

Ref. No.: NBCC/BS/BSENSE/2022-23

September 7, 2022

<b>National Stock Exchange of India Ltd.</b> <b>Exchange Plaza, 5<sup>th</sup> Floor,</b> <b>Plot no. C/1,G Block</b> <b>Bandra Kurla Complex</b> <b>Bandra (E), Mumbai-400051</b>	<b>BSE Limited,</b> <b>Floor 25 ,</b> <b>Phiroze Jeejeebhoy Towers,</b> <b>Dalal Street,</b> <b>Mumbai-400 001</b>
NSE Symbol: NBCC/EQ	Scrip Code: 534309

**Subject: NBCC's 62<sup>nd</sup> Annual Report for the FY 2021-22**

Sir,

This is to inform that the **NBCC's 62<sup>nd</sup> Annual General Meeting (AGM)** would be held on **Thursday, September 29, 2022 at 12:00 noon (IST) through Video Conferencing (VC) /Other Audio Visual Means (OAVM)** in accordance with the provisions of the Companies Act, 2013 read with the applicable General Circular as issued by the Ministry of Corporate Affairs (MCA) and SEBI, from time to time.

A Copy of the NBCC's 62<sup>nd</sup> Annual report for the Financial Year 2021-22 is enclosed herewith.

Further, in compliance of the relevant circulars, the Annual Report for the Financial Year 2021-22 with the Notice of 62<sup>nd</sup> Annual General Meeting is being sent to all the members of the Company electronically whose email addresses are registered with their Depository Participant/ RTA of the Company.

The aforesaid information is also available on the website of the company i.e. <https://www.nbccindia.in/webEnglish/annualReport>

This is for information and record..

Thanking you,

**Yours Sincerely**  
**For NBCC (India) Limited**

**Deepti Gambhir**  
**Company Secretary**  
**F-4984**

Encl: as above



**NBCC (INDIA) LIMITED**  
(A Government of India Enterprise)



# 62<sup>nd</sup> ANNUAL REPORT 2021-22

Driving Sustainable Development  
– Making a Difference



Bharat Vandana Park, Dwarka, New Delhi



*A Navratna CPSE*

## **NBCC (INDIA) LIMITED**

(A Government of India Enterprise)

CIN - L74899DL1960GOI003335

### **Registered and Corporate Office**

NBCC Bhawan, Lodhi Road, New Delhi-110003

Tel: 011-2436734-18, 43591555 (EPABX) Fax: 91-11-24366995

E-mail: [co.sectt@nbccindia.com](mailto:co.sectt@nbccindia.com)

Visit us at: [www.nbccindia.in](http://www.nbccindia.in)



National College for Policing and Law Enforcement (NCPL) at Addu City, Maldives

## NBCC at a Glance



MSTC Ltd. Office (WB)



Vaniya Bhawan, New Delhi



CIC Building, New Delhi



Office Complex, East Kidwai Nagar,  
New Delhi



Skill Development Institute,  
Bhubaneswar



Supreme Court Building, Mauritius



Garvi Gujarat Sadan, New Delhi

- Established in 1960 as the construction arm of the Government of India to execute civil engineering projects for the state governments, various central government ministries, public and private sectors.
- Achieved the status of a 'Navratna' Company in 2014.
- Headquartered in New Delhi, with footprints across India, and ventured overseas operations in the year 1977 and have presence in Maldives, Mauritius, Seychelles, Dubai and plans to operate in Burundi and African Countries.  
Further, NBCC is undertaking construction of 4 projects in Mauritius - Police Academy, Forensic Science Laboratory, National Archives & National Library, renovation of Bank of Baroda Building and Construction of 2000 Social Housing Units in Hulhumale Maldives.
- On the domestic front, company is executing various mega projects such as World Trade Centre, International Exhibition-cum-Convention Centre and Bharat Vandana Park at New Delhi. The Company is also a prime mover in redevelopment of GPRA colonies of Sarojini Nagar, Netaji Nagar and Narouji Nagar where NBCC is bringing in all features of sustainable development with Zero Waste concept. Your Company has completed major projects namely Redevelopment of Delhi's New Moti Bagh GPRA Complex, the largest IGBC certified Green Home Complex of its kind and GPRA East Kidwai Nagar Delhi, a 'Zero Waste' sustainable colony. Further, Company is the pioneer for country's healthcare infrastructure and has undertaken the execution of several significant projects such as hospitals, medical colleges, health care facilities pan India.
- Company is diversifying in Aviation infrastructure sector like Independent Engineer services for Jaipur International Airport work, Health sector under Ayushman Bharat Mission- Construction of District and Central Drug ware house, Emergency Covid centres under National Health Mission (NHM), Defence works, procurement of high end machine / equipments (printing machines), Smart city mission projects, irrigation projects like renovation/ repair of power channel & development of canal networks etc.

## Areas of business:

### a) Project Management Consultancy (PMC)

- Civil construction projects including residential and commercial complexes, hospitals, educational Institutions, re-development projects of the Government.
- Infrastructure works for the national security including border fencing along the Indo-Bangladesh and Indo-Pak border.
- Infrastructure projects for the civil sector including roads, water supply, waste management system, storm water systems and water storage solutions.
- Project implementation for Pradhan Mantri Gram Sadak Yojna (PMGSY) and developmental work in North Eastern Region.

### b) Engineering Procurement & Construction (EPC)

NBCC executes projects such as High Rise Chimneys, Cooling Towers, Coal Handling Plants etc. Under EPC, our services include Projects conceptualisation, Feasibility studies, Detailed Project Reports, Basic and detailed Engineering, Procurement, Construction, Commissioning & Testing and handing it over to clients in ready to use and functional conditions.

### c) Real Estate Development

It includes : Residential projects, such as apartments and townships and Commercial projects such as corporate office buildings and shopping malls.

## Financial highlights

- Total Income for the FY 2021-22: Rs. 7,884.56 crore and PAT of Rs. 237.93 crore (consolidated).
- Listing: National Stock Exchange of India Limited (NSE) and BSE Limited (BSE).

## Subsidiaries

- NBCC Services Limited: to provide post-construction maintenance services, renovation & furnishing services to clients.
- Hindustan Steelworks Construction Limited: to carry out business of implementation of integrated steel plants across India.
- HSCC (India) Limited: It is a multi-disciplinary organization engaged in rendering comprehensive consultancy services in the field of Hospital planning, design, detail engineering, quality control, project management and monitoring as well as procurement, supply, installation and commissioning of medical equipments.
- NBCC DWC-LLC: for conceptualizing, designing and construction of India Pavilion at World Expo-2020 held in Dubai in 2021.
- NBCC Engineering & Consultancy Limited (NECL)\*: To provide comprehensive suite to design and consultancy services for construction activities.
- NBCC International Limited (NIL)\*: To carry out the construction, real estate and project management consultancy business in overseas countries.
- NBCC Environment Engineering Limited (NEEL)\*: To carry out the business in the field of environment and sustainability (\*NECL, NIL and NEEL are under closure.)

## Joint Venture

- Real Estate Development & Construction Corporation of Rajasthan Limited (REDCCOR): to explore opportunities for various re-development projects in Rajasthan.

## Sustainable development - Landmark projects (Domestic)

- All projects are executed with Green Building and GRIHA norms.
- Ensure zero discharge of waste by recycling of water, solid waste including plastic waste, construction and demolition waste.

## Foreign Collaborations

- JSV - Belzarubezhstroy of Belarus to undertake infrastructure and energy development projects in India and Republic of Belarus.

## Human Resource Capital

- Renowned Great Place to Work Institute has certified and included NBCC consistently third time in the distinguished list of Companies identified as "Great Place of Work".
- As on March 31, 2022, NBCC's workforce stands at 1,367 employees.



*A Navratna CPSE*



## VISION

To be a world class Integrated Engineering, Construction and Project Management Consultancy Company aiming at accelerating sustainability and providing excellence with utmost governance.

## MISSION

To continue to be the building block of the nation by providing high quality, sustainable infrastructure development across the nation through innovative and world class construction solutions and optimizing value for all stakeholders and providing utmost customer satisfaction.

## OBJECTIVES

To be the first ranked construction business Company in India and to adopt best practices and state-of-the art technology in construction business to achieve a premier position and gain sustainable competitive advantage.

# REFERENCE INFORMATION

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## REGISTERED OFFICE

NBCC Bhawan, Lodhi Road,  
New Delhi - 110003

## STATUTORY AUDITORS

M/s Dhawan & Co.

## COST AUDITORS

M/s Chandra Wadhwa & Co.

## SECRETARIAL AUDITORS

M/s P C Jain & Co.

## BANKERS

State Bank of India  
Punjab National Bank  
Union Bank of India  
Corporation Bank  
Axis Bank  
ICICI Bank  
Indusind Bank  
Yes Bank  
Canara Bank  
HDFC Bank

## DEPOSITORIES

National Securities Depository Ltd.  
Central Depository Services (India) Ltd.

## LISTED AT

National Stock Exchange of India Ltd., and  
BSE Limited

## COMPANY SECRETARY

Smt. Deepti Gambhir

## REGISTRAR & SHARE TRANSFER AGENT

**M/s Alankit Assignments Limited**

Alankit House, 4E/2, Jhandewalan Extension,  
New Delhi-110055

*The India Pavilion  
at World Expo-2020  
at Dubai*

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Townhall at Bishalgarh, Tripura



Silicon City, NBCC-Amrapali Projects, Noida

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State Level Auditorium and Museum Building for Dept. of Culture,  
Govt of Uttarakhand, Dehradun

*Bird eye view*

## BOARD OF DIRECTORS



**Shri Pawan Kumar Gupta**  
Chairman & Managing Director



**Smt. B.K. Sokhey**  
Director (Finance)



**Shri TLN Reddy**  
Director (Projects)  
(Additional Charge)



**Shri Kamran Rizvi**  
Govt. Nominee Director



**Shri Shyam Sunder Dubey**  
Govt. Nominee Director



**Shri Rajeev Kumar**  
Independent Director



**Prof. Bhimrao Panda Bhosale**  
Independent Director



**Shri. Meghijibhai Amarabhai Chavda**  
Independent Director



**Shri Asim Misra**  
Independent Director



**Dr. Jyoti Kiran Shukla**  
Independent Director  
(Upto July 16, 2022)



**Dr. Raghavendra Sharma**  
Independent Director  
(Upto March 15, 2022)

## Directors' Profile

### Shri Pawan Kumar Gupta

#### Chairman & Managing Director

Shri Pawan Kumar Gupta takes over as the Chairman & Managing Director of NBCC (India) Ltd., a Navratna CPSE, on October 7, 2019. Before taking over the charge of CMD, NBCC, he was Executive Director (Regional Projects) in RITES Limited, a CPSE under the Ministry of Railways. Shri Gupta holds a Bachelor's degree in Civil Engineering from NIT, Kurukshetra and an M.Tech from IIT Delhi. He joined Indian Railway Service of Engineers in 1986 and now has 36 years of Civil Engineering works experience, serving in Railways and its constituents in various capacities.

He is also the Chairman of two subsidiaries of NBCC, i.e. Hindustan Steelworks Construction Ltd. (HSCL) and HSCC (India) Limited.

### Smt. Baldev Kaur Sokhey

#### Director (Finance)

Smt. Baldev Kaur Sokhey has assumed the charge of Director (Finance) of NBCC on August 16, 2019. Smt. Sokhey is B.Com (Hons.) from the prestigious Shree Ram College of Commerce of Delhi University and a Fellow of the Institute of Cost Accountants of India. She started her career with Peerless General Finance. She joined NBCC as Accounts Officer in the Finance Department at Corporate Office, New Delhi, on January 15, 1990. Smt. B.K. Sokhey has, credit more than 34 years of rich experience of working in different capacities in all the areas of Accounts and Finance. She has wide exposure in Treasury Management, Corporate Accounts, Tendering, Merger & Acquisition, Investor Relations & IPO Management and has played a key role in the development and introduction of ERP system in NBCC. Smt. B.K. Sokhey is the first woman to hold the position of whole time Director in NBCC. She is also the Chairperson of Board of Directors of NBCC Services Ltd. (NSL), a wholly owned Subsidiary and Director on the Board of Real Estate Development & Construction Corporation of Rajasthan Limited (REDCC), a JV Company of NBCC.

### Shri Tadi Lakshminarayan Reddy (TLN) Reddy

#### Director (Projects)

Shri TLN Reddy a graduate in Civil Engineering with MBA in Project Management and Post Graduate Diploma in HR Management is currently working as Managing Director of HSCL w.e.f. March 01, 2021 and has taken additional charge as Director (Projects), NBCC (India) Ltd. w.e.f. July 27, 2022. He has earlier also held the additional charge of Director (Projects) NBCC from November 11, 2021 to May 31, 2022.

Shri Reddy has rich and varied professional experience in various types of Infrastructure development works. While working at various senior level positions in DoT/BSNL/APWD (on Deputation), Shri Reddy has proven himself with sound technical skills, innovative ideas and people-centric leadership. Shri Reddy has many awards & accolades in his credit. Shri Reddy received the NATIONAL AWARD FOR E-GOVERNANCE, 2007-08 certificate of merit and he has also received THE LIEUTENANT GOVERNOR'S COMMENDATION CERTIFICATE in 2005 for rendering exemplary services in Tsunami relief & rehabilitation works in the Andaman & Nicobar Islands. Shri Reddy is also an IGBC Accredited Professional & has good knowledge on Green Building designs codes and standards. The works undertaken under his leadership have received letters of appreciation for high degree of professionalism & for thorough execution.

### Shri Kamran Rizvi

#### Government Nominee Director

Shri Kamran Rizvi (IAS), Additional Secretary (D&UT) in the Ministry of Housing and Urban Affairs (MoHUA), has been appointed as Government Nominee Director on the Board of NBCC (India) Ltd. w.e.f. January 03, 2020. Shri Rizvi is an Indian Administrative Service (IAS) officer of Uttar Pradesh cadre and joined the service in 1991. A Masters' in Mechanical Engineering, he did his B.Tech and M.Tech from IIT Delhi and subsequently joined Indian Civil Services. Shri Rizvi, has in his credits, rich experience of

30 years of service as Civil Servant, serving in various important capacities both in the State and the Centre. In the State of Uttar Pradesh, he served various Ministries and departments in various capacities and some remarkable positions include Principal Secretary, Secretary, Development Commissioner, Commissioner, Director General, Chairman-cum-Managing Director, Secretary to the Chief Minister. Subsequently, Shri Rizvi joined the Government of India's Ministry of Rural Development, first as Joint Secretary and then elevated to Additional Secretary in the Department of Rural Development and hugely contributed to the World's largest employment programme i.e. MGNREGA by using ICT and Innovation. Shri Rizvi, as Additional Secretary in the Ministry of Housing and Urban Affairs (MoHUA), presently overseeing matters pertaining to Delhi Region.

### **Shri Shyam Sunder Dubey**

#### **Government Nominee Director**

Shri Shyam Sunder Dubey, Joint Secretary & Financial Advisor at the Ministry of Housing and Urban Affairs (MoHUA), has been appointed as a Government Nominee Director on the Board of NBCC on August 6, 2019. Shri Shyam Sunder Dubey is an Indian Civil Accounts Services Officer (ICAS) of 1989 Batch.

Shri Dubey has more than 33 years of rich, varied and multi-disciplinary experience in the field of accounts, internal audit, financial expenditure and control, budgeting, office administration, programme management and procurement in various Government Departments/Ministries. He is B.Sc. (Biology), M.Sc. (Psychology), M.Phil. (National Defence and Strategic Studies) and holds Post Graduate Diploma in International Business.

### **Shri Rajeev Kumar**

#### **Independent Director**

Shri Rajeev Kumar has been appointed as Non-Official Independent Director (NoID) by on the Board of NBCC (I) Ltd. w.e.f. December 24, 2021. He holds Graduation in Physics (Hons) and is a Fellow member of the Institute of Chartered Accountants of India and has completed Certified course in Concurrent Audit from ICAI. He is in practice since year 2004. An outstanding academician and a professional of repute having vast experience in the field of Taxation, Corporate Laws and Auditing.

### **Shri Bhimrao Panda Bhosale**

#### **Independent Director**

Shri Bhimrao Panda Bhosale has been appointed as Non-Official Independent Director (NoID) on the Board of NBCC (I) Ltd w.e.f. December 24, 2021. Shri Bhosale is a Professor and Head at Center for Applied Linguistics and Translation Studies, The University of Hyderabad (UoH). He did his M.A and Ph.D. in English from Dr. Babasaheb Ambedkar Marthwada University, Aurangabad, Maharashtra. He is a member of Advisory Board of Health Education Development Research Associates (HEDRA) Vienna, Austria EU, a member of the Advisory Committee on a Translation Project of the Writings of a Marathi author Lokshahir Anna Bhau Sathe. One of his major contributions is – A Systemic Functional Profile of Marathi, written jointly with Prof. MIM Matthiessen. He has 32 years' experience of teaching and research. He represented several Academic Committees such as Board of studies, Peer Review Committee for academic & administrative Audit Academic.

### **Shri Meghajibhai Amarabhai Chavda**

#### **Independent Director**

Shri Meghajibhai Amarabhai Chavda, has been appointed as Non-Official Independent Director (NoID) on the Board of NBCC (I) Ltd. w.e.f. December 24, 2021. Shri Meghajibhai is an ex-MLA from the State of Gujarat. He Graduated in Commerce from P.D. Malaviya College, Rajkot. He is an active social worker with good communication and management skills.

**Shri Asim Misra**  
**Independent Director**

Shri Asim Misra has been appointed as Non-Official Independent Director (NoID) on the Board of NBCC (I) Ltd. w.e.f. December 24, 2021. Shri Asim Misra is Social worker with unparalleled leadership quality, astute organizing capability and eloquent oratorical skill. He holds post graduation (M.A) in history and MSW. Shri Misra has acted as Project Director in National AIDS Control Organization (NACO) project on AIDS Awareness in Haldia from year 2008 to 2012. Trained in Coir Industries, he was principle co-ordinator in Prime Minister Employment Generation Programme (PMEGP) EDP training centre in Contai from year 2010 to 2014.





Social Housing Project, Maldives



Social Housing Project at Mare Tabac Site, Mauritius



AIIMS Deoghar, Jharkhand



NABARD Regional Office Building, Dehradun, Uttarakhand



## TEN YEARS AT A GLANCE

S. No.	Particulars	Sch VI of Companies Act, 1956	Revised Sch VI of	
		2012-13	2013-14	
i)	Authorised Capital	12,000	12,000	
ii)	Paid Up Capital			
	A) Paid up Capital Equity Shares	12,000	12,000	
	B) Non -cumulative Preference Shares	-	-	
iii)	Reserves & Surplus	83,069	1,00,729	
iv)	Borrowings:			
	A) Govt. of India	-	-	
	B) Banks & Others	-	-	
	Total Borrowings	-	-	
v)	Net worth	95,069	1,12,729	
vi)	Net Fixed Assets	2,433	2,254	
vii)	Trade Receivables	91,171	1,31,642	
viii)	No. of Regular Employees	2,217	2,149	
ix)	Income per Employee	151	194	
x)	Expenditure to Income (%)	91	91	
xi)	Debt Equity (Net worth) Ratio	0:1	0:1	
xii)	Income			
	A) Turnover	3,18,682	4,00,877	
	B) Other Operating Income	1,166	5,820	
	C) Other Income	14,897	10,604	
	Total Income	3,34,745	4,17,300	
xiii)	Total Expenditure	3,03,914	3,81,576	
xiv)	Operating Margin	30,831	35,724	
xv)	Depreciation	135	134	
xvi)	Interest	532	2,238	
xvii)	Profit before tax	30,164	33,352	
xviii)	Income Tax	9,519	10,027	
xix)	Fringe Benefit Tax	-	-	
xx)	Deferred Tax(Assets) / Liabilities	(105)	(1,389)	
xxi)	Profit after tax - For the year	20,750	24,714	
xxii)	Dividend on Equity Shares incl. Distribution Tax wherever applicable	5,230	7,020	

**Note :** All Figures are on Standalone Basis.

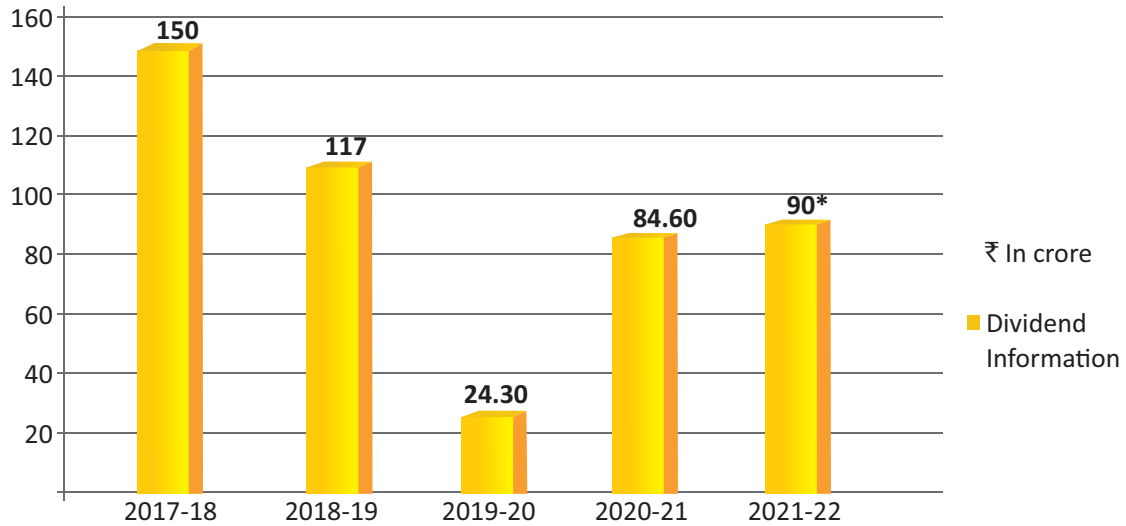
\*Figures for these years are as per new accounting standards (Ind AS) and Schedule III (Ind AS) of the Companies Act, 2013. Hence these numbers are not comparable with previous years.

(₹ in lakh, except per Share Data, Number of Employees and Ratios)

Companies Act, 1956		Sch III (Ind AS) of Companies Act, 2013						
	2014-15	2015-16*	2016-17*	2017-18*	2018-19*	2019-20*	2020-21*	2021-22*
	12,000	15,000	20,000	20,000	20,000	20,000	20,000	20,000
	12,000	12,000	18,000	18,000	18,000	18,000	18,000	18,000
	-	-	-	-	-	-	-	-
	1,20,413	1,40,461	1,49,360	1,64,137	1,38,481	1,34,361	1,51,150	1,59,475
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	1,32,413	1,52,461	1,67,360	1,82,137	1,56,481	1,52,361	1,69,150	1,77,475
	2,622	6,178	6,329	6,184	7,200	5,867	5,677	5,587
	1,70,412	1,83,510	2,18,661	2,25,846	2,10,764	1,36,470	1,63,854	1,60,910
	2,047	1,997	1,944	1,945	1,847	1,699	1,496	1,367
	222	296	328	309	402	321	342	419
	90	93	92	92	92	96	95%	94%
	0:1	0:1	0:1	0:1	0:1	0:1	0:1	0:1
	4,62,100	5,73,456	6,21,117	5,87,169	7,14,160	5,17,972	4,88,324	5,46,463
	4,114	7,787	6,822	3,332	10,316	3,061	6,421	8,199
	14,658	10,076	8,858	10,613	18,747	23,509	17,263	18,758
	4,80,872	5,91,319	6,36,796	6,01,114	7,43,223	5,44,543	5,12,008	5,73,420
	4,37,513	5,50,546	5,87,698	5,50,560	6,87,052	5,20,415	4,87,563	5,39,767
	43,359	40,773	49,098	50,554	56,170	25,072	25,336	34,390
	234	245	261	271	264	277	231	172
	4,025	132	72	21	61	666	660	565
	39,101	40,397	48,765	50,262	55,846	24,128	24,445	23,673
	10,986	13,974	14,810	18,508	19,153	16,142	4,270	3,269
	-	-	-	-	-	-	-	-
	383	(2,274)	(1,154)	(1,606)	(1,718)	30,294	30,107	2,118
	27,731	28,696	35,110	33,361	38,411	7,987	20,174	18,286
	7,944	7,944	20,184	17,761	12,152	12,431	2,430	8,460

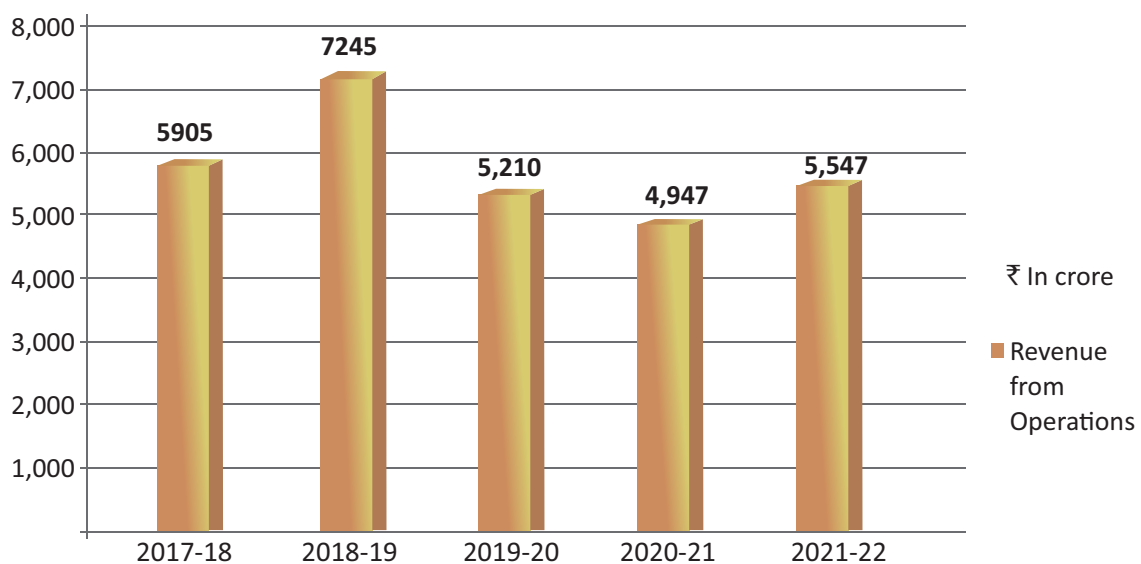
## FINANCIAL HIGHLIGHTS (Standalone)

### Dividend Information

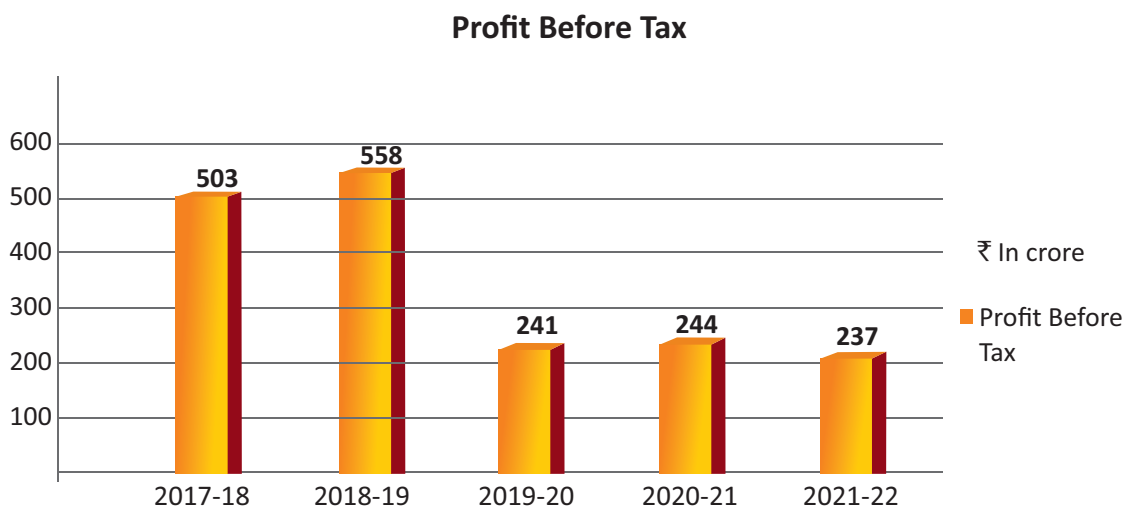
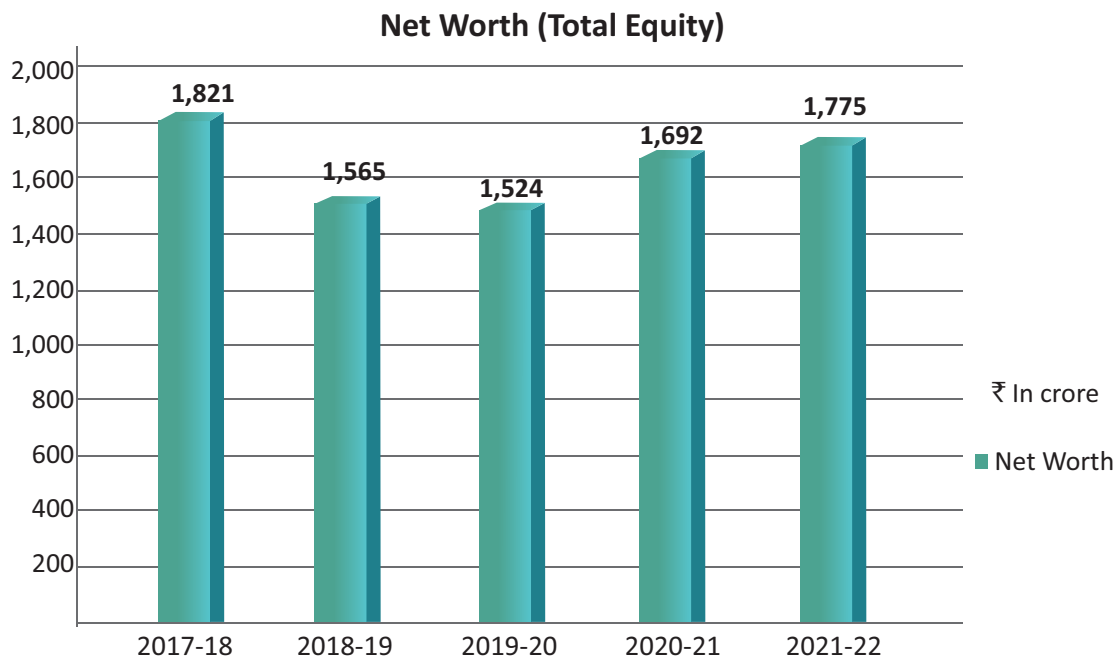


\* The Dividend for the FY 2021-22 is yet to be declared at the forthcoming 62nd AGM

### Revenue from Operations



## FINANCIAL HIGHLIGHTS (Standalone)



## MAJOR ACHIEVEMENTS UNDER CSR ACTIVITIES (FY 2021-22)

NBCC is committed to Nation building and contributing to the society that will sustain its growth. It works with communities near its operation to implement a range of programs that can positively impact their lives. Taking a holistic approach, our teams participate throughout a project's lifeline and contribute in areas such as health, nutrition, education, infrastructure development and local employment.

This section provides information on our corporate social responsibility performance in FY 2021-22.

### CONTRIBUTING TO WELL-BEING OF THE SOCIETY

Health is a state of complete physical, mental and social well-being and it plays a critical role in well-being of society. NBCC closely works in promoting good health of the Society at large. An unprecedented health emergency situation caused by the outbreak of COVID-19 disrupted the normal life of citizens and has the potential to cause heavy casualties, if proper steps are not taken to control its spread. The Government of India as well as State Government have issued necessary instructions to control the spread of this deadly affliction. In this hour of adversity, NBCC provides support for strengthening the fight against COVID-19. The efforts / initiatives taken by NBCC are as follows:

- **Installation of 2 Oxygen generation plants and 2 Diesel generator set at Siddharthnagar (UP)**

NBCC in its quest to promote good health signed a bipartite MoU with District Magistrate Siddharthnagar, UP at NBCC Bhawan, Lodhi Road on February 3, 2022 for installation of 2 oxygen generation plants and 2 diesel generator sets of costing Rs.93.52 lakh for uninterrupted power supply at Community Health Centers (CHC).

With this installation of oxygen generation plants the Community Health Centers (CHC) in the district are better equipped.

- **Construction of community health center facility and procurement of machinery equipments at Seyochung Sub-Division Kiphire (An Aspirational District), Nagaland.**

Kiphire (An Aspirational District), Seyochung Sub-Division Nagaland is backward district in India. The district is predominantly inhabited by the Sangtam, Chirri, Makware, Yimkhiung and Sumi tribes. The tribal population constitutes 96.5% of the entire district.



*The MoU signing ceremony between between NBCC and District Magistrate, Siddharthnagar in the presence of Sh. PK Gupta, CMD, NBCC and Dr. Dinesh Kumar Chaudhary, CMO, Siddharthnagar, UP and senior Officials from NBCC.*



*Siddharthnagar MoU*

NBCC has collaborated with the District Magistrate Kiphire, Seyochung Sub-Division Nagaland for construction of community health centre facility and procurement of machinery equipments at Kiphire, Seyochung Sub-Division, Nagaland in phased manner. The project is sanctioned Rs. 193.00 lakh as under CSR contribution for construction of community health centre facility under phase-I activity for the FY 2021-22.

- **Infrastructure development at Two of Health Care Facilities of Kandhamal (An Aspirational District) Odisha.**

Kandhamal district is a tribal-dominated district, where a majority of the people belong to the Kondh (Kandha) tribe.

To promote health care there, NBCC has sanctioned Rs. 62.00 lakh under CSR contribution towards Infrastructure development of two Health Care Facilities at Kandhamal (An Aspirational District) Odisha in FY 2021-22.

- **Procurement of 12 Units of Oxygen Concentrators.**

In the wake of Pandemic COVID-19, the acute shortage of medical Oxygen turned the situation of pandemic even worse.

Taking into cognizance of the direct need of Oxygen, NBCC procured 12 units of 10 litres Oxygen Concentrators amounting to Rs. 14.91 lakh for support and immediate availability in case of any emergency for the public / any individual in need at New Delhi.

- **Sponsoring IT Hardware for Indian Red Cross Society, Kashmir.**

The Indian Red Cross is a voluntary humanitarian organization having a network of over 1100 branches throughout the Country, providing relief in times of disasters/emergencies and promotes health & care of the vulnerable people and communities.

NBCC has collaborated with the Divisional Commissioner, Kashmir for IT hardware given (Card printer / HP Laptop / Printer & Scanner) for their regional Red Cross Branch, Srinagar worth Rs. 2.40 lakh from its CSR Funds during the financial year.

## CONTRIBUTION FOR BETTER TOMORROW

The social investment programs of NBCC aim to improve the lives of people by providing them access to education, infrastructure facilities.

### **Installation of Instruments and Equipments in Research Centre Laboratory, Hindu College, Delhi.**

Hindu College, Delhi University is constructing a research centre and also renovating the College Auditorium. These two projects will go a long way to provide improved facilities for students and teachers and would enhance the quality of education.

Accordingly, a Bipartite MoU was signed between NBCC and Hindu College, University of Delhi. For installation of instruments and equipment in Research Centre Laboratory which would result in enhancing the quality of education of the students.

To make the lab functional an amount of Rs. 31.62 lakh approx. was sanctioned from the CSR Budget for installation of a dedicated common uninterrupted power supply to overcome the technical glitch.



*MoU signing ceremony between NBCC and Hindu College, University of Delhi in the presence of Sh. Pawan Kumar Gupta, CMD, NBCC and Dr. Anju Srivastava, Principal, Hindu College and Senior Officers*



*Installation of Instruments and Equipments in Research Centre Laboratory, Hindu College, Delhi*

- **Infrastructure Development at three Govt. School, Varanasi, UP.**

Considering promotion of education as an important aspect that plays a huge role in the modern, industrialized world which ultimately leads to the upliftment of the society at large, NBCC has undertaken Infrastructure development of three Govt. Schools at Varanasi, UP under its CSR initiative amounting Rs. 87.60 lakh during the financial year 2021-22.

## **PROTECTION OF NATIONAL HERITAGE, ART AND CULTURE**

NBCC is committed in spearheading heritage awareness and conservation in India. To preserve and promote art and culture and keep our heritage alive so that it can be experienced by generations to come.

- **Conservation, Restoration and Development of Lal Qila**

Lal Qila is a UNESCO World Heritage Site.

Preserving culture is a key to national development, so NBCC has been very keen for conservation, restoration and improvement of this heritage monument of National importance as part of CSR initiative.

Accordingly, NBCC undertook redevelopment works of barracks inside the Red Fort premises which has been converted into museum as CSR initiative amounting Rs. 180.00 lakh during the financial year 2021-22.







*Lal Qila*



*Museum at Lal Qila*



*Museum at Lal Qila*

# CHAIRMAN'S COMMUNIQUE



## *Dear Shareholders,*

My Heartiest Congratulations as India is celebrating "Azadi ka Amrit Mahotsav".

It's my pleasure to welcome you all to the 62nd Annual General Meeting of NBCC (India) Limited. The NBCC's Annual Report for financial year ended March 31, 2022 along with the Directors' Report, Audited Annual Accounts, Auditor's Report and Comments of Comptroller & Auditors General of India (C&AG) are with you and, with your permission, I take them as read.

Let me now share with you the performance of the Company during the year and the Company's future growth prospects.

### **Economic and Industry overview**

COVID-19 pandemic led to disruption in global economic activity impacting not only the lives but also livelihood. The Indian industry experienced interlude in business activity leading to slowdown in its performance. With the gradual unlocking of the country coupled with supportive policy initiatives which included easing of supply side bottlenecks through easier access to credit especially emergency credit line guarantee scheme to MSMEs, relief to the real estate sector, production-linked incentives for 14 champion sectors and other direct tax measures, the industrial growth started to recover.

The pace of this recovery and further growth is likely to continue due to consistent efforts of the government to bring in various structural, fiscal and infrastructural reforms in addition to a slew of measures/ schemes of Govt. of India.

Under Atma Nirbhar Bharat programme including introduction of structural and procedural reforms, record vaccinations, various PLI schemes designed to attract investments in sectors of core competency and cutting edge technology, the Make-in-India programme to boost domestic manufacturing capacity, reduction of corporate tax rate, etc and steps to improve operational efficiency have helped the industrial sector to keep up its ante.

The objective being to create the capacity to integrate with the global value chains, several measures have been taken to reduce transaction costs especially for the small and medium enterprises as well as to facilitate inflow of capital, technology and international best practices into the industries. The new CPSE policy provides a roadmap for disinvestment, opening up avenues

for their further growth and improvement in efficiency while enabling the government to focus its resources on developmental needs of the country.

The recovery of the industrial sector, positive business expectations propelled by extensive reforms and improved consumer demand, suggests that further improvements in the industrial performance can be expected.

## Performance Review

During the FY 2021-22, total income of the Company was Rs. 5734.20 crore whereas PAT stood at Rs.182.85 crore. Further, the Company recommended a final dividend of 50 paisa per paid-up equity share of Rs 1/- each.

The present value of order book of NBCC is worth Rs 46,480 Cr. (approx). It includes some of the major ongoing projects such as Design and construction of 2000 Nos Social housing units in Hulhumale, Maldives; Redevelopment of Nauroji Nagar, Sarojini Nagar and Netaji Nagar, Amrapali Projects, International Exhibition-cum- Convention Centre Pragati Maidan, New Delhi; IIT Bhubaneswar; IIT Mandi; AIIMS Bilaspur, Himachal Pradesh, IIM Vishakhapatnam; Construction of East Delhi Hub, Karkardooma; Bharat Vandana Park, Dwarka, New Delhi; IBBF Works (Assam, Meghalaya, Mizoram, Tripura) & Construction of National Sports University at Koutruk Senjam, Imphal, Manipur, etc.

NBCC has sold 11.15 Lakh Sft of Commercial builtup area in World Trade Centre, Nauroji Nagar, New Delhi with sales consideration of Rs. 4,519 Cr. and realized Rs. 2,700 Cr and this will ease the cash flow for the ongoing re-development projects of MoHUA.

Despite the challenges posed by the pandemic, your company has successfully completed and got inaugurated projects in various parts of the Country, such as AIIMS Deoghar, Vanijya Bhawan, New Delhi, IIM Ranchi, Jharkhand, Skill Development Institute (SDI), Bhubaneswar, Six Nos Squash Court at Major Dhyan Chand National Stadium, New Delhi, Construction of Teaching Block - II & Yogshla at Chaudhary Ranbir Singh University, Jind, Haryana & Construction of New Polytechnic Institute/ Engineering College for Deptt. of Science and Technology (Ph-III), Jharkhand.

Your company is actively involved in Indo Bangladesh border fencing in the States of Mizoram, Meghalaya, Tripura and Assam for Ministry of Home Affairs (MHA) and has successfully completed 700Kms of Border fencing while balance is in progress. The company recently completed and successfully handed over the Indo Pak Border fencing of around 61 km and 13 BOPs in Kutch of Gujarat.

In Amrapali projects where NBCC is engaged as PMC agency by Hon'ble Supreme Court, 2 projects have been completed and 22 projects having 45,957 units in Noida/ Gr. Noida are progressing fast.

NBCC has so far completed 3,400 flats out of which 1,600 flats have been handed over to home buyers and another 8,500 units are planned to be completed in next 6 months. In order to augment marketing and sale of unsold units/unused FAR under Amrapali Housing, your company has also engaged M/s Anarock as channel partner for the sale of unsold inventories.

Your company is happy to inform that the SBICAP ventures Ltd has sanctioned a loan of Rs 650 Cr. through SWAMIH fund, for 6 projects of Amrapali and 1st installment of Rs 260 Cr. has been already released. A consortium of 7 public sector banks has approved the financing of remaining projects at total loan of Rs. 1500.00 Cr. Consortium of Banks has released an amount of Rs. 575 Cr. (approx) up to July 2022. It is expected that NBCC will be able to complete all the projects by the year 2023.

## Overseas operations

Your Company has its presence in Maldives, Mauritius & Dubai where it is implementing various prestigious projects and exploring new opportunities in African countries.

NBCC has completed various projects such as India Pavilion at World Expo - 2020, Dubai, Social Housing units at Mare Tabac and Dagotiere, Mauritius & Institute for Security & Law Enforcement at Addu City, Maldives.

Your Company has bagged highest value overseas project i.e Construction of 2000 Social Housing units at Hulhumale, Maldives valuing USD 130 Million, financed by EXIM Bank of India under buyers credit scheme. Construction is in full swing.

## Other key developments

Your Company secured orders worth Rs. 5,845.65 Crore during FY 21-22 which majorly includes Comprehensive Design, Engineering and Project Management Consultant (PMC) for Construction & Development of Permanent Campus of National Institute of Technology Uttarakhand at Sumari valuing Rs. 596.75 Crore; Comprehensive, Design, Engineering and Project Management Consultant (PMC) Services for various works in UT Ladakh valuing Rs. 500 crore; Various Construction work of

Delhi University valuing Rs. 483.14 Crore; Construction of National Sports University at Imphal, Manipur value of Rs. 400 Crore (Additional sanctioning); Construction of Phase-III of BPS Govt. Medical college, KhanpurKalan, Sonipat, Haryana valuing Rs. 285 Crore; Undertaking Various civil works of OHPC on deposit work basis, Odisha valuing Rs. 206 Crore; Construction of 19 nos. Bus Stand in at various Location in Odisha State valuing Rs. 104.39 Crore among many other orders.

NBCC has recently bagged the project of various infrastructure development works under Puducherry Smart City Development Limited (PSCDL) at Puducherry valuing Rs. 313.80 Crore; Planning, designing and execution of Redevelopment of MEA Hostel at K.G. Marg, New Delhi valuing Rs. 175 Crore; Development & Modernisation of Infrastructure at Naurangilal College, Sports facilities, Aligarh Smart City Limited (ASCL) valuing Rs. 50.14 Crore.

## Sustainable Development

As a socially responsible organization the Company has been at the forefront of many sustainability initiatives. The Company is committed to ecological and environmental standards in all its materials, processes and projects.

All new projects undertaken by the Company are conceptualized with the Bureau of Energy Efficiency (BEE) and GRIHA norms. The GRIHA Rated projects boast of features like Rain Harvesting System, SWM, STP, solar power generation, LED fixtures, solar street lights, 76% open area and 47% lush green cover.

The current ongoing Re-development projects of Nauroji Nagar, Sarojini Nagar and Netaji Nagar are other projects where NBCC is bringing in all features of sustainable development with Zero Waste concept. Planned and designed for 3 star GRIHA rating, Energy saving measures such as Installation of Solar Panel & Optimal use of Solar Energy – for power and heating, LED/ Energy Efficient light fixtures, Roof insulation to prevent heat inflow into building, Use of DGUs in Office and commercial spaces, Integrated BMS to optimize energy consumption, Smart Parking Management System (RF controlled) are key features of these General Pool Residential Accommodation (GPRA) Colonies.

I would especially bring to your notice that NBCC has successfully completed the Redevelopment of East Kidwai Nagar project, which is a 'Zero Waste' Sustainable colony with 4,608 Type-II to Type-VII flats. During the construction period more than 20 Lakh bricks produced from the demolition waste were used in the project itself. The project exemplifies best sustainable practices in every aspect of the construction activity.

NBCC has taken a good initiative in this direction by collaborating with IIT Roorkee in setting up of R&D Centre on “Sustainable Civil Infrastructure” and taken up research activities in many sustainable fields with a view to give back the benefits to the construction industry and society at large. NBCC also set up a Laboratory on Durability Testings for Construction and Design of Reinforced Concrete and Masonry structures.

Two Research projects have also been completed successfully in this financial year 2022-23 namely, 1) Developing an integrated frame work of green Construction practices and implementation roadmap for NBCC. 2) Identification and Degradation of Emerging Contaminants in India by Advanced Oxidation and Advanced Reduction Process.

Patent has been registered on the basis of outcome of completed research project “Development of Agriculture Waste based Accelerator for Enhanced Concrete Hardening”. And patent has also been filed for a running Research Project “Development of Self Healing Concrete Using Bacteria”.

## Social Commitments

In alignment with the vision of the Company, NBCC, through its CSR initiatives, continues to enhance value creation in the society and in the community in which it operates, to promote sustained growth of the society at large in fulfillment of its role as a Socially Responsible Corporate.

NBCC in its quest to promote good health has collaborated with the District Magistrate of the following Districts for promotion of health care:

- installation of 2 oxygen generation plants and 2 diesel generator sets for uninterrupted power supply, Siddharthnagar (An Aspirational District), UP.
- Construction of community health centre facility and procurement of machinery equipments at, Kiphire, Seyochung Sub-Division, Aspirational District) Nagaland in phased manner.
- Infrastructure development of Health Care Facilities of Kandhamal (An Aspirational District) Odisha
- Procurement of 12 units of 10 litres Oxygen Concentrators for support and immediate availability in case of any emergency for the public / any individual in need of oxygen.

- Procurement of IT hardware for regional Red Cross Branch, Srinagar.

Considering promotion of education as an important aspect that plays a huge role in the modern, industrialized world which ultimately leads to the uplifting of the society at large, NBCC has undertaken Infrastructure development of Govt. Schools, Varanasi, UP and Gurugram under its CSR activities.

Further, NBCC had sponsored installation of instruments and equipment in Research Centre Laboratory Hindu College, University of Delhi to make the lab functional and sanctioned for installation of a dedicated common uninterrupted power supply to overcome any technical glitch.

Preserving culture is a key to our national development, so NBCC has undertaken conservation, restoration and improvement of Red Fort, the heritage monument of National importance as part of CSR initiative.

### Skill Development

- As a part of our skill India initiative, NBCC has signed MOU with Delhi Skill and Entrepreneurial University (DSEU) for the skill up-gradation of its students by taking the following action plans:
  - a. NBCC has nominated designated content expert(s) to support DSEU in creating, updating and regularly revising the content & curriculum for the programs.
  - b. Few executives have been nominated as Guest Lecturers to impart trainings to the students.
  - c. Made necessary arrangements to provide students with internship or industrial training opportunities in its own workplace.

Recently the students of this university visited NBCC's project sites for the practical exposure

- The Company has also signed MOU with the technical education department of Government of Delhi for the skill enhancement of ITI students. Accordingly, students in different trades are undergoing technical exposure to our project sites.

### Opportunities & Outlook

With renewed thrust of the government on infrastructure and real estate sectors, the Company is poised for a phase of growth in the near and mid-term. With its combination of experience and expertise, capacity and capabilities, reach and presence - complementing a diverse business model ; NBCC's redevelopment model.

NBCC is in touch with various state Govt. for re-development / land monetization of which major projects likely to be secured in near future are namely PMC for Redevelopment and modernisation of Government of India Presses through self Financing model at Mayapuri, New Delhi & Nasik; Redevelopment of the Residential colony near Inderpuri and Loha Mandi on self-sustaining Financial model at IARI New Delhi; Married accomodation for armed forces, Delhi cantonment, New Delhi.

The Company is on track to reap rich benefits both in India and overseas. Capitalizing on new market opportunities by strengthening its core competencies, pursuing high-value projects in domestic and overseas markets and diversifying into new areas of operation on domestic platform namely Aviation sector; Health sector under Ayushman Bharat Mission- Construction of District and Central Drug ware-house; Emergency Covid Centres under National Health Mission (NHM); Defence works; procurement of high end machine / equipments (printing machines); Smart city mission projects; irrigation projects like renovation/ repair of power channel & development of canal networks etc. NBCC is poised to achieve enviable heights in the near future.

Your Company presently has remarkable presence in Overseas and exploring new opportunities in African countries.

This past year saw one of the greatest challenges mankind has faced in a while in the form of the COVID-19 pandemic. As the entire world struggled with this unprecedented event, organizations were no different.

NBCC, with the help of its most valuable assets i.e. its employees was successfully able to weather the storm.

Company conducted various vaccination camps and COVID awareness camps at its Offices and Sites to safeguard its workforce. Unfortunately, in spite of our all efforts, few of our employees left us for heavenly abode leaving behind their family. In order to provide financial assistance to the dependents of such deceased employees, Company has implemented a remarkable policy of NBCC Family Financial Assistance Scheme.

Epitomizing high quality service delivery and employee centricity even in these hard times, the Company set an example for the

industry and was therefore assessed as a “Great Place to Work” for the third consecutive year along with being certified as “One of the Best Employers among Nation Builders.”

NBCC has been completing Departmental Promotion Committee (DPC) proceedings in time every year. The Company ensures and invests in continuous Training and Development to ensure that its employees are abreast with the latest skills and competencies.

### Governance and Transparency

The Company is committed to adopt best Corporate Practices based on transparency, conscience and accountability. The Company has 'NIL' Audit observations from Comptroller and Auditor General of India (C&AG) for FY 2021-22.

### Looking Ahead

The pandemic had been an eye opener for the whole world. It has heightened the awareness of Sustainability and Environment Protection, Social Responsibility & Governance framework.

We are focusing on strengthening our base of doing businesses and are looking forward to improve our practices to be more economical & reliable as a way forward for being a progressive organization.

### Acknowledgement

I take the opportunity to place on record my sincere thanks and gratitude to the Govt. of India particularly Ministry of Housing and Urban Affairs, Ministry of Finance, Department of Public Enterprises, DIPAM, SEBI, Ministry of Corporate Affairs (MCA), other Central & State Government Agencies, C & AG of India, our clients, customers, employees and stakeholders etc. for their unstinted support and co-operation in taking the Company forward.

With Best Wishes,

Sd/-

**Pawan Kumar Gupta**

Chairman & Managing Director

(DIN: 07698337)



## Notice

Notice is hereby given that the 62nd Annual General Meeting of the members of **NBCC (India) Limited** will be held on **Thursday, September 29, 2022 at 12:00 Noon** (IST) through **Video Conferencing (“VC”) / Other Audio Visual Means (“OAVM”)** to transact the following business. The proceedings of the AGM shall be deemed to be conducted at the Registered Office of the Company at **NBCC Bhawan, Lodhi Road, New Delhi -110003**.

### ORDINARY BUSINESS

1. To receive, consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the financial year ended March 31, 2022 and the Reports of the Board of Directors, the Statutory Auditors and the Comments of the Comptroller & Auditor General of India thereon.
2. To declare a final dividend of Rs. 0.50/- (i.e. 50%) per fully paid up equity Share of Rs. 1/- each for the financial year ended March 31, 2022.
3. To appoint a Director in place of Smt. Baldev Kaur Sokhey (DIN: 06955670), who retires by rotation and being eligible, offers herself for re-appointment.
4. To authorize Board of Directors to fix the remuneration of Statutory Auditor(s) of the Company for the FY 2022-23 as appointed by the Comptroller and Auditors General of India.

### SPECIAL BUSINESS

5. **Appointment of Shri Tadi Lakshmi Narayan Reddy (DIN: 09085199) as Director (Projects) of the Company**

To consider, and if thought fit, to pass, the following resolution as an **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to provisions of Section 149, 152, 161 and all other applicable provisions, if any, of the Companies Act, 2013 (the Act), Regulation 17 (1C) and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Articles of Association of the Company, Shri Tadi Lakshmi Narayan Reddy (DIN: 09085199), who was appointed as Additional Director of the Company by the Board of Directors with effect from July 27, 2022 in terms of Office Order No: O-17034/42/2021-PS dated July 27, 2022 issued by the Ministry of Housing & Urban Affairs, Govt. of India, and in respect of whom, the Company has received a notice in writing from a member under section 160 of the Act, be and is hereby appointed as Director (Projects) (Additional Charge) on the terms and conditions as specified by Government of India from time to time and he shall be liable to retire by rotation.”

6. **Appointment of Shri Rajeev Kumar (DIN- 01610012) as an Independent Director of the Company:**

To consider, and if thought fit, to pass, the following resolution as a **Special Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 149, 150, 152 and 161 read with Schedule IV and other applicable provisions if any, of the Companies Act, 2013 (“Act”), and Rules notified thereunder (including any statutory modification or re-enactment thereof for the time being in force), Reg. 17 read with Reg. 25(2A) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and other applicable provisions of Listing Regulations and Articles of Association of the Company and order of Ministry of Housing and Urban Affairs (MoHUA) vide Office Order No: O-17034/39/2014- PS (Part-1) (E. No. 9072545) dated November 22, 2021, Shri Rajeev Kumar (DIN- 01610012) who was appointed as an Additional Director (Independent Director) by the Board of Directors w.e.f. December 24, 2021 and in respect of whom, the Company has received a notice in writing from a member under section 160 of the Act, be and is hereby appointed as an Independent Director of the Company for a period of 3 years w.e.f. the date of notification of their appointment, or until further orders.”

7. **Appointment of Shri Bhimrao Panda Bhosale (DIN- 09422731) as an Independent Director of the Company:**

To consider, and if thought fit, to pass, the following resolution as a **Special Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 149, 150, 152 and 161 read with Schedule IV and other applicable provisions if any, of the Companies Act, 2013 (“Act”), and Rules notified thereunder (including any statutory modification or re-enactment thereof for the time being in force), Reg. 17 read with Reg. 25(2A) of SEBI (Listing Obligations and



Disclosure Requirements) Regulations, 2015 (Listing Regulations) and other applicable provisions of Listing Regulations and Articles of Association of the Company, and order of Ministry of Housing and Urban Affairs (MoHUA) vide Office Order No: O-17034/39/2014- PS (Part-1) (E. No. 9072545) dated November 22, 2021, Shri Bhimrao Panda Bhosale (DIN- 09422731) who was appointed as an Additional Director (Independent Director) by the Board of Directors w.e.f. December 24, 2021 and in respect of whom, the Company has received a notice in writing from a member under section 160 of the Act, be and is hereby appointed as an Independent Director of the Company for a period of 3 years w.e.f. the date of notification of their appointment, or until further orders.”

8. **Appointment of Shri Meghijibhai Amarabhai Chavda (DIN- 09437262) as an Independent Director of the Company:**

To consider, and if thought fit, to pass, the following resolution as a **Special Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 149, 150, 152 and 161 read with Schedule IV and other applicable provisions if any, of the Companies Act, 2013 (“Act”), and Rules notified thereunder (including any statutory modification or re-enactment thereof for the time being in force), Reg. 17 read with Reg. 25(2A) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and other applicable provisions of Listing Regulations and Articles of Association of the Company, and order of Ministry of Housing and Urban Affairs (MoHUA) vide Office Order No: O-17034/39/2014- PS (Part-1) (E. No. 9072545) dated November 22, 2021, Shri Meghijibhai Amarabhai Chavda (DIN- 09437262) who was appointed as an Additional Director (Independent Director) by the Board of Directors w.e.f. December 24, 2021 and in respect of whom, the Company has received a notice in writing from a member under section 160 of the Act, be and is hereby appointed as an Independent Director of the Company for a period of 3 years w.e.f. the date of notification of their appointment, or until further orders.”

9. **Appointment of Shri Asim Misra (DIN- 09428337) as an Independent Director of the Company:**

To consider, and if thought fit, to pass, the following resolution as a **Special Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 149, 150, 152 and 161 read with Schedule IV and other applicable provisions if any, of the Companies Act, 2013 (“Act”), and Rules notified thereunder (including any statutory modification or re-enactment thereof for the time being in force), Reg. 17 read with Reg. 25(2A) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and other applicable provisions of Listing Regulations and Articles of Association of the Company, and order of Ministry of Housing and Urban Affairs (MoHUA) vide Office Order No: O-17034/39/2014- PS (Part-1) (E. No. 9072545) dated November 22, 2021, Shri Asim Misra (DIN- 09428337) who was appointed as an Additional Director (Independent Director) by the Board of Directors w.e.f. December 24, 2021 and in respect of whom, the Company has received a notice in writing from a member under section 160 of the Act, be and is hereby appointed as an Independent Director of the Company for a period of 3 years w.e.f. the date of notification of their appointment, or until further orders.”

10. **To ratify the remuneration of the Cost Auditor for the FY 2022-23**

To consider and if thought fit, to pass with or without modifications(s), the following resolution as an **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 148 of the Companies Act, 2013 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof for the time being in force), the Company hereby ratifies the remuneration of Rs. 1,50,000/- plus taxes to M/s R. M. Bansal & Co., Cost Accountants, (Firm registration no. 000022) appointed by the Board of Directors as Cost Auditor to conduct the cost audit of the Company for the financial year ending March 31, 2023.”

**By order of the Board of Directors**

Sd/-

**Deepti Gambhir**

Company Secretary

F-4984

Place: New Delhi

Date : September 05, 2022

**Registered Office: NBCC Bhawan, Lodhi Road, New Delhi-110003**

**CIN: L74899DL1960GOI003335, E-mail: co.sectt@nbccindia.com , Website: www.nbccindia.in**

**Contact: 011-24367314-18, 43591555 (EPABX), Fax : 91-11-24366995**

## NOTES

1. The Explanatory Statement pursuant to the provisions of the Section 102 of the Companies Act, 2013 relating to the Special Business as set out at item nos. 5 to 10 to be transacted at the Annual General Meeting (AGM) is annexed hereto.
2. In view of the continuing COVID-19 pandemic, the Ministry of Corporate Affairs (“MCA”) has vide its circular nos. 14/2020 and 17/2020 dated April 8, 2020 and April 13, 2020 respectively, in relation to “Clarification on passing of ordinary and special resolutions by companies under the Companies Act, 2013 and the rules made thereunder on account of the threat posed by Covid-19”, circular no. 20/2020 dated May 5, 2020 in relation to “Clarification on holding of annual general meeting (AGM) through video conferencing (VC) or other audio visual means (OAVM)” and Circular No. 02/2021 dated January 13, 2021, Circular No. 21/2021 dated December 14, 2021 and Circular No.02/2022 dated May 5, 2022 in relation to “Clarification on holding of annual general meeting (AGM) through video conferencing (VC) or other audio visual means (OAVM)” (collectively referred to as “MCA Circulars”) and Securities and Exchange Board of India (“SEBI”) vide its circular no. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated May 12, 2020 in relation to “Additional relaxation in relation to compliance with certain provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 – Covid-19 pandemic” and circular no. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated January 15, 2021 and SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 13, 2022 in relation to “Relaxation from compliance with certain provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 due to the Covid -19 pandemic” (collectively referred to as “SEBI Circulars”) permitted the holding of the Annual General Meeting (“AGM”) through VC / OAVM, without the physical presence of the Members at a common venue. In compliance with the MCA Circulars and SEBI Circulars, the AGM of the members of the Company is being held through VC / OAVM. The registered office of the Company shall be deemed to be the venue for the AGM.
3. As the physical attendance of members at the 62nd AGM is not required, hence members are requested to attend and participate the meeting through VC/OAVM. Further, the facility of appointment of proxies by members has also been dispensed with. Accordingly, in view of the above proxy form and attendance slip has not annexed to the notice. However, pursuant to Section 112 and Section 113 of the Companies Act, 2013, the President of India, Body Corporate(s) may appoint their representative to attend and participate at the Annual General Meeting through the VC/OAVM facility and to cast their votes through e-voting.

### Annual Report and attendance at the AGM:

4. Electronic copy of the Annual Report for the financial year 2021-22 along with copy of the Notice of 62nd Annual General Meeting inter-alia indicating the process and manner of remote e-voting, instructions for members for e-voting on the day of the AGM, instructions for members for attending the AGM through VC/OAVM are being sent to all the members whose email addresses are registered with their Depository Participant(s) and M/s Alankit Assignments Ltd., the Registrar & Transfer Agents (RTA of the Company) for communication purposes.

Members who have not registered their email addresses or if there is any change in their email address are requested to immediately notify their email address/ change in their email address to their Depository Participant in case the shares are held in dematerialized form and to the RTA, in case the shares are held in physical form by providing necessary details.

To support the 'Green Initiatives', the members who have not registered their email address are requested to register the same with the Company's RTA/ DP for receiving all communication including Audited Financial Statements, Notices, Circulars, etc., from the Company electronically.

5. Members attending the meeting through VC/ OAVM may note that:
  - a) The facility for joining the meeting shall be kept open at least 15 minutes before and after the scheduled time of commencement/start of meeting by following the procedure as mentioned in the notice of the meeting;
  - b) Attendance of the members attending the Annual General Meeting through VC/OAVM will be counted for the purpose of reckoning the quorum under section 103 of the Companies Act, 2013;
  - c) The facility of participation at the Annual General Meeting through VC/OAVM will be made available for at least 1000 members on a first-come-first served basis. The large shareholders, i.e., shareholders holding 2% or more shareholding, promoters, institutional investors, directors, key managerial personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors, etc., are allowed to attend the meeting without restriction on account of first-come-first served principle;

- d) Members who would like to ask questions during the AGM, may send their questions or may register themselves as a speaker by sending a request from their registered email address mentioning their name, DP ID and Client ID/folio number and mobile number to [investor.agm@nbccindia.com](mailto:investor.agm@nbccindia.com), not later than 5:00 p.m., **Thursday, September 22, 2022**. The Company reserves the right to limit the number of members asking questions depending on the availability of time at the AGM;
- Further, the members desirous of seeking any information/ clarification on any item(s) of business to be transacted at the meeting are requested to send their queries at [investor.agm@nbccindia.com](mailto:investor.agm@nbccindia.com) by **Thursday, September 22, 2022**, so that the information required/ clarification sought can be made readily available at the time of Annual General Meeting; and
- (e) Only those members, who are present at the AGM through VC/OAVM and have not casted their vote on resolutions through remote e-voting and are otherwise not barred from doing so, would be allowed to vote through e-voting system on proposed resolutions.

#### Final Dividend for the FY 2021-22 and TDS thereon:

6. The Board of Directors in its meeting held on May 30, 2022 recommended a final dividend of Rs. 0.50/- (i.e. 50%) per fully paid-up equity share of face value Rs. 1/- each for the financial year ended March 31, 2022. The Company has fixed **Friday, September 2, 2022** as the 'Record Date' for determining entitlement of members to receive final dividend for the financial year ended March 31, 2022, if approved, at the AGM. The dividend, subject to the provisions of Section 123 of the Companies Act, 2013, if declared at the Annual General Meeting, would be paid within 30 days of the Annual General Meeting to the eligible shareholders as on the Record Date i.e. **Friday, September 2, 2022** as follows:
- whose names appear as beneficial owners on the Record Date to be furnished by National Securities Depository Limited and Central Depository Services (India) Limited in respect of the shares held in electronic mode; and
  - whose names appear as Members in the Register of Members of the Company after giving effect to valid share transmission/transposition in physical form lodged with the Company /RTA on Record Date i.e. **Friday, September 2, 2022** (closing of business hours).
7. Members may further note that the Income Tax Act, 1961, ("the IT Act") as amended by the Finance Act, 2020, mandates that dividends paid or distributed by a company after April 01, 2020 shall be taxable in the hands of shareholders. The Company shall therefore be required to deduct tax at source (TDS) at the time of making the payment of final dividend. For the prescribed rates for various categories, the shareholders are requested to refer to the Finance Act, 2020, relevant Circulars and amendments thereof, if any. Further, in order to enable us to determine the applicable TDS rate, members are requested to submit the relevant documents **on or before September 14, 2022**. The detailed communication regarding TDS on dividend is provided on the link: <https://www.nbccindia.com/webEnglish/announcementNotices>.
- All the relevant documents are required to be submitted by shareholders at [dividend.tax@nbccindia.com](mailto:dividend.tax@nbccindia.com) only, on or before **September 14, 2022**. We request you to visit [www.nbccindia.com](http://www.nbccindia.com) for more instructions and information in this regard.
- No communication on tax determination/ deduction shall be entertained after September 14, 2022. Shareholders are requested to note that in case their PAN is not registered/updated by September 14, 2022 till 5.00 P.M. (IST) tax will be deducted at 20% or applicable rate, whichever is higher or in any other manner as notified by the Government of India.
8. Members holding shares in electronic form are hereby informed that bank particulars registered against their respective depository accounts will be used by the Company for payment of dividend. The Company or its Registrar cannot act on any request received directly from the members holding shares in electronic form for any change of bank particulars or bank mandates. Request for such changes are to be made only to the Depository Participant of the members. Members holding shares in physical form and desirous of either registering bank particulars or changing bank particulars already registered against their respective folios for payment of dividend are requested to write to the Registrar & Transfer Agent i.e. M/s Alankit Assignments Ltd. As per MCA Circular No 20/2020 dated May 05, 2020, payment of dividend shall be made through electronic mode only.

Members holding shares in electronic form/dematerialized mode are requested to update their bank particulars with their respective DP along with the self-attested copy of PAN, ID proof etc. which will be used by the RTA / Company for

payment of dividend. In cases where either the bank details such as MICR (Magnetic Ink Character Recognition), IFSC (Indian Financial System Code), etc. required for making electronic payment are not available or the electronic payment instructions have failed or have been rejected by the bank, RTA / Company will send dividend warrants / demand drafts for payment of dividend to these members, by printing the bank account details of the members wherever applicable.

9. Details of Director seeking appointment or re-appointment as required to be provided pursuant to the provisions of (i) Regulation 36(3) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and (ii) para 1.2.5 of the Secretarial Standard on General Meetings (SS-2), issued by The Institute of Company Secretaries of India, is enclosed as **Annexure-A** to the Notice of AGM.
10. Pursuant to Section 139(5) of the Companies Act, 2013, the Auditors of a Government Company are appointed/ re-appointed by the Comptroller and Auditor General of India (CAG) and in terms of Section 142 of the Companies Act, 2013, remuneration of the Statutory Auditors shall be fixed by the company in a General Meeting or in such manner as the company in a General Meeting may determine. Accordingly, it is proposed that the members may authorize the Board of Directors of the Company to fix the remuneration in addition to applicable taxes and reimbursement of actual traveling and out of pocket expenses of the Statutory Auditors duly appointed by the Comptroller and Auditors General of India.
11. Annual Report and notice of the 62nd Annual General Meeting is available on the Company's website, i.e., <https://www.nbccindia.in> and websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com) respectively and on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
12. The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act, and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act, and all documents referred to in the Notice will be available electronically for inspection to the members during the AGM. Members seeking to inspect such documents can also send an email to [investor.agm@nbccindia.com](mailto:investor.agm@nbccindia.com)
13. **Members are requested to note:**
  - a) SEBI has made it mandatory for submission of Permanent Account Number (PAN) by every participant in securities market. Accordingly, members holding shares in electronic form are, therefore requested to submit PAN to their DP with whom they are maintaining their demat account. Members holding share in physical form are requested to submit their PAN to the RTA;
  - b) In terms of the SEBI (LODR) Regulations, 2015, securities of listed companies can only be transferred in demat form. In view of the same, Members are advised to dematerialize their shares held in physical form;
  - c) Members holding more than one share certificate in the same name or joint names in same order but under different ledger folios, are requested to apply for consolidation of such folios and send the relevant share certificates to the Registrar and Transfer Agents to enable them to consolidate all such holdings into one folio. A consolidated share certificate will be issued after making requisite changes; and
  - d) As per the provisions of Section 72 of the Companies Act, 2013, facility for making nomination is available to individuals holding shares in the Company. Members who are holding shares in physical form and have not yet registered their nomination are requested to submit Form SH-13 for registering their nomination, Form SH-14 for making changes to their nomination details, Form ISR-2 for updating the signature of member and Form ISR-3 to opt out of nomination along with the relevant documents to RTA. The relevant forms are available on the company's website at <https://www.nbccindia.com/webEnglish/InvestorServiceRequest>. In case members are holding shares in dematerialized form, they can register their nomination with their respective DPs.
14. M/s Alankit Assignments Limited are acting as the Registrar and Transfer Agents (RTA) for carrying out the Company's entire share related activities, i.e., transmission/ transposition/ dematerialization/ rematerialization/ split/ consolidation of shares, change of address, bank mandate, filing of nomination, dividend payment and allied activities, etc. Members are requested to make all correspondence related to share and allied activities, etc., with RTA at the following address:

**Alankit Assignments Limited,  
4E/2, Alankit House, Jhandewalan Extension, New Delhi-110055,  
Tel: 011-42541234, Email ID: [rta@alankit.com](mailto:rta@alankit.com).**

### Unclaimed Dividend and others :

15. The information regarding unclaimed dividends in respect of dividends declared up to the financial year 2020-21 and updated upto March 31, 2022 has been uploaded on the website of the Company [www.nbccindia.in](http://www.nbccindia.in) under 'Investor' section. Due dates for transfer of unclaimed/unpaid dividends for the financial year 2014-15 and thereafter to IEPF are as follows:

Further, pursuant to the requirement of section 124(6) of the Companies Act, 2013 and Rule 6(3)(a) of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, all shares in respect of which dividend have not been paid or claimed for seven consecutive years or more shall be transferred to IEPF. In this regard, the Company has completed the posting of specific communications to the concerned shareholders whose dividend has not been paid or claimed for seven consecutive years, at their latest available addresses.

In view of the above, unclaimed final dividend for the financial year 2014-15 is due to be transferred to the Investor Education and Protection Fund of the Central Government on or after October 22, 2022, pursuant to the provisions

Financial Year	Face value of Share (In Rs.)	Dividend Declared	Declaration date	Due date for transfer to IEPF
2014-15	10	Rs. 5.50 @ 55% (Final)	September 16, 2015	October 22, 2022
2015-16	2	Rs. 2.00 @ 100% (Final)	September 14, 2016	October 20, 2023
2016-17	2	Rs. 0.53@26.5% (Interim)	March 29, 2017	May 4, 2024
2016-17	2	Rs. 1.10 @55.% (Final)	September 18, 2017	October 24, 2024
2017-18	2	Rs. 0.55@27.5% (Interim)	March 8, 2018	April 13, 2025
2017-18	1	Rs. 0.56@56% (Final)	September 14, 2018	October 20, 2025
2018-19	1	Rs. 0.65@65% (Final)	September 23, 2019	October 29, 2026
2019-20	1	Rs. 0.135@13.5% (Final)	December 22, 2020	January 27, 2027
2020-21	1	Rs. 0.47@47% (Final)	September 30, 2021	November 5, 2028

of Section 124 of the Companies Act, 2013. Further, corresponding shares on which dividend has not been paid or claimed for 7 (seven) consecutive years were also be required to transfer to the account of IEPF. Accordingly, the unclaimed/unpaid final dividend amounts for the financial year 2014-15 would be due to transfer to IEPF on October 22, 2022.

Members are advised to visit the website of the company i.e. [www.nbccindia.in](http://www.nbccindia.in) for detailed information and claim their dividend.

The Members, whose unclaimed dividends/shares have been transferred to IEPF, may claim the same by making an application to the IEPF Authority, in Form No. IEPF-5 available on [www.iepf.gov.in](http://www.iepf.gov.in). The Members/Claimants can file only one consolidated claim in a financial year as per the IEPF Rules.

16. Members who hold physical shares may provide updated bank details by submitting hard copy of duly signed Form ISR-1 along with relevant documents mentioned therein to RTA. The said form is available at <https://www.nbccindia.com/webEnglish/InvestorServiceRequest>.
17. Members may send their requests for change / updation of address, bank account details, email address, nominations, etc.:
- **For shares held in dematerialised form** - to their respective Depository Participant;
  - **For shares held in physical form** - to the Registrar & Transfer Agents ("RTA") i.e. Alankit Assignments Limited, 4E/2, Alankit House, Jhandewalan Extension, New Delhi-110055, Tel: 011-42541234, Email ID: [rta@alankit.com](mailto:rta@alankit.com).

18. SEBI has mandated the submission of PAN, KYC details and nomination by holders of physical securities by March 31, 2023, and linking PAN with Aadhaar vide its circular dated November 3, 2021 and December 14, 2021. Members are requested to submit their PAN, KYC and nomination details to the Company's registrars Alankit Assignments Limited at [rta@alankit.com](mailto:rta@alankit.com). The forms for updating the same are available at <https://www.nbccindia.com/webEnglish/InvestorServiceRequest>. Members holding shares in electronic form are requested to submit their PAN to their depository participant(s). In case a holder of physical securities fails to furnish these details or link their PAN with Aadhaar before the due date, the Company would be obligated to freeze such folios. The securities in the frozen folios shall be eligible to receive payments (including dividend) and lodge grievances only after furnishing the complete documents. If the securities continue to remain frozen as on December 31, 2025, the Company shall refer such securities to the administering authority under the Benami Transactions (Prohibitions) Act, 1988, and / or the Prevention of Money Laundering Act, 2002. Members holding shares in electronic form are requested to submit their PAN to their DPs / agency with whom demat account is opened.
19. As per SEBI circular nos SEBI/HO/MIRSD/MIRSD\_RTAMB/P/CIR/2022/8 dated January 25, 2022 and SEBI/HO/MIRSD/MIRSD\_RTAMB /P/CIR/2022/70 dated May 25, 2022 the listed companies, with immediate effect, shall issue the securities only in demat mode while processing various investor service request pertaining to issuance of duplicate shares certificate, claim from unclaimed suspense account, renewal / exchange of securities certificate, endorsement, sub-division/splitting of share certificate, consolidated of share certificate, transposition etc. Therefore, members are requested to submit hard copy of duly signed Form ISR-4 along with relevant documents to RTA. The detailed procedure and the relevant documents are available on the website of the Company at <https://www.nbccindia.com/webEnglish/InvestorServiceRequest>.
20. SEBI vide circular no. SEBI/HO/MIRSD/MIRSD\_RTAMB/P//CIR/2022/65 dated May 18, 2022 has simplified and standardized procedure for transmission of shares. Therefore, members are requested to make service request for transmission of shares by submitting hard copy of duly signed form ISR-5 along with relevant documents to RTA. The detailed procedure and the relevant documents are available on the website of the Company at <https://www.nbccindia.com/webEnglish/InvestorServiceRequest>.
21. Non-Resident Indian members are requested to inform the RTA immediately about:
  - I. Change in their residential status on return to India for permanent settlement.
  - ii. Particulars of their bank account maintained in India with complete name, branch, account type, account number and address of the bank with pin code number, if not furnished earlier.
22. Members of the Company under the category of Institutional / Corporate Members are encouraged to attend and vote at the AGM, through VC/OAVM. Institutional / Corporate Members are required to send a scanned copy (PDF/JPG format) of its Board or Governing Body Resolution / Authorization etc., authorizing its representative to attend the AGM through VC/OAVM on its behalf and to vote through remote e-voting. The said Resolution / Authorization should be sent to the Scrutinizer by email from the registered email address of the member to [corporatelegal@cspcjain.com](mailto:corporatelegal@cspcjain.com) with a copy marked to [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in). They can also upload the Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login page.
23. Process and manner:
  1. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 (Listing Regulations) (as amended), and the Circulars issued by the MCA, the Company is providing the facility of remote e-voting to its members in respect of the business to be transacted at the AGM. Members who have cast their vote by remote e-voting prior to the meeting may also attend the meeting but shall not be entitled to cast their vote again. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorised agency. The facility of casting votes by a member using the remote e-voting system as well as the electronic voting system at the AGM will be provided by NSDL. Facility is also being provided to those members attending the AGM by VC, who have not cast their vote through remote e-voting and who are not barred from doing so, to cast their vote by e-voting during the AGM, in respect of the business transacted at the AGM.

2. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the EGM/AGM has been uploaded on the website of the Company at [www.nbccindia.in](http://www.nbccindia.in). The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com) respectively and the EGM/AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
3. Mr. P. C. Jain, Company Secretary (Membership No. FCS: 4103) Managing Partner of M/s. P. C. Jain & Co., Company Secretaries has been appointed as the Scrutinizer to scrutinize the AGM venue e-voting and remote e-voting process in a fair and transparent manner.

### The instructions for members for Remote E-Voting are as under:

The remote e-voting period would commence on **9:00 am (IST) on Monday, September 26, 2022 and shall end at 5 pm (IST) on Wednesday, September 28, 2022**. The remote e-voting module shall be disabled by NSDL for voting thereafter. The members, whose names appear in the Register of Members / Beneficial Owners as on the **cut-off date** i.e. **Thursday, September 22, 2022**, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being **Thursday, September 22, 2022**.

#### **How do I vote electronically using NSDL e-Voting system?**

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

#### **Step 1: Access to NSDL e-Voting system**

#### **A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode**

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	<p>Individual Shareholders holding securities in demat mode with NSDL.</p> <ol style="list-style-type: none"> <li>Existing <b>IDeAS</b> user can visit the e-Services website of NSDL Viz. <a href="https://eservices.nSDL.com">https://eservices.nSDL.com</a> either on a Personal Computer or on a mobile. On the e-Services home page click on the <b>“Beneficial Owner”</b> icon under <b>“Login”</b> which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on <b>“Access to e-Voting”</b> under e-Voting services and you will be able to see e-Voting page. Click on company name or <b>e-Voting service provider i.e. NSDL</b> and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>If you are not registered for IDeAS e-Services, option to register is available at <a href="https://eservices.nSDL.com">https://eservices.nSDL.com</a>. Select <b>“Register Online for IDeAS Portal”</b> or click at <a href="https://eservices.nSDL.com/SecureWeb/IdeasDirectReg.jsp">https://eservices.nSDL.com/SecureWeb/IdeasDirectReg.jsp</a></li> <li>Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nSDL.com/">https://www.evoting.nSDL.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon <b>“Login”</b> which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or <b>e-Voting service provider i.e. NSDL</b> and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>Shareholders/Members can also download NSDL Mobile App <b>“NSDL Speede”</b> facility by scanning the QR code mentioned below for seamless voting experience.</li> </ol> <div data-bbox="755 1676 1284 1986" style="text-align: center;"> <p><b>NSDL Mobile App is available on</b></p>    </div>



Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with CDSL	<ol style="list-style-type: none"> <li>Existing users who have opted for Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are <a href="https://web.cdslindia.com/myeasi/home/login">https://web.cdslindia.com/myeasi/home/login</a> or <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on New System Myeasi.</li> <li>After successful login of Easi/Easiest the user will be also able to see the E Voting Menu. The Menu will have links of <b>e-Voting service provider i.e. NSDL</b>. Click on <b>NSDL</b> to cast your vote.</li> <li>If the user is not registered for Easi/Easiest, option to register is available at <a href="https://web.cdslindia.com/myeasi/Registration/EasiRegistration">https://web.cdslindia.com/myeasi/Registration/EasiRegistration</a></li> <li>Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN No. from a link in <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page. The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. <b>NSDL</b> where the e-Voting is in progress.</li> </ol>
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

**Important note:** Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

**Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.**

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.co.in">evoting@nsdl.co.in</a> or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at 022- 23058738 or 022-23058542-43

**B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.**

**How to Log-in to NSDL e-Voting website?**

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

*Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.*

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
  - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
  - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
  - c) How to retrieve your 'initial password'?
    - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
    - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the “ Initial password” or have forgotten your password:

- a) Click on **“Forgot User Details/Password?”**(If you are holding shares in your demat account with NSDL or CDSL) option available on **www.evoting.nsdl.com**.
- b) **Physical User Reset Password?** (If you are holding shares in physical mode) option available on **www.evoting.nsdl.com**.
- c) If you are still unable to get the password by aforesaid two options, you can send a request at [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in) mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
- d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
8. Now, you will have to click on “Login” button.
9. After you click on the “Login” button, Home page of e-Voting will open.

## Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

### How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join Meeting”.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

### General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to [corporatelegal@cspcjain.com](mailto:corporatelegal@cspcjain.com) with a copy marked to [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in). Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on **“Upload Board Resolution / Authority Letter”** displayed under **“e-Voting”** tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com) to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of [www.evoting.nsdl.com](http://www.evoting.nsdl.com) or call on toll free no.: 1800 1020 990 and 1800 22 44 30 or send a request to at [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in) to Ms. Pallavi Mhatre, Manager, NSDL, 4th Floor, 'A' Wing, Trade World, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai 400013.

**Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:**

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to [investor.agm@nbccindia.com](mailto:investor.agm@nbccindia.com).
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to [investor.agm@nbccindia.com](mailto:investor.agm@nbccindia.com). If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.
3. Alternatively shareholder/members may send a request to [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in) for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

**THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE EGM/AGM ARE AS UNDER:-**

1. The procedure for e-Voting on the day of the EGM/AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the EGM/AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the EGM/AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the EGM/AGM shall be the same person mentioned for Remote e-voting.

**INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:**

1. Member will be provided with a facility to attend the EGM/AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC/OAVM link" placed under "Join meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at [investor.agm@nbccindia.com](mailto:investor.agm@nbccindia.com). The same will be replied by the company suitably.
6. The members who would like to express their views/have questions may pre-register themselves as a speaker, by sending their request from their registered email address mentioning their name, DPID and Client ID / folio number, PAN, email id,

and mobile number at investor.agm@nbccindia.com from Thursday, September 15, 2022 to Thursday, September 22, 2022. Only those members who have pre-registered themselves as a speaker will be allowed to express their views/ask questions during the AGM. The Company reserves the right to restrict the number of questions and number of speakers, depending upon availability of time as appropriate for smooth conduct of the AGM.

The members who need technical assistance w.r.t. VC/OAVM before or during the AGM, can contact NSDL on evoting@nsdl.co.in 1800 1020 990 /1800 224 430 or contact Mr. Amit Vishal, Asst. Vice President, National Securities Depository Ltd., located at 'A' Wing, Trade World, Kamla Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai - 400013 on evoting@nsdl.co.in.

#### Other Instructions:

1. Members may also update their mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication(s).
2. The voting rights of members shall be in proportion to their shares of the paid-up equity share capital of the Company as on the cut-off date of **Thursday, September 22, 2022**.
3. Any person who acquires shares of the Company and become member of the Company after dispatch of the Notice and holding shares as on the **cut-off date** i.e., on **Thursday, September 22, 2022** may follow the process as stated above or may obtain the log in ID and password by sending a request at evoting@nsdl.co.in or investor.agm@nbccindia.com
4. The Chairman, at the AGM, at the end of discussion on the resolutions on which voting is to be held, allow voting with the assistance of scrutinizer, by use of e-voting for all those members who are present at the AGM through VC/OAVM but have not casted their votes by availing the remote e-voting facility.
5. The Scrutinizer shall after the conclusion of voting at the AGM, first count the votes cast at venue voting and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall make, within two working days of conclusion of AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
6. The results declared alongwith the report of the Scrutinizer shall be placed on the website of the Company i.e. **www.nbccindia.in** and on the website of NSDL immediately after the declaration of result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to the BSE Limited and National Stock Exchange of India Limited.
7. The resolutions listed in the Notice of the 62<sup>nd</sup> AGM of NBCC shall be deemed to be passed on the date of the AGM, subject to the receipt of the requisite number of votes in favour of the respective resolutions.



## ANNEXURE TO THE NOTICE

### Explanatory Statement Pursuant to Section 102 of the Companies Act, 2013

#### ITEM NO. 5: Appointment of Shri Tadi Lakshmi Narayan Reddy (DIN:09085199) as Director (Projects) of the Company:

In terms of Office Order No: O-17034/42/2021-PS dated July 27, 2022 issued by the Ministry of Housing & Urban Affairs, Govt. of India, Shri Tadi Lakshmi Narayan Reddy (DIN:09085199), was appointed as Director (Projects) (Additional Charge) by the Board of Directors with effect from July 27, 2022.

Shri Reddy a graduate in Civil Engineering with MBA in Project Management and Post Graduate Diploma in HR Management is currently working as Managing Director of HSCL. Shri Reddy has rich and varied professional experience in various types of Infrastructure development works. Shri Reddy received the National Award for E-Governance 2007-08 and The Lieutenant Governor's Commendation Certificate in 2005 for rendering exemplary services in Tsunami relief & rehabilitation works in the Andaman & Nicobar Islands. Shri Reddy is also an IGBC Accredited Professional & has good knowledge on Green Building designs codes and standards.

Details of Shri Reddy are provided in the "Annexure-A" to the notice. The Company has received a notice from a member proposing his candidature, pursuant to the Companies Act, 2013.

None of the Directors, Key Managerial Personnel of the Company or their relatives except Shri Reddy, is in any way, concerned or interested, in this resolution. The Board commends the Ordinary Resolution set out at Item No. 5 of the Notice for approval of the members.

#### ITEM NO. 6: Appointment of Shri Rajeev Kumar (DIN- 01610012) as an Independent Director of the Company:

In terms of Ministry of Housing and Urban Affairs (MoHUA) Office Order No. No: O-17034/39/2014- PS (Part-1) (E. No. 9072545) dated November 22, 2021, Shri Rajeev Kumar (DIN- 01610012) was appointed as an Additional Director (Independent Director) by the Board of Directors w.e.f. December 24, 2021.

CA Rajeev Kumar holds Graduation in Physics (Hons) and is Fellow member of Institute of Chartered Accountants of India and has completed Certified course in Concurrent Audit from ICAI . He is in practice since the year 2004. He is an outstanding academician and a professional of repute having vast experience in the field of Taxation, Corporate Laws and Auditing. He is Financial Consultant of many organization apart from this he is an active social worker also.

