delfin International Limited
- 2) Commits Education Private Limited
- 3) GSK Enterprises Private Limited
- 4) Guardian Health Management Private Limited
- 5) C N Professional & Legal Services Private Limited
- 6) Guardian Medical Services Private Limited
- 7) Sol Aqua Nova Engineering Company Private Limited
- 8) Spot City Transit Services Private Limited
- 9) Elcity Golf LLP
- 10) E-Mission Solutions Private Limited
- 11) OtcInfotech Limited Private Limited
- 12) Elhanan Management Services Private Limited
- 13) Design Build Private Limited

b. Transactions during the year:

Particulars	Year ended 31-Mar-2022	Year ended 31-Mar-2021
Repayment of loan:		
Collin Richard Timms	-	-
Remuneration:		
Liam Timms	7,32,013	9,60,000
Pradosh Dhanaraj	3,65,996	3,05,250
Rent Paid:		
Collin Richard Timms	6,08,774	4,63,245
Olinda Timms	5,32,312	3,96,825

Purchase of Beer:		
Collin Richard Timms	17,09,857	11,05,050
Professional Charges:		
Shailesh B.M	2,96,820	2,94,924
Director Sitting Fees:		
Koilpillai Joseph Davaraj	38,000	36,000
Lloyd John Pereira	38,000	36,000

c. Balances as at the year-end:

Particulars	As at 31-Mar-2022	As at 31-Mar-2021
Non-current liability:		
Unsecured Loan from Collin Richard Timms	-	-
Salaries payable:		
Liam Timms	-	73,349

17.20 Going Concern

Impact of COVID-19

The Company and its units face significant uncertainties due to COVID-19 which has impacted the operations of the entity adversely. Management of the company has assessed the impact of existing and anticipated effects of COVID-19 on the future cash flow projections and has prepared a range of scenarios to estimate financing requirements.

Based on the aforesaid assessment, management believes that as per estimates made conservatively, the Company will continue as a going concern and will be able to discharge its liabilities and realise the carrying amount of its assets as at March 31, 2022.

17.21 Details of key accounting ratios:

Particulars	Formula applied	Year ended 31st March, 2022	Year ended 31st March, 2021
Current Ratio	$\frac{\text{Total Current Assets}}{\text{Total Current Liabilities}}$	2.99	2.41
Debt Equity Ratio	$\frac{\text{Total Liabilities}}{\text{Total Equity Share Capital}}$	0.29	0.34
Return on Equity Ratio	$\frac{\text{Net Earnings}}{\text{Shareholder's Equity}}$	(0.11)	(0.51)
Trade Receivables Turnover Ratio	$\frac{\text{Net Sales}}{\text{Average Trade Receivables}}$	130.85	121.05
Trade Payable Turnover Ratio	$\frac{\text{Net Purchases}}{\text{Average Trade Payables}}$	4.43	3.18
Net Capital Turnover Ratio	$\frac{\text{Net Sales}}{(\text{Current Assets} - \text{Current Liabilities})}$	4.21	4.36
Net Profit Ratio	$\frac{(\text{Total Revenue} - \text{Total Expenses})}{\text{Total Revenue}}$	(0.04)	(0.24)
Return on Capital Employed	$\frac{\text{Earnings before interest and tax}}{\text{Capital Employed}}$	(0.04)	(0.18)

17.22 Earnings per share (EPS) for each share with face value of Rs.10 has been computed as under:

Particulars	As at	As at
	31-Mar-2022	31-Mar-2021
(a) Profit / (loss) for the year	(13,92,440)	(66,81,042)
(b) Weighted average no. of ordinary shares outstanding	13,09,875	13,09,875
(c) Effect of potential shares on ESOP / convertible securities	-	-
(d) Weighted average no. of shares to compute diluted EPS	13,09,875	13,09,875
(e) Earning per share on profit for the year:		
- Basic EPS [(a)/(b)]	(1.06)	(5.10)
- Diluted EPS [(a)/(d)]	(1.06)	(5.10)

17.23 All amounts are in Indian Rupees unless otherwise specified therein. The figures of previous year have been regrouped/reclassified, wherever necessary, to conform to the current year's classification.

As per our attached report of even date.

For Phillipos & Co.,
Chartered Accountants
Firm Registration Number: 002650S

SD/-

[CA Joe James]
Partner
Membership Number: 251076
UDIN: 22251076AILEQK2511

For and on behalf of the Board of Directors

SD/-

[Liam Norman Timms]
Director
DIN: 06453032

SD/-

[Shailesh B.M]
Chief Financial Officer

SD/-

[Pradosh Dhanaraj]
Director
DIN: 08424421

SD/-

[Rajiv Kumar Sharma]
Company Secretary

Date: 5th May, 2022

Place: Bengaluru

DIVIDEND DISTRIBUTION POLICY

PREAMBLE:

The shares of Pecos Hotels and Pubs Limited (the "Company") are listed on SME Platform of Bombay Stock Exchange Limited, Mumbai. As per the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Company is required to formulate a Dividend Distribution Policy which shall be disclosed in its Annual Report and on its website.

The Board of Directors of the Company ("the Board") has approved the Dividend Distribution Policy of the Company ("the policy").

OBJECTIVE:

The Company strives for maximization of shareholders' value and believes that this can be attained by driving growth. The policy endeavors to strike an optimum balance between rewarding shareholders through dividend and ensuring that sufficient profits are retained for growth of the Company and other needs. The objective of the policy is to lay down a consistent approach to dividend declaration.

PARAMETERS FOR DIVIDEND DISTRIBUTION:

- The Company has only one class of shares i.e. Equity shares and, hence, the parameters disclosed hereunder apply to the same.