Details of Shri Kumar are provided in the "Annexure-A" to the notice. The Company has received a notice from a member proposing his candidature, pursuant to the Companies Act, 2013.

None of the Directors, Key Managerial Personnel of the Company or their relatives except Shri Rajeev Kumar, is in any way, concerned or interested, in this resolution. The Board commends the Special Resolution set out at Item No. 6 of the Notice for approval of the members

#### ITEM NO. 7: Appointment of Shri Bhimrao Panda Bhosale (DIN- 09422731) as an Independent Director of the Company:

In terms of Ministry of Housing and Urban Affairs (MoHUA) Office Order No. No: O-17034/39/2014- PS (Part-1) (E. No. 9072545) dated November 22, 2021, Shri Bhimrao Panda Bhosale (DIN- 09422731) was appointed as an Additional Director (Independent Director) by the Board of Directors w.e.f. December 24, 2021.

Shri Bhosale is a Professor and Head at Center for Applied Linguistics and Translation Studies, The University of Hyderabad (UoH). He did his M.A and Ph.D. in English from Dr. Babasaheb Ambedkar Marthwada University, Aurangabad, Maharashtra. He is a member of Advisory Board of Health Education Development Research Associates (HEDRA) Vienna, Austria EU, a member of the Advisory Committee on a Translation Project of the Writings of a Marathi author Lokshahir Anna Bhau Sathe. One of his major contributions is – A Systemic Functional Profile of Marathi, written jointly with Prof. MIM Matthiessen based in Hong Kong. He has 32 years' experience of teaching and research. He represented several Academic Committees such as Board of Studies, Peer Review Committee for academic & administrative Audit Academic.

Details of Shri Bhosale are provided in the "Annexure-A" to the notice. The Company has received a notice from a member proposing his candidature, pursuant to the Companies Act, 2013.

None of the Directors, Key Managerial Personnel of the Company or their relatives except Shri Bhosale is in any way, concerned or interested, in this resolution. The Board commends the Special Resolution set out at Item No. 7 of the Notice for approval of the members

**ITEM NO. 8: Appointment of Shri Meghajibhai Amarabhai Chavda (DIN- 09437262) as an Independent Director of the Company:**

In terms of Ministry of Housing and Urban Affairs (MoHUA) Office Order No. No: O-17034/39/2014- PS (Part-1) (E. No. 9072545) dated November 22, 2021, Shri Meghajibhai Amarabhai Chavda (DIN- 09437262) was appointed as an Additional Director (Independent Director) by the Board of Directors w.e.f. December 24, 2021.

Shri Meghajibhai is an ex-MLA from the State of Gujarat. He Graduated in Commerce from P.D. Malaviya College, Rajkot. He is an active social worker with good communication and management skills.

Details of Shri Chavda are provided in the “Annexure-A” to the notice. The Company has received a notice from a member proposing his candidature, pursuant to the Companies Act, 2013.

None of the Directors, Key Managerial Personnel of the Company or their relatives except Shri Chavda is in any way, concerned or interested, in this resolution. The Board commends the Special Resolution set out at Item No. 8 of the Notice for approval of the members.

**ITEM NO. 9: Appointment of Shri Asim Misra (DIN- 09428337) as an Independent Director of the Company:**

In terms of Ministry of Housing and Urban Affairs (MoHUA) Office Order No. No: O-17034/39/2014- PS (Part-1) (E. No. 9072545) dated November 22, 2021, Shri Asim Misra (DIN- 09428337) was appointed as an Additional Director (Independent Director) by the Board of Directors w.e.f. December 24, 2021.

Shri Asim Misra is a Social worker with unparallel leadership quality, astute organizing capability and eloquent oratorical skill. He holds post graduation (M.A) in history and MSW. He runs a NGO named Tengunia Sanskar Kendra in Purba Medinipur District. Shri Misra has acted as Project Director in National AIDS Control Organization (NACO) project on AIDS Awareness in Haldia from year 2008 to 2012. Trained in Coir Industries, he was principle co-ordinator in Prime Minister Employment generation programme (PMEGP) EDP training centre in Contai from year 2010 to 2014. Besides, He has also led various social awareness programme and social movements.

Details of Shri Misra are provided in the “Annexure-A” to the notice. The Company has received a notice from a member proposing his candidature, pursuant to the Companies Act, 2013.

None of the Directors, Key Managerial Personnel of the Company or their relatives except Shri Misra is in any way, concerned or interested, in this resolution. The Board commends the Special Resolution set out at Item No. 9 of the Notice for approval of the members

**ITEM NO. 10: To ratify the remuneration of the Cost Auditor for the FY 2022-23**

The Board, on the recommendation of the Audit Committee, has approved the appointment of M/s R.M. Bansal & Co. (Firm Registration No. 00022) as cost auditors to conduct the audit of the cost records for the Financial Year ending March 31, 2023 at a remuneration of Rs. 1,50,000/- plus taxes.

Accordingly pursuant to Section 148 of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014, the consent of the members is sought for ratification of remuneration payable to Cost Auditors for the FY 2022-23.

None of the Directors, Key Managerial Personnel (KMP) and their relative are in any way, concerned or interested, in the proposed resolution. The Board commends the Ordinary Resolution set out at Item No. 10 of the Notice for approval of the members.

By order of the Board of Directors  
Sd/-  
Deepti Gambhir  
Company Secretary  
(FCS : 4984)

Place: New Delhi  
Dated: September 05, 2022

Annexure-A

**A BRIEF RESUME OF DIRECTORS PROPOSED TO BE REAPPOINTED IS GIVEN BELOW:**

Name	Smt. Baldev Kaur Sokhey (DIN : 06955670)	Shri Tadi Lakshmi Narayan Reddy (DIN : 09085199)	Shri Rajeev Kumar (DIN : 01610012)	Shri Bhimrao Panda Bhosale (DIN : 09422731)	Shri Meghijibhai Amarabhai Chavda (DIN : 09437262)	Shri Asim Misra (DIN : 09428337)
Date of Birth	June 3, 1964	January 14, 1966	December 25, 1964	August 25, 1958	December 04, 1958	January 03, 1981
Qualifications	B.Com, CMA	Graduate in Civil Engineering with MBA in Project Management, Post Graduate Diploma in HR Management	Graduation in Physics (Hons), CA	(M.A) in English, PH.D. in English	B.Com	(M.A) in History, MSW
Date of first appointment at the Board	August 16, 2019	November 11, 2021	December 24, 2021	December 24, 2021	December 24, 2021	December 24, 2021
Experience	34 Years (Approx.)	24 Years (Approx.)	18 Years (Approx.)	32 Years (Approx.)	27 Years (Approx.)	15 Years (Approx.)
Terms and Conditions of Appointment	As per the terms and conditions determined by the President of India from time to time	As per the terms and conditions determined by the President of India from time to time	As per the terms and conditions determined by the President of India from time to time	As per the terms and conditions determined by the President of India from time to time	As per the terms and conditions determined by the President of India from time to time	As per the terms and conditions determined by the President of India from time to time
Remuneration sought to be paid	₹ 55.01 lakh paid during FY 2021-22	-	Only sitting fees is paid	Only sitting fees is paid	Only sitting fees is paid	Only sitting fees is paid
No. of shares held in NBCC	5,004 equity shares	NIL	NIL	NIL	NIL	NIL
Relationship with Other Directors and KMP	Not inter se related to any other Director of the Company					
Number of meetings of the Board attended during the FY 2021-22	23 (Twentythree) out of 24 (seven) held during her tenure	9 (nine) out of 9 (nine) held during his tenure	5 (five) out of 5 (five) held during his tenure	5 (five) out of 5 (five) held during his tenure	5 (five) out of 5 (five) held during his tenure	5 (five) out of 5 (five) held during his tenure
Expertise in Specific functional area	Smt. B K Sokhey has a rich experience of over three decades in the field of Finance, Accounting, Taxation	Shri TLN Reddy has served in various Civil Engineering units of Department of Telecommunications/	Shri Rajeev Kumar is a Fellow member of Institute of Chartered Accountants of India and is in practice since	Shri Bhosale is a Professor and Head at Center for Applied Linguistics and Translation Studies, The University of Hyderabad	Shri Meghijibhai is an ex-MLA from the State of Gujarat, was born in the year 1958. He Graduated in	Shri Asim Misra is Social worker with unparalleled leadership quality, astute organizing capability



<p>and Investor Relations and IPO Management. Presently, she is serving as Chairperson on the Board of NBCC Services Limited (NSL), and Director on the Board of Real Estate Development Corporation of Rajasthan Limited (REDCOR) in addition to NBCC (India) Limited. Smt. Baldev Kaur Sokhey joined the Board of NBCC (India) Limited on August 16, 2019</p>	<p>Bharat Sanchar Nigam Limited (BSNL), Shri Reddy has rich and varied professional experience in various types of Infrastructure development works. While working at various senior level positions in DoT/BSNL/APWD (on Deputation), Shri Reddy has proven himself with sound technical skills, innovative ideas and people-centric leadership. Shri Reddy has many awards &amp; accolades in his credit. Sri Reddy is also an IGBC Accredited Professional &amp; has good knowledge on Green Building designs codes and standards.</p>	<p>year 2004. He is an outstanding academician and a professional of repute having vast experience in the field of Taxation, Corporate Laws and Auditing.</p>	<p>(UoH). He is a member of Advisory Board of Health Education Development Research Associates (HEDRA) Vienna, Austria EU, a member of the Advisory Committee on a Translation Project of the Writings of a Marathi author Lokshahir Anna Bhau Sathe. One of his major contributions is – A Systemic Functional Profile of Marathi, written jointly with Prof. MIM Matthiessen based in Hong Kong. He represented several Academic Committees such as Board of studies, Peer Review Committee for academic &amp; administrative Audit Academic.</p>	<p>Commerce from P.D. Malaviya College, Rajkot. He is an active social worker with good communication and management skills.</p>	<p>and eloquent oratorical skill. He holds post graduation (M.A.) in history and MSW. Shri Misra has acted as Project Director in National AIDS Control Organization (NACO) project on AIDS Awareness in Haldia from year 2008 to 2012. Trained in Coir Industries, he was principle co-ordinator in Prime Minister Employment generation programme (PMEGP) EDP training centre in contai from year 2010 to 2014. Besides, He has also led various social awareness programme and social movements.</p>
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## DIRECTORS' REPORT

Dear Members,

On behalf of the Board of Directors 62nd Annual Report on the business and operations of NBCC (India) Limited along with Audited Financial Statements (Standalone and Consolidated) for the financial year ended March 31, 2022 with the Auditors' Report and Comments on the Accounts by the Comptroller and Auditor General (CAG) of India thereon is hereby presented.

### Financial Highlights

The financial highlights for the year under review are as follows:

(₹ in crore)

REVENUE	FY 2021-22		FY 2020-21	
	Consolidated	Standalone	Consolidated *	Standalone
<b>REVENUE FROM OPERATION</b>				
i. Value of Service	7574.89	5464.63	6861.28	4883.24
ii. Other Operating Revenues	115.71	81.99	92.13	64.21
Other Income	193.96	187.58	180.29	172.63
<b>Total Income (A)</b>	<b>7884.56</b>	<b>5734.20</b>	<b>7133.70</b>	<b>5120.08</b>
<b>EXPENDITURE</b>				
Land Cost & Material Consumed	27.29	27.28	1.32	1.32
Change in Inventories of Real Estate Projects	36.67	36.67	36.80	48.11
Work & Consultancy Expenses	7013.58	5024.73	6343.19	4469.12
Employees Benefit Expenses	309.58	235.82	308.97	238.31
Finance Cost	5.68	5.65	6.62	6.60
Depreciation and Amortisation Expense	4.57	1.72	5.57	2.31
Other Expenses	80.44	52.47	113.39	88.11
Write offs	19.09	13.32	25.38	21.75
<b>Total Expenses (B)</b>	<b>7496.90</b>	<b>5397.67</b>	<b>6841.23</b>	<b>4875.63</b>
Share of Profit/ (Loss) in Joint Ventures (Net of Tax)	0.03	-	(0.20)	-
Exceptional Items	72.95	99.80	-	-
<b>Profit Before Tax (PBT) (A-B)</b>	<b>314.74</b>	<b>236.73</b>	<b>292.27</b>	<b>244.45</b>
Tax Expense				
i) Current Tax	40.14	34.17	63.83	60.63
ii) Deferred Tax	38.26	21.18	8.62	1.83
iii) Tax w.r.t. Earlier Years	(1.59)	(1.48)	(20.28)	(19.75)
<b>Profit After Tax (PAT)</b>	<b>237.93</b>	<b>182.86</b>	<b>240.10</b>	<b>201.74</b>
<b>Earnings Per Share (Basic &amp; Diluted)</b> - on face value of Rs. 1 per equity share	1.25	1.02	1.25	1.12

\*Restated Refer Note No. 61 of consolidated financial statement

Further, during the year, there is no change in the nature of business of the Company.

### Operations and Business Performance

For the FY 2021-22, total income of your company was Rs. 5,734.20 crores (standalone) and Rs. 7,884.56 crores (consolidated) whereas profit after tax was 182.86 crores (standalone) and 237.93 crores (consolidated).

### MoU Performance (CPSE's Performance Agreement with Administrative Ministry & DPE)

NBCC has received final ratings & achieved "Very Good" rating For the FY 2020-21, from DPE based on the FY 2020-21 achievements.

For the FY 2021-22, DPE along with Administrative Ministry have finalised parameters based on consolidated Financial & Physical performance of the company. In terms of financial performance, NBCC has achieved Rs. 7,690.61 Cr Consolidated Revenue from Operations and achievement in physical parameters is given hereunder:

- Consolidated Capacity Utilization - Built up Area stands 15.90 Million Sq. ft.
- Consolidated Revenue from Overseas stands Rs. 273.33 Cr.

### Reserves

The Company did not transfer any amounts to its general reserve during the financial year ended March 31, 2022.

### Dividend

Your Directors have recommended a final dividend of Rs. 0.50/- per paid-up equity share of face value of Rs. 1/- each (i.e. @50%) for the financial year 2021-22, subject to the approval of the Members at the ensuing Annual General Meeting.

Dividend has been recommended considering the Dividend Distribution Policy of the Company and considering the deployment of the NBCC's internal accruals for growth plans of the Company.

### Material Changes and Commitments affecting financial position between the end of the financial year and date of Report

There have been no material changes and commitments, which affects the financial position of the Company, that have occurred between the end of the financial year to which the financial statements relates and the date of the report.

- The Board of Directors of the Company has decided, in the Board Meeting held on July 14, 2022, to withdraw the undergoing application of scheme of merger of NBCC International Limited (NIL) and NBCC Environment Engineering Limited (NEEL), wholly owned subsidiaries with NBCC (India) Limited, Holding Company and further decided to close both the wholly owned subsidiary companies i.e. NIL and NEEL through voluntary winding-up. Further, the Ministry of Corporate affairs vide its letter dated August 04, 2022 has closed the first motion application for approval of scheme of merger filed with MCA.
- With respect to "NBCC Green View Apartment" at Sector 37D, Gurugram, the Company has decided to settle with all the home buyers/allottees by way of buy-back of their flats/units and to do all such acts, deeds and things, necessary, incidental & ancillary to give effect to the same. At NBCC, the concerns of the home buyers/ customers is the top most priority and Company always endeavors to serve best in their interest.

### Disinvestment by Government of India

There was not any disinvestment by the Government of India (GOI) in the company during the FY 2021-22.

The GOI's holding as on March 31, 2022 was 111,15,79,093 equity shares i.e. 61.75% of total paid up equity share capital of the Company.

### Awards Conferred During the Year 2021-22

NBCC continued on the path of excellence and innovation, achieving several accolades and awards during the years follows:

- **Rajbhasha Kirti Puraskar:** NBCC conferred with the prestigious "Rajbhasha Kirti Puraskar" by the Hon'ble President of India for its excellent performance in the field of official language implementation in September 2021.
- **Best PSU Award in Nation Building Category:** NBCC was awarded with "Best PSU Award in Nation Building category" at the Governance Now 8th PSU Award ceremony held virtually on July 29, 2021. Dr. Kiran Bedi, Former Governor of Pondicherry presented the Award that was received by Shri PK Gupta, CMD, NBCC on behalf of the Company.
- **"CEO of The Year" award:** Sh. PK Gupta, CMD, NBCC has been conferred with the prestigious "CEO of The Year" award at the 11th edition of World Leadership Congress held in Mumbai on March 24, 2022 for his immense contributions towards nation's infrastructure building and outstanding leadership.
- **NBCC bagged two more coveted awards under the categories "Social Media Campaign on COVID-19"** for its social media posts creating awareness for the general masses during the pandemic and "COVID-19 Relief Project" for its excellent work towards COVID-19 Vaccination Program at Leh. The recognition has been bestowed by World HRD Congress, in a glittering award ceremony held in Mumbai.
- **Great place to work award:** During the FY 2021-2022 renowned great place to work institute has certified and included NBCC in the distinguished list of companies identified as "Great Place to Work".

### Fixed Deposits

During the FY 2021-22, your Company has not accepted any deposit and no principal or interest was outstanding as on March 31, 2022.

### Loan, Guarantees and Investments

Details of Loan, Guarantees and Investments, as required under section 186 of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015, have been given in the notes to the financial statements forming part of this Annual Report.

### Subsidiaries, Joint Ventures and Associate Companies

During the FY 2021-22, the Company had total eight (8) subsidiaries in which six (6) are wholly owned subsidiaries (100%) namely; NBCC Services Limited (NSL), NBCC Engineering & Consultancy Limited (NECL), NBCC International Limited (NIL), NBCC Environment Engineering Limited (NEEL), HSCC (India) Limited (HSCC) and one (1) foreign subsidiary i.e. NBCC DWC-LLC.

The two other subsidiaries are Hindustan Steelworks Construction Limited (51%) and NBCC Gulf LLC, Oman where NBCC held 70% equity.

#### Your Company also has joint-ventures as follow:

- Real Estate Development and Construction Corporation of Rajasthan Ltd (a JV with the Government of Rajasthan where both the parties hold 50% of the issued share capital)
- NBCC-MHG (JV)- where both the parties i.e. NBCC and Mahavir Hanuman Group (MHG) hold 50% share in profit & Loss
- NBCC- AB (JV)- where both the parties i.e. NBCC and Anisha Builders Private Limited hold 50% share in profit & Loss
- NBCC- RK Milan- where both the parties i.e. NBCC and RK Millen hold 50% share in profit & Loss

#### Details of companies which have become or ceased to be its Subsidiaries, joint ventures or associate companies of NBCC during the year is given hereunder:

Details of The Company that has become a subsidiary during the FY 2021-22	Nil
Details of The Company that has become a Joint-Venture/ Associate during the FY 2021-22	Nil
Details of The Company that has Ceased to be a subsidiary during the FY 2021-22	One i.e. NBCC Gulf LLC (w.e.f June 20, 2021)
Details of The Company that has Ceased to be a Joint-Venture/ Associate during the FY 2021-22	Nil

- In case of NECL, the liquidator has wound-up the affairs of the Company through Voluntary winding-up under IBC 2016 and filed a final application before Hon'ble NCLT for dissolution of the Company during the FY 2021-22. The order of Hon'ble NCLT for dissolution of the Company is awaited.
- NBCC Gulf LLC, Oman has been liquidated and the registration of the Company has been cancelled w.e.f June 20, 2021.
- The merger of NBCC Environment Engineering Limited (NEEL) and NBCC International Limited (NIL) with the NBCC (India) Limited (Holding Company) was undergoing before Ministry of Corporate Affairs ((Approving Authority for merger of Government Companies). However, the Board of Directors of NBCC and NEEL & NIL have approved the withdrawal of the Scheme of undergoing Merger and decided to close both the Wholly Owned Subsidiary Companies through Voluntary Winding-Up. Further, the Ministry of Corporate Affairs (MCA) vide its letter dated August 4, 2022 has informed NBCC that the first motion application for approval of scheme of merger filed with MCA has been treated as closed.
- NBCC has won arbitration award in respect of disputes with JV partner i.e. NBCC R K Milan. The award is partially realised and the amount of investment in JV has been adjusted against it in the year 2019-20. The dissolution of the defunct partnership would be pursued after receiving award amount in full.

The Company has formulated a policy on identification of material subsidiaries as per the SEBI (LODR) Regulations, 2015 and the same is placed on the website of the Company at <https://www.nbccindia.com/webEnglish/policies>.

A statement containing the financial performance and salient features of financial statements of the Company's subsidiaries in Form AOC-1 in terms of the provisions of Section 129(3) of the Act, is provided in note No. 54 in consolidated financial Statement.

Further, pursuant to the provisions of Section 136 of the Act, the financial statements of the Company, consolidated financial statements along with relevant documents and separate audited financial statements in respect of subsidiaries, are available on the website of the Company <http://www.nbccindia.in>

### Company Response to Covid-19

During the FY 2021-22, in view of the various guidelines issued in India by the Central and State Governments on the Covid-19 pandemic, your Company immediately took several measures to ensure health and safety of its workers and other employees and thereafter, steps were taken to ensure business continuity of essential services and projects development.

The Company, in fight against COVID-19-pandemic, has installed 2 oxygen generation plants and two diesel generation plants at Siddarathnagar (UP). The Company has also made procurement of 12 oxygen concentration as CSR initiatives.

### Human Resource Development

The strong, dedicated and highly motivated Human Resources Management Team of NBCC performed their duties efficiently, despite the challenges posed by the COVID-19 pandemic. NBCC takes pride in its resilient workforce, which has contributed its best to bring the Company to its present heights. Employees are the driving force behind the sustained stellar performance of the Company over all these years of the Company's ascendancy. As a commitment towards our Company's core values, employees' participation in Management was made effective based on mutual respect, trust, and a feeling of being a progressive partner in growth and success.

The Company has maintained cordial industrial relations with all the Unions & Associations during these years and continued to provide comprehensive welfare facilities to its employees to take care of their health, efficiency, economic betterment, social well being etc. which has motivated employees to perform with their best efforts at the workplace.

During the COVID-19 pandemic, the HRM Team has played the key role of Covid Warriors and the runners to drive the initiatives taken by the organisation. They were able to do this by arranging & providing food packets to needy people, facilitating Covid-19 Vaccination to their employees & their dependants, arranging hospitalisation, oxygen concentrators, and medicines for their employees & their dependants. Company has also provided financial assistance to its employees in times of extreme distress by way of "NBCC Family Financial Assistance Scheme".

NBCC has in place well defined employee centric Human Resource Policies covering all aspects of the employee lifecycle. The policies have been formulated under the broad ambit of DPE guidelines for compliance along with adequate customization for the Company. The Company uses employee surveys in order to take data driven decisions with regards to modification, revision and introduction of new policies regularly. These efforts have also helped the Company to maintain its standing of being declared

a Great Place to Work for the third consecutive year along with being certified as the "Best In Industry: Construction & Infrastructure" and "India's Best Employer Among Nation Builders 2022" by the GPTW Institute.

**Category wise details on recruitment of General/OBC/SC/ST categories:-**

S I . No.	Group	General (No.)	OBC (No.)	EWS (No.)	SC		ST		Total
					(No.)	%	(No.)	%	
1.	A	22	11	05	08	16%	04	8%	50
2.	B	01	-	-	-	-	-	-	01
3.	C	02	-	-	-	-	-	-	02
	<b>Total</b>	<b>25</b>	<b>11</b>	<b>05</b>	<b>08</b>	<b>-</b>	<b>04</b>	<b>-</b>	<b>53</b>

NBCC is compliant with Government of India directives on all matters related to reservation for SC/ST/OBC/Ex-Servicemen/Physically disabled Candidates in all recruitment drives.

Additionally, the Company has constituted SC/ST, OBC, PwD Cell which is led by a senior officer along with a dedicated liaison officer who ensures that justice is delivered to employees from the reserve category. The Company has also constituted the Internal Grievance Redressal Committee (IGRC) for employees belonging to the Scheduled Castes.

To ensure harmonious relations, various meetings are organized by the Company with SC/ST Employees Welfare Associations to amicably resolve any issues that may arise.

Further, during F.Y. 2021-22, the company had organised recruitment drives to fill the backlog vacancies. Details of same are given below

S.No.	Name of the Post	No. of Vacancies	Vacancies Reserved for
1	Dy. General Manager (Engg.) Civil	1	ST
2	Sr. Stenographer	1	OBC (NCL)
3	Office Assistant (Stenographer)	3	OBC (NCL)
4	Project Manager (Civil)	1	PwD-HH
	<b>Total</b>	<b>6</b>	

**No. of regular employees /NMR/PRW/WE Employees as on March 31, 2022**

S. No	Particulars	Numbers
1.	No. of regular	1367
2.	No. of NMR (Non Master Roll)	NIL
3.	No. of WE/PRW (Work Establishment/Piece Rated Worker)	NIL

**Working status of Women Employees in the Company (category wise) during the FY 2021-22:**

(In Nos.)

General	OBC	SC	ST	PWD	Total
66	19	21	7	2	115

### Discipline and Category wise manpower during the year FY 2021-22

(In Nos.)

Category	Engineer (C/E/M/ PHE/ ARCH/ SYS/ ENG/PLNG	OTH ER	FINANCE (Including Inv. Relations)	HRM (RB/LAW/B OARD/CC/P ROTOCOL)	MARK ETING	MATERI AL MANAG EMENT	TECHNICAL (OTHER THAN ENGG.) i.e. DPM/ SPE/PE/ASM/JS E/JE I/JE II	SECRETE RIATS	OPERA TIVE LEVEL	TOTAL
BOARD LEVEL	2		1	-	-	-	-	-	-	3
CVO	-	1	-	-	-	-	-	-	-	1
A	527	-	134	90	8	4	13	9	-	785
B	80	-	-	15	-	-	9	-	-	104
C (I)	28	-	-	-	-	-	-	-	-	28
(ii)	-	-	-	7	-	-	-	2	-	9
(iii)	-	-	-	-	-	-	-	-	437	437
<b>TOTAL</b>	<b>637</b>	<b>1</b>	<b>135</b>	<b>112</b>	<b>8</b>	<b>4</b>	<b>22</b>	<b>11</b>	<b>437</b>	<b>1367</b>

### Training

Human Resource Development is the prime importance for any Organization to achieve the Organization Goal.

Keeping in view the present innovative & challenging market, this Division has arranged need based In-House Training Programs / Technical Workshops to make our officials / employees aware of latest trends / techniques & changes taking place in their respective fields and to enhance their knowledge so that they work with more potential & zeal to achieve the Organizational goal.



**Discipline-wise details of Officials / Employees imparted training during 2021-22 is as under:**

Sl. No.	Name of the Program	Type of Training	Level of Officers nominated	Month	Number of Days	Number of Participants	Total Mandays
1	Workshop On Swachhta/ Cleanliness/5s Japanese Principle	Functional	S3 TO E5	April	0.5	25	12.5
2	Orientation Training For Newly Joined Engineers	Orientation	E1	April	1	30	30
3	Project Execution and Concrete Technology	Technical	E0 TO E6	April	2	69	138
4	Fire Safety In Buildings	Functional	E1 TO E5	April	0.5	55	27.5
5	Certificate Course On Innovative Construction Technologies (Batch -I)	Technical	E0 TO E5	May	7	10	70
6	"Certified Cyber Warrior V 3.0"	IT	E5 TO E6	May/July	7	2	14
7	Workshop on Preventive Measures to Contain the Spread of Novel Corona Virus	Functional	E1 TO E5	May	0.5	145	72.5
8	Project Execution and Concrete Technology	Technical	E0 TO E6	May	5	96	480
9	Certificate Course on Innovative Construction Technologies (Batch -Ii)	Technical	E0 TO E5	June	7	10	70
10	E-Office	Functional	E1 TO E5	June	2	230	460
11	Application of Electrical Engineering in Civil Engineering Project	Technical	E0 TO E6	June	3	67	201
12	Yoga	Functional	S3 TO E8	June	0.5	150	75
13	Work Manual	Technical	E0 TO E6	June	0.5	45	22.5
14	Induction Training for MT (Finance)	Orientation	E1	June/July	5	10	50
15	Project Execution and Concrete Technology	Technical	E0 TO E6	July	5	65	325
16	Certificate Course On Innovative Construction Technologies (Batch -Iii)	Technical	E0 TO E5	July	7	15	105
17	Orientation Training For Newly Joined Engineers	Orientation	E1	July	1	65	65
18	Project Execution and Concrete Technology	TECHNICAL	E0 TO E6	August	5	60	300
19	Project Execution And Concrete Technology For JEs	Technical	S3	September	3	55	165
20	Practical Training on Project Execution and Concrete Technology at ITPO	Technical	E0 TO E6	September	1	21	21
21	NITI Aayog Vs FIDIC Model for BOT Projects	Technical	E8	September	2	1	2

Sl. No.	Name of the Program	Type of Training	Level of Officers nominated	Month	Number of Days	Number of Participants	Total Mandays
22	Recent Amendments in Finance Act, Ind- As, Schedule-III And Caro	Finance	E1 TO E7	September	3	51	153
23	Orientation Training for Newly Joined Engineers and Mt (HRM)/ Junior Translator/AM (HRM)	Orientation	S2,E1 & E2	October	1	35	35
24	Orientation Training for MT (HRM)/Junior Translator/ AM (HRM)	Orientation	S2,E1 & E2	October	3	8	24
25	Practical Training on Project Execution and Concrete Technology at Nauroji Nagar	Technical	E0 TO E6	October	1	35	35
26	POSH	functional	E0 TO E8	October	0.5	22	11
27	Practical Training on Project Execution and Concrete Technology at Amrapali	Technical	E0 TO E6	October	1	24	24
28	Preventive Vigilance	Functional	S3 TO E7	November	0.5	138	69
29	Certificate Course on Innovative Construction Technologies (Batch -III)	Technical	E0 TO E5	November	7	15	105
30	Orientation Training For DGM (Engg.), DPM (Civil), SPE (Civil), MT (Civil / Electrical) Engineers / Marketing Executives/ Site Inspector (Civil) / Site Inspector (Electrical)	Orientation	S3, E1 & E2	November	1	101	101
31	Preventive Management	Vigilance	E5 TO E6	November	3	3	9
32	Constitution Of India	Functional	S3 TO E7	November	0.5	60	30
33	Address By Dr Randeep Guleria, Director – AIIMS Delhi on Make in India Initiatives In Medical Science	Functional	E0 TO E9	November	0.5	85	42.5
34	Internal Audit	Technical	E0 TO E4	December	1	20	20
35	Emotional Intelligence	Functional	E7	DECEMBER	3	1	3
36	Orientation Program	Orientation	E1	December to January	15	42	630
37	Mindfulness For Organizational Excellence	Functional	E4 TO E5	January	2	2	4
38	International And National Standardization For Electrical Engineers	Technical	E6	January	0.5	1	0.5
39	32nd National Meet of Forum of Women in Public Sector	Functional	E3	February	1	2	2
40	Reservation Policy	Functional	S3 TO E7	February	0.5	45	22.5
41	Developing Yourself for Managerial Excellence	Functional	E7 TO E8	February	2	2	4

Sl. No.	Name of the Program	Type of Training	Level of Officers nominated	Month	Number of Days	Number of Participants	Total Mandays
42	Self Management of Excessive Tension	Functional	E0 TO E8	February	1	23	23
43	Right To Information	Functional	S3 TO E8	March	0.5	84	42
44	Orientation Training for Newly Joined Site Inspector (Civil)	Orientation	S3	March	1	30	30
				<b>Total</b>	<b>115</b>	<b>2055</b>	<b>4125.5</b>

Total mandays achieved 4125.5 for Group A & B employees during the FY 2021-22.

### Industrial Relations

During the year 2021-22 In order to maintain cordial IR environment, the structured meeting were arranged quarterly with representative of all Unions. Minutes of the meeting issued along with action taken report to all functional unions. This helps in settlement of grievances which promotes harmonious industrial relations.

### Safeguard of Women at Workplace

The Company has in place a Policy on Prevention, Prohibition and Redressal of Sexual Harassment of Women at Workplace in line with the requirements of the Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013.

The Company has complied with provisions relating to the constitution of internal complaints committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Internal Committee has been constituted to redress complaints received regarding sexual harassment.

The committee functions in accordance with the model code of conduct developed by National Commission for woman/ Ministry of Woman and Child Development. The committee spread awareness amongst the employees regarding 'Zero Tolerance' for sexual harassment at work place.

The committee also investigates reported cases of sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this policy. The Company has been employing 115 women employees in various cadres at the Project and office premises. There were NIL cases filed during the financial year ended 31st March, 2022.

### Management Discussion and Analysis Report

The Management Discussion and Analysis Report as required under Regulation 34 read with Schedule V to the Listing Regulations with the stock exchanges forms part of this Report as **Annexure - I**.

### Directors' Responsibility Statement

#### Your Directors confirm that:

- In the preparation of annual accounts for the financial year ended March 31, 2022, the applicable Indian Accounting Standards, along with proper explanation to material departure; have been followed;
- The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and loss of the Company for the period ;
- The directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- The directors have prepared the annual accounts on a going concern basis;

- e. The directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively and;
- f. The directors have devised proper system to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

## Corporate Governance Report

The Company complies with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and guidelines issued by DPE on Corporate governance.

The requisite certificate from the Statutory Auditors of the Company, Dhawan & Co., Chartered Accountants, confirming compliance with the conditions of corporate governance as stipulated under the aforesaid Listing Regulations is attached to Corporate Governance Report. The Corporate Governance Report for the year ended March 31, 2022 forms part of this report as **Annexure- II**.

## Contracts and Arrangements with Related Parties

During the year under review, the Company had not entered into any contract/arrangement/transaction with related parties, which could be considered material in accordance with the policy of the company on materiality of related party transaction. The policy on materiality of related party transactions is available on the Company's website, at the link <https://nbccindia.com/webEnglish/policies>.

The remuneration paid to Key Managerial Personnel (KMPs) is disclosed in the financial statement of the Company. The related party transactions referred in section 188 of the Companies Act, 2013 in Form AOC-2 and enclosed as **Annexure –III**.

## Quality Assurance/Quality Control Manual

During the FY 2021-22 your company has a dedicated 'Technical and Quality Audit' wing in place, which controls over conducting Technical Audit and ensuring Quality Assurance & Quality Control at the projects. NBCC through its 'Technical and Quality audit Division' conducts the Technical audit and Quality audit of all projects on Pan India basis through a checklist to ensure the QA/QC is being followed at project sites.

Apart from carrying out the routine audits, the special audits of certain projects are also carried out by the Technical Audit team as and when directed by the competent authority.

NBCC also has Quality Management System (QMS). Quality Assurance (QA) and Quality Control (QC) both are part of Quality Management System (QMS) wherein QA focuses on preventing the defects while QC focuses on identifying a defect and rectification thereof.

Hence the QA/QC plays a vital role in the field of construction. NBCC (I) Ltd., being India's one of the biggest organizations in the Construction field, is devoted itself towards QA/QC in the areas of its operations.

## International Organization for Standardization (ISO):

Your Company is a certified organisation with International Organization for Standardization (ISO), having licence issued by BIS. NBCC has Quality Management System (QMS) comprising Quality Policy & Quality Objectives.

NBCC through its ISO Cell conducts the ISO internal Audit of all project sites earmarked in ISO and all service divisions viz RBGs/SBGs/Zones/Units/HOD-HO at a interval of 6 months and 1 year respectively through a checklist as per ISO manual to ensure that the Quality Policy and Quality Objective established by the company in its QMS are being followed properly.

## SAFETY:

Your Company is committed towards Safety and Health to all its employees and the people associated with the construction activities. The company is continuously striving to implement safe practices/measures to ensure the goal of achieving Zero harm at its work places. NBCC has 'Safety Management' wing to implement safety policy at the project sites. As per Safety policy, the projects with value of Rs 50.00 Crores and above are monitored by safety consultants deployed through construction contracts.

## INFORMATION TECHNOLOGY (IT) DIVISION

With the Aim of Digital NBCC, Management envisaged the concept of "Paper Less Office" towards creating employee's friendly

environment. We took initiatives, and implemented various IT activities in our organization to make more efficient, seamless, transparent work environment, and to take a leap towards DIGITAL NBCC. IT Division is providing IT services/ support on PAN India basis to NBCC and 3 subsidiaries namely HSCL, HSCC, NSL. In-house development of various applications and portals resulted in lot of saving of the corporation.

During the lockdown period IT Division has provided full access to each and every user without any additional financial implication and using same resources. Following are the major jobs performed by IT Division:

<b>Improvisation/ Implementation in ERP</b>	NBCC	<ul style="list-style-type: none"> <li>• Re-organised existing ERP module wise with Authorization and updated existing view with new good looking responsive UI.</li> <li>• Implementation of Authorization Module with makers and checkers concept.</li> <li>• Employee Transfer and Regularization from window to web.</li> <li>• Salary module from Windows to web.</li> <li>• Linking of e-billing with Service bill.</li> <li>• Interface for issuing Canteen Coupon through ERP.</li> <li>• Provided remote access of computers to various Deptt users (HRM/ PMG /CPG) through VPN connectivity to Work from Home.</li> <li>• Set up of ERP online helpdesk to support on various ERP related issues in timely manner.</li> <li>• Automatic pull of Biometric Attendance data in ERP from Biometric machine software (for HO &amp; Allied offices)</li> <li>• Collection of Data on Covid-19 through ERP</li> </ul>
	HSCL	<ul style="list-style-type: none"> <li>• Implementation of following module in HSCL ERP:</li> <li>• Salary.</li> <li>• Leave</li> <li>• Property Return.</li> </ul>
<b>e-Office</b>		<ul style="list-style-type: none"> <li>• Expansion of e-Office users from 400 users to 1000 users across PAN India.</li> <li>• Setup of e-Office in HSCL &amp; NSL.</li> <li>• E-office training provided to approx. 600 users in 25 batches through video conferencing across PAN India.</li> <li>• Set up of e-Office support helpdesk for guidance/ timely technical support.</li> <li>• Upgradation of e-Office version to 5.6_03.</li> </ul>
<b>Cloud &amp; Portals</b>		<ul style="list-style-type: none"> <li>• Development of Web based Exam Portal for NBCC employees.</li> <li>• Migration of Real Estate CRM Portal from Desktop to Virtual Server at Data Centre.</li> <li>• Development of Training portal.</li> <li>• Development of recruitment portal.</li> </ul>
<b>Website</b>  <b>DMS</b>		<ul style="list-style-type: none"> <li>• Development, Hosting and Maintenance of NBCC and HSCL Website.</li> <li>• Implementation of PayU payment gateway in the recruitment Portal.</li> <li>• Provided Document Management System access to various employees as required for downloading the documents</li> </ul>
<b>Video Conferencing</b>		<ul style="list-style-type: none"> <li>• Implementation of Microsoft Team Video Conferencing System (VC)</li> <li>• Provided training and guidelines to Management &amp; other employees on VC usage.</li> <li>• Conducted about more than 200 Video conferencing meetings session.</li> <li>• DPC interviews have been conducted using video conferencing system.</li> <li>• Facilities provided to NBCC officers for attending video conferencing session through ERP</li> <li>• Assisted management to set up the VC meetings to address employees across PAN India. Provided timely technical support to connect the participant in the meeting.</li> <li>• Providing support to management for conducting online interviews for various posts.</li> </ul>
<b>Improvisation in Data Centre and DR Site</b>		<ul style="list-style-type: none"> <li>• Implementation of secure Cisco VPN in the firewall to achieve smooth functioning of work from home.</li> <li>• Regular Installation/ updation of server security patches.</li> <li>• Monitoring the server security and performance on daily basis.</li> <li>• DR Site monitoring and maintenance</li> <li>• Storage Software upgradation.</li> </ul>

<b>Email</b>	<ul style="list-style-type: none"> <li>• Timely Technical support to email users for smooth communication on PAN India.</li> <li>• Integrated email with e-office to save time.</li> </ul>
<b>Infra</b>	<ul style="list-style-type: none"> <li>• Provided Laptops to various employees for work from home.</li> </ul>

### Dividend Distribution Policy

As per Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, the top 500 listed companies shall formulate a dividend distribution policy.

Accordingly, the policy was adopted to set out the parameters and circumstances that will be taken into account by the Board while determining the distribution of dividend to its shareholders and/or retaining profits earned by the Company, The policy is available on the Company's website at <http://www.nbccindia.com/webEnglish/policies>.

### Corporate Social Responsibility Committee (CSR) & Sustainability Development

The company has Corporate Social Responsibility (CSR) committee in compliance with provisions of Section 135 of the Companies Act, 2013 and the Companies (Corporate Social Responsibility Policy) Rules, 2014 and the Company has in place a CSR policy in line with Schedule VII of the Companies Act, 2013. The details of CSR policy, projects and programmes are available on the Company's website, at the link <http://www.nbccindia.com/webEnglish/policies>.

During the FY 2021-22 your Company spent Rs. 255.53 lakh in CSR activities.

The Company also has a Sustainability Policy to ensure healthy well-being of its stakeholders and protecting the environment. The policy guidelines are integral to the way the Company conducts its construction as well as other business operations.

NBCC is committed to ensure that it meets its business goals without compromising on the aspirations of the present and future generations. The Annual Report on CSR activities forms part to this Annual Report as **Annexure-IV**.

### Compliance of DPE Guidelines and Policies

During the FY 2021-22 your Company has complied with the guidelines and policies issued by Department of Public Enterprises from time to time.

### MSME Implementation

Your Company is complying with the mandatory public procurement policy 2012, notified by Ministry of Micro, Small and Medium Enterprises (MSME), Govt of India, under which CPSE is mandated to procure 25 % from MSME of total procurement and out of 25%, 4 % to be procured from MSME SC/ST vendor.

**The details of procurement for the FY 2021-22 are as follows:**

- Procurement of Goods & Services through MSME - Rs. 0.84 cores
- Procurement of Goods & Services through SC/ST MSME - Rs. 0.04 crores
- Procurement of Goods & Services through Women MSME - Rs. 0.01 crores

It is also pertinent to mention here that No payment is outstanding to any MSME for the FY 2021-22.

### Risk Management

NBCC recognizes that it is exposed to a number of uncertainties, which are inherent for the construction and Real Estate sectors that it operates in. The volatility of these sectors exposes the business to various external and internal risks which may affect its financial and non-financial results. NBCC has a Risk Management Policy to help itself mitigate the risks and manage risks in day-to-day operations to achieve those objectives.

NBCC has 3 tier reporting structure for risk management as given hereunder:

- At top level, the Company has Risk Management Committee, which comprises of functional Directors and Independent Directors.

2. At middle level, the Company has Risk Assessment Committee, who has HOD's of BD, Finance & RE and RBG/SBG Heads of the 4 verticals in which NBCC is operating as Members and Executive Director (PMG) as Chief Risk Officer.
3. At lower level, the Company has Risk Co-ordinators, which comprises of all RBG/SBG Heads.

## Development & Implementation of Risk Management Framework

Risk management policy for NBCC was formulated in the year 2011 which was reviewed and updated in 2015 wherein the Principles, framework and processes were updated to incorporate regulatory requirements and changing business landscape. The Company review the policy periodically based on changes in the business environment, regulations, standards and best Practices in the industry.

At the Recommendation of Audit Committee, The Company is under process of preparing an in-house risk management framework for effective implementation of Risk Management Policy in line with ISO 31000:2018.

**Risks, Threats and Concerns:** The challenges for the company are to sustain the growth trajectory.

- a. **The crisis arising out of COVID-19 pandemic:** There has been disruption in the progress of works at all ongoing sites subsequent to nationwide lockdown from 23.03.2020. However, subsequent to partial easing of restrictions works have been resumed in sites with available labour at site except in those States where restrictions continued due to increase in Covid-19 cases, so also in containment zones. With the easing of restrictions by Govt; the problem was compounded with migrant labour leaving for native states and remobilizing of labour remains a big issue  
  
The risks arising out of the pandemic includes disruption of supply chain for various materials/non-availability of labour affecting progress of works at sites.
- b. **Project Execution and Management:** Inability to ensure seamless and timely execution of projects within the defined budget leads to litigation with client and contractors, resulting in reduced profitability and operating margin of the project. Any failure to adhere to agreed timelines adversely affect the reputation of the Company.
- c. **Real Estate (Unsold Inventory/ Unused Land Parcels):** Presently there is substantial unsold inventory and unused land parcels in NBCC Real Estate posing a risk to the Company.
- d. **Re-development Projects:** Inability to assess or identify the risks and liabilities during feasibility studies, adversely affect the business. Legal issues/court stay order and recent pandemic scenario also affected the pace of work and sales & marketing in some redevelopment projects.
- e. **Aged Receivables and Payables:** Delays associated with the collection of receivables from the clients, results in further delayed payment to the contractor, leading to litigations, cost & time overrun in addition to Expected Credit Loss (ECL).
- f. **Competition Risk:** Other PSU's have started operating in construction sector and are quoting very low rates and getting jobs by competing against NBCC. This is resulting in erosion of the core PMC business of the company and low PMC charges. The resultant loss of business and low PMC margin could slow momentum and profitability.
- g. **Taking Over External Projects (Unitech, Amrapali etc.):** Any unforeseen liability in connection with the takeover of external projects leads to litigations and may adversely affect business and financial condition of NBCC.

## Internal Financial Control

The Company has designed and implemented a process driven framework for Internal Financial Controls (IFC) within the meaning of the explanation to Section 134(5) (e) of the Companies Act, 2013. For the year ended March 31, 2022, the Board is of the opinion that the Company has sound IFC commensurate with the nature and size of its business operations and operating effectively and no material weakness exists. The Company has a process in place to continuously monitor the same and identify gaps, if any, and implement new and/or improved controls wherever the effect of such gaps would have a material effect on the Company's operations.

Internal Financial Controls over financial reporting are audited through external auditors on an annual basis. The controls have been designed to provide assurance with respect of maintenance of proper accounting records, ensuring the orderly and efficient conduct of its business including adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors and ensuring reliability of financial and operational information. The internal control systems

(including Internal Financial Controls over Financial Reporting) are reviewed on an ongoing basis and discussed at Audit Committee meetings. Necessary changes are carried out by the management to align with the changing business requirements.

In addition to the above, the Company has a well-defined delegation of financial powers to its various officers. The Company has in-house Internal Audit and Technical Audit Departments commensurate with its size of operations. The internal audit program, scope of audit and audit plan is approved from the Audit Committee. Internal audit is conducted through external audit firms and reports are deliberated with the management as well as the Audit Committee.

The Statutory Auditors and Audit Committee of the Board regularly reviews significant audit findings covering operational, financial and other areas and provides guidance on internal controls.

## VIGILANCE ACTIVITIES AND INTITIAIVES

The Vigilance function with the NBCC (India) Ltd., is an integral part of the Management. It is the nodal section for handling all Vigilance matters of the NBCC. It is believed that with best practices, adequate controls and transparency in place, decisions will be taken in a professional, efficient and effective manner and same would be consistent, leading to good governance and corporate excellence. The Vigilance Division of Corporation is under the charge of Chief Vigilance Officer (of the rank of Joint Secretary).

NBCC has observed 'Vigilance Awareness Week' with full enthusiasm from October 26 to November 1, 2021 on the theme "Independent India @ 75: Self Reliance with Integrity". The week-long awareness campaign was lined up with insightful interactive sessions on the theme, relevant workshops & competitions to generate awareness on vigilance administration among employees.

Information of Vigilance cases, required pursuant to Office memorandum issued by Ministry of Parliamentary Affairs vide its letter dated F. No. 28(1)2016-Leg.I, Dated January 24, 2018, the details of status of Cases during the FY 2021-2022:-

S.No.	Status of Cases	No. of Cases	Nature of Cases
1	Number of Cases at the beginning of Financial year 2021-22	24	The nature of cases/ complaints are normally tender related, procedural lapses and financial irregularities related matters
2	Number of Cases received during the Financial year 2021-22	88	
3	Number of Cases disposed off during the Financial year 2021-22	92	
4	Number of Cases Pending at the end of the Financial year 2021-22	20	

After investigation of complaints, where lapses/ irregularities are established, the disciplinary proceedings are initiated against the delinquent employees.

Further, with an ultimate aim of eradicating corruption in the Corporation, a four pronged strategy is followed which has also been appropriately incorporated in the Annual Action Plan relating to anti-corruption measures:

- Preventive Vigilance
- Detective Vigilance and Surveillance
- Punitive Vigilance
- Use of IT innovations to curb malpractices and ensure transparency.

### Systemic Improvement Undertaken:

- APR in respect of all employees in A&B category has been uploaded on the website for promoting transparency.
- Implementation of Provision of EMD Release Payment Voucher.
- Streamlining of financial power six months prior to superannuation of officers holding the key positions is one more initiative taken to improve transparency.



- Online Probation Confirmation System is now operational
- In order to ensure paperless working by using e-office, system has been introduced to restrict the movement of physical papers from Central Dispatch to various Division/ Department/Sections.
- Capital Budget Monitoring for Company as a whole on real time basis. Client Bank Guarantee Report.

## Vigil Mechanism/Whistle Blower Policy

The 'NBCC Whistle Blower Policy' has been formulated to seek (i) to ensure greater transparency in all aspects of the Company's functioning by formulating a procedure for further enabling employees to bring to the attention of Company incidents of improper activities or violation of the company's Service(conduct) Rules and the Code of Business Conduct & Ethics for Board Members and Senior Management and (ii) to provide necessary safe-guards for protection of employees from reprisals of victimization for whistle blowing in good faith. A vigil mechanism for directors and employees to report genuine concern about unethical behavior, actual or suspected fraud or violation to the Company's Code of Conduct has been established which includes the duly adopted Whistle Blower Policy, uploaded on the Company's website at the link <http://www.nbccindia.com/webEnglish/policies>

## Investors Relations Cell

Your Company is committed to providing timely, accurate and comprehensive information relevant to all aspects of our operations and in compliance with SEBI regulations. The purpose of the Investor Relations Policy is to ensure transparent and fair information dissemination. The Company recognizes that effective communication with investors assists in development and maintenance of an informed market in the Company's securities and enhances corporate governance by encouraging a culture of transparency in relation to the Company's corporate activities and proposals.

As per the guidelines issued by Department of Investment and Public Asset Management (DIPAM), Ministry of Finance, Government of India, on Investor Relations for Listed Central Public Sector Enterprises, the Company has been organising/ participating in various Investors Conferences / Conference calls in order to communicate with stakeholders, to enhance and strengthen its corporate governance & investor relations and to develop a strong bond with stakeholders.

The Company maintains a corporate website (<http://www.nbccindia.in>). The Company's business developments, financial reports, announcements, analyst meet & Investor conferences schedules, news releases and other information are posted on the corporate website. Both current information and archives of previously released information including presentation slides and announcements can be found under the "Investors" section of the corporate website. The Company keeps investors and the market fully equipped with the information that may have a material effect on the price or value of the Company's securities by timely disclosure of information through Stock Exchanges.

## Corporate Communication

The division during the year has strived to integrate Corporate Communication activities with the company's overall vision and strategy in order to serve the interest of all external and internal stakeholders and reinforce the positive corporate image of the company. The division accomplished number of activities during the period and major ones include:

- Extensive news coverage in print, electronic and online and social media by way of releasing Press Releases, creatives, text contents, pictures.
- In-house content management for scheduled calendar events, Earth Day, Environment Day, Public Sector Day, Women's Day and national festivals etc.
- Brand building exercises for the company by putting out advertisements, information, infographics etc. in print & electronic media highlighting the achievements of the Company.
- Organizing Interviews, Press Meets.
- Leveraging the social media platforms like Facebook, Twitter, and YouTube for extensive brand building and disseminating important information and achievements of the company.
- Content generation, designing, editing & co-ordination of Printing of Annual Reports of NBCC and its subsidiaries, Content Writing, Editing

- Providing support for in-house events and activities such as Foundation Day, Annual General Meetings, Vigilance Week and other such events.
- Website content development and regular updation of information on the platform.
- Creative design work meant for dissemination through Social Media platforms.

## Auditors and Auditor's Report

### Statutory Auditors

M/s Dhawan & Co., Chartered Accountants, was appointed as Statutory Auditors for the financial year 2021-22 by the Comptroller & Auditor General of India (C&AG). The notes on Standalone financial statement referred in the Auditor's Report are self-explanatory and do not call for any further comments. The Auditors' Report is attached with financial statements and forms part of this Annual Report. However, Statutory Auditor placed a qualified Audit Report on Consolidated financial Statement before the Board of Directors forming part of this Annual Report.

### Cost Auditors

The Company has prepared and maintained cost records as specified under Section 148 of The Companies Act 2013. The cost audit report for the FY 2020-21 has been filed within the prescribed timeline with MCA.

The Board has appointed M/s Chandra Wadhwa & Co., Cost Accountants (FRN 000239), to audit cost records of the Company for the FY 2021-22.

### Secretarial Auditors

During the FY 2021-22 your company has appointed M/s P. C. Jain, Practicing Company Secretary, to conduct Secretarial Audit for the FY 2021-22. The Secretarial Audit Report for the financial year ended 31st March, 2022 is at **Annexure-V**. Further, the Secretarial Audit Report of Material Subsidiary companies as per SEBI (LODR) 2015 forms part of this Annual Report.

The Secretarial Audit Report contains following observations:

- 1) Under Regulation 17(10) & 25(4) of the Securities and Exchange Board of India (Listing Obligations and Disclosure requirements) Regulations, 2015, the company has not carried out the performance evaluation of the directors.
- 2) The composition of the Board of Directors did not comprise with sufficient number of Independent Directors as required under regulation 17(1)(a) and 17(1)(b) of the SEBI (LODR) Regulation, 2015, Section 149 of the Companies Act, 2013 read with the Companies (Appointment and Qualifications of Directors) Rules, 2014 and Para 3.1.2 and 3.1.4 of DPE Guidelines on Corporate Governance of CPSEs, 2010.
- 3) The composition of the Audit Committee was not in accordance with the requirement of Regulation 18(1) (b) and 18(2) (b) of SEBI LODR Regulation, 2015, Section 177 of the Companies Act, 2013 and Para 4.1.1 of DPE Guidelines on Corporate Governance of CPSEs, 2010.
- 4) The composition of the Nomination and Remuneration Committee was not in accordance with the requirement of Regulation 19(1)(c) with the requirement of SEBI (LODR) Regulation, 2015 and Section 178 of the Companies Act, 2013.

### Comments of C&AG

Comptroller & Auditor General of India (C&AG) have given "NIL" comments on the financial statements (standalone and consolidated) of the Company for the FY 2021-22, forming part of this Report.

### Audit Committee

During the FY 2021-22, NBCC's Audit Committee comprises of Dr. Jyoti Kiran Shukla (Chairperson), Shri Asim Misra (Member), Sh. Meghijbhai Chavda (Member), Sh. Shyam Sunder Dubey (Member) and Shri TLN Reddy (Member).

### Number of Meeting of Board of Directors

Pursuant to the Companies Act, 2013 and the Rules framed there under, 24 (Twenty Four) Board meetings were held in the

financial year 2021-22. The details of the meeting are at **Annexure-II** i.e. Corporate Governance Report forming part of this Annual Report.

## Board of Directors and Key Managerial Personnel

### Appointments/Cessations

During the FY 2021-22, following appointments and cessations were made:

S.No.	Name	Appointment	Cessation
1.	Shri Neelesh Shah, Director (Projects)	-	31.05.2021
2.	Shri Rajendra Chaudhari, Director (Commercial)	-	10.06.2021
3.	Shri TLN Reddy, Director (Projects) - Additional Charge	11.11.2021	-
3.	Shri Rajeev Kumar (Independent Director)	24.12.2021	-
4.	Shri Raghavendra Sharma (Independent Director)	24.12.2021	15.03.2022
5.	Shri Meghji Bhai Chavda (Independent Director)	24.12.2021	-
6.	Shri Bhimrao panda Bhosale (Independent Director)	24.12.2021	-
7.	Shri Asim Misra (Independent Director)	24.12.2021	-

The strength of the Board of Directors of NBCC as on March 31, 2022 was Ten (10), comprising of Three (3) Executive Directors (including CMD), two (2) Government Nominee Directors and Five (5) Independent Directors.

- During the financial year 2021-22, the Ministry of Housing and Urban Affairs (MoHUA) vide Office Order No: O-17034/42/2021-PS (e-9118230) dated November 10, 2021 entrusted the additional charge of the post of Director (Projects), NBCC (India) Limited to Shri Tadi Lakshmi Narayan Reddy, Managing Director (HSCL) for a period of one year w.e.f. June 01, 2021 or till a regular incumbent joins the post or until further orders, whichever is the earliest. Accordingly, Shri Tadi Lakshmi Narayan Reddy, Managing Director (HSCL) has assumed the additional charge of Director (Projects) of NBCC (India) Limited w.e.f. November 11, 2021 and appointed as Whole-time Director(Director-Projects) of the Company with effect from the assumption of charge subject to approval of shareholders in Annual General Meeting. The tenure of Shri Reddy ended on May 31, 2022. Further, the Ministry of Housing and Urban Affairs (MoHUA) vide Office Order No: O-17034/42/2021-PS dated July 27, 2022, extended additional charge of the post of Director (Projects), NBCC to Shri Tadi Lakshmi Narayan Reddy, MD-HSCL for a period of six months w.e.f. 01.06.2022 or till a regular incumbent joins the post or until further orders, whichever is the earliest. Accordingly, Shri Reddy was appointed as Director (Projects) w.e.f. July 27, 2022 by Board of Directors.
- Further, Dr. Jyoti Kiran Shukla (Independent Director) has been ceased from the Company w.e.f. July 17, 2022.

The Independent Director, in the opinion of the Board, appointed during the FY 2021-22 possess integrity, requisite expertise and experience.

### Details of Key Managerial Personnel

The following are the Key Managerial Personnel of the Company for the FY 2021-22 are:

- Shri Pawan Kumar Gupta, Chairman & Managing Director
- Smt. B K Sokhey, Director (Finance) & CFO
- Smt. Deepti Gambhir, Company Secretary

The Ministry of Corporate Affairs has vide its notification dated June 05, 2015 notified the Exemptions to Government Companies from the provisions of the Companies Act, 2013, which inter-alia provides that Sec. 134(3) (p) regarding statement on formal annual evaluation shall not apply to Government Companies in case the Directors are evaluated by the Ministry which is administratively in-charge of the company as per its own evaluation methodology.

Further, in line with aforementioned exemptions, Sub-Sections (2), (3) & (4) of Sec. 178 regarding appointment, performance evaluation and remuneration shall not apply to Directors of Government Companies.

## Declaration by Independent Director

All the Independent Directors appointed during the FY 2021-22 have met the requirements specified under Section 149(6) of the Companies Act, 2013 for holding the position of Independent Director' and necessary declaration from each Independent Director under Section 149 (7) of the Companies Act, 2013 and Regulation 25 of SEBI (LODR) Regulations, 2015 was received.

## Training of Directors

Your Company undertakes on-boarding training for its Independent Directors to initiate them to the organization and its various operations including strategy, operations, organization structure, human resource, technology, risk management etc.

During the FY 2021-22, Your Company has conducted the familiarization programme and provided them outbound trainings to make them abreast about the latest developments in Corporate Governance to gain deeper insights into their roles and responsibilities.

Further, the Company also invests in the learning of Board-level executives through seminars and conferences held in association with reputed institutions.

The company has made the arrangement for internal training/outbound trainings of Independent Directors. The Company's policy on Directors' Training can be accessed on the corporate website at the link, <http://www.nbccindia.com/webEnglish/policies>.

## ANNUAL RETURN

A copy of the Annual Return required under section 92 of the Companies Act, 2013, would be placed at the website of the company at <https://www.nbccindia.com/webEnglish/announcementNotices>.

## BUSINESS RESPONSIBILITY REPORT

The BRR describes the initiatives taken by the Company from social, environmental and governance perspectives. As a socially-responsible organization, NBCC conducts all its business activities in complete respect of the environment and society, and in line with its Corporate Governance guidelines. A detailed Business Responsibility Report is enclosed as **Annexure-VI**.

## RESEARCH & DEVELOPMENT

The Research and Development (R&D) Policy of NBCC is:-

- To provide a framework for the development of a research culture within NBCC, to improve research performance and to achieve high quality technology outputs.
- To promote R&D activities as complimentary to construction activities so as to improve the quality of work and sustainability.
- To contribute towards creation of wealth and well-being of the company and further the construction sector as a whole.
- To be supportive of the organization's aspiration to be a world class Construction Company.

NBCC's all new projects are conceived/conceptualized in line with Bureau of Energy Efficiency (BEE) and GRIHA norms. Some of the Green Buildings executed by the NBCC are:-

- Vanijya Bhawan , Delhi - GRIHA 3-Star rating
- SPG Dwarka – LEED Platinum rating.
- Garvi Gujarat Sadan - GRIHA 3-star rating.
- New Madhya Pradesh Bhawan - GRIHA 3-Star rating
- Central Information Commission Headquarters - GRIHA 4-star rating.
- Income Tax office, Lucknow - GRIHA 3-star rating.
- NIA Headquarters, Delhi - GRIHA 3-star rating.
- MSTC Corporate Office, Kolkata - GRIHA 3-star rating.

- India's first and largest Green Home Campus at New Moti Bagh- IGBC-LEED Silver rating.
- National Institute for Solar Energy (NISE), Gurugram - GRIHA 5-star rating.
- Indian Institute of Corporate Affairs, Manesar- LEED Gold rating.
- Civil Services Officers Institute (CSOI) New Delhi - GRIHA 3-Star rating.
- Coal India Building Headquarters, Kolkata (WB) - GRIHA 4-Star rating.
- Central Bureau of Investigation (CBI) H.Q. – LEED Silver rating.
- Group Head Quarter for CISF at Ahmadabad - GRIHA 3-Star rating.

Besides the above, NBCC has setup a C&D waste recycling plant at the East Kidwai Nagar redevelopment for the manufacturing of bricks, which have been used in the project.

## A) Conservation of Energy:

### i. Steps undertaken or impact on direction of Conservation of Energy and absorption of technology, threats, Risk and Concern:

- NBCC has signed a Memorandum of Understanding (MoU) on December 18, 2017 with the Energy and Resources Institute (TERI) for the period of 5 years. Under the MoU, TERI will be providing advice and consultancy to NBCC on identifying solutions for sustainable development and implementation of GRIHA for new projects. TERI will also be assisting NBCC in formulating sustainable development policy and long term sustainable development plan. Further, it will be giving consultancy for conducting environment assessment and energy management in the existing projects among others.

### ii. Steps taken by the Company for utilizing alternative sources of energy:

- Installation of Roof Top solar power panels, solar heater, solar street lighting etc.

### iii. Capital investment on energy conservation equipments:

- As most of the projects executed by NBCC are in line with the GRIHA norms, the equipments used are all energy efficient.
- Installation of LED based lighting in all NBCC Buildings.

## B) TECHNOLOGY ABSORPTION:-

### i) The efforts made towards technology absorption:

- Presentations of new products and innovative technologies of best in class companies are being organized.

### ii) The benefits derived like product improvement, cost reduction, product development or import substitution:

- Awareness about the new technologies and products is being imparted to the senior management for utilizing the same in the projects.
- A circular has been issued for adoption of 54 nos. innovative technologies for the benefits of time saving, social benefits and environmental benefits.
- A laboratory on Durable Construction testing has been set up for durable construction, testing, durability investigation and durability assessment of reinforced Concrete and masonry structures.

### iii) In case of imported technology- NA

### iv) Expenditure incurred on R&D activities in the FY 2021-22 was **Rs. 26.11 Lakh.**

## C) Foreign Exchange Earnings and Out-go

The details of foreign exchange earnings or out-go during the period under review are as under:

Foreign Exchange Earning: Rs. 224,11,26,640/-

Foreign Exchange Outgo: Rs. 28,60,81,316/-

## PROGRESSIVE USE OF HINDI

The provisions of the Official Language Policy of the Government of India have been implemented in the company. Employees are encouraged to do their official work in Hindi. In the company, schemes like Hindi Noting-Drafting Incentive Scheme, Hindi Dictation Incentive Schemes etc. of the Department of Official Language, Ministry of Home Affairs have been implemented in which employees participate. Apart from this, In order to encourage the employees to do official work in Hindi more and more, an internal competition named Quarterly “**Hindi Vyavhar Pratiyogita**” has also been implemented for ‘A’, ‘B’ and ‘C’ Region. During the year, several efforts have been made in the company towards increasing the progressive use of Hindi. During the year 2021-22, quarterly meetings of Official Language Implementation Committee (OLIC) were organized regularly to review the progressive use of Official Language Hindi in the Company.

During the year, your Company organized Hindi workshops to promote official use of Hindi typing, Unicode, Hindi noting and drafting etc. in which participants from Corporate Office, RBG, SBG and Zonal Offices participated.

Hindi Pakhwada was organized from September 01, 2021 to September 14, 2021 with the objective to increase use of Hindi in official work in the corporate office. During this period, online Hindi quiz competition based on “Azadi Ka Amrit Mahotsav” and official language was organized from 03rd September to 09th September, 2021 in which the employees actively took part.

As per the directions of the Department of Official Language, Ministry of Home Affairs, a saransh digital board was installed at NBCC's office at Pragati Vihar in which daily one Hindi word and its English meaning and epigram of great men etc. are displayed.

NBCC (India) Limited was conferred with the highest and prestigious Rajbhasha Kirti Award for the year 2020-21 in the Public Sector Undertaking category of Region 'A' for its outstanding performance in the field of Official Language in a grand ceremony held at Vigyan Bhawan on 14th September, 2021 in the august presence of Hon'ble Home & Cooperation Minister Shri Amit Shah, Hon'ble State Home Minister Shri Nityanand Rai, Shri Ajay Kumar Mishra and Shri Nisith Pramanik.

## RIGHT TO INFORMATION

Right to Information (RTI) Act, 2005 has empowered the Indian citizen to access information from public authorities, resulting in transparency and accountability to the working of the authorities. Your Company has appropriate mechanism to provide information to citizens under the provisions of Right to Information (RTI) Act, 2005.

The status of RTI received during the year 2021-22 is as follows:

(In Nos.)

RTI Application received	RTI applications				Pending Applications
	Rejected	Information provided	Transferred to other public Authority	Returned to Applicant	
412	1	293	15	0	103

## Significant and Material Orders

There is no significant and material orders during the financial year 2021-22.

## Insolvency and Bankruptcy Code, 2016

During the FY 2021-22, no application made or any proceeding pending under the Insolvency and Bankruptcy Code 2016.

However, one wholly owned subsidiary Company of NBCC i.e. NBCC Engineering & Consultancy Limited (NECL) has been wound-up by liquidator through voluntary winding-up under section 59 of the Insolvency and Bankruptcy Code, 2016 and an application was filed before Hon'ble NCLT for dissolution order of the Company. The order of Hon'ble NCLT for dissolution of the Company is awaited.

## Reporting of frauds by Auditors

During the FY 2021-22, neither the statutory auditors nor the secretarial auditor has reported to the audit committee, under Section 143 (12) of the Companies Act, 2013, any instances of fraud committed against your Company.

## One time settlement and valuation

During the financial year 2021-22, no event has taken place that give rise to reporting of details w.r.t. difference between amount of the valuation done at the time of onetime settlement and the valuation done while taking loan from the Banks or Financial Institutions.

## Particulars of Employees

The provisions of Section 134(3)(e) of the Act are not applicable to a Government Company. Consequently, details on Company's policy on Directors' appointment and other matters as required under Section 178 (3) of the Act, are not required.

Similarly, Section 197 of the Act is also exempt for a Government Company. Consequently, there is no requirement of disclosure of the ratio of the remuneration of each Director to the median employees remuneration and other such details, including the statement showing the names and other particulars of every employee of the Company, who if employed throughout / part of the financial year, was in receipt of remuneration in excess of the limits set out in the rules are not provided in terms of Section 197 (12) of the Act read with Rule 5 (1) / (2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

## GENERAL:

Directors hereby state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review:

1. There was no issue of shares under ESOS to the employees.
2. Neither the Chairman & Managing Director nor the Whole Time Directors (except Shri TLN Reddy - Director (Projects) - Additional Charge, who is Managing Director of HSCL, the subsidiary company) received any remuneration or commission from the subsidiary companies.
3. The company is compliant of the Secretarial Standards issued by the ICSI from time to time.
4. All directions issued by the Government of India during FY 2021-22 have been duly complied with by the Company.

DIVIDEND DISTRIBUTION POLICY	<a href="https://www.nbccindia.in/pdfData/policies/DividendDistributionPolicy.pdf">https://www.nbccindia.in/pdfData/policies/DividendDistributionPolicy.pdf</a>
NBCC WHISTLE BLOWER POLICY	<a href="https://www.nbccindia.in/pdfData/policies/NBCC%20WHISTLE%20BLOWER%20POLICY.pdf">https://www.nbccindia.in/pdfData/policies/NBCC%20WHISTLE%20BLOWER%20POLICY.pdf</a>
CSR & SD POLICY	<a href="https://www.nbccindia.in/pdfData/policies/CSR%20and%20SD%20Policy%202021%20updated.pdf">https://www.nbccindia.in/pdfData/policies/CSR%20and%20SD%20Policy%202021%20updated.pdf</a>
RELATED PARTY TRANSACTION POLICY	<a href="https://www.nbccindia.in/pdfData/policies/NBCC_RPT_Policy_01.04.2019.pdf">https://www.nbccindia.in/pdfData/policies/NBCC_RPT_Policy_01.04.2019.pdf</a>
TRAINING OF DIRECTORS	<a href="https://www.nbccindia.in/pdfData/policies/Training%20of%20BOD.pdf">https://www.nbccindia.in/pdfData/policies/Training%20of%20BOD.pdf</a>
NBCC POLICY ON DETERMINATION OF MATERIALITY OF EVENT/ INFORMATIONS	<a href="https://www.nbccindia.in/pdfData/policies/NBCC%20Policy%20on%20Determination%20of%20Materiality%20of%20Event%20or%20Information.pdf">https://www.nbccindia.in/pdfData/policies/NBCC%20Policy%20on%20Determination%20of%20Materiality%20of%20Event%20or%20Information.pdf</a>
NBCC POLICY ON MATERIAL SUBSIDIARIES	<a href="https://www.nbccindia.in/pdfData/policies/NBCC%20Policy%20on%20Material%20Subsidiaries_06_08_2019.pdf">https://www.nbccindia.in/pdfData/policies/NBCC%20Policy%20on%20Material%20Subsidiaries_06_08_2019.pdf</a>
POLICY ON DIVERSITY OF BOARD OF DIRECTORS	<a href="https://www.nbccindia.in/pdfData/policies/Policy_on_board_of_diversity.pdf">https://www.nbccindia.in/pdfData/policies/Policy_on_board_of_diversity.pdf</a>

5. The company have prepared the policies as required under the Companies Act 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The link of the major policies on the website is given hereunder.

## ACKNOWLEDGEMENT

The Directors of your Company acknowledge and appreciate the co-operation received and support received from the Government of India, State Governments, different ministries particularly Administrative Ministry i.e. Ministry of Housing and Urban Affairs, DPE and MCA.

The Board also appreciates the contribution of contractors, vendors and consultants in the implementation of various projects of the Company. Your Directors thank all share-owners, business partners and all members of the NBCC Family for their faith, trust and confidence reposed in the Board. We wish to place on record our appreciation for the untiring efforts and contributions made by the employees at all levels to ensure that the company continues to grow and excel.

On Behalf of the Board of Directors

**Sd/-**  
**Pawan Kumar Gupta**  
Chairman & Managing Director  
(DIN: 07698337)

Place: New Delhi  
Dated: September 05, 2022



## MANAGEMENT DISCUSSION AND ANALYSIS REPORT

### Global Economy

In the Financial Year 2021-22, the world experiences inspiring as well as concerning times. After the disaster of Covid-19 pandemic, the world has been going through other global issues like the economic crisis, the breakout of Russia-Ukraine war which multiplied the growing instability in the global financial and infrastructure markets. The growth opportunities have been surrounded by various risks and uncertainties, and the ensuing times would test the character of the world in managing multiple challenges at the same time.

The economic situation across the world was showing steady recovery but return & continuity of Covid-19 pandemic in some part and commencement of Russia-Ukraine war have impacted this recovery. April edition of the World Economic Outlook highlighted that the ongoing conflict in Ukraine has “severely set back” global economic recovery. As per IMF, global growth is projected to slow from an estimated 6.1 percent in 2021 to 3.6 percent in 2022 and 2023. This is 0.8 and 0.2 percentage points lower for 2022 and 2023 than projected in January. World Bank in its Global Economic Prospects report published in June 2022, has lowered global growth forecast for calendar year 2022 to 2.9 per cent from 4.1 per cent. World Bank reported that Global median headline CPI inflation rose to 7.8 percent (y/y) in April 2022, its highest level since 2008.

Due to Russia-Ukraine war, the increasing uncertainties and supply chain pressures have resulted in a world-wide inflationary environment. The World Economy saw serious Supply disruptions, rising food, energy and crude prices have pushed the inflation to record levels and in certain cases to decades' high levels. Further, repercussions from the war situation and sanctions, and the unpredictable path of the pandemic, with increased danger of stagflation, i.e., high inflation and weak growth. Targeted reforms and relief measures included focus on Infrastructure, healthcare, financial management for governments worldwide.

The high inflationary environment has forced the Central Banks to increase interest rates. On 4 May 2022, the US Fed hiked the base rates by 50 bps, which was one of the biggest hikes in the last two decades. According to a World Bank report, the pace of global economic recovery is expected to slow in the near term as recurring pandemic waves disrupt domestic activity, supply bottlenecks continue and policy support is withdrawn.

### Indian Economy

The Indian economy shown a encouraging recovery during the Financial Year 2021-22. Indian economy was one of the key contributor of global economic recovery with a healthy growth rate. The infrastructure and Health Sector have become priority for the government of India. Improving Health and transport infrastructure facility are critical need to the public at large. India is on the way to become the world's third largest construction market by 2022.

However, due to adverse economic conditions and rising inflations, growth in the Indian economy has been adversely impacted. As per IMF reports, the GDP forecast for India has been slashed to 8.2% for FY 2022-23 from 9% earlier. The reasons was attributed to higher oil and commodity prices. The Reserve Bank of India (RBI) has also raised the benchmark repo rates in line with the global trends. In India, rising inflationary pressures led to an unscheduled policy rate hike in May & June 2022.

According to the provisional estimates released by the National Statistical Office (NSO) on May 31, 2022, India's real gross domestic product (GDP) growth during 2021-22 is estimated at 8.7 percent as compared to a contraction of 6.6 percent in 2020-21.

However, the underlying fundamentals for Indian Economy appear to be strong and are expected to grow through with these difficult times. A encouraging and continuous efforts for improving infrastructure and increased investment in manufacturing Sector would accelerate the recovery and growth in the overall economy.

The Indian economy showed positive indications of high growth on the back of numerous initiatives and reform measures undertaken by the Central Government and state governments. In addition to favourable macro-factors, increasing public and private investment spending initiatives undertaken by the Government to boost growth in capital expenditure is be instrumental in driving the country's long-term growth agenda.

## Industry Overview (Structure and Developments)

The Government has taken significant measures by increasing the capital expenditure allocation for infrastructure projects through budgetary reforms. Besides, the Government is taking pro-active initiatives to unlock stuck and stalled investments in the core and infrastructure projects, revive investments from the private sector by reforming policy environment, improve ease of doing business and accelerate project related approvals.

The Central Government continued its focus on boosting availability of affordable homes under the Pradhan Mantri Awas Yojana (PMAY). The establishment of the Special Window for Affordable and Mid-Income Housing (SWAMIH) fund proved beneficial in enabling completion of stuck projects by providing last mile funding for such projects. The predominant theme informing this year's budget is its unprecedented focus on the creation and augmentation of physical and digital infrastructure, not only by the Union Government, but also in terms of support and incentives for the states to ramp up the pace of infrastructure creation.

The Union Budget 2022-23, being presented as a blueprint to lay the foundation and steer the economy for the next 25 years. The Budget document has identified four priorities (i) Development of infrastructure through PM Gati Shakti, (ii) Productivity Enhancement through creating conducive environment for business, skill development, (iii) More inclusive development through the development of agriculture, employment (iv) Financing Investment through Public sector with the active participation of private sector (Government of India, 2022). Since last Union Budget 2021-2022, the government has relied on infrastructure development to expedite the growth of the pandemic ravaged economy.

As high-quality public infrastructure plays a crucial role in supporting economic growth, generating jobs, and improving citizens' well-being, the Pradhan Mantri Gati Shakti is an initiative to boost the physical infrastructure of the economy through seven engines, namely (a) Roads, (b) Railways, (c) Airports/Aviation, (d) Ports, (e) Mass Transport, (f) Waterways, and (g) Logistics Infrastructure.

Housing for all: Affordable housing for all does not only ensure the quality of living of people in a country; the construction and use of decent housing affect economic development through its impact on employment, savings, investment, and labour productivity. To meet the challenge of accommodating the increasing population with proper housing, the government has launched the 'Housing for All by 2022' scheme in 2015 to provide assistance for the construction of houses. The Union Budget 2022-2023 has allocated an outlay of Rs. 48,000 crore under the Pradhan Mantri Awas Yojana to target the construction of 80 lakh homes to facilitate access to affordable housing.

## BUSINESS OVERVIEW: NBCC'S CORE ACTIVITIES/STRENGTH

NBCC, a "Navratna" CPSE, of the Government of India is under the administrative control of Ministry of Housing and Urban Affairs. Having walked through 62 years of business, its core activities comprise of three verticals namely:

- (i) Project Management Consultancy (PMC),
- (ii) Engineering Procurement and Construction (EPC), and
- (iii) Real Estate.

### Project Management Consultancy (PMC)

NBCC executes its PMC projects across in wide gamut of construction field at a fixed agency charge, which inter-alia includes civil construction projects such as hospitals, educational institutes, residential complexes, commercial complexes, border fencing, etc., infrastructure projects such as solid waste management schemes, water storage solutions, roads, drainage systems, water supply systems, etc.

The other major component in PMC segment is the Company's unique re-development model of business, on self revenue generation basis which established NBCC, as a leader in the construction sector, wherein government provides land for re-development, on which funds are generated by commercializing part of the land, and the receipts are utilized for the re-development of the project.

### Engineering Procurement and Construction (EPC)

NBCC's EPC services include project conceptualization, feasibility studies, detailed project reports, engineering, tender specifications and various packages covering basic and detailed engineering, review of projects, procurement, construction drawings, commissioning, testing and handing over of project to clients in ready-to-use i.e. in functional condition.

NBCC's has been operating in Infrastructure segment, executing a diverse range of projects like chimneys, cooling towers, coal handling plants, roads, TV towers, airports, runways etc.

## Real Estate

It was in year 1988, when NBCC entered the Real Estate segment. NBCC, a leader in the construction sector, has been playing a vital role in execution of residential and commercial projects as well as many institutional projects wherein it either acquires land parcel or enters into JV or Consortium with other leading players.

The development and management of real estate sector has emerged as a critical and crucial part of the larger Indian construction space. However, the real estate sector has been going through a challenging phase in the last few years. Many real estate developers have failed and are undergoing liquidation process.

Recently, Hon'ble Supreme Court has appointed NBCC as implementing agency for the stalled projects of Amrapali Group. NBCC, a Government Navratna Company and a leader in the construction segment, is looked upon as a vital and trustable agency by home buyers in executing stalled projects of real estate developers.

## Overseas Operations

NBCC ventured into Overseas Operations in the year 1977, executing projects of diverse nature in countries such as Libya, Iraq, Yemen, Nepal, Maldives, Mauritius, Turkey, Botswana.

Presently, the Company has its presence in Mauritius, Maldives, Seychelles & Dubai and Future plan is Burundi, Malawi, Sierra Leone, Eswatini (erstwhile Swaziland) implementing various projects and earning consistent revenue. To further its prospects overseas, the company has also entered into MoUs with JSV Belzarubezhstroy for Joint Participation in the upcoming Infrastructure and Energy Development Projects in India & Republic of Belarus.

NBCC has secured biggest ever order in overseas market, financed by Exim Bank of India under Buyers credit scheme. In Buyer's credit Programme of the Export-Import Bank of India (Exim Bank) under Government of India (GOI)'s National Export Insurance Account (NEIA), Sovereign governments and their nominated government owned entities are eligible for financing their import of eligible goods and services from India on deferred payment terms. The scheme ensures competitive interest against host country's high cost of borrowing.

Some of the notable international projects successfully completed by the company include:

- Construction of Indo Maldives Friendship Faculty of Hospitality and Tourism Studies at Male Republic of Maldives.
- Renovation work of Indira Gandhi Memorial Hospital, at Male' Republic of Maldives.
- 200 Bedded Indira Gandhi Memorial Hospital, Male, Republic of Maldives
- Meer Housing Project (3600 Dwelling Units), Turkey
- Indira Gandhi Centre for Indian Culture, Phoenix, Mauritius
- New Supreme Court Building at Port Louis, Mauritius
- Social Housing Projects at Mare Tabac & Dagotiere, Mauritius
- Institute For Security & Law Enforcement Studies (ISLES) at Addu, Maldives

Some of the major international projects under execution by NBCC at present are:

- Construction of 2000 Social Housing Units in Hulhumale Maldives.
- Construction of Police Academy at Mauritius.
- Construction of Forensic Science Laboratory at Mauritius.
- Construction of National Archives & National Library at Mauritius.

## World Expo 2020

The India Pavilion at World Expo 2020 at Dubai was designed by NBCC (India) Limited through its wholly owned subsidiary in Dubai i.e. NBCC DWC LLC keeping in mind the typical trapezoidal-triangular shape of the land parcel of the India Pavilion, its accessibility and considering enhanced visibility of the India Pavilion from the common pedestrian movement corridor and in line with the Client's intention of retaining the Main Pavilion building as a centre for India Exposition, even after the completion of the World Expo 2020.

The India Pavilion at Dubai World Expo, 2020 has been constructed with the aim to showcase India's growing prowess and capabilities and provide opportunities for the growth of business and tourism, etc. India has participating in the World Expo 2020 at Dubai with the theme of "OPPURTUNITY" and showcased its initiatives such as Space technology, yoga, Health and Pharmaceuticals including Ayurveda, Arts, Culture, Tourism, Landscape, Government initiative like Make in India, Invest India, Digital India, Solar Energy sector, IT sector, Defence, MSME, Textiles, Infrastructure, Food processing and other investment opportunities.

NBCC Designed and Developed first of its kind an unique dynamic façade in the North and East elevation. The dynamic façade has been developed as a mosaic of stone-finished 623 Nos MS panels (3mm thick) capability of 360 degree independent movement along the vertical axis (structural pipe).

## OUTLOOK: THE FUTURE IS BRIGHT

NBCC is a debt free and consistently profit-making Company. It is led by a professionally experienced senior management team supported with a large pool of highly motivated and skilled employees with diverse background ranging from finance, law, projects, engineering, architecture, HR and IT over-arching expertise-areas from housing, to urban infrastructure to master plan to city development plans.

NBCC always endeavors to execute projects with world-class technology and delivers these within given time-frame. The Company has consistently improved its execution capabilities with the adoption of latest technology.

It has been a leader in the construction sector. Its unique business model for development of government colonies and its diverse exposure across businesses, segments and geographies de-risks cyclical downturns, resulting in a steady growth trajectory. NBCC takes pride in creating new generation workspaces that match global standards. The Company has the distinction of developing office projects at par with the best in the world. It has become a partner of choice for many government and nongovernment organisations.

The construction industry has been witness to a strong growth wave powered by large spends on housing, road, water supply, urban transformation etc. With the total investment in infrastructure estimated to increase significantly, the future outlook for NBCC is both positive and optimistic.

## FINANCIAL PERFORMANCE

Strengthened by robust operational performance and sound fundamentals, NBCC has posted impressive corporate results for the financial year 2021-22. Key financial highlights are as under:

(Rs in Crore)

Particulars	FY 2021-22		FY 2020-21	
	Consolidated	Standalone	Consolidated	Standalone
Total Income	7884.56	5734.20	7133.70	5120.08
Total Expenses	7496.90	5397.67	6841.23	4875.63
Share of profit/(Loss) in joint venture (net of Tax)	0.03	-	(0.20)	-
PBT (after exceptional items)	314.74	236.73	292.27	244.45
PAT	237.93	182.86	240.10	201.74

The Board of Directors of the Company have recommended a final dividend of Rs 0.50/- per equity share of Rs 1/- each (i.e. @ 50%) for the FY 2021-22 subject to the approval of the shareholders in the ensuing annual general meeting of the Company.

### Segment-wise Performance:

Segment-wise performance of the Company is as under:

(Rs in Crore)

Particulars	Consolidated		Standalone	
	Year Ended on		Year Ended on	
	31.03.2022	31.03.2021	31.03.2022	31.03.2021
	Audited	Audited	Audited	Audited
<b>1. Segment Revenue</b>				
(a) PMC	6959.82	6408.42	4976.62	4540.57
(b) Real Estate	116.43	94.64	116.43	94.64
(c) EPC	498.64	358.22	371.57	248.03
<b>Total</b>	<b>7574.89</b>	<b>6861.28</b>	<b>5464.63</b>	<b>4883.24</b>
Less: Inter Segment Revenue	-	-	-	-
<b>Net sales/Income From Operations</b>	<b>7574.89</b>	<b>6861.28</b>	<b>5464.63</b>	<b>4883.24</b>
<b>2. Segment Results (Profit before tax)</b>				
(a) PMC	300.10	256.21	218.62	198.70
(b) Real Estate	(70.23)	(3.41)	(70.19)	(3.13)
(c) EPC	(3.61)	18.73	(12.61)	4.93
(d) Unallocated	94.15	27.36	106.57	50.55
Less: Finance Cost	5.68	6.62	5.65	6.60
<b>Total Profit Before Tax</b>	<b>314.74</b>	<b>292.27</b>	<b>236.73</b>	<b>244.45</b>

### INVESTMENTS IN SUBSIDIARIES AND ASSOCIATES

At the end of the financial year ended 31st March, 2022, NBCC has following subsidiaries and joint venture companies:

Name of the Company	Category	Investment (%)
NBCC Services Limited	Wholly Owned Subsidiary	100
NBCC International Limited	Wholly Owned Subsidiary	100
NBCC Environment Engineering Limited	Wholly Owned Subsidiary	100
HSCC (India) Limited	Wholly Owned Subsidiary	100
NBCC Engineering and Consultancy Ltd	Wholly Owned Subsidiary	100
Hindustan Steelworks Construction Limited	Subsidiary	51
NBCC Gulf LLC	Foreign subsidiary	70
NBCC DWC-LLC	Foreign Wholly Owned Subsidiary	100
Real Estate Development & Construction Corporation of Rajasthan Ltd.	Joint Venture	50

Besides, there are non-incorporated JVs also i.e. NBCC-AB JV (50%) and NBCC-MHG JV (50%)

**Notes:**

- NBCC Gulf LLC was voluntary liquidated on June 20, 2021.
- NBCC Engineering and Consultancy Ltd has completed its voluntary winding up and dissolution order for the same from Hon'ble NCLT is awaited.
- Merger of NBCC (India) Limited with NBCC International Limited & NBCC Environment Engineering Limited has been withdrawn and it has been decided to close NBCC International Limited and NBCC Environment Engineering Limited through Voluntary winding-up
- The Company has won arbitration award in respect of disputes with JV partner M/s R.K. Millen & Co. (India) Private Limited. The award is partially realised and the amount of investment in JV has been adjusted against it in the year 2019-20. The dissolution of the defunct partnership shall be pursued after receiving award amount in full.

**Related Party Disclosure:**

Sr. No.	In the accounts of	Disclosures of amounts at the year end and the maximum amount of loans/ advances/ Investments outstanding during the year
1	Holding Company	<ul style="list-style-type: none"> <li>• Loans and advances in the nature of loans to subsidiaries by name and amount: NIL</li> <li>• Loans and advances in the nature of loans to associates by name and amount: NIL</li> <li>• Loans and advances in the nature of loans to firms/companies in which directors are interested by name and amount: NIL</li> </ul>
2	Subsidiary	Same disclosures as applicable to the parent company in the accounts of subsidiary company
3	Holding Company	Investments by the loanee in the shares of parent company and subsidiary company, when the company has made a loan or advance in the nature of loan: NA

For the purpose of above disclosures directors' interest shall have the same meaning as given in section 184 of The Companies Act, 2013. There is no transaction in the Company with any person or entity belonging to the promoter/promoter group which holds 10% or more shareholding in the Company.

Details of significant changes (i.e. change of 25% or more as compared to the immediately previous financial year) in key financial ratios, along-with detailed explanations are as follows:

Financial Ratios on Standalone basis				
Particulars	2021-22	2020-21	Details of Ratio	Particulars
Trade Receivable Turnover (in times)	3.37	3.25	Revenue from Operations (value of services)/ Average Trade Receivables	This ratio measures the efficiency of the Company in managing and collecting the debts and receivables. It signifies the level how frequently the Company realizes its dues.
Inventory Turnover Ratio (in times)	3.12	2.61	Cost of goods sold / Average Inventory	This ratio shows how well the Company manages its inventory levels and how frequently the Company replenishes its inventory
Interest Coverage Ratio	NA	NA	Earning for debt service/ debt service	The Company has no debt.
Current Ratio (in times)	1.01	0.98	Current Assets / Current Liabilities	This ratio shows the Company's ability to pay short-term obligations or those due within one year
Debt Equity Ratio	NA	NA	Total debt / Shareholders' equity	The Company has no debt.

Operating Profit Margin (Before Exceptional Item) (%)	2.69	1.45%	Profit Before Exceptional Item & Tax (Excluding Other Income)/ Total Income from Operation	This ratio shows how much profit the Company makes on sales/services, after paying directly attributable prime cost. This in increase more than 25% due to increase in Turnover of the company.
Net Profit Ratio (%)	3.35%	4.13%	Net profit / Revenue from operations (value of services)	Net profit margin signifies how much net income/profit is generated from its operating revenues.
Return on Net Worth (%)	10.30%	11.93%	Net Profit / Net worth (Total Equity)	ROI signifies the returns to the owners on their average investment in the Company.

## BREAKING NEW GROUNDS THROUGH RESEARCH & DEVELOPMENT

Pushing boundaries and reaching new frontiers has always integral to the larger purpose at NBCC. NBCC always endeavors to work towards innovation, introduction and improvement of services and processes.

The Research and Development (R&D) Policy of NBCC is to provide a framework for inculcating and fostering a research culture within NBCC, improve research performance and achieve high quality technology outputs. The policy promotes R&D activities as complimentary to construction activities aimed to improve the quality of work and sustainability. It contributes towards creation of wealth and well-being of the Company and further for the construction sector as a whole. It supports NBCC's aspiration of emerging and evolving into a world-class construction company.

### MoU with IIT Roorkee

NBCC has signed a Memorandum of Understanding on November 7, 2014, with Indian Institute of Technology Roorkee, for Joint Research & Development Centre at Greater Noida for "Sustainable Civil Infrastructure" wherein mutually agreed research projects are being undertaken by the faculty of IIT Roorkee and workshops, conferences and training programmes are being conducted at the Joint R&D Centre. Further, MoU has been extended for the next 5 years i.e. upto November 6, 2024.

The following sponsored research projects have been completed by various IIT with significant outcomes :

- Economising of Prefab Structures by IIT Madras
- Reduction of Water Consumption in Construction by IIT Delhi.
- Risk Management – Identification, evaluation and strategic management of risks in Infrastructure projects by IIT Delhi.
- Mechanical properties of Nano-Silica based HPC-IIT Roorkee.
- Development of Agriculture Waste based accelerator for enhanced concrete hardening- IIT Roorkee.
- Outreach activity- Modular Construction alternative of Lecture Hall complex at IIT Roorkee- IIT Roorkee.
- Recycled Aggregate Concrete, an investigation of properties and Structural applications- IIT Roorkee.
- Identification and Degradation of Emerging Contaminants in India by Advanced Oxidation and Advanced Reduction Process.
- Comparative study of conventional building foundations with foundations on treated/ reinforced ground.
- Pragmatic Approach towards using demolished concrete wastes & reclaimed asphalt pavement in Pavement Quality Concrete (PQC) Mix.
- Framework to manage construction and governance of Smart City Buildings in India.
- Lesson from Green Residential Development- case of East Kidwai Nagar and New Moti Bagh by IIT Roorkee.
- Developing an integrated framework of Green Construction practices and implementation roadmap for NBCC - IIT Roorkee.

Patent has been registered on the basis of outcome of research project **“Development of Agriculture Waste based Accelerator for Enhanced Concrete Hardening”**.

The following sponsored research projects are under progress at IITs/ Premiere Institutes/Research organization:

- Development of Self-healing concrete using bacteria, by Thapar University, Patiala.
- Development of accelerated carbonation curing procedure as an effective Carbon dioxide sequestration and water conservation technique, By Thapar University Patiala
- Seismic Safety measures for RC frame Buildings with different types of Infill panels by IIT Roorkee.
- Characterization of Manufactured Sand and its effective utilization in Construction by CSIR-CBRI Roorkee.

Patent has also been filed for a running Research Project **“Development of Self Healing Concrete Using Bacteria”**.

In addition to above “Laboratory for Sustainable materials and Durable Construction” has been set up at IIT Roorkee-NBCC R&D centre, Greater Noida for investigating durability parameters of building materials which can be used for designing long life structures and extending the life of existing structures, developing alternative low energy sustainable materials and construction techniques etc and for Durability Testings for Durability Construction and Design of Reinforced Concrete and Masonry structures.

## ECO-FRIENDLY GREEN CONSTRUCTIONS

All new projects undertaken by NBCC are conceived/conceptualized in line with the Bureau of Energy Efficiency (BEE) and GRIHA norms. Some of the 'Green' buildings executed by NBCC include:

- Vanija Bhawan, Delhi - GRIHA 3-Star rating
- SPG Dwarka – LEED Platinum rating.
- Garvi Gujarat Sadan - GRIHA 3-star rating.
- New Madhya Pradesh Bhawan - GRIHA 3-Star rating
- Central Information Commission Headquarters - GRIHA 4-star rating.
- Income Tax office, Lucknow - GRIHA 3-star rating.
- NIA Headquarters, Delhi - GRIHA 3-star rating.
- MSTC Corporate Office, Kolkata - GRIHA 3-star rating.
- India's first and largest Green Home Campus at New Moti Bagh- IGBC-LEED Silver rating.
- National Institute for Solar Energy (NISE), Gurugram - GRIHA 5 star rating.
- Indian Institute of Corporate Affairs, Manesar- LEED Gold rating.
- Civil Services Officers Institute (CSOI) New Delhi - GRIHA 3-Star rating.
- Coal India Building Headquarters, Kolkata (WB) - GRIHA 4-Star rating.
- Central Bureau of Investigation (CBI) H.Q. – LEED Silver rating.
- Group Head Quarter for CISF at Ahmedabad - GRIHA 3-Star rating.

Besides the above, NBCC had set up a C&D waste recycling plant at the East Kidwai Nagar redevelopment project, where 2 million bricks were manufactured and have been in the project itself.

## COLLABORATIONS & EXPANSIONS

NBCC is actively engaged in the development of Smart Cities. NBCC will benefit from its versatile infrastructure portfolio and its expertise. NBCC has also been appointed as Land Management Agency (LMA) by the Government of India for disposing of land / immovable assets of sick PSUs.



NBCC has taken an important initiative in this direction by collaborating with IIT, Roorkee in setting up of R&D Centre with focus on 'Sustainable Civil Infrastructure'. The centre is taking up research activities in many construction areas and aims to return benefits of research to the construction industry as well as the society at large.

The Hon'ble Supreme Court vide its order, appointed NBCC (India) Limited ("NBCC") as Project Management Consultant to complete stalled projects of the Amrapali Group.

## OPPORTUNITIES & THREATS

NBCC's unique business model as well as its redevelopment projects, proven execution with respect to quality-adherence and time-bound delivery as well as its innovation-led leadership create substantial differentiation and the Company is quite confident to hold its forte.

The potential sanctions under various projects of the Central Government such as Pradhan Mantri Awas Yojna (PMAY - urban and rural), Smart Cities, AMRUT, HRIDAY and such other schemes may create enormous opportunities for NBCC.

The huge infrastructure gaps in the country will increase the demand for construction sector. Further, rapid population growth would lead to increased pace for urbanization.

However, the actual realization of these potential opportunities would depend on the level of threats and strategies followed to counter these especially in the existing COVID-19 pandemic resulting in unforeseen economic changes across the country and world at large.

## RISKS AND CONCERNS

NBCC, established in 1960 as a Government of India Enterprise, has come a long way in serving the nation and fueling its growth engine. The coveted Navratna status conferred by the Government of India is recognition of its continuous efforts and unprecedented success story. Company's present array of operations encompass three main segments, i.e.

- Project Management Consultancy (PMC)
- Engineering, Procurement and Construction (EPC)
- Real Estate Development

NBCC understands that risk and uncertainty is an integral part of any business even in construction and Real Estate Business. The Company has a system-based approach to business risk management. NBCC management has conducted extensive internal workshops to put in place a pro-active risk management policy covering every aspect of business from internal operations, market dynamics, regulatory changes and macro-economic shocks.

It has formulated a Risk Management Policy to define a framework for identification, evaluation and mitigation of risk in the decision making process that is aligned to the pursuit of its stated strategic goals and objectives.

Govt demands better performance from all the government companies. Consequently, state and central government enterprise are diversifying into construction or real estate management and even project management consultancy in different niche areas of construction such as in steel structures, hospitals, highways, etc. This has increased competition for NBCC in PMC and Real estate verticals, exerting pressure on pricing of real estate inventory and also on PMC fee margins.

The risk management process of the Company includes systematic application of management policies, procedures and practices for clearly and correctly identifying, analyzing, evaluating, treating, monitoring, managing and taking steps to mitigate or minimize risks. These encompass Technical, Economic, Commercial, Organizational, Political risks (TECOP).

Another concern NBCC has to contend with the increasing level of competition from private sectors companies and other PSUs who have entered its niche areas. Another concern area is the long gestation period for actual field application of new technologies. This is partly due to reluctance in adoption of new technologies and products by the clients viz., Ministries, PSUs, Government departments, etc., who constitute a majority of NBCC's clients.

While the Government has come up with several announcements to reform the sector and boost investor sentiments, key challenges remain to be addressed to sustain the growth trajectory as follows:

- Factors such as delays in land acquisition and environmental clearances, capacity constraints, and dependency on human labor;

- Particularly in the real estate and construction sector - access to finance, changes in regulations, foreign direct investments, approval processes, environment clearances as well as legal hassles and proceedings affect the execution project and lead to significant cost overrun;
- Specifically in the EPC business - delay in projects execution, stalling of projects due to non-payment by developers, steep cost escalation in input costs affect the execution of projects, resulting in major cost overrun etc
- Increasing backlog of infrastructure projects, mounting losses due to delays and cost overruns could slow momentum

NBCC continues its efforts fortify its business operations and functions to withstand risks and deliver a strong value- proportion comprising of best-in-class services to its customers at a sustainable cost and in a responsible manner.

Further, in this COVID-19 pandemic time, when there had been country wide lockdown, the Company has taken various digital routes to explore and fulfilling opportunities both at home and overseas. Various digitalization initiatives have been undertaken to aid project monitoring and harness the power of digital technology. We today have more robust systems of risk detection and mitigation for our engineering, construction and finance operations.

### PMC & EPC Projects

The risks associated with PMC & EPC projects include execution risk which may arise due to delay in release of funds from clients resulting in delay of payment to contractors and hence, delaying the project. One of the risk factors is long drawn and multifarious contractor disputes due to old/legacy practices carried forward from previous generations.

Over last 2 years, the corporation has made over numerous amendments to its contractual and internal control documents to avoid disputes from arising. Greater operational autonomy at different stages of planning, execution and administration of contracts has been provided in the amended manuals to reduce instances of disputes and to settle them amicably within a short period of time.

Besides, intense competition of non-sectional players in these sectors also impacts the profit margin.

In its endeavour to attain sustainable growth, the Company consistently and constantly scans its external and internal business environment to assess its business sustainability and map future growth plans accordingly. To manage the threats both within and outside the company the Project Risk Management (PRM) and Enterprise Risk Management (ERM) framework has been developed.

### Real Estate Projects

Recent legislations such as Real Estate (Regulation & Development) Act, 2016, Consumer Protection Act 2019 and Insolvency and Bankruptcy Code 2016 have ushered in a new era of corporate transparency in their dealings with their customers, vendors, suppliers, and financial associates.

The real estate sector in India has been passing through a challenging phase in the last few years. However, RERA enhances transparency and confidence in the sector. This, in turn, is expected to benefit the segment particularly in tier II and III cities by driving demand for both residential and commercial properties.

The real estate projects face a key market risk of demand-supply imbalance which can trigger a sharp surge in new development or a stagnation in demand. Further risks accrue from tightening liquidity and tightening tax regimes under GST & Income Tax and strict enforcement of laws relating to financial crimes has also subdued demand for real estate inventory, thereby affecting both PMC and Real estate verticals of NBCC.

In order to mitigate these risks, NBCC has a board level and below board level committee which periodically reviews the risks associated with the Company and recommends mitigation action to be undertaken.

### INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

NBCC has in place adequate internal financial controls with reference to financial reporting in compliance with the provisions of Section 134(5) (e) of the Companies Act, 2013 and such internal financial controls over financial controls were operating effectively. Internal Financial Controls over financial reporting are audited through external auditors on an annual basis.

The controls have been designed to provide assurance with respect of maintenance of proper accounting records, ensuring the orderly and efficient conduct of its business including adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors and ensuring reliability of financial and operational information. The internal control systems (including Internal Financial Controls over Financial Reporting) are reviewed on an ongoing basis and discussed at Audit Committee meetings. Necessary changes are carried out by the management to align with the changing business requirements.

In addition to the above, the Company has a well-defined delegation of financial powers to its various officers through its Sub-Delegation of Power book. The book is regularly updated as per needs of the Company as well as to bring further delegation. The Company has in-house Internal Audit and Technical Audit Departments commensurate with its size of operations. The internal audit programme, scope of audit and audit plan is approved from the Audit Committee. Internal audit is conducted through external audit firms and reports are deliberated with the management as well as the Audit Committee. The Statutory Auditors and Audit Committee of the Board regularly reviews significant audit findings covering operational, financial and other areas and provides guidance on internal controls.

## HUMAN RESOURCE DEVELOPMENT

The whirlwind that is the Covid-19 pandemic has changed life as we know it and it has impacted human beings like they had not been impacted in almost a century. Any organization is as good as its employees and the employees are as good as their health, in order to do well, the organizations must do good. This unique scenario has led to the HRM Division of NBCC focussing on employee health & well-being like no year before this in 2021-22.

The HRM Division took a multi faceted approach to attack the problem from all ends, to make both proactive & reactive interventions to preserve employees' health and well being. It is rightly said that Rome was not built in a day and similarly organizational culture is also not cultivated in a day. Cultivating organizational culture and instilling a feeling of trust amongst employees demands commitment and standing up when things are going downhill. The pandemic demanded similar commitment from the management this year, a short summary of the way management not just responded but succeeded in improving employees' trust in the organization is highlighted below.

To combat the pandemic, Covid Response Teams (CRTs) were constituted both centrally and regionally to have dedicated command centers for speedy resolution and smooth execution of all things related to the pandemic. The CRTs ensured appropriate Covid protocol, availability of hospital beds & oxygen concentrators and fulfilment of other needs of employees and their dependants across the country thereby proving to be a great asset for all employees in their times of crisis. This has helped in saving lives of employees & their dependents by helping in providing key resources in times of distress & scarcity. Side by side, site in-charges were advised to visit sites on a daily basis to understand and resolve problems arising in worker camps. Additionally, several social media groups were created with senior leadership for speedy and smooth information sharing and execution.

NBCC also partnered with Airports Authority of India to reserve ten beds of L1 Covid facility for its employees & their dependents at the time of extreme scarcity in the nation regarding the same.

The Company not only ensured the wellness of its own employees but also acted as a good corporate citizen by helping the community in the time of need. Along with making several donations, the Company also donated 46 Deep Freezers to the difficult terrain of Ladakh under its CSR initiatives.

In the state of complete lockdown, HRM Division invariably executed several key activities like PMS process, DPC interviews, medical tendering, several training activities etc. In a time bound manner by physically coming to office despite all odds and difficulties. Additionally, the treatment clause for pandemic was inserted in the mediclaim policy for the help of employees.

A happy and healthy employee is an asset to the organisation. As a part of Nation building exercise, Company successfully vaccinated (both doses) its in-house and subsidiary company's (HSCL and HSCC) employees & dependents on 07.08.2021. The vaccination drive was held at NBCC Bhawan, New Delhi for full day wherein more than 380 employees and dependents are vaccinated. Additionally, the first dose of COVISHIED was administered on 15.05.2021 and second dose was administered on 07.08.2021. In order to increase the coverage, similar camps were also organized in Pragati Vihar and Mumbai for construction workers on 05.06.2021.

In addition to the Company's Health Insurance policy, several **Hospitals / Diagnostic Centres** were empanelled with the Company for providing value added treatment and diagnostic services to Company employees at CGHS / discounted rates. The

empanelment of diagnostic centers like SRL diagnostics, MAX Labs, Mahajan Imaging etc. proves fruitful to all employees in the times of the pandemic.

**In-house doctor consultations** have been revamped by engaging an experienced doctor for consultations. The doctor's visits are scheduled everyday and are free of cost. In addition to the resident doctor on premises, the facility of **consultations by specialised doctors** has also been introduced at Company premises wherein specialists like cardiologists, gastroenterologist, ophthalmologists etc. from reputed institutions visit regularly for checkups of employees free of cost. Dr. Bhushan Bhole, Gastroenterologist, Dr. K K Talwar, HOD Cardiology at PSRI and Dr. Nirmal Ghati, ex- Asst. Professor at AIIMS conduct fortnightly consultations on office premises.

Considering the fact that the elderly are most susceptible to the virus, the Company has increased the coverage of the retired employees by introducing the top up facility in addition to an increased Corporate Floater of Rs. 70 lacs. The retired employees can now substantially increase their sum insured amount and this can help them in mitigating the financial liability in case of a serious or prolonged illness.

Finally, as a wellness and awareness measure, the Company conducted Yoga Sessions at TSDC Ghitorni for the well being of the employees. Several other health camps were also organized to at different company locations to conduct health check-ups of employees. To spread awareness about the virus, ways to combat it and other important health issues, several sessions were organized with Dr. Randeep Guleria, the director of AIIMS, a session of Basic Life Support in case of medical emergency, full body orthopaedic check-up etc..

### Increasing employee engagement through policy

Taking the opportunity of celebrating Azadi ka Amrit Mahotsav (AKAM) with the nation, HRM Division innovatively integrated AKAM with its employee engagement activities and thereafter conducted several competitions like Debate, Essay writing, Painting etc.. In this series, the Company also collaborated with Ministry of Labour & Employment, GOI to conduct a day-long seminar on labour welfare and awareness.

The **NBCC Travelling Allowance policy** which governs the rates and conditions of employees going on tours (domestic & international), transfers, conveyance for duty etc. was rationalized to bring the rates up to date. The policy was entirely redrafted for a smooth flow and ease of understanding for all employees.

**Staff Welfare rates** were rationalized by bringing the rates up to date and the process for claiming welfare is being developed in form of an online module for the operational ease of claiming the reimbursement.

**Deputation Policy** was formulated in order to allow employees to go on deputation outside and for deputationists to come in the Company in order to improve liaisoning with other public sector bodies and for cross skilling of our employees along with borrowing skilled manpower from outside.

Family Financial Assistance Scheme was introduced in order to provide a financial safety net for the families of employees who died in harness by giving their families financial assistance equivalent to three months' pay of the employee post his / her death.

With these feats, NBCC strengthened its trust culture index and bonding of employees with the Company. This was explicit in the result of GPTW survey wherein we have significantly improved our score from last year by 5 points in the overall surveyed parameter indexes in comparison to last year's score. The overall Trust Index score secured is 84 which is our highest ever score in the Trust Index and Culture Audit. NBCC has been recognised for the third year in a row as one of the **Great Places to Work** on the basis of its High Trust and High Performance Culture Index. The Company has also been recognized among one of the best in the "Construction & Infrastructure Sector.

The number of regular employees as on March 31, 2022 was 1367 and during the financial year 2021-22, total 53 employees were appointed.

### Human Resource Trainings

Learning and development is key towards agility. It ensures that an employee should remain a valuable asset all the time. NBCC training and development understands the change in business need of the company and thereby ensures the availability of right talent all the time.

In spite of severe global pandemic, NBCC ensured that its resources continue to update their skills. It has efficiently leveraged its knowledge and skill building initiatives through e-learning to sharpen the saw. Undisturbed by the unprecedented impact of lockdown due to pandemic, NBCC has achieved a major landmark by productively implementing a massive employee engagement program. Significantly, in addition to focusing on the health and wellbeing of its employees, NBCC has effectively used this lockdown as an opportunity to sharpen the knowledge, skill and creativity of its resources.

The Learning & Development (L&D) team of the company has created several learning opportunities through various e-learning courses, webinars, and pieces of training on technical, functional, managerial and behavioral domains. The team also shared over 250 YouTube highly relevant links with the employees on technical and behavioral topics which facilitated the learning opportunities.

NBCC has extensively used its in-house skill, expertise and domain experts in developing e-modules that are available on its ERP. The video recorded training sessions were also uploaded in the website of NBCC which could be accessed by any employee serving from any part of the globe. The company has also leveraged its vast IT infrastructure to support remote learning by arranging video based learning for extensive coverage.

In the recent past we have conducted several behavioral, managerial and technical training programs in our training center and also through video conferencing.

Some of the programs are as under: –

1. Project Management and Concrete Technology
2. Application of Electrical Engineering in Civil Engineering Project
3. Certificate course on Innovative Construction Technologies
4. Internal Audit
5. Work Manual and GCC
6. Preventive Vigilance
7. Prevention of sexual harassment
8. Emotional Intelligence
9. Right to Information.
10. International and National Standardization for Electrical Engineers

## **ENVIRONMENT PROTECTION AND CONSERVATION, TECHNOLOGICAL CONSERVATION AND FOREIGN EXCHANGE CONSERVATION**

The particulars of environment protection and conservation are detailed in the Business Responsibility and Sustainability Report and Technological conservation and foreign exchange conservation are detailed in the Board's Report.

## **CORPORATE SOCIAL RESPONSIBILITY (CSR)**

A detailed overview of the Company's CSR programmes and spends are detailed in the Directors' Report.

## **DISCLOSURE OF ACCOUNTING TREATMENT**

The financial statements of the Company have been prepared in accordance with the Companies (Indian Accounting Standards) Rules 2015 issued by Ministry of Corporate Affairs ('MCA'). The Company has uniformly applied the Accounting Policies during the Financial Year 2021-22.

## **CAUTIONARY STATEMENT**

Statements made in the Management Discussion and Analysis Report describing the Company's objective, projections, estimates, expectations may be forward looking statements within the meaning of applicable laws and regulations, based on beliefs of the management of the Company. Such statements reflect the Company's current views with respect to the future events and are subject to risks and uncertainties. Many factors could cause the actual result to be materially different from those projected in this report, including among others, changes in the general economic and business conditions affecting the segment in which the Company operates, changes in business strategy, changes in interest rates, inflation, deflation, foreign exchange rates, competition in the industry, changes in Governmental regulations, tax laws, statutes and other incidental factors. The Company does not undertake any obligation to publicly update any forward looking statements, whether as a result of new information, future events or otherwise.



## CORPORATE GOVERNANCE REPORT

### I. CORPORATE GOVERNANCE PHILOSOPHY

At NBCC, Corporate Governance framework ensures that we make timely disclosure and share accurate information regarding our financials and performance, as well as disclosure related to the leadership and governance of the Company. Transparency, accountability, fairness and intensive communication with stakeholders are integral to our functioning. NBCC establishes highest priority to these systems and protects the interests of all the stakeholders.

### II. BOARD OF DIRECTORS

#### 1. Composition of the Board

The Board oversees the management's function and protects the long-term interests of the stakeholders. As on March 31, 2022, Board of NBCC comprises of ten (10) Directors. Out of the ten directors, three (3) were Functional Directors (including Chairman & Managing Director), two (2) were Government Nominee Directors and five (5) were Independent Director including One Women Independent Director.

During the financial year 2021-22, the Ministry of Housing and Urban Affairs (MoHUA) vide Office Order No: O-17034/42/2021-PS (e-9118230) dated November 10, 2021 entrusted the additional charge of the post of Director (Projects), NBCC (India) Limited to Shri Tadi Lakshmi Narayan Reddy, Managing Director (HSCL) for a period of one year w.e.f. June 01, 2021 or till a regular incumbent joins the post or until further orders, whichever is the earliest. Accordingly, Shri Tadi Lakshmi Narayan Reddy, Managing Director (HSCL) has assumed the additional charge of Director (Projects) of NBCC (India) Limited w.e.f. November 11, 2021 and appointed as Whole-time Director (Director-Projects) of the Company with effect from the assumption of charge subject to approval of shareholders in Annual General Meeting. The tenure of Shri Reddy ended on May 31, 2022.

Further, the Ministry of Housing and Urban Affairs (MoHUA) vide Office Order No: O-17034/42/2021-PS dated July 27, 2022, extended additional charge of the post of Director (Projects), NBCC to Shri Tadi Lakshmi Narayan Reddy, MD-HSCL for a period of six months w.e.f. 01.06.2022 or till a regular incumbent joins the post or until further orders, whichever is the earliest. Accordingly, Shri Reddy was appointed as Director (Projects) w.e.f. July 27, 2022 by Board of Directors.

Further, during the Financial Year 2021-22, the Administrative Ministry, vide its Office order no. O-17034/39/2014-PS (E No. 907245 dated November 22, 2022 had nominated five independent directors namely Shri Rajeev Kumar, Shri Meghji bhai Amarabhai Chavda, Dr. Raghvendra Sharma, Shri Asim Misra and Shri Bhimrao Panda Bhosale on the Board of NBCC (India) Limited which were appointed by Board as Independent Directors with effective from December 24, 2021, subject to the approval of the members in general meeting.

As on March 31, 2022, the composition of Board of NBCC was in line with statutory norms of Companies Act, 2013, SEBI (LODR) Regulations, 2015 and DPE Guidelines on Corporate Governance.

Further, Shri Neelesh Shah, Director (Projects) and Shri Rajendra Chaudhari, Director (Commercial) ceased to be Director w.e.f. May 31, 2021 and June 10, 2021 respectively due to superannuation and completion of tenure respectively.

**Resignation of Director:** Dr. Raghavendra Sharma, Independent Director resigned from Directorship of the Company on March 15, 2022 the reason for being elected as a Member of legislative assembly from Bithari Chainpur constituency of Uttar Pradesh in the 2022 Uttar Pradesh Assembly Elections.

None of the Directors on the Board held directorships in more than ten public companies. Further none of them was a member of more than ten committees or chairman of more than five committees across all the public companies in which he was a Director.

Necessary disclosures regarding Committee positions in other public companies as on March 31, 2022 have been made by the Directors. None of the Directors were inter-se related to each other.

## 2. Selection of Directors

As per Articles of Association of NBCC, and DPE Guidelines, the President of India through Ministry of Housing and Urban Affairs (MoHUA), appoints the Chairman & Managing Director, Functional Directors, Part-time Official Directors and also nominates Part-time Non-officials (Independent) Directors on the Board of NBCC.

The Board of the NBCC is a combination of different qualifications, attributes, expertise and skills, fundamental to the effective functioning of the Company. These attributes and skills are mentioned hereunder:

S No.	Name of the Director	Skill/Attribute/ Experience	Description
1	Shri Pawan Kumar Gupta Chairman & Managing Director	Civil Engineering, Contracting Services	Experience in Civil Engineering background, contracting services would be an added advantage. Responsible for efficient functioning of the corporation for achieving corporate objective and performance parameters.
2	Smt. B.K. Sokhey Director (Finance)	Finance	Experience in corporate financial management and accounts and responsible for evolving and formulating policies relating to finance and accounts as well as implementation thereof.
3	Shri. TLN Reddy Director (Projects)	Project	Execution, implementation and maintenance of projects both in project management consultancy and engineering, procurement and construction contracts.

The Board of the Company comprises of qualified members who bring in the required skills, competence and expertise that allow them to make effective contributions to the Board and Board Level Committees. The Board of Directors ensures highest standard of Corporate Governance.

Being a Government Company, all the Directors on the Board viz. Functional Directors, Government Nominee Directors and Independent Directors are selected/ nominated and appointed by the Government as per a well laid down process for each category of Directors. In view thereof, the Company has not mapped core skills expertise / competencies in the context of the Company's business in terms of requirements of SEBI LODR Regulations.

## 3. Performance Evaluation of the Directors and the Board

NBCC being a Government Company, appointment/nomination of all the Directors and performance evaluation of Directors is done by the administrative ministry being the appointing authority.

## 4. Familiarization programme for Board members

All directors inducted on the Board of NBCC were introduced to the Company through presentations given by the senior management and executives of the Company. They are provided with necessary documents/ brochures, internal policies of the Company as a part of the familiarization programme.

They are also updated from time to time on the development in the applicable laws from various statutory bodies to understand their role and responsibilities towards the Company.

The Company also facilitates continuous training programmes (In-house & outside) for directors as per the policy on training of directors available on the website of the Company at [www.nbccindia.in](http://www.nbccindia.in).

The list of familiarization programme for Independent Directors is placed on the website at <http://www.nbccindia.com/pdfData/investors/Corporate%20Presentation-%20fam.pdf>

## 5. Independent Directors

Independent Directors are non-executive directors as defined under Regulation 16(1)(b) of the SEBI (LODR) Regulations, 2015 read with Section 149(6) of the Companies Act, 2013 along with rules framed thereunder.

In terms of Regulation 25(8) of SEBI (LODR) Regulations, 2015 a declaration of fulfilling the criteria of independence as mentioned under Regulation 16(1) (b) of the SEBI (LODR) Regulations, 2015 have been obtained and they have confirmed that they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties with an objective independent judgment and without any external influence.

Based on the declarations received from the Independent Directors, the Board of Directors has confirmed that they meet the criteria of independence as mentioned under Regulation 16(1)(b) of the SEBI (LODR) Regulations, 2015 and that they are independent of the management.

Separate meeting of Independent Directors was held on March 15, 2022 during the financial year 2021-22.

#### 6. Disclosures about Directors

Every director has disclosed his/her concern or interest in other companies, bodies corporate, firms or other association of individuals, by giving a notice in writing.

#### 7. Code of Conduct

As a part of NBCC's persisting endeavor to set high standard of conduct for its employees, a "Code of Business Conduct and Ethics for Board Members and Senior Management" were laid down and the same are revised in line with changes in the regulatory framework and changing business dynamics and to incorporate other relevant provisions to strengthen the Code from time to time. The Code of Conduct is available on the website of the Company at [www.nbccindia.in](http://www.nbccindia.in).

All Board Members and Senior Management personnel affirm compliances with the NBCC's Code of Conduct annually.

A declaration signed by the Chairman & Managing Director (CMD) to this effect is placed as part of this report.

#### 8. Key Managerial Personnel

During the period under review, the following Key Managerial Personnel (KMP) was appointed/continuing their respective offices:-

- Shri Pawan Kumar Gupta, Chairman & Managing Director
- Shri Rajendra Chaudhari, Director (Commercial), (upto June 9, 2021)
- Shri Neelesh Shah, Director (Projects), (upto May 31, 2021)
- Smt. BK Sokhey, Director (Finance) & CFO
- Smt. Deepti Gambhir, Company Secretary

#### 9. Equity Shares held by Directors:

As on March 31, 2022, Smt. BK Sokhey, Director (Finance) held 5,004 equity shares in the Company. All other Directors including Independent Directors held 'NIL' equity shares as per the declaration made by them to the Company.

#### 10. Board Meetings

Board meeting dates are scheduled in advance and published as part of the annual report. The Board meets at least once in every quarter to review the quarterly results and additional Board meetings are convened as and when considered necessary by giving appropriate notice period along with agenda notes.

#### 11. Selection of Agenda items for Board Meetings

The matters placed before the Board of Directors inter alia include:

- Annual operating plans of business and budgets and any update;
- Capital budgets and updates;
- Quarterly results of the Company and its operating divisions or business segment;
- Company's annual Financial Results, Financial Statements, Auditors' Report and Directors' Report;
- Minutes of the Audit Committees and other Committees of the Board;
- Show cause, demand, prosecution notices and penalty notices, which are materially important;
- Fatal or serious accidents, dangerous occurrences, and any material effluent or pollution problems;
- Any issue, which involves possible public or product liability claims of substantial nature, including any judgment or order, which may have passed strictures on the conduct of the Company or taken an adverse view regarding another enterprise that can have negative implications on the Company;
- Details of any joint venture or collaboration agreement;
- Significant labour problems and their proposed solutions. Any significant development in human resources/industrial relations front like implementation of voluntary retirement scheme, etc;



- Sale of material nature of investments, subsidiaries, assets, which is not in normal course of business;
- Quarterly details of foreign exchange exposures, and steps taken by management to limit risks of adverse exchange rate movement, if material;
- Non-compliance of any regulatory, statutory or listing requirements, and shareholders' service, such as dividend non-payment, share transfer delay (if any), among others;
- Appointment, remuneration and resignation of Directors;
- Formation/reconstitution of Board Committees;
- Terms of reference of Board Committees;
- Minutes of Board meetings of unlisted subsidiary companies;
- Declaration of Independent Directors at the time of appointment/annually;
- Disclosure of Directors' interest and their shareholding;
- Appointment or removal of the Key Managerial Personnel and Secretarial Auditors, Internal Auditors and Cost Auditors;
- Secretarial Audit Reports submitted by Secretarial Auditors;
- Dividend declaration/recommendation;
- Quarterly summary of all long-term borrowings made, bank guarantees issued and loans and investments made;
- Significant changes in accounting policies and internal controls;
- Takeover of a Company or acquisition of a controlling or substantial stake in another Company;
- Statement of significant transactions, related party transactions and arrangements entered by unlisted subsidiary companies;
- Recommending and fixing of remuneration of the Auditors as recommended by the Audit Committee;
- Internal audit findings and external audit reports (through the Audit Committee)
- Proposals for major investments of surplus funds;
- Making of loans and investment of surplus funds;
- Diversify the business of the Company;
- Brief on statutory developments, changes in government policies, among others with impact thereof, Directors' responsibilities arising out of any such developments;
- Compliance Certificate certifying compliance with all laws as applicable to the Company;
- Any other matter as may be required by statutory guidelines or Competent Authority from time to time.

## 12. Recording of minutes of the Board and Committee meetings and follow-up mechanism

The minutes of the each Board and Board level Committee meeting are recorded by the Company Secretary. Draft minutes are circulated to members for their comments and finalized minutes are entered into the minute book within 30 days of the conclusion of the meeting.

Decisions taken in the Board /Committee meetings are communicated to respective departments for necessary action and action taken report on decisions of the previous meeting(s) is placed at the succeeding meeting of the Board/ Committee for information of the members.

Further, the minutes of all the Board level committee meetings are placed before the Board of Director of the Company.

## 13. Compliance

While preparing the agenda notes and minutes of the meeting(s), adherence to applicable laws, rules and regulations including Companies Act, 2013 read with rules issued thereunder, SEBI Laws and Secretarial Standards issued by the Institute of Company Secretaries of India is ensured.

#### 14. Number of Board Meetings

The Board of Directors met Twenty Four (24) times during the FY 2021-22. The details of the Board meetings are as under:

S No.	Date of Meeting	Board Strength (Nos)	No. of Directors Present
1.	April 07, 2021	07	06
2.	April 07, 2021	07	06
3.	April 28, 2021	07	06
4.	May 07, 2021	07	06
5.	May 08, 2021	07	06
6.	May 18, 2021	07	06
7.	May 21, 2021	07	05
8.	June 02, 2021	06	06
9.	June 23, 2021	05	05
10.	June 29, 2021	05	05
11.	July 19, 2021	05	03
12.	August 13, 2021	05	05
13.	September 02, 2021	05	05
14.	September 07, 2021	05	05
15.	October 13, 2021	05	05
16.	November 12, 2021	06	05
17.	November 16, 2021	06	06
18.	November 24, 2021	06	06
19.	December 14, 2021	06	05
20.	December 30, 2021	11	09
21.	January 13, 2022	11	11
22.	February 11, 2022	11	10
23.	February 14, 2022	11	09
24.	February 21, 2022	11	09

#### 15. Attendance of Directors at Board meetings, last Annual General Meetings and number of other directorships and Memberships on Boards/Committees of various other Committees are given thereunder:

Name of Director	Category of Directorship	No. of Board meetings held during his/her tenure in FY 2021-22	No. of Board Meetings attended	Attendance at the last Annual General Meeting (AGM)	No. of other Directorships*	Memberships/Chairman-ships of other Committees**	Name of Companies where the person is a Director
<b>Executive(Functional) Directors</b>							
Shri Pawan Kumar Gupta	Chairman & Managing Director	24	24	Present	1	-	1. NBCC (India) Limited
Shri Rajendra Chaudhari (till June 9, 2021)	Director (Commercial)	08	08	NA	1	-	1. NBCC (India) Limited

Name of Director	Category of Directorship	No. of Board meetings held during his/her tenure in FY 2021-22	No. of Board Meetings attended	Attendance at the last Annual General Meeting (AGM)	No. of other Directorships*	Memberships/ Chairmanships of other Committees**	Name of Companies where the person is a Director
Shri Neelesh Shah (till May 31, 2021)	Director (Project)	07	07	NA	1	-	1. NBCC (India) Limited
Smt. BK Sokhey	Director (Finance)	24	23	Present	1	1	1. NBCC (India) Limited
Shri TLN Reddy (w.e.f. November 11, 2021)	Director (Projects)-	09	09	NA	1	2	1. NBCC (India) Limited
<b>Part time official Directors – Government Nominees</b>							
Shri Kamran Rizvi	Govt. Nominee Director	24	19	Present	2	1	1. NBCC (India) Limited 2. Housing and Urban Development Corporation Limited
Shri Shyam Sunder Dubey	Govt. Nominee Director	24	14	Present	2	7	1. NBCC (India) Limited 2. Housing and Urban Development Corporation Limited
<b>Independent Directors</b>							
Dr. Jyoti Kiran Shukla (till July 16, 2022)	Independent Director	24	23	Present	1	3	1. NBCC (India) Limited
Shri Rajeev Kumar (w.e.f. December 24, 2021)	Independent Director	05	05	NA	1	NIL	1. NBCC (India) Limited
Shri Meghjiabhai Amarabhai Chavda (w.e.f. December 24, 2021)	Independent Director	05	05	NA	1	2	1. NBCC (India) Limited
Dr. Raghavendra Sharma (w.e.f. December 24, 2021 till March 15, 2022)	Independent Director	05	03	NA	1	-	1. NBCC (India) Limited
Shri Asim Misra (w.e.f. December 24, 2021)	Independent Director	05	05	NA	1	1	1. NBCC (India) Limited
Prof. Bhimrao Panda Bhosale (w.e.f. December 24, 2021)	Independent Director	05	05	NA	1	NIL	1. NBCC (India) Limited

## Notes

- \* No. of Directorships in listed entities including NBCC (India) Limited taken into account.
- \*\* No. of Chairmanship/Membership of the Audit Committee and Stakeholders' Relationship Committee of public companies including this listed entity are taken into account as on March 31, 2022.
- Directors are not inter-se related to each other.
- Directors do not have any pecuniary relationship or transaction with the Company except receipt of remuneration by CMD and Functional Directors (except Sh. T LN Reddy, Director-Projects Additional Charge) from the Company.
- None of the Director is a member of more than 10 Committees or Chairman of more than 5 Committees across all the Companies in which she/he is a Director.

### III. BOARD LEVEL COMMITTEES OF DIRECTORS

#### A. AUDIT COMMITTEE

##### 1. Composition

As on March 31, 2022 the Audit committee comprised of Dr. Jyoti Kiran Shukla (Chairperson), Shri TLN Reddy, Shri Shyam Sunder Dubey, Shri Meghijibhai Amarabhai Chavda and Shri Asim Misra as members of the Committee.

Representatives of Statutory Auditors are invited to attend and participate in the meetings on need basis. Other Directors, executives of finance and other departments are invited as and when required.

As on March 31, 2022, the composition of the Audit Committee was as per the statutory provisions i.e. Regulation 18 of the SEBI (LODR) Regulations, 2015 read with Section 177 of the Companies Act 2013.

##### 2. Meetings and Attendance:

Eight (08) Audit Committee Meetings were held during the financial year 2021-22 as follows:

S No.	Date of Meeting
1.	June 29, 2021
2.	August 06, 2021
3.	August 13, 2021
4.	September 07, 2021
5.	November 12, 2021
6.	December 28, 2021
7.	February 09, 2022
8.	February 14, 2022

### Attendance during the Financial Year 2021-22:

Name of the Director	Designation	No. of meetings held during his/her tenure in FY 2021-22	No. of Committee meeting attended
Dr. Jyoti Kiran Shukla	Chairperson & Member (till July 16, 2022)	08	08
Shri Rajendra Chaudhari	Member (till June 9, 2021)	NIL	NIL
Shri Neelesh Shah	Member (till May 31, 2021)	NIL	NIL
Shri Pawan Kumar Gupta	Member (From June 23, 2021 to December 29, 2021)	06	06
Shri Shyam Sunder Dubey	Member	08	07
Shri TLN Reddy	Member (w.e.f. December 30, 2021)	02	02
Shri Meghajibhai Amarabhai Chavda	Member (w.e.f. December 30, 2021)	02	02
Dr. Raghvendra Sharma	Member (From December 30, 2021 to March 15, 2022)	02	NIL
Shri Asim Misra	Member (w.e.f. December 30, 2021)	02	02

Chairperson of the Audit Committee was present at the AGM of the Company held on September 30, 2021.

### 3. Terms of Reference:

The terms of reference of the Audit Committee are in accordance with section 177 of the Companies Act, 2013, SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and DPE Guidelines which are as follows:

#### As per Companies Act, 2013:

1. Recommendation for remuneration of auditors of the company;
2. Reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
3. Examination of the financial Statement and the Auditor's Report thereon;
4. Approval or any subsequent modification of transactions of the Company with related parties;
5. Scrutiny of inter-corporate loans and investments;
6. Valuation of undertakings or assets of the Company, wherever it is necessary;
7. Evaluation of internal financial controls and risk management systems;
8. Monitoring the end use of Funds raised through public offers and related matters;
9. Approval of services to be provided by the auditor;
10. The Audit Committee may call for the comments of the auditors about internal control systems, the scope of audit, including the observations of the auditors and review of financial statement before their submission to the Board

and may also discuss any related issues with the internal and statutory auditors and the management of the Company;

11. To appoint the Registered Valuer and determine the terms & conditions as prescribed under the statutory provisions;
12. Any other matter as may be determined by the Ministry of Corporate Affairs from time to time.

#### **As per SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015:**

1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. Recommending to the Board the fixation of Audit Fees;
3. Recommendation for appointment, including the filling of casual vacancy, remuneration and terms of appointment of auditors of the Company;
4. Approval of services to be provided by the auditor;
5. Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
6. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
  - a. matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
  - b. changes, if any, in accounting policies and practices and reasons for the same;
  - c. major accounting entries involving estimates based on the exercise of judgment by management;
  - d. significant adjustments made in the financial statements arising out of audit findings;
  - e. compliance with listing and other legal requirements relating to financial statements;
  - f. disclosure of any related party transactions
  - g. modified opinion(s) in the draft audit report;
7. Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
8. Examination of the Financial Statement and the auditor's report thereon;
9. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the board to take up steps in this matter;
10. Reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
11. Approval or any subsequent modification of transactions of the Company with related parties;
12. Scrutiny of inter-corporate loans and investments;
13. Valuation of undertakings or assets of the Company, wherever it is necessary;
14. Evaluation of internal financial controls and risk management systems;
15. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
16. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
17. Discussion with internal auditors of any significant findings and follow up there on;
18. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
19. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;

20. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non payment of declared dividends) and creditors;
21. To review the functioning of the whistle blower mechanism;
22. Approval of appointment of chief financial officer after assessing the qualifications, experience and background, etc. of the candidate;
23. Carrying out any other function as is mentioned in the terms of reference of the audit Committee;
24. Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision
25. Consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.

**The audit committee also review the following information:**

1. Management discussion and analysis of financial condition and results of operations;
2. Statement of significant related party transactions (as defined by the audit committee), submitted by management;
3. Management letters / letters of internal control weaknesses issued by the statutory auditors;
4. Internal audit reports relating to internal control weaknesses; and
5. The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the audit committee;
6. Statement of deviations:
  - a. Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1);
  - b. Annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice in terms of Regulation 32(7);
7. Certification/declaration of financial statements by the Chief Executive/Chief Finance officer.
8. Any other matter suggested /prescribed by regulatory/statutory/competent authority from time to time

**As per DPE Guidelines on Corporate Governance**

1. To review the follow up action on the audit observations of the C&AG Audit.
2. To review the follow up action taken on the recommendations of Committee on Public Undertakings (COPU) of the Parliament.
3. Provide an open avenue of communication between the independent auditor, internal auditor and the Board of Directors.
4. Review all related party transactions in the company. For this purpose, the Audit Committee may designate a member who shall be responsible for reviewing related party transactions.
5. Review with the independent auditor the co-ordination of audit efforts to assure completeness of coverage, reduction of redundant efforts, and the effective use of all audit resources.
6. Consider and review the following with the independent auditor and the management.
  - The adequacy of internal controls including computerized information system controls and security, and
  - Related findings and recommendations of the independent auditor and internal auditor, together with the management responses.
7. Consider and review the following with the management, internal auditor and the independent auditor:
  - Significant findings during the year, including the status of previous audit recommendations
  - Any difficulties encountered during audit work including any restrictions on the scope of activities or access to required information,

## B. NOMINATION AND REMUNERATION COMMITTEE (NRC)

### 1. Composition

As on March 31, 2022 the Committee comprising of Shri Rajeev Kumar (Chairman), Dr. Jyoti Kiran Shukla, Shri Shyam Sunder Dubey, Prof. Bhimrao Panda Bhosale and Shri Asim Misra as members of the Committee.

Further, as on March 31, 2022, the composition of the Nomination and Remuneration Committee is as per the statutory provisions including Regulation 19 of the SEBI (LODR) Regulations, 2015 read with Section 178 of the Act.

### 2. Meetings and Attendance:

Two (2) Nomination and Remuneration Committee Meetings were held during the financial year 2021-22 as follows:

S No.	Date of Meeting
1	July 28, 2021
2	February 2, 2022

Attendance during the Financial Year 2021-22:

Name of the Director	Designation	No. of meetings held during his/her tenure during FY 2021-22	No. of Committee meeting attended
Shri Rajeev Kumar	Chairman (w.e.f. December 30, 2021)	1	1
Dr. Jyoti Kiran Shukla	Chairperson & Member (till December 29, 2021) Member (from December 30, 2021 to July 16, 2022)	2	2
Shri Kamran Rizvi	Member (till December 29, 2022)	1	NIL
Shri Shyam Sunder Dubey	Member (from April 1, 2021 to December 29, 2021 and from February 14, 2022 to March 31, 2022)	1	1
Prof. Bhimrao Panda Bhosale	Member (w.e.f. December 30, 2021)	1	1
Shri Asim Misra	Member (w.e.f. December 30, 2021)	1	1

### 3. Terms of Reference

The terms of reference of Nomination and Remuneration Committee are as under:

- To finalize the performance related pay (PRP) for the executives of the Company in terms of Department of Public Enterprises Guidelines;
- To identify persons in senior management in accordance with the criteria laid down, recommend to the Board, their appointment and removal;
- To formulate the criteria for determining qualifications, positive attributes and recommend to the Board, a policy relating to the remuneration for Key Managerial Personnel (KMP) and other employees.
- Recommend to the board, all remuneration, in whatever form, payable to senior management;
- Devising a policy on diversity of Board of Directors;



[As appointment of Directors are made by the Government of India, accordingly, evaluation of Directors are done by the Government of India. It may also be noted that Ministry of Corporate Affairs (MCA) vide notification dated 5th June, 2015, has exempted Government Companies from the provisions of section 178(2), (3) and (4) which require formulation of criteria for determining qualifications, positive attributes, independence and annual evaluation of Directors & policy relating to remuneration of Directors. In view of above, Nomination & Remuneration Committee including PRP has not formulated criteria for evaluation of performance of independent directors and the board of directors as required under Regulation 19 read with Schedule II Part D of the SEBI (LODR)].

## DIRECTORS' REMUNERATION:

### 1. Remuneration of Directors for the financial year ended March 31, 2022 is as follows:

#### A. Remuneration to Functional (Executive) Directors :

(Amount in ₹)

PARTICULAR	Shri Pawan Kumar Gupta, CMD	Shri Rajendra Chaudhari D (C) till June 9, 2021	Shri Neelesh Shah D (P) till May 31, 2021	Smt. Baldev Kaur Sokhey, D(F)	Shri TLN Reddy D (P)	Total
<b>Gross Salary</b>						
Salary as per provisions contained in section 17(1) of the Income Tax Act, 1961	50,31,276	9,22,496	7,57,606	42,04,453	-	1,09,15,831
Value of perquisites	9,31,018	66,312	44,101	2,09,229	-	12,50,660
Profits in lieu of salary under section 17(3) Income-tax Act, 1961	-	-	-	-	-	-
Stock Option	-	-	-	-	-	-
Sweat Equity	-	-	-	-	-	-
Commission as % of profit	-	-	-	-	-	-
E.P.F., employers Pension, Contribution	6,36,156	1,16,981	96,072	5,38,225	-	13,87,434
Provisions for EI & HPL Leave Encashment, PRMB, Gratuity & PRP	10,09,735	1,37,732	8,89,425	5,89,325	-	26,26,217
<b>Total</b>	<b>76,08,185</b>	<b>12,43,521</b>	<b>17,87,204</b>	<b>55,41,232</b>	<b>-</b>	<b>1,61,80,142</b>

**B. Remuneration to Other (Non-Executive Independent) Directors:**

(Amount in ₹)

Name of the Director	Particulars of Remuneration				Total
	Setting Fee for attending Board Meeting	Sitting Fee for attending committee Meetings	Commissions	Other, Please Specify	
Dr. Jyoti Kiran Shukla	480,000	2,65,000	-	-	7,45,000
Shri Rajeev Kumar (w.e.f. December 24, 2021)	1,20,000	55,000	-	-	1,75,000
Shri Meghajibhai Amarabhai Chavda (w.e.f. December 24, 2021)	1,20,000	55,000	-	-	1,75,000
Dr. Raghavendra Sharma (from December 24, 2021) to March 15, 2022)	70,000	25,000	-	-	95,000
Shri Asim Misra (w.e.f. December 24, 2021)	1,20,000	85,000	-	-	2,05,000
Prof Bhimrao Panda Bhosale (w.e.f. December 24, 2021)	120,000	55,000	-	-	175,000
<b>GRAND TOTAL</b>					<b>15,70,000</b>

**Other notes:-**

- The Directors do not have any other material pecuniary relationship/transaction with the company. Non-executive part time non official (Independent) Directors are paid sitting fees of Rs. 30,000/- and Rs. 25,000/- w.e.f. February 14, 2022 as approved by Board of Directors for Board and Board Level Committee meetings respectively (earlier sitting fees was Rs. 20,000/- and Rs. 15,000/- for Board and Board level committees respectively) as per the terms & conditions for appointment of Independent Directors available on the website of the Company at <https://www.nbccindia.in>.
- Performance related pay (PRP) is paid to Whole-time (Functional) Directors except Whole-time Director having additional charge based on the DPE Guidelines and policy of the Company.
- No remuneration except sitting fees has been paid to non-executive director during the period under review.
- The Company has not issued any Stock Options to its Directors/Employees.
- Service Contracts: The functional directors of the Company are governed with the NBCC's HR Policies and terms of appointment as issued by Government of India being the appointing authority. In case of Independent Directors, the terms and conditions are mentioned in the appointment letter which are available on the website of the Company at <https://www.nbccindia.in>.

**C. STAKEHOLDERS' RELATIONSHIP (SR) COMMITTEE****1. Composition**

As on March 31, 2022 the Committee comprising of Shri Meghajibhai Amarabhai Chavda (Chairman), Smt. BK Sokhey and Shri TLN Reddy as members of the Committee.

**Meetings and Attendance**

During the Financial year 2021-22, One (1) SR Committee meeting was held i.e. on December 27, 2021.

Attendance during the Financial Year 2021-22:-

Name of the Director	Designation	No. of Meetings held during his/her tenure	No. of Committee meeting attended
Dr. Jyoti Kiran Shukla	Chairperson/Member (till December 29, 2021) Member (from April 11, 2022 till July 16, 2022)	1	1
Shri Rajendra Chaudhari	Member (till June 9, 2021)	NIL	NIL
Shri Neelesh Shah	Member (till May 31, 2021)	NIL	NIL
Shri Pawan Kumar Gupta	Member (from June 23, 2021 till December 29, 2021)	1	NIL
Smt. B K Sokhey	Member	1	1
Shri Meghijibhai Amarabhai Chavda	Chairman/Member (w.e.f. December 30, 2021)	NIL	NIL
Shri TLN Reddy	Member (w.e.f. December 30, 2021)	NIL	NIL
Dr. Raghavendra Sharma	Member (from December 30, 2021 to March 15, 2022)	NIL	NIL

## 2. Terms of Reference

The role of the Committee inter-alia include the following:

- Resolving the grievances of the security holders of the listed entity including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
- Review of measures taken for effective exercise of voting rights by shareholders.
- Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar and Share Transfer Agent.
- Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.

## 3. Compliance Officer

Smt. Deepti Gambhir, Company Secretary is the Compliance Officer of the company. The Company has provided an email ID i.e. co.sectt@nbccindia.com to the members for sending their queries/grievances for redressal.

## 4. Status of queries/complaints received and resolved during the year

Number of Shareholders' Queries/Complaints received during the year	4
Number of Shareholders' Complaints solved to the satisfaction of Shareholders during the year	4
Number of Shareholders Complaints pending as on March 31, 2022	NIL

**5. Code of Conduct to Regulate, Monitor and Report Trading by Insider**

Securities and Exchange Board of India (SEBI), in its endeavour to protect the interests of investors in general, has formulated the SEBI (Prohibition of Insider Trading) Regulations, 2015 (“Regulations”). Accordingly, the Company has adopted a “Code of Conduct to Regulate, Monitor and Report Trading” by Insider with a view to regulate trading in securities by the Directors and/or employees of the Company.

**D. CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE****1. Composition**

As on March 31, 2022 the Committee comprising of Smt. B.K. Sokhey as a Chairperson and Shri TLN Reddy, Dr. Jyoti Kiran Shukla and Prof. Bhimrao Panda Bhosale as Members of the Committee.

HOD (CSR) is the nodal officer and member secretary of the CSR Committee.

**2. Meetings and Attendance:**

The Committee held Two (2) meeting during the financial year 2021-22 as follows:

S.No.	Date of Meeting
1	April 15, 2021
2	January 11, 2022

Attendance during the Financial Year 2021-22:-

Name of the Director	Designation	No. of Meetings held during his/her tenure	No. of Committee meeting attended
Smt. B K Sokhey	Member (till December 29, 2021) Chairperson & Member (w.e.f. December 30, 2021)	2	2
Shri Rajendra Chaudhari	Chairman & Member (till June 9, 2021)	1	1
Shri Pawan Kumar Gupta	Chairman & Member (from June 23, 2021 to December 29, 2021)	NIL	NIL
Dr. Jyoti Kiran Shukla	Member (till July 16, 2022)	2	2
Shri Neelesh Shah	Member (till May 31, 2021)	1	1
Shri.TLN Reddy	Member (w.e.f. December 30, 2021)	1	NIL
Prof. Bhimrao Panda Bhosale	Member (w.e.f. December 30, 2021)	1	1

**3. Terms of Reference**

- To formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the Company as specified in Schedule VII as amended from time to time;
- To recommend the amount of expenditure to be incurred on the activities identified to be undertaken by the Company;
- To monitor the Corporate Social Responsibility Policy of the Company from time to time;

## E. FUNCTIONAL MANAGEMENT COMMITTEE

### 1. Composition

As on March 31, 2022, the Committee comprising of Shri Pawan Kumar Gupta, Chairman & Managing Director (Chairman of the Committee), Smt. B.K. Sokhey, Director (Finance) and Shri TLN Reddy, Director (Projects) as members and the Company Secretary as the Member Secretary of the Committee.

### 2. Meetings and Attendance:

The Committee held Ten (10) meetings during the financial year 2021-22 as follows:

S.No.	Date of Meeting
1	May 03, 2021
2	May 07, 2021
3	May 10, 2021
4	May 16, 2021
5	June 17, 2021
6	September 13, 2021
7	October 04, 2021
8	November 27, 2021
9	January 12, 2022
10	February 04, 2022

Attendance during the Financial Year 2021-22

Name of the Director	Designation	No. of Meetings held during his/her tenure	No. of Committee meeting attended
Shri P K Gupta	Chairman	10	10
Shri Rajendra Chaudhari	Member (till June 09, 2021)	04	04
Shri Neelesh Shah	Member (till May 31, 2021)	04	04
Smt. B K Sokhey	Member	10	10
Shri TLN Reddy	Member (w.e.f. December 30, 2021)	02	02

### 3. Terms of Reference

To grant approval for the sub-packaging of projects and award of contracts of estimated value above Rs. 500 crore w.e.f. February 14, 2022 (earlier the same was upto Rs. 250 crore) and any other matter as may be referred by the Chairman & Managing Director considering functional and operational requirements of the Company from time to time.

## F. RISK MANAGEMENT COMMITTEE

### 1. Composition

As on March 31, 2022 the Committee comprising of Prof. Bhimrao Panda Bhosale (Chairman), Smt. BK Sokhey, Shri TLN Reddy and Shri Rajeev Kumar as members of the Committee.

Chief Risk Officer is the member secretary of the Committee

The Company has Risk Management Policy with an objective to minimize enterprise risks as an ongoing process.

**2. Meetings and Attendance:**

The Committee held Two (2) meeting during Financial Year 2021-22 as follows:

S.No.	Date of Meeting
1	August 2, 2021
2	January 4, 2022

Attendance during the Financial Year 2021-22:

Name of the Director	Designation	No. of Meetings held during his/her tenure	No. of Committee meeting attended
Prof. Bhimrao Panda Bhosale	Chairman (w.e.f. December 30, 2021)	1	NIL
Shri Pawan Kumar Gupta	Chairman & Member (from June 23, 2021 to December 29, 2021)	1	1
Shri Rajendra Chaudhari	Chairman & Member (till June 9, 2021)	NIL	NIL
Shri Neelesh Shah	Member (till May 31, 2021)	NIL	NIL
Smt. B K Sokhey	Member	2	2
Shri TLN Reddy	Member (w.e.f. December 30, 2021)	1	1
Dr. Jyoti Kiran Shukla	Member (till December 29, 2021)	1	1
Dr. Raghvendra Sharma	Member (from December 30, 2021 to March 15, 2022)	1	NIL
Shri Rajeev Kumar	Member (w.e.f. December 30, 2021)	1	NIL

**3. Terms of Reference**

1. To formulate a detailed risk management policy which shall include:
  - a. A framework for identification of internal and external risks specifically faced by the listed entity, in particular including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as may be determined by the Committee.
  - b. Measures for risk mitigation including systems and processes for internal control of identified risks.
  - c. Business continuity plan.
2. To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;
3. To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;
4. To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity;

5. To keep the Board of Directors informed about the nature and content of its discussions, recommendations and actions to be taken;
6. The appointment, removal and terms of remuneration of the Chief Risk Officer (if any) shall be subject to review by the Risk Management Committee

## G. GRIEVANCE RESOLUTION COMMITTEE FOR CONTRACTORS, CONSULTANTS ETC.

### 1. Composition

The Committee was dissolved on June 23, 2021 and again constituted w.e.f. December 30, 2021. As on March 31, 2022, the Committee comprising of Shri Asim Misra (Chairman), Smt. B.K. Sokhey, Shri TLN Reddy , Shri Rajeev Kumar and Shri Meghjibhai Amarabhai Chavda as members of the Committee.

Nodal Officer Contractors' Grievance is the member secretary of the Committee.

### 2. Meetings and Attendance

The Committee held one (1) meeting during the year 2021-22 i.e. on March 30, 2022.

Attendance during the Financial Year 2021-22 as follow:-

Name of the Director	Designation	No, of Meetings held during his/her tenure	No, of Committee meeting attended
Dr. Jyoti Kiran Shukla	Chairperson & Member (till June 23, 2021)	NIL	NIL
Shri Rajendra Chaudhari	Member (till June 9, 2021)	NIL	NIL
Shri Neelesh Shah	Member (till May 31, 2021)	NIL	NIL
Shri Asim Misra	Chairman (w.e.f. December 30, 2021)	1	1
Smt. BK Sokhey	Member	1	NIL
Shri TLN Reddy	Member (w.e.f. December 30, 2021)	1	1
Shri Rajeev Kumar	Member (w.e.f. December 30, 2021)	1	1
Shri Meghjibhai Amarabhai Chavda	Member (w.e.f. December 30, 2021)	1	1

### 3. Terms of Reference

The Committee reviews and resolve all the unsettled grievances of contractors, consultants etc and to recommend the actions to be taken against the defaulter employees/ consultants/ contractors etc.

## H. RESEARCH & DEVELOPMENT (R&D) COMMITTEE

### 1. Composition

As on March 31, 2022 the Research & Development Committee comprises of Smt. BK Sokhey, Shri TLN Reddy, Shri Bhimrao Panda Bhosale and Shri Meghjibhai Amarabhai Chavda as members of the committee. However, Dr. Raghavendra Sharma was ceased to be chairman and member of the committee w.e.f. March 15, 2022.

During the financial year 2021-22, composition of the Committee was as follows:

Name of the Director	Designation
Shri Pawan Kumar Gupta	Chairman & Member (from June 23, 2021 to December 29, 2021)
Shri Rajendra Chaudhari	Chairman & Member (till June 9, 2021)
Shri Neelesh Shah	Member (till May 31, 2021)
Dr. Jyoti Kiran Shukla	Member (till December 29, 2021)
Smt. BK Sokhey	Member
Dr. Raghavendra Sharma	Chairman & Member (from December 30, 2021 to March 15, 2022)
Shri TLN Reddy	Member (w.e.f. December 30, 2021)
Prof. Bhimrao Panda Bhosale	Member (w.e.f. December 30, 2021)
Shri Meghijibhai Amarabhai Chavda	Member (w.e.f. December 30, 2021)

## 2. Meetings and Attendance:

There was no committee meeting held during the FY 2021-22.

## 3. Terms of Reference

To review the development of short term and long term R&D Policy and plan, to identify new areas of sustainable development in terms of the criteria laid down by Ministry and periodical review of R&D activities/ Projects.

## I. GROUP GOVERNANCE COMMITTEE

### 1. Composition

As on March 31, 2022 the Group Governance Committee comprises of Shri Pawan Kumar Gupta as Chairman, Smt. B.K. Sokhey and Shri TLN Reddy as members of the Committee.

### 2. Meetings and Attendance:

The Committee held one (1) meeting during the FY 2021-22 i.e. on March 29, 2022.

Attendance during the Financial Year 2021-22 was as follows:-

Name of the Director	Designation	No. of Meetings held during his/her tenure	No. of Committee meeting attended
Shri Pawan Kumar Gupta	Chairman	1	1
Smt. B K Sokhey	Member	1	NIL
Shri TLN Reddy	Member (w.e.f. December 30, 2021)	1	1
Dr. Jyoti Kiran Shukla	Member (from June 23, 2021 till December 29, 2021)	NIL	NIL
Shri Rajendra Chaudhari	Member (till June 9, 2021)	NIL	NIL
Shri Neelesh Shah	Member (till May 31, 2021)	NIL	NIL



### 3. Terms of Reference

- To review or monitor the governance of subsidiaries and joint ventures of NBCC.
- To review or monitor the various MoUs (strategic, international or others) executed by NBCC.

## J. HUMAN RESOURCE (HR) COMMITTEE OF DIRECTORS

### 1. Composition

As on March 31, 2022 the Human Resource Committee of Directors comprising of Shri Pawan Kumar Gupta (Chairman), Smt. BK Sokhey, Shri TLN Reddy, Dr. Jyoti Kiran Shukla, Shri Rajeev Kumar and Asim Misra as members of the Committee.

### 2. Meetings and Attendance:

The Committee held Two (2) meeting during Financial Year 2021-22:

S.No.	Date of Meeting
1	October 22, 2021
2	February 07, 2022

### Attendance during the Financial Year 2021-22

Name of the Director	Designation	No. of Meetings held during his/her tenure	No. of Committee meeting attended
Shri Pawan Kumar Gupta	Chairman	2	2
Smt. B K Sokhey	Member	2	2
Shri TLN Reddy	Member (w.e.f. December 30, 2021)	1	1
Dr. Jyoti Kiran Shukla	Member (till July 16, 2022)	2	2
Shri Rajendra Chaudhari	Member (till June 9, 2021)	NIL	NIL
Shri Neelesh Shah	Member (till May 31, 2021)	NIL	NIL
Shri Rajeev Kumar	Member (w.e.f. December 30, 2021)	1	1
Shri Asim Misra	Member (w.e.f. December 30, 2021)	1	1

### 3. Terms of Reference

To review the issues concerning Human Resource Planning and Management, HR policies, initiatives and other Human Resource issues as may be referred to it by CMD from time to time.

## OTHER FUNCTIONAL COMMITTEES

Apart from the above, the Board also from time to time, constitutes functional committees with specific terms of reference as it may deem fit. Meetings of such Committees are held on need basis as and when required.

#### IV. SUBSIDIARIES AND ASSOCIATES

The Company monitors performance of its subsidiary companies, inter-alia, by the following means:-

- The Audit committee reviews financial statements of the subsidiary companies, along with investments made by them, on a quarterly basis.
- The Group Governance Committee reviews the corporate governance, working performance of the subsidiary companies.
- The Board of Directors reviews the Board meeting minutes and statements of all significant transactions and arrangements, if any, of subsidiary companies.

The details of Subsidiary Companies and Joint Venture Companies of NBCC as follows:

- **Hindustan Steelworks Construction Limited (HSCL):** HSCL was established in 1964 as a construction organization under the Ministry of Steel, Govt of India. It diversified into a versatile infrastructure portfolio all over the country. It became the major player in implementation of integrated steel plants. HSCL has become a Subsidiary of NBCC w.e.f April 1, 2017.
- **HSCC (India) Limited:** Set up in 1983, HSCC is one of the few organization in South East Asia, rendering comprehensive range of professional consultancy services in health-care and other social sectors, in India and abroad. HSCC is a pluri-disciplinary organisation with experienced professionals (i.e. health planners and economists, doctors, biomedical engineers, computer experts, pharmacists, architects and public health engineers etc) on rolls and a network of consultants specialized in various activities associated with health systems. NBCC acquired HSCC on December 24, 2018.
- **NBCC Services Limited:** A wholly owned subsidiary company “NBCC Services Limited” had been incorporated on October 16, 2014 with main objective to undertake maintenance work. It has also been mandated to act as an execution and implementation agency for sustainability projects, heritage building restoration works etc.
- **NBCC DWC-LLC:** Incorporated on December 24, 2018 in Dubai, NBCC-DWC LLC is the wholly owned subsidiary of NBCC. It was incorporated for conceptualizing, designing and construction of India Pavilion at World Expo-2020 held in Dubai in 2021.
- **NBCC International Limited (NIL)** was incorporated on July 5, 2017 as wholly owned subsidiary of NBCC. It was incorporated to carry out the business in overseas countries. The Board of Director of NIL have approved the withdrawal of the undergoing Scheme of Merger from Ministry of Corporate Affairs and decided to close the Company through voluntary winding-up. Further, the Ministry of Corporate Affairs (MCA) vide its letter dated August 4, 2022 stated that the first motion application for approval of scheme of merger has been closed.
- **NBCC Environment Engineering Limited (NEEL)** was incorporated on July 10, 2017 as wholly owned subsidiary of NBCC. It was incorporated to carry out the business in the field of environment and sustainability. The Board of Director of NEEL have approved the withdrawal of the undergoing Scheme of Merger from Ministry of Corporate Affairs and decided to close the Company through voluntary winding-up. Further, the Ministry of Corporate Affairs (MCA) vide its letter dated August 4, 2022 stated that the first motion application for approval of scheme of merger has been closed.
- **Real Estate Development & Construction Corporation of Rajasthan Limited (REDCCOR):** NBCC formed a joint venture company with Government of Rajasthan on September 07, 2015 with an objective to undertake various construction and re-developmental projects in the state of Rajasthan.
- **NBCC Engineering & Consultancy Ltd.:** A wholly owned subsidiary company of NBCC named **NBCC Engineering & Consultancy Ltd. (NECL)** has been incorporated on December 15, 2015. The Company was incorporated to render consultancy to Government and private organizations. Presently, NECL is under closure, as the process of winding-up of the Company has been completed and final application for the dissolution of the Company has been filed before the Hon’ble National Company Law Tribunal on February 10, 2022 and the dissolution order from NCLT is awaited.
- The Company has other unincorporated bodies.

## V. GENERAL BODY MEETINGS

### 1. Annual General Meetings

Date, time and location where last three Annual General Meetings were held, are as under:

Year	Location	Date	Time	Special Resolution Passed
2021	61st AGM through video conferencing	September 30, 2021	02:00 PM	NIL
2020	60th AGM through Video Conferencing	December 22, 2020	12:00 Noon	NIL
2019	59th AGM at Air Force Auditorium	September 23, 2019	10:30 AM	NIL

### 2. Postal Ballot

During the FY 2021-22, there was no special resolution passed through postal ballot. Further, no special resolution is proposed to be conducted through postal ballot.

## VI. MEANS OF COMMUNICATION

The Company communicates its shareholders through its annual report, general meetings and disclosure through the website.

- Annual Report:** Annual Report contains inter-alia Directors' Report, Auditors' Report, Audited Financial Statements (Standalone and Consolidated) of Company and C&AG comments thereon. The Management Discussion and Analysis Report forms part of the Annual Report and appear on the website of the Company.
- Website:** The Company's website [www.nbccindia.in](http://www.nbccindia.in) is a comprehensive reference on NBCC's management, vision, mission, policies, corporate governance, corporate sustainability, investor relations, updates and news. The section on 'Investor' serves to inform the shareholders, by giving complete quarterly and annual financial details, shareholding patterns, dividends, information relating to stock exchanges, news releases and presentations made to financial analysts and institutional investors etc.
- Quarterly Results:** Unaudited quarterly financial results and the annual audited financial results of the Company are submitted to the Stock Exchanges i.e. BSE & NSE where equity shares of the Company are listed and the same are uploaded on Company's website and published in newspapers.  
Normally quarterly, half yearly and annual results are published in widely circulated newspapers which includes Business Standard (English & Hindi Edition)
- Intimation to Stock Exchanges:** The Company is timely submitting all the price sensitive information, statements and reports and other required information, on the online portals of stock exchanges where Company is listed.
- News Release, Institutional Investors Presentations:** The Company display news release and Institutional Investors Presentations on event basis. These are available on Company's website [www.nbccindia.in](http://www.nbccindia.in).
- Communication to shareholders on email:** Documents like Notices, Annual Report, ECS advices for dividends, etc. are sent to the shareholders at their email address, registered with their Depository Participants/RTA to ensure prompt delivery of document, less paper consumption, save trees and avoid loss of documents in transit.
- NSE Electronic Application Processing System (NEAPS), NSE Digital Platform and BSE Listing Centre:** National Stock Exchange of India Ltd. (NSE) and BSE Limited has designed NEAPS and Listing centre respectively- a web based application for Corporates listed at NSE. Shareholding Pattern, Corporate Governance Report results of every Quarter, price sensitive information etc are filed by Company electronically on NEAPS, NSE Digital Platform and BSE listing Centre.
- SEBI Complaint Redress System (SCORES)** The investor complaints are processed in a centralized web based complaints redress system. The salient features of this system are: Centralized database of all complaints, online upload of Action Taken Report (ATR) by the Company and online viewing by the investors of actions taken on the complaints and its current status.
- Exclusive email ID for investors:** The Company has designated the email id [investors@nbccindia.com](mailto:investors@nbccindia.com) exclusively for investor related issues and the same is displayed on the Company's website [www.nbccindia.in](http://www.nbccindia.in).

## VII. GENERAL INFORMATION FOR SHAREHOLDERS

a.	Company Registration Details	<b>CIN- L74899DL1960GOI003335</b>
b.	62nd Annual General Meeting : Date, Time and Venue  <b>(Regd. Office of the Company shall be deemed to be the venue of the meeting.)</b>	<b>September 29, 2022 at 12.00 Noon through VC/OAVM</b>
c.	Financial year	<b>April 01, 2022 to March 31, 2023</b>
d.	Financial Calendar for 2022-2023* Results for Quarter ended June 30, 2022 Results for Quarter ending September 30, 2022 Results for Quarter ending December 31, 2022 Results for Year ending March 31, 2023  * the dates (tentative) may change subject to relaxation provided by Authorities)	<b>on August 10, 2022</b> <b>by November 14, 2022</b> <b>by February 14, 2023</b> <b>by May 30, 2023</b>
e.	Record Date / Book Closure Date	<b>September 02, 2022</b>
f.	Dividend Payment Date	<b>On or before October 28, 2022</b>
g.	Listing on Stock Exchanges & Stock Code The Company is listed at following Stock Exchanges:-	
a.	BSE Ltd Floor 25, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400 001	<b>(Stock Code: 534309)</b>
b.	National Stock Exchange of India Ltd. Exchange Plaza, 5th Floor, Plot No. C/1,G Block, Bandra –Kurla Complex Bandra (E), Mumbai-400051	<b>(Stock Code: Symbol-NBCC, Series – EQ)</b>
c.	The Annual listing fee for FY 2021-22	<b>Duly paid to both the Stock Exchanges i.e. NSE &amp; BSE</b>
d.	Demat ISIN Number for NSDL & CDSL –	<b>INE095N01031</b>

### h. Share Transfer System

Alankit Assignments Limited (Alankit) was appointed as the Registrar and Share Transfer Agent (RTA) w.e.f. November 26, 2021 in place of M/s Bigshare Services Pvt. Ltd. Accordingly, Alankit is RTA for the physical shares and is also the depository interface of the Company with both National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL).

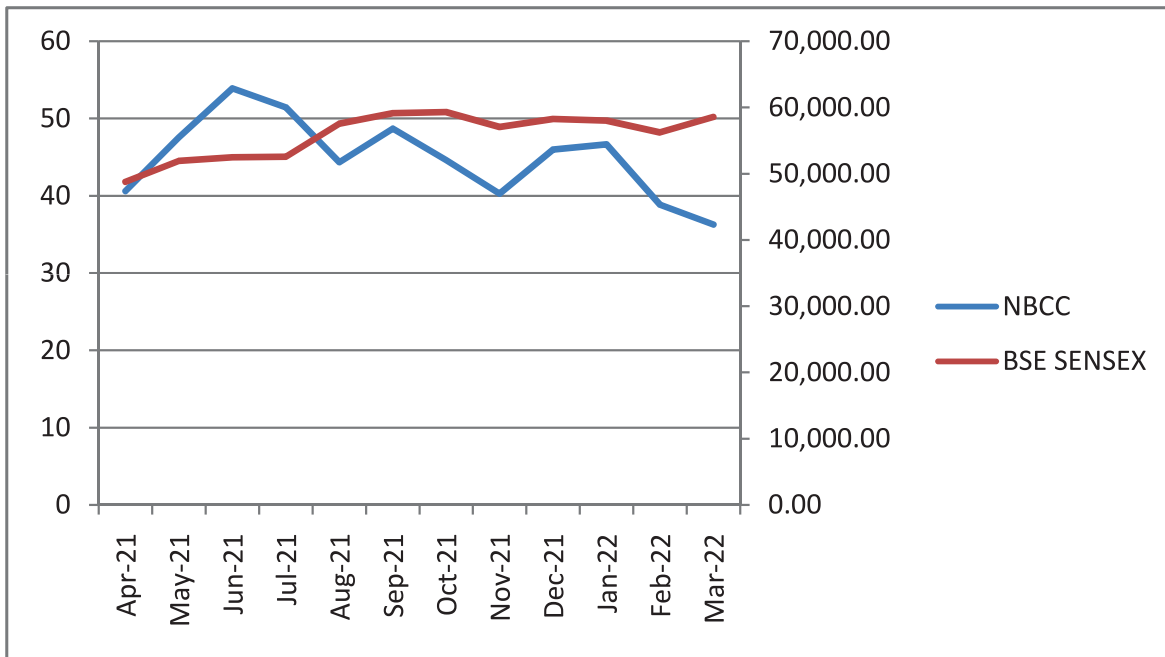
The shares of the Company are traded compulsory in dematerialized form. Members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Transfers of equity shares in electronic form are effected through the depositories with no involvement of the Company. The summary of transfer/transmission/ demat/rematerialization of securities of the Company so approved is placed before the Board/ Stakeholders Relationship Committee. The Company obtains from a company secretary in practice, yearly certificate of compliance with the share transfer requirements as under Clause 40(9) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and files a copy of it with Stock Exchanges.

i. **Market Price Data:** High, Low during each month in last FY 2021-22:

(In Rs.)

Months	High	Low	Months	High	Low
April 2021	48.30	38.30	October 2021	50.55	43.85
May 2021	51.80	40.00	November 2021	49.35	39.15
June 2021	59.80	46.75	December 2021	47.40	40.45
July 2021	55.35	48.20	January 2022	53.65	44.15
August 2021	51.75	40.60	February 2022	48.25	34.20
September 2021	50.95	42.20	March 2022	42.40	35.70

j. **Stock Performance in comparison to broad-based indices such as BSE Sensex for the financial year 2021-22**



k. **Distribution of Shareholding as on March 31, 2022**

Total	SHAREHOLDERS		SHAREHOLDING	
	Number	% to total	Number	% to total
1-5000	555283	97.9834	245260073	13.6256
5001-10000	6965	1.2290	51336257	2.8520
10001-20000	2759	0.4868	39026734	2.1682
20001-30000	732	0.1292	18337176	1.0187
30001-40000	278	0.0491	9864728	0.5481
40001-50000	173	0.0305	8115257	0.4508
50001-100000	300	0.0529	21735872	1.2075
100001 & above	221	0.0391	1406323903	78.1291
<b>TOTAL</b>	<b>566711</b>	<b>100.0000</b>	<b>1800000000</b>	<b>100.0000</b>

## I. Shareholding Pattern as on March 31, 2022

Category	No of Shareholders	No. of Shares held	% of Paid up Capital
President of India (Government of India)	1	1,11,15,79,093	61.75
Mutual Funds/UTI	20	71846526	3.99
FII's/FPIs	96	59509123	3.31
Body Corporates /Trust	1135	18887967	1.05
Individuals/Clearing Member/ HUF/insurance Companies	560275	525025268	29.17
IEPF	1	7356	0.00
NRI	4797	11613913	0.64
Employees	386	1530754	0.09
<b>TOTAL</b>	<b>566711</b>	<b>180,00,00,000</b>	<b>100.00</b>

m.	<b>Registrar &amp; Share Transfer Agent (For both Physical &amp; Electronic Transfer etc.)</b>	<b>M/s Alankit Assignments Limited.</b> Alankit House, 4E/2 Jhandewalan Extension, New Delhi-110055
n.	<b>Dematerialization of shares and liquidity</b>	As on March 31, 2022, 99.99% (1799984349 equity shares) of the Paid-up equity share capital was in dematerialized Form
o.	<b>Address for Correspondence</b>	<b>Smt. Deepti Gambhir</b> Company Secretary NBCC Bhawan, Lodhi Road, New Delhi-110003. E-mail : co.sectt@nbccindia.com Phone No: 011-24367314-17 (Extn 1874)

- p. Securities were not suspended from trading during the Financial Year 2021-22.
- q. There was no GDRs/ADRs/warrants/convertible instrument outstanding as on March 31, 2022.
- r. Commodity price risk or Foreign exchange risk and hedging activities: The Company is subject to commodity price risks due to fluctuation in prices of raw material used in company's projects. The Company has in place a robust risk management frame work for identification and monitoring and mitigation of all kinds of risk.
- s. Plants Locations: Plants and equipments are located at projects sites of the Company during the execution of the Projects.
- t. The Company get the rating of AA(-) Negative from CRISIL

## VIII. OTHER DISCLOSURE

### 1. Materially significant related party transactions

The Company has duly adopted Related Party Transaction Policy which is available on website of the Company at link <http://www.nbccindia.com/webEnglish/policies>. There has been no materially significant related party transaction between the Company and its related parties during the year under consideration. The detailed information on related party transaction is given in Note No. 42 of Standalone Financial Statements, forming part of the Annual Report.

## 2. Whistle Blower Policy

The Company has Vigil mechanism and whistle blower policy to report violations of applicable laws and regulations and the same is available at its website at [www.nbccindia.in](http://www.nbccindia.in). Employees may also report to Chairperson, Audit Committee and no one is denied access by the Audit Committee.

## 3. Dividend Distribution Policy

To bring transparency in the matter of declaration of dividend and to protect the interest of investors, NBCC has in place a Dividend Distribution Policy which has been displayed on the Company's website i.e. [www.nbccindia.in](http://www.nbccindia.in).

4. As on March 31, 2022, the company has complied with the mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

5. A Policy on Determining Material Subsidiary is available on the weblink at [http://www.nbccindia.com/pdfData/policies/NBCC\\_Policy\\_on\\_Material\\_Subsubsidiary\\_01.04.2019.pdf](http://www.nbccindia.com/pdfData/policies/NBCC_Policy_on_Material_Subsubsidiary_01.04.2019.pdf). Further, the Company has two material subsidiaries as on March 31, 2022 namely, HSCC (India) Limited and Hindustan Steelworks Construction Limited (HSCL) as per the definition prescribed under regulations 16(c) of SEBI (LODR) Regulations, 2015.

Further, as per regulation 24(1) of SEBI (LODR) Regulations, 2015, the criteria of appointment of at least one Independent Director of NBCC on the Board of Material Subsidiary has already been complied in HSCC and Dr. Jyoti Kiran Shukla, Independent Director, NBCC was appointed on the Board of HSCC w.e.f. April 27, 2020. However, the said criteria was not applicable in case of HSCL during the period under review.

The Secretarial Audit Report of Material Subsidiaries as required under regulation 24A of SEBI (LODR) Regulations, 2015 is forms part of this Annual Report.

6. The Company has not raised money through preferential allotment or qualified institution placement as specified under the Regulation 32 (7A).

7. M/s. Dhawan & Co. Chartered Accountants (Firm Registration No. 002864N) have been appointed as the Statutory Auditors of the Company. The particulars of payments of Statutory Auditors' fees, on consolidated basis for the FY 2021-22 are given below:

Particular	Amount (Rs. in Lakh)
Audit Fee	25.00
Tax Audit	6.50
Quarterly Limited Review	16.50
Corporate Governance	3.00
Reimbursement of Expenses	2.10
<b>Total</b>	<b>53.10</b>

8. The Details of complaints filed, disposed-off and pending during the financial year pertaining to sexual harassment is provided as under:

No.	Number of complaints filed during the financial year	Number of complaints disposed of during the financial year	Number of complaints pending as on end of the financial year
		NIL	

9. During the FY 2021-22, there is no such instance of Loans and advances in the nature of loans to firms/companies in which directors are interested.
10. In accordance with the Instruction issued by DPE vide its OM No. W-02/0028/2017-DPE(WC)-GL-XIII/17 dated 3 August, 2017, OM No. W-025/0028/2017-DPE(WC)-GL-XIV/17 dated 4 August, 2017, the Company implemented the directions as notified, by Third (3) Pay Revision Committee w.e.f. 01.01.2017.
11. There is no expenditure debited in the books of accounts, which are not for the purposes of the business during the financial year ended March 31, 2022.
12. There is no expense incurred by the Company for the financial year ended March 31, 2022, which is personal in nature and incurred for the Board of Directors and top management.
13. Details of Administrative and office expenses as a percentage of total expenses vis-a-vis financial expenses and reasons for increase:

( ₹ in Lakh)

S.No.	Particulars	FY 2021-22	FY 2020-21
1	Administrative and office expenses (A)	5,419.41	9042.37
2	Total Expenses (B)	5,39,767.14	4,87,563.14
3	Administrative and office expenses as a percentage of total expenses (C=A/B*100)	1.00%	1.85%
4	Financial expenses (D)	565.02	660.08
5	Financial expenses as a percentage of total expenses (E=D/B*100)	0.10%	0.14%

- IX. The Company has complied with the requirements of Corporate Governance Report as mentioned in sub paras (2) to (10) of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 except composition of Board, Audit Committee and Nomination and Remuneration Committee of Directors for FY 2021-22 which are not as per SEBI (LODR) Regulations, 2015 for the quarter June 2021, September 2021 and December 2021.
- X. The Company has complied with corporate governance requirement specified in regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 in its annual report.

#### XI. DEMAT SUSPENSE ACCOUNT/UNCLAIMED DIVIDENDS

Pursuant to Sections 124 and 125 of the Act read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules"), dividend, if not claimed for a consecutive period of 7 years from the date of transfer to Unpaid Dividend Account of the Company, are liable to be transferred to the Investor Education and Protection Fund ("IEPF").