The Board while considering payment of dividend for a financial year may, inter- alia, consider the following factors:-

- Profit for the financial year as well as general reserves of the Company.
- Projections of future profits and cash flows;
- Borrowing levels and the capacity to borrow;
- Present and future Capital expenditure plans of the Company including organic/ inorganic growth avenues.
- Applicable taxes including tax on dividend
- Compliance with the provisions of the companies act or any other statutory guidelines including guidelines issued by Govt. Of India.
- Past dividend trend for the company and the industry.
- State of economy and capital markets.
- Any other factor as may be deemed fit by the board.

- The profits for a year may be adjusted at the discretion of the Board, for the purpose, to exclude exceptional or one off items or non-cash items resulting from change in law, accounting policies, accounting standards or otherwise.
- The Company would endeavour to pay minimum annual dividend of 30% of Profit after Tax (PAT) subject to the maximum dividend permitted under the extant legal provisions.
- The Company may declare a lower dividend than 30% of the profit after Tax (PAT) for a particular year under circumstances where in order to fuel the growth of the Company, additional financial resources may be required. Those circumstances thereof shall be disclosed to the shareholders through Annual Report of the Company.
- The company is committed to continuous growth and has plans requiring significant capital outlay. The retained earnings, after distribution of dividend, shall primarily be utilized towards this purpose.
- Dividend shall be recommended by the Board for approval of shareholders of the Company for payment. However, the Board may also consider payment of interim dividend as and when it feels appropriate.

GENERAL:

- In the event of the policy being inconsistent with any new regulatory provision, such regulatory provision shall prevail upon the corresponding provision of this policy and the policy shall be construed to be amended accordingly from the effective date of such provision.
- The Company reserves its right to alter, modify, add, delete or amend any or all of the provisions of the policy as it may deem fit or in accordance with the guidelines as may be issued by SEBI, Government of India or any other regulatory authority. The change in the policy shall, however, be disclosed alongwith the justification thereof on the Company's website and in the ensuing Annual Report in accordance with the extant regulatory provisions.

PECOS HOTELS AND PUBS LIMITED

(CIN: L55101KA2005PLC035603)

**Regd. Office: #34, Rest House Road,
Bangalore 560001**

Tel: ((080) 25580971, Fax: (080) 41464692

E mail ID: pecoshotels@gmail.com, website: www.pecospub.com

Form MGT-11

PROXY FORM

**[Pursuant to section 105(6) of the Companies Act, 2013 and Rule 19(3) of the
Companies (Management and Administration) Rules, 2014]**

Name of the Member(s):

Registered Address:

E mail ID:

Folio No. / Client ID: DP ID No.:

I/ We being the members of Shares of Pecos Hotels and Pubs Limited,
hereby appoint

1. Name: E mail ID:

Address:

..... Signature:

or failing him

2. Name: E mail ID:

Address:

..... Signature:

or failing him

3. Name: E mail ID:

Address:

..... Signature:

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the
Seventeenth Annual General Meeting of the Company to be held on Tuesday, September
27th, 2022 at 11:00 A. M. at #139, 2nd Floor, Guardian House (Gurumurthy Bhavan)
Infantry Road, Bengaluru – 560001 and at any adjournment thereof in respect of such
resolutions as are indicated below:

Sr. No.	Resolution	Vote	
		For	Against
1	To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended March 31, 2022 together with the reports of the Board of Directors and the Auditors thereon.(Ordinary Resolution)		
2	To appoint a Director in place of Mr. Liam Norman Timms (DIN: 06453032), who retires by rotation and, being eligible, offers himself for re-appointment as an Executive Director. (Ordinary Resolution)		
3	Revision in the remuneration of Mr. Liam Norman Timms (DIN: 06453032), Whole Time Director of the Company. (Ordinary Resolution)		
4	Revision in the remuneration of Mr. Pradosh Dhanraj (DIN: 08424421), Director of the Company. (Ordinary Resolution)		

Signed this Day of 2022

Affix Revenue Stamp

Signature of shareholder Signature of Proxy holder(s)

NOTE:

This form in order to be effective should be duly completed and deposited at the Corporate Office of the Company at 139, Guardian House, 2nd Floor, Infantry Road, Bengaluru - 560001 not less than 48 hours before the commencement of the Meeting.

PECOS HOTELS AND PUBS LIMITED

(CIN: L55101KA2005PLC035603)

**Regd. Office: #34, Rest House Road,
Bengaluru - 560001**

Tel: (080) 25580971, Fax: (080) 41464692

E mail ID: pecoshotels@gmail.com, website: www.pecospub.com

ATTENDANCE SLIP

Folio No. _____ DP ID No. _____ Client ID No. _____

I hereby record my presence at the 17th Annual General Meeting of the Company to be held on 27th day of September, 2022 at 11:00 A.M. at the Corporate Office of the Company situated at 139, 2nd Floor, Guardian House (Gurumurthy Bhavan) Infantry Road, Bengaluru – 560001 India.

Name of the Shareholder:

Name of the Proxy:

Signature of Proxy/ Member:

1. Only members/ Proxy holder can attend the meeting.
2. Member/ Proxy holder should bring his/ her copy of the Annual Report for the reference at the Meeting.

Note: Members are requested to bring their copies of Annual Report to the Meeting.

NOTES

PECOS HOTELS AND PUBS LTD

REGISTERED ADDRESS
#34, REST HOUSE ROAD,
BANGALORE - 560001

CORPORATE OFFICE
NO.139, 2ND FLOOR
GUARDIAN HOUSE (GURUMURTHY BHAVAN)
INFANTRY ROAD, BANGALORE - 560001

WEBSITE : WWW.PECOSPUB.COM
TEL : 080 2558 0971
EMAIL : PECOSHOTELS@GMAIL.COM