Accordingly, the final dividend declared for the financial year 2014-15 on September 16, 2015, that remained unclaimed for seven years and the corresponding shares on which dividend was unclaimed for seven consecutive years are due for transfer to the IEPF on October 22, 2022.

The Company has communicated individually to the concerned shareholders whose shares are liable to be transferred to IEPF Authority for taking appropriate action(s) and the details of such shareholders are uploaded on the website of the Company at <https://www.nbccindia.com/webEnglish/IEPFTransfer> and also published public notice in this regard in the newspapers (English & Hindi) on July 15, 2022.

Further during the year 2021-22, the Company transferred the remaining unpaid/unclaimed dividend amount of Rs. 1,22,045.00/- with respect to financial year 2013-14 and the corresponding 1190 equity shares on the dividend amounts which are not claimed in seven consecutive years had also been transferred to IEPF within the statutory time period.

The unclaimed dividend details are available on the website of NBCC on [www.nbccindia.in](http://www.nbccindia.in).



## XII. CEO/CFO CERTIFICATION

As per Regulation 17(8) read with Schedule II of SEBI (LODR) Regulation, 2015, a certificate duly signed by the Chairman & Managing Director and Chief Financial Officer, is annexed to the Corporate Governance Report. **(Annexure-A)**

## XIII. DISCRETIONARY REQUIREMENTS

The following discretionary requirements have been implemented by the Company:

**The Board:** The Company is headed by an Executive Chairman.

**Shareholder's Right:** with regard to shareholders right communications of financial results are published widely and also hosted on the website of the Company.

**Modified opinion(s) in audit report:** The Auditors' report on Standalone Financial Statements is unmodified.

**Reporting of Internal Auditors:** The Internal Auditors of NBCC are reporting directly to the Audit Committee.

## XIV. CERTIFICATE ON DIRECTORS DISQUALIFICATION

Pursuant to Clause 10 (i) of Para C of Schedule V of SEBI (LODR) Regulations, 2015 and amendments thereof, the company is required to obtain a certificate from a company secretary in practice that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority. The Company has taken the same from its Secretarial Auditor M/s P C Jain & Co.; Practising Company Secretaries and attached herewith as **Annexure-B**.

## XV. COMPLIANCES

No penalties/ strictures were imposed on the Company by the Stock Exchanges or SEBI or any other statutory authority on any matter related to capital market and guidelines issued by the Government except penalty imposed by Stock exchanges i.e. NSE and BSE for composition of Board, Audit Committee and Nomination and Remuneration Committee which was not as per SEBI (LODR) Regulations, 2015 for part of the year i.e. quarter ended June 30, 2021, September 30, 2021 and December 31, 2021 and waiver requests have been made by company to respective stock exchanges.

In view of the above, NBCC duly clarified to the stock exchanges that the power to appoint functional/ Official Part-time Directors/ non-Official Part-time Directors (Independent Directors) vests with the Government of India. The appointment of directors is made by the President of India through Administrative Ministry i.e. Ministry of Housing and Urban Affairs.

Further, Ministry of Housing and Urban Affairs vide its Office Order No. O-17034/39/2014-PS (E No. 9072545) dated November 22, 2021 nominated 5(five) Independent Directors on the Board of NBCC.

Accordingly, in accordance with the compliances under Companies Act, 2013, aforesaid 5(five) Independent Directors have been appointed on the Board of NBCC w.e.f. December 24, 2021 and the composition of NBCC's Board and statutory Committees were in line with the statutory provisions of Companies Act, 2013, SEBI (LODR) Regulations, 2015 and DPE Guidelines w.e.f. December 24, 2021 and December 30, 2021 respectively.

Compliance certificate from the auditors of the company regarding compliance of conditions of corporate governance are annexed herewith and forms part of this report.

During the financial year 2021-22 the Company was in general compliant of corporate governance requirements and SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015 for their respective period except those compliances as have been mentioned in Corporate Governance Compliance Certificate and the Secretarial Audit Report.

### Declaration

I, Pawan Kumar Gupta, Chairman & Managing Director of NBCC (India) Limited, do hereby declare that all the board members and senior management personnel have affirmed compliance with the Code of Conduct of the Company for the financial year ended March 31, 2022.

Date: September 05, 2022  
Place: New Delhi

Sd/-  
**Pawan Kumar Gupta**  
Chairman & Managing Director  
DIN 07698337

## CEO/CFO Certification

To  
Board of Directors  
NBCC (India) Limited

We, Pawan Kumar Gupta, Chairman & Managing Director and B K Sokhey, Director (Finance) & Chief Financial Officer do hereby certify that:

- A. We have reviewed financial statements and the cash flow statement for the financial year 2021-22 and that to the best of our knowledge and belief:
- (1) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - (2) These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violation of the Company's code of conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the auditors and the Audit committee
- (1) That there are no significant changes in internal control over financial reporting during the year;
  - (2) Significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
  - (3) That there are no instances of significant fraud of which we have become aware.

Date: June 11, 2022  
Place: New Delhi

Sd/-  
**Pawan Kumar Gupta**  
Chairman & Managing Director  
(DIN: 07698337)

Sd/-  
**B K Sokhey**  
Director(Finance)/Chief Financial Officer  
(DIN: 06955670)

## CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTOR

(Pursuant to Regulation 34 (3) and Schedule V Para C clause (10) (i) of the SEBI  
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,  
The Members  
NBCC (INDIA) LIMITED  
(CIN: L74899DL1960GOI003335)  
NBCC BHAWAN, LODHI ROAD  
NEW DELHI 110003

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of NBCC (India) Limited having (CIN: L74899DL1960GOI003335) and having registered office at NBCC Bhawan, Lodhi Road, New Delhi-110003 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10 (i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations/ representations furnished to us by the Company & its Director/ officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ended as on 31st March, 2022 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority:

S.No.	Name of Director	DIN	Date of Appointment of Director
1.	Pawan Kumar Gupta	07698337	07/10/2019
2.	Baldev Kaur Sokhey	06955670	19/08/2019
3.	Lakshminarayanreddy Tadi	09085199	11/11/2021
4.	Kamran Rizvi	01653503	03/01/2020
5.	Shyam Sunder Dubey	06601151	06/08/2019
6.	Jyoti Kiran Shukla	03492315	01/08/2019
7.	Rajeev Kumar	01610012	24/12/2021
8.	Asim Misra	09428337	24/12/2021
9.	Meghajibhai Amarabhai Chavda	09437262	24/12/2021
10.	Bhimrao panda Bhosale	09422731	24/12/2021

Ensuring the eligibility of the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For P.C. Jain & Co.,  
Company Secretaries,  
(FRN: P2016HR051300)

Sd/-

Place: Faridabad  
Date: August 20, 2022  
UDIN: F004103D000819896

(P. C. Jain)  
Managing Partner  
CP No. 3349  
M No.4103

## Auditor's Certificate on Corporate Governance

To,  
**The Members of NBCC (India) Limited**

We, Dhawan & Co., Chartered Accountants, the Statutory Auditors of **NBCC (India) Limited ("the Company")** have examined the compliance of conditions of corporate governance by NBCC (India) Limited ('the Company') for the year ended March 31, 2022 as stipulated in regulations 17 to 27, clause (b) to (i) of regulation 46 (2) and paragraphs C and D of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**the Listing Regulations**") and as stipulated in the Guidelines on Corporate Governance for Central Public Sector Enterprises issued by Department of Public Enterprises (DPE), Government of India ("**the DPE Guidelines**").

### Management's Responsibility

The compliance of conditions of corporate governance is the responsibility of the company's management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of corporate governance stipulated in the SEBI Listing Regulations and DPE guidelines.

### Auditor's Responsibility

Our responsibility is limited to examining the procedures and implementation thereof, adopted by the company for ensuring the compliance with the conditions of corporate governance. It is neither an audit nor an expression of opinion on the financial statements of the company.

Pursuant to the requirements of the listing regulations and DPE guidelines, it is our responsibility to provide a reasonable assurance whether the company has complied with the conditions of the corporate governance as stipulated in the listing regulation and DPE guidelines for the year ended March 31, 2022.

We have carried out an examination of the relevant records of the company in accordance with the Guidance Note on Reports or Certificates for Special Purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.

We have complied with the relevant applicable requirements of the Standard of Quality Control [SQC] 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

### Opinion

Based on our examination of the relevant records and according to the information and explanations provided to us by the management, we certify that the company has complied with the conditions of corporate governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 and para C and D of Schedule V of the SEBI Listing Regulations and under the DPE Guidelines during the year ended March 31, 2022 except the composition of the board of directors and board's level committees [Audit Committee and Nomination and Remuneration Committee] which were not as per the statutory provisions including regulation 17, 18 and 19 of the SEBI (LODR) regulations read with Section 149, 177 and 178 of the Companies Act, 2013 and the DPE Guidelines as amended resulting in consequential non compliance of Regulation 17(1)(a), Regulation 17(1)(b), Regulation 18 and Regulation 19 of the Listing Regulations, for part of the year i.e. for the quarter ended June 30, 2021, September 30, 2021 and December 31, 2021; and also imposition of penalty by the stock exchanges in respect of above non-compliances, for which waiver requests have been made by the company to respective stock exchanges.

However, the composition of board of directors and the board level committees were in line with statutory norms of Companies Act, 2013, SEBI (LODR) Regulations, 2015 and DPE Guidelines on Corporate Governance w.e.f. December 24, 2021 and December 30, 2021, respectively.

We state that such compliance is neither an assurance as to the future viability of the company nor the efficiency or effectiveness with which the management has conducted the affairs of the company.

**For Dhawan & Co.**  
**Chartered Accountants**  
**Firm Registration Number: 002864N**  
**Sd/-**  
**Deepak Kapoor**  
**[Partner]**  
**Membership Number: 072302**  
**ICAI UDIN : 22072302APVMQ7836**

**Date : August 25, 2022**  
**Place : New Delhi**

## Management's Reply to Auditors' Opinion on the Corporate Governance Report (FY 2021-22)

Sl. No.	Auditors' Remark	Management's Reply
1	<p>Based on our examination of the relevant records and according to the information and explanations provided to us by the management, we certify that the company has complied with the conditions of corporate governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 and para C and D of Schedule V of the SEBI Listing Regulations and under the DPE Guidelines during the year ended March 31, 2022 except the composition of the board of directors and board's level committees [Audit Committee and Nomination and Remuneration Committee] which were not as per the statutory provisions including regulation 17, 18 and 19 of the SEBI (LODR) regulations read with Section 149, 177 and 178 of the Companies Act, 2013 and the DPE Guidelines as amended resulting in consequential non compliance of Regulation 17(1)(a), Regulation 17(1)(b), Regulation 18 and Regulation 19 of the Listing Regulations, for part of the year i.e. for the quarter ended June 30, 2021, September 30, 2021 and December 31, 2021; and also imposition of penalty by the stock exchanges in respect of above non-compliances, for which waiver requests have been made by the company to respective stock exchanges.</p> <p>However, the composition of board of directors and the board level committees were in line with statutory norms of Companies Act, 2013, SEBI (LODR) Regulations, 2015 and DPE Guidelines on Corporate Governance w.e.f. December 24, 2021 and December 30, 2021, respectively.</p>	<p>NBCC (India) Limited being a Government Company within the meaning of Section 2(45) of the Companies Act, 2013, the power to appoint functional/ Official Part-time Directors/ non-Official Part time Directors (Independent Directors) vests with the President of India through Administrative Ministry i.e. Ministry of Housing and Urban Affairs.</p> <p>Pursuant to the Ministry of Housing and Urban Affairs (MoHUA) Office Order No.: O-17034/39/2014 dated November 22, 2021, the Board of the Company, through a resolution passed by circulation appointed five Independent Directors on the Board of NBCC w.e.f. December 24, 2021, subject to the approval of the members in general meeting. Accordingly, the company made the composition of its Board of Directors in order with effect from December 24, 2021 under Regulation 17(1)(a) and 17(1)(b) of SEBI (LODR) Regulations, 2015, Companies Act, 2013 and DPE Guidelines.</p> <p>The Board of NBCC, after the appointment of requisite number of Independent Directors on the Board, reconstituted all the Board level Committees including the Audit Committee and Nomination and Remuneration Committee (NRC) in the Board Meeting held on December 30, 2021, therefore the composition of Audit Committee and NRC were in accordance with requirement as per Regulation 18(1) (b) and 18(2) (b) of SEBI (LODR) Regulations, 2015, Companies Act, 2013 and DPE Guidelines with effect from December 30, 2021.</p>

Date: September 05, 2022  
Place: New Delhi

Sd/-  
**(Pawan Kumar Gupta)**  
Chairman & Managing Director  
DIN-07698337

**AOC-2****Particulars of contracts / arrangements made with related party**

**Disclosure of particulars of contracts/ arrangements entered into by the company with related parties referred to in subsection (1) of section 188 of the Companies Act, 2013**

**1. Details of contracts / arrangements or transactions entered in the ordinary course of business but not at arm's length basis for the FY 2021-22: NIL**

**2. Details of contracts / arrangements or transactions at arm's length basis for the FY 2021-22**

Name of Related Party and Nature of Contract	Relationship	Duration of Contract	Salient Features	Amount (Rs. in lakh)
NBCC Services Limited	Wholly Owned Subsidiary	As per Agreement	Sale of Services	81.06
			Purchase of services	2306.58
NBCC International Limited	Wholly Owned Subsidiary	As per Agreement	Lease Rent Received	1.65
NBCC Environment Engineering Limited	Wholly Owned Subsidiary	As per Agreement	Lease Rent Received	1.65
HSCC (India) Limited	Wholly Owned Subsidiary	As per Agreement	Sale of Services	55.31

Date: September 05, 2022  
Place: New Delhi

Sd/-  
**(Pawan Kumar Gupta)**  
Chairman & Managing Director  
DIN: 07698337

## ANNUAL REPORT ON CSR ACTIVITIES FOR THE FINANCIAL YEAR ENDED MARCH 31, 2022

### 1. Brief outline on CSR Policy of the Company.

NBCC's CSR & SD Policy is in accordance with the Companies Act, 2013. The main features of CSR & SD Policy of NBCC are as under:-

1. Covers the entire project enumerated in Schedule VII of Companies Act, 2013.
2. The Proposal / Requests should come through the District Administration / District Authorities in prescribed format.
3. The proposals are recommended by the Board Level CSR Committee and approved by the Board of Directors of NBCC for implementation.
4. After Implementation, Impact Assessment by Third Party is carried out for the projects in view of the statutory requirements and on need basis.

### 2. Composition of CSR Committee as on March 31, 2022:

As on March 31, 2022, Corporate Social Responsibility Committee comprises two functional directors and two independent directors, the detailed composition of the committee is as follows:

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the tenure/ FY 2021-22	Number of meetings of CSR Committee attended during the tenure/ FY 2021-22
1	Smt.B.K.Sokhey	Director (Finance)/Chairperson (w.e.f. December 30, 2021)	2	2
2	Dr. Jyoti Kiran Shukla	Independent Director/Member	2	2
3	Shri TLN Reddy	Director (Projects)/Member (w.e.f. December 30, 2021)	1	NIL
4	Prof. Bhimrao Panda Bhosale	Independent Director/Member (w.e.f. December 30, 2021)	1	1

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the web site of the Company -<http://nbccindia.in>
4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report): **NIL**
5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any

Sl.No.	Financial Year	Amount available for set-off from preceding financial years (in Rs)	Amount required to be set-off for the financial year, if any (in Rs)
1	2021-22	NIL	NIL
	<b>TOTAL</b>	<b>NIL</b>	<b>NIL</b>

6. Average net profit of the company as per section 135(5). : **Rs. 29,008.65 Lakh**
7. (a) Two percent of average net profit of the company as per section 135(5): **Rs. 580.17 Lakh**  
 (b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: **NIL**  
 (c) Amount required to be set off for the financial year, if any: **NIL**  
 (d) Total CSR obligation for the financial year (7a+7b-7c): **Rs. 580.17 Lakh**
8. (a) CSR amount spent or unspent for the financial year 2021-22:

Total Amount Spent for the Financial Year 2021-22 (Rs. in Lakh)	Amount Unspent (Rs. in Lakh)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second provision to section 135 (5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
255.53	443.52	30.04.2022	NA	NA	NA

- (b) Details of CSR amount spent against **ongoing projects** for the financial year 2021-22:

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in Schedule VII to the Act	(4) Local area (Yes/No).	(5) Location of the project.		(6) Project duration (In years)	(7) Amount allocated for the project (Rs. in Lakh)	(8) Amount spent in the current financial year (Rs. in Lakh)	(9) Amount transferred to Unspent CSR Account for the project as per Section 135(6) (Rs. in Lakh)	(10) Mode of Implementation-Direct (Yes/No).	(11) Mode of Implementation-Through Implementing Agency	
				State	District						Name	CSR Registration number
1.	Installation of 2 Oxygen generation plants and 2 Diesel generator sets, Siddharthanagar, (An Aspirational District) UP.	Schedule-VII Item No.(I)	Yes	UP	Siddharth nagar	3	93.52	0.00	93.52	Yes	NA	NA
2.	Construction of community health center facility at Seyochung Sub-Division Kiphire (An Aspirational District), Nagaland.	Schedule-VII Item No.(I)	No	Nagaland	Kiphire	3	193.00	0.00	193.00	Yes	NA	NA



(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in Schedule VII to the Act	(4) Local area (Yes/No).	(5) Location of the project.		(6) Project duration (In years)	(7) Amount allocated for the project (Rs. in Lakh)	(8) Amount spent in the current financial Year (Rs. in Lakh)	(9) Amount transferred to Unspent CSR Account for the project as per Section 135(6) (Rs. in Lakh)	(10) Mode of Implementation-Direct (Yes/No).	(11) Mode of Implementation-Through Implementing Agency	
				State	District						Name	CSR Registration number
3	Infrastructure development at Health Care Facilities (2 Nos.) of Kandhamal (An Aspirational District) Odisha.	VII Item No.(i)	Yes	Odisha	Kandhamal	3	62.00	0.00	62.00	Yes	NA	NA
4.	Infrastructure Development at three Govt. School, Varanasi, UP.	VII Item No.(ii)	Yes	UP	Varanasi	3	87.60	0.00	87.60	Yes	NA	NA
5	Sponsoring IT Hardware for Indian Red Cross Society, Kashmir.	VII Item No.(i)	Yes	J&K	Kashmir	2	2.40	0.00	2.40	Yes	NA	NA
6	Impact assessment of FY 2021-22	-	-	-	-	3	5.00	0.00	5.00	No	NA	NA
<b>TOTAL</b>							<b>443.52</b>	<b>0.00</b>	<b>443.52</b>			

(c) Details of CSR amount spent against **other than ongoing projects** for the financial year 2021-22:

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in Schedule VII to the Act	(4) Local area (Yes/No)	(5) Location of the project		(6) Amount spent for the project (Rs. in Lakh)	(7) Mode of implementation-Direct (Yes/No)	(8) Mode of implementation-Through implementing agency	
				State	District			Name	CSR Registration number
1.	Conservation, restoration and development of Lal Qila.	VII Item No.(v)	Yes	Delhi	New Delhi	180.00	Yes	NA	NA
2.	Installation of Solar Panel, Electric Panel, UPS in Research Centre Laboratory at Hindu College, University of Delhi.	VII Item No.(ii)	Yes	Delhi	New Delhi	31.62	Yes	NA	NA
3.	Procurement of 12 Units of Oxygen Concentrators.	VII Item No.(i)	Yes	Delhi	New Delhi	14.91	Yes	NA	NA
<b>TOTAL</b>						<b>226.53</b>			

- (d) Amount spent in Administrative Overheads : **Rs.29.00 Lakh**
- (e) Amount spent on Impact Assessment, if applicable : **NIL**
- (f) Total amount spent for the Financial Year 2021-22 (8b+8c+8d+8e) : **Rs.255.53 Lakh**
- (g) Excess amount for set off, if any

Sl.No.	Particular	Amount (Rs. in Lakh)
(i)	Two percent of average net profit of the company as per section 135(5)	580.17
(ii)	Total amount spent for the Financial Year 2021-22	255.53
(iii)	Excess amount spent for the financial year 2021-22 [(ii)-(i)]	(- )324.64
(iv)	Surplus arising out of the CSR projects or programmes or Activities of the previous financial years, if any	0.00
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	0.00

9. (a) Details of Unspent CSR amount for the preceding three financial years:

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (Rs. in Lakh)	Amount spent in the Reporting Financial Year (Rs. in Lakh)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any			
				Name of the Fund	Amount (Rs. in Lakh)	Date of transfer	Amount remaining to be spent in succeeding financial years (Rs. in Lakh)
1.	2018-19	NIL	978.57	NA	NIL	NA	NIL
2.	2019-20	149.42 <sup>5</sup>	575.03	NA	NIL	NA	457.32
3.	2019-20		311.09*	NA	NIL	NA	146.23
4.	2019-20		34.34**	NA	NIL	NA	111.89
5.	2020-21	365.13 <sup>5</sup>	412.05	NA	NIL	NA	358.49
6.	2020-21		73.25 <sup>#</sup>	NA	NIL	NA	285.24
7.	2021-22	443.52	255.53	NA	NIL	NA	324.64
<b>TOTAL</b>		<b>958.07</b>	<b>2639.86</b>	-	-	-	<b>1683.81</b>

\* Amounts spent in F.Y. 2020-21 from the allocated CSR budget of F.Y. 2019-20

\*\* Amounts spent in F.Y. 2021-22 from the allocated CSR budget of F.Y. 2019-20.

<sup>#</sup> Amounts spent in F.Y. 2021-22 from the allocated CSR budget of F.Y. 2020-21.

<sup>5</sup> Amount transferred in excess due to excess allocation in the respective Financial Year.

(b) Details of CSR amount spent in the financial year 2021-22 for ongoing projects of the preceding financial year(s):

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID.	Name of the Project.	Financial Year in Which the project was commenced	Project duration	Total amount allocated for the project (Rs. in Lakh)	Amount spent on the project in the reporting Financial Year (Rs. in Lakh)	Cumulative amount spent at the end of reporting Financial Year (Rs. in Lakh)	Status of the project- Completed /Ongoing
1.	-	Funding of project for fitment of Cochlear Implants to the children with hearing impairment (ALIMCO)	2019-20	3	67.00	16.77	60.37	Ongoing
2	-	Proposal for specially designed insulated vehicles for centralized kitchen under midday meal scheme at U.T. Administration of Dadar & Nagar Haveli and Daman and Diu.	2019-20	3	27.00	0.00	0.00	Ongoing
3	-	NDDDB Foundation for Nutrition to Distribute Giftmilk, Gadchiroli, Maharashtra.	2019-20	3	50.00	12.50	25.00	Ongoing
4	-	Development of 60*30 feet Hall at Govt. High School Pahari (Gurugram), Haryana	2019-20	3	31.93	4.01	31.93	Completed
5	-	Impact Assessment of NBCC's CSR Activities of FY 2017-18	-	-	3.18	0.00	0.00	Ongoing
6	-	Impact Assessment of NBCC's CSR Activities of FY 2018-19	-	-	1.77	1.06	1.06	Ongoing
7	-	Impact Assessment of NBCC's CSR Activities of FY 2019-20	-	-	5.00	0.00	0.00	Ongoing
8	-	Proposal for funding of project for fitment of Cochlear Implants to the children with hearing impairment (ALIMCO)	2020-21	3	100.62	0.00	80.49	Ongoing

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID.	Name of the Project	Financial Year in Which the project was commenced	Project duration	Total amount allocated for the project (Rs. in Lakh)	Amount spent on the project in the reporting Financial Year (Rs. in Lakh)	Cumulative amount spent at the end of reporting Financial Year. (Rs. in Lakh)	Status of the project- Completed /Ongoing
9	-	Proposal for construction Lab Space, Thaiyur Campus, IIT Chennai	2020-21	3	250.00	0.00	0.00	Ongoing
10	-	Contribution towards COVID-19 vaccination program	2020-21	2	90.00	73.25	73.25	Completed
11	-	Impact Assessment of NBCC's CSR Activities of FY 2020-21	-	-	5.00	0.00	0.00	Ongoing
<b>TOTAL</b>					<b>631.50</b>	<b>107.59</b>	<b>272.10</b>	

10. In case of creation or acquisition of capital asset, furnish the details relating to the assets created or acquired through CSR spent in the financial year 2021-22:

S. No.	Date of Creation or Acquisition of the capital assets	Amount of CSR spent for creation or acquisition of Capital Assets (Rs. in Lakh)	Details of the entity or Public Authority or beneficiary under whose name such capital asset is registered, their address etc.	Provide details of the Capital Asset created or acquired (Including complete address and location of the capital asset)
1.	January 24, 2022	31.62	Hindu College, University of Delhi, Delhi- 110007	Installation of Solar Panel, Electrical Panel and UPS at Research Centre Laboratory at Hindu College, University of Delhi
2.	February 23, 2022	31.93	Govt. High School Pahari (Gurugram), Haryana	Development of 60*30 feet Hall at Govt. High School Pahari (Gurugram), Haryana

11. Specify the reason (s), if the company has failed to spend two per cent of the average net profit as per section 135 (5).-Due to the unforeseen pandemic COVID-19 and nature of the respective CSR projects, the same have been considered ongoing CSR projects and unspent amount on the same have been transferred in CSR Unspent Account and incurring of the CSR expenditure is in progress.

Sd/-  
Pawan Kumar Gupta  
Chairman & Managing Director  
(DIN: 07698337)

Sd/-  
B. K. Sokhey  
(Chairperson CSR Committee)  
(DIN: 06955670)

Form No. MR-3

## SECRETARIAL AUDIT REPORT FOR THE YEAR ENDED AS ON 31ST MARCH, 2022

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,

**The Members**

**NBCC (India) Limited**

NBCC Bhawan, Lodhi Road,  
New Delhi- 110003

**Dear members,**

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **NBCC (India) Limited** having **CIN: L74899DL1960GOI003335 (hereinafter called “the Company”)** for the **financial year ended March 31, 2022**. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company’s books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the company has, during the period under audit **for the financial year ended March 31, 2022** complied with the statutory provisions listed hereunder and also that the Company has proper Board- processes and Compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended **March 31, 2022** according to the provisions of:

- (i) The Companies Act, 2013 (“the Act”) and the rules framed thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules framed thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
  - a) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirement) Regulations, 2015;
  - b) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulation, 2011;
  - c) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, as amended;
  - d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;  
**(Not applicable during the audit period)**
  - e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) 2021;  
**(Not applicable during the audit period)**
  - f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

- g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; **(Not applicable during the audit period)**
- h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; **(Not applicable during the audit period)**
- i) The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018; and
- j) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021. **(Not applicable during the audit period)**
- (vi) Other Laws which are specifically applicable to the Company namely:
  - a) The Contract Labour (Regulation & Abolition) Act, 1970
  - b) Building and other Construction Workers (Regulation of Employment and conditions of Service) Act, 1996
  - c) The Building and other Construction Worker's Welfare Cess Act, 1996
  - d) Water (Prevention and Control of Pollution) Act, 1974
  - e) Air (Prevention and Control of Pollution) Act, 1981
  - f) Environment (Protection) Act, 1986 read with Hazardous wastes (Management and Handling) Rules, 1989.

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards, as amended from time to time, issued by the Institute of Company Secretaries of India are generally complied with.
- (ii) The Listing Agreements entered with the Stock exchange read with The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirement) Regulations, 2015.
- (iii) Guidelines on Corporate Governance for Central Public Sector Enterprises (CPSEs) issued by the Department of Public Enterprises vide their OM No. 18(8)/2005-GM dated 14th May, 2010.
- (iv) Guidelines on Capital Restructuring of Central Public Sector Enterprises (CPSEs) as stipulated in the O.M.F No. 5/2/2016-Policy dated 27th May, 2016 issued by Department of Investment and Public Asset Management (DIPAM), Ministry of Finance, Government of India.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards etc. mentioned above subject to the following observations:-

- 1) ***Under Regulation 17(10) & 25(4) of the Securities and Exchange Board of India (Listing Obligations and Disclosure requirements) Regulations, 2015, the company has not carried out the performance evaluation of the directors.***

***However, as NBCC (India) Limited is a Government company, appointment/ nomination of all the directors is being done by the President of India, through the Ministry of Housing and Urban Affairs and performance evaluation of Directors is done by the Administrative Ministry, being the appointing authority.***

**We further report that:**

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act **except the following:-**

- 1) ***The composition of the Board of Directors did not comprise with sufficient number of Independent Directors as required under regulation 17(1)(a) and 17(1)(b) of the SEBI (LODR) Regulation, 2015, Section 149 of the Companies Act, 2013 read with the Companies (Appointment and Qualifications of Directors) Rules, 2014 and Para 3.1.2 and 3.1.4 of DPE Guidelines on Corporate Governance of CPSEs, 2010.***

However, Pursuant to the Ministry of Housing and Urban Affairs (MoHUA) officer order noO-17034/39/2014 dated November 22, 2021, the Board of the Company, through a resolution passed by circulation appointed five Independent Directors on the Board of NBCC w.e.f. December 24, 2021, subject to the approval of the members in general meeting. Accordingly, the company made the composition of its Board of Directors in order with effect from December 24, 2021 under Regulation 17(1)(a) and 17(1)(b).

- 2) *The composition of the Audit Committee was not in accordance with the requirement of Regulation 18(1) (b) and 18(2) (b) of SEBI LODR Regulation, 2015, Section 177 of the Companies Act, 2013 and Para 4.1.1 of DPE Guidelines on Corporate Governance of CPSEs, 2010.*

However after the appointment of requisite number of Independent Directors on the Board, the Audit Committee were reconstituted in the Board Meeting held on 30th December, 2021, therefore the composition of Audit Committee were in accordance with requirement as per Regulation 18(1)(b) and 18(2) (b) with effect from 30th December 2021.

- 3) *The composition of the Nomination and Remuneration Committee was not in accordance with the requirement of Regulation 19(1)(c) with the requirement of SEBI (LODR) Regulation, 2015 and Section 178 of the Companies Act, 2013.*

However, after the appointment of requisite number of Independent Directors on the Board, Nomination and Remuneration Committee were reconstituted in the Board Meeting held on 30th December, 2021, therefore the composition of Nomination and Remuneration Committee were in accordance with requirement as per Regulation 19(1)(c) with effect from 30th December 2021.

Further, In view of the violation under Regulation 17(1) (a), 17(1) (b), 18(1) (b), 18(2) (b) and 19(1) (c) under SEBI (LODR) Regulations, 2015 as stated above, the Stock Exchange(s) i.e. BSE and NSE sought clarifications for non-compliance of Corporate Governance provisions under the SEBI (LODR) Regulations, 2015 and also levied fine on the company as per SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/12 dated January 22, 2020.

However, the Company has submitted the clarification as sought by the BSE and NSE time to time and requested for waiver of fine, as levied by the BSE and NSE, under "clause 3" i.e. "Impossibility of Compliance" of policy for exemption of fines levied as per the provisions of SEBI SOP circular, which is still under consideration before the BSE & NSE.

Adequate notice is given to all directors to attend the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Further in case of exigencies whenever meeting of the Board/Committee are called at shorter notice, has been duly ratified by the Board of Directors/Committee members in compliance of Secretarial Standard as prescribed by ICSI.

All decisions at Board Meetings and Committee Meetings are carried out with requisite approval, as the case may be.

The company has been regular in filing of e-forms/ documents with the Regulatory Authorities under the Companies Act, 2013 and the rules made thereunder

**We further report that** there are adequate systems and processes in the Company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**We further report that** during the audit period no specific events/ actions were taken by the Company which has a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. **except-**

- i. *That the Board of Directors has decided in the Board Meeting held on July 14, 2022 to withdraw the scheme of merger of NBCC International Limited and NBCC Environment Engineering Limited, wholly owned subsidiaries with NBCC (India) Limited, Holding Company and decided to close both the wholly owned subsidiary companies through voluntary winding-up.*

*Further, the Ministry of Corporate affairs vide its letter dated August 04, 2022 has closed the first motion application for approval of scheme of merger filed with MCA.*

- ii. *That NBCC Engineering & Consultancy Ltd, a wholly owned subsidiary of NBCC Limited had gone into Voluntary Liquidation during the FY 2020-21 under section 59 of the Insolvency & Bankruptcy Code, 2016 and regulations made there under. The liquidator has completed the Voluntary Liquidation process of the Company and filed an application before the Hon'ble NCLT for dissolution during the financial year under review. However, the matter is pending before*

*the Hon'ble NCLT, New Delhi for the order of dissolution under Section 59 (8) of the Insolvency & Bankruptcy Code, 2016.*

- iii. *That NBCC Gulf LLC, a subsidiary of NBCC Incorporated in Sultanate of Oman also went into liquidation during the FY 2020-21 under the commercial law of Oman and the same has been liquidated on June 20, 2021.*

**For P. C. Jain & Co.**  
Company Secretaries  
(FRN: P2016HR051300)

Sd/-  
**(P. C. Jain)**  
Managing Partner  
CP No.3349  
M. No. 4103

**Place: Faridabad**  
**Date: August 26, 2022**  
UDIN: F004103D000854975



To,  
**The Members,**  
**NBCC (India) Limited**  
NBCC Bhawan, Lodhi Road,  
New Delhi- 110003

Sir,

Our Secretarial Audit Report for the year ended as on 31st March, 2022 of even date is to be read along with this letter

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our Responsibility is to express an opinion on these secretarial records, based on our inspection of records produced before us for Audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company and our report is not covering observations/ comments/ weaknesses already pointed out by the other Auditors.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulation and happening of events etc.
5. The Compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis and to give our opinion whether Company has proper Board-processes and Compliance-mechanism in place or not.
6. The Secretarial Audit Report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

**For P. C. Jain & Co.**  
Company Secretaries  
(FRN: P2016HR051300)

Sd/-

**(P. C. Jain)**

Managing Partner  
COP No. 3349  
M. No. 4103

**Place: Faridabad**  
**Date: August 26, 2022**  
UDIN : F004103D000854975

## Management's Reply to Secretarial Auditor's Report (FY 2021-22)

Sl. No.	Auditor's Comment	Management's Reply
1	Under Regulation 17(10) & 25(4) of the Securities and Exchange Board of India (Listing Obligations and Disclosure requirements) Regulations, 2015, the company has not carried out the performance evaluation of the directors.	NBCC being a Government Company, the appointment/nomination of all the Directors is being done by the President of India, through the Ministry of Housing and Urban Affairs and performance evaluation of Directors including Independent Directors is done by the Administrative Ministry being the appointing authority.
2	The composition of the Board of Directors did not comprise with sufficient number of Independent Directors as required under regulation 17(1)(a) and 17(1)(b) of the SEBI (LODR) Regulation, 2015, Section 149 of the Companies Act, 2013 read with the Companies (Appointment and Qualifications of Directors) Rules, 2014 and Para 3.1.2 and 3.1.4 of DPE Guidelines on Corporate Governance of CPSEs.	Pursuant to the Ministry of Housing and Urban Affairs (MoHUA) Officer Order No.: O-17034/39/2014 dated November 22, 2021, the Board of the Company, through a resolution passed by circulation appointed five Independent Directors on the Board of NBCC w.e.f. December 24, 2021, subject to the approval of the members in general meeting. Accordingly, the company made the composition of its Board of Directors in order with effect from December 24, 2021 under Regulation 17(1)(a) and 17(1)(b) of SEBI (LODR) Regulation, 2015.
3	The composition of the Audit Committee was not in accordance with the requirement of Regulation 18(1) (b) and 18(2) (b) of SEBI (LODR) Regulation, 2015, Section 177 of the Companies Act, 2013 and Para 4.1.1 of DPE Guidelines, 2010.	The Board of NBCC, after the appointment of requisite number of Independent Directors on the Board, reconstituted all the Board level Committees including the Audit Committee and Nomination & Remuneration Committee (NRC) in the Board Meeting held on December 30, 2021, therefore the composition of Audit Committee and NRC were in accordance with requirement as per Regulation 18(1) (b) and 18(2) (b) of SEBI (LODR) Regulation, 2015 and provisions of Companies Act, 2013 and DPE Guidelines, with effect from December 30, 2021.
5	The composition for the meeting of the Nomination and Remuneration Committee was not in accordance with the requirement of Regulation 19(1)(c) with the requirement of SEBI (LODR) Regulation, 2015 and Section 178 of the Companies Act, 2013.	

Sd/-

Pawan Kumar Gupta  
Chairman & Managing Director  
(DIN: 07698337)

Date: September 05, 2022  
Place: New Delhi

# SECRETARIAL AUDIT REPORT OF MATERIAL UNLISTED SUBSIDIARIES FOR THE YEAR ENDED AS ON 31ST MARCH, 2022

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies  
(Appointment and Remuneration Personnel) Rules, 2014]

## 1. HINDUSTAN STEELWORKS CONSTRUCTION LIMITED (HSCL)

To

The Members

Hindustan Steelworks Construction Limited  
P-34A, Gariahat Road, (South),  
Kolkata – 700031 (West Bengal)

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Hindustan Steelworks Construction Limited** (hereinafter called “the Company”). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the period covered by our Audit i.e. from 1st April, 2021 to 31st March, 2022 (hereinafter referred to as “Audit Period”) complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2022 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Company is not a Listed Company, hence, the provisions of Securities Contracts (Regulation) Act, 1956 (SCRA) and the rules made thereunder are not applicable;
- (iii) The Company is not a Listed Company, hence, Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (SEBI Act) are not applicable;
- (iv) Corporate Governance Guidelines issued by Department of Public Enterprise, Ministry of Heavy Industries and Public Enterprises, Government of India (DPE-Gol) dated 14th May, 2010.
- (iii) There are no transactions requiring compliance under Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

The Company is engaged in execution of projects and work as a Project Management Consultant. The certificates have been provided by the different division/units stating that all legal compliances as applicable to functional area of operation/ project have been complied with and as per information provided by the management, the Company has complied with the following laws specifically applicable to it:

1. Contract Labour (Regulation and Abolition) Act, 1970;
2. Employee's Compensation Act, 1923;
3. The Industrial Disputes Act, 1947;
4. The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013;
5. The Trade Unions Act, 1926;

6. The Building and other Construction Workers' (Regulation of Employment and Conditions of Service) Act, 1996;
7. The Inter-State Migrant Workmen Act, 1979 and Rules made there under;
8. The Air (Prevention and Control of Pollution) Act, 1981 and Rules made thereunder;
9. The Water (Prevention and Control of Pollution) Act, 1974 and Rules made thereunder;
10. The Environment (Protection) Act, 1986.

We have also examined the compliance with the applicable clauses of Secretarial Standards (SS1 & SS2) issued by The Institute of Company Secretaries of India with respect to Board and General Meetings.

We have not examined the compliances by the Company of applicable financial laws like Direct & Indirect Tax laws during the course of Secretarial Audit since the same have been subject to review by Statutory Auditor(s) and other designated professional.

**We report that:**

The Company has complied with the provisions of the Act, Rules, Guidelines, Standards, etc. as mentioned herein above except to the extent of following—

- (i) The Company did not have sufficient number of Independent Directors during the entire audit period except after the appointment of “Mrs. Tejashreeben Dilipkumar Patel” on 9th December, 2021 in terms of Guidelines dated 14th May, 2010 of DPE-Gol;
- (ii) All the 5 (Five) meetings of the Audit Committee except the one on 8th February, 2022 during the year were held without sufficient number of Independent Directors in terms of Guidelines dated 14th May, 2010 of DPE-Gol;

**We further report that:**

- (a) All changes in the composition of Board of Directors that took place during the audit period under review were carried out in compliance with the provisions of the Act;
- (b) All the 6 (Six) meetings of the Board of Directors of the Company during the audit period were held on Shorter Notice. However, adequate Notice as well as Agendas and detailed notes on Agendas were sent to all the Directors. A system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting;
- (c) All decisions at Board Meetings and Committee Meetings are carried out by majority at the meetings of the Board of Directors or Committees of the Board, as the case may be;
- (d) The minutes of the Board Meetings of the Company are also placed at the Board Meetings of the Holding Company i.e. “NBCC (India) Limited” in terms of Guidelines dated 14th May, 2010 of DPE-Gol.

**We further report that** there are adequate systems and processes in the Company commensurate with its size and operations to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**We further report that** during the audit period, there were no instances of issue of securities or preferential issue of shares / debentures / sweat equity, redemption or buy back of securities as well as there was no merger / amalgamation / reconstruction or foreign technical collaborations.

This Report is to be read only with our letter of even date which is annexed as Annexure-A and forms an integral part of this Report.

For A MURARKA & CO  
Company Secretaries

Sd/-  
(ANIL KUMAR MURARKA)  
FCS No. 3150  
CoP No. 1857  
PR No.: 2199/2022  
UDIN: F003150D000848159

Place: Kolkata  
Date: 29th August, 2022

## ANNEXURE-A

**The Members,  
Hindustan Steelworks Construction Limited  
P-34A Gariahat Road,  
Kolkata – 700031 (West Bengal)**

Our Secretarial Audit Report of even date for the financial year ended 31st March,2022 is to be read along with this letter.

- a) Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- b) We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of secretarial records. The verification was done on test basis of papers, information, documents etc. provided by the Company to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- c) We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- d) We have not verified the compliances as regard to payment of statutory dues, since the same has been covered by the Statutory Auditor.
- e) We have not examined any other specific laws except as mentioned herein above.
- f) Wherever required, we have obtained Management's Representation about the compliance of laws, rules, regulations, standards, guidelines and happening of events etc.
- g) The compliance of the provisions of corporate and other applicable Laws, Rules, Regulations, Standards and Guidelines etc. is the responsibility of management. Our examination was limited to the verification of procedures on test basis of papers, information, documents etc. provided by the Company.
- h) The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For A MURARKA & CO  
Company Secretaries

Sd/-  
(ANIL KUMAR MURARKA)  
FCS No. 3150  
CoP No. 1857  
PR No.: 2199/2022  
UDIN: F003150D000848159

Place: Kolkata  
Date: 29th August, 2022

## HSCL Management's Reply to Secretarial Auditor's Report (FY 2021-22)

Sl. No.	Auditor's Comment	Management's Reply
1	The Company did not have sufficient number of Independent Directors during the entire audit period except after the appointment of "Mrs. T. D. Patel" on 9th December, 2021 in terms of Guidelines dated 14th May, 2010 of DPE-Gol	<p>HSCL is a Public Sector Undertaking and the appointment of Independent Directors is made by the Administrative Ministry.</p> <p>As per the respective guidelines, HSCL require appointment of two (2) Independent Directors on the Board of the Company including one women director.</p>
2	The Audit Committee Meetings of the Company were held during the year on 22nd June, 2021, 9th August, 2021, 3rd September, 2021, 8th November, 2021, and 8th February, 2022. All the meetings of the Audit Committee except the one on 8th February, 2022 during the year were held without sufficient number of Independent Directors in terms of Guidelines dated 14th May, 2010 of DPE-Gol;	<p>The Ministry of Housing and Urban Affairs vide its Office Order No. O17034/37/2019-PS dated July 17, 2019 appointed Shri PS Prabhakar as Independent Director on the Board of Hindustan Steelworks Construction Limited (HSCL) for a period of three years w.e.f. the date of notification of his appointment or until further orders, whichever is earlier.</p> <p><b>Further, pursuant to Ministry of Housing and Urban Affairs Office Order No.O-17034/21/2018-PS (E No. 9036781) dated November 18, 2021 appointed Dr (Smt.) Patel Tejshriben Dilipbhai (DIN: 09416014) as Independent Director on the Board of Hindustan Steelworks Construction Limited (HSCL).</b></p> <p><b>Accordingly, Board was appointed Dr (Smt.) Patel Tejshriben Dilipbhai (DIN: 09416014) as Additional Director (Independent Director) w.e.f. December 09, 2021.</b></p> <p>Hence, as on March 31, 2022 the composition of Board of HSCL in line with statutory norms of Companies Act, 2013 and DPE Guidelines on Corporate Governance.</p>

Date: August 29, 2022  
Place: Kolkata

Sd/-  
T L N Reddy  
Managing Director  
(DIN: 09085199)

## SECRETARIAL AUDIT REPORT

### OF MATERIAL UNLISTED SUBSIDIARIES FOR THE YEAR ENDED AS ON 31ST MARCH, 2022

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

#### 2. HSCC (INDIA) LIMITED (HSCC)

To,  
The Members,  
HSCC (India) Limited  
205, (2nd Floor), East End Plaza, Plot No.4,  
LSC, Centre-II, Vasundhara Enclave,  
New Delhi-110096

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate governance practices by **HSCC (INDIA) LIMITED (hereinafter called the "Company")** having CIN: **U74140DL1983GOI015459** for the financial year ended **March 31, 2022**. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the period under audit for the financial year ended **March 31, 2022**, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms, returns filed and other records maintained by the Company for the financial year ended **March 31, 2022** according to the provisions of:

- (i) The Companies Act, 2013 ("the Act") and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;  
**(Not Applicable during the Audit Period)**
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under  
**(Not Applicable during the Audit Period)**
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment and Overseas Direct Investment and External Commercial Borrowings; **(Not Applicable during the Audit Period)**
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): **(Not Applicable during the Audit Period)**
  - (a) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirement) Regulations, 2015;  
**(Not Applicable during the Audit Period);**
  - (b) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;  
**(Not Applicable during the Audit Period);**
  - (c) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015; ; **(Not Applicable during the Audit period)**
  - (d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;  
**(Not Applicable during the Audit period)**

- (e) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 **(Not Applicable during the Audit period.)**
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; **(Not Applicable during the Audit Period);**
- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 **(Not Applicable during the Audit period);** and
- (h) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 **(Not Applicable during the Audit period);**
- (vi) We have relied on the representation made by the Company and its Officers for systems and mechanism formed by the Company for compliances under other applicable Acts, Laws and Regulations to the Company.

We have also examined compliance with the applicable clauses of the following:

- (i) Guidelines issued by Department of Public Enterprises for Central Public Sector Enterprises as amended up to date.
- (ii) Secretarial Standards issued by The Institute of Company Secretaries of India on meetings of the Board of Directors and General Meetings.

We have not examined compliance by the Company with applicable financial laws, like direct and indirect tax laws, since the same have been subject to review by statutory financial audit and other designated professionals.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above subject to the following observations:

- (a) The meeting of Audit committee was held on 9th August, 2021 with one Independent member of the committee whereas Clause 4.4 of DPE Guidelines prescribed the requirement of minimum two independent members must be present in the meeting.**
- (b) Under the Companies Act 2013 and relevant rules thereon, the e-form ADT-1 (SRN:T54295134) under Section-139 and e-form DIR-12 (SRN:T54294772) under Section-170 were delayed filed with the Registrar of Companies with additional fee thereon during the period under review.**

**Further, after the period under review, the e-forms MGT-14 (Appointment of Secretarial Auditor) (SRN:F23729395), MGT-14 (Appointment of Internal Auditor) (SRN:F23730534), MGT-14 (Approval of Board Report) (SRN:F23730203), MGT-14 (Approval of Financial Statements) (SRN:F23729395) under Section 179 (3) were filed on 05-09-2022 and e-forms DIR-12 (Change in designation of Managing Director) (SRN:F24037749 ) under Section 170, MGT-14 (Appointment of Managing Director) (SRN:F24036196) under section 117 were filled on 07-09-2022 with additional fees thereon.**

**We further report that:**

The Board of Directors of the Company is duly constituted. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

**Shorter notice is given to all directors to attend the meeting of the Board Meetings, agenda and detailed notes on agenda were sent with the consent of Independent Directors.** A system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meetings.

As per the minutes of the meetings duly recorded and signed by the Chairman, the decisions of the Board were unanimous and no dissenting views have been recorded.

We further report that there was no prosecution initiated against or show cause notice received by the Company during the year under review.

We further report that, during the audit period, the Company had no specific event/action having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standard etc. except that-



- (i) Forensic Audit was initiated in financial year 2019-20 by the NBCC (India) Limited (“Holding Company”) for the fraudulent bank transaction in the company in the bank account with Indian overseas Bank, Sector-1, Noida. Final Forensic Auditor report as submitted by M/S Deloitte was received through NBCC on 18.04.2022. The recommendations and suggestions of Forensic Auditor has been accepted by the HSCC (India) Limited for further necessary actions. No fraudulent transactions, other than which were reported by HSCC management is detected, in the Forensic Audit report.

**For P. C. Jain & Co.**  
Company Secretaries  
(FRN: P2016HR051300)  
Sd/-

**Place: Faridabad**  
**Date: September 07, 2022**  
**UDIN : F004103D000913627**

**(P. C. Jain)**  
Managing Partner  
M. No: F4103  
COP No: 3349

Note: This report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report.

'Annexure-A'

To,  
The Members,  
HSCC (India) Limited  
205, (2nd Floor), East End Plaza, Plot No.4,  
LSC, Centre-II, Vasundhara Enclave,  
New Delhi-110096

Sir,

Our Secretarial Audit Report for the year ended as on 31st March, 2022 of even date is to be read along with this letter

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our Responsibility is to express an opinion on these secretarial records, based on our inspection of records produced before us for Audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company and our report is not covering observations/ comments/ weaknesses already pointed out by the other Auditors.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulation and happening of events etc.
5. The Compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis and to give our opinion whether Company has proper Board-processes and Compliance-mechanism in place or not.
6. The Secretarial Audit Report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Faridabad  
Date: September 07, 2022  
UDIN : F004103D000913627

**For P. C. Jain & Co.**  
Company Secretaries  
(FRN: P2016HR051300)  
Sd/-  
**(P. C. Jain)**  
Managing Partner  
M. No: F4103  
COP No: 3349

## BUSINESS RESPONSIBILITY REPORT

[See Regulation 34(2)(f)]

### SECTION A: GENERAL INFORMATION ABOUT THE COMPANY

1.	<b>Corporate Identity Number (CIN) of the Company</b>	L74899DL1960GOI003335
2.	<b>Name of the Company</b>	NBCC (India) Limited
3.	<b>Registered address</b>	NBCC Bhawan, Lodhi Road, New Delhi- 110003
4.	<b>Website</b>	www.nbccindia.in
5.	<b>E-mail id</b>	co.sectt@nbccindia.com
6.	<b>Financial Year reported</b>	April 01, 2021 - March 31, 2022
7.	<b>+Sector(s) that the Company is engaged in (industrial activity code-wise)</b>	<p>NBCC operates in three business segments:</p> <p><b>i. Project Management Consultancy (NIC 9983)</b></p> <p>The company provides management and consultancy for a range of civil construction projects including residential and commercial complexes, re-development of old government colonies, education and medical institutions, infrastructure project roads, water supply systems, storm water systems and water storage solutions.</p> <p><b>ii. Engineering Procurement and Construction (NIC9954)</b></p> <p>NBCC operates in the Infrastructure Segment as well, wherein it executes projects such as High Rise Chimneys, Cooling Towers, Coal Handling Plants etc. Under EPC, our services include Project conceptualisation, Feasibility studies, Detailed Project Reports, Tender Specifications and various packages, Basic and Detailed Engineering, Review of Projects, Procurement, Construction, Drawings, commissioning &amp; Testing, and handing it over to clients in ready to use and functional conditions.</p> <p><b>iii. Real Estate Development(NIC9972)</b></p> <p>Real Estate Development focuses primarily on residential and commercial projects such as corporate office buildings and commercial complexes. Real Estate activities includes Development of Real Estate Projects like Residential, Commercial and Institutional projects.</p>
8.	<b>List three key products/services that the Company manufactures/provides (as in the balance sheet)</b>	<p>i. Project Management Consultancy</p> <p>ii. Engineering Procurement and Construction (EPC)</p> <p>iii. Real Estate Development</p>

9	<p><b>Total number of locations where business activity is undertaken by the Company</b></p> <p><b>(a) Number of International Locations (Provide details of major 5)</b></p> <p><b>(b) Number of National Locations</b></p>	<p><b>(a) International Offices:</b> Dubai, Maldives, Mauritius and Seychelles</p> <p><b>(b) Domestic Offices:</b> RBG/ SBG Offices: Delhi, Uttar Pradesh, Rajasthan, Gujarat, Madhya Pradesh, West Bengal, Maharashtra, Nagpur, Goa, Meghalaya/ Mizoram, Tripura &amp; Sikkim, Arunachal Pradesh, Nagaland &amp; Manipur, Jammu &amp; Kashmir, Uttarakhand, Jharkhand &amp; Bihar, Bhubneshwar, Odisha, Andhra Pradesh, Telangana, Tamilnadu, Assam and Himachal Pradesh</p>
10	<b>Markets served by the Company – Local/State/National/International</b>	NBCC has presence in Local, State, National and International markets.

## SECTION B: FINANCIAL DETAILS OF THE COMPANY

1	<b>Paid up Capital (Rs. in Crore)</b>	180.00
2	<b>Total Income (Rs. in Crore)</b>	(Standalone: 5734.20) (Consolidated: 7884.56)
3	<b>Total comprehensive Income (Rs. in Crore)</b>	(Standalone: 167.85) (Consolidated : 223.39)
4	<b>Total Spending on Corporate Social Responsibility (CSR) as percentage of profit after tax (%)</b>	At least 2% of the previous 3 years Average Net Profit.
5	<b>List of activities in which expenditure in point 4 above has been incurred:-</b>	<ul style="list-style-type: none"> <li>■ Conservation, restoration and development of LalQila.</li> <li>■ Installation of Solar Panel, Electric Panel and UPS at Research Centre Laboratory at Hindu College, Delhi.</li> <li>■ Procurement of 12 Units of Oxygen Concentrators.</li> </ul>

## SECTION C: OTHER DETAILS

1	<b>Does the Company have any Subsidiary Company/ Companies?</b>	<p>The Company has Six wholly owned subsidiary subsidiaries i.e. NBCC Services Limited, NBCC Engineering &amp; Consultancy Limited (NECL)*, NBCC International Limited (NIL)*, NBCC Environment Engineering Limited (NEEL)*, HSCC (India) Limited and NBCC DWC-LLC (Foreign Subsidiary) and One subsidiary i.e. 'Hindustan Steelworks Constructions Limited' as on March 31, 2022.</p> <p>*NECL, NIL and NEEL are under voluntary liquidation</p>
2	<b>Do the Subsidiary Company/Companies participate in the BR Initiatives of the parent company? If yes, then indicate the number of such subsidiary company(s)</b>	No
3	<b>Do any other entity/entities (e.g. suppliers, distributors etc.) that the Company does business with, participate in the BR initiatives of the Company? If yes, then indicate the percentage of such entity/entities? [Less than 30%, 30-60%, More than 60%]</b>	The BR initiatives of NBCC have the cooperation of all its stakeholders (Govt. of India, employees, contractors, suppliers, vendors and the community at large) and these stakeholders assist NBCC in achieving its business responsibilities. However, it is difficult to establish the extent to which their support helps in facilitating NBCC's business responsibility initiatives.

## SECTION D: BR INFORMATION

1.	<b>Details of Director/ Directors responsible for BR</b>	Chairman & Managing Director of the Company is responsible for Ethics & Transparency.		
a.	Details of the Director/Director responsible for the implementation of the BR policy/policies			
	<b>DIN Number</b>	<b>Name</b>	<b>Designation</b>	
	07698337	Shri Pawan Kumar Gupta	Chairman & Managing Director	
	06955670	Smt. B K Sokhey	Director(Finance)	
b.	<b>Details of the BR head(s)</b>	CSR	HR	SD
	<b>DIN Number (if applicable)</b>	NIL	NIL	NIL
	<b>Name</b>	Shri Debashish Satapathy	Shri Manas Kaviraj	Smt. Anu Garg
	<b>Designation</b>	GM (CSR)	ED (HRM)	ED (Tech)
	<b>Telephone number</b>	011-24367314-15, 43591555		
	<b>E-mail id</b>	csr@nbccindia.com	hrm@nbccindia.com	quality@nbccindia.com

## 2. Principle-wise (as per NVGs) BR Policy/policies

### Name of principles:

P1	Businesses should conduct and govern themselves with Ethics, Transparency and Accountability.
P2	Businesses should provide goods and services that are safe and contribute to sustainability throughout their lifecycle.
P3	Businesses should promote the well-being of all employees.
P4	Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalised.
P5	Businesses should respect and promote human rights.
P6	Businesses should respect, protect, and make efforts to restore the environment.
P7	Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner.
P8	Businesses should support inclusive growth and equitable development.
P9	Businesses should engage with and provide value to their customers and consumers in a responsible manner

**(a) Details of compliance (Reply inY/N)**

No.	Questions	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
1	Do you have a policy/ policies for...	Y	Y	Y	Y	Y	Y	Y	Y	Y
2	Has the policy being formulated in consultation with the relevant stakeholders?	Y	Y	Y	Y	Y	Y	Y	Y	Y
3	Does the policy conform to any national / international standards? If yes, specify? (50 words)	Y	Y	Y	Y	Y	Y	Y	Y	Y
4	Has the policy being approved by the Board? Is yes, has it been signed by MD/ owner/ CEO/ appropriate Board Director?	Y	Y	Y	Y	Y	Y	Y	Y	Y
5	Does the Company have a specified committee of the Board/ Dorector/ Official to oversee the implementation of the policy?	Y	Y	Y	Y	Y	Y	Y	Y	Y
6	Indicate the link for the policy to be viewed online?	<a href="https://www.nbccindia.com/webEnglish/policies">https://www.nbccindia.com/webEnglish/policies</a>								
7	Has the policy been formally communicated to all relevant internal and external stakeholders?	Y	Y	Y	Y	Y	Y	Y	Y	Y
8	Does the Company have in-house structure to implement the policy/ policies?	Y	Y	Y	Y	Y	Y	Y	Y	Y
9	Does the Company have a grievance redressal mechanism related to the policy/ policies to address stakeholders' grievances related to the policy/ policies?	Y	Y	Y	Y	Y	Y	Y	Y	Y
10	Has the Company carried out independent audit/ evaluation of the working of this policy by an internal or external agency?	The Company undertakes assurance for sustainability development report, which covers almost all principles mentioned here.								

**3. Governance related to BR**

- a) Indicate the frequency with which the Board of Directors, Committee of the Board or CEO meet to assess the BR performance of the Company. Within 3 months, 3-6 months, Annually, More than 1year: Annually
- b) Does the Company publish a BR or a Sustainability Report? What is the hyperlink for viewing this report? How frequently it is published? : Sustainability and BRR performance is detailed in the NBCC's Annual Report.

## SECTION E:

# PRINCIPLE-WISE PERFORMANCE

## Principle 1

### Business should conduct and govern themselves with Ethics, Transparency and Accountability

Good Corporate Governance practices ensure ethical and efficient conduct of the affairs of the Company and also help in maximizing value for all its stakeholders. NBCC being a listed Public Sector Enterprise, conducts and governs itself with Ethics, Transparency and Accountability as per policies mandated by Department of Public Enterprises(DPE) Guidelines on Corporate Governance, SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015 and other guidelines and policies of the DPE.

The company has an established Code of Conduct and Business Ethics, and Whistle Blower Policy. These documents are underpinned by a NBCC Sustainable Development Framework – policies, management and technical standards. The code, policies and standards communicate our zero tolerance approach to ethical violations, and communicate our commitment and requirement for legal compliance and ethical good practice.

To ensure that all employees are well versed with code, a mandatory training is provided for newly recruits, also refresher workshops on anti-corruption policies and procedures are conducted for all the employees at various levels.

1. Does the policy relating to ethics, bribery and corruption cover only the Company? Yes/ No. Does it extend to the Group/Joint Ventures/Suppliers/Contractors/NGOs/Others?

The Company has a well-structured vigilance department ushering transparency, efficiency and integrity and best corporate practices in the working of the organisation. The Company has a Whistle Blower Policy meant for employees to raise any ethical issues within the organisation. The Business Code of Conduct and Ethics informs our approach to sustainability and how we conduct ourselves day to day – with each other, our customers, our shareholders, our competitors, our employees, our neighbouring communities, our host government and our suppliers and contractors. It covers all the employees of the Company including posted in Subsidiaries.

2. How many stakeholder complaints have been received in the past financial year and what percentage was satisfactorily resolved by the management? If so, provide details thereof, in about 50 words or so.

The company has a designed mechanism for all its stakeholders to communicate to the Management about any inappropriate behaviour. The exclusive whistle blowing Policy of the company, has provisioned for a contact number, and email id, which all stakeholders can make use of to report anonymously to the management. During the reporting period no Whistle-blowing cases were reported.

## Principle 2

### Business should provide goods and services that are safe and contribute to sustainability throughout their life cycle

NBCC is committed to build a strong and sustainable business that believes in the well being of the community, where it operates and actively pursues the goals of improving the impact of its business on the environment, for moving towards a sustainable business environment. NBCC recognizes its responsibility in ensuring energy security for the vast population of the country and works towards strengthening the three pillars of sustainability viz. economic, social and environmental pillars.

As part of ongoing green initiative, NBCC has conducted plantation drives across its project sites throughout the country where it has planted thousands of trees. At NBCC, all work practices, procedures and production methods are oriented towards complying with the highest standards of Health, Safety and Environment, as per the statutory norms.

1. List up to 3 of your products or services whose design has incorporated social or environmental concerns, risks and/or opportunities.

## Waste Water Management

**Process:** NBCC built East Kidwai Nagar redeveloped project has capacity to process 100% waste and sewage at source. Treated water & manure generated to be re-used within the society.

**Benefits:** preservation of water and its maximum uses.

### Organic/ Kitchen waste management:

**Process:** Household waste is segregated into organic and dry recyclable waste. The next step is to transport the organic waste into the waste treatment facility through electric rickshaw. Once received, the organic waste is processed in a shredder prior to its treatment in the organic waste composting (OWC) unit. Finally, the shredded organic waste along with green waste is processed in the OWC for 20-30 minutes and is made into homogenous odour free material. After treatment in the OWC, the homogenous waste is stored in curing trays for about 15 days. These trays are fitted with water sprinklers that are automatically timed for sprinkling twice a day. At the end of the 15-days cycle, the organic is ready to use and is packed and sent for all horticultural purposes.

**Benefits:** All kitchen waste is treated in an environment friendly process and turned into a useful product without being disposed off to a landfill.

### Plastic Wastes

**Process:** Pyrolysis is the process involved in the treatment of plastic waste. The waste is treated in high temperatures and in the absence of oxygen to turn it into a value-added fuel product. This fuel is environment-friendly and can be used in generators that use conventional diesel. The minimal gas that is released can be stored and used for cooking using LPG cylinders or direct gas lines.

**Benefits:** All plastic waste can be treated in-house without the need for sending it to far-distance recycling centres or landfills. Plastics are not only a useful product in our day-to-day life but they are also a very profitable and big industry. This technology is by far the most innovative and environment friendly solution to manage the huge quantum of plastic waste.

2. For each such product, provide the following details in respect of resource use (energy, water, raw material etc.) per unit of product(optional):

(a) Reduction during sourcing/production/ distribution achieved since the previous year throughout the value chain.

During the financial year 2021-22, the company has not measured usage of water, energy and raw material on all its projects being executed all over the India. However, NBCC is actively engaged in providing services at its project sites to propagate the use of natural resources and energy saving alternatives. Sustainability and Sustainable Development has been adopted as a practiced philosophy towards 'Building Green' making use of water energy and renewable energy, and eco-friendly recycled/recyclable materials for improved quality of life and comfort.

(b) Reduction during usage by consumers (energy, water) achieved since the previous year

NBCC has undertaken re-development works of old Government Colonies. All new construction work under the Re-development category would be carried out in the Smart City concept and will include salient features such as sewage treatment plants, C&D recycling plant on site, solid waste management, energy efficient LED and solar light fittings, rain water harvesting, solar water heaters, vehicle free residential zone (100% underground parking, etc.),

3. Does the Company have procedures in place for sustainable sourcing (including transportation)?

The Company pursues its business activities in a safe and sustainable manner. All work practices, procedures and production endeavours comply with the highest Health, Safety and Environment standards as per the Industry norms, Government and relevant statutory bodies. Since NBCC is engaged in the civil construction services sector, it offers 'Green Building' solutions to its clients. These initiatives not only nurture the environment but also translate in to improved comfort and health for the occupants. Some of the prominent building structures executed by NBCC and conforming to GRIHA Certification include:

- Indian Institute of Corporate Affairs, IICA, Manesar, LEED - India Gold rating.
- Civil Services Officers Institute (CSOI) in New Delhi - GRIHA 3-Star Building.
- India's first and largest Green Home Campus at New Moti Bagh - IGBC silver rating.
- National Institute for Solar Energy (NISE), Gurgaon - GRIHA 5 star rating.
- Central Information Commission Headquarters - GRIHA 4-star rating
- Coal India Building Headquarters, Kolkata (WB) - GRIHA 4-Star
- Central Bureau of Investigation (CBI) H.Q. building -IGBC green building certification trophy 2015 for silver rating.



Further, NBCC has set up a C&D waste recycling plant at the East Kidwai Nagar redevelopment Project for manufacturing of bricks which have been used in the project. As most of the projects executed by NBCC are in line with the GRIHA norms, the equipments used are all energy efficient. Most of the Company's upcoming building projects are Green Buildings and enjoy 3,4, & 5 Star GRIHA rating.

(a) If yes, what percentage of your inputs was sourced sustainably? Also, provide details thereof, in about 50 words or so.

Presently, the Company does not have a process to measure this parameter. There is a growing demand from NBCC clients for green buildings backed by a highly aware clientele that is environment-conscious and demands a better and healthy lifestyle, while using alternative energy fuels and preserving natural resources.

4. Has the Company taken any steps to procure goods and services from local & small producers, including communities surrounding their place of work?

Being an Central Public Sector Enterprise (CPSE), NBCC's procurement policy and practices are guided by the Government Policies and CVC guidelines. Procurement of goods and services at Corporate Office is mainly done from government-approved sources.

(a) If yes, what steps have been taken to improve the capacity and capability of local and small vendors?

There is a mechanism for registration of vendors (contractors/sub-contractors and consultants) under different categories in the company. Several vendor-meets are organized during the year, to upgrade them to the sustainable practices and resolve any critical issues that arise during the execution of a project. Besides, these meets go a long way in cementing relationships with the vendors.

5. Does the Company have a mechanism to recycle products and waste? If yes what is the percentage of recycling (separately as <5%, 5-10%, >10%). Also, provide details thereof, in about 50 words or so.

NBCC puts continuous efforts to improve upon utilization of recycled material, minimize loss, improve operational efficiency and reduce material use intensity ensuring optimum use of materials. NBCC had set up a facility to recycle 150 tons per day of construction and demolition waste at the redevelopment project at East Kidwai Nagar, Delhi. Approx 2 million bricks were produced and utilized in project itself.

## Principle 3

### Business should promote the well-being of all employees

NBCC recognizes that its human resource is integral to meeting organizational goals. NBCC actively promotes the well-being of its employees and their families. The focus of our people's strategy is to recruit, develop and retain our talent in the long-run. We are committed for providing our employees a safe and healthy work environment. Through a high degree of engagement and empowerment, we enable them to realise their full potential, both personally and professionally. The Company has a wide range of HR policies covering all categories of the employees. It addresses all aspect of professional skill & knowledge up-gradation, employee motivation and welfare measures, employees' health and general wellbeing measures, women empowerment.

1. Please indicate the Total number of employees: 1367

2. Please indicate the Total number of employees hired on

- Temporary: 0
- Contractual: 243
- Casual basis: 0

3. Please indicate the number of permanent women employees: 115

4. Please indicate the number of permanent employees with disabilities: 28

5. Do you have an employee association that is recognized by management: Yes

- All India NBCC Employees (LalJhanda) Union, New Delhi
- All India NBCC Shramik Union, New Delhi

- NBCC Karamchari Congress, New Delhi
- NBCC Limited Workers' Union, New Delhi
- NBCC Workers' and Employees Association, New Delhi
- All India NBCC Employees Association, New Delhi.
- NBCC Karamchari KalyanSangh, New Delhi
- All India NBCC Employees Union, New Delhi
- NBCC SC/ST Employees Welfare Association
- NBCC (I) Officers welfare Association

6. What percentage of your permanent employees is members of this recognized employee association?: 100%

7. Please indicate the number of complaints received relating to child labour, forced labour, involuntary labour, sexual harassment in the last financial year and pending, as on the end of the financial year.

No.	Category	No of complaints filed during the financial year	No of complaints pending as on end of the financial year
1	Child labour/forced labour/involuntary labour	NIL	
2	Sexual harassment		
3	Discriminatory employment		

8. What percentage of your under mentioned employees was provided safety & skill up- gradation training in the last year

Permanent Employees	62%
Permanent Women Employees	44%
Casual/Temporary/Contractual Employees	90%
Employees with Disabilities	57%

## Principle 4

### **Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalized**

NBCC's values its stakeholders and engages with them regularly in order to maintain a symbiotic relationship. The Company has policies in place to address the interests of all stakeholders. NBCC complies with Government directives for upliftment of weaker section of the society. It is fully committed to the welfare of marginalized and vulnerable sections of society. The company follow an inclusive model in which we value the opinion of each and every stakeholder.

1. Has the company mapped its internal and external stakeholders? Yes/No

The company understands the distinct requirements of its various stakeholders, the business has identified certain key groups as having significant interest in its operations: Employees, Shareholders, Lenders, Host Governments, Communities, Civil Society and Industry. We effectively engage with its stakeholders to understand their key concerns and opinions.

2. Out of the above, has the Company identified the disadvantaged, vulnerable & marginalized stakeholders?

Identification of the disadvantaged, vulnerable and marginalised stakeholders is an ongoing process. However, we have given special emphasis to the empowerment of women in our nearby communities. We have initiated several programmes on women education, skill development while providing them entrepreneurial opportunities.

3. Are there any special initiatives taken by the Company to engage with the disadvantaged, vulnerable and marginalised stakeholders? If so, provide details thereof, in about 50 words or so.

Yes. We engage with the disadvantaged, vulnerable and marginalised stakeholders through our CSR projects. Across the country, the Self Help Group movement has successfully and systematically empowered marginalised and grass-root level women through awareness raising, capacity building, economic empowerment and solidarity.

## Principle 5

### **Business should respect and promote human rights**

NBCC's policies are in line with the principles of Human Rights, the Constitution of India, and various applicable laws of the land and the prevailing customs. The policies of NBCC are on humane value & people centric. Therefore it takes into the account the Rights of Human not just for its employees but also of vendors, contractors and all the other stakeholders'. The HR Policy of the company is aligned to the Standard Principles on business and human right which promotes equal treatment to 'Diyangjan', Transgender, discourage Gender Discrimination, valuing all state directives on SCs/STs/OBCs and includes strict prohibition of Child/Adolescent or forced labour – either directly or through Contractor. Further the Code of Business Conduct and Ethics (Code) commits to comply with all relevant national laws and regulations, underpinning and our approach to protecting the fundamental rights of all the direct and indirect employees.

1. Does the policy of the Company on human rights cover only the Company or extend to the Group/Joint Ventures/Suppliers/Contractors/NGOs/Others?

The HR policy is aligned to the Standard Practice on Business and Human Rights and is a mandate for all of the employees including those of our group companies. Further it also encompasses all our suppliers, contractors and NGOs etc.

2. How many stakeholder complaints have been received in the past financial year and what percent was satisfactorily resolved by the management?

No complaints with respect to Human Rights were reported.

## Principle 6

### **Business should respect, protect, and make efforts to restore the environment**

NBCC protects and cares for the environment. The company continually strives to mitigate the environmental impact, that may arise from its business activities such as construction by planning the adequate number trees, investing in effluent & solid waste management, environment monitoring and reporting, bio-diversity conservation efforts Sewage treatment at source and the use of recycled water, is the way forward for water conservation by NBCC which it practices in all its projects. Treated water &

manure generated is re-used within the society. NBCC promotes and encourages massive tree (not sapling) plantations in the redevelopment of colonies and projects to further boost the existing trees in the area.

1. Does the policy related to Principle 6 cover only the Company or extend to the Group/Joint Ventures/Suppliers/Contractors/NGOs/others.

All our sustainability policies are applicable and extended to the Group/Joint Ventures / Suppliers/ Contractors/ NGOs/ others. Initiatives towards protection and restoration of environment are not only implemented by NBCC but also by its wholly owned subsidiary companies/joint ventures and vendors.

2. Does the company have strategies/ initiatives to address global environmental issues such as climate change, global warming, etc? Y/N. If yes, please give a hyperlink for the webpage.

We have a profound responsibility to address the growing concerns of our environment, most notably, global warming and also to adapt to the future impacts. This remains a high profile challenge across our markets. Countries like India, in which we are operating, are predicted to experience the worst impact of climate change as we are a coal-consuming economy. Climate change poses a real and credible danger to our way of life on this planet. Mitigating it calls for exploration and adoption of innovative technologies that maintain ecological balance without compromising on economic growth.

NBCC is aware about the compelling reasons for addressing the environmental issues. With global energy demand outgrowing production, there is an immediate need for adopting sustainable practices for energy efficiency, reduce impact of climate change, preserve quality of human life and meet government initiatives. High performance green buildings constructed by NBCC directly contribute to this cause by reducing environmental impacts on water, materials, waste, energy and carbon emission while assuring quality of life and comfort to the community.

3. Does the company identify and assess potential environmental risks? Y/N

Yes. NBCC ensures all mandatory clearances including prior environment clearance of the Ministry of Environment and Forests before commencement of construction at project sites. The Company has adopted Enterprise Risk Management Policy and has established mechanisms to identify and assess potential environmental risks and accordingly, developed a mitigation plan.

4. Does the company have any project related to Clean Development Mechanism? If so, provide details thereof, in about 50 words or so. Also, if Yes, whether any environmental compliance report is filed?

NBCC is actively involved in the objective of Clean Development Mechanism (CDM), thus making its contribution to sustainable development and ensuring Certified Emissions Reductions (CER). The Company has been undertaking construction of a large number of green buildings in the past and many more projects are in pipeline for clients mainly ministries, government departments/autonomous bodies and CPSEs.

NBCC's Energy Efficient Green Building Projects are as follows:-

- SPG Dwarka – LEED Platinum rating.
- Garvi Gujarat Sadan - GRIHA 3-star rating.
- Central Information Commission Headquarters - GRIHA 4-star rating.
- Income Tax office, Lucknow - GRIHA 3-star rating.
- NIA Headquarters, Delhi - GRIHA 3-star rating.
- MSTC Corporate Office, Kolkata - GRIHA 3-star rating.
- India's first and largest Green Home Campus at New Moti Bagh- IGBC-LEED Silver rating.
- National Institute for Solar Energy (NISE), Gurugram - GRIHA 5 star rating.
- Indian Institute of Corporate Affairs, Manesar- LEED Gold rating.
- Civil Services Officers Institute (CSOI) New Delhi - GRIHA 3-Star rating.
- Coal India Building Headquarters, Kolkata (WB) - GRIHA 4-Star rating.

- Central Bureau of Investigation (CBI) H.Q. – LEED Silver rating.
- Group Head Quarter for CISF at Ahmedabad - GRIHA 3-Star rating.

5. Has the company undertaken any other initiatives on – clean technology, energy efficiency, renewable energy, etc.Y/N.If yes, please give hyperlink for web pageetc.

NBCC has taken several initiatives for pursuing clean technology, energy efficiency & renewable energy.

- All Real Estate complexes constructed will be equipped with rooftop solar power plant.
- As most of the projects executed by NBCC are in line with the GRIHA norms, the equipments used are all energy efficient. The NBCC Head Office itself is in line with GRIHA norms.

6. Are the Emissions /Waste generated by the Company within the permissible limits given by CPCB/SPCB for the financial year being reported?

The emission and waste generated by the company at its corporate, field offices and project sites is within the permissible limits. Separately, NBCC has set up a wholly owned subsidiary. NBCC Services Limited (NSL) to undertake and execute maintenance and provide end-to-end service to its customers/clients, thus ensuring compliance with the Environmental and Pollution Control Authorities.

7. Number of show cause/ legal notices received from CPCB/SPCB which are pending (i.e. not resolved to satisfaction) as on end of Financial Year: NIL

## Principle 7

### Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner

Public and regulatory policies relating to operation of Companies in India are formulated by the Government of India. NBCC being a PSE and a responsible corporate citizen of India, it conducts its business in a responsible manner and always pursues the best ethical business practices.

1. Is your company a member of any trade and chamber or association? If Yes, name only those major ones that your business deals with:

The Company has association with a number of trade chambers and associations and the major ones are:

- Federation of Indian Chamber of Commerce and Industry(FICCI).
- All India Management Association (AIMA)
- Confederation of Indian Industry (CII)
- Standing Conference on Public Enterprises (SCOPE)
- Construction Industry Development Council (CIDC)
- National Real Estate Development Council (NAREDCO)

2. Have you advocated/lobbied through the above associations for the advancement or improvement of public good? Yes/No; if Yes, specify the broad areas (drop box: Governance and Administration, Economic Reforms, Inclusive Development Policies, Energy security, Water, Food Security, Sustainable Business Principles, Others)

In association with various national and international professional bodies, NBCC actively participates and firms up opinions on Industry related issues, which have significant impact on public policies. NBCC has been engaged in offering constructive suggestions through the above associations in specific areas related to the construction industry and in general, towards sustainable development and corporate social responsibility for the improvement of public good.

## Principle 8

### Businesses should support inclusive growth and equitable development

CSR policy of the company envisage to undertake holistic development initiatives / projects in the community at large and to take up CSR projects in the area of healthcare, education, nutrition, infrastructure development in rural areas trainings and

awareness etc. to improve the quality of life and standard of living. The Company has a structured mechanism for Corporate Social Responsibility and sustainable development.

1. Does the company have specified programmes/initiatives/projects in pursuit of the policy related to Principle 8? If Yes, provide details thereof.

NBCC's social development projects are aimed at promoting healthcare, education and undertaking various projects for development of the society. Some of the projects and initiatives in this direction are:

- Installation of 2 Oxygen generation plants and 2 Diesel generator sets, Siddharthanagar, (An Aspirational District) UP.
- Construction of community health center facility and procurement of machinery equipments at Seyochung Sub-Division Kiphire (An Aspirational District), Nagaland.
- Infrastructure development at Two (2) of Health Care Facilities of Kandhamal (An Aspirational District) Odisha
- Infrastructure Development at three Govt. School, Varanasi, UP
- Sponsoring IT Hardware for Indian Red Cross Society, Kashmir.
- Conservation, restoration and development of LalQila.
- Proposal for Installation of Instruments and Equipments in Research Centre Laboratory, Hindu College, Delhi.
- Procurement of 12 Units of Oxygen Concentrators.

2. Are the programmes/projects undertaken through an in-house team/own foundation/external NGO/government structures/any other organization?

CSR initiatives/projects are undertaken through the Company itself.

3. Have you done any impact assessment of your initiative?

The Company assigns tasks related to Impact Assessment of its CSR initiatives to third-parties on competent tender basis but for current FY 2021-22 impact assessment has not been taken as the CSR Project / Activities are still in progress due to pandemic COVID-19 and other reasons.

4. What is your Company's direct contribution to community development projects- Amount in INR and the details of the projects undertaken?

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in Schedule VII to the Act	(4) Local area (Yes/No)	(5) Location of the project		(6) Project duration	(7) Amount allocated for the project (Rs. in Lakh)	(8) Amount spent in the current financial Year (Rs. in Lakh)	(9) Amount transferred to Unspent CSR Account for the project as per Section 135(6) (Rs. in Lakh)	(10) Mode of Implementation-Direct (Yes/No).	(11) Mode of Implementation- Through Implementing Agency	
				State	District						Name	CSR Registration number
1	Installation of 2 Oxygen generation plants and 2 Diesel generator sets, Siddharthanagar, (An Aspirational District) UP.	Schedule-VII Item No.(i)	Yes	UP	Siddharth nagar	3	93.52	0.00	93.52	Yes	NA	NA
2	Construction of community health center facility at Seyochung Sub-Division Kiphire (An Aspirational District), Nagaland.	Schedule-VII Item No.(i)	No	Nagaland	Kiphire	3	193.00	0.00	193.00	Yes	NA	NA
3	Infrastructure development at Health Care Facilities (2 Nos.) at Kandhamal (An Aspirational District) Odisha.	VII Item No.(i)	Yes	Odisha	Kandhamal	3	62.00	0.00	62.00	Yes	NA	NA
4	Infrastructure Development at three Govt. School, Varanasi, UP.	VII Item No.(ii)	Yes	UP	Varanasi	3	87.60	0.00	87.60	Yes	NA	NA
5	Sponsoring IT Hardware for Indian Red Cross Society, Kashmir.	VII Item No.(i)	Yes	J&K	Kashmir	2	2.40	0.00	2.40	Yes	NA	NA
6	Conservation, restoration and development of Lal Qila.	VII Item No.(v)	Yes	Delhi	New Delhi	1	180.00	180.00	0.00	Yes	NA	NA

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in Schedule VII to the Act	(4) Local area (Yes/No)	(5) Location of the project		(6) Project duration	(7) Amount allocated for the project (Rs. in Lakh)	(8) Amount spent in the current financial year (Rs. in Lakh)	(9) Amount transferred to Unspent CSR Account for the project as per Section 135(6) (Rs. in Lakh)	(10) Mode of Implementation-Direct (Yes/No).	(11) Mode of Implementation-Through Implementing Agency	
				State	District						Name	CSR Registration number
7	Proposal for Installation of Instruments and Equipments in Research Centre Laboratory, Hindu College, Delhi	VII Item No.(ii)	Yes	Delhi	New Delhi	1	32.00	31.62	0.00	Yes	NA	NA
8	Procurement of Units of Oxygen Concentrators	VII Item No.(i)	Yes	Delhi	New Delhi	1	21.25	14.91	0.00	Yes	NA	NA
9	Impact assessment of FY 2021-22	-	-	-	-	3	5.00	0.00	5.00	No	NA	NA
<b>TOTAL</b>							<b>676.77</b>	<b>226.53</b>	<b>443.52</b>			

5. Have you taken steps to ensure that this community development initiative is successfully adopted by the community? Please explain in 50 words, or so.

Prior to undertaking a CSR project, need assessment is conducted in order to ascertain the specific needs, problems and relevant solutions from the community perspective as also the gain from the concerned authorities, school, health officials and society at large. The projects are designed and taken up only after consultation with the relevant stakeholders and on the basis of need assessment. After approval of the CSR activity/initiative from Board of Directors, the concerned RBG/SBG/ ZO is given the responsibility for timely completion, quality of work and timely handing over. Upkeep and maintenance of the assets created is looked after by the concerned Government Authorities and local institutions.

## Principle 9

### Businesses should engage with and provide value to their customers and consumers in a responsible manner

NBCC always endeavours to nurture relationships with its customers. The Company deals with its contractors, customers in a transparent manner and ensure the interest of all the stakeholders. NBCC has a comprehensive system to address its customers' grievances. The Company has a structured and dedicated Vendor Portal for its contractors.

1. What percentage of customer complaints/consumer cases are pending as on the end of financial year? 18% cases are under process.
2. Does the company display product information on the product label, over and above what is mandated as per local laws? Yes/No/N.A. /Remarks(additional information).

Salient features, specifications and services depend upon the requirement of clients, which may differ from project to project. Detailed terms and conditions are separately enumerated in the bi-partite agreement executed by the Company with its clients while conforming to the applicable laws of the land.



3. Is there any case filed by any stakeholder against the company regarding unfair trade practices, irresponsible advertising and/or anti-competitive behaviour during the last five years and pending as on end of financial year? If so, provide details thereof, in about 50 words or so:

There are a few litigations preferred by allottees alleging unfair trade practices which are presently pending before various consumer forums. These are primarily related to projects of real estate.

4. Did your company carry out any consumer survey/ consumer satisfaction trends?

The Company is pro-active on its part in dealing with customers. After the project is completed, feedback is obtained from its clients. During the course of execution, regular and structured meetings are often held to understand problems and difficulties for immediate remedy or to avoid recurrence thereafter. Any short coming/defect during construction is rectified and attended to promptly. This approach has led to customer's satisfaction, which is often reflected in the form of repeat orders.



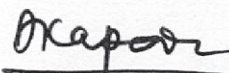
**COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF NBCC (INDIA) LIMITED FOR THE YEAR ENDED 31 MARCH 2022**

The preparation of financial statements of **NBCC (INDIA) LIMITED** for the year ended 31 March 2022 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139(5) of the Act is responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 30 May 2022.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of **NBCC (INDIA) LIMITED** for the year ended 31 March 2022 under section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditor and is limited primarily to inquiries of the statutory auditor and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to statutory auditors' report under section 143(6)(b) of the Act.

**For and on behalf of the  
Comptroller and Auditor General of India**



(Deepak Kapoor)

**Director General of Audit (Infrastructure)  
New Delhi**

Place: New Delhi

Dated: 2 August 2022

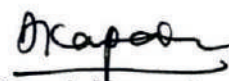
**COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) READ WITH SECTION 129(4) OF THE COMPANIES ACT, 2013 ON THE CONSOLIDATED FINANCIAL STATEMENTS OF NBCC (INDIA) LIMITED FOR THE YEAR ENDED 31 MARCH 2022**

The preparation of consolidated financial statements of **NBCC (INDIA) LIMITED** for the year ended 31 March 2022 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139(5) read with section 129(4) of the Act is responsible for expressing opinion on the financial statements under section 143 read with section 129(4) of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 30 May 2022.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the consolidated financial statements of **NBCC (INDIA) LIMITED** for the year ended 31 March 2022 under section 143(6)(a) read with section 129(4) of the Act. We conducted a supplementary audit of the financial statements of **NBCC (INDIA) LIMITED**, its five subsidiaries NBCC Services Limited, Hindustan Steelworks Construction Limited, HSCC (India) Limited, NBCC International Limited and NBCC Environment Engineering Limited and one jointly controlled entity Real Estate Development & Construction Corporation of Rajasthan Limited for the year ended on that date. Further, section 139(5) and 143(6)(a) of the Act are not applicable to its three joint ventures NBCC-R.K. Millen, NBCC-MHG, NBCC-AB being private entities and to its subsidiaries NBCC Gulf LLC and NBCC DWC LLC being entities incorporated in foreign countries under the respective laws, for appointment of their Statutory Auditor and for conduct of supplementary audit. Accordingly, Comptroller and Auditor General of India has neither appointed the Statutory Auditors nor conducted the supplementary audit of these entities. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to statutory auditors' report under section 143(6)(b) of the Act.

For and on behalf of the  
Comptroller and Auditor General of India



(Deepak Kapoor)

Director General of Audit (Infrastructure)  
New Delhi

Place: New Delhi  
Dated: 16 August 2022



**STANDALONE  
FINANCIAL  
STATEMENTS**

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## INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF NBCC (INDIA) LIMITED

#### Report on the Audit of the Standalone Financial Statements

##### Opinion

We have audited the accompanying standalone financial statements of NBCC (India) Limited (herein referred to as “the Company”), which comprise the balance sheet as at March 31, 2022, the statement of profit and loss (including other comprehensive income), the statement of changes in equity and the statement of cash flows for the year then ended and notes to the financial statements including a summary of the significant accounting policies and other explanatory information, in which is included the unaudited financial statements of 3 foreign branches of the company located at Mauritius, Maldives and Seychelles for the year ended on that date (as certified by the management) (hereinafter referred to as “the standalone financial statements”).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules 2015, as amended, (“Ind AS”) and other accounting principles generally accepted in India, of the state of affairs of the company as at March 31, 2022, its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

##### Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143 (10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (“ICAI”) together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence, we have obtained, is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

##### Emphasis of Matters

We invite attention to the following matters in the notes to the standalone financial statement:

- i) Note No. 52(i) and 52(ii) regarding non-execution of conveyance deed in favour of the company and Note No. 52(iii) and 52(iv) regarding non handing over of possession and non-execution of lease deed(s) and other matters incidental thereto, in respect of various properties, forming part of the land bank (inventory) involving, in aggregate, a sum of Rs. 21,942.11 Lakh;
- ii) Note No. 52(v) regarding payment by the company to L&DO, MoHUA as premium for availing additional ground coverage at company's built up and sold project “NBCC Plaza” and incurring of other construction cost and consequential expenses thereon for project which is stuck up on account of similar demand raised by South Delhi Municipal Corporation in respect of additional ground coverage, in the year 2015;
- iii) Note No. 52(vi) regarding developed real estate project having a carrying value of Rs. 8,701.85 Lakh and remaining unsold for want of environmental clearance;
- iv) Note No. 52(vii) regarding developed real estate projects having a carrying value of Rs. 916.96 Lakh and remaining unsold due to unfavorable market conditions;
- v) Note No. 52(viii) regarding developed real estate projects costing Rs. 5,766.21 Lakh and remaining unsold for over five years due to unfavorable market conditions resulting in deterioration in value by Rs. 1,005.81 Lakh;

- vi) Note no. 52(x) regarding developed real estate project which exhibited structural cracks requiring vacation of 392 sold out units, resulting in write off of inventory amounting to Rs. 9,979.83 Lakh and further unascertained liabilities towards home buyers, which have not been provided due to pending decision by the management and the courts. The matter is also under investigation by vigilance department. [amount not ascertainable];
- vii) Note No. 53(b) regarding the balances of trade receivables, loans and advances, security deposits, earnest money deposits, deposits and trade payables being subject to reconciliation, confirmation and consequential adjustments thereof.
- viii) Note No. 53(d) regarding uncertainties arising out of the outbreak of COVID - 19 pandemic and disruptions in regular business operations due to lockdown and consequential assessment made by the management on its business and its associated financial risks;

Our opinion is not modified in respect of above matters.

### Key Audit Matters

Key audit matters are those matters that in our professional judgment were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matters	Auditor's Response
<p><b><u>Accuracy of recognition, measurement, presentation and disclosures of revenues and other related balances in respect of "Revenue from contracts with Customers" under Ind AS 115 (Revenue Accounting Standard)</u></b></p> <p>The application of this accounting standard involves certain key judgments relating to identification of distinct performance obligations, determination of transaction price of identified performance obligations, the appropriateness of the basis used to measure revenue recognized over a period, and disclosures including presentations of balances in the financial statements.</p> <p>An estimated effort is a critical estimate to determine revenue, as it requires consideration of progress of the contract. Efforts incurred till date; efforts required to complete the remaining performance obligation.</p> <p>Refer Note No. 26 to the standalone financial statements.</p>	<p><b>Principal Audit Procedures</b></p> <p>Our audit approach consisted testing of the design and operating effectiveness of internal controls and procedures as follows:</p> <p>Evaluated the effectiveness of control over the preparation of information that are designed to ensure the completeness and accuracy.</p> <ul style="list-style-type: none"> <li>▪ Selected a sample of existing continuing contracts and new contracts, and tested the operating effectiveness of the internal control, relating to identification of the distinct performance obligations and determination of transaction price.</li> <li>▪ Tested the relevant information, accounting systems and change relating to contracts and related information used in recording and disclosing revenue in accordance with the Ind AS 115.</li> <li>▪ Reviewed some sample of contracts to identify possible delays in achieving milestones which require change in estimated efforts to complete the remaining performance obligation.</li> <li>▪ Performed analytical procedures and test of details for reasonableness and other related material items.</li> </ul>

<p><b><u>Assessment and recoverability of trade receivables</u></b></p> <p>The company has net trade receivables outstanding of Rs. 1,60,910.15 Lakh at the end of 31<sup>st</sup> March 2022.</p> <p>These balances are related to revenue recognized in line with Ind AS for ongoing contracts and completed contracts. The assessment of its recoverability is a key audit matter in the audit due to its size and high level of management judgment.</p> <p>Refer Note No. 10 to the standalone financial statements.</p>	<p><b><u>Principal Audit Procedures</u></b></p> <p>We assessed the company's internal process to recognize the revenue and review mechanism of trade receivables. Our audit approach consisted testing of the design and operating effectiveness of internal controls and procedures as follows:</p> <ul style="list-style-type: none"> <li>▪ Evaluated the process of invoicing, verification and reconciliation with customer.</li> <li>▪ Obtained the list of project wise outstanding details and its review mechanism by the management.</li> <li>▪ Reviewed the guidelines and policies of the company for impairment of trade receivables.</li> <li>▪ Tested the accuracy of ageing of trade receivables at the year end on sampling basis.</li> <li>▪ Performed analytical procedures and test of data, their reasonableness and recoverability and other material items.</li> </ul>
<p><b><u>Provisions and Contingent Liabilities</u></b></p> <p>The company is involved in various taxes and other disputes for which final outcomes cannot be easily predicted and which could potentially result in significant liabilities. The assessment of the risks associated with the litigations is based on complex assumptions, which require the use of judgment and such judgment relates, primarily, to the assessment of the uncertainties connected to the prediction of the outcome of the proceedings and to the adequacy of the disclosures in the financial statements. Because of the judgment required, the materiality of such litigations and the complexity of the assessment process, the area is a key matter for our audit.</p> <p>Refer Note No. 40 to the standalone financial statements.</p>	<p><b><u>Principal Audit Procedures</u></b></p> <p>Our audit procedure in response to this key Audit Matter included, among others:</p> <ul style="list-style-type: none"> <li>▪ Assessment of the process and relevant controls implemented to identify legal and tax litigations, and pending administrative proceedings.</li> <li>▪ Assessment of assumptions used in the evaluation of potential legal and tax risks performed by the legal and tax department of the company considering the legal precedence and other rulings in similar cases.</li> <li>▪ Inquiry with legal and tax departments of the company regarding the status of the most significant disputes and inspection of the key relevant documentation.</li> <li>▪ Analysis of opinion received from the experts, wherever available.</li> <li>▪ Review of the adequacy of the disclosures in the notes to the financial statements.</li> </ul>

### **Information Other than the Standalone Financial Statements and Auditor's Report Thereon**

The company's management is responsible for the preparation of the other information. The other information comprises the information included in director's report and annexure but does not include the standalone financial statements and our auditor's report thereon. The director's report and annexure is expected to be made available to us after the date of this auditor's report.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information

is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the 'Other information', if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions, if required.

### **Management's Responsibility and Those Charged with Governance for the Standalone Financial Statements**

The management of the company and the board of directors are responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income and changes in equity and cash flows of the company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, the management of the company is responsible for assessing the company's ability to continue as a going concern; disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management of the company either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The board of directors is responsible for overseeing the company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Standalone Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion.



Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore, the key audit matters. We describe these matters in our Auditor's Report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Other Matters

We did not audit the financial statement/information of 2 foreign branches namely Mauritius and Maldives included in the standalone financial statements of the company whose financial statements/financial information reflect total assets of Rs. 25,958.78 Lakh (Previous Year Rs. 6,253.05 Lakh) as on 31st March 2022 and total revenue of Rs. 7,591.20 Lakh (Previous Year Rs. 12,544.23 Lakh) for the year ended on that date, as considered in the standalone financial statements. The financial statements/information of said branch has been furnished to us, and our opinion, so far as it relates to the amounts and disclosures included in respect of said branches duly certified by the management have been furnished to us, are solely based on the management certified financial statements/information. Further, the branch at Seychelles has not yet commenced any activity and management has confirmed that there is no financial transaction in the said branch yet.

Our opinion is not modified in respect of above said matter.

#### Report on Other Legal and Regulatory Requirements

- (1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "**Annexure A**" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- (2) As required by Section 143 (3) of the Act, based on our audit, we report that:
  - a. We have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - b. In our opinion, proper books of account, as required by law, have been kept by the company so far as it appears from our examination of those books and proper returns adequate for the purposes of our audit have been received from the branch(es) not visited by us;
  - c. The balance sheet, the statement of profit and loss including other comprehensive income, statement of changes in equity and the statement of cash flows dealt with by this Report are in agreement with the books of account;
  - d. In our opinion, the aforesaid standalone financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act, read with the companies (Indian Accounting Standards) Rules 2015 as amended;

- e. The company being a Government Company, the provisions of Section 164(2) of the Act in respect of disqualification of directors are not applicable to the company in terms of notification no. G.S.R.463(E) dated 5th June, 2015 issued by Ministry of Corporate Affairs, Government of India;
- f. With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in “Annexure B”.
- g. With respect to the other matters to be included in the Auditor’s Report in accordance with the requirements of section 197(16) of the Act, as amended, we are informed that the company being a Government Company, the provisions of section 197 read with schedule V of the Act, relating to managerial remuneration are not applicable to the company in terms of Notification No. G.S.R. 463(E) dated 5<sup>th</sup> June 2015.
- h. With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - i) The company has disclosed the impact of pending litigations on its financial position in its standalone financial statements. Refer Note No. 40 to the financial statements.
  - ii) The company has made provision, as required under the applicable laws or Indian Accounting Standards for material foreseeable losses, if any, on long-term contracts.
  - iii) There has been no delay in transferring the amounts, required to be transferred to the Investor Education and Protection Fund by the company in accordance with the relevant provisions of the Act and Rules made thereunder.
  - iv) (a) The management has represented that, to the best of its knowledge and belief, as disclosed in the note 53(iv) to the accounts, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the ultimate beneficiaries;
  - (b) The management has represented, that, to the best of its knowledge and belief, as disclosed in the note 53(iv) to the accounts, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the ultimate beneficiaries;
  - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- i. As stated in Note 41 to the standalone financial statements;
  - (a) The final dividend proposed in the previous year, declared and paid by the company during the year, is in accordance with Section 123 of the Act, as applicable.
  - (b) The board of directors of the company have proposed final dividend for the year which is subject to the approval of the members at the ensuing annual general meeting. The amount of dividend proposed is in accordance with section 123 of the Act, as applicable.

- (3) On the basis of such checks of the books and records of the company, as we considered appropriate and according to the information and explanations given to us, we are enclosing our report in terms of section 143(5) of the Act, on the directions issued by the Comptroller and Auditor General of India, in "Annexure C" attached.

**For Dhawan & Co.**

**Chartered Accountants**

**ICAI Firm Registration No. 002864N**

**Sd/-**

**Deepak Kapoor**

**(Partner)**

**Membership No. 072302**

**ICAI UDIN Reference No: 22072302AJXFVY1537**

**Place : New Delhi**

**Date : May 30, 2022**

**“ANNEXURE A” TO THE INDEPENDENT AUDITOR’S REPORT**

(Referred to in Paragraph 1 under the heading ‘Report on Other Legal and Regulatory Requirements’ of our report of even date on the accounts of NBCC (India) Limited (herein referred to as the company), for the year ended March 31, 2022)

- i. In respect of the company’s property, plant and equipment and intangible assets:
- The company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment and relevant details of right-of-use assets.
  - The company has a program of physical verification of property, plant and equipment and right-of-use assets to cover all the assets once every year which, in our opinion, is reasonable having regard to the size of the company and the nature of its assets. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
  - Based on our examination of the property tax receipts and lease agreement for land on which building is constructed, registered sale deed / transfer deed / conveyance deed provided to us, we report that, the title in respect of self-constructed buildings and title deeds of all other immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in the financial statements included under Property, Plant and Equipment are held in the name of the Company as at the balance sheet date except as follows;

Property, plant and equipment: Lease / Title deeds for the following land and buildings appearing under the head Land & Building and Right of Use (ROU) Assets-Finance Lease are pending for execution in the name of company:

Property, Plant and Equipment: Description of Item of Property	Gross Carrying Amount (Rs. In lakh)		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter/ director or employee of promoter/ director	Period Held-since date	Reason for not being held in the name of the company along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
(i) Land at MBP, Mehrauli Road, Ghitorni, New Delhi.	195.77	195.77	Govt. of NCT Delhi.	NO	01-03-1982	Actual allotment for 275 bigas, 11 biswas made on January’1966 and Revised allotment of 29.82 acre made by L&B Department on 03.03.2009. The terms of allotment were not accepted by NBCC as the same were in contravention to the settlement arrived at by Sr. Officers and later endorsed by Hon’ble High Court vide its order dated 07.03.2008. NBCC filed a petition against Govt. of NCT of Delhi in the Year 2014 by seeking direction from Govt. of NCT of Delhi to execute the perpetual lease deed in favour of NBCC for 32.46-acre land at Ghitorni. The case is pending in High Court of Delhi.

(ii) Land at Raipur	<b>348.76</b>	348.76	Naya Raipur Development Authority (NRDA)	NO	<b>31-12-2014</b>	As per clause no 5.1(1) of development agreement, lease deed will be executed after construction of 50% of the permissible built up area. The company has not yet started the construction. Hence deed could not be executed.
(iii) Land at Faridabad	<b>1,218.73</b>	1,218.73	Haryana Development Authority (HUDA)	NO	<b>30-06-2015</b>	HUDA has raised an additional demand of Rs 416.03 lakh vide letter dated 11.09.2017 for enhanced compensation which was not accepted by the company. Hence the company requested HUDA to cancel the allotment and to refund the amount which is still pending with for their response.
(iv) Office Building at Arun Chambers, Mumbai	<b>1.04</b>	1.04	Mr. Kishandas Parumal	NO	<b>01-06-1980</b>	The company has purchased the property from M/s. JAMs Engg (India) who has purchased same from Mr. Kishandas Parumal, The main ownership of the premises was Mr Kishandas Parumal and share certificate of the Society were also issued to him. In absence of original documents, property is pending transfer in company's name.
(v) Office Building at Assam	-	379.35	-	-	-	The title deed has been executed in favor of the name of company during the F.Y. 2021-22 on 17.02.2022.
(vi) Flat at Kidwai Nagar, New Delhi	<b>687.67</b>	687.67	Ministry of housing and Urban Affairs (MoHUA).	The title deeds holder is administrative Ministry i.e. MoHUA	<b>01-10-2018</b>	Finalisation of lease deed is under process.
(vii) Office Building at Pragati Vihar, New Delhi	<b>109.04</b>	109.04	Ministry of housing and Urban Affairs (MoHUA).	The title deeds holder is administrative Ministry i.e. MoHUA	<b>10-11-2004</b>	Company was allotted a piece of land at Pragati Vihar for construction of office complex in the year of 1997. Company constructed the premises and sold the property to various government as well as private organization long back. Execution of lease deed of land by Ministry of Housing & Urban Affairs (MoHUA) was pending since inception. Lease deed of said unit shall be executed after executing the lease deed of the said land in favour of company.
<b>Total</b>	<b>2561.01</b>	<b>2940.36</b>				

- (d) According to the information and explanations given to us and on the basis of our examination of records of the company, the company has not revalued any of its property, plant and equipment (including right- of-use assets) or intangible assets or both during the year.

- (e) According to the information and explanations given to us and on the basis of our examination of records of the company, there are no proceedings which have been initiated during the year or are pending against the company as at March 31, 2022 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.

ii.

- (a) The physical verification of inventory has been conducted at reasonable intervals by the management during the year. The discrepancies noticed on physical verification of inventory as compared to book records were not material.
- (b) The company has not been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at any points of time during the year, from banks or financial institutions on the basis of security of current assets. Hence, reporting under clause 3(ii)(b) of the Order is not applicable.

iii.

- (a) The company, during the year under report, has provided advances in the nature of loans to Ministry of Housing and Urban Affairs [MoHUA], Rail Land Development Authority [RLDA] and All India Institute of Medical Sciences [AIIMS] as per detail given hereunder:

[Rs. In Lakh]

	Guarantees	Securities	Loans	Advances in the nature of loans
Aggregate amounts granted / provided (including interest) during the year to:				
- To Subsidiaries	-	-	-	-
- To Joint Ventures	-	-	-	-
- To Associates	-	-	-	-
- To Others	-	-	-	14,676.99
Balance outstanding as at the balance sheet date (including interest) in respect of above cases:				
- To Subsidiaries	-	-	-	-
- To Joint Ventures	-	-	-	-
- To Associates	-	-	-	-
- To Others	-	-	-	1,15,966.63

- (b) In our opinion, the terms and conditions of the grant of advances in the nature of loans provided are, prima facie, not prejudicial to the interest of the company.
- (c) In respect of advances in the nature of loans granted by the company, the repayment of the advances in the nature of loan and interest thereon is linked to the sales realisation and the repayments are as per terms and conditions of the memorandum of understanding [MOU] with the clients.
- (d) In respect of advances in the nature of loans granted by the company, there is no overdue amount remaining outstanding as at the balance sheet date as per the terms and conditions of the memorandum of understanding with the clients.

- (e) No loan granted by the company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdues of existing loans given to the same parties.
- (f) The company has not granted any loans or advances in the nature of loans which is repayable on demand. The company has, however, given advances in the nature of loans to 'other parties', the repayment of which and interest thereon is linked to the sales proceeds of the project as per the terms and conditions of the MOU with the clients, without specifying any fixed term for repayment.
- iv. According to the information and explanations given to us, the company has not granted any loans, or made any investments, or provided any guarantee or security to the parties covered under the provisions of the section 185 and 186 of the Companies Act, 2013. Therefore, provisions of clause (iv) of paragraph 3 of the Order are not applicable to the company.
- v. According to the information and explanations given to us and the records examined by us, the company has not accepted any deposits from public during the year within the meaning of sections 73 to 76 or any other relevant provisions of the Companies Act, 2013 and the Companies (Acceptance of Deposits) Rules 2014 and the rules framed thereunder. Accordingly, provisions of clause 3(v) of the Order are not applicable to the company.
- vi. We have broadly reviewed the books of accounts maintained by the company in respect of Engineering, Procurement and Construction (EPC) Division and Real Estate Division where, pursuant to the rules made by the Central Government, the maintenance of cost records has been specified under sub-section (1) of section 148 of the Companies Act, 2013 and are of the opinion that, prima facie, the prescribed accounts and records have been so made and maintained. We have, however, not made a detailed examination of the records with a view to determine whether they are accurate or complete. For Project Management and Consultancy (PMC) division, we have been informed that these activities are carried on back-to-back basis by sub- contractors appointed by the company. Hence, the company is not required to maintain cost records for the said division.
- vii. In respect of statutory dues:
- (a) According to the information and explanations given to us and the records of the company produced before us for verification, in our opinion, the company is generally regular in depositing with appropriate authorities undisputed statutory dues including provident fund, income tax, goods & service tax, sales tax, duty of custom, duty of excise, value added tax, cess and other material statutory dues, as applicable to it and there are no undisputed statutory dues outstanding as on 31<sup>st</sup> March 2022 for a period of more than six months from the date on which they became payable. We have been informed that the provisions of Employees State Insurance Act are not applicable to the company.
- (b) According to the information and explanations given to us and the records of the company examined by us, the particulars of dues of provident fund, income tax, value added tax, service tax and goods and service tax as at 31<sup>st</sup> March 2022, which have not been deposited on account of dispute are as under:

Name of the Statute	Nature of the Dues	Amount (Rs. in Lakh)	Period to which amount relates	Forum where dispute is pending
Finance Act, 1994	Service Tax	835.48	2005-06 to 2007-08	CESTAT, Kolkata
		480.08	2007-08 to 2013-14	Hon'ble Supreme Court
		153.74	2007-08 to 2011-12	Commissioner Appeal, Ranchi
		86.17	2009-10 to 2010-11	CESTAT, Kolkata
		285.31	2010-11 to 2014-15	CESTAT, Allahabad, U.P.
		871.00	2010-11 to 2014-15	Commissioner, Patna
		1,169.25	2012-13 to 16-17	Commissioner, ST, Audit-II Mumbai
		17.44	2015-16	Commissioner (Appeals), UP
		121.00	2016-17	Commissioner of Central Tax (Appeals-II), Delhi
		850.32	April'13 to June'17	CESTAT
574.00	Nov 2001- Nov 2004	CESTAT		

Name of the Statute	Nature of the Dues	Amount (Rs. in Lakh)	Period to which amount relates	Forum where dispute is pending
Jharkhand VAT Act, 2005	Value Added Tax (VAT)	1,220.42	2008-09 to 2014-15	JCCT Jharkhand
		2.66	2012-13	Commissioner (Appeals), Jharkhand
		663.12	2016-17	Deputy Commissioner Commercial Tax, Jharkhand
Karnataka VAT Act, 2003	Value Added Tax (VAT)	298.47	2008-09	JCCT(Appeals Tribunal 5),Karnataka
		59.67	2012-13	JCCT(Appeals 5),Karnataka
Madhya Pradesh VAT Act, 2002	Value Added Tax (VAT)	11.32	2013-14	Appellate Deputy Commissioner of Commercial Tax, Satna
		17.97	2015-16	CT(Appeals)
Maharashtra VAT Act, 2002	Value Added Tax (VAT)	174.23	01.04.2017 to 30.06.2017	Commissioner of Sales Tax Department, Mumbai
		135.24	2012-13	Commissioner of Sales Tax Department, Mumbai
		41.32	2013-14	Commissioner of Sales Tax Department, Mumbai
		396.38	2015-16	Commissioner of Sales Tax Department, Mumbai
		324.01	2016-17	Commissioner of Sales Tax Department, Mumbai
Rajasthan VAT Act, 2003	Value Added Tax (VAT)	16.26	2001-02	Ass. Commissioner. Tax. Circle -I, Jaipur Rajasthan
Uttar Pradesh VAT Act, 2008	Value Added Tax (VAT)	274.08	2013-14	Commercial Tax Deptt.-Uttar Pradesh
West Bengal VAT Act, 2002	Value Added Tax (VAT)	49.87	2008-09	West Bengal Tax, Tribunal
		839.14	2009-10 & 2010-11	JCCT Revision Board
		42.72	2009-10	West Bengal Tax, Tribunal
		411.13	2012-13	West Bengal Tax, Tribunal
		2,587.31	2014-15	WB Commercial Tax (Appeal)
		657.48	2016-17	WB Revisional Board
Delhi VAT Act, 2004	Value Added Tax (VAT)	40,480.18	2013-14, 2014-15	Appellate Tribunal VAT, New Delhi
Goods & Services Tax	Goods & Services Tax	840.99	2017-18	Additional Commissioner (Appeals), TGST Tripura
		2,205.36	2018-19	Delhi Appellate Authority of Advance Ruling



Name of the Statute	Nature of the Dues	Amount (Rs. in Lakh)	Period to which amount relates	Forum where dispute is pending
Income Tax Act, 1964	Income Tax	125.73	2013-14	CIT (A)
		110.99	2016-17	CIT (A)
		39.90	2016-17	CIT (A)
		18.14	2018-19	CIT (A)
		78.44	2019-20	CIT (A)
		7.00	2012-13	CIT (A)
		739.60	2011-12	Delhi High Court
		27.88	2015-16	ITAT
Employee Provident Fund	Employee Provident Fund	2.25	2011	Delhi High Court
Employee Provident Fund	Employee Provident Fund	152.49	2017	EPFO AT, Chandigarh
Property Tax	Property Tax	686.81	2020	Municipal Tax Tribunal, Tis Hazari

viii. According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.

ix.

- The company has not taken any loans or other borrowings from any lender. Hence, reporting under clause 3(ix)(a) of the Order is not applicable.
- According to the information and explanations given to us and on the basis of procedures performed by us, the company has not been declared willful defaulter by any bank or financial institution or government or any government authority.
- According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not obtained any term loan during the year and there are no outstanding term loans at the beginning of the year. Hence, reporting under clause 3(ix)(c) of the Order is not applicable.
- According to the information and explanations given to us and on an overall examination of the financial statements of the company, we report that the company has not raised any funds on short-term basis. Hence, reporting under clause 3(ix)(d) of the Order is not applicable.
- According to the information and explanations given to us and on an overall examination of the financial statements of the company, we report that the company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures as defined under the Companies Act, 2013. Hence, reporting under clause 3(ix)(e) of the Order is not applicable.
- According to the information and explanations given to us and on the basis of procedures performed by us, we report that the company has not raised any loan(s) during the year on pledge of securities held in its subsidiaries, joint ventures and associates as defined under Companies Act, 2013. Hence, reporting under clause 3(ix)(f) of the Order is not applicable.

x.

- The company has not raised any moneys by way of initial public offer or further public offer (including debt instruments) during the year. Hence, reporting under clause 3(x)(a) of the Order is not applicable.

- (b) During the year, the company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally). Hence, reporting under clause 3(x)(b) of the Order is not applicable.
- xi.
- (a) According to the information and explanations given to us and based on our examination of books and records of the company, considering the principles of materiality, we report that no fraud by the company or on the company has been noticed or reported during the course of our audit.
- (b) We report that we have not submitted any report under sub-section (12) of section 143 of the Companies Act in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- (c) As represented to us by the management, there are no whistle blower complaints received by the company during the year (and up to the date of this report). Hence, reporting under clause 3(xi)(c) of the Order is not applicable.
- xii. The company is not a Nidhi company and hence, reporting under clause 3(xii) of the Order is not applicable.
- xiii. According to the records of the company examined by us and the information and explanations given to us, the related party transactions entered into by the company during the year have been entered at arm's length basis in ordinary course of business and are in compliance with section 177 and 188 of the Companies Act, 2013 and have been disclosed in the standalone Ind AS financial statements;
- xiv.
- (a) In our opinion and based on our examination, the company has an adequate internal audit system commensurate with the size and the nature of its business.
- (b) We have considered the internal audit reports for the year under audit, issued to the company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv. According to information and explanations given to us, in our opinion, the company has not entered into any non-cash transactions with its directors or persons connected with its directors during the year. Hence, provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi.
- (a) According to information and explanations given to us, the company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable.
- (b) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016). Hence, reporting under clause 3(xvi)(d) of the Order is not applicable.
- xvii. Based on our examination of the books and records of the company, the company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the company during the year. Hence, reporting under clause 3(xviii) of the Order is not applicable.
- xix. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

XX.

- (a) There are no unspent amounts towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a transfer to a fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Hence, reporting under clause 3(xx)(a) of the Order is not applicable for the year.
- (b) In respect of ongoing projects, the company has transferred unspent Corporate Social Responsibility (CSR) amount as at the end of the previous financial year to a special account within a period of 30 days from the end of the said financial year in compliance with the provision of section 135(6) of the Act.

**For Dhawan & Co.**

**Chartered Accountants**

**ICAI Firm Registration No.: 002864N**

**Sd/-**

**Deepak Kapoor**

**(Partner)**

**Membership No. 072302**

**ICAI UDIN Reference No : 22072302AJXFVY1537**

**Place : New Delhi**

**Date : May 30, 2022**

**“ANNEXURE B” TO THE INDEPENDENT AUDITOR’S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF NBCC (INDIA) LIMITED (hereinafter referred to as COMPANY)**

**Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)**

We have audited the internal financial controls with reference to standalone financial statements of NBCC (INDIA) LIMITED as of March 31, 2022 in conjunction with our audit of the standalone financial statements of the company for the year ended on that date.

**Management’s Responsibility for Internal Financial Controls**

The company’s management is responsible for establishing and maintaining internal financial controls based on the internal control with reference to standalone financial statement criteria established by the company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

**Auditor’s Responsibility**

Our responsibility is to express an opinion on the company’s internal financial controls with reference to standalone financial statement based on our audit. We conducted our audit in accordance with the Guidance Note and standard on auditing, prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to standalone financial statements. Those standards and the guidance note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the company’s internal financial controls with reference to standalone financial statements.

**Meaning of Internal Financial Controls with reference to Standalone Financial Statements**

A company’s internal financial control with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control with reference to standalone financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the standalone financial statements.

### **Inherent Limitations of Internal Financial Controls with reference to standalone financial statements**

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial control with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### **Opinion**

In our opinion, the company has, in all material respects, an adequate internal financial controls with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at March 31, 2022, based on the internal control with reference to standalone financial statements criteria established by the company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

**For Dhawan & Co.**

**Chartered Accountants**

**ICAI Firm Registration No.: 002864N**

**Sd/-**

**Deepak Kapoor**

**(Partner)**

**Membership No. 072302**

**ICAI UDIN Reference No : 22072302AJXFVY1537**

**Place : New Delhi**

**Date : May 30, 2022**

**“ANNEXURE –C” TO INDEPENDENT AUDITOR’S REPORT**

**Directions indicating the areas to be examined by the Statutory Auditors during the course of audit of annual accounts of NBCC (India) Limited for the year 2021-22 issued by the Comptroller & Auditor General of India under Section 143(5) of the Companies Act, 2013**

S. No.	Areas Examined	Replies	Impact on financial statements
1	Whether the company has system in place to process all the accounting transactions through IT system ? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated.	The company has an in house developed ERP system to process all the accounting transactions through IT system. Some manual intervention is necessitated for valuation of inventories; however, accounting entries for the same are also processed through ERP.	Nil
2	Whether there is any restructuring of an existing loan or cases of waiver / write off of debts / loans / interest etc. made by a lender to the company due to the company’s inability to repay the loan? If yes, the financial impact may be stated. Whether such cases are properly accounted for? (In case, lender is a Government Company, then this direction is also applicable for Statutory Auditor of lender company)	There are no cases of restructuring of any loan or cases of waiver/ write off of debts/ loans/ interest etc. made by any lender due to the company’s inability to repay the loan.	Nil
3	Whether funds (grants/subsidy etc.) received / receivable for specific schemes from Central / State Government or its agencies were properly accounted for / utilized as per its term and conditions? List the cases of deviation.	The company has not received any fund for specific schemes from Central / State Agencies during the year.	Nil

**For Dhawan & Co.**

**Chartered Accountants**

**ICAI Firm Registration No.: 002864N**

**Sd/-**

**Deepak Kapoor**

**(Partner)**

**Membership No. 072302**

**ICAI UDIN Reference No : 22072302AJXFVY1537**

**Place : New Delhi**

**Date : May 30, 2022**

## Balance Sheet as at March 31, 2022

(₹ in lakh)

	Particulars	Note No.	As at March 31, 2022	As at March 31, 2021
<b>I.</b>	<b>ASSETS</b>			
<b>1</b>	<b>Non-Current Assets</b>			
(a)	Property, Plant and Equipment	2	5,587.39	5,676.51
(b)	Investment Property	3	156.08	158.78
(c)	Financial Assets			
(i)	Investments	4	33,200.03	33,200.03
(ii)	Other Financial Assets	5	1,22,226.17	1,35,712.69
(d)	Deferred Tax Asset (Net)	6	27,992.63	30,106.54
(e)	Non Current Tax Assets (Net)	7	3,052.60	-
			<b>1,92,214.90</b>	<b>2,04,854.55</b>
<b>2</b>	<b>Current Assets</b>			
(a)	Inventories	8	1,57,073.79	1,69,356.48
(b)	Financial Assets			
(i)	Investments	9	-	154.21
(ii)	Trade Receivables	10	1,60,910.15	1,63,854.35
(iii)	Cash and Cash Equivalents	11	2,11,847.92	1,98,341.10
(iv)	Other Bank Balances	12	23,154.24	735.54
(v)	Other Financial Assets	13	11,410.72	9,056.10
(c)	Current Tax Assets (Net)	14	7,002.13	11,258.98
(d)	Other Current Assets	15	84,920.59	72,185.21
			<b>6,56,319.54</b>	<b>6,24,941.97</b>
(e)	Assets held for Sale	16	1,221.12	1,219.95
			<b>6,57,540.66</b>	<b>6,26,161.92</b>
	<b>TOTAL ASSETS</b>		<b>8,49,755.56</b>	<b>8,31,016.47</b>
<b>II.</b>	<b>EQUITY AND LIABILITIES</b>			
<b>1</b>	<b>Equity</b>			
(a)	Equity Share capital	17	18,000.00	18,000.00
(b)	Other Equity		1,59,475.35	1,51,150.15
	<b>Total Equity</b>		<b>1,77,475.35</b>	<b>1,69,150.15</b>
<b>2</b>	<b>Liabilities</b>			
	<b>Non-Current Liabilities</b>			
(a)	Financial Liabilities			
(i)	Lease Liabilities	18	8.85	13.28
(b)	Provisions	19	12,420.07	11,101.54
(c)	Other non-current liabilities	20	11,955.66	11,659.92
			<b>24,384.58</b>	<b>22,774.74</b>
	<b>Current Liabilities</b>			
(a)	Financial Liabilities			
(i)	Lease Liabilities	21	4.79	6.52
(ii)	Trade Payables			
	- Total outstanding dues of Small Enterprises and Micro enterprises.		-	74.52
	- Total outstanding dues of creditors other than small enterprises and micro enterprises.	22	2,22,036.51	2,12,071.46
(iii)	Other Financial Liabilities	23	85,684.24	87,663.86
(b)	Other Current Liabilities	24	3,36,222.61	3,35,605.53
(c)	Provisions	25	3,947.48	3,669.69
			<b>6,47,895.63</b>	<b>6,39,091.58</b>
	<b>TOTAL EQUITY &amp; LIABILITIES</b>		<b>8,49,755.56</b>	<b>8,31,016.47</b>

Summary of Significant Accounting Policies and Other Explanatory Information Note 1 to 55

For and on behalf of the Board of Directors

Sd/-

**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-

**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-

**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached  
For DHAWAN & CO.

Chartered Accountants  
ICAI Firm Reg. No: 002864N

Sd/-

**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302  
Place : New Delhi  
Date : 30th May, 2022

## Statement of Profit and Loss for the year ended on March 31, 2022

(₹ in lakh)

	Particulars	Note No.	For the year ended on March 31, 2022	For the year ended on March 31, 2021
I	Revenue From Operations			
	Value of Services	26	5,46,462.87	4,88,323.97
	Other Operating Revenues	27	8,198.95	6,421.23
II	Other Income	28	18,758.39	17,262.70
III	<b>Total Income (I + II)</b>		<b>5,73,420.21</b>	<b>5,12,007.90</b>
IV	<b>Expenses:</b>			
	Land Purchased & Materials Consumed	29	2,728.24	131.61
	Change in Inventories of Real Estate Projects	30	3,667.20	4,810.91
	Work & Consultancy Expenses	31	5,02,472.83	4,46,912.24
	Employee Benefits Expense	32	23,582.08	23,830.70
	Finance Costs	33	565.02	660.08
	Depreciation and Amortisation Expense	2 & 3	172.01	231.05
	Other Expenses	34	5,247.40	8,811.32
	Write Offs	35	1,332.36	2,175.23
	<b>Total Expenses (IV)</b>		<b>5,39,767.14</b>	<b>4,87,563.14</b>
V	<b>Profit before Exceptional Items and Tax (III-IV)</b>		<b>33,653.07</b>	<b>24,444.76</b>
VI	Exceptional Items	36	9,979.83	-
VII	<b>Profit before Tax (V - VI)</b>		<b>23,673.24</b>	<b>24,444.76</b>
VIII	Tax Expense:	37		
	(1) Current Tax		3,417.22	6,062.90
	(2) Deferred Tax		2,118.28	183.38
	(3) Taxation in respect of Earlier Years		(147.78)	(1,975.88)
IX	<b>Profit / (Loss) for the Period from Continuing Operations (VII-VIII)</b>		<b>18,285.52</b>	<b>20,174.36</b>
X	Profit / (Loss) from discontinued operations		-	-
XI	Tax expenses of discontinued operations		-	-
XII	<b>Profit / (Loss) from discontinued operations (after tax) (X-XI)</b>		<b>-</b>	<b>-</b>
XIII	<b>Profit / (Loss) for the Period (IX+XII)</b>		<b>18,285.52</b>	<b>20,174.36</b>
XIV	<b>Other Comprehensive Income</b>	38		
	A (i) Items that will not be reclassified into Profit or Loss		(1,987.53)	(1,293.90)
	(ii) Income tax relating to items that will not be reclassified to profit or loss		500.22	325.65
	B (i) Items that will be reclassified into Profit or Loss		(17.38)	18.08
	(ii) Income tax relating to items that will be reclassified to profit or loss		4.37	(4.55)
XV	<b>Total Comprehensive Income for the period (XIII+XIV)</b>		<b>16,785.20</b>	<b>19,219.64</b>
XVI	Earnings per Share (Face value of ₹ 1/- per Equity Share)	39		
	(1) Basic (in ₹)		1.02	1.12
	(2) Diluted (in ₹)		1.02	1.12

Summary of Significant Accounting Policies and Other Explanatory Information Note 1 to 55

For and on behalf of the Board of Directors

Sd/-  
**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-  
**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-  
**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached  
For **DHAWAN & CO.**  
Chartered Accountants  
ICAI Firm Reg. No: 002864N

Sd/-  
**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302

Place : New Delhi  
Date : 30th May, 2022



## Statement of Changes in Equity as at March 31, 2022

### A. Equity Share Capital

(₹ in lakh)

Particulars	Balance at the beginning of Reporting Period	Changes in Equity Share Capital during the year	Balance at the end of Reporting Period
Balance as at March 31, 2021	18,000.00	-	18,000.00
Balance as at March 31, 2022	18,000.00	-	18,000.00

### B. Other Equity

(₹ in lakh)

Particulars	Reserves and Surplus		Other Comprehensive Income (OCI)		Total
	General Reserve	Retained Earnings	Remeasurement of Defined Benefit Plans	Exchange difference on translation of Foreign Operations	
Balance as at April 1, 2020	38,515.99	97,635.86	(1,809.63)	18.29	1,34,360.51
Profit for the period	-	20,174.36	-	-	20,174.36
Other Comprehensive Income (OCI)	-	-	(1,293.90)	18.08	(1,275.82)
Income Tax on Items of OCI	-	-	325.65	(4.55)	321.10
Dividend paid	-	(2,430.00)	-	-	(2,430.00)
<b>Balance as at March 31, 2021</b>	<b>38,515.99</b>	<b>1,15,380.22</b>	<b>(2,777.88)</b>	<b>31.82</b>	<b>1,51,150.15</b>
Profit for the period	-	18,285.52	-	-	18,285.52
Other Comprehensive Income (OCI)	-	-	(1,987.53)	(17.38)	(2,004.91)
Income Tax on Items of OCI	-	-	500.22	4.37	504.59
Dividend paid	-	(8,460.00)	-	-	(8,460.00)
<b>Balance as at March 31, 2022</b>	<b>38,515.99</b>	<b>1,25,205.74</b>	<b>(4,265.19)</b>	<b>18.81</b>	<b>1,59,475.35</b>

For and on behalf of the Board of Directors

Sd/-

**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-

**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-

**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached

For **DHAWAN & CO.**  
Chartered Accountants  
ICAI Firm Reg. No: 002864N

Sd/-

**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302

Place : New Delhi  
Date : 30th May, 2022

## Statement of Cash Flows for the year ended on March 31, 2022

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and items of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the company are segregated.

(₹ in lakh)

Particulars	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>A. Net Profit Before tax</b>	<b>23,673.24</b>	24,444.76
<b>Adjustment for:</b>		
Exchange difference on translation of Foreign Operations	(17.38)	18.08
Exceptional Items	9,979.83	-
Depreciation	172.01	231.05
Net (Gain) / Loss on Sale of Assets	0.76	0.46
Provisions / (Write Back) for Research & Development (Net)	-	(1,074.45)
Provisions / (Write Back) for Impairment of Trade Receivable (Net)	(4,206.06)	1,245.56
Provision/(Write Back) for Impairment of Inventories (Net)	(477.09)	1,539.85
Provision/(Write Back) for Impairment of Work-in-Progress (Net)	(166.42)	962.19
Provision for Impairment of Other Financial Assets (Net)	627.58	373.39
Provision Others	130.77	5.00
Provision for Loans & Advances (Net)	48.68	173.04
Provision / (Write Back) for Investments	(137.83)	-
Write off of Investments	133.18	-
Provision / (Write Back) for Warranty Charges	193.18	(97.00)
Provision / (Write Back) for Onerous Contracts	-	(22.63)
Provision for CSR Activity	580.17	1,235.06
Finance Cost	565.02	660.08
Interest Received	(15,674.69)	(14,365.50)
Rent	(568.25)	(516.12)
Distribution from Joint Venture	-	(14.00)
Dividend Received	(2,408.81)	(2,364.82)
Provisions for Employee Benefits (Net of Payments)	(801.56)	(174.36)
Expenditure on CSR Activities	(363.08)	(723.18)
Expenditure on Research & Development Activities	-	(39.37)
<b>Operating Profit before Working Capital Changes</b>	<b>11,283.25</b>	11,497.09
<b>Adjustment for:</b>		
Decrease /(Increase) in Other Financial Assets (Non Current)	13,500.88	(10,717.14)
Decrease/(Increase) in Non Current Tax Assets	(3,052.60)	2,812.59
Decrease/(Increase) in Inventories	(2,020.58)	(122.00)
Decrease/(Increase) in Work-in-Progress	4,966.95	5,000.95
Decrease/(Increase) in Trade receivables	2,851.54	(31,619.12)
Decrease/(Increase) in Other Financial Assets	(2,987.04)	3,561.90
Decrease/(Increase) in Current Tax Assets	7,457.23	(4,096.11)
Decrease/(Increase) in Other Current Assets	(12,914.83)	(3,566.41)
(Decrease)/Increase in Lease Liabilities (Non Current)	(4.43)	4.71
(Decrease)/Increase in Other Non Current Liabilities	859.40	909.15
(Decrease)/ Increase in Provisions-Non Current	0.08	2.30
(Decrease) /Increase in Trade payables	10,049.39	(2,989.63)
(Decrease) /Increase in Lease Liabilities (Current)	(8.16)	(18.81)
(Decrease) /Increase in Other Financial Liabilities (Current)	(1,979.62)	(1,227.56)
(Decrease) /Increase in Other Current Liabilities	52.06	40,637.31
<b>Cash generated from Operations</b>	<b>28,053.52</b>	10,069.22

(₹ in lakh)

Particulars	For the year ended on March 31, 2021	For the year ended on March 31, 2020
Direct Taxes Paid	(1,100.00)	(1,500.00)
Net Cash from Operating Activities (A)	26,953.52	8,569.22
<b>B. Cash Flows from Investing Activities:</b>		
Distribution received from Subsidiaries and Joint Ventures (Net of Tax Deducted at Source)	2,325.99	2,275.37
Purchase of Property, Plant and Equipment	(83.58)	(38.09)
Assets Held for Sale	-	0.81
Sale of Property, Plant and Equipment	1.46	-
Flexi Bank Deposit having Original Maturity more than 3 months and upto 12 Months	112.00	6,635.40
Fixed Bank Deposit having Original Maturity more than 3 months and upto 12 Months	(22,530.70)	295.57
Flexi Bank Deposit having Original Maturity more than 12 months	4.84	37.10
Fixed Bank Deposit having Original Maturity more than 12 months	(14.36)	(85.20)
Investment in Liquid Fund Cash Plan	-	1,000.00
Interest Received (Net of Tax Deducted at Source)	15,214.16	13,858.35
Rent Received (Net of Tax Deducted at Source)	538.60	480.97
Dividend Received	2.12	6.08
Net Cash from Investing Activities (B)	(4,429.47)	24,466.36
<b>C. Cash Flows from Financing Activities:</b>		
Dividend on Equity Shares paid	(8,460.00)	(2,430.00)
Finance Cost	(563.66)	(657.87)
Payments for the interest portion of the lease liability	(1.36)	(2.21)
Payments for the principal portion of the lease liability	7.79	(26.89)
<b>Net Cash from Financing Activities (C)</b>	(9,017.23)	(3,116.97)
<b>Net Increase in Cash and Cash Equivalent (A) + (B) + (C)</b>	<b>13,506.82</b>	<b>29,918.61</b>
Cash and Cash Equivalents - Opening	1,98,341.10	1,68,422.49
Cash and Cash Equivalents - Closing	2,11,847.92	1,98,341.10
<b>i) Cash and Cash Equivalents Includes:</b>		
a) Cash in Hand	-	-
b) Remittances in Transit / Cheques in Hand	400.03	163.37
c) Balances/Fixed Deposit/Flexi Deposits/Call Deposits with Banks	2,11,447.89	1,98,177.73
<b>Total</b>	<b>2,11,847.92</b>	<b>1,98,341.10</b>
<b>Details of restricted Cash and Cash Equivalents are as under:</b>		
a) Balance with Banks under Lien	12.50	12.50
b) Balances in Unpaid Dividend Account	71.85	56.03
c) Balances in Sinking Fund Account	233.39	290.46
d) Balance in RERA Account	342.08	1,538.64
e) Balance in Unspent CSR Account	410.97	-
f) Balances held in Separate Bank A/cs on behalf of Clients/Ministries	1,71,331.81	1,72,353.85
<b>Total</b>	<b>1,72,402.60</b>	<b>1,74,251.48</b>

Note: Figures in brackets indicate cash outgo

Sd/-

**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-

**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

For and on behalf of the Board of Directors

Sd/-

**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached  
For DHAWAN & CO.

Chartered Accountants  
ICAI Firm Reg. No: 002864N

Sd/-

**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302

Place : New Delhi  
Date : 30th May, 2022

## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

### Note - 1

#### **SIGNIFICANT ACCOUNTING POLICIES**

##### **1.1 NATURE OF PRINCIPAL ACTIVITIES**

NBCC (India) Limited (referred to as “NBCC” or “the Company” or “Parent Company”) is a Government of India Navratna Enterprise under the Ministry of Housing and Urban Affairs. The Company operates into three major segments namely Project Management Consultancy, Real Estate and Engineering Procurement & Construction.

##### **1.2 GENERAL INFORMATION AND STATEMENT OF COMPLIANCE WITH IND AS**

The Company is incorporated and domiciled in India with registered office at New Delhi. The Company is headquartered in New Delhi, India. The shares of the Company are listed on the National Stock Exchange and the Bombay Stock Exchange.

The Standalone Financial Statements of the Company have been prepared in accordance with the Companies (Indian Accounting Standards) Rules 2015 issued by Ministry of Corporate Affairs (‘MCA’). The Company has uniformly applied the Accounting Policies during the period presented.

Unless otherwise stated, all amounts are stated in Lakh of Rupees.

The Standalone Financial Statements for the year ended 31st March, 2022 were authorized and approved for issue by the Board of Directors on 30th May, 2022.

##### **1.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The Standalone Financial Statements have been prepared using the Accounting Policies and measurement basis summarized below.

##### **1.4 OVERALL CONSIDERATIONS**

The Standalone Financial Statements have been prepared using the significant Accounting Policies and measurement bases that are in effect at 31st March 2022, as summarised below:

##### **1.4.1 INVESTMENTS IN SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES**

Investments in Subsidiaries, Associates and Joint Ventures are carried at cost. The cost comprises price paid to acquire investment and directly attributable cost.

On each reporting date, consequent upon existence of any external or internal indication to impairment, the impairment loss shall be recognised as difference between the carrying amount and recoverable amount

##### **1.4.2 FOREIGN CURRENCY TRANSLATION**

###### **Functional and Presentation Currency**

The Standalone Financial Statements are presented in Indian Rupee (‘INR’), which is company’s functional Currency.

###### **Foreign Currency Transactions and Balances**

Foreign Currency transactions are recorded in the reporting Currency, by applying to the Foreign Currency amount, the exchange rate between the Reporting Currency and the Foreign Currency at the date of the transaction.

Foreign Currency monetary items are retranslated using the exchange rate prevailing at the reporting date. Non-monetary items which are measured in terms of historical cost denominated in a Foreign Currency are reported using the exchange rate at the date of the transaction.

Exchange differences arising on the settlement of monetary items, or on reporting such monetary items of the Company at rates different from those at which they were initially recorded during the year, or reported in previous Financial Statements, are recognized as Income/ Expenses in the year in which they arise.

## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

### Foreign Operations

For the foreign operations, all assets and liabilities are translated into INR using the exchange rate prevailing at the reporting date and their Statement of Profit and Loss are translated at date of transaction/average rate prevailing over the reporting period. Exchange differences are charged or credited to other comprehensive income and recognised in the foreign currency translation reserve in equity.

### 1.5 REVENUE RECOGNITION

The Company derives revenues primarily from Constructions contracts and Real Estate Projects. Construction contracts comprise of geotechnical investigations, topographical surveys, resource planning, preparation of DPR, obtaining statutory approvals, construction of the building, ratification of defects during defect liability period etc. ("together called as construction related services"). In case of Redevelopment construction contracts, sale of the redevelopment properties is also entrusted onto the company in addition to the construction related services. In Real Estate projects, the contract with customer comprises of delivery of residential/ commercial space, parking slots, after sale maintenance services etc.

Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Company recognizes revenue when it transfers control over a product or service to a customer.

#### a) Project Management Consultancy

In case of PMC contracts, the Company undertakes to perform tasks such as geotechnical investigations, topographical surveys, resource-planning, preparing detailed engineering designs and supervising execution of works etc. For contracts where there is one performance obligation, revenue is recognized over time based on the input method of measuring progress as in these contracts, the customer receives and uses the benefits simultaneously.

Some redevelopment construction contracts include additional deliverables, such as marketing and publicity services or the services relating to appointment of real estate consultant, e-auction etc. of commercial and residential areas. These services are separately sold in the market with no dependence on the construction related services and therefore are accounted for as a separate performance obligation. Where the contracts include multiple performance obligations, the transaction price is allocated to each performance obligation based on the stand-alone selling prices. For marketing and publicity services, the performance obligation is to facilitate and manage the sale process on behalf of client. The performance obligation is satisfied at the time of booking of sale of unit on behalf of client. The revenue is recognized at a point in time when the performance obligation is completed.

For maintenance services, revenue is recognized over time as the customer receives and uses the benefits as the Company performs its obligation.

#### b) Real Estate Development

In real estate development contracts, there are multiple promises such as (a) Sale of property, (b) Sale of additional parking slots and (c) Maintenance services etc. These individual items are sold separately in market and add value to the customer on an individual basis. Therefore, these services are considered as separate performance obligations.

The revenue for these performance obligations is recognized based on the stand-alone selling prices.

Revenue for 'sale of property' and 'sale of additional parking slots' is recognized when control over the property has been transferred to the customer. The properties have generally no alternative use for the Company due to contractual restrictions. An enforceable right to payment does not arise until the transfer of control of property to customer. Revenue is recognized at a point in time when the possession is handed over to the customer including deemed possession.

For maintenance services, revenue is recognized over time as the customer receives and uses the benefits as the Company performs its obligation.

**Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022****c) Engineering, Procurement and Construction (EPC)**

Under EPC Contracts, the Company is required to construct, manufacture or develop an asset on behalf of a customer, which is considered as a single performance obligation as the bundle of goods or services represent the combined output for which the customer has contracted with the Company i.e. construction of the project/asset.

For EPC contracts, transaction price is the price which is contractually agreed with the customer for provision of services. The revenue is recognized over time based on the input method of measuring progress because in such contracts, the customer receives and uses the benefits as the Company performs its obligation.

**Revenue includes:**

1. Work done for which only letters of intent have been received, however, formal contracts/agreements are in the process of execution.
2. Work executed, and measured by the Company pending certification by the client.
3. Work executed but not measured /partly executed is accounted for at engineering estimate.
4. Extra/Substituted items and the Claims lodged against clients to the extent considered realizable.

**1.6 OTHER INCOME****Interest, Dividend and Rental income**

Interest income is reported on an accrual basis using the Effective Interest Rate method. Interest income on mobilisation advances given to contractors recoverable in short term is recognised using simple interest method which approximates the effective interest rate.

Interest income on bank deposits held on behalf of client is netted off from interest payable to client on such deposits.

Dividend income is recognised at the time the right to receipt is established. Rental income is recognised on a straight-line basis over the period of lease terms.

Other items of income are recognised in the statement of profit and loss when control of respective goods or service has been transferred to customer.

**1.7 INTANGIBLE ASSETS****Recognition**

Intangible assets are initially measured at cost of acquisition thereof. The cost comprises purchase price, borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price.

**Subsequent Measurement (Amortization)**

Amortization on Intangible Assets is charged on the straight line method on the basis of rates arrived at with reference to the useful life of the assets evaluated and approved by the Management.

Asset category	Estimated useful life (in years)
<b>Other Intangible Assets</b>	
Computer Software	3 Years

**De-recognition**

An item of Intangible Asset or any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss Account when the asset is derecognized.

## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

### 1.8 PROPERTY, PLANT AND EQUIPMENT

#### Recognition

Properties Plant and Equipment are stated at their cost of acquisition. The cost comprises purchase price, borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price.

On transition to Ind AS, the Company has elected to continue with the carrying value of all of its Property, Plant and Equipment recognised as at 1 April 2015 measured as per the previous GAAP and use that carrying value as the deemed cost of the Property, Plant and Equipment.

#### Subsequent measurement (Depreciation)

Depreciation on Property, Plant and Equipment is charged on straight line method either on the basis of rates arrived at with reference to the useful life of the assets evaluated by the Committee consisting of Technical experts and approved by the Management or rates arrived at based on useful life prescribed under Part C of Schedule II of the Companies Act, 2013. The following useful lives are applied:

Asset category	Estimated useful life (in years)
<b>Buildings</b>	
Building (other than factory buildings)	60 years
Other (including temporary structure, etc.)	03 years
<b>Plant and Machinery used in civil construction</b>	12 years
<b>Furniture and fittings</b>	10 years
<b>Motor Vehicles</b>	08 years
<b>Office equipment</b>	05 years
<b>Computers and data processing units</b>	
Servers and networks	06 years
End user devices viz. desktops, laptops, etc.	03 years

Premium paid on land where lease agreements have been executed for specified period are written off over the period of lease proportionately.

Property, Plant and Equipment individually costing upto INR 10,000 are fully depreciated in the year of acquisition.

The residual values, useful lives and methods of depreciation of Property, Plant and Equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

#### De-Recognition

An item of Property, Plant and Equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss account when the asset is derecognised.

### 1.9 INVESTMENT PROPERTY

#### Recognition

Investment Properties are stated at their cost of acquisition. The cost comprises purchase price, borrowing cost, if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price.

#### Subsequent Measurement (Depreciation)

Depreciation on Investment Property is charged on straight line method either on the basis of rates arrived at with reference to the useful life of the assets evaluated by the Committee consisting of Technical experts and approved by

**Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022**

the Management or rates are arrived at based on useful life prescribed under Part C of Schedule II of the Companies Act, 2013. The following useful lives are applied:

Asset category	Estimated useful life (in years)
<b>Buildings</b>	
Building (other than factory buildings)	60 years
Other (including temporary structure, etc.)	03 years

The residual values, useful lives and methods of depreciation of investment properties are reviewed at each financial year end and adjusted prospectively, if appropriate.

**De-Recognition**

An item of Investment Property and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement when the asset is derecognised.

**1.10 LEASES****Company as a Lessee**

At inception of a contract, the company assess whether the contract is, or contains, a lease.

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Recognition:**

## 1. "Right of Use (ROU) Asset":

At the commencement date, the company recognizes a right-of-use asset and a lease liability, except:

- a. For lease with a term of twelve months or less (Short term leases) and,
- b. Leases for which the underlying asset is of low value

For short term lease and assets of low value the company recognizes the lease payments as an operating expenses on a straight-line basis over the term of lease.

## 2. "Lease Liability":

At the commencement date, the company measures the lease liability at the present value of the lease payments that are not paid at that date.

The lease payments are discounted using the effective interest rate.

**Subsequent measurement**

## 1. "Right of Use (ROU) Asset":

After the commencement date, the company measure the right-of-use asset at cost less any accumulated depreciation and is subject to impairment losses.

## 2. "Lease Liability"

After the commencement date, the company measure the lease liability by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made. In addition, the



## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

carrying amount of lease liability is re-measured if there is a modification, a change in the lease term, a change in lease payments.

After the commencement date, the interest element of lease payments is charged to Statement of Profit and Loss, as Finance Costs over the period of the lease.

### De-Recognition

A right of use assets initially recognised is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the right of use assets (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss account when the right of use asset is derecognized.

### Company as a Lessor

The company recognises assets held under a finance lease as a receivable at an amount equal to the net investment in the lease. The company further recognises finance income over the lease term, based on straight-line basis reflecting a constant periodic rate of return on the net investment in the lease.

### Operating lease

Leases in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Assets leased out under operating leases are recognized & presented according to the nature of the underlying asset.

Rental income is recognized on straight-line basis over the lease term except where scheduled increase in rent compensates the Company with expected inflationary costs.

## 1.11 IMPAIRMENT OF NON FINANCIAL ASSETS

Carrying amount of assets is reviewed at each reporting date where there is any indication of impairment based on internal/ external indicators. An impairment loss is recognised in the Statement of Profit and Loss where carrying amount exceeds recoverable amount of assets. Impairment loss is reversed, if, there is change in recoverable amount and such loss either no longer exists or has decreased or indication on which impairment was recognised no longer exists.

## FINANCIAL INSTRUMENTS

### Financial Assets

#### Initial recognition and measurement

Financial Assets and Financial Liabilities are recognised when the Company becomes a party to the contractual provisions of the Financial Instrument and are measured initially at fair value adjusted for transaction costs.

#### Subsequent Measurement

**i. Debt instruments at Amortised Cost**— A 'debt instrument' is measured at the amortized cost if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- Contractual terms of the asset give rise on specified dates to cash flows that are Solely Payments of Principal and Interest (SPPI) on the principal amount outstanding.

After initial measurement, such Financial Assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. All other debt instruments measured are Fair Value through Other Comprehensive Income

## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

(FVOCI) or Fair Value through Profit And Loss (FVTPL) based on Company's business model.

**ii. Equity Investments**— All equity investments in scope of Ind-AS 109 are measured at fair value. Equity instruments which are held for trading are classified as at fair value through profit and loss (FVTPL). For all other equity instruments, the Company decides to classify the same either as at fair value through other comprehensive income (FVOCI) or fair value through profit and loss (FVTPL) on an instrument to instrument basis.

**iii. Mutual Funds** — All mutual funds in scope of Ind-AS 109 are measured at fair value through profit and loss (FVTPL).

### De-recognition of Financial Assets

A Financial Asset is primarily de-recognised when the rights to receive cash flows from the asset have expired or the Company has transferred its rights to receive cash flows from the asset.

### Financial Liabilities

#### Initial recognition and measurement

All Financial Liabilities are recognised initially at fair value and transaction cost that is attributable to the acquisition of the Financial Liabilities is also adjusted. Financial Liabilities are classified as amortised cost.

#### Subsequent measurement

Subsequent to initial recognition, these liabilities are measured at Amortised Cost using the Effective Interest Rate method.

#### De-recognition of Financial Liabilities

A Financial Liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. Consequently write back of unsettled credit balances and invoked bank guarantee is done on closure of the concerned project or earlier based on the previous experience of Management and actual facts of each case and recognised in Other Operating Revenues.

Further when an existing Financial Liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

#### Offsetting of Financial Instruments

Financial Assets and Financial Liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

## 1.12 IMPAIRMENT OF FINANCIAL ASSETS

In accordance with Ind-AS 109, the Company applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss for Financial Assets.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive. When estimating the cash flows, the Company considers the following —

- All contractual terms of the Financial Assets (including prepayment and extension) over the expected life of the assets.

## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

### Trade Receivables

As a practical expedient the Company has adopted 'simplified approach' using the provision matrix method for recognition of expected loss on trade receivables. The provision matrix is based on three years rolling average default rates observed over the expected life of the trade receivables and is adjusted for forward-looking estimates. These average default rates are applied on total credit risk exposure on trade receivables and outstanding for more than one year at the reporting date to determine lifetime Expected Credit Losses. Further, in cases where there is significant increase in credit risk since initial recognition, impairment loss is assessed & provided.

### Other Financial Assets

For recognition of impairment loss on Other Financial Assets and Risk Exposure, the Company determines whether there has been a significant increase in the credit risk since initial recognition and if credit risk has increased significantly, impairment loss is provided.

## 1.13 INVENTORIES

### Inventories are valued as under:

**Land Bank** — It consists of asset purchased by the Company that it intends to develop later on into residential / commercial project but on which no construction has commenced. Land is initially recognized at fair value which is generally the cost or net realizable value whichever is less. However, it is discounted to present value when payment terms are deferred for a period of more than one year.

**Work in Progress**— Work-in-Progress includes construction work in progress and unsold portion of completed Real Estate Projects. Increase / decrease in Work-in-Progress is accounted for as Income or Expenditure for the year, as the case may be. Valuation of Work-in-Progress including unsold portion of reality project is being done on basis of actual cost and overheads incurred which are directly attributable to project, till completion or net realizable value whichever is less.

Direct Materials, Stores and Spare Parts are valued at lower of cost or net realizable value. Cost is determined on Weighted Average Cost Method.

Consumables including Catering, Shuttering and Scaffolding, Loose Tools, Laboratory Equipment, empty containers & others are valued on the basis of realizable value, based on the engineering estimate. Provision for obsolescence and slow moving inventory is made based on management's best estimates of net realizable value of such inventories.

## 1.14 INCOME TAXES

Tax expense recognised in Profit and Loss comprises the sum of Current Tax and Deferred Tax and Current Tax not recognised in Other Comprehensive Income or directly in Equity.

Calculation of Current Tax is based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period. Deferred Income Taxes are calculated using Balance Sheet Approach. The Current Tax and Deferred Tax so calculated are adjusted for the uncertainty of tax treatment by the tax authorities at each reporting date.

Deferred Tax Liabilities are generally recognised in full for all taxable temporary differences.

Deferred Tax Assets are recognised to the extent that it is probable that the underlying tax loss, unused tax credits or deductible temporary difference will be utilised against future taxable income.

## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

This is assessed based on the Company's forecast of future operating results, adjusted for significant non-taxable income and expenses and specific limits on the use of any unused tax loss or credit.

### 1.15 CASH AND CASH EQUIVALENTS

Cash and Cash Equivalents comprise Cash in hand, Balances in Bank Account, Remittance in Transit, Cheques in hand and Demand Deposits, together with other short-term, highly liquid investments (original maturity less than 3 months) that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

### 1.16 EQUITY, RESERVES AND DIVIDEND PAYMENTS

Share capital represents the nominal value of shares that have been issued. Any transaction costs associated with the issuing of shares are deducted from retained earnings, net of any related income tax benefits.

Other components of equity include Other Comprehensive Income (OCI) arising from actuarial gain or loss on re-measurement of defined benefit liability and return on plan assets.

Retained earnings include all current and prior period retained profits. All transactions with owners of the parent are recorded separately within equity. Annual dividend distribution to shareholders is recognised as a liability in the period in which the dividend is approved by the shareholders. Any interim dividend paid is recognised on approval by Board of Directors. Dividend payable and corresponding tax on dividend distribution is recognised directly in equity.

### 1.17 NON CURRENT ASSETS HELD FOR SALE

Non-current assets and disposal groups are classified as held for sale if their carrying amount is intended to be recovered principally through a sale (rather than through continuing use) when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sale of such asset (or disposal group) and the sale is highly probable and is expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets and disposal groups classified as held for sale are measured at lower of their carrying amount and fair value less costs to sell. The determination of fair value less costs to sell includes use of management estimates and assumptions.

### 1.18 POST-EMPLOYMENT BENEFITS AND SHORT-TERM EMPLOYEE BENEFITS

#### Defined Contribution Plan

Company's Contribution paid/payable during the year to Provident Fund, EPS 1995 and Company's Pension Scheme is recognised in the Statement of Profit and Loss for the year in which the related services are rendered. The same is paid to a fund administered through separate trusts and by EPFO.

#### Defined Benefit Plan

Company's liability towards Gratuity, Post-Retirement Medical Benefits and TA on Superannuation are determined by independent actuary, at the year-end using the Projected Unit Credit Method.

Actuarial gains or losses are recognised in the Other Comprehensive Income. Liability for Gratuity as per actuarial valuation is paid to a fund administered through a separate Trust.

#### Other Long-Term Benefits

Company's liability towards Leave (Earned and Sick) and Long Service Awards is determined by independent actuary, at the year-end using the Projected Unit Credit Method. Actuarial gains or losses are recognised in the Profit and Loss.

## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

### Short Term Employee Benefits

Short term benefits comprise of employee costs such as Salaries, Bonus, PLI, PRP and Short-term compensated absences are accrued in the year in which the associated services are rendered by employees of the Company.

### Employee Separation Costs

Ex-gratia to employees who have opted for retirement under the Voluntary Retirement Scheme of the Company is charged to Statement of Profit and Loss in the year of acceptance of the option by the management.

## 1.19 PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provisions recognised by the Company include provisions for Warranties, Research & Development, Contingencies, Onerous Contracts and Corporate Social Responsibility (CSR). A provision is recognised when the Company has a present obligation as a result of past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions determined based on the best estimate required to settle the obligation at the reporting date. These estimates are reviewed at each reporting date and adjusted to reflect the current best estimates.

Provisions are discounted to their present values, where the time value of money is material.

Contingent Liabilities are disclosed on basis of judgment of management after a careful evaluation of facts and legal aspects of matter involved.

Contingent Assets are disclosed when probable and recognised when realization of income is virtually certain.

## 1.20 ARBITRATION AWARDS

Arbitration / Court's awards along with related interest receivable/payable are, to the extent not taken into accounts at the time of initiation, are recognized after it becomes decree. Permanent Machinery of Arbitration, Govt of India, is accounted for on finalization of award by the appellate authority. Interests to/from in these cases are accounted when the payment is probable which the point is when matter is considered settled by management.

## 1.21 LIQUIDATED DAMAGES

Liquidated Damages / Compensation for delay in respect of clients/ contractors, if any, are accounted for when payment is probable which is the point when matter is considered settled by management.

## 1.22 PRIOR PERIOD EXPENDITURE INCOME

Expenditures / Incomes relating to prior periods and considered not material has been accounted for in the respective head of accounts in the current year.

## 1.23 SIGNIFICANT MANAGEMENT JUDGEMENT IN APPLYING ACCOUNTING POLICIES AND ESTIMATION UNCERTAINTY

Financial Statements are prepared in accordance with GAAP in India which require management to make estimates and assumptions that affect the reported balances of assets, liabilities and disclosure of contingent liabilities at the date of the financial statements and reported amounts of income & expenses during the periods. Although these estimates and assumptions used in accompanying Financial Statements are based upon management's evaluation of relevant facts and circumstances as of date of Financial Statements which in management's opinion are prudent and reasonable, actual results may differ from estimates and assumptions used in preparing accompanying Financial Statements. Any revision to accounting estimates is recognized prospectively from the period in which results are known/ materialize in accordance with applicable Indian Accounting Standards.

## Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below.

### Significant Management Judgements

The following are Significant Management Judgements in applying the Accounting Policies of the Company that have the most significant effect on the Financial Statements:

**Recognition of Deferred Tax Assets** - The extent to which deferred tax assets can be recognized is based on an assessment of the probability of the Company's future taxable income against which the deferred tax assets can be utilized.

**Evaluation of indicators for Impairment of Assets**— The evaluation of applicability of indicators of impairment of assets requires assessment of several external and internal factors which could result in deterioration of recoverable amount of the assets.

**Property, Plant and Equipment** - Management assess the remaining useful lives and residual value of property, plant and equipment and believes that the assigned useful lives and residual value are reasonable.

### Estimation Uncertainty

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below.

**Revenue Recognition**— Where revenue contracts include deferred payment terms, the management determines the fair value of consideration receivable using the expected collection period and interest rate applicable to similar instruments with a similar credit rating prevailing at the date of transaction.

**Recoverability of Advances/ Receivables**— The Project heads, Zonal heads and Regional/Strategic Business groups from time to time review the recoverability of advances and receivables. The review is done at least once in a financial year and such assessment requires significant management judgement based on financial position of the counterparties, market information and other relevant factors.

**Defined Benefit Obligation (DBO)** - Management's estimate of the DBO is based on a number of critical underlying assumptions such as standard rates of inflation, medical cost trends, mortality, discount rate and anticipation of future salary increases. Variation in these assumptions may impact the DBO amount and the annual defined benefit expenses.

**Contingencies** - Management judgement is required for estimating the possible outflow of resources, if any, in respect of contingencies/claim/litigations against the Company as it is not possible to predict the outcome of pending matters with accuracy.

**Provisions for Warranties**- Management's estimate of the warranties is based on engineering estimates and variation in these assumptions may impact the provision amount and the annual warranty expenses.

**Liquidated Damages** - Liquidated Damages receivables are estimated and recorded as per contractual terms; estimate may vary from actual as levied on contractor.

## 1.24 STANDARDS ISSUED BUT NOT EFFECTIVE:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, as below.

### Summary of Significant Accounting Policies and Other Explanatory Statements for the year ended March 31, 2022

Ind AS 16 – Property Plant and equipment - The amendment clarifies that excess of net sale proceeds of items produced over the cost of testing, if any, shall not be recognized in the profit or loss but deducted from the directly attributable costs considered as part of cost of an item of property, plant and equipment. The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022. The company has evaluated the amendment and there is no impact on its financial statements.

Ind AS 37 – Provisions, Contingent Liabilities and Contingent Assets – The amendment specifies that the ‘cost of fulfilling’ a contract comprises the ‘costs that relate directly to the contract’. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract). The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022, although early adoption is permitted. The company has evaluated the amendment and the impact is not expected to be material.

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 2

Property, Plant and Equipments (PPE):

Details of the Company's Property, Plant and Equipment and reconciliation of their carrying amounts from beginning to end of reporting period are as follows:

(₹ in lakh)

Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation / Amortisation				Net Book Value	
	As at April 1, 2021	Additions	Disposals	As at March 31, 2022	As at April 1, 2021	Charge for the Year	On Disposals	As at March 31, 2022	As at March 31, 2022	As at March 31, 2021
<b>a Property, Plant and Equipment</b>										
Land & Buildings	1,769.38	-	-	1,769.38	55.89	9.56	-	65.45	1,703.93	1,713.49
Plant and Equipment	267.44	-	2.71	264.73	199.81	11.68	1.40	210.09	54.64	67.63
Furniture and Fixtures	363.92	4.35	0.03	368.24	151.72	33.24	-	184.96	183.28	212.20
Vehicles	53.64	-	0.34	53.30	39.82	2.91	-	42.73	10.57	13.82
Office Equipment	593.82	56.24	12.17	637.89	484.13	40.66	10.67	514.12	123.77	109.69
Others (Office Furniture)	102.43	2.11	2.31	102.23	69.54	6.98	2.10	74.42	27.81	32.89
Temporary Hutment	49.65	-	-	49.65	49.65	-	-	49.65	-	-
<b>Total (i)</b>	<b>3,200.28</b>	<b>62.70</b>	<b>17.56</b>	<b>3,245.42</b>	<b>1,050.56</b>	<b>105.03</b>	<b>14.17</b>	<b>1,141.42</b>	<b>2,104.00</b>	<b>2,149.72</b>
<b>b Property, Plant and Equipment (Under perpetual Lease)</b>										
Land*#	204.39	-	-	204.39	-	-	-	-	204.39	204.39
Buildings	-	-	-	-	-	-	-	-	-	-
<b>Total (ii)</b>	<b>204.39</b>	<b>-</b>	<b>-</b>	<b>204.39</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>204.39</b>	<b>204.39</b>
<b>c Right Of Use (ROU) Assets- Finance Lease**</b>										
Land*#	1,997.80	20.61	-	2,018.41	133.02	22.69	-	155.71	1,862.70	1,864.78
Buildings	1,578.52	-	-	1,578.52	131.08	36.17	-	167.25	1,411.27	1,447.44
<b>TOTAL (iii)</b>	<b>3,576.32</b>	<b>20.61</b>	<b>-</b>	<b>3,596.93</b>	<b>264.10</b>	<b>58.86</b>	<b>-</b>	<b>322.96</b>	<b>3,273.97</b>	<b>3,312.22</b>
<b>d Right Of Use (ROU) Assets - Other Lease**</b>										
Buildings	42.73	0.27	-	43.00	32.55	5.42	-	37.97	5.03	10.18
<b>TOTAL (iv)</b>	<b>42.73</b>	<b>0.27</b>	<b>-</b>	<b>43.00</b>	<b>32.55</b>	<b>5.42</b>	<b>-</b>	<b>37.97</b>	<b>5.03</b>	<b>10.18</b>
<b>TOTAL (i+ii+iii+iv)</b>	<b>7,023.72</b>	<b>83.58</b>	<b>17.56</b>	<b>7,089.74</b>	<b>1,347.21</b>	<b>169.31</b>	<b>14.17</b>	<b>1,502.35</b>	<b>5,587.39</b>	<b>5,676.51</b>
Previous Year	7,005.05	38.09	19.42	7,023.72	1,138.28	228.35	19.42	1,347.21	5,676.51	

Disposal of Office Equipment, Others (Office Furniture), Plant & Machinery & Vehicle includes Gross block and accumulated depreciation of ₹ 8.77 lakh (P.Y. NIL) and ₹ 7.60 lakh (P.Y. NIL) respectively transferred to Assets held for sale (Refer Note 16).

\*# No provision for amortisation has been made on land acquired under Perpetual Lease. Leasehold land is amortised on straight line basis over the unexpired period of their respective lease ranging from 85 - 90 years.

\*\*The aggregate depreciation expense on ROU assets is included under depreciation and amortization expense in the statement of Profit and Loss.



## Notes to the standalone Financial Statements for the year ended March 31, 2022

**Property, Plant and Equipment: Lease / Title Deeds for the following Land and Buildings appearing under the head Land & Building and Right of Use (ROU) Assets-Finance Lease are pending for execution in the name of Company:**

(₹ in lakh)

Property, Plant and Equipment:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter/director or employee of promoter/director	Period Held-since date	Reason for not being held in the name of the company along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
(i) Land at MBP, Mehrauli Road, Ghitorni, New Delhi.	195.77	195.77	Govt. of NCT Delhi.	NO	01-03-1982	Actual allotment for 275 bigas, 11 biswas made on January 1966 and Revised allotment of 29.82 acre made by L&B Department on 03.03.2009. The terms of allotment were not accepted by NBCC as the same were in contravention to the settlement arrived at by Sr. Officers and later endorsed by Hon'ble High Court vide its order dated 07.03.2008. NBCC filed a petition against Govt. of NCT of Delhi in the Year 2014 by seeking direction from Govt. of NCT of Delhi to execute the perpetual lease deed in favour of NBCC for 32.46-acre land at Ghitorni. The case is pending in High Court of Delhi.
(ii) Land at Raipur	348.76	348.76	Naya Raipur Development Authority (NRDA)	NO	31-12-2014	As per clause No. 5.1(1) of development agreement, lease deed will be executed after construction of 50% of the permissible built up area. The company has not yet started the construction. Hence deed could not be executed.
(iii) Land at Faridabad \$	1,218.73	1,218.73	Harayana Developemnt Authority (HUDA)	NO	30-06-2015	HUDA has raised an additional demand of ₹416.03 lakh vide letter dated 11.09.2017 for enhanced compensation which was not accepted by the company. Hence the company requested HUDA to cancel the allotment and to refund the amount whcih is still pending with for their responce.

Notes to the standalone Financial Statements for the year ended March 31, 2022

Property, Plant and Equipment:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter/director or employee of promoter/director	Period Held-since date	Reason for not being held in the name of the company along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
(iv) Office Building at Arun Chambers, Mumbai	1.04	1.04	Mr.Kishandas Parumal	NO	01-06-1980	The company has purchased the property from M/s. JAMs Engg (India) who has purchased same from Mr. Kishandas Parumal, The main ownership of the premises was Mr Kishandas Parumal and share certificate of the Society were also issued to him. in absence of original documents, property is pending transfer in company's name.
(v) Office Building at Assam	-	379.35	-	-	-	The title deed has been executed in favor of the name of company during the F.Y. 2021-22 on 17.02.2022.
(vi) Flat at Kidwai Nagar, New Delhi	687.67	687.67	Ministry of housing and Urban Affairs (MoHUA).	The title deed holder is Administrative Ministry i.e. MoHUA	01-10-2018	Finalisation of lease deed is under process.
(vii) Office Building at Pragati Vihar, New Delhi	109.04	109.04	Ministry of housing and Urban Affairs (MoHUA).	The title deed holder is administrative Ministry i.e. MoHUA	10-11-2004	Company was allotted a piece of land at Pragati Vihar for construction of office complex in the year of 1997. Company constructed the premises and sold the property to various government as well as private organization long back. Execution of lease deed of land by Ministry of Housing & Urban Affairs (MoHUA) was pending since inception. Lease deed of said unit shall be executed after executing the lease deed of the said land in favour of company.
Total	2,561.01	2,940.36				

The above figures represent the Land Cost including provision for stamp duties payable on execution of lease / title deeds made in respect of (ii) to (v).

\$ In view of Inordinate delay by Haryana Urban Development Authority (HUDA) to execute conveyance deed in favour of the Company. The Company has requested HUDA to cancel the allotment of land at Faridabad and refund the total amount paid with interest. Derecognition of the asset and consequent adjustments, however, shall be made upon receipt of payment from HUDA.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 3

#### Investment Property:

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation				Net Book Value	
		As at April 1, 2021	Additions	Disposals	As at March 31, 2022	As at April 1, 2021	Charge for the Year	On Disposals	As at March 31, 2022	As at March 31, 2022	As at March 31, 2021
a	Buildings	170.70	-	-	170.70	11.92	2.70	-	14.62	<b>156.08</b>	158.78
	<b>TOTAL</b>	<b>170.70</b>	-	-	<b>170.70</b>	<b>11.92</b>	<b>2.70</b>	-	14.62	<b>156.08</b>	158.78
	Previous Year	170.70	-	-	170.70	9.22	2.70	-	11.92	158.78	

#### (i) Amounts recognised in Statement of Profit & Loss for Investment Properties:

(₹ in lakh)

Particulars	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Rental Income	3.30	4.70
Direct Operating Expenses from property generating Rental Income (including Repair and Maintenance)	-	-
<b>Profit from Investment Properties before depreciation</b>	3.30	4.70
Depreciation	(2.70)	(2.70)
<b>Net Profit from Investment Properties</b>	<b>0.60</b>	2.00

#### (ii) Leasing Arrangements

Certain Investment Properties are leased to tenants under long-term operating leases with rentals payable monthly. The Company Capitalized ₹ 170.70 Lakh from Inventory (Real Estate Completed Projects) as investment property in the financial year 2016-17. Future minimum lease payments receivable under long-term operating leases of Investment Properties in the aggregate is ₹ NIL {Previous Year ₹ NIL} as all the lease arrangements are short term in nature.

#### (iii) Fair value

Particulars	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Buildings	184.29	175.92

#### (iv) Description of Valuation Techniques used and key inputs to Valuation on Investment Properties:

##### Valuation approach - Composite Rate Method.

The valuation of the investment property was carried out by a registered valuer as defined under rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017.

The Valuation Report is based upon the information collected by our technical team during the course of their personal inspection of plot, upon the prior receipt of detailed particulars of property, related documents, date and reply of queries. The subject property as well as its location, amenities availability in the area and with more of commercial area coupled with the enquiries from the local Real Estate Agents and the neighborhood.

Commercial property in same commercial complex were used for comparison and following factors are taken into consideration:

- i) Location,
- ii) Utility,
- iii) Size, and
- iv) Slump

#### (v) All resulting fair value estimates for Investment Properties are included in level 2 Fair Value

Notes to the standalone Financial Statements for the year ended March 31, 2022

(vi) Lease / Title Deeds for the following Investment Property is pending for execution in the name of Company.

(₹ in lakh)

Investment Property:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter/ director or employee of promoter/ director	Period Held-since which date	Reason for not being held in the name of the company along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
Shop at NBCC Place, Pragati Vihar, New Delhi	170.70	170.70	Ministry of Housing & Urban Affairs (MoHUA)	The title deed holder is administrative Ministry i.e. Ministry of Housing & Urban Affairs (MoHUA)	31-10-2016*	Company was allotted a piece of land at Pragati Vihar for construction of office complex in the year of 1997. Company constructed the premises and sold the property to various government as well as private organization long back. Execution of lease deed of land by Ministry of Housing & Urban Affairs (MoHUA) was pending since inception. Lease deed of said unit shall be executed after executing the lease deed of the said land in favour of company.
<b>Total</b>	<b>170.70</b>	170.70				

\* The date from which the said property capitalized as Investment Property. The Company Capitalized Inventory (Real Estate Completed Projects) as investment property in the financial year 2016-17.

Note - 04

(₹ in lakh)

Investments - Non Current	As at March 31, 2022	As at March 31, 2021
<b>Investment in Equity Instruments :</b>		
Investment in Subsidiaries	32,528.68	32528.68
Less: Aggregate amount of Impairment in Value of Investments	-	-
Investment in Joint Ventures	200.00	200.00
<b>Other Investments:</b>		
Investment in Joint Ventures	471.35	471.35
<b>Total</b>	<b>33,200.03</b>	33,200.03

Note - 04 A

(₹ in lakh)

Particulars	As at March 31, 2022	As at March 31, 2021
(a) Aggregate Amount of Quoted Investments and Market Value thereof	-	-
(b) Aggregate Amount of Unquoted Investments	33,200.03	33,200.03
(c) Aggregate Amount of Impairment in Value of Investments	-	-
<b>Total</b>	<b>33,200.03</b>	33,200.03

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note -04 B Details of Investment in Subsidiary Companies (Unquoted) (At Cost)

S. No.	Particulars	Place of Business	Percentage of Holding		Amount (₹ in lakh)	
			March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	<b>Investment in Company</b>					
	<b>Indian Companies</b>					
1	NBCC Services Limited - 20,00,000 equity shares of ₹ 10 each, fully paid up	India	100.00%	100.00%	200.00	200.00
2	Hindustan Steelworks Construction Limited - 3,57,00,000 equity shares of ₹ 10 each, fully paid up*	India	51.00%	51.00%	3,570.00	3,570.00
3	HSCC (INDIA) Limited - 1,80,014 equity shares of ₹ 100 each, fully paid up**	India	100.00%	100.00%	28,500.00	28,500.00
4	NBCC International Limited - 10,00,000 equity shares of ₹ 10 each, fully paid up#	India	100.00%	100.00%	100.00	100.00
5	NBCC Environment Engineering Limited - 10,00,000 equity shares of ₹ 10 each, fully paid up#	India	100.00%	100.00%	100.00	100.00
	<b>Foreign Companies</b>					
1	NBCC DWC - LLC - 300000 equity shares of 1 AED each, fully paid up	UAE	100.00%	100.00%	58.68	58.68
	<b>Total</b>				<b>32,528.68</b>	<b>32,528.68</b>

The Company is holding 2148 equity shares (Previous Year 2148) in Domestic Subsidiary Companies in the name of its nominees.

\* The company is entitled to transfer the shares held in HSCL only to an affiliate of the company upto an extent of 25% subject to the approval of Central Government. However in case the affiliate ceased to be an affiliate of the company by any reasons, the shares so held by the affiliate shall be transferred back to the company. Notwithstanding anything contained in the transfer agreement, the company shall continue to have the beneficial ownership of the shares and shall be bound by all the obligation of transfer as a principal obligator.

\*\* In case of HSCC (INDIA) Ltd the company is not entitled directly or indirectly to sell or transfer, or create any encumbrance or transfer the legal or beneficial ownership of the shares, to any person without prior approval of Government of India for a period of three years from acquisition date i.e. December 26, 2018.

# The company in its Board Meeting dated August 11, 2018 has decided to close the subsidiary companies. The company has received approval of its administrative Ministry i.e. Ministry of Housing and Urban Affairs and DIPAM on March 27, 2019 and May 09, 2019 respectively for the proposed closure by way of merger. Accordingly the Company filed a joint application of Scheme of Merger with the Ministry of Corporate Affairs on December 24, 2020. The Ministry of Corporate Affairs (MCA) heard the matter of merger on January 20, 2022 and sought further information with reference to Shareholding and Creditors Meeting. The same is under consideration.

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 04 C Detail of Trade Investments in Joint Ventures (Unquoted) (At Cost)

S. No.	Particulars	Place of Business	Share of Profit		Amount (₹ in lakh)	
			March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	<b>Investment in Company</b>					
1	Real Estate Development & Construction Corporation of Rajasthan Limited - 2000000 equity shares of ₹ 10 each, fully paid up*	India	50.00%	50.00%	200.00	200.00
	<b>Investment in Association of Persons</b>					
2	NBCC-R. K. Millen#	India	50.00%	50.00%	-	-
3	NBCC-MHG	India	50.00%	50.00%	232.62	232.62
4	NBCC-AB	India	50.00%	50.00%	238.73	238.73
	<b>Total</b>				<b>671.35</b>	671.35

\* 2 equity shares (previous year 2) in Joint Venture Company are held in the name of nominees of the company.

# The Company has won arbitration award in respect of disputes with JV partner M/s R.K. Millen & Co. (INDIA) Private Limited. The award is partially realised and the amount of investment in JV has been adjusted against it in the year 2019-20. The dissolution of the defunct partnership shall be pursued after receiving award amount in full.

Note - 05

(₹ in lakh)

Other Financial Assets (Non Current)	As at March 31, 2022	As at March 31, 2021
Retention Money & Security Deposits with Clients	6,159.98	10,337.85
Advance to Clients #	1,15,966.63	1,25,289.64
Bank deposits with more than 12 Months Maturity *	99.56	85.20
<b>Total</b>	<b>122,226.17</b>	1,35,712.69

# Refer Note No 49

\* Represents Bank Deposit under Lien & it includes accrued interest of ₹ 4.94 Lakh (P.Y. ₹ 0.57 Lakh).

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 06

Movements in Deferred Tax Assets

(₹ in lakh)

Deferred Tax Assets (Net)	As at March 31, 2021	(Charged) / Credited to Statement of Profit & Loss	(Charged) / Credited to OCI	As at March 31, 2022
<b>Deferred Tax Assets</b>				
<b>Arising on account of Temporary difference in:</b>				
Provision for Employee Benefits	1,958.11	(35.81)	-	1,922.30
Amount paid under VRS	261.38	16.72	-	278.10
Impairment Allowance	10,028.28	(932.36)	-	9,095.92
Provision for Warranty Charges	408.68	48.62	-	457.30
Provision for Onerous Contract	113.35	-	-	113.35
Provision for Others	93.48	0.02	-	93.50
Provision for Inventories	1,209.53	(161.96)	-	1,047.57
Provision for Other Financial Assets	531.94	14.12	-	546.06
Advance Revenue PMC	14531.33	(809.82)	-	13,721.51
Advance Revenue Real Estate	1291.23	(290.07)	-	1,001.16
Exchange difference on translation of Foreign Operations	(10.70)	-	4.37	(6.33)
Long Term Capital Loss	-	47.90	-	47.90
Lease (Ind AS 116)	1.17	(0.17)	-	1.00
<b>Deferred Tax Liabilities</b>				
<b>Arising on account of Temporary difference in:</b>				
Depreciation	311.24	15.47	-	326.71
<b>Total</b>	<b>30,106.54</b>	<b>(2,118.28)</b>	<b>4.37</b>	<b>27,992.63</b>

Notes to the standalone Financial Statements for the year ended March 31, 2022

(₹ in lakh)

Deferred Tax Assets (Net)	As at March 31, 2020	(Charged) / Credited to Statement of Profit & Loss	(Charged) / Credited to OCI	As at March 31, 2021
<b>Deferred Tax Assets</b>				
<b>Arising on account of Temporary difference in:</b>				
Provision for Employee Benefits	2,145.98	(187.87)	-	1,958.11
Amount paid under VRS	145.76	115.62	-	261.38
Impairment Allowance	10,010.26	18.02	-	10,028.28
Provision for Warranty Charges	433.09	(24.41)	-	408.68
Provision for Onerous Contract	119.05	(5.70)	-	113.35
Provision for Others	12.08	81.40	-	93.48
Provision for Inventories	589.98	619.55	-	1,209.53
Provision for Other Financial Assets	532.02	(0.08)	-	531.94
Advance Revenue PMC	14,943.89	(412.56)	-	14,531.33
Advance Revenue Real Estate	1677.57	(386.34)	-	1,291.23
Exchange difference on translation of Foreign Operations	(6.15)	-	(4.55)	(10.70)
Lease (Ind AS 116)	0.75	0.42	-	1.17
<b>Deferred Tax Liabilities</b>				
<b>Arising on account of Temporary difference in:</b>				
Depreciation	309.81	1.43	-	311.24
<b>Total</b>	<b>30,294.47</b>	<b>(183.38)</b>	<b>(4.55)</b>	<b>30,106.54</b>

Note - 07

(₹ in lakh)

Non Current Tax Assets (Net)	As at March 31, 2022	As at March 31, 2021
Advance Income Tax (Net of Provisions)	3,052.60	-
<b>Total</b>	<b>3,052.60</b>	<b>-</b>



## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 08

(₹ in lakh)

Inventories (At Cost or Net Realisable Value whichever is Lower)	As at March 31, 2022		As at March 31, 2021	
Land Bank*	68,516.31	66,436.83	67,216.56	64,659.99
Less: Provision for Impairment	2,079.48		2,556.57	
<u>Work-in-progress *</u>		89,916.13		104,696.49
(i) Construction Work in Progress	26,050.61		24,925.41	
(ii) Completed Projects #	65,765.52		81,837.50	
Less: Provision for Impairment	1,900.00		2,066.42	
Raw Materials and components	4.64		4.64	
Stores and spares	10.41		6.60	
Loose Tools	22.74		22.74	
Scrap	5.64		5.64	
Centering, Shuttering and Scaffolding	845.13		128.11	
Finished Goods	15.10		15.10	
Less: Provision for Impairment	182.83	720.83	182.83	-
<b>Total</b>		<b>157,073.79</b>		<b>169,356.48</b>

\* Refer Note No 52

# Work in Progress for Completed Projects includes ₹ 916.96 Lakh {Previous Years ₹ 916.96 Lakh} as Company's share in a Jointly Developed Project. Company has 76.98% Interest in NBCC - Agartala Municipal Corporation (Joint Operation).

§ The value of Inventory of completed projects is net of write down of ₹ 9979.83 lakh (P.Y. NIL) on account of impairment of in valuation of Green view apartment sector 37D Gurugram property. (Refer Note 36, 40 and 52(x))

### Note - 9

(₹ in lakh)

Current Investments	As at March 31, 2022	As at March 31, 2021
<b>Investment in Equity Instruments (At FVTPL)</b>		
Investment in Subsidiaries	100.00	392.04
Less: Aggregate amount of Impairment in Value of Investments	(100.00)	(237.83)
<b>Total</b>	-	154.21

### Note - 09 A

(₹ in lakh)

Particulars	As at March 31, 2022	As at March 31, 2021
(a) Aggregate Amount of Quoted Investments and Market Value thereof	-	-
(b) Aggregate Amount of Unquoted Investments	100.00	392.04
(c) Aggregate Amount of Impairment in Value of Investments	(100.00)	(237.83)
<b>Total</b>	-	154.21

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 09 B

(₹ in lakh)

Details of Current Investments	% of Holding		Amount	
	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021
<b>Investment in Subsidiary Companies</b>				
<b>Indian Company</b>				
NBCC Engineering & Consultancy Limited - 10,00,000 equity shares of ₹ 10 each, fully paid up #	100%	100%	100.00	100.00
Less: Provision for impairment in the value of Investment	-	-	(100.00)	(100.00)
<b>Foreign Company (Oman)</b>				
NBCC GULF L.L.C. - 1,75,000 equity shares of 1 Omani Rial each, fully paid up ##	-	70%	-	292.04
Less: Provision for impairment in the value of Investment	-	-	-	(137.83)
<b>Total</b>	-	-	-	154.21

The Company is holding 600 equity shares (Previous Year 600) in Domestic Subsidiary Companies in the name of its nominees.

# The Company, in its Board Meeting dated September 23, 2019, has decided to close the Subsidiary Company NBCC Engineering & Consultancy Limited. The approval of its administrative Ministry i.e. Ministry of Housing and Urban Affairs was received on June 16, 2020 for the proposed closure. The Board of Directors of the Subsidiary Company passed a special resolution for the voluntary winding-up and appointment of liquidator at Extraordinary General Meeting of the Subsidiary Company held on February 19, 2021. The process of winding-up of the Company by the Liquidator has been completed. Further a final application for the dissolution of the Company has been filed before the Hon'ble NCLT on February 10, 2022. The matter is under consideration of NCLT. The next date of hearing July 06, 2022.

## The Company, in its Board Meeting dated July 15, 2019, decided to close the Subsidiary Company NBCC GULF L.L.C. The approval of its administrative Ministry i.e. Ministry of Housing and Urban Affairs was received on June 16, 2020 for the proposed closure. The partners of NBCC Gulf LLC, in its meeting dated July 02, 2020, unanimously resolved to liquidate the company and approved the appointment of liquidator. The liquidator, on September 1, 2020, filed necessary documents w.r.t Liquidation with the Registrar of Companies in Sultanate of Oman. The notification of the liquidation was published in official gazette on September 13, 2020. The partners of the company, in its meeting dated March 29, 2021, approved the final report of the liquidator and the final form of the liquidation work. The partners decided to register the partners resolution and to complete the liquidation procedure by publishing in the official gazette and thus to cancel the certificate of registration of the Subsidiary Company to end its legal entity status. The certificate of registration of the company has been cancelled on June 20, 2021 by Sultanate of Oman.

In Continuation of liquidation process on cancellation of the certificate of registration of one of the Subsidiary Company viz NBCC GULF L.L.C. by Sultanate of Oman, the company, during the year has written off Investment of ₹133.17 lakh after adjustment of ₹ 158.87 lakh received against total investment of ₹ 292.04 lakh. Simultaneously, the provision of impairment on the above investments amounting to ₹ 137.83 lakh provided in the earlier year has been written back. (Refer Note 27 & 35).

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 10

(₹ in lakh)

Trade Receivables	As at March 31, 2022		As at March 31, 2021	
Considered Good - Secured		-		-
Considered Good - Unsecured *		1,68,980.44		1,81,089.27
Trade Receivables which have significant increase in credit risk		22,820.33		17,861.76
Trade Receivables – Credit Impaired		418.59		418.59
		1,92,219.36		1,99,369.62
<b>Less: Loss allowance</b>				
Considered Good - Unsecured	8,070.29		17,234.92	
Trade Receivables which have significant increase in credit risk **	22,820.33		17,861.76	
Trade Receivables – Credit Impaired	418.59	31,309.21	418.59	35,515.27
<b>Total</b>		<b>1,60,910.15</b>		<b>1,63,854.35</b>

\* Includes amount receivable from Subsidiary companies.

141.61

270.34

\*\* Refer Note No. 46

### Trade Receivables ageing schedule

As at March 31, 2022

(₹ in lakh)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months - 1 Year	1-2 Years	2-3 Years	More than 3 Years	
<b><u>Undisputed Trade Receivables:</u></b>						
Considered Good	76,228.78	24,594.57	14,220.32	12,639.74	24,755.99	1,52,493.40
Trade Receivables which have significant increase in credit risk	-	-	-	-	14,809.83	14,809.83
Trade Receivables – Credit Impaired	-	-	-	-	256.31	256.31
<b><u>Disputed Trade Receivables:</u></b>						
Considered Good	27.27	56.49	59.80	322.17	16,075.31	16,541.04
Trade Receivables which have significant increase in credit risk	-	-	-	-	8,010.50	8,010.50
Trade Receivables – Credit Impaired	-	-	-	-	162.28	162.28
<b>Total</b>	<b>76,256.05</b>	<b>24,651.06</b>	<b>14,280.12</b>	<b>12,961.91</b>	<b>64,070.22</b>	<b>1,92,219.36</b>

## Notes to the standalone Financial Statements for the year ended March 31, 2021

### Trade Receivables ageing schedule

As at March 31, 2021

(₹ in lakh)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months - 1 Year	1-2 Years	2-3 Years	More than 3 Years	
<b>Undisputed Trade Receivables:</b>						
Considered Good	86,091.32	12,712.51	21,411.26	16,534.54	27,826.66	1,64,576.29
Trade Receivables which have significant increase in credit risk	-	-	-	-	9,875.27	9,875.27
Trade Receivables–Credit Impaired	-	-	-	-	256.31	256.31
<b>Disputed Trade Receivables:</b>						
Considered Good	27.27	61.22	231.26	691.12	15,502.11	16,512.98
Trade Receivables which have significant increase in credit risk	-	-	-	-	7,986.49	7,986.49
Trade Receivables – Credit Impaired	-	-	-	-	162.28	162.28
<b>Total</b>	<b>86,118.59</b>	<b>12,773.73</b>	<b>21,642.52</b>	<b>17,225.66</b>	<b>61,609.12</b>	<b>1,99,369.62</b>

### Note - 11

(₹ in lakh)

Cash and Cash Equivalents	As at March 31, 2022	As at March 31, 2021
Balances with Banks in Current Account *	36,331.85	29,431.31
Cheques in hand	0.03	-
Remittances in Transit	400.00	163.37
Flexi Deposits upto 3 months Original Maturity **	1,73,245.97	1,53,860.79
Fixed Deposits upto 3 months Original Maturity #	1,870.07	14,885.63
<b>Total</b>	<b>2,11,847.92</b>	<b>1,98,341.10</b>

* Includes balance with Banks under Lien	12.50	12.50
* Includes Balances in Unpaid Dividend Account	71.85	56.03
* Includes Balances in Sinking Fund Account	233.39	290.46
* Includes Balance in RERA	342.08	1,538.64
* Includes Balance in Unspent CSR Account	410.97	-
** Includes Interest Accrued on Flexi Deposits	366.17	207.59
# Includes Interest Accrued on Fixed Deposits	0.28	50.99

### Note - 12

(₹ in lakh)

Other Bank Balances	As at March 31, 2022	As at March 31, 2021
Flexi Deposits having Original Maturity more than 3 months and upto 12 months	-	112.00
Fixed Deposits having Original Maturity more than 3 months and upto 12 Months *	23,154.24	623.54
<b>Total</b>	<b>23,154.24</b>	<b>735.54</b>

*Includes Fixed Deposits with Banks under Lien	646.04	47.04
*Includes Interest Accrued on Fixed Deposits	192.62	19.66

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 13

(₹ in lakh)

Other Financial Assets	As at March 31, 2022		As at March 31, 2021	
Earnest Money & Security Deposits	1,495.69		1,021.01	
Less: Provision	316.11	1,179.58	316.11	704.90
Advance Recoverable from Staff		14.16		18.46
Retention & Security Deposit with Clients	8,879.04		6338.94	
Less : Impairment Allowance	1,813.90	7,065.14	1242.43	5,096.51
Advance / Loan to Clients		46.88		46.88
Flexi Deposits having Original Maturity more than 12 months.		-		4.84
Unbilled Revenue		2,415.12		2,184.25
Interest Recoverable from Contractor		489.74		839.01
Interest Recoverable	138.93		138.93	
Less : Impairment Allowance	138.93	-	138.93	-
Other Financial Assets	2,230.83		2,135.87	
Less : Impairment Allowance	2,030.73	200.10	1,974.62	161.25
<b>Total</b>		<b>11,410.72</b>		<b>9,056.10</b>

The following Bank Balances out of Note 11, 12 and 13 are held in the Separate Bank Accounts maintained on behalf of Clients / Ministries:-

(₹ in lakh)

Bank Balance held on behalf of Ministries/Clients	As at March 31, 2022	As at March 31, 2021
Balances with Banks in Current Account	7,753.19	26,043.00
Flexi Deposits upto 3 months Original Maturity	1,63,578.62	1,46,310.85
Flexi Deposit having Original Maturity more than 3 months and upto 12 Months	-	112.00
Flexi Deposit having Original Maturity more than 12 months.	-	4.84
Balances with Banks in RERA Account	342.08	1,538.64
<b>Total</b>	<b>1,71,673.89</b>	<b>1,74,009.33</b>

### Note - 14

(₹ in lakh)

Current Tax Assets (Net)	As at March 31, 2022	As at March 31, 2021
Advance Income Tax (Net of Provisions)	7,002.13	11,258.98
<b>Total</b>	<b>7,002.13</b>	<b>11,258.98</b>

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 15

(₹ in lakh)

Other Current Assets	As at March 31, 2022	As at March 31, 2021
Advance Fringe Benefit Tax	-	6.86
Advances to PRWs, Suppliers & Others (Net)*	60,939.38	49,154.81
Prepaid Expenses	941.29	47.81
Balances with Government Authorities (Net)	23,039.92	22,975.73
<b>Total</b>	<b>8,49,20.59</b>	<b>72,185.21</b>

\*Includes amount receivable from Subsidiary companies.

86.57

36.73

\*Includes amount paid in advance to Gratuity Trust

119.99

271.84

Note - 16

(₹ in lakh)

Assets held for Sale	As at March 31, 2022	As at March 31, 2021
Residential Flat/House#	1,061.98	1,061.98
Land \$#	157.97	157.97
Others *	1.17	-
<b>Total</b>	<b>1,221.12</b>	<b>1,219.95</b>

\*Assets held for sale others includes Office Equipment, Others (Office Furniture), Plant & Machinery & Vehicle includes Gross block and accumulated depreciation of ₹ 8.77 lakh (P.Y. NIL) and ₹7.60 lakh (P.Y. NIL) respectively transferred from Property Plant & Equipment during the current financial year.

\$ The above figures represent the Land Cost including provision for stamp duties payable on execution of lease / title deeds, wherever applicable.

# Lease/ Title Deeds for the following Land and Buildings appearing under the head Assets held for Sale are pending for execution in the name of Company:

(₹ in lakh)

Assets held for Sale:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter/ director or employee of promoter/ director	Property held since which date	Reason for not being held in the name of the company along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
Residential House at B-1, Ranjit Singh Block, Asian Games Village, New Delhi	683.54	683.54	Delhi Development Authority (DDA).	NO	01-04-2009	The company purchased property from M/S Rail Tail (RTCIL) by entering Agreement to Sell on 30.10.2009. The company executed the registered Agreement to sell with RTCIL on 07.08.2018 & company pursuing with DDA for transferring the title deed.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

Assets held for Sale:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter/ director or employee of promoter/ director	Property held since which date	Reason for not being held in the name of the company along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
Residential Flat at Kidwai Nagar New Delhi	378.44	378.44	Ministry of Housing & Urban Affairs (MoHUA)	The title deed holder is administrative Ministry i.e. Ministry of Housing & Urban Affairs (MoHUA)	01-10-2018	Finalisation of lease deed is under process.
Land at Golf Link, New Delhi.	157.97	157.97	Ministry of Housing & Urban Affairs (MoHUA)	The title deed holder is administrative Ministry i.e. Ministry of Housing & Urban Affairs (MoHUA)	01-04-2009	The execution of lease deed is pending with Ministry of Housing & Urban Affairs (MoHUA).
<b>TOTAL</b>	<b>1,219.95</b>	<b>1,219.95</b>				

### Note - 17

(₹ in lakh)

Equity Share Capital	As at March 31, 2022		As at March 31, 2021	
	Number	Amount	Number	Amount
<b>Authorised:</b>				
Equity Shares of ₹ 1/- (Previous Year ₹ 1) each	2,00,00,00,000	20,000.00	2,00,00,00,000	20,000.00
<b>Issued, Subscribed &amp; Paid up</b>				
Fully paid up Equity Shares of ₹ 1/- (Previous Year ₹ 1) each	1,80,00,00,000	18,000.00	1,80,00,00,000	18,000.00
<b>Total</b>	<b>1,80,00,00,000</b>	<b>18,000.00</b>	<b>1,80,00,00,000</b>	<b>18,000.00</b>

### Note - 17 A

(₹ in lakh)

Equity Share Capital	Equity Shares			
	As at March 31, 2022		As at March 31, 2021	
	Number	Amount	Number	Amount
Shares outstanding at the beginning of the year	1,80,00,00,000	18,000.00	1,80,00,00,000	18,000.00
Add : Shares issued during the year	-	-	-	-
Shares outstanding at the end of the year	<b>1,80,00,00,000</b>	<b>18,000.00</b>	<b>1,80,00,00,000</b>	<b>18,000.00</b>

**Notes to the standalone Financial Statements for the year ended March 31, 2022****Note - 17 B**

Shareholders holding more than 5% of fully paid-up equity shares:

Name	As at March 31, 2022		As at March 31, 2021	
	No. of Shares	Percentage	No. of Shares	Percentage
President of India	1,11,15,79,093	61.75	1,11,15,79,093	61.75
Life Insurance Corporation of India Limited	11,78,66,918	6.55	11,78,66,918	6.55

**Note - 17 C**

Details of shares held by promoters

As at March 31, 2022

S.No.	Promoter name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	%of total shares	% Change during the year
1	President of India	1,11,15,79,093	-	1,11,15,79,093	61.75%	0.00%

As at March 31, 2021

S.No.	Promoter name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	%of total shares	% Change during the year
1	President of India	1,11,15,79,093	-	1,11,15,79,093	61.75%	0.00%

**Note -17 D**

The Company has only one class of Equity Shares having a par value of ₹ 1 per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

**Note -17 E**

During the year 2016-17, 30,00,00,000 Equity Shares of ₹ 2/- each were issued as fully paid Bonus Shares with rights pari passu with existing Equity Shares.

**Note -17 F**

Company has split face value of equity share from ₹ 10/- each to ₹ 2/- per share as approved by the shareholders of the Company through postal ballot on June 02, 2016.

Company has split face value of equity share from ₹ 2/- each to ₹ 1/- per share as approved by the shareholders of the Company through postal ballot on April 05, 2018.

**Note -17 G**

During the current year, Company has transferred 1130 (P.Y. 4804) & 60 (P.Y. NIL) number of shares in NSDL and CDSL respectively held by investors pursuant to section 124(6) of The Companies Act, 2013 and the rules notified thereunder whose dividend is unclaimed/unpaid for seven years to a demat account of the Investor Education and Protection Fund (IEPF) Authority.

**Note -17 H****Reserves and Surplus****Nature and purpose of Other Reserves****Retained Earnings**

Retained Earning represent the undistributed profits of the Company.

**General Reserve**

General Reserve represents the statutory reserve, this is in accordance with Corporate law wherein a portion of profit is apportioned



## Notes to the standalone Financial Statements for the year ended March 31, 2022

to General Reserve. Under Companies Act, 1956 it was mandatory to transfer amount before a company can declared dividend, however under Companies Act, 2013 transfer of any amount to General Reserve is at the discretion of the Company.

### Other Comprehensive Income

Other Comprehensive Income represents balance arising on account of Gain/(Loss) booked on Re-measurement of Defined Benefit Plans and Exchange Difference on translation of foreign operation.

#### Note - 18

(₹ in lakh)

Lease Liability - Non-Current	As at March 31, 2022	As at March 31, 2021
Lease Liability*	8.85	13.28
<b>Total</b>	<b>8.85</b>	<b>13.28</b>

\*Refer Note No. 43

#### Note - 19

(₹ in lakh)

Provisions- Non Current	As at March 31, 2022	As at March 31, 2021
<b>Provisions for Employee Benefits :</b>		
Leave Encashment	4,026.73	4,314.35
Travelling Allowance on Superannuation	32.66	34.68
Post Retirement Medical Benefit	8,193.16	6,588.22
Long Service Awards	117.14	113.99
Other / Contingencies	50.38	50.30
<b>Total</b>	<b>12,420.07</b>	<b>11,101.54</b>

For movements in each class of Provision during the Financial Year (Refer Note 25A & 25B)

#### Note - 20

(₹ in lakh)

Other Non-Current Liabilities	As at March 31, 2022	As at March 31, 2021
Advance from Clients	11,955.66	11,659.92
<b>Total</b>	<b>11,955.66</b>	<b>11,659.92</b>

#### Note - 21

(₹ in lakh)

Lease Liabilities - Current	As at March 31, 2022	As at March 31, 2021
Lease Liabilities*	4.79	6.52
<b>Total</b>	<b>4.79</b>	<b>6.52</b>

\*Refer Note No. 43

#### Note - 22

(₹ in lakh)

Trade Payables	As at March 31, 2022	As at March 31, 2021
Due to Micro Enterprises and Small Enterprises#	-	74.52
Due to Others*	2,22,036.51	2,12,071.46
<b>Total</b>	<b>2,22,036.51</b>	<b>2,12,145.98</b>

\*Includes amount payable to Subsidiary Companies.

2620.60

2759.28

Notes to the standalone Financial Statements for the year ended March 31, 2022

Trade Payables ageing schedule:

As at March 31, 2022

(₹ in lakh)

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Due to - Micro Enterprises and Small Enterprises	-	-	-	-	-
Due to - Others	1,38,803.71	15,961.18	7,456.06	37,580.57	1,99,801.52
Disputed Dues - Micro Enterprises and Small Enterprises	-	-	-	-	-
Disputed Dues - Others	2,356.08	101.03	257.91	19,519.97	22,234.99
<b>Total</b>	<b>1,41,159.79</b>	<b>16,062.21</b>	<b>7,713.97</b>	<b>57,100.54</b>	<b>2,22,036.51</b>

Trade Payables ageing schedule:

As at March 31, 2021

(₹ in lakh)

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Due to - Micro Enterprises and Small Enterprises	51.89	6.26	11.06	5.31	74.52
Due to - Others	1,24,479.40	15,191.19	15,240.25	36,886.81	1,91,797.65
Disputed Dues - Micro Enterprises and Small Enterprises	-	-	-	-	-
Disputed Dues - Others	69.07	321.04	1,603.25	18,280.45	20,273.81
<b>Total</b>	<b>1,24,600.36</b>	<b>15,518.49</b>	<b>16,854.56</b>	<b>55,172.57</b>	<b>2,12,145.98</b>

# Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 ("MSMED Act, 2006") is as under:

On the basis of confirmation obtained from suppliers who have registered themselves under the Micro, Small and Medium Enterprise Development Act, 2006 (MSMED Act, 2006) and based on the information available with the company, the details of the amount due to MSME are as follows:

(₹ in lakh)

Particulars	As at March 31, 2022	As at March 31, 2021
The principal amount remaining unpaid as at the end of year.	-	74.39
Interest due on above principal and remaining unpaid as at the end of the year.	-	0.13
The amount of interest paid by the buyer in terms of section 16, of the (MSMED) Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under (MSMED) Act, 2006.	-	-
The amount of interest accrued and remaining unpaid at the end of each accounting year; and	-	0.13
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the (MSMED) Act, 2006	-	-
<b>Total</b>	<b>-</b>	<b>74.52</b>

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 23

(₹ in lakh)

Other Financial Liabilities - Current	As at March 31, 2022	As at March 31, 2021
Earnest Money & Security Deposits	73,567.77	75,633.22
Other Payables	12,044.62	11,974.61
Unclaimed Dividend#	71.85	56.03
<b>Total</b>	<b>85,684.24</b>	<b>87,663.86</b>

# During the year Company transferred ₹ 1.22 lakh (Previous Year - ₹ 0.52 lakh) to Investor Education & Protection Fund

### Note - 24

(₹ in lakh)

Other Current Liabilities	As at March 31, 2022	As at March 31, 2021
Taxes Payable	16,075.04	17,233.40
Advance from Clients*	2,58,710.64	2,56,663.24
Revenue Received in Advance	61,436.93	61,708.89
<b>Total</b>	<b>3,36,222.61</b>	<b>3,35,605.53</b>

\*Includes amount due to Subsidiary Companies.

164.83

234.92

### Note - 25

(₹ in lakh)

Provisions-Current	As at March 31, 2022	As at March 31, 2021
<b>Provision for Employee Benefits:</b>		
Leave Encashment	710.44	835.79
Travelling Allowance on Superannuation	7.24	7.28
Post Retirement Medical Benefit	121.04	119.19
Long Service Awards	27.85	36.79
Provision for Research & Development	84.56	84.56
Provision for Warranty Charges	1,816.99	1,623.81
Provision for Onerous Contracts	450.39	450.39
Provision for CSR Expenses *	728.97	511.88
<b>Total</b>	<b>3,947.48</b>	<b>3,669.69</b>

\* Refer Note No. 34 B

For movements in each class of Provision during the Financial Year (Refer Note 25A & 25B)

Notes to the standalone Financial Statements for the year ended March 31, 2022

Disclosure under Ind AS -37 on “Provisions, Contingent Liabilities and Contingent Assets”:

Movement in Provisions

Note - 25A

Movements in each class (Current & Non Current) of provision during the financial year, are set out below:

(₹ in lakh)

Particulars	Provision for Warranty Charges	Provision for CSR	Provision for Research & Development	Provision for Onerous Contract	Other/ Contingencies
As at April 1, 2020	1,720.81	-	1,198.38	473.02	48.00
Provision made during the year	-	1,235.06	-	-	2.30
Less : Paid/ Adjusted during the year	97.00	723.18	1,113.82	22.63	-
<b>As at March 31, 2021</b>	<b>1,623.81</b>	<b>511.88</b>	<b>84.56</b>	<b>450.39</b>	<b>50.30</b>
Provision made during the year	193.18	580.17	-	-	0.08
Less : Paid/ Adjusted during the year	-	363.08	-	-	-
<b>As at March 31, 2022</b>	<b>1,816.99</b>	<b>728.97</b>	<b>84.56</b>	<b>450.39</b>	<b>50.38</b>

(₹ in lakh)

Particulars	Gratuity	Leave Encashment	Travelling Allowance on Superannuation	Post Retirement Medical Benefit	Long Service Awards
As at April 1, 2020	(711.94)	4,916.97	45.68	5,811.58	156.52
Provision made during the year Profit & Loss	483.34	1,321.65	5.15	417.61	17.86
Provision made during the year - Other Comprehensive Income (OCI)	361.08	-	(6.75)	950.75	(11.18)
Less : Paid/Adjusted during the year	404.32	1,088.48	2.12	472.53	12.42
<b>As at March 31, 2021</b>	<b>(271.84)</b>	<b>5,150.14</b>	<b>41.96</b>	<b>6,707.41</b>	<b>150.78</b>
Provision made during the year Profit & Loss	491.13	1,516.66	4.83	480.74	19.22
Provision made during the year - Other Comprehensive Income (OCI)	209.23	-	(5.00)	1,780.38	2.93
Less : Paid/Adjusted during the year	548.51	1,929.63	1.89	654.32	27.94
<b>As at March 31, 2022</b>	<b>(119.99)</b>	<b>4,737.17</b>	<b>39.90</b>	<b>8,314.21</b>	<b>144.99</b>

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 25B

#### The Company has adopted Indian Accounting Standard (Ind AS) - 19 on Employee Benefit as under :

##### Gratuity

The Company has defined benefit gratuity plan. Every employee who has rendered continuous service of five years or more is entitled to get gratuity on superannuation, resignation, termination, disablement or on death in accordance with Gratuity Act 1972. In the year 2017-18, consequent upon the amendment in the Gratuity Act 1972, the maximum limit of Gratuity to be paid to any employee enhanced from ₹10.00 Lakh to ₹ 20.00 Lakh. The scheme is funded by the Company and is managed by a separate trust formed in the year 2007-08. The liability for the same is recognised on the basis of actuarial valuation and accordingly transferred to Gratuity Trust. The provision for the year 2021-22 is ₹ 491.13 Lakh {Previous Year ₹ 483.34 Lakh}. The gains/losses on the remeasurement of the assumptions on the Gratuity plan have been recognised in Other Comprehensive Income (OCI).

##### Earned Leave

The Company has other long term benefit plan for Earned Leave Encashment. Provision for Encashment of Earned Leave equivalent to maximum of 300 days (basic pay plus dearness allowance) is provided at the year end and charged to Statement of Profit & Loss. The liability for the year 2021-22 is accounted for on the basis of Actuarial Valuation. The cumulative liability for Earned Leave Encashment as on March 31, 2022 is ₹ 3579.16 Lakh {Previous Year ₹ 3878.59 Lakh}.

##### Sick Leave

The Company has a other long term benefit plan for Sick Leave Encashment. The encashment of half pay leave on superannuation will be allowed in addition to encashment of earned leave subject to overall limit of 300 days. The cash equivalent payable for Sick leave would be equal to leave salary as admissible for half basic pay plus dearness allowance and to make up the shortfall in earned leave. No commutation of Sick leave shall be allowed for this purpose. The liability for the year 2021-22 is accounted for on the basis of Actuarial Valuation. The cumulative liability for Sick Leave Encashment as on March 31, 2022 is ₹ 1158.01 lakh {previous year ₹ 1271.55 Lakh}.

##### Travelling Allowance on Superannuation

The cumulative liability for Travelling Allowance to be paid to the employees on superannuation (exit) as on March 31, 2022 is ₹ 39.90 Lakh {previous year ₹ 41.96 Lakh} based on actuarial valuation. The gains/losses on the remeasurement of the assumptions on the plan have been recognised in Other Comprehensive Income (OCI).

##### Post Retirement Medical Benefits (PRMB)

The Company is having a defined benefit plan for Post Retirement Medical Benefits payable to the employees and the retirees of the company. The liability for the year 2021-22 is accounted for on the basis of Actuarial Valuation. The cumulative liability for Post Retirement Medical Benefits as on March 31, 2022 is ₹ 8314.21 lakh {Previous Year ₹ 6707.41 Lakh}. The gains/losses on the remeasurement of the assumptions on the plan have been recognised in Other Comprehensive Income (OCI).

##### Pension

The company has implemented pension scheme through NBCC Employees Defined Contribution Superannuation Pension trust under IDA pattern for those employees who have completed 15 years of service in the CPSE and on the regular rolls of the company as on November 26, 2008. The scheme is managed by a separate Trust formed in the year 2012-13 for the purpose. The contribution for pension amounting to ₹ 841.91 Lakh {Previous Year ₹ 872.22 Lakh} has been paid during the year 2021-22.

##### Long Service Awards

The Company has introduced a Scheme of Long Service Awards during the Financial Year 2016-17 covering all the Employees below Board Level who are on the regular roll as on September 3, 2016 onwards and completed (i) 30 Years of Service or more (ii) 35 Years of Service or more. The company has recognised a liability of ₹ 144.99 Lakh { Previous Year ₹ 150.78 Lakh } during the Financial Year 2021-22 on the basis of Actuarial Valuation.

Notes to the standalone Financial Statements for the year ended March 31, 2022

a) The amounts recognized in the Balance Sheet is as under:

(₹ in lakh)

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Present value of obligations as at the end of year	2021-22	9,581.00	3,579.16	1,158.01	39.90	8,314.21
	2020-21	10,465.25	3,878.59	1,271.55	41.96	6,707.41
Fair value of plan assets as at the end of the year	2021-22	9,700.99	-	-	-	-
	2020-21	10,737.09	-	-	-	-
Funded status	2021-22	-	-	-	-	-
	2020-21	-	-	-	-	-
Net Assets/ (Liability) recognized in balance sheet	2021-22	119.99	(3,579.16)	(1,158.01)	(39.90)	(8,314.21)
	2020-21	271.84	(3,878.59)	(1,271.55)	(41.96)	(6,707.41)

b) Expense recognized in Statement of Profit and Loss is as under:

(₹ in lakh)

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Current Service Cost	2021-22	509.64	330.64	78.04	1.97	23.97
	2020-21	531.75	362.52	81.45	2.04	22.42
Past Service Cost	2021-22	-	-	-	-	-
	2020-21	-	-	-	-	-
Interest Cost on Defined Benefit Obligation	2021-22	712.68	264.13	86.59	2.86	456.77
	2020-21	777.74	228.50	105.85	3.11	395.19
Interest Income on Plan Assets	2021-22	731.19	-	-	-	-
	2020-21	826.15	-	-	-	-
Net Actuarial (Gain) / Loss recognized in the period	2021-22	-	583.89	173.37	-	-
	2020-21	-	531.22	12.11	-	-
Expenses recognized in Statement of Profit and Loss	2021-22	491.13	1,178.66	338.00	4.83	480.74
	2020-21	483.34	1,122.24	199.41	5.15	417.61

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### c) Expenses recognized in Other Comprehensive Income is as under:

(₹ in lakh)

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Actuarial Gains/(Loss) on Defined Benefit Obligation	2021-22	(291.01)	-	-	5.00	(1,780.38)
	2020-21	(582.99)	-	-	6.75	(950.75)
Actuarial Gains/(Loss) on Asset	2021-22	81.78	-	-	-	-
	2020-21	221.91	-	-	-	-
Unrecognized actuarial Gain/(Loss) recognized in Other Comprehensive Income	2021-22	(209.23)	-	-	5.00	(1,780.38)
	2020-21	(361.08)	-	-	6.75	(950.75)

### d) Reconciliation of Opening and Closing balances of Defined Benefit Obligation is as under:

(₹ in lakh)

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Present Value of Obligations as at beginning of year	2021-22	10,465.25	3,878.59	1,271.55	41.96	6,707.41
	2020-21	11,437.31	3,360.27	1,556.70	45.68	5,811.58
Acquisition Adjustment	2021-22	5.67	0.15	-	-	-
	2020-21	1.33	7.30	-	-	-
Acquisition Adjustment Subsidiaries	2021-22	41.45	95.74	-	-	55.15
	2020-21	45.65	105.45	-	-	58.75
Interest Cost	2021-22	712.68	264.13	86.59	2.86	456.77
	2020-21	777.74	228.50	105.86	3.10	395.19
Current Service Cost	2021-22	509.65	330.64	78.04	1.97	23.97
	2020-21	531.75	362.52	81.45	2.04	22.43
<b>Actuarial (Gains)/Losses arising from:</b>						
Changes in Demographic Assumptions	2021-22	-	-	-	-	-
	2020-21	-	-	-	-	-
Changes in Financial Assumptions	2021-22	(239.34)	(151.68)	(36.79)	-	-
	2020-21	(5.03)	(3.17)	(0.75)	-	-
Experience Adjustments	2021-22	530.35	735.57	210.16	(5.00)	1,780.38
	2020-21	588.03	534.39	12.86	(6.74)	950.75
Past Service Cost	2021-22	-	-	-	-	-
	2020-21	-	-	-	-	-
Benefits Paid	2021-22	(2,444.71)	(1,573.98)	(451.54)	(1.89)	(709.47)
	2020-21	(2,911.52)	(716.67)	(484.56)	(2.12)	(531.28)
Present value of obligations as at end of year	2021-22	9,581.00	3,579.16	1,158.01	39.90	8,314.21
	2020-21	10,465.26	3,878.59	1,271.56	41.96	6,707.42

Notes to the standalone Financial Statements for the year ended March 31, 2022

e) Reconciliation of Opening and Closing Balances of Fair Value of Plan Assets is as under:

(₹ in lakh)

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Fair Value of plan assets as on beginning of year	2021-22	10,737.09	-	-	-	-
	2020-21	12,149.26	-	-	-	-
Actual return on Plan asset	2021-22	812.98	-	-	-	-
	2020-21	1,049.74	-	-	-	-
Fund Management Charges	2021-22	-	-	-	-	-
	2020-21	(1.68)	-	-	-	-
Contributions from the employer	2021-22	595.63	-	-	-	-
	2020-21	451.29	-	-	-	-
Benefits paid	2021-22	(2,444.71)	-	-	-	-
	2020-21	(2,911.52)	-	-	-	-
Fair value of Plan Assets at the end of year	2021-22	9,700.99	-	-	-	-
	2020-21	10,737.09	-	-	-	-

f) Actuarial Assumptions are as under:

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Discount Rate	2021-22	7.28%	7.28%	7.28%	7.28%	7.28%
	2020-21	6.81%	6.81%	6.81%	6.81%	6.81%
Expected rate of Future Salary Increase	2021-22	6.00%	6.00%	6.00%	6.00%	-
	2020-21	6.00%	6.00%	6.00%	6.00%	-
Increase in compensation levels	2021-22	-	-	-	-	-
	2020-21	-	-	-	-	-
Retirement Age	2021-22	60 years	60 years	60 years	60 years	60 years
	2020-21	60 years	60 years	60 years	60 years	60 years
Ages		Withdrawal Rate	Withdrawal Rate	Withdrawal Rate	Withdrawal Rate	Withdrawal Rate
Up to 30 Years	2021-22	3.00%	3.00%	3.00%	3.00%	3.00%
	2020-21	3.00%	3.00%	3.00%	3.00%	3.00%
From 31 to 44 years	2021-22	2.00%	2.00%	2.00%	2.00%	2.00%
	2020-21	2.00%	2.00%	2.00%	2.00%	2.00%
Above 44 years	2021-22	1.00%	1.00%	1.00%	1.00%	1.00%
	2020-21	1.00%	1.00%	1.00%	1.00%	1.00%

Mortality rates inclusive of provision for disability -100% of IALM 2012-14 (P.Y. 2012 – 14)



## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Risks Associated with Plan Provisions

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such Company is exposed to various risks as follow:

<b>Salary Increases</b>	Actual salary increases will increase the Plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.
<b>Investment Risk</b>	If Plan is funded then assets liabilities mismatch & actual investment return on assets lower than the discount rate assumed at the last valuation date can impact the liability.
<b>Discount Rate</b>	Reduction in discount rate in subsequent valuations can increase the plan's liability.
<b>Mortality &amp; disability</b>	Actual deaths & disability cases proving lower or higher than assumed in the valuation can impact the liabilities.
<b>Withdrawals</b>	Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact Plan's liability.

### g) Maturity Profile of Defined Benefit Obligation is as under:

(₹ in lakh)

Particulars	Period	Gratuity	Earned Leave	Sick Leave	PRMB
Duration of defined benefit obligation					
Duration (years)					
1	0 to 1 year	1,912.28	478.37	232.07	121.04
2	1 to 2 year	1,571.13	454.66	163.14	196.31
3	2 to 3 year	1,140.85	338.45	125.70	179.88
4	3 to 4 year	995.71	251.53	96.89	158.16
5	4 to 5 year	754.83	198.98	71.26	140.30
6	5 to 6 year	631.63	182.22	68.46	257.96
Above 6	6 year onwards	2,574.57	1,674.95	400.49	7,260.56
<b>Total</b>		<b>9,581.00</b>	<b>3,579.16</b>	<b>1,158.01</b>	<b>8,314.21</b>

### h) Summary of Membership Data:

Particulars	As at March 31, 2021	As at March 31, 2022
Number of Employees	1486	1347
Total Monthly Salary for Gratuity (₹ in Lakh )	1,061.32	1071.68
Total Monthly Salary for leave availment (₹ in Lakh )	1,061.32	1071.68
Total Monthly Salary Travelling Allowance ( ₹ in Lakh )	-	-
Average Past Service (Years )	18.28	17.30
Average Age (Years )	46.10	45.13
Average remaining Working Life (Years )	13.90	14.87
Weighted average duration of PBO	11.08	11.92

Notes to the standalone Financial Statements for the year ended March 31, 2022

i) Major Categories of Plan Assets (as percentage of total plan assets) is as under:

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Fund Managed by Insurer	2021-22	100%	-	-	-	-
	2020-21	100%	-	-	-	-

j) Sensitivity analysis is as under:

Impact of the Change in Discount Rate

(₹ in lakh)

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Impact due to Increase of 0.50%	2021-22	(238.92)	(148.22)	(35.16)	(1.12)	(146.24)
Impact due to Decrease of 0.50%	2021-22	255.71	161.80	38.48	1.10	145.36

Impact of the Change in Salary Increase

(₹ in lakh)

Particulars	Period	Gratuity	Earned Leave	Sick Leave	Travelling Allowance	PRMB
Impact due to Increase of 0.50%	2021-22	257.65	163.04	37.85	-	-
Impact due to Decrease of 0.50%	2021-22	(242.82)	(150.61)	(35.02)	-	-

- (i) Sensitivities due to Mortality & withdrawals are not material and hence impact of change due to these not calculated.
- (ii) Sensitivities as to rate of increase of pensions in payment, rate of increase of pensions before retirement & life expectancy are not applicable.
- (iii) Changes in Defined Benefit Obligation due to 0.5% Increase/Decrease in Mortality Rate, if all other assumptions remain constant is negligible.
- (iv) Sensitivities as to rate of inflation, rate of increase of pensions in payment, rate of increase of pensions before retirement & life expectancy are not applicable being a lump sum benefit on retirement.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 26

(₹ in lakh)

Revenue from Operations	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Value of Services</b>		
Value of Work Done	5,46,462.87	4,88,323.97
<b>Total</b>	<b>5,46,462.87</b>	<b>4,88,323.97</b>

### Note - 26 A

(₹ in lakh)

Gross income derived from Services are as under:	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Project Management Consultancy (PMC)	4,97,662.29	4,54,056.88
Real Estate (RE)	11,643.17	9,464.10
Engineering, Procurement & Construction (EPC)	37,157.41	24,802.99
<b>Total</b>	<b>5,46,462.87</b>	<b>4,88,323.97</b>

### Note - 26 B

(₹ in lakh)

Particulars		For the year ended on March 31, 2022			
Disaggregation of Revenue By:	Types of Services by Nature:	PMC	RE	EPC	Total
Type of Contract	Cost Plus Contracts	4,97,662.29	-	-	4,97,662.29
	Fixed Price Contracts	-	11,643.17	37,157.41	48,800.58
<b>Total</b>		<b>4,97,662.29</b>	<b>11,643.17</b>	<b>37,157.41</b>	<b>5,46,462.87</b>
Timing of Satisfaction of Performance obligation	Over the period of time	4,97,662.29	-	37,157.41	5,34,819.70
	At a Point of time	-	11,643.17	-	11,643.17
<b>Total</b>		<b>4,97,662.29</b>	<b>11,643.17</b>	<b>37,157.41</b>	<b>5,46,462.87</b>
Method of Measurement of Performance obligation	Input Method	4,97,662.29	-	37,157.41	5,34,819.70
	Output Method	-	-	-	-
	Stand-alone selling price	-	11,643.17	-	11,643.17
<b>Total</b>		<b>4,97,662.29</b>	<b>11,643.17</b>	<b>37,157.41</b>	<b>5,46,462.87</b>

Notes to the standalone Financial Statements for the year ended March 31, 2022

(₹ in lakh)

Particulars		For the year ended on March 31, 2021			
Disaggregation of Revenue By:	Types of Services by Nature:	PMC	RE	EPC	Total
Type of Contract	Cost Plus Contracts	4,54,056.88	-	-	4,54,056.88
	Fixed Price Contracts	-	9,464.10	24,802.99	34,267.09
<b>Total</b>		<b>4,54,056.88</b>	<b>9,464.10</b>	<b>24,802.99</b>	<b>4,88,323.97</b>
Timing of Satisfaction of Performance obligation	Over the period of time	4,54,056.88	-	24,802.99	4,78,859.87
	At a Point of time	-	9,464.10	-	9,464.10
<b>Total</b>		<b>4,54,056.88</b>	<b>9,464.10</b>	<b>24,802.99</b>	<b>4,88,323.97</b>
Method of Measurement of Performance obligation	Input Method	4,54,056.88	-	24,802.99	4,78,859.87
	Output Method	-	-	-	-
	Stand-alone selling price	-	9,464.10	-	9,464.10
<b>Total</b>		<b>4,54,056.88</b>	<b>9,464.10</b>	<b>24,802.99</b>	<b>4,88,323.97</b>

Note - 27

(₹ in lakh)

Other Operating Revenues	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Miscellaneous Receipts	939.34	1,673.21
Unadjusted Credit Balances written back*	1,505.85	2,109.00
Provisions Written Back - Impairment provision of Trade Receivables \$	4,206.06	-
Provisions Written Back - Investment**	137.83	-
Provisions Written Back - Others	1,409.87	2,639.02
<b>Total</b>	<b>8,198.95</b>	<b>6,421.23</b>

\* It Includes provision written back of ₹ NIL (P.Y. ₹ 729.70 Lakh) for provisions made against balances recoverable related to a subsidiary (NECL).

\$ For Provision of Impairment of Trade Receivables of previous year ended on 31.03.2021 (Refer Note 34)

\*\* During the the year, company has written back provision of impairment of investments amounting to ₹ 137.83 lakh (P.Y. NIL) provided in the earlier year, in Continuation of liquidation process on cancellation of the certificate of registration of one of the Subsidiary Company viz NBCC GULF L.L.C. by Sultanate of Oman. (Refer Note 35)

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 28

(₹ in lakh)

Other Income	For the year ended on March 31, 2022		For the year ended on March 31, 2021	
Banks Interest Gross	5,001.36		4,871.93	
Less: Interest passed to Clients	4,355.15	646.21	4,788.33	83.60
Interest on Advance to Contractor	4,843.35		4,138.78	
Less : Interest on Advance Passed to Clients	1,907.72	2,935.63	1,204.60	2934.18
Interest on Advance to Staff		1.78		2.98
Interest Others #		12,091.07		11,344.74
Rent		568.25		516.12
Share of Profit from Joint Venture		-		14.00
Dividend on Liquid Cash Plan (Mutual Fund)		2.12		6.08
Dividend from Subsidiaries		2,406.69		2,358.74
Net Gain/(Loss) on Sale of Assets		(0.76)		(0.46)
Gain/(Loss) on Modification of Financial Asset/Liability		-		2.61
Gain on Foreign Exchange Translation		107.40		0.11
<b>Total</b>		<b>18,758.39</b>		<b>17,262.70</b>

# Includes ₹ 10900.19 Lakh (P.Y. ₹ 10900.19 Lakh) as Interest on advance to MoHUA, ₹ 179.45 Lakh (P.Y. ₹ 158.90 Lakh) as interest on advance to Rail Land Development authority and ₹ 87.44 Lakh (P.Y. ₹ 73.24 Lakh) as interest on advance to AIIMS

### Note - 29

(₹ in lakh)

Land Purchased & Materials Consumed	For the year ended on March 31, 2022		For the year ended on March 31, 2021	
Land Purchased		2,728.24		122.44
Inventory at the beginning of the year	10.28		10.28	
Add: Purchases	722.76		9.17	
Less: Transfer, Returns & Sales	1.94		-	
Less: Inventory at the end of the year	903.66		10.28	
Add: Carriage & Freight Inward and Adjustment	172.56	-	-	9.17
<b>Total</b>		<b>2,728.24</b>		<b>131.61</b>

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 30

(₹ in lakh)

Change in Inventories of Real Estate Projects	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Land Bank:</b>		
Opening Balance	67,216.56	67,094.12
Adjustments/ Transfers during the year	-	-
Closing Balance	68,516.31	67,216.56
<b>(Increase) / Decrease in Land Bank (A)</b>	<b>(1,299.75)</b>	<b>(122.44)</b>
<b>Construction Work in Progress:</b>		
Opening Balance	24,925.41	69,304.45
Adjustments/ Transfers during the year	-	(43,087.35)
Closing Balance	26,050.61	24,925.41
<b>(Increase) / Decrease in Construction WIP (B)</b>	<b>(1,125.20)</b>	<b>1,291.69</b>
<b>Completed Projects:</b>		
Opening Balance	81,837.50	42,459.41
Adjustments/ Transfers / Write down during the year	(9,979.83)	43,019.75
Closing Balance	65,765.52	81,837.50
<b>(Increase) / Decrease in Completed Project Inventory (C)</b>	<b>6,092.15</b>	<b>3,641.66</b>
<b>Net (Increase) / Decrease in Inventories/ Work in Progress(A+B+C)</b>	<b>3,667.20</b>	<b>4,810.91</b>

Note - 31

(₹ in lakh)

Work and Consultancy Expenses	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Work Expenses (with material)	4,91,424.61	4,37,687.41
Work Expenses (without material)	9,629.70	7,947.04
Consultancy	1,418.52	1,277.79
<b>Total</b>	<b>5,02,472.83</b>	<b>4,46,912.24</b>

Note - 32

(₹ in lakh)

Employee Benefits Expense	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Salaries and Incentives	17,986.28	18,596.45
Contribution to Provident and Other Fund	1,529.75	1,528.54
Contribution for Pension Fund	841.91	872.22
Gratuity Fund Contributions	491.13	483.34
Post Retirement Medical Benefit	480.74	417.61
Leave Encashment	1,516.66	1,321.65
Travelling Allowance-Superannuation	4.83	5.15
Staff Welfare Expenses	730.78	605.74
<b>Total</b>	<b>23,582.08</b>	<b>23,830.70</b>

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 32 A

The Remuneration of Key Managerial Personnel including Chairman-cum-Managing Director, Functional Directors and Company Secretary included in various schedules to Statement of Profit & Loss is as under:-

(₹ in lakh)

Particulars *	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Salaries and Incentives	139.84	242.22
Provident Fund Contribution	10.77	16.03
Pension Fund Contribution	6.29	9.35
Provision for Retirement Benefits (On Actuarial Basis)	24.52	29.77
<b>Total</b>	<b>181.42</b>	<b>297.37</b>

\* Refer Note 42

### Note - 33

(₹ in lakh)

Finance Costs	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Interest Expense*	565.02	660.08
<b>Total</b>	<b>565.02</b>	<b>660.08</b>

\* Includes Finance Cost related to lease liability.

1.36

2.21

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 34

(₹ in lakh)

Other Expenses	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Advertisement	96.79	90.77
Auditor's Remuneration	53.10	47.91
Bank Charges & Guarantee Commission	192.38	86.38
Carriage & Freight (General)	2.25	17.51
Conference & Management Development Expenses	98.87	83.98
CSR Expenditure	-	464.52
Director's Sitting Fee	15.70	3.95
Entertainment	11.93	10.92
Exchange Loss	16.28	18.84
Hire Charges	127.95	118.88
Insurance	15.11	22.28
Internal Audit Expenses	24.59	17.49
Interest Others	44.78	496.63
Legal & Professional Charges	439.29	457.41
Miscellaneous Expenses	375.83	387.10
Other Consumables:		
(i) CSS	1.94	14.15
(ii) Loose Tools	-	0.94
(iii) Laboratory Equipment's	-	0.12
Postage & Telephone	70.28	85.94
Printing & Stationery	65.80	61.11
Provision for Loans & Advances	48.68	173.04
Provision for Impairment of Trade Receivables*	-	1,245.56
Provision for Impairment of Other Financial Assets	627.58	373.39
Provision for Impairment of Inventory	509.61	2,502.04
Provision Others	130.77	5.00
Provision for CSR Expenses	580.17	770.54
Provision for Warranty Charges	193.18	-
Rates & Taxes	305.36	90.94
Rent#	128.02	105.86
Repairs & Maintenance:		
(i) Plant & Machinery/Vehicles	10.28	7.58
(ii) Buildings	371.53	381.24
(iii) Others	153.74	306.98
Running Expenses of Plant & Machinery/ Vehicles	27.87	24.94
Travelling & Conveyance	218.93	165.99
Water, Electricity & Allied charges	288.81	171.39
<b>Total</b>	<b>5,247.40</b>	<b>8,811.32</b>

\* Provision for Impairment of Trade Receivables written back during the Current Financial Year (Refer Note 27).

# Includes amount of Short term and Low Value leases (For details refer Note No. 43)



## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 34 A

(₹ in lakh)

Payment to Auditors	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Audit fee	25.00	23.00
Tax Audit	6.50	5.50
Quarterly Limited Review	16.50	15.00
Corporate Governance	3.00	2.50
Reimbursement of Expenses	2.10	1.91
<b>Total</b>	<b>53.10</b>	<b>47.91</b>

### Note - 34 B

#### DISCLOSURE RELATING TO CORPORATE SOCIAL RESPONSIBILITY (CSR) EXPENDITURE

(₹ in lakh)

Particulars	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Average net profit of the company as per section 135(5).	<b>29,008.65</b>	38,527.13
Two percent of average net profit of the company as per section 135(5)	<b>580.17</b>	770.54
Amount required to be spent during the year	<b>580.17</b>	770.54
Surplus arising out of the CSR projects or programmes or activities of the previous financial years	-	-
Amount required to be set off for the financial year	-	-
<b>Total CSR obligation for the Financial Year</b>	<b>580.17</b>	770.54
Actual Amount Spent (Including Administrative Overhead)	<b>255.53</b>	412.05
Actual Amount Spent from Budget of F.Y. 2019-20	<b>34.34</b>	311.09
Actual Amount Spent from Budget of F.Y. 2020-21	<b>73.25</b>	-
Surplus Amount Spent	-	-
<b>Amount Unspent for F.Y. 2019-20</b>	<b>111.89</b>	146.23
<b>Amount Unspent for F.Y. 2020-21</b>	<b>285.24</b>	358.49
<b>Amount Unspent for F.Y. 2021-22</b>	<b>324.64</b>	-

(₹ in lakh)

#### CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year		Total Amount transferred to Unspent CSR Account.			Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
		Amount	Date of transfer	Reason of amount unspent	Name of the Fund	Amount	Date of transfer
2019-20	575.03	149.42	30.04.2021	COVID-19	-	-	-
2019-20 \$	311.09				-	-	-
2019-20*	34.34				-	-	-
2020-21	412.05	365.13	30.04.2021	COVID-19	-	-	-
2020-21*	73.25				-	-	-
<b>2021-22</b>	<b>255.53</b>	<b>443.52</b>	<b>30.04.2022</b>	<b>COVID-19</b>	-	-	-

\$ Amounts spent in F.Y. 2020-21 from the allocated CSR budget of F.Y. 2019-20.

\* Amounts spent in F.Y. 2021-22 from the allocated CSR budget of F.Y. 2019-20 & 2020-21

Notes to the standalone Financial Statements for the year ended March 31, 2022

Details of Unspent CSR amount for the preceding three financial years:

(₹ in lakh)

Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6)	Amount spent in the respective / reporting Financial Year	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any	Amount remaining to be spent in succeeding financial years
2018-19	-	978.57	-	-
2019-20	-	575.03	-	-
2019-20 <sup>§</sup>	149.42	311.09	-	111.89
2019-20*		34.34	-	
2020-21	365.13	412.05	-	285.24
2020-21*		73.25	-	
2021-22	443.52	255.53	-	324.64

§ Amounts spent in F.Y. 2020-21 from the allocated CSR budget of F.Y. 2019-20.

\* Amounts spent in F.Y. 2021-22 from the allocated CSR budget of F.Y. 2019-20 & 2020-21.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Amount spent during the year :

(₹ in lakh)

Particulars	For the year ended on March 31, 2022				For the year ended on March 31, 2021		
	From allocated budget of 2019-20	From allocated budget of 2020-21	From allocated budget of 2021-22	Total Spent in 2021-22	From allocated budget of 2019-20	From allocated budget of 2020-21	Total Spent in 2020-21
<b>(i) Construction/acquisition of any assets (A)</b>							
Repair & Maintenance Works of Lal Qila	-	-	180.00	180.00	-	-	-
Repair & Maintenance Works of Purana Qila	-	-	-	-	57.33	-	57.33
For Installation of Instruments and Equipments in Research Centre Laboratory, Hindu College, Delhi	-	-	31.62	31.62	99.90	-	99.90
Procurement of Oxygen Concentrators	-	-	14.91	14.91	-	-	-
For Establishing Solar Panel & Solar RO, Bahraich, UP.	-	-	-	-	81.63	-	81.63
Contribution towards COVID-19 vaccination program	-	73.25	-	73.25	-	-	-
For Development of 60x30 feet Hall at Govt. High School Pahari (Gurugram), Haryana.	4.01	-	-	4.01	27.92	-	27.92
<b>Total (A)</b>	<b>4.01</b>	<b>73.25</b>	<b>226.53</b>	<b>303.79</b>	<b>266.78</b>	<b>-</b>	<b>266.78</b>
<b>(ii) On purposes other than (i) above</b>							
Educational Scholarships to Kalinga Institute of Social Sciences (KISS)	-	-	-	-	-	-	-
For funding of project for fitment of Cochlear Implants to the children with hearing impairment (ALIMCO)	16.77	-	-	16.77	43.60	80.49	124.09
NDDB Foundation for Nutrition for Proposal to Distribute Giftmilk, Gadchiroli, Maharashtra	12.50	-	-	12.50	-	-	-
Contribution to the Prime Minister's National Relief Fund in wake of COVID-19.	-	-	-	-	-	200.00	200.00
Welfare of sanitation workers engaged in KumbhMela 2019, Prayagraj.	-	-	-	-	-	-	-
Administrative/ Misc. Expenses	1.06	-	29.00	30.06	0.71	38.53	39.24
Covid-19 Quarantine Center Charges	-	-	-	-	-	93.03	93.03
<b>Total (B)</b>	<b>30.33</b>	<b>-</b>	<b>29.00</b>	<b>59.33</b>	<b>44.31</b>	<b>412.05</b>	<b>456.36</b>
<b>Total (A+B)</b>	<b>34.34</b>	<b>73.25</b>	<b>255.53</b>	<b>363.12</b>	<b>311.09</b>	<b>412.05</b>	<b>723.14</b>

The movements in the provision during the year (Refer Note 25A)

### CSR Expenditure through related parties:

Company has spent ₹4.01 lakh during the year (P.Y. ₹109.55 lakh) on CSR activities through its subsidiary company NBCC Services Limited.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

## Note - 35

(₹ in lakh)

Write Offs:	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Trade Receivables	982.23	1,207.78
Loans and Advances#	216.96	966.91
Investments*	133.17	-
Stores & Inventory	-	0.54
<b>Total</b>	<b>1,332.36</b>	<b>2,175.23</b>

# It Includes balance written off of ₹ NIL (P.Y. ₹791.56 Lakh) against balances recoverable related to a subsidiary (NECL) and balance written off of ₹ NIL (P.Y. ₹ 51.74 Lakh) against Loan given (including accrued interest) to a subsidiary (NECL).

\* During the year, company has written off Investment of ₹ 133.17 lakh (P.Y. NIL) after adjustment of ₹ 158.87 lakh (P.Y. NIL) received against total investment of ₹ 292.04 lakh (P.Y. NIL) in Continuation of liquidation process on cancellation of the certificate of registration of one of the Subsidiary Company viz NBCC GULF L.L.C. by Sultanate of Oman.

## Note - 36

(₹ in lakh)

Exceptional Items	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Write down of Inventory *	9,979.83	-
<b>Total</b>	<b>9,979.83</b>	<b>-</b>

\*Refer Note 8 & 52

## Note - 37

(₹ in lakh)

Tax Expenses	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Tax expense comprises of:</b>		
Current Income Tax	3,417.22	6,062.90
Deferred Tax	2,118.28	183.38
Taxation in Respect of Earlier Year*	(147.78)	(1,975.88)
<b>Total</b>	<b>5,387.72</b>	<b>4,270.40</b>

\* The company, during the Previous Financial Year 2020-21, has revised its Income-tax return for the financial year 2018-19 and filed its Income-tax return for the financial year 2019-20 which have resulted in reduction in provision for income tax for the previous financial year by ₹ 1,975.88 lakh (net). Necessary corrective entries with regard to the same have been passed during the financial year 2020-21 and the differential impact has been disclosed under the head "Taxation in respect of earlier years". Correspondingly, deferred tax assets for the financial year 2020-21 have also been reduced by ₹ 230.63 lakh (net).

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 37 A

The major components of Income Tax Expense and the reconciliation of Expected Tax Expense based on the Domestic Effective Tax Rate of the Company and the reported Tax Expense in Statement of Profit or Loss are as follows: (₹ in lakh)

Tax Reconciliation	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Accounting Profit before Tax from Continuing Operations</b>	23,673.24	24,444.76
Accounting Profit before Income Tax	23,673.24	24,444.76
At India's Statutory Income Tax Rate	25.168%	25.168%
Income Tax	5,958.08	6,152.26
Tax effect due to Non-Taxable Income	0.85	(3.52)
Tax effect due to Different Tax Rate	(14.38)	-
Tax Impact of Deduction u/s 80 M	(605.72)	(593.65)
Effect of Taxability of Notional Rent	31.99	134.24
Effect of Non-Deductible Expenses (Net)	792.77	727.19
Effect of Reversal of Provision	(34.69)	(267.23)
Effect of Foreign Taxation	(93.18)	422.45
Tax in respect of Other Comprehensive Income	(500.22)	(334.68)
Tax for uncertainties over Income Tax Treatment	-	9.22
Tax in respect of Earlier Years	(147.78)	(1,975.88)
<b>Tax Expense</b>	<b>5,387.72</b>	<b>4,270.40</b>
<b>Actual Tax Expense</b>	<b>5,387.72</b>	<b>4,270.40</b>
<b>Effective Tax Rate</b>	<b>22.76%</b>	<b>17.47%</b>

### Note - 38

(₹ in lakh)

Other Comprehensive Income	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Items that will not be reclassified to profit or loss :</b>		
Re-measurement gains / (losses) on defined benefit plans	(1,987.53)	(1,293.90)
Income tax effect of the above	500.22	325.65
<b>Items that will be reclassified to profit or loss:</b>		
Exchange differences on translation of foreign operations	(17.38)	18.08
Income tax effect of the above	4.37	(4.55)
<b>Total</b>	<b>(1,500.32)</b>	<b>(954.72)</b>

### Note - 39

Earning per Share (EPS) is computed in accordance with Indian Accounting Standard (Ind AS-33) on "Earning per Share" (₹ in lakh)

Earnings per Equity Share	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Profit attributable to Equity Holders</b>		
Continuing Operations	18,285.52	20,174.36
Discontinued Operation	-	-
<b>Profit attributable to Equity Holders for basic Earnings</b>	<b>18,285.52</b>	<b>20,174.36</b>
<b>Profit attributable to Equity Holders adjusted for the effect of dilution</b>	<b>18,285.52</b>	<b>20,174.36</b>
Weighted average number of Equity shares for basic EPS	1,80,00,00,000	1,80,00,00,000
Face Value per Equity Share ( ₹ )	1.00	1.00
<b>Earnings per Equity Share (for continuing operation):</b>		
(1) Basic (in ₹ )	1.02	1.12
(2) Diluted (in ₹ )	1.02	1.12

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 40

(₹ in lakh)

Contingent Liabilities, Contingent Assets and Commitments (To the extent not provided for)	As at March 31, 2022	As at March 31, 2021
<b>(A) Contingent Liabilities</b>		
(a) Claims against the Company not acknowledged as debts. Counter claims of the Corporation against these claims amounting to ₹ 4251.05 lakh (March 31, 2021 ₹ 4321.78 lakh) not accounted for in books.	1,03,337.58	42,970.09
<b>(b) Demand in respect of taxes not accepted by company:</b>		
i) Value Added Tax Including Interest & Penalty as per demand notice order. Company is contesting these demands.	48,702.98	48,821.48
ii) Goods and Services Tax (as per ruling of Delhi Authority of Advance Ruling, The MoHUA, Govt. of India is not exempt from payment of GST on sale of Commercial built-up space, as it does not relate to any function entrusted to a municipality under article 243w of the Constitution and the Company is also liable to pay GST on sale of Commercial built-up area which is recoverable from customer as per terms of sale.	3,046.35	3,046.35
iii) Service Tax (Company is contesting demands)	5,443.79	4,593.47
<b>Income Tax:</b>		
iv) Demands raised by Income Tax Department but not accepted by the company.	380.20	482.48
v) Appeals decided in favour of company but department has filed further appeals	767.48	843.94
vi) Property Tax deposited under Protest	686.81	686.81
vii) Employee Provident Fund demand ( Company is contesting Demand )	154.74	152.49
(c) Infrastructure Charges/Surcharge/Compensation demanded by various Authorities for Real Estate Inventory (Land & WIP) and PPE	5,396.25	3,640.02
<b>(d) In respect of developed real estate project at Sector 37D, Gurugram:-</b> Any liability that may become payable to Home buyers of the above project on account of amounts received from them, interest payable, taxes and compensation, in respect of which a decision is pending with the management and at various legal forums. [Refer Note No. 52(x)]	AMOUNT NOT ASCERTAINABLE	-
<b>(e) Guarantees</b>		
(i) Bank Guarantees for performance, Earnest Money Deposits and Security Deposits including foreign bank guarantee.	46,498.00	49,165.00
(ii) Performance Bank Guarantee Jaypee Infratech Limited	-	10,000.00
(iii) The Govt. guarantee charges on internal / external borrowings have not been accounted for as the matter regarding waiver of these charges has been taken up with the Govt. of India, Ministry of Housing & Urban Affairs.	1,654.93	1,654.93
(f) Recovery at penal rate on account of excess consumption of material over theoretical norms for the materials supplied by the clients at issue price and free of cost, pending final settlement with the clients.	NOT ASCERTAINABLE	NOT ASCERTAINABLE
<b>(B) Contingent Assets</b>		
i) Value Added Tax Including Interest & Penalty (Refer Note 40 (A)(b)(i) above) is fully payable by the Client in the event of confirmation of demand.	40,480.18	40,480.18
ii) Goods and Service Tax (as per ruling of Delhi Authority of Advance Ruling, The MoHUA, Govt. of India is not exempt from payment of GST on sale of Commercial built-up space, as it does not relate to any function entrusted to a municipality under article 243w of the Constitution and the Company is also liable to pay GST on sale of Commercial built-up area which is recoverable from customer as per terms of sale.) (Refer Note 40(A)(b)(ii) above).	2,205.36	2,205.36

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### (C) Commitments

- i) Capital commitment for acquisition of capital asset is NIL (P.Y. NIL).
- (ii) The company in its Board Meeting dated 23.09.2019 has decided to close the subsidiary companies viz. NBCC Engineering & Consultancy Limited. The company has received approval of its administrative Ministry i.e. Ministry of Housing and Urban Affairs on 16.06.2020 for the proposed closure which is under process. The company will provide all required assistance and financial support to subsidiary company as may be necessary for their closure. The amount for the same is unascertainable as on date.

### Note - 41

#### Dividend and Reserves

(₹ in lakh)

Particulars	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Cash Dividends on Equity Share declared and Paid		
Final Dividend	8,460.00	2,430.00
<b>Total</b>	<b>8,460.00</b>	<b>2,430.00</b>

- A) Proposed Dividend ₹ 0.50 per share on face value of ₹ 1.00 per share (P.Y. ₹ 0.47 per share on face value of ₹ 1.00 per share)
- B) Proposed Dividend is subject to approval of Shareholders in ensuing annual general meeting of the company.

### Note - 42

As required by Ind AS "Related Party Disclosure" are given below-

Related party transactions :

#### 1. Key Managerial Personnel (KMP)

A. Whole Time Directors/Chief Financial Officer/ Company Secretary	B. Independent Directors	C. Government Nominee Directors
1. Shri Pawan Kumar Gupta (Chairman-cum-Managing Director)	1. Dr. Jyoti Kiran Shukla	1. Shri Kamran Rizvi
2. Shri Rajendra Chaudhari, Director (Commercial) (Ceased w.e.f. June 10, 2021)	2. Shri Asim Misra (w.e.f. December 24, 2021)	2. Shri Shyam Sunder Dubey
3. Shri Neelesh M Shah, Director (Projects) (Ceased w.e.f. May 31, 2021)	3. Shri Bhimrao Panda Bhosale (w.e.f. December 24, 2021)	
4. Smt. B. K. Sokhey, (Director Finance & CFO)	4. Shri Meghjibhai Amara Bhai Chavda (w.e.f. December 24, 2021)	
5. Shri T L N Reddy (Director Project - Additional Charge) (w.e.f. November 11, 2021)	5. Shri Raghavendra Sharma (w.e.f. December 24, 2021 and till March 15, 2022)	
6. Smt Deepti Gambhir (Company Secretary)	6. Shri Rajeev Kumar (w.e.f. December 24, 2021)	

Notes to the standalone Financial Statements for the year ended March 31, 2022

Details relating to the parties referred to in item No. A & B above:

(₹ in lakh)

Key Managerial Personnel	For the year ended on March 31, 2022					
	Short Term Employee Benefits*	Post Employment Benefits	Other Long Term Employee Benefits	Total Remuneration	Sitting Fees	O/s Loans (Gross / Advance Receivables)
<b>A. Whole Time Directors / Chief Financial Officer / Company Secretary</b>						
Shri Pawan Kumar Gupta	47.54	6.36	7.41	61.31	-	-
Shri Rajendra Chaudhari	10.34	1.17	0.87	12.38	-	-
Shri Neelesh M Shah	8.38	0.96	8.46	17.80	-	-
Smt. B. K. Sokhey	46.01	5.38	3.62	55.01	-	-
Smt Deepti Gambhir	27.57	3.19	4.16	34.92	-	-
<b>B. Independent Directors</b>						
Dr. Jyoti Kiran Shukla					7.45	
Shri Asim Misra (w.e.f. December 24, 2021)					2.05	
Shri Bhimrao Panda Bhosale (w.e.f. December 24, 2021)					1.75	
Shri Meghajibhai Amara Bhai Chavda (w.e.f. December 24, 2021)					1.75	
Shri Raghavendra Sharma (w.e.f. December 24, 2021 till March 15, 2022)					0.95	
Shri Rajeev Kumar (w.e.f. December 24, 2021)					1.75	
<b>Total</b>	<b>139.84</b>	<b>17.06</b>	<b>24.52</b>	<b>181.42</b>	<b>15.70</b>	<b>-</b>

\* It does not includes perquisite amount

Details relating to the parties referred to in item No. A & B above:

(₹ in lakh)

Key Managerial Personnel	For the year ended on March 31, 2021					
	Short Term Employee Benefits*	Post Employment Benefits	Other Long Term Employee Benefits	Total Remuneration	Sitting Fees	O/s Loans (Gross / Advance Receivables)
<b>A. Whole Time Directors / Chief Financial Officer / Company Secretary</b>						
Shri Pawan Kumar Gupta	53.61	5.85	7.80	67.26	-	-
Shri Rajendra Chaudhari	59.46	6.07	6.66	72.19	-	-
Shri Neelesh M Shah	55.41	5.62	5.97	67.00	-	-
Smt. B. K. Sokhey	48.65	4.95	4.96	58.56	-	-
Smt Deepti Gambhir	25.09	2.89	4.38	32.36	-	-
<b>B. Independent Directors</b>						
Dr. Jyoti Kiran Shukla					3.95	
<b>Total</b>	<b>242.22</b>	<b>25.38</b>	<b>29.77</b>	<b>297.37</b>	<b>3.95</b>	<b>-</b>

\* It does not includes perquisite amount



## Notes to the standalone Financial Statements for the year ended March 31, 2022

### 2. Relationship with Entities

#### Details of Joint Ventures (JV) / Associate Entities

NBCC - MHG

NBCC - AB

Real Estate Development & Construction Corporation of Rajasthan Limited

NBCC R. K. Milen

#### Details relating to the parties referred to in item No. 2 above:

(₹ in lakh)

Particulars	For the year ended on March 31, 2022			
	NBCC - MHG	NBCC - AB	REDCC	NBCC - R.K. Millen
<b>(A) Nature of Transaction :</b>				
Amount Received	-	-	-	-
Amount Paid	-	-	5.50	-
Advances for works	-	-	-	-
Share of Profit from J.V	-	-	-	-
Repayment of Investments	-	-	-	-
<b>(B) Outstanding Balances:</b>				
Amount Receivable / (Payable)	-	1,060.59	10.80	-

#### Details relating to the parties referred to in item No. 2 above:

(₹ in lakh)

Particulars	For the year ended on March 31, 2021			
	NBCC - MHG	NBCC - AB	REDCC	NBCC - R.K. Millen
<b>Nature of Transaction :</b>				
Amount Received	-	-	-	-
Amount Paid	-	-	4.75	-
Advances for works	-	-	-	-
Share of Profit from J.V	14.00	-	-	-
Repayment of Investments	-	-	-	-
<b>(B) Outstanding Balances:</b>				
Amount Receivable / (Payable)	-	1,060.59	5.30	-

### 3. Relationship with Entities

#### Details of Subsidiaries

NBCC Services Limited (NSL)\*

NBCC Engineering & Consultancy Limited (NECL)\*

NBCC Environment Engineering Limited (NEEL)\*

NBCC International Limited (NIL)\*

Hindustan Steelworks Construction Limited (HSCL)\*

HSCC (INDIA) Limited (HSCC)\*

NBCC Gulf L.L.C\* - (The certificate of registration of the company has been cancelled on June 20, 2021 by Sultanate of Oman)

NBCC DWC LLC- Dubai\*

### Notes to the standalone Financial Statements for the year ended March 31, 2022

The company is a government company under the aegis of Ministry of Housing and Urban Affairs. 61.75% of the share holding in the company as at March 31, 2022 (March 31, 2021 61.75%) is held by President of India.

The Company is having six fully owned subsidiaries and One partly owned subsidiary over which government exercise direct/indirect control by holding more than 50% of the voting power.

In accordance with para 25 of Indian Accounting Standard (Ind As - 24) Related Party Disclosure, no disclosure is required for Subsidiary Companies/ Joint Venture Entities which can be treated as state controlled enterprises( i.e ownership by Central/ State Government, directly or Indirectly, is more than 50% of voting rights )

The company generally enter into transactions with the subsidiary companies at arm's length price in the normal course of business which includes the purchase and sale of properties, rendering of services and secondment of employees.

\* The provisions of section 203 of The Companies Act, 2013 regarding appointment of KMP are not applicable to the companies.

### Details of significant transactions relating to the parties referred to in item No. 3 above:

(₹ in lakh)

Particulars	For the year ended on March 31, 2022								
	NSL	NECL*	NEEL	NIL	HSL	HSCC	NBCC Gulf L.L.C*	NBCC DWC LLC	Total
<b>(A) Nature of Transaction :</b>									
Sale of Real Estate Property	-	-	-	-	-	-	-	-	-
Receipt of Secondment Charges	134.19	-	-	-	128.63	12.34	-	3.87	279.03
Other Receipts	175.10	-	-	-	96.87	11.77	-	3.67	287.41
Dividend Received	275.00	-	-	-	431.97	488.92	-	1,210.80	2,406.69
Sale of Services	81.06	-	-	-	-	55.31	-	-	136.37
Purchase of Services	2,306.58	-	-	-	-	-	-	-	2,306.58
Advance Given	-	-	-	-	-	24.75	-	-	24.75
Lease Rent received	-	-	1.65	1.65	-	-	-	-	3.30
Amount Written Off	-	-	-	-	-	-	-	-	-
Advance Maintenance Fees	-	-	-	-	54.20	110.63	-	-	164.83
Amount Paid / Adjusted	2,798.36	-	-	-	33.91	24.26	158.86	-	3,015.39
Amount Received / Adjusted	731.62	2.96	1.94	1.94	236.63	22.08	-	-	997.17
<b>(B) Outstanding Balances :</b>									
Amount Receivable / (Payable)	(2,523.89)	-	0.49	0.49	(0.82)	34.82	-	5.49	(2,483.42)

\* The company lost its control over the subsidiary companies NBCC Engineering & Consultancy Limited (NECL) and NBCC Gulf LLC w.e.f. 19.02.2021 and 02.07.2020 respectively.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Details of significant transactions relating to the parties referred to in item No. 3 above:

(₹ in lakh)

Particulars	For the year ended on March 31, 2021								
	NSL	NECL*	NEEL	NIL	HSCL	HSCC	NBCC Gulf L.L.C*	NBCC DWC LLC	Total
<b>(A) Nature of Transaction :</b>									
Sale of Real Estate Property	-	-	-	-	1,131.10	-	-	-	1,131.10
Receipt of Secondment Charges	150.62	-	-	-	162.39	45.78	-	7.37	366.16
Other Receipts	222.00	-	-	-	154.63	41.46	-	3.29	421.38
Dividend Received	140.00	-	-	-	956.76	199.82	-	1,062.16	2,358.74
Sale of Services	3,142.90	-	-	-	-	55.31	-	-	3,198.21
Purchase of Services	185.78	-	-	-	155.60	-	-	-	341.38
Advance Given	-	-	-	-	-	-	-	-	-
Lease Rent received	-	2.38	1.65	1.65	-	-	-	-	5.68
Amount Written Off	-	737.16	-	-	-	-	-	-	737.16
Advance Maintenance Fees	-	-	-	-	54.20	165.94	-	-	220.14
Amount Paid	503.62	11.30	-	-	157.62	-	-	-	672.54
Amount Received	3,330.41	-	1.94	1.94	197.38	91.98	-	14.58	3,638.23
<b>(B) Outstanding Balances :</b>									
Amount Receivable / (Payable)	(2,319.39)	2.96	0.49	0.49	(23.61)	32.79	(158.86)	(2.04)	(2,467.17)

\* The company lost its control over the subsidiary companies NBCC Engineering & Consultancy Limited (NECL) and NBCC Gulf LLC w.e.f. 19.02.2021 and 02.07.2020 respectively.

Disclosures in respect of transactions with identified related parties are given only for such period during which such relationships existed.

Disclosure in respect to any loans or advances in the nature of loans either repayable on demand or with/ without specifying any terms or period of repayment, related parties as defined in clause (76) of section 2 of the Companies Act, 2013

(₹ in lakh)

Particulars	For the year ended on March 31, 2022			For the year ended on March 31, 2021		
	Guarantees	Security	Loans Advances in nature of loans	Guarantees	Security	Loans Advances in nature of loans
Aggregate amount granted/ provided during the year						
- Subsidiaries	-	-	-	-	-	-
- Joint Ventures	-	-	-	-	-	-
- Associates	-	-	-	-	-	-
- Others	-	-	-	-	-	-
Balance outstanding as at balance sheet date in respect of above						
- Subsidiaries	-	-	-	-	-	-
- Joint Ventures	-	-	-	-	-	-
- Associates	-	-	-	-	-	-
- Others	-	-	-	-	-	-

## Notes to the standalone Financial Statements for the year ended March 31, 2022

## Note - 43

## Ind AS 116 'Leases'

## Movement in Lease Liability

(₹ in lakh)

Particulars	Note No.	As at March 31, 2022	As at March 31, 2021
Opening Balance Lease Liability	Note -21 & Note -18	19.80	33.90
Additions	Note 2	0.27	13.19
Accretion of interest	Note -33	1.36	2.21
Deletions		-	(2.61)
Payment of Lease Liability		(7.79)	(26.89)
<b>Closing Balance of Lease Liability</b>	Note -21 & Note -18	<b>13.64</b>	19.80

(₹ in lakh)

Particulars	Note No.	As at March 31, 2022	As at March 31, 2021
Current Lease Liability	Note -21	4.79	6.52
Non-Current Lease Liability	Note - 18	8.85	13.28
<b>Total</b>		<b>13.64</b>	19.80

## Contractual maturities of lease liabilities

(₹ in lakh)

Particulars	As at March 31, 2022	As at March 31, 2021
Within 1 year	4.79	6.52
1-3 years	1.34	5.77
More Than 3 Years	7.51	7.51
<b>Total</b>	<b>13.64</b>	19.80

(₹ in lakh)

Particulars	Note No.	As at March 31, 2022	As at March 31, 2021
Recognition exemptions:			
Leases of low value assets		-	-
Leases with remaining lease term of less than 12 months	Note-34	51.08	20.12

The Company does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

**(ii) Practical expedients applied**

In applying Ind-AS 116 for the first time, the Company has used the following practical expedients permitted by the standard:

- The use of a single discount rate to a portfolio of leases with reasonably similar characteristics.
- Applied the exemption not to recognize right-of-use assets and liabilities for leases with less than 12 months of lease term on the date of initial application.
- The use of hindsight in determining the lease term where the contract contains options to extend or terminate the lease and excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application.
- Applied the practical expedient to grandfather the assessment of transactions lease. Accordingly, Ind AS 116 is applied only to contracts that were previously identified as leases under Ind AS 17.

The Company has total commitment for short-term leases of ₹ 35.86 Lakh as at 31st March, 2022 (₹ 5.97 Lakh as at 31st March, 2021)

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note -44

#### Disclosure as per Indian Accounting Standard (Ind AS) 108 “Operating Segments”

**a) Operating Segments**

Management currently identifies the Company’s three service lines as its Operating Segments as follows:-

- Project Management Consultancy ( PMC )
- Real Estate
- Engineering, Procurement and Construction ( EPC )

**b) Segment Revenue & Expenses**

Revenue & Expenses directly attributable to the segment is considered as “Segment Revenue & Segment Expenses”

**c) Segment Assets & Liabilities**

Segment Assets & Liabilities include the respective directly identifiable to each of the segments.

These Operating Segments are monitored by the Company’s chief operating decision maker and strategic decisions are made on the basis of segment Operating Results. Segment performance is evaluated based on the profit of each segment.

**Notes to the standalone Financial Statements for the year ended March 31, 2022**

The following tables present Revenue and Profit Information and certain Assets and Liability information regarding the Company's reportable segments for the years ended March 31, 2022 and March 31, 2021:

(₹ in lakh)

Particulars	PMC		Real Estate		EPC		Unallocated		Total	
	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021
<b>Revenue</b>										
Revenue to External Customers	4,97,662.29	4,54,056.88	11,643.17	9,464.10	37,157.41	24,802.99	-	-	5,46,462.87	4,88,323.97
Inter-Segment Sale	-	-	-	-	-	-	-	-	-	-
<b>Segment Revenue</b>	4,97,662.29	4,54,056.88	11,643.17	9,464.10	37,157.41	24,802.99	-	-	5,46,462.87	4,88,323.97
Interest Revenue	3,032.48	2,751.21	115.26	125.84	39.53	40.94	12,487.42	11,447.51	15,674.69	14,365.50
Interest Expense	564.36	659.41	0.66	0.67	-	-	-	-	565.02	660.08
Depreciation and Amortisation	69.34	49.51	3.16	73.42	2.78	15.14	96.73	92.98	172.01	231.05
Other Reversal of Provisions	(6.49)	101.59	1,328.00	35.97	-	61.73	4,432.25	2,439.73	5,753.76	2,639.02
Dividend Revenue	-	-	-	-	-	-	2.12	6.08	2.12	6.08
Dividend from Subsidiaries Companies	-	-	-	-	-	-	2,406.69	2,358.74	2,406.69	2,358.74
Profit / (Loss) on sale of Property, Plant and Equipment	(0.19)	-	-	-	-	-	(0.57)	(0.46)	(0.76)	(0.46)
The Entity's Interest in the Profit & Loss of Associates and Joint Ventures	-	14.00	-	-	-	-	-	-	-	14.00
Segment Result (Profit Before Tax)	21,297.19	19,210.48	(7,019.66)	(314.00)	1,261.36)	493.22	10,657.07	5,055.06	23,673.24	24,444.76
Tax Expense	-	174.03	-	-	-	-	5,387.72	4,096.37	5,387.72	4,270.40
Material Non-Cash items other than Depreciation and Amortisation.	1,148.98	1,514.12	42.24	17.13	4.86	278.45	136.28	365.53	1,332.36	2,175.23
Segment Assets	3,78,556.43	3,96,968.03	1,59,699.52	1,72,240.25	82,327.35	62,513.48	2,29,172.26	1,99,294.71	8,49,755.56	8,31,016.47
Segment Liabilities	5,35,571.16	5,50,979.25	32,657.99	33,475.93	71,113.82	52,476.32	32,937.24	24,934.82	6,72,280.21	6,61,866.32
Additions to Non Current Assets other than Financial Instruments, Deferred Tax Assets, Net Defined Benefit Assets.	10.23	18.33	-	0.09	-	-	73.35	19.67	83.58	38.09

**Geographical Information**

The operations of the Company are mainly carried out within the country and therefore, geographical segments are not disclosed.  
**Information about major customers**  
During the year ended March 31, 2022 revenue of approximately 21.34 % (PY: 19.88%) are derived from a single external customer in the Project Management Consultancy Segment.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note - 45

#### Financial Assets and Liabilities

The carrying amounts of Financial Assets and Financial Liabilities in each category are as follows:

#### Financial Instruments by Category

(₹ in lakh)

Particulars	Note Reference	As at March 31, 2022			As at March 31, 2021		
		FVTPL	Amortised cost	Fair Value	FVTPL	Amortised cost	Fair Value
<b>Financial Assets</b>							
Investments	<b>Note -09</b>	-	-	-	154.21	-	154.21
Trade Receivables	<b>Note -10</b>	-	1,60,910.15	1,60,910.15	-	1,63,854.35	1,63,854.35
Cash and Cash Equivalents	<b>Note -11</b>	-	2,11,847.92	2,11,847.92	-	1,98,341.10	1,98,341.10
Other Bank Balances	<b>Note -12</b>	-	23,154.24	23,154.24	-	735.54	735.54
<b>Other Financial Assets</b>							
Current	<b>Note -13</b>	-	11,410.72	11,410.72	-	9,056.10	9,056.10
Non-Current	<b>Note -05</b>	-	1,22,226.17	1,22,226.17	-	1,35,712.69	1,35,712.69
<b>Total Financial Assets</b>		-	<b>5,29,549.20</b>	<b>5,29,549.20</b>	154.21	5,07,699.78	5,07,853.99

(₹ in lakh)

Particulars	Note Reference	As at March 31, 2022			As at March 31, 2021		
		FVTPL	Amortised cost	Fair Value	FVTPL	Amortised cost	Fair Value
<b>Financial Liabilities</b>							
Trade Payables	<b>Note -22</b>	-	2,22,036.51	2,22,036.51	-	2,12,145.98	2,12,145.98
<b>Lease Liabilities</b>							
Current	<b>Note -21</b>	-	4.79	4.79	-	6.52	6.52
Non- Current	<b>Note -18</b>	-	8.85	8.85	-	13.28	13.28
<b>Other Financial Liabilities</b>							
Current	<b>Note -23</b>	-	85,684.24	85,684.24	-	87,663.86	87,663.86
Non- Current		-	-	-	-	-	-
<b>Total Financial Liabilities</b>		-	<b>3,07,734.39</b>	<b>3,07,734.39</b>	-	2,99,829.64	2,99,829.64

The carrying amount of Trade Receivables, Trade Payables and Cash & Cash Equivalent are considered to be the same as their Fair Values due to their short term nature.

The carrying amount of the Financial Assets and Liabilities carried Amortised Cost is considered a reasonable approximation of Fair Value.

The above table excludes Investment in Subsidiaries, Associate and Joint Venture, which are measured at cost in accordance with Ind AS 27, 'Separate Financial Statements'.

#### (i) Fair Value Hierarchy

Financial Assets and Financial Liabilities measured at fair value in the Balance Sheet are grouped into three Levels of a fair value hierarchy. The three Levels are defined based on the observability of significant inputs to the measurement as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: The fair value of Financial Instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity specific estimates.
- Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

**Notes to the standalone Financial Statements for the year ended March 31, 2022**

The following table shows the Levels within the hierarchy of Financial Assets and Liabilities measured at Fair Value on a recurring basis at March 31, 2022 and March 31, 2021:

**(ii) Financial Assets measured at Fair Value – Recurring Fair Value Measurements**

(₹ in lakh)

Particulars	Period	Note Reference	Level 1	Level 2	Level 3	Total
<b>Financial Instruments at FVTPL</b>						
Investments at FVTPL	March 31, 2022	Note -09	-	-	-	-
	March 31, 2021		-	-	154.21	154.21

**(iii) Valuation Technique used to determine Fair Value**

Specific valuation techniques used to value Financial Instruments includes the use of Net Asset Value for Mutual Funds on the basis of the statement received from investee party.

**Note - 46****Financial Risk Management**

The Company's activities expose it to credit risk, liquidity risk and market risk. The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the Financial Statements.

**(A) Credit Risk**

The Company is exposed to credit risk from its Operating Activities (Primarily Trade Receivables) and from its Financing Activities including Deposits with Banks, Mutual Funds and Financial Institutions and other Financial Instruments.

**(i) Credit Risk Management**

The Company assesses and manages credit risk of Financial Assets based on following categories arrived on the basis of assumptions, inputs and factors specific to the class of Financial Assets.

A: Low Credit Risk on Fincial Reporting date

B: Moderate Credit Risk

C: High Credit Risk

The Company provides for Expected Credit Loss based on the following:

Asset group	Basis of categorisation	Provision for expenses credit loss
Low Credit Risk	Cash and Cash Equivalents, other Bank Balances and other Financial Assets	12 month expected credit loss
Moderate Credit Risk	Trade Receivables and Retention & Security Deposit	Life time expected credit loss
High Credit Risk	Trade Receivables and other Financial Assets	Life time expected credit loss or fully provided for



## Notes to the standalone Financial Statements for the year ended March 31, 2022

In respect of Trade Receivables, the company recognises a provision for lifetime Expected Credit Loss.

Based on business environment in which the Company operates, a default on a Financial Asset is considered when the counter party fails to make payments within the agreed time period as per contract or decided later based upon the factual circumstances on case to case basis. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions.

During the current financial year, the company has identified certain debtors where the management has assessed substantial increase in credit risk. Following the prudent accounting practices and as per the amended accounting policy, the company has made a provision of ₹ 22,820.33 lakh upto March 31, 2022 (Upto March 31, 2021 ₹ 17,861.76 lakh) on the net exposure of the trade receivables and corresponding trade payables where the company has legally enforceable right to adjust the same.

Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or a litigation decided against the Company. The Company continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognised in Statement of Profit and Loss.

(₹ in lakh)

Credit rating	Particulars	March 31, 2022	March 31, 2021
A: Low credit risk	Cash and Cash Equivalents, other Bank Balances and other Financial Assets	3,61,573.91	3,38,748.92
B: Moderate credit risk	Trade Receivables and Retention & Security Deposit	1,77,859.48	1,87,428.21
C: High credit risk	Trade Receivables and other Financial Assets	25,724.69	20,710.01

### Concentration of Trade Receivables

The Company's major exposure to credit risk for trade receivables are from various Government Departments/ Ministries

### Credit Risk Exposure

#### Provision for Expected Credit Losses

The Company provides for expected credit loss based on 12 month and lifetime expected credit loss basis for following Financial Assets –

#### A: Low Credit Risk

##### March 31, 2022

(₹ in lakh)

Particulars	Note reference	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Cash and Cash Equivalents	Note - 11	2,11,847.92	-	2,11,847.92
Other Bank Balances	Note - 12	23,154.24	-	23,154.24
Other Financial Assets	Note-5 & 13	1,26,571.75	-	1,26,571.75

##### March 31, 2021

(₹ in lakh)

Particulars	Note reference	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Cash and Cash Equivalents	Note -11	1,98,341.10	-	1,98,341.10
Other Bank Balances	Note -12	735.54	-	735.54
Other Financial Assets	Note -5 & 13	1,39,672.28	-	1,39,672.28

Notes to the standalone Financial Statements for the year ended March 31, 2022

**B: Moderate Credit Risk**

**Expected Credit Loss for Retention & Security Deposit with Clients:**

(₹ in lakh)

Particulars	Year	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Retention Money & Security Deposit with Clients	March 31, 2022 March 31, 2021	<b>8,879.04</b> 6,338.94	<b>1,813.90</b> 1,242.43	<b>7,065.14</b> 5,096.51

**Expected Credit Loss for Trade Receivables under simplified approach**

**March 31, 2022**

(₹ in lakh)

Ageing	Note Reference	Upto 1 Year	Between 1 and 2 Years	Between 2 and 3 Years	Above 3Years	Total
Gross Carrying Amount	Note - 10	1,00,907.11	14,280.12	12,961.91	40,831.30	1,68,980.44
Expected Credit Losses (Loss Allowance Provision)		-	1,003.25	1,347.36	5,719.68	8,070.29
Carrying Amount of Trade Receivables (Net of Impairment)		<b>1,00,907.11</b>	<b>13,276.87</b>	<b>11,614.55</b>	<b>35,111.62</b>	<b>1,60,910.15</b>

**March 31, 2021**

(₹ in lakh)

Ageing	Note Reference	Upto 1 Year	Between 1 and 2 Years	Between 2 and 3 Years	Above 3Years	Total
Gross Carrying Amount	Note - 10	98,892.32	21,642.52	17,225.66	43,328.77	1,81,089.27
Expected Credit Losses (Loss Allowance Provision)		-	2,985.18	3,377.52	10,872.22	17,234.92
Carrying Amount of Trade Receivables (Net of Impairment)		98,892.32	18,657.34	13,848.14	32,456.55	1,63,854.35

**Reconciliation of Loss Provision – Trade Receivables**

(₹ in lakh)

Reconciliation of Loss Allowance	Loss Allowance
Loss allowance on March 31, 2020	31,991.95
Impairment Loss Recognised	-
Reversal	14,757.03
<b>Loss allowance on March 31, 2021</b>	<b>17,234.92</b>
Impairment Loss Recognised	-
Reversal	9,164.63
<b>Loss Allowance on March 31 2022</b>	<b>8,070.29</b>

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### C : High Credit Risk

(₹ in lakh)

Particulars	Note Reference	Period	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Trade Receivables	Note -10	<b>March 31, 2022</b>	<b>23,238.92</b>	<b>23,238.92</b>	-
		March 31, 2021	18,280.35	18,280.35	-
Other Financial Assets	Note-13	<b>March 31, 2022</b>	<b>2,485.77</b>	<b>2,485.77</b>	-
		March 31, 2021	2,429.66	2,429.66	-

### (B) Liquidity Risk

The Company's principal sources of liquidity are Cash and Cash Equivalents which are generated from Cash Flow from Operations. The Company has no fund based outstanding Bank Borrowings. The Company considers that the Cash Flows from Operations are sufficient to meet its current liquidity requirements.

### Maturities of Financial Liabilities

The tables below analyse the Company's Financial Liabilities into relevant maturity groupings based on their contractual maturities. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is insignificant.

(₹ in lakh)

As at March 31, 2022	Note Reference	Up to one year	More than one year	Total
Trade Payable	Note - 22	2,22,036.51	-	2,22,036.51
Earnest Money & Security Deposits	Note - 23	73,567.77	-	73,567.77
<b>Total</b>		<b>2,95,604.28</b>	-	<b>2,95,604.28</b>

(₹ in lakh)

As at March 31, 2021	Note Reference	Up to one year	More than one year	Total
Trade Payable	Note - 22	2,12,145.98	-	2,12,145.98
Earnest Money & Security Deposits	Note - 23	75,633.22	-	75,633.22
<b>Total</b>		<b>2,87,779.20</b>	-	<b>2,87,779.20</b>

### C) Market Risk

The Company's exposure towards Price Risk arises from Investments held and classified in the Balance Sheet either as Fair Value through Other Comprehensive Income or at Fair Value through Profit & Loss. To manage the price risk arising from investments in equity securities, the Company diversifies its portfolio of assets.

The Company's exposure to equity securities price risk arises from Investments held by the Company and classified in the Balance Sheet as Fair Value through Profit & Loss.

(₹ in lakh)

Particulars	Note Reference	March 31, 2022	March 31, 2021
Investment	Note - 09	-	154.21

**Notes to the standalone Financial Statements for the year ended March 31, 2022****Sensitivity**

Profit or loss and equity is sensitive to higher/lower prices of instruments on the Company's profit for the periods - (₹ in lakh)

Particulars	March 31, 2022	March 31, 2021
Price Sensitivity		
Price increase by 3% - FVTPL	-	-
Price decrease by 3% - FVTPL	-	-

**Note -47****Capital Management**

The Company's objectives when managing capital are to:

- (i) Safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- (ii) Maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt (net debt comprises of borrowings less cash and cash equivalents). Consistent with others in the industry, the Company monitors capital on the basis of the following gearing ratio.

(₹ in lakh)

Particulars	March 31, 2022	March 31, 2021
Equity Share Capital	18,000.00	18,000.00
Other Equity	1,59,475.35	1,51,150.15
<b>Total Equity</b>	<b>1,77,475.35</b>	1,69,150.15

The Company has no outstanding fund based debt as at the end of the respective years. Accordingly company has NIL Capital gearing ratio as at March 31, 2022 and March 31, 2021.

**Note - 48****Revenue from Contracts with Customers :**

Significant changes in contract Assets and Liabilities:

**a) Contract Liabilities - Deferred Income (Revenue Received in Advance):**

Invoicing in excess of revenue recognised is classified as revenue received in advance. Any amount previously recognised as revenue received in advance is recognised to revenue on satisfaction of the performance obligation over the construction period.

**i) Movement of Contract Liabilities - Project Management Consultancy (PMC)**

(₹ in lakh)

Particulars	Note reference	As at March 31, 2022	As at March 31, 2021
Opening balance of Contract liabilities		59,865.74	61,754.38
Add: Amount of Revenue Recognised Reversed on Transition	Note -24	-	-
Add: Net Addition in Balance of Contract Liabilities for Current Year.		(4,033.19)	(1,888.64)
<b>Closing balance of Contract liabilities</b>		<b>55,832.55</b>	59,865.74

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### ii) Movement of Contract Liabilities - Real Estate

(₹ in lakh)

Particulars	Note reference	As at March 31, 2022	As at March 31, 2021
Opening balance of Contract liabilities		28,013.59	23,623.57
Add: Amount of Revenue Recognised Reversed on Transition	Note -24	-	-
Add: Net Addition in balance of contract liabilities for current year		(3,524.99)	4,390.02
<b>Closing balance of Contract liabilities</b>		<b>24,488.60</b>	28,013.59

### iii) Movement of Contract Liabilities -Engineering, Procurement and Construction (EPC)

(₹ in lakh)

Particulars	Note reference	As at March 31, 2022	As at March 31, 2021
Opening balance of Contract liabilities		1,843.15	2,461.25
Add: Amount of Revenue Recognised Reversed on Transition	Note -24	-	-
Add: Net Addition in balance of contract liabilities for current year		3,761.83	(618.10)
<b>Closing balance of Contract liabilities</b>		<b>5,604.98</b>	1,843.15

### b) Contract Liabilities - Security Deposit & Retention Money:

(₹ in lakh)

Particulars	Note reference	As at March 31, 2022	As at March 31, 2021
Opening balance of Contract liabilities - Security deposit & Retention Money		75,633.22	75,748.18
Less: Amount of unwinding reversed during the year	Note -23	-	-
Add: Net Addition in balance of contract liabilities for current year		(2,065.45)	(114.96)
<b>Closing balance of Contract liabilities - Security deposit &amp; Retention Money</b>		<b>73,567.77</b>	75,633.22

### c) Contract Assets - Unbilled Revenue:

Invoicing to the clients is based on milestones as defined in the contract. This would result in the timing of revenue recognition being different from the timing of billing the customers. Revenue in excess of billing is recorded as unbilled revenue and is classified as a contract asset. Any amount previously recognised as a contract asset is reclassified to trade receivables on satisfaction of the condition attached i.e. future service which is necessary to achieve the billing milestone.

Notes to the standalone Financial Statements for the year ended March 31, 2022

Movement of Contract Assets - Unbilled Revenue:

(₹ in lakh)

Particulars	Note reference	As at March 31, 2022	As at March 31, 2021
<b>Opening Balance of Contract assets - Unbilled Revenue</b>	Note -13	2,184.25	2,439.43
Less: Amount of Revenue Reversed on Transition		-	-
Add: Net Addition in Balance of Contract Assets for Current Year		230.87	(255.18)
<b>Closing Balance of Contract assets - Unbilled revenue</b>		<b>2,415.12</b>	2,184.25

d) Contract Assets - Security Deposit & Retention Money with Clients:

(₹ in lakh)

Particulars	Note reference	As at March 31, 2022	
		Non Current	Current
Opening Balance of Contract assets - Security deposit & Retention Money with Clients	Note -05 & Note -13	10,337.85	6,338.94
Add: Amount of Discounting Reversed on Transition		-	-
Add: Net Addition in balance of contract assets for current year		(4,177.87)	2,540.10
<b>Closing Balance of Contract assets - Security deposit &amp; Retention Money with Clients</b>		<b>6,159.98</b>	<b>8,879.04</b>

(₹ in lakh)

Particulars	Note reference	As at March 31, 2021	
		Non-Current	Current
Opening Balance of Contract assets - Security deposit & Retention Money with Clients	Note -05 & Note -13	11,308.87	7,253.11
Add: Amount of Discounting Reversed on Transition		-	-
Add: Net Addition in balance of contract assets for current year		(971.02)	(914.17)
<b>Closing Balance of Contract assets - Security deposit &amp; Retention Money with Clients</b>		<b>10,337.85</b>	<b>6,338.94</b>

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### e) Revenue Recognised in relation to Contract Liabilities :

Disclosure pursuant to para 116(b) & (c) of Ind AS 115 in respect of 'revenue recognised in the reporting period that was included in the contract liability balance at the beginning of the period' and 'revenue recognised in the reporting period from performance obligations satisfied (or partially satisfied) in previous periods are as below:

(₹ in lakh)

Particulars	For the year ended on March 31, 2022
Amounts included in Contract Liabilities at the Beginning of the year	-
Performance obligations Satisfied in Previous Years	-
<b>Total</b>	-

### f) Disclosure pursuant to para 116(a) of Ind AS 115 Assets and Liabilities related to Contracts with Customers.

(₹ in lakh)

Particulars	Note Reference	As at March 31, 2022		As at March 31, 2021	
		Non-current	Current	Non-current	Current
<b>Contract Assets Related to Sale of Service:</b>					
Unbilled Revenue	Note -13	-	2,415.12	-	2,184.25
Trade Receivables	Note -10	-	1,92,219.36	-	1,99,369.62
Security Deposit & Retention Money	Note -05 & Note -13	6,159.98	8,879.04	10,337.85	6,338.94
<b>Contract Liabilities related to Sale of Service:</b>					
<b>Revenue Received in Advance:-</b>					
- Project Management Consultancy (PMC)	Note -24	-	55,832.55	-	59,865.74
- Real Estate	Note -24	-	24,488.60	-	28,013.59
- Engineering, Procurement and Construction (EPC)	Note -24	-	5,604.98	-	1,843.15

### g) Performance obligations and remaining performance obligations :

Applying the practical expedient as given in Ind AS 115, the Company has not disclosed the remaining performance obligation related disclosures for contracts as the revenue recognized corresponds directly with the value to the customer of the entity's performance completed to date. Remaining performance obligation estimates are subject to change and are affected by several factors, such as changes in the scope of contracts, periodic revaluations, terminations, adjustment for revenue that has not materialized as at the reporting date.

Notes to the standalone Financial Statements for the year ended March 31, 2022

Note - 49

Disclosure in respect of Loans & Advances in the Nature of Loans:

(a) Disclosure in respect of loans and advances in the nature of loans along with repayment schedule:

(₹ in lakh)

Name of the Entity	Nature	As at March 31, 2022	As at March 31, 2021	Due date	Extent of delay	Remarks, if any
Ministry of Housing and Urban Affairs (MoHUA)	Principal	90,834.91	90,834.91	Linked with Sale realisation subject to approval from CMC	N.A.	As per Clause No. 1.7 of MOU signed between the company and MoHUA, the seed money Investment (Principal) along with interest shall be returned by MoHUA to NBCC from the amount realized through sale of commercial BUA as the project is a self sustainable project.
	Interest	18,733.79	31,833.60			
Rail Land Development Authority (RLDA)	Principal	3,571.00	1,771.00	Linked with Sale realisation and repayment is likely in 2023-24	N.A.	As per clause No. 1.6 of MOU signed between the company and RLDA, the seed money Investment (Principal) along with interest shall be returned by RLDA to NBCC from the amount realized through sale of commercial BUA as the project is a self sustainable project.
	Interest	373.45	194.01			
All India Institute of Medical Sciences (AIIMS)	Principal	2,268.86	558.94	Linked with Sale realisation of Commercial Space.	N.A.	As per Clause No. 1.4 of MOU signed between the company and AIIMS, the seed money Investment (Principal) along with interest shall be returned by AIIMS to NBCC from the amount realised through sale of commercial space as the project is a self sustainable project.
	Interest	184.62	97.18			
<b>TOTAL</b>		<b>1,15,966.63</b>	1,25,289.64			

(b) Disclosure in respect of overdue Amount of loans & advances in the nature of loan overdue for more than ninety days:

No. of cases	Principal Amount overdue		Interest Amount overdue		Total Overdue	Remarks (if any)
	As at March 31, 2022	As at March 31, 2021	As at March 31, 2022	As at March 31, 2021		
Not applicable						



## Notes to the standalone Financial Statements for the year ended March 31, 2022

(c) Disclosure in respect of any loans & advances in the nature of loan granted which has fallen due during the year and renewed or extended or fresh loans granted to settle the overdues of existing loans given to the same parties:

(₹ in lakh)

Name of the parties	Aggregate amount of overdues of existing loans renewed or extended or settled by fresh loans	Percentage of the aggregate to the total loans or advances in the nature of loans granted during the year
Not applicable		

### Note -50

Relationship with struck off companies

Details of transactions with the companies struck off under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956

(₹ in lakh)

Name of struck off Company	Nature of transactions with struck off Company	For the year ended on March 31, 2022		For the year ended on March 31, 2021		Relationship with the Struck off company, if any, to be disclosed
		Transactions during the year	Balance outstanding as at March 31, 2022	Transactions during the year	Balance outstanding as at March 31, 2021	
ASSOCIATED WATER WAYS PRIVATE LIMITED	Payables	-	-	0.01	-	Vendor
CIVIL ENGINEERING CONSULTANCY SERVICES PVT LTD.	Payables	-	0.55	-	0.55	Vendor
FOMULA ONE SOLUTIONS PVT LTD	Payables	-	0.84	-	0.84	Vendor
JET EYE SECURITY SERVICE PVT.LTD.	Payables	-	-	0.02	-	Vendor
KINETIC ELEVATORS LIMITED	Payables	-	0.67	4.07	0.67	Vendor
ORANGE SAFETY AND SECURITY SYSTEMS PRIVATE LIMITED	Payables	-	2.28	0.83	2.28	Vendor
STERK INFORMATIQUE SOLUTION PVT LTD	Payables	-	-	0.02	-	Vendor
VISHWAKARMA PROJECTS INDIA PVT LTD	Payables	-	87.76	-	87.76	Vendor
Name of struck off Company	Nature of transactions with struck off Company	For the year ended on March 31, 2022		For the year ended on March 31, 2021		Relationship with the Struck off company, if any, to be disclosed
		Transactions during the year - Dividend	Share Holding at face value as at March 31, 2022*	Transactions during the year - Dividend	Share Holding at face value as at March 31, 2021*	
UNICKON FINCAP PRIVATE LIMITED	Shares held by struck off company	0.14	0.33	0.04	0.33	Shareholders
DREAMS BROKING PRIVATE LIMITED		0.01	0.02	-	0.02	Shareholders
ARIHANT CAPITAL MARKETS LTD		0.01	-	0.03	0.30	Shareholders
SHRI GIRIRAJJI AGENCIES PVT LTD		-	-	0.01	-	Shareholders
STOCKYARD INVESTMENT SERVICES PRIVATE LIMITED		-	-	-	-	Shareholders
GANPATI SECURITIES PRIVATE LIMITED		-	-	-	0.01	Shareholders

\* Face value of per Share is ₹ 1 each (P.Y. ₹ 1 each)

Notes to the standalone Financial Statements for the year ended March 31, 2022

**Note -51**

Ratio Analysis and its Elements

Ratio	Numerator	Denominator	2021-22	2020-21	% Variance	Reason for variance if more than 25%
Current Ratio (In times)	Current Assets	Current Liabilities	1.01	0.98	3.06%	
Debt-Equity Ratio	Total Debt	Shareholder's Equity	N.A.	N.A.	N.A.	Company has no debts
Debt Service Coverage Ratio	Earnings for debt service = Net profit after taxes + Non-cash operating expenses	Debt service = Interest & Lease Payments + Principal Repayments	N.A.	N.A.	N.A.	Company has no debts
Return on Equity Ratio (In %)	Net Profits after taxes – Preference Dividend	Average Shareholder's Equity	10.55	12.55	-15.94%	
Inventory Turnover Ratio (In times)	Cost of goods sold	Average Inventory	3.12	2.61	19.54%	
Trade Receivables Turnover Ratio (In times)	Revenue From Operations (Value of services)	Average Trade Receivable	3.37	3.25	3.69%	
Trade Payables Turnover Ratio (In times)	Total purchases	Average Trade Payables	2.34	2.12	10.38%	
Net Capital Turnover Ratio (In times)	Revenue From Operations (Value of services)	Working capital = Current assets – Current liabilities	64.87	N.A.*	N.A.*	
Net Profit Ratio (In %)	Net Profit	Revenue From Operations (Value of services)	3.35	4.13	-18.89%	
Return on Capital Employed (In %)	Earnings before interest and taxes	Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability	13.66	14.84	-7.95%	
Return on Investment (In %)	Return received from Subsidiary & Joint Ventures	Net Investment in Subsidiary & Joint Ventures Companies	7.25	7.11	1.97%	

\* The net working capital in year 2020-21 is negative, hence the said ratio can not be calculated.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

### Note -52

#### Inventory Disclosures

##### **LAND BANK**

The company is carrying inventory of 17 Lands of ₹ 68516.31 Lakh for over 7 years. These lands are purchased for Real Estate Development. However, due to slowdown in real estate market, the company has deferred its plans to develop these lands. Further following lands are not registered in the name of the company:

##### **(i) Land at Naya Raipur, Chattisgarh**

The company has purchased a Group Housing Plot admeasuring 30,436 Sqm. in Naya Raipur from Naya Raipur Development Authority (NRDA) on lease for a total sum of ₹ 2276.93 Lakh in the year 2014. As per the terms of allotment, the lease deed is to be executed on completion of 50% construction as per the approved plan. However, the construction on the said land was kept in abeyance upto previous financial year. During the year, the company has decided for development of land. Accordingly, the Building permission fees and security deposit for RWH has been deposited to the Authority to get the approval. The preliminary fire NOC has also been obtained. Further market survey to explore the market feasibility and demand at the location is being carried out for development of the plot. As such, the execution of conveyance deed is pending.

##### **(ii) Land at Faridabad**

The company purchased a freehold plot admeasuring 16,753.99 Sqm. for group housing in open auction from Municipal Corporation of Faridabad (MCF) for a total sum of ₹ 13178.41 Lakh (Including provision of Stamp Duty) in the year 2013. The company has paid full consideration and has taken the possession of land. The company has been pursuing MCF for execution of lease deed but till date the same has not been executed for want of environment clearance. The company has applied for environment clearance for which obtaining NOC from Forest Department is necessary. Accordingly, the company applied for NOC from Forest department, however the same is denied on the ground that "the criteria for clarification of deemed forests is pending before the Hon'ble Supreme Court and Govt. of Haryana has not identified deemed forests". Whereas in Clause No. 24 of letter of allotment of land, the MCF stated that, "Deputy Conservator of Forests, Faridabad vide her office memo no. 569 dated August 28, 2012 has intimated that the area under Group Housing plots is notified under general section-4 of Punjab Land Preservation Act, 1900". Thus, denial of NOC by Forest Department is contrary to what is contained in Letter of Allotment. NBCC has taken up with Government of Haryana to either issue necessary instructions to Forest Department for issuing of NOC as required for Environmental Clearance or refund the amount paid with interest to NBCC. The company is exploring the possibility of early execution of lease deed from MCF or referring the matter to AMRCD for early resolution.

##### **(iii) Land at Alwar**

The company purchased a plot admeasuring 4197 Sq. Mtr. from Urban Improvement Trust (UIT), Alwar in the year 2013 for ₹ 983.64 Lakh. Even after several requests for handing over the possession and execution of lease deed, UIT failed to hand over the possession and execute the lease deed. UIT intimated that lease cannot be executed due to Civil Writ petition filed before Hon'ble High Court of Rajasthan in the matter of Giriraj Prasad Vs. State of Rajasthan and the Lease deed will be executed only after judgment in favour of the State Government. The company is exploring the possibility for early resolution of matter through AMRCD.

##### **(iv) Land at Ghaziabad**

The company purchased a land admeasuring 16225.05 Sq. Mtr. at Koyal Enclave from Ghaziabad Development Authority (GDA) in the year 2015. The company has incurred a total cost of ₹ 5503.13 Lakh (Including provision for stamp duty). The lease deed and the possession in respect of the above plot have not yet been executed. GDA has demanded a sum of ₹ 462.41 Lakh towards infrastructure Charges vide letter No. 2433 dated December 13, 2019. The said demand is not acceptable to the company and in view of the same, the company has requested GDA for cancellation of allotment & refund of entire amount with interest as per the terms of allotment etc. GDA has offered to refund the purchased amount after deduction of

**Notes to the standalone Financial Statements for the year ended March 31, 2022**

the cancellation charges. The company has not accepted the offer of GDA and taken up the matter with higher authorities of Govt. of Uttar Pradesh.

**WORK IN PROGRESS AND COMPLETED PROJECTS****(v) NBCC Plaza at Pushp Vihar**

The company has undertaken a project for construction of “Additional Shopping cum Car Parking Blocks” in “NBCC Plaza” at Pushp Vihar, New Delhi and has paid a sum of ₹ 3021.78 Lakh to L&DO, MoHUA in the year 2010 as additional premium for availing additional ground coverage (FAR). However, later South Delhi Municipal Corporation [SDMC], vide its letter dated May 20, 2015, while approving the building plans subject to compliance of few conditions, demanded additional FAR charges amounting to ₹ 3,224.45 Lakh. The SDMC also stayed the construction till the time, said amount is paid to them. Since the company had already deposited the said amount with L&DO, it represented the matter to SDMC as well as L&DO, at different forums. During the year 2021-22 MoHUA has informed the company that SDMC may only recover charges other than additional FAR charges, if any. MoUHA also directed SDMC to release the Sanctioned Building Plan to NBCC at the earliest. However, the SDMC is still insisting on payment of additional FAR of ₹ 3,224.45 lakh to sanction building plan.

In addition to the above the company has incurred a sum of ₹ 1,718.84 lakh on construction of the project till March 31, 2022. The net realisable value (NRV) of the constructed block is ₹ 825.63 lakh. The company has already made a provision in the books for impairment in the value of assets amounting to ₹ 894.19 lakh.

**(vi) Kochi, Kerala**

The company has constructed Group Housing Real Estate project at Kochi, Kerala comprising of 3,20,216 Sq. ft. residential and 4,424 Sq. ft. commercial area. The company has incurred a construction cost amounting ₹ 8701.85 lakh thereon. The sale in the project is pending for want of environmental clearance (EC), which is under process and it is mandatory for registration under RERA registration.

**(vii) Jakson Gate, Agartala**

The company executed a real estate project at Jakson Gate, Agartala in the year 2010 under Joint Operations with Agartala Municipal Council (AMC). As the company was unable to sell the constructed area, the substantial portion of the constructed area has been let-out to various Government Organizations. Real Estate Marketing Division is exploring the possibilities to sell the same in consultation with JV partner. The company has incurred a sum of ₹ 916.96 lakh as on date.

**(viii) Group Housing project in Alwar**

The company has executed Group Housing project in Alwar with a total expenditure of ₹ 5766.21 Lakh. The substantial portion of the project was completed in the year 2018. The company initiated the sale of the project in the year 2014-15. No sale, however, could be effected. The company plans to re-start the sale in the project. The Net Realisable Value of the project has deteriorated and the company has made provision of ₹ 1005.81 lakh towards impairment in the cost of the work in progress.

**(ix) Sukheas Lane, Kolkata**

Sukheas Lane, Kolkata property is Joint Venture Property with Kolkata Metro Rail Corporation Limited (KMRCL) located in the city centre of Kolkata. The construction on the property is not completed from long time due to pendency of writ Petition no. 833/2014 before Hon'ble High court of Kolkata since the year 2014 challenging the aforesaid land acquisition by KMRCL. The said writ petition filed by M/s Archana Properties was disposed of on January 09, 2020 due to default of non-appearance of petitioners by the Hon'ble High Court of Calcutta. In this regard an IA bearing GA No 3/2021 have been filed by M/s Archana Properties in the matter in March 2021 as per website of Hon'ble High Court of Calcutta. However, the said IA has not been served nor has any notice been received by company as on date from the Hon'ble High Court of Calcutta. The company has incurred a sum of ₹ 549.59 lakh on this project which are lying since 2014.

**(x) Sector - 37 D, Gurugram**

(i) The company developed a residential real estate project at NBCC Green View, Sector - 37 D, Gurugram. The occupancy

## Notes to the standalone Financial Statements for the year ended March 31, 2022

certificate (OC) of the project was received in the year 2017-18. The complex is partially sold-out and the physical possession of flats, shops and EWS unit were also given to the allottees after receipt of the Occupancy Certificate of the project.

Company has sold 392 units (255 flats, 126 EWS and 11 shops) out of 942 units and received total amount of ₹ 21,012.80 lakh out of which ₹15,957.58 lakh were recognised as revenue in the previous years and ₹ 4,048.57 lakh are still booked as advance from Allottees.

Subsequently, the buildings in the project exhibited structural cracks. Company received many complaints and representation from some of home buyers. Company appointed IIT Delhi to look into the matters. IIT Delhi vide its report dated October 06, 2021 inter-alia advised that the buildings must be vacated within two months in view of safety of the occupants and further advised to get the feasibility of repairs re-examined.

Thereafter a committee of experts from IIT Roorkee and CBRI Roorkee (Central Buildings Research Institute) was constituted for structural assessment of this project in furtherance to the report of IIT Delhi. This expert committee opined that “No repair/restoration method seems economically viable and safe in the long term. It is recommended to demolish the structure”.

Further a review panel of two retired SDG’s of CPWD was constituted. The crux of the report submitted by The Review Panel is as under:

“The review committee concurred with the recommendation given by the expert committee of IIT Roorkee and CBRI Roorkee i.e. to dismantle the structure”.

In view of the advice from the experts and considering safety of the residents, notices were issued to the occupants of NBCC Green View project and the buildings were evacuated completely with the help of the District Administration under Disaster Management Act. As on date, the premises of NBCC Green View Apartments, Sector-37D, Gurugram stands completely vacated.

The company has taken valuation of the projects from the IBBI registered valuation agencies. As per valuation report, the total net realizable value (NRV) of the project is ₹ 27,040.00 lakh (on conservative basis). The proportionate NRV pertaining to the unsold portion of the project work out to ₹ 20,151.64 lakh. The carrying value of unsold inventory of above project was ₹ 30,131.46 lakh. Accordingly, the company has written-down of inventory by ₹ 9,979.83 lakh in the accounts and disclosure in this regard has been made under Note No. 8.

(ii) As on date there are 12 ongoing litigations before various forums out of which 2 cases are filed by the contractor M/s Rama Civil India Construction Pvt. Ltd. and 10 cases are filed by the Home buyers. The required disclosure with regards to the claims of the contractor are disclosed in the contingent liabilities Note No. 40(A)(a).

The cases filed by the Home buyers are pending at various levels in the different courts/forums. The home buyers have claimed refund of the amount paid by them along with interest and other compensations.

The company is in the process of exploring various options that can be offered and negotiated under the ‘settlement plan’ with the allottees. Further, the Board is also in process of appointing a Transaction Advisor to guide various other options in this regards.

The physical possibility, legal permissibility and financial feasibility, that may be intrinsic to the ‘settlement plan’ is in the process of evaluation by the Board and are also subject matters of various court cases which are pending at various forums. Since, the costs and liabilities that may possibly be incurred under the ‘settlement plan’ (as the same is yet to be approved by the Board / decided by courts) are not ascertainable as on the date, no provision for the same is recognized in the financial statements, in compliance of the applicable Indian Accounting Standards. However, the contingent liabilities in this regard, being un-ascertainable, has been disclosed in the Note No. 40 (A)(d).

**Notes to the standalone Financial Statements for the year ended March 31, 2022****Note -53****Other Disclosures****(a) Additional Informations in pursuance to Schedule III Division II is disclosed as under:**

(i) The company has not been declared a Wilful Defaulters by any bank or financial institution or consortium thereof in accordance with the guidelines on Wilful defaulters issued by the RBI.

(ii) There are no proceedings initiated or pending against the company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

(iii) The company has not traded or invested in Crypto currency or virtual currency during the reporting periods.

(iv) The company has neither advanced, loaned or invested fund nor received any fund to/from any person or entity for lending or investing or providing guarantee to/on behalf of the ultimate beneficiary during the reporting periods.

(v) During the Financial year, there is no charge or satisfaction of charge which is yet to be registered with ROC beyond the statutory period.

(vi) The Board of Directors of the Company on July 06, 2020 approved a scheme of merger in terms of Section 230-232 of the Companies Act, 2013 in respect of two wholly owned Subsidiaries with Holding Company i.e. Merger of NBCC Environment Engineering Limited (Transferor Company No. 1) and NBCC International Limited (Transferor Company No. 2) with NBCC (India) Limited (Transferee Company). The proposed Merger is under process. The effect of the scheme of arrangement shall be accounted for in the books of accounts of the company in accordance with the scheme and in accordance with the accounting standards as and when the scheme of arrangement approved by the competent authority.

(vii) The company does not have any transaction not recorded in the books of accounts that has been surrendered or not disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

(viii) Pursuant to Rule 2(2)(d) of the Companies (Restriction on number of Layers) Rules, 2017, the requirement of number of layers not applicable to the company.

(ix) The company has not taken any Fund based loan / limit from banks or financial institutions on the basis of security of current assets. Hence, the use of borrowing for specific purpose not applicable to the company.

(b) The major clients of the company are ministries, Government Departments, Government Authorities and Public Sector Undertakings. The balances of the clients in the nature of Trade Receivables, Loans and Advances, Earnest Money Deposit, Security Deposit and Deposits in the nature of trade receivables classified under current and non current assets; and also the trade payables are subject to confirmation, reconciliation and consequent adjustments. The management does not expect any significant impact upon such reconciliation.

(c) As per agreement between NBCC and IIT Kharagpur, company was executing contracts for construction & management of various construction works. Due to irregularities in measurement and consequential billing in one of the construction works of "B type facility accommodation" in the earlier financial years from 2015-16 to 2018-19, the company got technical audit conducted in financial year 2020-21 from internal technical audit division. Based on the findings of said audit, company formed a committee for accounting adjustments to be done. On the recommendation of committee, the necessary accounting adjustments have been made in the year ended on March 31, 2022. Due to said accounting adjustments, Revenue from Operation has reduced by ₹ 2,150.46 lakh, Work & Consultancy Expenses has reduced by ₹ 2,000.43 lakh and Profit before Tax has reduced by ₹ 150.03 lakh for the year ended on March 31, 2022. The management has referred the matter to vigilance department which is under investigation as on date.

(d) The spread of COVID - 19 pandemic has severely impacted businesses around the globe. In many countries, including India, there have been severe disruptions in regular business operations due to Lockdown. During the current financial year 2021-22 and Previous year, the country was in partially in lockdown and the company temporarily suspended its operations in all its offices, in compliance with the Lockdown advisory issued by Central / Respective State Government.

## Notes to the standalone Financial Statements for the year ended March 31, 2022

As a result of Lockdown, the volumes for the year and previous year have been partially impacted. The company's management has made an initial assessment of likely adverse impact on revenues and believes that the impact on revenues is likely to be short term in nature. The company has also made a detailed assessment of its liquidity position for the next year and also the recoverability & carrying value of its assets comprising property plant and equipment, right to use assets, investments, inventories and trade receivables. Based on current indicators of future economic conditions, the company expects to recover the carrying amount of these assets. The situation is changing rapidly and is giving rise to inherent uncertainties around the extent and timing of the potential future impact of COVID - 19 which may be different from that estimated at the time of approval of these financial statements. The company continues to closely monitor any material changes arising out of future economic conditions and impact on its business. The management does not see any risk in the ability of the company to continue as a going concern and meeting its liabilities as and when due.

### Note -54

#### Events After Balance Sheet Date

Proposed Dividend ₹ 0.50 per share on face value of ₹ 1.00 per share (previous year ₹ 0.47 per share on face value of ₹ 1.00 per share)

### Note -55

#### Regrouping / Reclassified

Previous year figures have been regrouped and/or reclassified, wherever considered, necessary to conform to those of the current year grouping and/or classification. Negative figures have been shown in brackets.

For and on behalf of the Board of Directors

Sd/-  
**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-  
**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-  
**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached

For DHAWAN & CO.  
Chartered Accountants  
ICAI Firm Reg. No: 002864N

Sd/-  
**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302

Place : New Delhi  
Date : 30th May, 2022



**CONSOLIDATED  
FINANCIAL  
STATEMENTS**

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## INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF NBCC (INDIA) LIMITED

Report on the Audit of the Consolidated Financial Statements

### Qualified Opinion

We have audited the accompanying consolidated financial statements of **NBCC (India) Limited**, (hereinafter referred to as “the holding company”) and its subsidiaries (holding company and its subsidiaries collectively referred to as “the group”), its joint ventures, which comprise the consolidated balance sheet as at 31st March, 2022, the consolidated statement of profit and loss, including other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year ended on that date, and notes to the consolidated financial statement, including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as “the consolidated financial statements”).

In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matters described in the “Basis for Qualified Opinion” section of our report, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 (the “Act”) in the manner so required and give a true and fair view, subject to the matters reported in the “basis for qualified opinion” below, in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, (“Ind AS”) and other accounting principles generally accepted in India, of the consolidated state of affairs of the group and its Joint Ventures as at 31st March, 2022, of consolidated profit, total consolidated comprehensive income, consolidated changes in equity and their consolidated cash flows for the year ended on that date.

### Basis for Qualified Opinion

**The statutory auditor of one of the 100% subsidiary of the company (HSCC) has given qualified opinion on the following:**

1. Note No. 63 D (ii) and (iii)-Significant transactions of doubtful reliability, amounting to Rs.2,926.07 lakh were noticed in company's bank account with Indian Overseas Bank, Noida in the financial year 2017-18. A provision was also made for Rs 2,926.07 lakh in the financial year 2017-18 out of Reserves as at 1<sup>st</sup> April 2017. Due to such doubtful reliability, there is qualified opinion by the auditors in the Independent Auditors report for financial year 2020-21 and in earlier years. The final amount of transactions of doubtful reliability has now been determined by the forensic auditors appointed by the holding company. The forensic auditors reported that no additional fraud was detected except Rs.490.07 lakh and the company has written back excess provision of contingency amounting to Rs. 2684.55 lakh in these financial statements. The amount so determined cannot be objectively evaluated and assured by us on account of various disclaimers and limitations in the forensic audit report together with ambiguous affirmations made by the forensic auditors in such report.
2. Information of the cases reported/ enquired/ under enquiry by the Chief Vigilance Officer has not been provided to us by the company. The impact of the same on the standalone Ind AS financial statements of the company, if any, is presently not ascertainable. Our audit report on the standalone Ind AS financial statements for the previous year ended 31 March 2021 was also qualified in respect of this matter.
3. The projects which have been completed and handed over to ministries/clients and the projects which have been completed but not handed over to the ministries/clients having assets and liabilities of Rs.163,489.21 lakh (Previous Year- Rs 48,956.77 lakh) are pending for financial closure in the books of accounts of the company. The consequential impact, if any, arising out of the adjustments of assets and liabilities of such projects on the financial statements, could not be presently ascertained. Our audit report on the standalone Ind AS financial statements for the previous year ended 31 March 2021 was also qualified in respect of this matter.
4. The company does not have an effective system of obtaining balance confirmation and performing reconciliation of balances irrespective of trade receivable, claims recoverable from/payable, trade payable, retention money, client deposit funds, EMD, security deposits (receivable and payable), balances of ministries, clients and claims payable. Due to non-availability of confirmation and reconciliations of the aforementioned account balances, we are unable to quantify the impact of the adjustments, if any, arising from reconciliation and settlement of account balances on the financial statements of the company. Our audit report on the standalone Ind AS financial statements for the previous year ended 31 March 2021 was also qualified in respect of this matter.
5. There are unreconciled balances of inter projects of Rs. 87.21 lakh (Previous year: Rs. 85.15 lakh) for receivables and Rs. 39.58 lakh (Previous year: Rs.244.22 lakh) for payables. The consequential impact, if any, arising out of such non

reconciliation could not be presently ascertained. Our audit report on the standalone Ind AS financial statements for the previous year ended 31st March 2021 was also qualified in respect of this matter.

6. As detailed in Note No. 63 (D) (iv), there are unreconciled balances in two bank accounts with Indian Overseas Bank, Sector-1, Noida. The consequential impact of the unmatched and untraceable entries on the standalone Ind-AS financial statements of the company, if any, is presently not ascertainable. Our audit report on the standalone Ind AS financial statements for the previous year ended 31st March 2021 was also qualified in respect of this matter.
7. As detailed in Note No. 61, the company has restated the prior period income and prior period expenses. We are unable to comment on the consequential impact of the statutory liabilities and other liabilities on these financial statements that may arise due to such restatement, as the necessary audit evidence is not made available to us by the company.

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the consolidated financial statements* section of our report. We are independent of the group and its joint ventures, in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI), together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's code of ethics. We believe that the audit evidence we have obtained and audit evidence obtained by other auditors in terms of their report referred to in the "Other Matters" section below, is sufficient and appropriate to provide a basis for our qualified audit opinion on the consolidated financial statements.

### Emphasis of Matters

We invite attention to the following matters in the notes to the consolidated financial statement:

- i) Note No. 63 (B) (a) (i) and 63 (B) (a) (ii) regarding non-execution of conveyance deed in favour of the company and Note No. 63 (B) (a) (iii) and 63 (B) (a) (iv) regarding non handing over of possession and non-execution of lease deed(s) and other matters incidental thereto, in respect of various properties, forming part of the land bank (inventory) involving, in aggregate, a sum of Rs. 21,942.11 Lakh;
- ii) Note No. 63 (B) (a) (v) regarding payment by the company to L&DO, MoHUA as premium for availing additional ground coverage at company's built up and sold project "NBCC Plaza" and incurring of other construction cost and consequential expenses thereon for project which is stuck up on account of similar demand raised by South Delhi Municipal Corporation in respect of additional ground coverage, in the year 2015;
- iii) Note No. 63 (B) (a) (vi) regarding developed real estate project having a carrying value of Rs. 8,701.85 Lakh and remaining unsold for want of environmental clearance;
- iv) Note No. 63 (B) (a) (vii) regarding developed real estate projects having a carrying value of Rs. 916.96 Lakh and remaining unsold due to unfavorable market conditions;
- v) Note No. 63 (B) (a) (viii) regarding developed real estate projects costing Rs. 5,766.21 Lakh and remaining unsold for over five years due to unfavorable market conditions resulting in deterioration in value by Rs. 1,005.81 Lakh;
- vi) Note No. 63 (B) (a) (x) regarding developed real estate project at NBCC Green View, Sector 37 D, Gurugram which exhibited structural cracks requiring vacation of 392 sold out units and resulting in write off of inventory amounting to Rs. 9,979.83 Lakh and further unascertained liabilities towards home buyers, which have not been provided due to pending decision by the management and the courts. The matter is also under investigation by vigilance department. [amount not ascertainable];
- vii) Note No. 63 (A) (ii) regarding the balances of trade receivables, loans and advances, security deposits, earnest money deposits, deposits and trade payables being subject to reconciliation, confirmation and consequential adjustments thereof.
- viii) Note No. 62 (b) regarding uncertainties arising out of the outbreak of COVID - 19 pandemic and disruptions in regular business operations due to lockdown and consequential assessment made by the management on its business and its associated financial risks;

Our opinion is not modified in respect of above matters.

**The statutory auditor of one of the 51% subsidiary of the company (HSCL) has given following emphasis of matter:**

We draw attention to:

- i) Note No 63 C (i) regarding balances shown under claims recoverable, trade receivables, advances to contractors, trade payable and sundry deposits / earnest money from contractors which are subject to confirmation and respective consequential adjustments.
- ii) Matter regarding GST under Note 30 - the company is still under process of determination of anti-profiteering element.
- iii) Note No. 62 (b) regarding the management assessment of the financial impact related to COVID -19 pandemic situation for which a definite assessment of the impact in subsequent periods is highly dependent on future economic developments and circumstances as they evolve.

Our opinion is not qualified in respect of these matters.

**The statutory auditor of one of the 100% subsidiary of the company (HSCC) has given following emphasis of matter:**

- i) Reference is invited to Note No. 2 of consolidated Ind AS financial statements of the group whereby construction has not commenced on leasehold land, having gross value of Rs. 389.16 Lakh, whereas as per the lease deed the construction was to be completed by 21<sup>st</sup> April 2017. Company has not paid the extension fee of Rs. 56.51 lakh plus GST @ 18% as demanded by Noida Authority as of the date of this audit report. The Noida Authority reserves the right to resume the said property.

Our report is not qualified on that matter.

- ii) Note No. 62 (b) regarding the possible effects of uncertainties relating to COVID-19 on company's operations and results as assessed by the management.

Our report is not qualified on that matter.

**The statutory auditor of one of the 100% subsidiary of the company (NEEL) has given following emphasis of matter:**

- i) Note 62(a) (vi) regarding the financial statements, which indicates that the holding company, NBCC (India) Limited has decided to close the company because of no credentials and non-receipt of sizeable business by passing resolution vide board meeting dated August 11, 2018. In this regard, the holding company received the approval from the Ministry of Housing and Urban Affairs (MoHUA) vide letter dated March 27, 2019 for the closure of the company. The company has filed application with Ministry of Corporate Affairs (MCA) for merger with parent company NBCC (India) Limited.

Further, Competent Authority (MCA) heard the matter of scheme of merger of NBCC Environment Engineering Limited and NBCC International Limited with NBCC (India) Limited on January 20, 2022 and sought further information with reference to shareholders and creditors meeting. The same is under consideration.

Our opinion is not modified in respect of this matter.

**The statutory auditor of one of the 100% subsidiary of the company (NIL) has given following emphasis of matter:**

- i) Note 62 (a) (vi) regarding the financial statements, which indicates that the holding company M/s NBCC (India) Limited vide Board Meeting dated August 11, 2018 passed the resolution to close down the company M/s NBCC International Limited because of no credentials and non-receivable of sizable business orders. In view of the same, approval was sought from the Ministry of Housing and Urban Affairs and the same was conveyed by the Ministry vide letter dated March 27, 2019. The company has filed Application with ROC for merger with Parent Company NBCC (INDIA) LIMITED. It is proposed to merge the Company with the parent company as a 'Going Concern'.

Our opinion is not modified in respect of this matter.

**Information Other than the Consolidated Financial Statements and Auditor's Report Thereon**

The holding company's management and board of directors are responsible for preparation of the other information. The other information comprises the information included in director's report and annexure but does not include the consolidated financial statements and our Auditor's Report thereon. The director's report and annexure are expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the 'Other reports', if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions, if required.

### Key Audit Matters

Key audit matters (KAM) are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report:

Key Audit Matters	Auditor's Response
<p><b><u>Accuracy of recognition, measurement, presentation and disclosures of revenues and other related balances in respect of "Revenue from contracts with Customers" under Ind AS 115 (Revenue Accounting Standard)</u></b></p> <p>The application of this accounting standard involves certain key judgments relating to identification of distinct performance obligations, determination of transaction price of identified performance obligations, the appropriateness of the basis used to measure revenue recognized over a period, and disclosures including presentations of balances in the financial statements.</p> <p>An estimated effort is a critical estimate to determine revenue, as it requires consideration of progress of the contract. Efforts incurred till date, efforts required to complete the remaining performance obligation.</p> <p>Refer Note No. 32 to the consolidated financial statements.</p>	<p><b><u>Principal Audit Procedures</u></b></p> <p>Our audit approach consisted testing of the design and operating effectiveness of internal controls and procedures as follows:</p> <p>Evaluated the effectiveness of control over the preparation of information that are designed to ensure the completeness and accuracy.</p> <ul style="list-style-type: none"> <li>▪ Selected a sample of existing continuing contracts and new contracts, and tested the operating effectiveness of the internal control, relating to identification of the distinct performance obligations and determination of transaction price.</li> <li>▪ Tested the relevant information, accounting systems and change relating to contracts and related information used in recording and disclosing revenue in accordance with the Ind AS 115.</li> <li>▪ Reviewed some sample of contracts to identify possible delays in achieving milestones which require change in estimated efforts to complete the remaining performance obligation.</li> <li>▪ Performed analytical procedures and test of details for reasonableness and other related material items.</li> </ul>

<p><b><u>Assessment and Recoverability of trade receivables</u></b></p> <p>The group has net trade receivables outstanding of Rs. 202059.94 Lakh as at 31st March, 2022.</p> <p>These balances are related to revenue recognized in line with Ind AS for ongoing contracts and completed contracts. The assessment of its recoverability is a key audit matter in the audit due to its size and high level of management judgment.</p> <p>Refer Note No. 15 to the consolidated financial statements.</p>	<p><b><u>Principal Audit Procedures</u></b></p> <p>We assessed the company's internal process to recognize the revenue and review mechanism of trade receivables. Our audit approach consisted testing of the design and operating effectiveness of internal controls and procedures as follows:</p> <ul style="list-style-type: none"> <li>▪ Evaluated the process of invoicing, verification and reconciliation with customer.</li> <li>▪ Obtained the list of project wise outstanding details and its review mechanism by the management.</li> <li>▪ Reviewed the guidelines and policies of the company for impairment of trade receivables.</li> <li>▪ Tested the accuracy of ageing of trade receivables at the year end on sampling basis.</li> <li>▪ Performed analytical procedures and test of data, their reasonableness and recoverability and other material items.</li> </ul>
<p><b><u>Provisions and Contingent Liabilities</u></b></p> <p>The group is involved in various taxes and other disputes for which final outcomes cannot be easily predicted and which could potentially result in significant liabilities. The assessment of the risks associated with the litigations is based on complex assumptions, which require the use of judgment and such judgment relates, primarily, to the assessment of the uncertainties connected to the prediction of the outcome of the proceedings and to the adequacy of the disclosures in the financial statements. Because of the judgment required, the materiality of such litigations and the complexity of the assessment process, the area is a key matter for our audit.</p> <p>Refer Note No. 46 to the consolidated financial statements.</p>	<p><b><u>Principal Audit Procedures</u></b></p> <p>Our audit procedure in response to this key Audit Matter included, among others:</p> <ul style="list-style-type: none"> <li>▪ Assessment of the process and relevant controls implemented to identify legal and tax litigations, and pending administrative proceedings.</li> <li>▪ Assessment of assumptions used in the evaluation of potential legal and tax risks performed by the legal and tax department of the company considering the legal precedence and other rulings in similar cases.</li> <li>▪ Inquiry with legal and tax departments of the company regarding the status of the most significant disputes and inspection of the key relevant documentation.</li> <li>▪ Analysis of opinion received from the experts, where available.</li> <li>▪ Review of the adequacy of the disclosures in the notes to the financial statements.</li> </ul>

<p><b><u>Accuracy of revenues and onerous obligations in respect of fixed price contracts involves critical estimates</u></b> *</p> <p>Estimated effort is a critical estimate to determine revenues and liability for onerous obligations. This estimate has a high inherent uncertainty as it requires consideration for progress of the contract, efforts incurred till date and efforts required to complete the remaining contract performance obligations.</p>	<p><b><u>Principal Audit Procedures</u></b></p> <p>Our audit approach was a combination of test of internal controls and substantive procedures which included the following:</p> <ul style="list-style-type: none"> <li>▪ Evaluated the design of internal controls relating to recording of efforts incurred and estimation of efforts required to complete the performance obligations.</li> <li>▪ Selected a sample of contracts and through inspection of evidence of performance of these controls, tested the operating effectiveness of the internal controls relating to efforts incurred and estimated.</li> <li>▪ Reviewed a sample of contracts with unbilled revenues to identify possible delays in achieving milestones, which require change in estimated efforts to complete the remaining performance obligations.</li> <li>▪ Perform analytical procedures and test of details for reasonableness of incurred and estimated efforts.</li> </ul>
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\* Key Audit Matter as reported by auditor of one of the subsidiaries viz. NBCC Services Limited.

### **Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

The holding company's board of directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance, total comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group and its joint ventures in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. The respective board of directors of the companies included in the group and of its joint ventures are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the group, and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the directors of the holding company, as aforesaid.

In preparing the consolidated financial statements, the respective board of directors of the companies included in the group and its joint ventures are responsible for assessing the ability of the Group and its joint ventures to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective board of directors of the companies included in the group and its joint ventures are responsible for overseeing the financial reporting process of the group and its joint ventures.

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Group and its joint ventures, which are companies incorporated in India, has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its joint ventures to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group and its Joint Ventures controlled entities to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its joint ventures to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the holding company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Other Matters**

We did not audit the financial statements / financial information of 6 subsidiaries included in the consolidated financial statements, whose financial statements reflect total assets of Rs. 5,34,336.16 Lakh, net assets of Rs.53,054.53 Lakh at 31st March, 2022, total revenues of Rs. 2,19,872.96 Lakh and net cash Inflows/(outflows) amounting to (Rs. 11,652.50 Lakh) for the year ended on that date, as considered in the consolidated financial statements. The consolidated financial statements also include the group's share of net profit of Rs. 2.63 Lakh for the year ended 31st March, 2022, as considered in the consolidated financial statements, in respect of 3 joint ventures, whose financial statements / financial information have not been audited by us.

These financial statements have been audited by other auditors whose reports have been furnished to us by the holding company's management on 28.05.2022 and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and joint ventures, and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries and joint ventures, is based solely on the reports of the other auditors and the procedure performed by us are as stated in Auditor's Responsibility section above after considering the requirement of Standard on Auditing (SA 600) on using the work of another auditor including materiality.

One of the subsidiaries is located outside India whose financial statements and other financial information has been prepared in accordance with accounting principles generally accepted in its country and which has been audited by other auditor under generally accepted auditing standards applicable in that country. The company's management has converted the financial statements of such subsidiary located outside India from the accounting principles in its country to accounting principles generally applicable in India. The converted financial statements have been certified by a Chartered Accountant in India appointed by the company for the specific purpose and has been relied upon by us. Our opinion in so far as it relates to the balances and affairs of such subsidiary located outside India is based on the reports of other auditor as mentioned above.

Our opinion on the consolidated financial statements, and our report on other legal and regulatory requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

Further to the above;

- a) NBCC – RK Millen, Parent's joint venture has not been considered for consolidation since it is not operational and there is an ongoing legal case between co-venturers.
- b) The management of NBCC (India) Limited has decided to wind up two of its subsidiaries viz. NBCC International Limited and NBCC Environment Engineering Limited, by way of merger into NBCC (India) Limited. NBCC (India) Limited has also obtained approval from the Ministry of Housing and Urban Affairs vide their letter dated 27.03.2019. These events and conditions cast significant doubt on the going concern status of these two subsidiaries.



- c) NBCC GULF LLC and NBCC Engineering and Consultancy Limited have been considered up to 30/06/2020 and 18/02/2021 respectively in consolidated results due to loss of control.

Our opinion on the consolidated financial statements and in respect of matters at (a), (b) and (c) is not modified.

#### Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit and on the consideration of the reports of the other auditors on the financial statements of the subsidiaries and joint ventures referred to in the Other Matters section above, we report, to the extent applicable that:
- We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
  - In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
  - The consolidated balance sheet, the consolidated statement of profit and loss (including other comprehensive income), consolidated statement of changes in equity and the consolidated statement of cash flows dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
  - In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act.
  - Being Government Companies, the provisions of section 164(2) of the Act in respect of disqualification of directors are not applicable to the company and its subsidiaries incorporated in India, in terms of notification No. G.S.R. 463(E) dated 5th June, 2015 issued by Ministry of Corporate Affairs, Government of India. On the basis of the report of the statutory auditors of one joint venture [REDCC] incorporated in India, none of the directors of the joint venture is disqualified as on 31st March, 2022 from being appointed as a director in terms of Section 164 (2) of the Act.
  - With respect to the adequacy of the internal financial controls with reference to consolidated financial statements of the holding company, its subsidiary companies and its joint ventures incorporated in India and the operating effectiveness of such controls, refer to our separate report in “Annexure 1”;
  - With respect to the other matters to be included in the Auditor’s Report in accordance with the requirements of section 197(16) of the Act, as amended, we are informed that the company and its subsidiary companies and joint ventures incorporated in India being Government Companies, the provisions of section 197 read with schedule V of the Act, relating to managerial remuneration are not applicable to the company in terms of Notification No. G.S.R. 463(E) dated 5<sup>th</sup> June 2015.
  - With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditors on the financial statements of the subsidiary companies and joint ventures, as noted in other matter paragraph:
    - The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the group, its joint ventures. (Refer Note 46 to the consolidated financial statements).
    - Provision has been made in the consolidated financial statements, as required under the applicable law or Indian Accounting Standards, for material foreseeable losses, if any, on long term contracts. Further, the group does not have any derivative contract as at March 31, 2022.
    - There has been no delay in transferring the amounts, required to be transferred to the Investor Education and Protection Fund by the group in accordance with the relevant provisions of the Act and Rules made thereunder.
    - (a) The respective managements of the holding company and its subsidiaries and joint ventures which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us and the other auditors of such subsidiaries and its joint ventures that, to the best of their knowledge and belief, as disclosed in the note 62 (a) (iv) to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the holding company or any such subsidiaries and joint ventures to or in any other person(s) or entity(ies), including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall,

directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the holding company or any of such subsidiaries and joint ventures (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

(b) The respective managements of the holding company and its subsidiaries and joint ventures whose financial statements have been audited under the Act, have represented to us and the other auditors of such subsidiaries and joint ventures that to the best of their knowledge and belief, as disclosed in the note 62 (a) (iv) to the accounts, no funds have been received by the holding company or any of such subsidiaries and joint ventures from any person(s) or entity(ies), including foreign entities (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the holding company or any of such subsidiaries and joint ventures shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditors of the subsidiaries and joint ventures which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our or other auditors’ notice that has caused us or other auditors to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material misstatement.

(v) The final proposed dividend for the previous year and for the year and interim dividend declared or paid during the year by the holding company and its subsidiaries incorporated in India is in compliance with section 123 of the Act.

2. As required by paragraph 3(xxi) of the Companies (Auditor’s Report) Order, 2020 (“the Order”) issued by the Central Government of India in terms of Section 143(11) of the Act, we report that there are no qualifications or unfavourable remarks included in the CARO report in respect of the standalone financial statements of the holding company which are included in these consolidated financial statements. In respect of subsidiaries and joint ventures incorporated in India whose accounts are audited, we report that there are certain qualifications or adverse remarks given by the respective auditors in the Companies (Auditor’s Report) Order (CARO) reports of the companies included in the consolidated financial statements. Details, as required by the Order, are given below.

S. No.	Name	CIN	Relationship with Holding Company	Clause of CARO, 2020 report which is qualified or adverse
1	HSCC (India) Limited	U74140DL1983GOI015459	Subsidiary	Clause 3(vii)(a), Clause 3(xiv)(a), and Clause 3(xx)(a)
2	Hindustan Steelworks Construction Limited	U27310WB1964GOI026118	Subsidiary	Clause 3(vii)(b)
3	NBCC Services Limited	U74900DL2014GOI272532	Subsidiary	Clause 3(vii)(b)

**For Dhawan & Co.**

**Chartered Accountants**

**ICAI Firm Registration No. 002864N**

**Sd/-**

**DEEPAK KAPOOR**

**(Partner)**

**Membership No. 072302**

**ICAI UDIN Reference No: 22072302AJXGRE9935**

**Place : New Delhi**

**Date : May 30, 2022**

## **ANNEXURE 1 TO THE INDEPENDENT AUDITOR'S REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS OF EVEN DATE TO THE MEMBERS OF NBCC (INDIA) LIMITED FOR THE YEAR ENDED 31st March, 2022**

(Referred to in paragraph 1 (f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

### ***Report on the Internal Financial Controls with reference to the aforesaid consolidated financial statement under Clause (i) of Sub-section 3 of section 143 of the Companies Act, 2013 ("the Act")***

In conjunction with our audit of the consolidated financial statements of the company as of and for the year ended March 31, 2022, we have audited the internal financial controls with reference to consolidated financial statements of **NBCC (INDIA) LIMITED** (hereinafter referred to as "holding company") and its subsidiary companies (collectively referred to as "the Group") and its joint ventures, which are companies incorporated in India, as of that date.

#### ***Management's Responsibility for Internal Financial Controls***

The respective board of directors of the holding company its subsidiary companies and its joint ventures which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control with reference to consolidated financial statements criteria established by the respective companies considering the essential components of internal control stated in the guidance note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated financial statements of the group and its joint ventures, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the guidance note and the standards on auditing, prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to consolidated financial statements. Those standards and the guidance note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and audit evidence obtained by other auditors in term of their reports is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system with reference to consolidated financial statements of the group, and its joint ventures, which are companies incorporated in India.

#### ***Meaning of Internal Financial Controls with reference to consolidated financial statements***

A company's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

***Inherent limitations of internal financial controls with reference to consolidated financial statements***

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

***Opinion***

In our opinion and to the best of our information and according to the explanations given to us, the holding company, its subsidiary companies and its joint ventures, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls system with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at March 31, 2022, based on the internal control with reference to consolidated financial statements criteria established by the group and its joint venture, considering the essential components of internal control stated in the guidance note on Audit of Internal Financial Controls with reference to consolidated financial statements issued by the Institute of Chartered Accountants of India except in case of one of the 100% subsidiary company (HSCC), where the auditor has given qualified opinion as under;

According to the information and explanations given to us and based on our audit, the following material weakness/es have been identified as at 31st March 2022:

- i. The company does not have an Information Technology Policy in operation. This could result in potential breach in respect of data integrity, confidentiality, unauthorised access to IT systems of the company;
- ii. The company does not have an effective Information Systems Audit to evaluate and test the IT general controls, which may affect the completeness, accuracy and reliability of the reports generated from IT System;
- iii. The checker does not properly check and review the voucher/dairy made by the maker resulting in posting the entries in wrong heads/ wrong amounts/ duplicates posting without manual approval and this could potentially materially misstate various captions in the financial statements;
- iv. The company does not have an effective system of obtaining balance confirmation and performing reconciliation of balances in respect of trade receivable, claims recoverable from/payable, trade payable, retention money, client deposit funds, EMD, security deposits (receivable and payable), balances of ministries, clients, client general and claims payable. This could potentially result in company materially misstating the assets and liabilities in the financial statements;
- v. The company does not have control over financial closure of projects, which have been handed over and projects completed but not handed over to the client. This may potentially result in the company materially misstatement of the assets and liabilities;
- vi. The company does not have the system of reconciliation of payable or recoverable amongst the projects which could potentially result in material misstatement of assets and liabilities; and
- vii. Inherent weakness was observed in the internal control system of the company for ensuring the compliance of cut-off procedures, resulting in restatement of prior period items.

A 'material weakness' is a deficiency, or a combination of deficiencies, in internal financial control over financial reporting, such that there is a reasonable possibility that a material misstatement of the company's annual or interim financial statements will not be prevented or detected on a timely basis.

In our opinion, because of the effects/ possible effects of the material weakness/ weaknesses described above on the achievement of the objectives of the control criteria, the company has not maintained adequate and effective internal financial controls over financial reporting as of 31st March 2022, based on internal control over financial reporting criteria established by the company considering the essential components of internal control stated in the guidance note on audit of internal financial controls over financial reporting issued by the Institute of Chartered Accountants of India.

We have considered the material weaknesses identified and reported above in determining the nature, timing, and extent of audit tests applied in our audit of the standalone financial statements of the company as at and for the year ended 31 March 2022, and these material weaknesses have affected our opinion on the standalone financial statements of the company and we have issued a qualified opinion on the standalone financial statements.

### **Other Matters**

Our aforesaid reports under section 143(3) of the Act on the adequacy and operating effectiveness of the internal financial control with reference to consolidated financial statements in so far as it relates to 6 subsidiaries and 1 joint venture incorporated in India, is based on the corresponding reports of the auditors of such companies incorporated in India.

**For Dhawan & Co.**

**Chartered Accountants**

**ICAI Firm Registration No. 002864N**

**Sd/-**

**DEEPAK KAPOOR**

**(Partner)**

**Membership No. 072302**

**ICAI UDIN Reference No: 22072302AJXGRE9935**

**Place : New Delhi**

**Date : May 30, 2022**

## MANAGEMENT REPLY TO STATUTORY AUDITOR'S QUALIFICATION ON CONSOLIDATED FINANCIAL STATEMENT ON THE BASIS OF AUDITOR'S REPORT OF HSCC (INDIA) LIMITED AS ON MARCH 31, 2022

S.No.	Auditors' Remark	Management Reply
1	<p>Significant Transactions of Doubtful Reliability, amounting to Rs. 2,926.07 lakhs were noticed in Company's bank account with Indian Overseas Bank, Noida in the financial year 2017-18. A provision was also made for Rs.2,926.07 lakhs in the financial year 2017-18 out of Reserves as at 1st April 2017. Due to such doubtful reliability, there is qualified opinion by the auditors in the Independent Auditors report for financial year 2020-21 and in the earlier years. The final amount of transactions of doubtful reliability has now been determined by the forensic auditors appointed by the holding company. The forensic auditors reported that no additional fraud was detected except Rs. 490.07 lakhs and the Company has written back excess provision of contingency amounting to Rs. 2,684.55 lakhs in these financial statements. The amount so determined cannot be objectively evaluated and assured by us on account of various disclaimers and limitations in the forensic audit report together with ambiguous affirmations made by the forensic auditors in such report.</p>	<p>The provision amounting to Rs. 2,926.07 Lakhs was made during the year 2018-19 considering the comments of CAG audit for the year 2017-18. Forensic auditors, M/s Deloitte were appointed by the holding company. Forensic audit report is received in April-2022. The report was put up in audit committee and Board in the month of May-22. Audit committee and Board took a note of the same. HSCC relied upon the report and passed necessary accounting entries. Opinion has also been taken in this regard from the expert firm.</p>
2.	<p>Information of the cases reported/enquired under enquiry by the Chief Vigilance Officer has not been provided to us by the Company. The impact of the same on the Standalone Ind AS Financial Statements of the Company, if any, is presently not ascertainable. Audit Report on the standalone Ind AS Financial Statements for the previous year ended 31 March 2021 was also qualified in respect of this matter.</p>	<p>The details of court cases and arbitration cases as on 31.3.2022 have already been provided. The cases related to matter of vigilance pertains to disciplinary matter and hence impact of the same cannot be ascertained.</p>
3.	<p>The projects which have been completed and handed over to Ministries/Clients and the projects which have been completed but not handed over to the Ministries/clients having assets and liabilities of Rs. 1,63,489.21 lakhs (Previous Year- Rs. 48,956.77 lakhs) are pending for financial closure in the books of accounts of the company. The consequential impact, if any, arising out of the adjustments of assets and liabilities of such projects on the financial statements, could not be presently ascertained. Audit Report on the standalone Ind AS Financial Statements for the previous year ended 31 March 2021 was also qualified in respect of this matter.</p>	<p>Efforts have been made during the year and reconciliation of financial closure of projects is also in progress. All the clients are Central Government, State Government, Autonomous bodies and other PSUs. Full efforts will be made for financial closure of physically completed and handed over projects in consultation with client. HSCC had submitted the 'related documents to the clients like, NHRM Chhattisgarh, AIIMS Delhi &amp; PMSSY Tanda etc. As soon as comment is received, financial closure of the projects will be done. Management believes that there would not be any financial impact on HSCC on closure of such project.</p>

4.	<p>The Company does not have an effective system of obtaining balance confirmation and performing reconciliation of balances in respect of trade receivable, claims recoverable from/ payable, trade payable, retention money, client deposit funds, EMD, Security Deposits (Receivable and Payable), balances of ministries, clients and claims payable. Due to non-availability of confirmation and reconciliations of the aforementioned account balances, we are unable to quantify the impact of the adjustments, if any, arising from reconciliation and settlement of account balances on the financial statements of the company. Audit Report on the standalone Ind AS Financial Statements for the previous year ended 31 March 2021 was also qualified in respect of this matter.</p>	<p>The Company has a system of obtaining the balance confirmation and during the year letters have been sent to the client for balance confirmation. However, confirmation certificates are not reverted by most of the client.</p> <p>The efforts have been made for the creditors also and some balance confirmation certificates have been sent to Statutory Auditors directly and copy to us.</p> <p>The Company is executing the projects of Central Government, State Government and other PSU's. The confirmation of balance from client is being done as per establish accounting practice. Full efforts will be made to collect the confirmation certificates in upcoming years.</p>
5.	<p>There are un-reconciled balances of inter projects of Rs. 87.21 lakhs (Previous year: Rs. 85.15 lakhs) for receivables and Rs. 39.58 lakhs (Previous year Rs. 244.22 lakhs) for payables. The consequential impact, if any, arising out of such non reconciliation could not be presently ascertained.</p>	<p>The inter project receivable/payable ledgers are in regular reconciliation process and is being done by the company, which has resulted in reduction of balances from previous year. Some are the balances prior to 2018-19, as such no adjustment entry was made. Now forensic audit report has been received in April-2022. All adjustment entry will be passed in current financial year.</p>
6.	<p>There are un-reconciled balances in two bank accounts with Indian Overseas Bank, Sector-I, NOIDA. The consequential impact of the unmatched and untraceable entries on the Standalone Ind-AS financial statements of the company, if any, is presently not ascertainable. Audit Report on the standalone Ind AS Financial Statements for the previous year ended 31 March 2021 was also qualified in respect of this matter.</p>	<p>HSCC has received the forensic audit report in the month of April-2022 and accepted by Audit committee and Board in the month of May-2022. Now it will be reconciled and adjustment entries would be passed accordingly. Management does not see any material impact of reconciliation /adjustment.</p>
7.	<p>The Company has restated the prior period income and prior period expenses. We are unable to comment on the consequential impact of the statutory liabilities and other liabilities on these financial statements that may arise due to such restatement, as the necessary audit evidence is not made available to us by the company.</p>	<p>Company has restated the financial statement to comply the requirement of the IndAS-8 due to some prior period error. Tax on the income shall be paid as per provision of the tax laws. Management does not foresee any material tax impact on such restatement on the financial. However expert opinion shall be taken on the consequential Impact, if any.</p>

Sd/-

**B K Sokhey**

Director (Finance) & Chief Financial Officer  
DIN: 06955670

Date: May 30, 2022

Place: New Delhi

## Consolidated Balance Sheet as at March 31, 2022

(₹ in lakh)

Particulars	Note No.	As at March 31, 2022	As at March 31, 2021*	As at April 01, 2020*
<b>I. ASSETS</b>				
<b>1 Non-Current Assets</b>				
(a) Property, Plant and Equipment	2	15,770.79	15,781.57	16,346.41
(b) Capital Work in Progress	3	211.72	1,582.96	16.77
(c) Investment Property	4	1,724.22	158.78	161.48
(d) Other Intangible Assets	5	16.95	0.15	0.93
(e) Intangible assets under development	6	-	13.16	13.16
(f) Investments Accounted for using Equity Method	7	1,808.74	1,806.10	1,839.94
(g) Financial Assets				
(i) Investments	8	0.02	0.02	0.02
(ii) Other Financial Assets	9	1,29,545.64	1,45,670.92	1,38,977.67
(h) Deferred Tax Asset (Net)	10	33,318.44	37,155.84	37,990.46
(i) Non Current Tax Assets (Net)	11	3,052.60	73.25	2,871.13
(j) Other Non Current Assets	12	314.28	1,376.45	5,863.08
		<b>1,85,763.40</b>	<b>2,03,619.20</b>	<b>2,04,081.05</b>
<b>2 Current Assets</b>				
(a) Inventories	13	1,57,073.78	1,69,371.31	1,76,753.83
(b) Financial Assets				
(i) Investment	14	-	154.21	1,000.00
(ii) Trade Receivables	15	2,02,059.94	2,07,108.28	1,85,557.41
(iii) Cash and Cash Equivalents	16	2,53,451.53	2,51,597.23	1,94,881.18
(iv) Other Bank Balances	17	3,11,209.92	3,16,237.12	3,25,757.81
(v) Other Financial Assets	18	1,02,570.62	68,574.17	49,167.82
(c) Current Tax Assets (Net)	19	12,241.65	17,225.17	13,295.59
(d) Other Current Assets	20	1,18,792.88	1,02,184.09	1,04,200.70
		<b>11,57,400.32</b>	<b>11,32,451.58</b>	<b>10,50,614.34</b>
(e) Asset Held for Sale	21	1,221.12	1,246.52	1,222.87
		<b>11,58,621.44</b>	<b>11,33,698.10</b>	<b>10,51,837.21</b>
<b>TOTAL ASSETS</b>		<b>13,44,384.84</b>	<b>13,37,317.30</b>	<b>12,55,918.26</b>
<b>II. EQUITY AND LIABILITIES</b>				
<b>1 Equity</b>				
(a) Equity Share capital	22	18,000.00	18,000.00	18,000.00
(b) Other Equity		1,58,772.12	1,46,310.17	1,27,225.89
<b>Equity attributable to Owners of the Parent</b>		<b>1,76,772.12</b>	<b>1,64,310.17</b>	<b>1,45,225.89</b>
Non Controlling Interest		17,014.49	16,012.31	15,569.36
<b>Total Equity</b>		<b>1,93,786.61</b>	<b>1,80,322.48</b>	<b>1,60,795.25</b>
<b>2 Liabilities</b>				
<b>Non-Current Liabilities</b>				
(a) Financial Liabilities				
(i) Lease Liabilities	23	25.98	30.21	17.99
(ii) Other Financial Liabilities	24	19,348.57	19,716.32	20,786.34
(b) Provisions	25	13,094.69	11,834.45	10,827.54



Particulars	Note No.	As at March 31, 2022	As at March 31, 2021*	As at April 01, 2020*
(c) Other Non-Current Liabilities	26	11,955.66	11,659.92	11,408.64
		44,424.90	43,240.90	43,040.51
<b>Current Liabilities</b>				
(a) Financial Liabilities				
(i) Lease Liabilities	27	19.72	21.24	36.72
(ii) Trade Payables				
- Total outstanding dues of Small Enterprises and Micro enterprises	28	7.60	120.65	492.48
- Total outstanding dues of creditors other than small enterprises and micro enterprises.		3,26,866.02	3,26,426.79	3,54,727.47
(iii) Other Financial Liabilities	29	1,49,938.67	1,45,081.16	1,41,363.31
(b) Other Current Liabilities	30	6,15,921.76	6,26,512.53	5,38,566.28
(c) Provisions	31	13,419.56	15,591.55	16,896.24
		11,06,173.33	11,13,753.92	10,52,082.50
<b>TOTAL EQUITY &amp; LIABILITIES</b>		13,44,384.84	13,37,317.30	12,55,918.26

\* Restated Refer Note No: 61

Summary of Significant Accounting Policies and Other Explanatory Information Note 1 to 65

For and on behalf of the Board of Directors

Sd/-  
**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-  
**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-  
**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached

**For DHAWAN & CO.**

Chartered Accountants

ICAI Firm Reg. No: 002864N

Sd/-  
**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302

Place : New Delhi

Date : May 30, 2022

## Consolidated Statement of Profit and Loss for the year ended on March 31, 2022

(₹ in lakh)

Particulars		Note No.	For the year ended on March 31, 2022	For the year ended March 31, 2021*
I.	Revenue From Operations			
	Value of Services	32	7,57,489.19	6,86,128.15
	Other Operating Revenues	33	11,571.59	9,212.78
II.	Other Income	34	19,395.72	18,029.19
III.	<b>Total Income (I + II)</b>		<b>7,88,456.50</b>	<b>7,13,370.12</b>
IV.	<b>Expenses:</b>			
	Land Purchased & Materials Consumed	35	2,728.87	132.57
	Change in Inventories of Real Estate Projects	36	3,667.20	3,679.81
	Work & Consultancy Expenses	37	7,01,357.64	6,34,319.05
	Employee Benefits Expense	38	30,958.29	30,896.65
	Finance Costs	39	567.81	662.24
	Depreciation and Amortisation Expense	2, 4 & 5	457.08	556.74
	Other Expenses	40	8,044.63	11,338.56
	Write Offs	41	1,908.59	2,537.60
	<b>Total Expenses (IV)</b>		<b>7,49,690.11</b>	<b>6,84,123.22</b>
V.	<b>Profit/(Loss) before Share of Profit/(Loss) of Joint Venture, Exceptional Items and Tax (III-IV)</b>		<b>38,766.39</b>	<b>29,246.90</b>
VI.	Share of Profit/(Loss) of Joint Venture		2.62	(19.84)
VII.	<b>Profit before Exceptional Items and Tax (V+VI)</b>		<b>38,769.01</b>	<b>29,227.06</b>
VIII.	<b>Exceptional Items</b>	42	<b>7,295.28</b>	-
IX.	<b>Profit before Tax (VII-VIII)</b>		<b>31,473.73</b>	<b>29,227.06</b>
X.	Tax Expense:	43		
	(1) Current Tax		4,014.14	6,382.76
	(2) Deferred Tax		3,826.06	862.29
	(3) Taxation in respect of Earlier Years		(159.24)	(2,028.35)
XI.	<b>Profit / Loss for the Period from Continuing Operations (IX-X)</b>		<b>23,792.77</b>	<b>24,010.36</b>
XII.	Profit / (Loss) for the Discontinued Operations		-	-
XIII.	Tax expenses of Discontinued Operations		-	-
XIV.	<b>Profit / (Loss) for the Discontinued Operations (after tax) (XII-XIII)</b>		<b>-</b>	<b>-</b>
XV.	<b>Profit / (Loss) for the Period (XI-XIV)</b>		<b>23,792.77</b>	<b>24,010.36</b>
XVI.	<b>Other Comprehensive Income</b>	44		
	A (i) Items that will not be reclassified into Profit or Loss		(1,877.70)	(1,320.62)
	(ii) Income tax relating to items that will not be reclassified to profit or loss		472.58	332.37
	B (i) Items that will be reclassified into Profit or Loss		(64.79)	(56.91)
	(ii) Income tax relating to items that will be reclassified to Profit or Loss		16.30	18.07
XVII.	<b>Total Comprehensive Income for the period (XV+XVI)</b>		<b>22,339.16</b>	<b>22,983.27</b>
	<b>Profit/(Loss) attributable to</b>			
	Owners of the Parent		22,432.12	22,565.95
	Non Controlling Interests		1,360.65	1,444.41
	<b>Other Comprehensive Income attributable to</b>			
	Owners of the Parent		(1,510.17)	(1,012.04)

Particulars		Note No.	For the year ended on March 31, 2022	For the year ended March 31, 2021*
	Non Controlling Interests		56.56	(15.05)
	<b>Total Comprehensive Income attributable to</b>			
	Owners of the Parent		20,921.95	21,553.91
	Non Controlling Interests		1,417.21	1,429.36
XVIII	Earnings per Share (Face value of ₹ 1/- per Equity Share)	45		
	(1) Basic (in ₹)		1.25	1.25
	(2) Diluted (in ₹)		1.25	1.25

\* Restated Refer Note No: 61

Summary of Significant Accounting Policies and Other Explanatory Information Note 1 to 65

For and on behalf of the Board of Directors

Sd/-  
**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-  
**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-  
**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached

**For DHAWAN & CO.**

Chartered Accountants

ICAI Firm Reg. No: 002864N

Sd/-  
**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302

Place : New Delhi

Date : May 30, 2022

## Consolidated Statement of Changes in Equity as at March 31, 2022

### A) Equity Share Capital

Particulars	Balance at the beginning of the Reporting Period	Changes in Equity Share Capital during the year	Balance at the end of Reporting Period	
			Balance at the end of Reporting Period	Period
Balance as at April 01, 2020	18,000.00	-	18,000.00	18,000.00
Balance as at March 31, 2021	18,000.00	-	18,000.00	18,000.00
Balance as at March 31, 2022	18,000.00	-	18,000.00	18,000.00

(₹ in lakh)

### B) Other Equity

Particulars	Reserves and Surplus				Other Comprehensive Income (OCI)			Equity attributable to Non-controlling Interests (NCI)	Total Other Equity
	Capital Reserve	Capital Redemption Reserve	General Reserve	Retained Earning	Remeasurement of Defined Benefit Plans	Exchange difference on translation of Foreign Operations	Other Equity attributable to Parent		
<b>Balance as at April 1, 2020</b>	<b>10,259.89</b>	<b>60.00</b>	<b>41,851.53</b>	<b>76,718.10</b>	<b>(1,906.79)</b>	<b>37.84</b>	<b>1,27,020.57</b>	<b>15,569.36</b>	<b>1,42,589.94</b>
Prior-Period Adjustments				205.32			205.32		205.32
<b>Balance as at April 01, 2020*</b>	<b>10,259.89</b>	<b>60.00</b>	<b>41,851.53</b>	<b>76,923.42</b>	<b>(1,906.79)</b>	<b>37.84</b>	<b>1,27,225.89</b>	<b>15,569.36</b>	<b>1,42,795.26</b>
Profit for the period	-	-	-	22,565.95	-	-	22,565.95	1,444.41	24,010.36
Other Comprehensive Income (OCI)	-	-	-	-	(1,298.93)	(56.99)	(1,355.92)	(21.61)	(1,377.53)
Income Tax on Items of OCI	-	-	-	-	326.91	16.97	343.88	6.56	350.44
Dividend paid	-	-	-	(2,430.00)	-	-	(2,430.00)	(919.24)	(3,349.24)
Impairment adjustment**	-	-	-	(237.82)	-	-	(237.82)	-	(237.82)
Derecognition of reserves of Subsidiary due to Loss of Control**	-	-	-	198.18	-	-	198.18	(67.17)	131.01
<b>Balance as at March 31, 2021*</b>	<b>10,259.89</b>	<b>60.00</b>	<b>41,851.53</b>	<b>97,019.74</b>	<b>(2,878.81)</b>	<b>(2.18)</b>	<b>1,46,310.17</b>	<b>16,012.31</b>	<b>1,62,322.49</b>

(₹ in lakh)

Particulars	Reserves and Surplus				Other Comprehensive Income (OCI)		Other Equity attributable to Parent	Equity attributable to Non-controlling Interests (NCI)	Total Other Equity
	Capital Reserve	Capital Redemption Reserve	General Reserve	Retained Earning	Remeasurement of Defined Benefit Plans	Exchange difference on translation of Foreign Operations			
Profit for the period	-	-	-	22,432.12	-	-	22,432.12	1,360.65	23,792.77
Other Comprehensive Income (OCI)	-	-	-	-	(1,953.28)	(64.79)	(2,018.07)	75.58	(1,942.49)
Income Tax on Items of OCI	-	-	-	-	491.60	16.30	507.90	(19.02)	488.88
Dividend paid	-	-	-	(8,460.00)	-	-	(8,460.00)	(415.03)	(8,875.03)
<b>Balance as at March 31, 2022</b>	<b>10,259.89</b>	<b>60.00</b>	<b>41,851.53</b>	<b>1,10,991.86</b>	<b>(4,340.49)</b>	<b>(50.67)</b>	<b>1,58,772.12</b>	<b>17,014.49</b>	<b>1,75,786.62</b>

Summary of Significant Accounting Policies and Other Explanatory Information Note 1 to 65

\* Restated Refer Note No: 61

\*\* refer note 14 B & 62

For and on behalf of the Board of Directors

Sd/-

**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-

**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-

**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached

**For DHAWAN & CO.**

Chartered Accountants

ICAI Firm Reg. No: 002864N

Sd/-

**DEEPAK KAPOOR**

(Partner)

Membership No. 072302

Place : New Delhi

Date : May 30, 2022

## Consolidated Statement of Cash Flows for the year ended on March 31, 2022

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cashflows. The cash flows from operating, investing and financing activities of the Group are segregated.

(₹ in lakh)

Particulars		For the year ended on March 31, 2022	For the year ended on March 31, 2021*
A.	Cash flows from Operating Activities		
	<b>Net Profit Before Tax</b>	31,471.11	29,246.90
	<b>Adjustment for:</b>		
	Exchange difference on translation of Foreign Operations	(64.79)	(56.91)
	Exceptional Items	7,295.28	-
	Depreciation	457.08	556.74
	(Profit) / Loss on Sale of Assets (Net)	(4.79)	(214.13)
	Provisions / (Write Back) for Research & Development (Net)	-	(1,074.45)
	Provision for Loans and Advances (Net)	132.85	239.38
	Provision / (Write Back) for Impairment of Trade Receivables (Net)	(3,768.08)	1,742.26
	Provision / (Write Back) for Investments	(137.83)	-
	Write off of Investments	133.17	-
	Provision / (Write Back) for Impairment of Inventories (Net)	(477.09)	1,539.85
	Provision / (Write Back) for Impairment of Work-in-Progress (Net)	(166.42)	962.19
	Provision for Impairment of Other Financial Assets (Net)	627.58	373.39
	Provision for Impairment on Assets Held for Sale	-	13.08
	Impairment on Assets	-	0.84
	Provision Others	130.77	5.00
	Provision / (Write Back) for Warranty Charges	193.18	(97.00)
	Provision / (Write Back) for Onerous Contracts	-	(22.63)
	Provision for CSR Activity	780.03	1,467.86
	Finance Cost	567.81	662.24
	Interest Received	(18,501.56)	(17,156.85)
	Rent	(762.96)	(628.98)
	Dividend Received	(2.12)	(6.08)
	Provisions for Employee Benefits (Net of Payments)	(746.74)	(1,088.14)
	Expenditure on CSR Activities	(503.06)	(1,055.05)
	Expenditure on Research & Development Activities	-	(39.37)
	<b>Operating Profit before Working Capital Changes</b>	16,653.42	15,370.14
	<b>Adjustment for:</b>		
	Decrease / (Increase) in Other Financial Assets (Non Current)	16,413.83	969.11
	Decrease / (Increase) in Other Non Current Assets	1,062.17	4,486.63
	Decrease / (Increase) in Non Current Tax Assets	(2,979.35)	2,797.88
	Decrease / (Increase) in Inventories	(2,005.73)	(120.47)
	Decrease / (Increase) in Work-in-Progress	4,966.94	3,869.85
	Decrease / (Increase) in Trade receivables	2,408.42	(27,053.19)
	Decrease / (Increase) in Other Financial Assets	(15,057.40)	(15,416.07)
	Decrease / (Increase) in Current Tax Assets	9,708.64	(2,058.66)
	Decrease / (Increase) in Other Current Assets	(16,872.41)	1,777.23
	(Decrease) / Increase in Provisions-Non Current	0.08	2.30
	(Decrease) / Increase in Lease Liabilities (Non Current)	(4.23)	12.22
	(Decrease) / Increase in Other Financial Liabilities (Non Current)	(367.75)	10,529.28
	(Decrease) / Increase in Other non-current liabilities	859.40	909.07
	(Decrease) / Increase in Trade payables	485.04	(28,672.51)
	(Decrease) / Increase in Lease Liabilities (Current)	27.31	30.41
	(Decrease) / Increase in Other Financial Liabilities (Current)	4,857.51	(7,881.44)
	(Decrease) / Increase in Provisions-Current	171.61	265.45
	(Decrease) / Increase in Other Current Liabilities	(11,158.58)	87,284.02
	(Decrease) / Increase in Liabilities Associated with the Assets held for Sale	-	-

(₹ in lakh)

Particulars		For the year ended on March 31, 2022	For the year ended on March 31, 2021*
	Derecognition of reserves of Subsidiary due to Loss of Control	-	131.01
	Cash generated from Operations	9,168.92	47,232.27
	Direct Taxes Paid	(1,180.70)	(1,597.37)
	<b>Net Cash from Operating Activities (A)</b>	<b>7,988.22</b>	<b>45,634.90</b>
<b>B.</b>	<b>Cash Flows from Investing Activities:</b>		
	Distribution received from Subsidiaries and Joint Ventures	-	14.00
	Receipt from Subsidiaries and Joint Ventures	-	-
	Payment for Subsidiaries and Joint Ventures	-	(392.04)
	Purchase of Property, Plant and Equipment & Other Intangible Assets	(645.60)	(512.13)
	Sale of Property, Plant and Equipment	29.96	303.61
	Assets Held for Sale	1.64	(23.65)
	Flexi Bank Deposit having Original Maturity more than 3 months and upto 12 Months.	24,060.45	709.20
	Fixed Bank Deposit having Original Maturity more than 3 months and upto 12 Months	(19,033.25)	4,996.32
	Flexi Bank Deposit having Original Maturity more than 12 months	(20,937.55)	(2,547.70)
	Fixed Bank Deposit having Original Maturity more than 12 months	1,082.36	(5,709.85)
	Investment in Liquid Fund Cash Plan	-	1,000.00
	Interest Received (Net of Tax Deducted at Source)	18,040.16	16,696.40
	Rent Received (Net of Tax Deducted at Source)	733.31	593.83
	Dividend Received	2.12	6.08
	<b>Net Cash from Investing Activities: (B)</b>	<b>3,333.60</b>	<b>15,134.07</b>
<b>C.</b>	<b>Cash Flows from Financing Activities:</b>		
	Dividend on Equity Shares paid	(8,875.03)	(3,349.24)
	Finance Cost	(563.66)	(657.79)
	Payments for the interest portion of the lease liability	(4.15)	(4.45)
	Payments for the principal portion of the lease liability	(24.68)	(41.44)
	<b>Net Cash from Financing Activities (C)</b>	<b>(9,467.52)</b>	<b>(4,052.92)</b>
	<b>Net Increase in Cash and Cash Equivalent (A) + (B) + (C)</b>	<b>1,854.30</b>	<b>56,716.05</b>
	Cash and Cash Equivalents - Opening	2,51,597.23	1,94,881.18
	Cash and Cash Equivalents - Closing	2,53,451.53	2,51,597.23

(₹ in lakh)

Particulars		For the year ended on March 31, 2022	For the year ended on March 31, 2021*
i)	<b>Cash and Cash Equivalents Includes:</b>		
a)	Cash in Hand	-	-
b)	Remittances in Transit / Cheques in Hand	400.03	163.37
c)	Balances / Flexi Deposits/Fixed Deposit Call Deposits with Banks	2,53,051.50	2,51,433.86
	<b>Total</b>	<b>2,53,451.53</b>	<b>2,51,597.23</b>
	<b>Details of restricted Cash and Cash Equivalents are as under:</b>		
a)	Balances with Banks under Lien	12.50	12.50
b)	Balances in Unpaid Dividend Account	71.85	56.03
c)	Balances in Sinking Fund Account	233.39	290.46
d)	Balances Research and Development Fund	16.77	16.77
e)	Balances Sustainable Development Fund	12.91	12.91
f)	Balances in RERA Account	342.08	1,538.64
g)	Balances in Unspent CSR Account	410.97	-
h)	Bank Balance held in Separate Bank account on behalf of Ministries/Clients	2,00,585.43	2,05,951.89
	<b>Total</b>	<b>2,01,685.90</b>	<b>2,07,879.20</b>

\* Restated Refer Note No: 61

Note: Figures in brackets indicate cash outgo

For and on behalf of the Board of Directors

Sd/-  
**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-  
**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-  
**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached

**For DHAWAN & CO.**

Chartered Accountants

ICAI Firm Reg. No: 002864N

Sd/-  
**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302

Place : New Delhi

Date : May 30, 2022



## **NOTE —1**

### **CONSOLIDATED ACCOUNTING POLICIES**

#### **1.1 NATURE OF PRINCIPAL ACTIVITIES**

NBCC (India) Limited and (referred to as “NBCC” or “the Company” or “Parent Company”) is a Government of India Navratna Enterprise under the Ministry of Housing and Urban Affairs. The Company operates into three major segments namely Project Management Consultancy, Engineering Procurement & Construction and Real Estate.

#### **1.2 GENERAL INFORMATION AND STATEMENT OF COMPLIANCE WITH IND AS**

The Parent Company is incorporated and domiciled in India with registered office at New Delhi. The Parent Company is headquartered in New Delhi, India. The shares of the Company are listed on the National Stock Exchange and the Bombay Stock Exchange.

The Consolidated Financial Statements of the Group have been prepared in accordance with the Companies (Indian Accounting Standards) Rules 2015 issued by Ministry of Corporate Affairs (‘MCA’). The Group has uniformly applied the Accounting Policies during the period presented.

Unless otherwise stated, all amounts are stated in Lakh of Rupees.

The Consolidated Financial Statements for the year ended 31st March 2022 were authorized and approved for issue by the Board of Directors on 30th May, 2022.

#### **1.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The Consolidated Financial Statements have been prepared using the Accounting Policies and measurement basis summarized below.

#### **1.4 OVERALL CONSIDERATIONS**

The Consolidated Financial Statements have been prepared using the significant Accounting Policies and measurement bases that are in effect at March 31, 2022 as summarised below.

##### **1.4.1. BASIS OF CONSOLIDATION**

###### **Basis of Accounting:**

- i. The Financial Statements of the Subsidiary Companies and joint ventures in the consideration are drawn up to the same reporting date as of the Company for the purpose of consolidation.
- ii. The Consolidated Financial Statements have been prepared in accordance with Indian Accounting Standard (Ind AS) 110– ‘Consolidated Financial Statements’ and Indian Accounting Standard (Ind AS) 111 – ‘Financial Reporting of interest in joint ventures’ specified under Section 133 of the Companies Act, 2013 (the Act) [Companies (Indian Accounting Standards) Rules, 2015] and other relevant provisions of the Act.

###### **Principles of Consolidation:**

The Consolidated Financial Statements have been prepared as per the following principles:

- i. The Group consolidates entities which are controlled by it. Control exists when the parent has power over the entity, is exposed, or has rights to variable returns from its involvement with the entity and has the ability to affect those returns by using its power over the entity. Power is demonstrated through existing rights that give the ability to direct relevant activities, those which significantly affect the entity’s returns. The operations of subsidiaries acquired, or sold or ceases loss of control, during the year are consolidated from the effective date acquisition of control till the control ceases.
- ii. The Financial Statements of the Company and its Subsidiary Companies are combined on a line by line basis by adding together of the like items of assets, liabilities, income and expenses after eliminating intra-group balances, intra-group transactions, unrealized profits or losses.

**Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022**

- iii. Profit and Loss and each component of OCI are attributed to the equity holders of the parent of the Group and to the Non-Controlling Interests (NCI) based on their respective ownership interests.

Non-controlling interests, presented as part of equity, represent the portion of a Subsidiary's Profit and Loss and net assets that is not held by the Group.

- iv. The Consolidated Financial Statements also include the interest of the Company in joint ventures, which has been accounted for using the equity method where the carrying amount of the investment in joint ventures is increased or decreased to recognize the Group's share of the Profit and Loss and other comprehensive income of the joint venture, adjusted where necessary to ensure consistency with the Accounting Policies of the Group. Goodwill relating to the associate or joint venture is included in the carrying amount of the investment and is not tested for impairment individually.

In respect of joint operations, Group recognises its share of assets, liabilities, revenue and expenses of the joint operations in the Financial Statements under appropriate headings.

Unrealized gains and losses on transactions between the Group and its associates and joint ventures are eliminated to the extent of the Group's interest in those entities.

When a foreign operation is disposed off in its entirety or partially such that control or, significant influence or joint control is lost, the cumulative amount of exchange differences related to that foreign operations recognized in OCI is reclassified to statement of profit & loss as part of the gain or loss on disposal.

- v. The Consolidated Financial Statements are prepared using uniform Accounting Policies for like transactions and other events in similar circumstances and are presented to the extent possible, in the same manner as the Company's Separate Financial Statements except as otherwise stated in the notes to the accounts.

vi. **Business Combination**

Acquisitions of businesses (except for Business Combinations under Common Control) are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value which is calculated as the sum of the acquisition date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange of control of the acquiree. Acquisition related costs are generally recognised in consolidated statement of profit and loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that: –

- Deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with Ind AS 12 'Income Taxes' and Ind AS 19 'Employee Benefits' respectively;
- Assets (or disposal groups) that are classified as held for sale in accordance with Ind AS 105 'Noncurrent Assets Held for Sale and Discontinued Operations' are measured in accordance with that Standard.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition date amounts of the identifiable assets acquired and the liabilities assumed.

In case of a bargain purchase, before recognising a gain in respect thereof, the Group determines whether there exists clear evidence of the underlying reasons for classifying the business combination as a bargain purchase. Thereafter, the Group reassesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and recognises any additional assets or liabilities that are identified in that reassessment. The Group then reviews the procedures used to measure the amounts that Ind AS requires for the purposes of calculating the bargain purchase. If the gain remains after this reassessment and review, the Group recognises it in other comprehensive income and accumulates the same in equity as capital reserve. This gain is attributed to the acquirer. If there does not exist clear evidence of the underlying reasons for classifying the business combination as a bargain purchase, the Group recognises the gain, after reassessing and reviewing (as described above), directly in equity as capital reserve.

## Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022

When the consideration transferred by the Group in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments against goodwill or capital reserve, as the case may be. Measurement period adjustments are adjustments that arise from additional information obtained by the Group during the 'measurement period' about facts and circumstances that existed at the acquisition date. Measurement period does not exceed one year from the acquisition date.

The subsequent accounting for changes in the fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured at fair value at subsequent reporting dates with the corresponding gain or loss being recognised in the consolidated statement of profit and loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to its acquisition date fair value and the resulting gain or loss, if any, is recognised in the consolidated statement of profit and loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to the consolidated statement of profit and loss where such treatment would be appropriate if that interest were disposed of.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period recognising additional assets or liabilities (if any) to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

### **Business Combination under Common control**

A business combination involving entities or businesses under common control is a business combination in which all of the combining entities or businesses are ultimately controlled by the same party or parties both before and after the business combination and the control is not transitory. The transactions between entities under common control are specifically covered by Appendix C to Ind AS 103 and are accounted for using the pooling of- interest method as follows:

- The assets and liabilities of the combining entities are reflected at the carrying amounts.
- No adjustments are made to reflect fair values, or recognize new assets or liabilities. Adjustments are made to harmonize significant accounting policies.
- The financial information in the financial statements in respect of prior periods is restated as if the business combination has occurred from the beginning of the preceding period in the financial statements, irrespective of the actual date of the combination.

The balance of the retained earnings appearing in the financial statements of the transferor is aggregated with the corresponding balance appearing in the financial statements of the transferee. The identities of the reserves are preserved and the reserves of the transferor become the reserves of the transferee.

The difference, if any, between the amounts recorded as share capital issued plus any additional consideration in the form of cash or other assets and the amount of share capital of the transferor is considered as capital reserve/ cost of control and is presented separately.

### **Non-controlling interests**

Non-controlling interests represent the proportion of income, other comprehensive income and net assets in subsidiaries that is not attributable to the Company's shareholders.

Non-controlling interests are initially measured at the proportionate share of the recognised amounts of the acquiree's identifiable net assets. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of the interest at initial recognition plus the non-controlling interests' share of subsequent changes in equity.

## Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022

### Cost of Control on consolidation

Cost of control arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business.

### 1.4.2. FOREIGN CURRENCY TRANSLATION

#### Functional and Presentation Currency

The Consolidated Financial Statements are presented in Indian Rupee ('INR'), which is the functional currency of the Parent Company.

#### Foreign Currency Transactions and Balances

Foreign currency transactions are recorded in the reporting currency, by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

Foreign currency monetary items are retranslated using the exchange rate prevailing at the reporting date. Non-monetary items which are measured in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction.

Exchange differences arising on the settlement of monetary items, or on reporting such monetary items of Group at rates different from those at which they were initially recorded during the year, or reported in previous Financial Statements, are recognized as income or as expenses in the year in which they arise.

#### Foreign Operations

For the foreign operations of the Group, all assets and liabilities are translated into INR using the exchange rate prevailing at the reporting date and their Statement of Profit and Loss are translated at average rates prevailing over the reporting period. Exchange differences are charged or credited to other comprehensive income and recognised in the foreign currency translation reserve in equity.

### 1.5 REVENUE RECOGNITION

The Company derives revenues primarily from Constructions contracts and Real Estate Projects. Construction contracts comprise of geotechnical investigations, topographical surveys, resource-planning, preparation of DPR, obtaining statutory approvals, construction of the building, ratification of defects during defect liability period etc. ("together called as construction related services"). In case of Redevelopment construction contracts, sale of the redevelopment properties is also entrusted onto the company in addition to the construction related services. In Real Estate projects, the contract with customer comprises of delivery of residential/ commercial space, parking slots, after sale maintenance services etc.

Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Company recognizes revenue when it transfers control over a product or service to a customer.

#### a) Project Management Consultancy

In case of PMC contracts, the Company undertakes to perform tasks such as geotechnical investigations, topographical surveys, resource-planning, preparing detailed engineering designs and supervising execution of works etc. For contracts where there is one performance obligation, revenue is recognized over time based on the input method of measuring progress as in these contracts, the customer receives and uses the benefits simultaneously.

Some redevelopment construction contracts include additional deliverables, such as marketing and publicity services or the services relating to appointment of real estate consultant, e-auction etc. of commercial and residential areas. These services are separately sold in the market with no dependence on the construction related services and therefore are accounted for as a separate performance obligation. Where the contracts include multiple performance obligations, the transaction price is allocated to each performance obligation based on the stand-alone selling prices. For marketing and publicity services, the performance obligation is to facilitate and manage the sale process on behalf of client. The performance obligation is satisfied at the time of booking of sale of unit on behalf of client. The revenue is recognized at a point in time when the performance obligation is completed.

## Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022

For maintenance services, revenue is recognized over time as the customer receives and uses the benefits as the Company performs its obligation.

### b) Real Estate Development

In real estate development contracts, there are multiple promises such as (a) Sale of property, (b) Sale of additional parking slots and (c) Maintenance services etc. These individual items are sold separately in market and add value to the customer on an individual basis. Therefore, these services are considered as separate performance obligations.

The revenue for these performance obligations is recognized based on the stand-alone selling prices.

Revenue for 'sale of property' and 'sale of additional parking slots' is recognized when control over the property has been transferred to the customer. The properties have generally no alternative use for the Company due to contractual restrictions. An enforceable right to payment does not arise until the transfer of control of property to customer. Revenue is recognized at a point in time when the possession is handed over to the customer including deemed possession.

For maintenance services, revenue is recognized over time as the customer receives and uses the benefits as the Company performs its obligation.

### c) Engineering, Procurement and Construction (EPC)

Under EPC Contracts, the Company is required to construct, manufacture or develop an asset on behalf of a customer, which is considered as a single performance obligation as the bundle of goods or services represent the combined output for which the customer has contracted with the Company i.e. construction of the project/asset.

For EPC contracts, transaction price is the price which is contractually agreed with the customer for provision of services. The revenue is recognized over time based on the input method of measuring progress because in such contracts, the customer receives and uses the benefits as the Company performs its obligation.

#### Revenue includes:

1. Work done for which only letters of intent have been received, however, formal contracts/ agreements are in the process of execution.
2. Work executed and measured by the Company pending certification by the client.
3. Work executed but not measured/ partly executed is accounted for at engineering estimate.
4. Extra / Substituted items and the Claims lodged against clients to the extent considered realizable.

## 1.6 OTHER INCOME

### Interest, Dividend and Rental income

Interest income is reported on an accrual basis using the Effective Interest Rate method. Interest income on mobilisation advances given to contractors recoverable in short term is recognised using simple interest method which approximates the effective interest rate.

Interest income on bank deposits held on behalf of client is netted off from interest payable to client on such deposits.

Dividend income is recognised at the time the right to receipt is established.

Rental income is recognised on a straight-line basis over the period of lease terms.

Other items of income are recognised in the statement of profit and loss when control of respective goods or service has been transferred to customer.

## 1.7 INTANGIBLE ASSETS

### Recognition

Intangible assets are initially measured at cost of acquisition thereof. The cost comprises purchase price, borrowing cost if

**Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022**

capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price.

**Subsequent Measurement (Amortization)**

Amortization on Intangible Assets is charged on the straight line method on the basis of rates arrived at with reference to the useful life of the assets evaluated and approved by the Management.

Asset category	Estimated useful life (in years)
<b>Other Intangible Assets</b>	
Computer Software	3 Years

**De-recognition**

An item of Intangible Asset or any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss Account when the asset is derecognised.

**1.8 PROPERTY, PLANT AND EQUIPMENT****Recognition**

Properties Plant and Equipment are stated at their cost of acquisition. The cost comprises purchase price, borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price.

On transition to Ind AS, the group has elected to continue with the carrying value of all of its Property, Plant and Equipment recognised as at 1 April, 2015 measured as per the previous GAAP and use that carrying value as the deemed cost of the Property, Plant and Equipment.

**Subsequent measurement (Depreciation)**

Depreciation on Property, Plant and Equipment is charged on straight line method either on the basis of rates arrived at with reference to the useful life of the assets evaluated by the Committee consisting of Technical experts and approved by the Management or rates arrived at based on useful life prescribed under Part C of Schedule II of the Companies Act, 2013. The following useful lives are applied:

Asset category	Estimated useful life (in years)
<b>Buildings</b>	
Building (other than factory buildings) RCC Frame Structure	60 years
Building other than RCC Frame Structure	30 years
Other (including temporary structure, etc.)	03 years
<b>Plant and Machinery used in civil construction</b>	
Earth moving equipments	09 years
Others	12 years
<b>Furniture and fittings</b>	10 years
<b>Motor Vehicles</b>	08 years
<b>Office equipment</b>	05 years
<b>Computers and data processing units</b>	
Servers and networks	06 years
End user devices such as desktops, laptops, etc.	03 years

## Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022

Premium paid on land where lease agreements have been executed for specified period are written off over the period of lease proportionately.

Property, Plant and Equipment individually costing upto INR 10,000 are fully depreciated in the year of acquisition.

The residual values, useful lives and methods of depreciation of Property, Plant and Equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

### De-recognition

An item of Property, Plant and Equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss Account when the asset is derecognised.

## 1.9 INVESTMENT PROPERTY

### Recognition:

Investment Properties are stated at their cost of acquisition. The cost comprises purchase price, borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price.

### Subsequent Measurement (Depreciation)

Depreciation on Investment Property is charged on straight line method either on the basis of rates arrived at with reference to the useful life of the assets evaluated by the Committee consisting of Technical experts and approved by the Management or rates arrived at based on useful life prescribed under Part C of Schedule II of the Companies Act, 2013. The following useful lives are applied:

Asset category	Estimated useful life (in years)
<b>Buildings</b>	
Building(other than factory buildings)	60 Years
Other (including temporary structure, etc.)	03 years

The residual values, useful lives and methods of depreciation of Investment Properties are reviewed at each financial year end and adjusted prospectively, if appropriate.

### De-Recognition

An item of Investment Property and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of Profit and Loss when the asset is derecognised.

## 1.10 LEASES

### Group as a Lessee

#### Finance Lease

At inception of a contract, the group assess whether the contract is, or contains, a lease.

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022****Recognition:**

## 1. "Right of Use (ROU) Asset":

At the commencement date, the Group recognise a right-of-use asset and a lease liability, except:

- a. For lease with a term of twelve months or less (Short term leases) and,
- b. Leases for which the underlying asset is of low value

## 2. "Lease Liability"

At the commencement date, the group measures the lease liability at the present value of the lease payments that are not paid at that date.

The lease payments are discounted using the effective interest rate.

**Subsequent measurement:**

## 1. "Right of Use (ROU) Asset"

After the commencement date, the group measure the right-of-use asset at cost less any accumulated depreciation and is subject to impairment losses.

## 2. "Lease Liability"

After the commencement date, the group measure the lease liability by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made and re-measuring the carrying amount to reflect any reassessment or lease modifications.

After the commencement date, the interest element of lease payments is charged to Statement of Profit and Loss, as Finance Costs over the period of the lease.

The residual values, useful lives and methods of depreciation of right of use are reviewed at each financial year end and adjusted prospectively, if appropriate.

**De-Recognition**

A right of use asset initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the right of use asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss account when the right of use asset is derecognised.

**Group as a Lessor****Finance Lease**

The group recognises assets held under a finance lease as a receivable at an amount equal to the net investment in the lease. The group further recognises finance income over the lease term, based on straight-line basis reflecting a constant periodic rate of return on the net investment in the lease.

**Operating lease**

Leases in which the Group does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Assets leased out under operating leases are recognized & presented according to the nature of the underlying asset.

Rental income is recognised on straight-line basis over the lease term except where scheduled increase in rent compensates the Group with expected inflationary costs.



## 1.11 IMPAIRMENT OF NON FINANCIAL ASSETS

Carrying amount of assets is reviewed at each reporting date where there is any indication of impairment based on internal/ external indicators. An impairment loss is recognised in the Statement of Profit and Loss where carrying amount exceeds recoverable amount of assets. Impairment loss is reversed, if, there is change in recoverable amount and such loss either no longer exists or has decreased or indication on which impairment was recognised no longer exists.

### FINANCIAL INSTRUMENTS

#### Financial Assets

##### Initial recognition and measurement

Financial Assets and Financial Liabilities are recognised when the Group becomes a party to the contractual provisions of the Financial Instrument and are measured initially at fair value adjusted for transaction costs.

##### Subsequent Measurement

- i. **Debt instruments at amortised cost**– A ‘debt instrument’ is measured at the amortised cost if both the following conditions are met:
  - The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
  - Contractual terms of the asset give rise on specified dates to cash flows that are Solely Payments of Principal and Interest (SPPI) on the principal amount outstanding.

After initial measurement, such Financial Assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. All other debt instruments are measured at Fair Value through other comprehensive income or Fair value through Profit and Loss based on Group’s business model.
- ii. **Equity investments** – All equity investments in scope of Ind-AS 109 are measured at fair value. Equity instruments which are held for trading are classified as at Fair Value through Profit and Loss (FVTPL). For all other equity instruments, the Group decides to classify the same either as at Fair Value through Other Comprehensive Income (FVOCI) or Fair Value through Profit and Loss (FVTPL) on an instrument to instrument basis.
- iii. **Mutual funds** – All mutual funds in scope of Ind-AS 109 are measured at fair value through Profit and Loss (FVTPL).

##### De-recognition of Financial Assets

A Financial Asset is primarily de-recognised when the rights to receive cash flows from the asset have expired or the Group has transferred its rights to receive cash flows from the asset.

#### Financial Liabilities

##### Initial recognition and measurement

All Financial Liabilities are recognised initially at fair value and transaction cost that is attributable to the acquisition of the Financial Liabilities is also adjusted. Financial Liabilities are classified as amortised cost.

##### Subsequent measurement

Subsequent to initial recognition, these liabilities are measured at Amortised Cost using the Effective Interest Rate Method.

##### De-recognition of Financial Liabilities

A Financial Liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. Consequently write back of unsettled credit balances and invoked bank guarantee is done on closure of the concerned project or earlier based on the previous experience of Management and actual facts of each case and recognised in Other Operating Revenues.

Further when an existing Financial Liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

## Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022

### Offsetting of Financial Instruments

Financial Assets and Financial Liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

### 1.12 IMPAIRMENT OF FINANCIAL ASSETS

In accordance with Ind-AS 109, the Group applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss for Financial Assets.

ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. When estimating the cash flows, the Group considers the following –

- All contractual terms of the Financial Assets (including prepayment and extension) over the expected life of the assets.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

#### Trade Receivables

As a practical expedient the Group has adopted 'simplified approach' using the provision matrix method for recognition of expected loss on trade receivables. The provision matrix is based on three years rolling average default rates observed over the expected life of the trade receivables and is adjusted for forward-looking estimates. These average default rates are applied on total credit risk exposure on trade receivables and outstanding for more than one year at the reporting date to determine lifetime expected credit losses. Further, in cases where there is significant increase in credit risk since initial recognition, impairment loss is assessed & provided.

#### Other Financial Assets

For recognition of impairment loss on other Financial Assets and risk exposure, the Group determines whether there has been a significant increase in the credit risk since initial recognition and if credit risk has increased significantly, impairment loss is provided.

### 1.13 INVENTORIES

Inventories are valued as under:

**Land Bank** – It consists of asset purchased by the Group that it intends to develop later on into residential / commercial project but on which no construction has commenced. Land is initially recognized at fair value which is generally the cost or net realizable value whichever is less. However, it is discounted to present value when payment terms are deferred for a period of more than one year.

**Work in Progress** – Work-in-Progress includes construction work in progress and unsold portion of completed Real Estate Projects. Increase / decrease in Work-in-Progress is accounted for as Income or Expenditure for the year, as the case may be. Valuation of Work-in-Progress including unsold portion of reality project is being done on basis of actual cost and overheads incurred which are directly attributable to project, till completion or net realizable value whichever is less.

**Direct Materials, Stores and Spare Parts** are valued at lower of cost or net realizable value. Cost is determined on Weighted Average Cost Method.

**Consumables** including Catering, Shuttering and Scaffolding, Loose Tools, Laboratory Equipment, empty containers & others are valued on the basis of realizable value, based on the engineering estimate.

Provision for obsolescence and slow moving inventory is made based on management's best estimates of net realisable value of such inventories.

## 1.14 INCOME TAXES

Tax expense recognised in Profit and Loss comprises the sum of Current Tax and Deferred Tax not recognised in Other Comprehensive Income or directly in Equity.

Calculation of Current Tax is based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period. Deferred income taxes are calculated using balance sheet approach.

Deferred Tax Liabilities are generally recognised in full for all taxable temporary differences.

Deferred Tax Assets are recognised to the extent that it is probable that the underlying tax loss, unused tax credits or deductible temporary difference will be utilised against future taxable income. This is assessed based on the Group's forecast of future operating results, adjusted for significant non-taxable income and expenses and specific limits on the use of any unused tax loss or credit.

## 1.15 CASH AND CASH EQUIVALENTS

Cash and Cash Equivalents comprise Cash in hand, Balances in Bank Account, Remittance in Transit, Cheques in hand and Demand Deposits, together with other short-term, highly liquid investments (original maturity less than 3 months) that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

## 1.16 EQUITY, RESERVES AND DIVIDEND PAYMENTS

Share capital represents the nominal value of shares that have been issued. Any transaction costs associated with the issuing of shares are deducted from retained earnings, net of any related income tax benefits.

Other components of equity includes Other Comprehensive Income (OCI) arising from actuarial gain or loss on re-measurement of defined benefit liability and return on plan assets.

Retained earnings include all current and prior period retained profits. All transactions with owners of the parent are recorded separately within equity. Annual dividend distribution to shareholders is recognised as a liability in the period in which the dividend is approved by the shareholders. Any interim dividend paid is recognised on approval by Board of Directors. Dividend payable and corresponding tax on dividend distribution is recognised directly in equity.

## 1.17 NON CURRENT ASSETS HELD FOR SALE

Non-current assets and disposal groups are classified as held for sale if their carrying amount is intended to be recovered principally through a sale (rather than through continuing use) when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sale of such asset (or disposal group) and the sale is highly probable and is expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets and disposal groups classified as held for sale are measured at lower of their carrying amount and fair value less costs to sell. The determination of fair value less costs to sell includes use of management estimates and assumption.

## 1.18 POST-EMPLOYMENT BENEFITS AND SHORT-TERM EMPLOYEE BENEFITS

### Defined Contribution Plan

Group's Contribution paid/payable during the year to Provident Fund, EPS 1995 and Group's Pension Scheme is recognised in the Statement of Profit and Loss for the year in which the related services are rendered. The same is paid to a fund administered through separate trusts and by EPFO.

### Defined Benefit Plan

Group's liability towards gratuity, post-retirement medical benefits and TA on Superannuation are determined by independent actuary, at the year-end using the projected unit credit method. Actuarial gains or losses are recognised in

## Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022

the other comprehensive income. Liability for gratuity as per actuarial valuation is paid to a fund administered through a separate trust.

### Other Long-Term Benefits

Group's liability towards leave (earned and sick) and long service awards is determined by independent actuary, at the year-end using the projected unit credit method. Actuarial gains or losses are recognised in the Profit and Loss.

### Short Term Employee Benefits

Short term benefits comprise of employee costs such as salaries, bonus, PLI, PRP and short-term compensated absences are accrued in the year in which the associated services are rendered by employees of the Group.

### Employee Separation Costs

Ex-gratia to employees who have opted for retirement under the voluntary retirement scheme of the Group is charged to statement of Profit and Loss in the year of acceptance of the option by the management.

## 1.19 PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provisions recognised by the Group include provisions for warranties, Research & Development, Contingencies, Onerous Contracts and Corporate Social Responsibility (CSR). A provision is recognised when the Group has a present obligation as a result of past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions determined based on the best estimate required to settle the obligation at the reporting date. These estimates are reviewed at each reporting date and adjusted to reflect the current best estimates.

Provisions are discounted to their present values, where the time value of money is material.

Contingent Liabilities are disclosed on basis of judgment of management after a careful evaluation of facts and legal aspects of matter involved.

Contingent Assets are disclosed when probable and recognised when realization of income is virtually certain.

## 1.20 ARBITRATION AWARDS

Arbitration / Court's awards along with related interest receivable/payable are, to the extent not taken into accounts at the time of initiation, are recognized after it becomes decree. Permanent Machinery of Arbitration, Govt of India, is accounted for on finalisation of award by the appellate authority. Interest to/from in these cases are accounted when the payment is probable which is the point when matter is considered settled by management.

## 1.21 LIQUIDATED DAMAGES

Liquidated Damages / Compensation for delay in respect of clients/ contractors, if any, are accounted for when payment is probable which is the point when matter is considered settled by management.

## 1.22 PRIOR PERIOD EXPENDITURE/INCOME

Expenditures / Incomes relating to prior periods and considered not material has been accounted for in the respective head of accounts in the current year.

## 1.23 SIGNIFICANT MANAGEMENT JUDGEMENT IN APPLYING ACCOUNTING POLICIES AND ESTIMATION UNCERTAINTY

Financial Statements are prepared in accordance with GAAP in India which require management to make estimates and assumptions that affect the reported balances of assets, liabilities and disclosure of contingent liabilities at the date of the Financial Statements and reported amounts of income & expenses during the periods. Although these estimates and assumptions used in the Group's Financial Statements are based upon management's evaluation of relevant facts and circumstances as of date of Financial Statements which in management's opinion are prudent and reasonable, actual results may differ from estimates and assumptions used in preparing Group's Financial Statements. Any revision to

## Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022

accounting estimates is recognized prospectively from the period in which results are known/ materialise in accordance with applicable Accounting Standards.

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below.

### Significant Management Judgements

The following are significant management judgements in applying the Accounting Policies of the Group that have the most significant effect on the Financial Statements.

**Recognition of Deferred Tax Assets** - The extent to which deferred tax assets can be recognized is based on an assessment of the probability of the Group's future taxable income against which the deferred tax assets can be utilized.

**Evaluation of indicators for Impairment of Assets** – The evaluation of applicability of indicators of impairment of assets requires assessment of several external and internal factors which could result in deterioration of recoverable amount of the assets.

**Property, Plant and Equipment** - Management assess the remaining useful lives and residual value of property, Plant and Equipment and believes that the assigned useful lives and residual value are reasonable.

### Estimation Uncertainty

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below.

**Revenue Recognition** – where revenue contracts include deferred payment terms, the management determines the fair value of consideration receivable using the expected collection period and interest rate applicable to similar instruments with a similar credit rating prevailing at the date of transaction.

**Recoverability of Advances/ Receivables** – The Project heads, Zonal heads and Regional/Strategic Business groups from time to time review the recoverability of advances and receivables. The review is done at least once in a financial year and such assessment requires significant management judgement based on financial position of the counter-parties, market information and other relevant factors.

**Defined Benefit Obligation (DBO)** - Management's estimate of the DBO is based on a number of critical underlying assumptions such as standard rates of inflation, medical cost trends, mortality, discount rate and anticipation of future salary increases. Variation in these assumptions may impact the DBO amount and the annual defined benefit expenses.

**Contingencies** -Management judgement is required for estimating the possible outflow of resources, if any, in respect of contingencies/claim/litigations against the Group as it is not possible to predict the outcome of pending matters with accuracy.

**Provisions for Warranties** - Management's estimate of the warranties are based on engineering estimates and variation in these assumptions may impact the provision amount and the annual warranty expenses.

**Liquidated Damages** -Liquidated Damages receivable are estimated and recorded as per contractual terms; estimate may vary from actuals as levied on contractor.

## 1.24 STANDARDS ISSUED BUT NOT EFFECTIVE

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, as below.

Ind AS 16 – Property Plant and equipment - The amendment clarifies that excess of net sale proceeds of items produced over the cost of testing, if any, shall not be recognized in the profit or loss but deducted from the directly attributable costs

**Summary of Significant Accounting Policies and Other Explanatory Statements to Consolidated Financial Statements for the year ended March 31, 2022**

considered as part of cost of an item of property, plant and equipment. The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022. The group has evaluated the amendment and there is no impact on its financial statements.

Ind AS 37 – Provisions, Contingent Liabilities and Contingent Assets – The amendment specifies that the ‘cost of fulfilling’ a contract comprises the ‘costs that relate directly to the contract’. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract). The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022, although early adoption is permitted. The group has evaluated the amendment and the impact is not expected to be material.

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

**Note -02**

**Property, Plant and Equipment**

Details of the Group's Property, Plant and Equipment and reconciliation of their carrying amounts from beginning to end of reporting period are as follows:

(₹ in lakhs)

Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation/Amortisation				Net Book Value		
	As at April 01, 2021	Additions	Transfer / Adjust-ment \$	Disposals	As at March 31, 2022	As at April 1, 2021	Charge for the Year	Transfer / Adjust-ment \$	On Disposals	As at March 31, 2022	As at March 31, 2021
<b>a</b>	<b>Property, Plant and Equipment</b>										
Land & Buildings*	9,706.82	-	(213.69)	-	<b>9,493.13</b>	435.52	90.39	(47.91)	-	<b>478.00</b>	9,271.30
Plant and Equipment	1,339.46	0.50	21.73	2.69	<b>1,359.01</b>	687.38	84.02	4.45	1.38	<b>774.47</b>	652.07
Furniture and Fixtures	741.60	4.35	437.48	0.03	<b>1,183.40</b>	392.76	82.51	-	-	<b>475.30</b>	348.83
Vehicles	103.88	-	6.96	0.22	<b>110.62</b>	66.09	7.29	-	-	<b>73.38</b>	37.79
Office Equipment	1,210.74	92.07	(8.56)	8.09	<b>1,286.17</b>	1,019.39	64.92	(7.59)	7.31	<b>1,069.41</b>	191.66
Others (Office Furniture)	102.43	2.11	-	2.31	<b>102.23</b>	69.54	6.98	-	2.10	<b>74.42</b>	32.63
Temporary Hutment	49.65	-	-	-	<b>49.65</b>	49.65	-	-	-	<b>49.65</b>	-
<b>Total (i)</b>	<b>13,254.58</b>	<b>99.03</b>	<b>243.92</b>	<b>13.34</b>	<b>13,584.21</b>	<b>2,720.33</b>	<b>336.11</b>	<b>(51.05)</b>	<b>10.79</b>	<b>2,994.63</b>	<b>10,534.28</b>
<b>b</b>	<b>Property, Plant and Equipment - (Under Perpetual Lease)</b>										
Land**	204.39	-	-	-	<b>204.39</b>	-	-	-	-	<b>204.39</b>	204.39
Buildings#	827.47	-	-	21.56	<b>805.91</b>	72.23	-	-	10.13	<b>62.10</b>	755.24
<b>Total (ii)</b>	<b>1,031.86</b>	<b>-</b>	<b>-</b>	<b>21.56</b>	<b>1,010.30</b>	<b>72.23</b>	<b>-</b>	<b>-</b>	<b>10.13</b>	<b>62.10</b>	<b>959.63</b>
<b>c</b>	<b>Right Of Use (ROU) Assets- Finance Lease ##</b>										
Land**	3,046.37	20.61	-	-	<b>3,066.98</b>	246.75	33.79	-	-	<b>280.54</b>	2,799.63
Buildings	1,578.52	-	-	-	<b>1,578.52</b>	131.08	36.17	-	-	<b>167.25</b>	1,447.44
<b>Total (iii)</b>	<b>4,624.89</b>	<b>20.61</b>	<b>-</b>	<b>-</b>	<b>4,645.50</b>	<b>377.83</b>	<b>69.96</b>	<b>-</b>	<b>-</b>	<b>447.79</b>	<b>4,247.07</b>
<b>d</b>	<b>Right Of Use (ROU) Assets - Other Lease ##</b>										
Buildings	83.55	26.34	-	14.25	<b>95.64</b>	42.96	20.43	-	3.05	<b>60.34</b>	40.59
Total (iv)	83.55	26.34	-	14.25	<b>95.64</b>	42.96	20.43	-	3.05	<b>60.34</b>	40.59
<b>TOTAL (i+ii+iii+iv)</b>	<b>18,994.88</b>	<b>145.98</b>	<b>243.92</b>	<b>49.15</b>	<b>19,335.65</b>	<b>3,213.35</b>	<b>426.50</b>	<b>(51.05)</b>	<b>23.97</b>	<b>3,564.86</b>	<b>15,781.57</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(₹ in lakh)

Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation/Amortisation				Net Book Value			
	As at April 1, 2020	Additions	Transfer / Adjust-ment	Dispos-als \$	As at March 31, 2021	As at April 1, 2020	Charge for the Year	Transfer / Adjust-ment	On Dispos-als	As at March 31, 2021	As at April 1, 2020	
<b>a</b>	<b>Property, Plant and Equipment</b>											
Land & Buildings*	9,725.53	-	-	18.71	9,706.82	329.77	107.90	-	2.15	435.52	9,271.30	9,395.76
Plant and Equipment	1,501.45	-	-	161.99	1,339.46	632.02	150.38	-	95.01	687.39	652.07	869.43
Furniture and Fixtures	741.69	0.10	-	0.19	741.60	332.95	59.89	-	0.07	392.77	348.83	408.74
Vehicles	133.02	-	-	29.14	103.88	65.21	12.94	-	12.06	66.09	37.79	67.81
Office Equipment	1,167.48	28.82	-	(14.44)	1,210.74	916.88	103.32	-	1.12	1,019.08	191.66	250.60
Others (Office Furniture)	94.86	7.57	-	-	102.43	59.78	10.02	-	-	69.80	32.63	35.07
Temporary Hutment	49.65	-	-	-	49.65	49.65	-	-	-	49.65	-	-
<b>Total (i)</b>	<b>13,413.68</b>	<b>36.49</b>	<b>-</b>	<b>195.59</b>	<b>13,254.58</b>	<b>2,386.26</b>	<b>444.45</b>	<b>-</b>	<b>110.41</b>	<b>2,720.30</b>	<b>10,534.28</b>	<b>11,027.41</b>
<b>b</b>	<b>Property, Plant and Equipment - (Under Perpetual Lease)</b>											
Land**	204.39	-	-	-	204.39	-	-	-	-	-	204.39	204.39
Buildings#	827.47	-	-	-	827.47	72.23	-	-	-	72.23	755.24	755.24
<b>Total (ii)</b>	<b>1,031.86</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,031.86</b>	<b>72.23</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>72.23</b>	<b>959.63</b>	<b>959.63</b>
<b>c</b>	<b>Right Of Use (ROU) Assets- Finance Lease ##</b>											
Land**	3,046.37	-	-	-	3,046.37	213.01	33.73	-	-	246.74	2,799.63	2,833.36
Buildings	1,578.52	-	-	-	1,578.52	94.91	36.17	-	-	131.08	1,447.44	1,483.61
<b>Total (iii)</b>	<b>4,624.89</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,624.89</b>	<b>307.92</b>	<b>69.90</b>	<b>-</b>	<b>-</b>	<b>377.82</b>	<b>4,247.07</b>	<b>4,316.97</b>
<b>d</b>	<b>Right Of Use (ROU) Assets - Other Lease ##</b>											
Buildings	81.82	40.55	-	19.40	102.97	39.42	38.90	-	15.94	62.38	40.59	42.40
<b>Total (iv)</b>	<b>81.82</b>	<b>40.55</b>	<b>-</b>	<b>19.40</b>	<b>102.97</b>	<b>39.42</b>	<b>38.90</b>	<b>-</b>	<b>15.94</b>	<b>62.38</b>	<b>40.59</b>	<b>42.40</b>
<b>TOTAL (i+ii+iii+iv)</b>	<b>19,152.25</b>	<b>77.04</b>	<b>-</b>	<b>214.99</b>	<b>19,014.30</b>	<b>2,805.83</b>	<b>553.25</b>	<b>-</b>	<b>126.35</b>	<b>3,232.73</b>	<b>15,781.57</b>	<b>16,346.41</b>
Previous Year	20,211.17	830.63	-	1,943.65	19,152.25	2,226.98	644.13	-	65.27	2,805.84	16,346.41	



\* Freehold land includes 4841.66 Sq. Yard of land acquired from Greater Mohali Area Development Authority, in Sector-80, S.A.S Nagar (Mohali) for Office Building Complex for ₹ 1,532.32 lakh during the financial year 2015-16 for HSCL subsidiary of parent.

\* The HSCC has capitalised building of ₹ 6,834.99 lakh in FY 2018-19 which are still pending for registration in the name of the HSCC. Depreciation has been charged to profit & loss account on proportionate basis. Building comprises Boundary Wall, Scooter Shed & Tube Well which are depreciated by taking useful life of 5 years.

**₹ Transfer/ Adjustment includes following related to a subsidiary HSCL :**

- a) Building having gross block and accumulated depreciation of ₹ 1344.79 lakh and ₹ 47.91 lakh respectively reclassified from 'PPE' to 'Investment Pproperty'. (Refer Note 4).
- b) Assets having deemed cost and accumulated depreciation of ₹ 29.40 lakh and ₹ 4.47 lakh respectively reclassified from 'Asset Held for Sale' to 'PPE' in accordance with Ind As 105.
- c) During the Year Building of which has gross block of ₹ 21.56 lakh and accumulated depreciation of ₹ 10.13 lakh (written down value of ₹ 11.43 lakh) built on leased land provided by a client has been handed over to the client for an amount of ₹ 12.93 lakh.
- d) Assets having gross block of ₹ 4.04 lakh and accumulated depreciation of ₹ 3.74 lakh (written down value of ₹ 0.30 lakh) has been sold during the FY 2021-22.
- e) Building (Right of Use Assets) include gross block of ₹ 14.25 lakh and accumulated depreciation of ₹ 3.05 lakh has been surrendered during the financial year.

₹ Disposal of Office Equipment, Others (Office Furniture), Plant & Machinery & Vehicle includes Gross block and accumulated depreciation of ₹ 8.77 lakh (P.Y. NIL) and ₹ 7.60 lakh (P.Y. NIL) respectively transferred to Assets held for sale by parent company (Refer Note 21).

## No provision for amortisation has been made on land acquired under Perpetual Lease. Leasehold land is amortised on straight line basis over the unexpired period of their respective lease ranging from 85 - 90 years.

\*\* Leasehold land includes a property of 8.28 cottahs of land acquired during FY 2015-16 lying at Plot No. I-5B, Mouza-Laskarhat, J.L. No. 11, P.S Tiljala, Mouja-Kasba, District : 24-Parganas of 99 years from Kolkata Metropolitan Development Authority for ₹ 608.06 lakh. Since the aforesaid land is taken on period of 99 years Lease basis, so amortisation against the same has been provided.

\*\* The above leasehold land includes plots no. E-13 and E-14 at Sector – 1 Noida, as per clause no. 4 of the deed the lessee i.e. HSCC (India) Ltd. subsidiary of parent shall have to erect and complete the construction of building on the demised land within the specified period of four years unless the lessor allows extension of time. Group has received a letter from Noida authority for payment of extension fee of ₹ 56.51 lakh plus GST but the same is not yet paid. However, the group has provided a liability for FY 2021-22 of ₹ 11.30 lakh (March 31, 2021 ₹ 11.30 lakh & April 01 2020 ₹ 11.30 lakh) as extension fee as per the lease deed extension charges clause payable to New Okhla Industrial Development Authority.

# Building of carrying value of ₹ 389.83 lakh (Gross Block: ₹ 453.94 lakh, Depreciation:- ₹ 10.65 lakh, Closing Depreciation Reserve: ₹ 64.11 lakh) (31 March 2020: ₹ 412.49 lakh) is constructed on land of 53.506 acres (PY 56.412 acres) (Approx.) taken on long term lease and pending for renewal.

## The aggregate depreciation expense on ROU assets is included under depreciation and amortization expense in the Statement of Profit and Loss.

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Property, Plant and Equipment: Lease / Title Deeds for the following Land and Buildings appearing under the head Land & Building and Right of Use (ROU) Assets-Finance Lease are pending for execution in the name of Group:

Property, Plant and Equip-ment:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter / director or employee of promoter / director	Property held since which date	Reason for not being held in the name of the Group along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
(i) Land at MBP, Mehrauli Road, Ghitorni, New Delhi.	195.77	195.77	Govt. of NCT Delhi.	No	01-03-1982	Actual allotment for 275 bigas, 11 biswas made on January'1966 and Revised allotment of 29.82 acre made by L&B Department on 03.03.2009. The terms of allotment were not accepted by group as the same were in contravention to the settlement arrived at by Sr. Officers and later endorsed by Hon'ble High Court vide its order dated 07.03.2008. Group filed a petition against Govt. of NCT of Delhi in the Year 2014 by seeking direction from Govt. of NCT of Delhi to execute the perpetual lease deed in favour of group for 32.46-acre land at Ghitorni. The case is pending in High Court of Delhi.
(ii) Land at Raipur	348.76	348.76	Naya Raipur Development Authority (NRDA)	No	31-12-2014	As per clause no 5.1(1) of development agreement, lease deed will be executed after construction of 50% of the permissible built up area. The parent company has not yet started the construction. Hence deed could not be executed.
(iii) Land at Faridabad \$	1,218.73	1,218.73	Harayana Developemnt Authority (HUDA)	No	30-06-2015	HUDA has raised an additional demand of ₹ 416.03 lakh vide letter dated 11.09.2017 for enhanced compensation which was not accepted by the group. Hence the group requested HUDA to cancel the allotment and to refund the amount whcih is still pending with for their response.
(iv) Office Building at Arun Chambers, Mumbai	1.04	1.04	Mr.Kishandas Parumal	No	01-06-1980	The group has purchased the property from M/s. JAMs Engg (India) who has purchased same from Mr. Kishandas Parumal, The main ownership of the premises was Mr Kishandas Parumal and share certificate of the Society were also issued to him, in absence of original documents, property is pending transfer in group's name.

Property, Plant and Equipment:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter / director or employee of promoter / director	Property held since which date	Reason for not being held in the name of the Group along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
(v) Office Building at Assam	-	379.35	-	-	-	The title deed has been executed in favor of the name of group during the F.Y. 2021-22 on 17.02.2022.
(vi) Flats at Kidwai Nagar, New Delhi	687.67	687.67	Ministry of housing and Urban Affairs (MoHUA).	The title deed holder is administrative Ministry i.e. MoHUA	01-10-2018	Finalisation of lease deed is under process.
(vii) Office Building, Pragati Vihar, New Delhi	109.04	109.04	Ministry of housing and Urban Affairs (MoHUA).	The title deed holder is administrative Ministry i.e. MoHUA	10-11-2004	Group was allotted a piece of land at Pragati Vihar for construction of office complex in the year of 1997. Group constructed the premises and sold the property to various government as well as private organization long back. Execution of lease deed of land by Ministry of Housing & Urban Affairs (MoHUA) was pending since inception. Lease deed of said unit shall be executed after executing the lease deed of the said land in favour of Group.
(viii) Building constructed by HSCL at different locations on leased out land by SAIL at its steel plant sites	447.61	447.61	Not Available	No	Building held from 1977 in Bokaro, 1991 in Rourkela, 1982 to 1994 in Durgapur & 1981 in Bhilai	Land initially leased out by SAIL to HSCL subsidiary for a period ranging from 10 years to 30 years for construction of staff quarters and administrative building of HSCL towards construction & maintenance of steel plant of SAIL subsequently not renewed.
(ix) Building built by HSCL at different locations on leased out land by RINL at its Steel Plant township	6.33	27.88	Not Available	No	Building held from 1991	Land initially leased out by RINL to HSCL subsidiary for a period ranging from 10 years to 30 years for construction of staff quarters and administrative building for construction of steel plants subsequently not renewed. HSCL is in the process of handing over the quarters to RINL
<b>Total</b>	<b>3,014.95</b>	<b>3,415.85</b>				

The above figures represent the Land Cost including provision for stamp duties payable on execution of lease / title deeds made in respect of (ii) to (v).

§ In view of Inordinate delay by Haryana Urban Development Authority (HUDA) to execute conveyance deed in favour of the group, the group has requested HUDA to cancel the allotment of land at Faridabad and refund the total amount paid with interest. Derecognition of the asset and consequent adjustments, however, shall be made upon receipt of payment from HUDA.

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

## Note -03

## Capital Work in Progress

Details of the Group's Capital Work in Progress and reconciliation of their carrying amounts from beginning to end of reporting period are as follows:

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)					Accumulated Depreciation					Net Book Value	
		As at April 1, 2021	Additions	Transfer / Adjust-ment	Disposals	As at March 31, 2022	As at April 1, 2021	Charge for the Year	Transfer/ Adjust-ment	On Dispos-als	As at March 31, 2022	As at March 2022	As at March 31, 2021
a	Capital Work in Progress*	1,582.96	196.84	(1,568.08)	-	211.72	-	-	-	-	211.72	1,582.96	
	<b>TOTAL</b>	<b>1,582.96</b>	<b>196.84</b>	<b>(1,568.08)</b>	<b>-</b>	<b>211.72</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>211.72</b>	<b>1,582.96</b>	

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)					Accumulated Depreciation/Amortisation					Net Book Value	
		As at April 01, 2020	Additions	Transfer / Adjust-ment	Disposals	As at March 31, 2021	As at April 1, 2020	Charge for the Year	Transfer/ Adjust-ment	On Dispos-als	As at March 31, 2021	As at March 2021	As at April 1, 2020
a	Capital Work in Progress #	16.77	1,566.19	-	-	1,582.96	-	-	-	-	1,582.96	16.77	
	<b>TOTAL</b>	<b>16.77</b>	<b>1,566.19</b>	<b>-</b>	<b>-</b>	<b>1,582.96</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,582.96</b>	<b>16.77</b>	
	Previous Year	16.77	-	-	-	16.77	-	-	-	-	16.77	-	

\* In a Subsidiary HSCC (India) Limited, Capital work-in-progress comprise new interior work being carried at Okhla Building and fees towards building plan submission of Plot E-13 & E14, Sector-1 Noida amounting to ₹ 194.24 lakh (March 31, 2021 ₹ 78.61 lakh & April 01 2020 ₹ NIL).

# Capital Work in Progress includes ₹ 16.78 lakh deposited with KMDA towards fees for Sanctioning of Plan of proposed Building at Kasaba by HSLC, subsidiary of parent.

## Contractual Commitments

A Subsidiary HSCC (India) Limited during FY 2020-21, has entered into a contract for development of new interior at Okhla Building amounting to ₹ 192 lakh, the same has been fully booked in FY 2021-22 (March 31, 2021 ₹ 76.37 lakh & April 01 2020 ₹ NIL). There is no further contractual commitment with respect to new interior work. The same will be capitalised during FY 2022-23, pending due to testing & inspection of the electromechanical equipment by committee is under progress. HSCC does not foresee any impairment indicator with respect to 'CWIP'. (refer Note No. 46(c)(iii))

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Capital Work in Progress ageing Schedule as at 31.03.2022

(₹ in lakh)

S. No.	Capital Work In Progress	Amount in Capital Work In Progress for a period of				Total
		Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
a	Projects in progress					
1	Construction of Office Building at 386 Santipally, Kasaba, Kolkata	-	-	-	16.78	16.78
2	Office Building complex, Sector 80, SAS Nagar, Mohali	-	0.70	-	-	0.70
3	Interior Work at Okhla	115.63	76.37	-	-	192.00
4	Construction Work at Noida	-	2.24	-	-	2.24
b	Projects temporarily suspended	-	-	-	-	-
	Total	115.63	79.31	-	16.78	211.72

### Capital Work in Progress ageing Schedule as at 31.03.2021

(₹ in lakh)

S. No.	Capital Work In Progress	To be Completed in				Total
		Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
a	Projects in progress					
1	Construction of Office Building at 386 Santipally, Kasaba, Kolkata	-	-	-	16.78	16.78
2	Office Building complex, Sector 80, SAS Nagar, Mohali	-	-	-	-	-
3	Commercial Built up space at NBCC Square, Rajarhat, Kolkata	1,487.57	-	-	-	1,487.57
4	Interior Work at Okhla	76.37	-	-	-	76.37
5	Construction Work at Noida	2.24	-	-	-	2.24
b	Projects temporarily suspended	-	-	-	-	-
	Total	1,566.18	-	-	16.78	1,582.96

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Capital Work in Progress Completion Schedule over due as at 31.03.2022

(₹ in lakh)

S. No.	Capital Work In Progress	Amount in Capital Work In Progress for a period of				Total
		Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
a	Projects in progress					
1	Construction of Office Building at 386 Santipally, Kasaba, Kolkata	-	-	-	-	-
2	Office Building complex, Sector 80, SAS Nagar, Mohali	-	-	-	-	-
3	Interior Work at Okhla	-	-	-	-	-
4	Construction Work at Noida**	-	-	-	-	-
b	Projects temporarily suspended	-	-	-	-	-
	Total	-	-	-	-	-

\*\* HSCC subsidiary of Parent is in initial stage of submission of drawing etc. It will be decided on approval of drawing etc.

Capital Work in Progress Completion Schedule over due as at 31.03.2021

(₹ in lakh)

S. No.	Capital Work In Progress	To be Completed in				Total
		Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
a	Projects in progress					
1	Construction of Office Building at 386 Santipally, Kasaba, Kolkata	-	-	-	-	-
2	Office Building complex, Sector 80, SAS Nagar, Mohali	-	-	-	-	-
3	Commercial Built up space at NBCC Square, Rajarhat, Kolkata	-	-	-	-	-
4	Interior Work at Okhla	115.63	-	-	-	115.63
5	Construction Work at Noida	-	-	-	-	-
b	Projects temporarily suspended	-	-	-	-	-
	Total	115.63			-	115.63

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

**Note -04**  
**Investment Property**

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation				Net Book Value		
		As at April 1, 2021	Additions	Transfer*	Disposals	As at March 31, 2022	As at April 1, 2021	Charge for the Year	Transfer*	On Disposals	As at March 31, 2022	As at March 31, 2021
a	Buildings	170.70	297.40	1,344.79	-	1,812.89	11.92	28.84	47.91	-	88.67	158.78
	<b>TOTAL</b>	<b>170.70</b>	<b>297.40</b>	<b>1,344.79</b>	<b>-</b>	<b>1,812.89</b>	<b>11.92</b>	<b>28.84</b>	<b>47.91</b>	<b>-</b>	<b>88.67</b>	<b>158.78</b>

\* It includes office Building at Okhla New Delhi of HSCL having gross block of ₹ 1344.79 lakh and accumulated depreciation of ₹ 47.91 lakh reclassified from 'PPE' to 'Investment Property'.

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation				Net Book Value		
		As at April 1, 2020	Additions	Transfer	Disposals	As at March 31, 2021	As at April 1, 2020	Charge for the Year	Transfer	On Disposals	As at March 31, 2021	As at April 1, 2020
a	Buildings	170.70	-	-	-	170.70	9.22	2.70	-	-	11.92	161.48
	<b>TOTAL</b>	<b>170.70</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>170.70</b>	<b>9.22</b>	<b>2.70</b>	<b>-</b>	<b>-</b>	<b>11.92</b>	<b>161.48</b>
	Previous Year	170.70	-	-	-	170.70	6.52	2.70	-	-	9.22	161.48

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(i) Title Deeds of Investment Properties not held in Name of the Group

(₹ in lakh)

Investment Property:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter / director or employee of promoter / director	Property held since which date	Reason for not being held in the name of the Group along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
Shop at Pragati Vihar, New Delhi	170.70	170.70	Ministry of Housing & Urban Affairs (MoHUA)	The title deed holder is administrative Ministry i.e. Ministry of Housing & Urban Affairs (MoHUA)	31-10-2016*	Group was allotted a piece of land at Pragati Vihar for construction of office complex in the year of 1997. Group constructed the premises and sold the property to various government as well as private organization long back. Execution of lease deed of land by Ministry of Housing & Urban Affairs (MoHUA) was pending since inception. Lease deed of said unit shall be executed after executing the lease deed of the said land in favour of group.
<b>Total</b>	<b>170.70</b>	<b>170.70</b>				

\* The date from which the said property capitalized as Investment Property. The Group Capitalized Inventory (Real Estate Completed Projects) as investment property in the financial year 2016-17.

(ii) Amounts recognised in Statement of Profit & Loss for Investment Properties:

(₹ in lakh)

Particulars	For the Year ended on March 31, 2022	For the year ended on March 31, 2021	For the year ended on March 31, 2020
Rental Income	3.30	4.70	5.90
Direct Operating Expenses from property generating Rental Income (including Repair and Maintenance)	-	-	-
Direct Operating Expenses from property that did not generate Rental Income (including Repair and Maintenance)	(31.60)	-	-
<b>Profit from Investment Properties before depreciation</b>	<b>(28.30)</b>	<b>4.70</b>	<b>5.90</b>
Depreciation	(28.84)	(2.70)	(2.70)
<b>Net Profit/(Loss) from Investment Properties</b>	<b>(57.14)</b>	<b>2.00</b>	<b>3.20</b>

(iii) Leasing Arrangements

Certain Investment Properties are leased to tenants under long-term operating leases with rentals payable monthly. The Group Capitalized ₹ 170.70 Lakh from Inventory (Real Estate Completed Projects) as investment property in the financial year 2016-17. Future minimum lease payments receivable under long-term operating leases of Investment Properties in the aggregate is ₹ NIL {March 31, 2021 ₹ NIL & April 01, 2020 ₹ NIL} as all the lease arrangements are short term in nature.



## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### (iv) Fair value

(₹ in lakh)

Particulars	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Buildings *	5364.80	175.92	172.33

### (v) Description of Valuation Techniques used and key inputs to Valuation on Investment Properties:

#### Valuation approach - Composite Rate Method

\*The valuation of the investment property was carried out by a registered valuer as defined under rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017.

The Valuation Report is based upon the information collected by our technical team during the course of their personal inspection of plot, upon the prior receipt of detailed particulars of property, related documents, date and reply of queries. The subject property as well as its location, amenities availability in the area and with more of commercial area coupled with the enquiries from the local Real Estate Agents and the neighborhood.

Commercial property in same commercial complex were used for comparison and following factors are taken into consideration:

- i) Location,
- ii) Utility,
- iii) Size, and
- iv) Slump

### (vi) All resulting fair value estimates for Investment Properties are included in level 2 Fair Value

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -05

Other Intangible Assets

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation				Net Book Value		
		As at April 1, 2021	Additions	Transfer*	Disposals	As at March 31, 2022	Charge for the Year	Transfer	Disposals	As at March 31, 2022	As at March 31, 2021	As at March 31, 2022
a	Computer Software*	13.78	5.38	13.16	-	32.32	1.74	-	-	15.37	16.95	0.15
	<b>TOTAL</b>	<b>13.78</b>	<b>5.38</b>	<b>13.16</b>	<b>-</b>	<b>32.32</b>	<b>1.74</b>	<b>-</b>	<b>-</b>	<b>15.37</b>	<b>16.95</b>	<b>0.15</b>

\* Transfer in software includes capitalisation of intangible assets under development of ₹ 13.16 Lakh by HSCC subsidiary of Parent.

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation				Net Book Value		
		As at April 1, 2020	Additions	Transfer	Disposals	As at March 31, 2021	Charge for the Year	Transfer	Disposals	As at March 31, 2021	As at April 1, 2020	As at March 31, 2021
a	Computer Software	16.96	-	-	3.17	13.79	0.79	-	3.17	13.64	0.15	0.93
	<b>TOTAL</b>	<b>16.96</b>	<b>-</b>	<b>-</b>	<b>3.17</b>	<b>13.79</b>	<b>0.79</b>	<b>-</b>	<b>3.17</b>	<b>13.64</b>	<b>0.15</b>	<b>0.93</b>
	Previous Year	16.77	0.19	-	-	16.96	3.44	-	-	16.03	0.93	

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

**Note -06**  
**Intangible assets under development**

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation				Net Book Value		
		As at April 01, 2021	Additions	Transfer	Disposals	As at March 31, 2022	As at April 1, 2021	Charge for the Year	Transfer	Disposals	As at March 31, 2022	As at March 31, 2021
a	Capital Work in Progress	13.16	-	(13.16)	-	-	-	-	-	-	-	13.16
	<b>TOTAL</b>	<b>13.16</b>	-	<b>(13.16)</b>	-	-	-	-	-	-	-	<b>13.16</b>

(₹ in lakh)

S. No.	Particulars	Gross Carrying Amount (At Cost)				Accumulated Depreciation				Net Book Value		
		As at April 01, 2020	Additions	Transfer	Disposals	As at March 31, 2021	As at April 1, 2020	Charge for the Year	Transfer	Disposals	As at March 31, 2021	As at April 01, 2020
a	Capital Work in Progress	13.16	-	-	-	13.16	-	-	-	-	-	13.16
	<b>TOTAL</b>	<b>13.16</b>	-	-	-	<b>13.16</b>	-	-	-	-	-	<b>13.16</b>
	Previous Year	13.16	-	-	-	13.16	-	-	-	-	-	13.16

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Intangible assets under development ageing schedule as at 31.03.2022

(₹ in lakh)

S. No.	Intangible assets under development	Amount in Capital Work In Progress for a period of				Total
		Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
a	Projects in progress					
	ERP	-	-	-	-	-
b	Projects temporarily suspended	-	-	-	-	-

Intangible assets under development ageing schedule as at 31.03.2021

(₹ in lakh)

S. No.	Intangible assets under development	Amount in Capital Work In Progress for a period of				Total
		Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
a	Projects in progress					
	ERP	-	-	-	13.16	13.16
b	Projects temporarily suspended	-	-	-	-	-

### Note - 07

(₹ in lakh)

Investments Accounted for using Equity Method	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Investment in Joint Ventures	1,808.74	1,806.10	1,839.94
Less: Aggregate amount of Impairment in Value of Investments	-	-	-
<b>Total</b>	<b>1,808.74</b>	<b>1,806.10</b>	<b>1,839.94</b>

### Note - 07 A

(₹ in lakh)

Particulars	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
(a) Aggregate Amount of Quoted Investments and Market Value thereof	-	-	-
(b) Aggregate Amount of Unquoted Investments	1,808.74	1,806.10	1,839.94
(c) Aggregate Amount of Impairment in Value of Investments	-	-	-
<b>Total</b>	<b>1,808.74</b>	<b>1,806.10</b>	<b>1,839.94</b>

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note - 07 B

#### Detail of Trade Investments in Joint Ventures (Unquoted)

(₹ in lakh)

S. No.	Particulars	Place of Business	Share of Profit			Amount		
			March 31, 2022	March 31, 2021	April 1, 2020	March 31, 2022	March 31, 2021	April 01, 2020
1	<b>Investment in Company</b> Real Estate Development & Construction Corporation of Rajasthan Limited - 20,00,000 equity shares of ₹ 10 each, fully paid up*	India	50%	50%	50%	190.90	187.13	179.58
2	<b>Investment in Association of persons</b> NBCC-MHG	India	50%	50%	50%	1,367.40	1,368.46	1409.7
3	NBCC-AB	India	50%	50%	50%	250.44	250.51	250.66
	<b>Total</b>					<b>1,808.74</b>	<b>1,806.10</b>	<b>1,839.94</b>

\* 2 equity shares in Joint Venture Company are held in the name of nominees of the Parent Company.

### Note -08

(₹ in lakh)

Investments - Non Current	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
<b>Investment in Equity Instruments :</b>			
Investment in Subsidiaries	-	-	-
Share Application Money, Pending for Allotment *	-	-	-
Engineering Projects (India) Limited - 210 equity shares of ₹ 10 each, fully paid up*	0.02	0.02	0.02
<b>Other Investments:</b>			
Investment in Joint Ventures**	-	-	-
Less: Aggregate amount of Impairment in Value of Investments	-	-	-
<b>Total</b>	<b>0.02</b>	<b>0.02</b>	<b>0.02</b>

\* 210 Equity Shares of ₹ 10.00 each fully paid up in Engineering Projects (India) Limited (A Government of India Undertaking).

\*\* Reason for Non Consolidating this Investment (Refer Note No - 56 A )

### Note -08 A

(₹ in lakh)

Particulars	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
(a) Aggregate Amount of Quoted Investments and Market Value thereof	-	-	-
(b) Aggregate Amount of Unquoted Investments	0.02	0.02	0.02
(c) Aggregate Amount of Impairment in Value of Investments	-	-	-
<b>Total</b>	<b>0.02</b>	<b>0.02</b>	<b>0.02</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note - 08 B

Detail of Trade Investments in Joint Ventures (Unquoted)

(₹ in lakh)

S. No.	Particulars	Place of Business	Share of Profit (%)			Amount (₹ in Lakh)		
			March 31, 2022	March 31, 2021	April 01, 2020	March 31, 2022	March 31, 2021	April 01, 2020
1	Investment in Association of Persons NBCC-R. K. Millen #	India	50%	50%	50%	-	-	-
	<b>Total</b>					-	-	-

# The Group has won arbitration award in respect of disputes with JV partner M/s R.K. Millen & Co. (India) Private Limited. The award is partially realised and the amount of investment in JV has been adjusted against it in the year 2019-20. The dissolution of the defunct partnership shall be pursued after receiving award amount in full.

Note -09

(₹ in lakh)

Other Financial Assets (Non Current)	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
<b>Retention Money &amp; Security Deposits with Clients &amp; Others (Net)</b>			
- Considered Good	12,309.12	19,397.28	20,357.23
- Considered doubtful	0.78	0.78	0.78
<b>Impairment Allowance:</b>			
Unsecured, Considered good	-	-	-
Unsecured, Considered doubtful	(0.78)	(0.78)	(0.78)
Advance Recoverable from Staff	8.92	11.59	20.75
Advance to Clients#	1,15,966.63	1,25,289.64	1,13,394.44
Fixed Deposit having maturity more than 12 Months*	1,260.97	972.41	5,205.25
<b>Total</b>	<b>1,29,545.64</b>	<b>1,45,670.92</b>	<b>1,38,977.67</b>

# Refer Note No. 57

\* Includes interest accrued 12.84 54.87 45.50

\* Includes Fixed deposit under Lien 99.56 85.20 2,772.93

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -10

#### Movements in Deferred Tax Assets

(₹ in lakh)

Deferred Tax Assets (Net)	As at March 31, 2021	(Charged) / Credited to Statement of Profit & Loss	(Charged) / Credited to OCI	As at March 31, 2022
<b>Deferred Tax Assets</b>				
<u>Arising on account of Temporary difference in:</u>				
Provision for Employee Benefits	2,659.78	7.82	(38.82)	2,628.78
Impairment Allowance	12,253.45	(797.38)	-	11,456.07
Provision for Research & Development	-	-	-	-
Provision for Warranty Charges	408.68	48.62	-	457.30
Provision for Onerous Contract	113.35	-	-	113.35
Provision for Others	867.67	(399.94)	-	467.73
Provision for Inventories	1,209.53	(161.96)	-	1,047.57
Provision for Other Financial Assets	531.94	14.12	-	546.06
Advance Revenue PMC	15,088.24	(1,143.53)	-	13,944.71
Advance Revenue Real Estate	1,291.23	(290.07)	-	1,001.16
Restated Effects	(199.46)	193.68	-	(5.78)
Amortised Value of Financial Assets	-	-	-	-
Retention Money & Security Deposit with Client	-	-	-	-
Unbilled Revenue	-	-	-	-
Carry Forward Losses	2,028.14	(1,180.45)	11.18	858.87
Ind AS 116	1.36	(0.05)	-	1.31
Exchange difference on translation of Foreign Operations	0.74	-	16.30	17.04
Long term Capital Loss	-	47.90	-	47.90
Intercompany sale of Properties	2,114.51	(34.68)	-	2,079.83
<b>Deferred Tax Liabilities</b>				
<u>Arising on account of Temporary difference in:</u>				
Depreciation	1,213.32	130.14	-	1,343.46
Amortised Value of Financial Liabilities	-	-	-	-
Interest on Income Tax Refund	-	-	-	-
<b>Total</b>	<b>37,155.84</b>	<b>(3,826.06)</b>	<b>(11.34)</b>	<b>33,318.44</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Movements in Deferred Tax Assets

(₹ in lakh)

Deferred Tax Assets (Net)	As at March 31, 2020	(Charged)/Credited to Statement of Profit & Loss	(Charged)/Credited to OCI	As at March 31, 2021
<b>Deferred Tax Assets</b>				
<u>Arising on account of Temporary difference in:</u>				
Provision for Employee Benefits	2,757.66	(104.58)	6.70	2,659.78
Impairment Allowance	11,532.82	720.63	-	12,253.45
Provision for Research & Development	-	-	-	-
Provision for Warranty Charges	433.09	(24.41)	-	408.68
Provision for Onerous Contract	119.05	(5.70)	-	113.35
Provision for Others	786.27	81.40	-	867.67
Provision for Inventories	601.30	608.23	-	1,209.53
Provision for Other Financial Assets	532.02	(0.08)	-	531.94
Advance Revenue PMC	15,743.90	(655.66)	-	15,088.24
Advance Revenue Real Estate	1,677.57	(386.34)	-	1,291.23
Restated Effects	(69.06)	(130.40)		(199.46)
Amortised Value of Financial Assets	-	-	-	-
Retention Money & Security Deposit with Client	-	-	-	-
Unbilled Revenue	-	-	-	-
Carry Forward Losses	2,691.93	(663.79)	-	2,028.14
Ind AS 116	1.03	0.33	-	1.36
Exchange difference on translation of Foreign Operations	(20.23)	-	20.97	0.74
Long term Capital Loss		-	-	-
Intercompany sale of Properties	2,149.21	(34.70)	-	2,114.51
<b>Deferred Tax Liabilities</b>				
<u>Arising on account of Temporary difference in:</u>				
Depreciation	946.10	267.22	-	1,213.32
Amortised Value of Financial Liabilities	-	-	-	-
Interest on Income Tax Refund	-	-	-	-
<b>Total</b>	<b>37,990.46</b>	<b>(862.29)</b>	<b>27.67</b>	<b>37,155.84</b>

The Group has recognised Deferred Tax Asset in respect of unutilised carried forward losses and unabsorbed depreciation in respect of HSCL, a subsidiary of Parent.



## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -11

(₹ in lakh)

Non Current Tax Assets (Net)	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Advance Income Tax (Net of Provisions)	3,052.60	73.25	2,871.13
<b>Total</b>	<b>3,052.60</b>	<b>73.25</b>	<b>2,871.13</b>

### Note -12

(₹ in lakh)

Other Non Current Assets	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Advance to Suppliers and Others (Net)	290.56	1,333.51	5,753.70
Prepaid Expenses	23.72	42.94	109.38
<b>Total</b>	<b>314.28</b>	<b>1,376.45</b>	<b>5,863.08</b>

### Note -13

(₹ in lakh)

Inventories (At Cost or Net Realisable Value whichever is Lower)	As at March 31, 2022		As at March 31, 2021		As at April 01, 2020	
<b>Land Bank *</b>	68,516.30	66,436.82	67,216.56	64,659.99	67,094.12	66,077.40
Less: Provisions	2,079.48		2,556.57		1,016.72	
<b>Work-in-progress *</b>		89,916.14		1,04,696.49		1,10,659.63
(i) Construction Work in Progress	26,050.62		24,925.41		69,304.45	
(ii) Completed Projects #§	65,765.52		81,837.50		42,459.41	
(ii) Less : Provision	1,900.00		2,066.42		1,104.23	
Raw Materials and components	4.64		4.64		4.64	
Stores and spares	52.38		49.20		10.83	
Loos Tools	22.74	22.74	24.50			
Scrap	7.24	7.24	5.64			
Centering, Shuttering and Scaffolding	860.42	143.41	178.91			
Hostel Staff Camp Equipments	-	-	-			
Finished Goods	15.10	15.10	15.48			
Less: Provisions for Obsolescence	241.70	720.82	227.50	14.83	223.20	16.80
<b>Total</b>		<b>1,57,073.78</b>		<b>1,69,371.31</b>		<b>1,76,753.83</b>

\* Refer Note No. 63 (B)(a)

# Work in Progress for completed projects includes ₹ 916.96 Lakh (March 31, 2021 ₹ 916.96 Lakh & April 01, 2020 ₹ 916.96 Lakh) as Group's share in a Jointly developed project. Group has 76.98% Interest in NBCC - Agartala Municipal Corporation (Joint Operation)

§ The value of Inventory of completed projects is net of write down of ₹ 9,979.83 lakh (P.Y. NIL) on account of impairment of in valuation of Green view apartment sector 37D Gurugram property. {Refer Note 42, 46(A)(d) and 63(B)(a)(x)}

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -14

(₹ in lakh)

Current Investments	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Investment in Equity Instruments of Subsidiaries *	100.00	392.04	-
Less: Aggregate amount of Impairment in Value of Investments	(100.00)	(237.83)	-
<b>Investment in Mutual Funds</b>			
Investment in Liquid Fund Cash Plan	-	-	1,000.00
<b>Total</b>	-	154.21	1,000.00

\* 6 equity shares in subsidiary Company are held in the name of nominees of the Parent Company.

Note -14 A

(₹ in lakh)

Particulars	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
(a) Aggregate Amount of Quoted Investments and Market Value thereof	-	-	-
(b) Aggregate Amount of Unquoted Investments	100.00	392.04	1,000.00
(c) Aggregate Amount of Impairment in Value of Investments	(100.00)	(237.83)	-
<b>Total</b>	-	154.21	1,000.00

Note -14 B

(₹ in lakh)

Details of Current Investments	No. of Units / % of Holding			Amount		
	March 31, 2022	March 31, 2021	April 01, 2020	March 31, 2022	March 31, 2021	April 01, 2020
<b>Investment in Subsidiary Companies</b>						
<b>Indian Company</b>						
NBCC Engineering & Consultancy Limited - 10,00,000 equity shares of ₹ 10 each, fully paid up #	100%	100%	-	100.00	100.00	-
Less: Provision for diminution in the value of Investment	-	-	-	(100.00)	(100.00)	-
<b>Foreign Company (Oman)</b>						
NBCC GULF L.L.C - 175000 equity shares of 1 Omani Rial each, fully paid up ##	-	70%	-	-	292.04	-
Less: Provision for diminution in the value of Investment	-	-	-	-	(137.83)	-
<b>Mutual Funds *</b>						
Baroda Liquid Fund- Plan B Growth - Dividend Reinvestment	-	-	43,698.77	-	-	1000.00
<b>Total</b>	-	-	<b>43,698.77</b>	-	154.21	1,000.00

\* NAV per unit is ₹ NIL (P.Y. ₹ NIL)

# The group, in its Board Meeting dated September 23, 2019, has decided to close the subsidiary company NBCC Engineering & Consultancy Limited. The approval of its administrative Ministry i.e. Ministry of Housing and Urban Affairs was received on June 16, 2020 for the proposed closure. The Board of Directors of the subsidiary company passed a special resolution for the voluntary winding-up and appointment of liquidator at Extraordinary General Meeting of the subsidiary Company held on February 19, 2021. The process of winding-up of the Company by the Liquidator has been completed. Further a final application for the dissolution of the Company has been filed before the Hon'ble NCLT on February 10, 2022. The matter is under consideration of NCLT. The next date of hearing July 06, 2022.

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

## The group, in its Board Meeting dated July 15, 2019, decided to close the subsidiary company NBCC GULF L.L.C. The approval of its administrative Ministry i.e. Ministry of Housing and Urban Affairs was received on June 16, 2020 for the proposed closure. The partners of NBCC Gulf LLC, in its meeting dated July 02, 2020, unanimously resolved to liquidate the company and approved the appointment of liquidator. The liquidator, on September 1, 2020, filed necessary documents w.r.t Liquidation with the Registrar of Companies in Sultanate of Oman. The notification of the liquidation was published in official gazette on September 13, 2020. The partners of the company, in its meeting dated March 29, 2021, approved the final report of the liquidator and the final form of the liquidation work. The partners decided to register the partners resolution and to complete the liquidation procedure by publishing in the official gazette and thus to cancel the certificate of registration of the subsidiary company to end its legal entity status. The certificate of registration has been cancelled on June 20, 2021 by Sultanate of Oman.

In Continuation of liquidation process on cancellation of the certificate of registration of one of the Subsidiary Company viz NBCC GULF L.L.C. by Sultanate of Oman, the group, during the year has written off Investment of ₹ 133.17 lakh after adjustment of ₹ 158.87 lakh received against total investment of ₹ 292.04 lakh. Simultaneously, the provision of impairment on the above investments amounting to ₹ 137.83 lakh provided in the earlier year has been written back.(refer note 33 & 41).

### Note -15

(₹ in lakh)

Trade Receivables	As at March 31, 2022		As at March 31, 2021		As at April 01, 2020	
Considered Good - Secured		-		-		-
Considered Good - Unsecured		2,14,876.14		2,28,710.71		2,21,730.79
Trade Receivables which have significant increase in credit risk		22,820.33		17,861.76		1,859.16
Trade Receivables – Credit Impaired		2,016.22		1,956.64		1,646.01
		2,39,712.69		2,48,529.11		2,25,235.96
<u>Less: Loss allowance</u>						
Considered Good - Unsecured	12,816.20		21,602.44		36,173.38	
Trade Receivables which have significant increase in credit risk *	22,820.33		17,861.76		1,859.16	
Trade Receivables – Credit Impaired	<u>2,016.22</u>	37,652.75	<u>1,956.63</u>	41,420.83	<u>1,646.01</u>	39,678.55
<b>Total</b>		<b>2,02,059.94</b>		<b>2,07,108.28</b>		<b>1,85,557.41</b>

\*Refer Note No. 52

#### Trade Receivables ageing schedule

As at March 31, 2022

(₹ in lakh)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months - 1 Year	1-2 Years	2-3 Years	More than 3 Years	
<b><u>Undisputed Trade Receivables:</u></b>						
Considered Good	94,342.47	27,108.38	19,879.03	18,363.34	37,745.92	1,97,439.14
Trade Receivables which have significant increase in credit risk	-	-	-	-	13,697.96	13,697.96
Trade Receivables – Credit Impaired	-	-	-	-	1,724.33	1,724.33
<b><u>Disputed Trade Receivables:</u></b>						
Considered Good	27.27	56.49	258.36	322.17	16,772.71	17,437.00
Trade Receivables which have significant increase in credit risk	-	-	-	-	9,122.37	9,122.37
Trade Receivables – Credit Impaired	-	-	-	-	291.89	291.89
<b>Total</b>	<b>94,369.74</b>	<b>27,164.87</b>	<b>20,137.39</b>	<b>18,685.51</b>	<b>79,355.18</b>	<b>2,39,712.69</b>

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Trade Receivables ageing schedule

As at March 31, 2021

(₹ in lakh)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months - 1 Year	1-2 Years	2-3 Years	More than 3 Years	
<b>Undisputed Trade Receivables:</b>						
Considered Good	1,00,567.75	17,420.67	30,012.4	22,637.58	39,551.51	2,10,189.91
Trade Receivables which have significant increase in credit risk	-	-	-	-	9,875.27	9,875.27
Trade Receivables – Credit Impaired	-	-	-	-	1,664.74	1,664.74
<b>Disputed Trade Receivables:</b>						
Considered Good	27.27	259.78	231.26	691.12	16,585.3	17,794.73
Trade Receivables which have significant increase in credit risk	-	-	-	-	8,712.57	8,712.57
Trade Receivables – Credit Impaired	-	-	-	-	291.89	291.89
<b>Total</b>	<b>1,00,595.02</b>	<b>17,680.45</b>	<b>30,243.66</b>	<b>23,328.70</b>	<b>76,681.28</b>	<b>2,48,529.11</b>

### Note -16

(₹ in lakh)

Cash and Cash Equivalents	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Balances with Banks in Current Account *	68,766.87	77,671.31	46,749.83
Cash in hand	-	-	-
Remittances in Transit	400.00	163.37	2,466.16
Stamps in Hand	-	-	-
Cheques in Hand	0.03	-	-
Flexi Deposits upto 3 months Original Maturity **	1,78,570.60	1,55,966.95	1,34,501.59
Fixed Deposits upto 3 months Original Maturity#	5,714.03	17,795.60	11,163.60
<b>Total</b>	<b>2,53,451.53</b>	<b>2,51,597.23</b>	<b>1,94,881.18</b>

* Includes Balances with Banks under Lien	12.50	12.50	12.50
* Includes Balances in Unpaid Dividend Account	71.85	56.03	49.89
* Includes Balances in Sinking Fund Account	233.39	290.46	287.28
* Includes Balances Research and Development Fund	16.77	16.77	16.77
* Includes Balances Sustainable Development Fund	12.91	12.91	12.91
* Includes Balances in RERA	342.08	1,538.64	2,069.25
* Includes Balances in Unspent CSR Account	410.97	-	-
** Includes Interest Accrued on Flexi Deposits	366.32	208.12	356.18
# Includes Interest Accrued on Fixed Deposits	0.65	51.62	44.76

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -17

(₹ in lakh)

Bank Balance Other Than Above	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
<b>Other Bank Balances</b>			
Flexi Deposits having Original Maturity more than 3 months and upto 12 Months. *	1,00,015.62	1,24,076.07	1,27,575.57
Fixed Deposits having Original Maturity more than 3 months and upto 12 Months. *	2,11,194.30	1,92,161.05	1,98,182.24
<b>Total</b>	<b>3,11,209.92</b>	<b>3,16,237.12</b>	<b>3,25,757.81</b>

\* Includes Fixed Deposits with Banks under Lien 15,514.07 10,129.98 15,395.91

\* Includes Interest Accrued on Fixed & Flexi Deposits 3,916.80 4,238.34 5,269.37

\* Includes deposits pledged against bank guarantee 1,652.20 3,126.11 1,606.82

\* Includes ₹ 7984.40 lakh, (March 31, 2021 ₹ 7866.07 lakh & April 01, 2020 ₹ 7642.60 lakh) out of ₹ 11,000 lakh received on 28 March 2017 from GOI for discharge of VRS liability. Such amounts received from the Government of India is earmarked for discharge of liability under the Voluntary Retirement Scheme as applicable to the erstwhile employees of the HSCL, subsidiary of parent.

### Note -18

(₹ in lakh)

Other Financial Assets	As at March 31, 2022		As at March 31, 2021		As at April 01, 2020	
Earnest Money & Security Deposits	1,703.09		1,223.32		1,212.41	
Less : Provision	330.55	1,372.54	316.11	907.21	-	1,212.41
Unsecured Retention & Security Deposit with Clients, Considered good	24,116.78		23,320.72		20,513.60	
Less : Impairment Allowance	2,791.75	21,325.03	2,220.28	21,100.44	2,254.79	18,258.81
Advance to Clients		46.88		46.88		207.03
Flexi Deposit having Original Maturity more than 12 Months#		21,147.91		210.36		41.94
Fixed Deposit having Original Maturity more than 12 Months #		903.67		2,274.59		-
Advance Recoverable from Staff		36.30		50.52		75.57
Interest Recoverable from Contractor	1,180.36		1,628.08		4,228.70	
Less : Impairment Allowance	41.09	1,139.27	41.09	1,586.99	41.09	4,187.61
Unbilled Revenue*		54,470.19		38,918.62		22,314.90
Interest Recoverable	2,371.97		3,677.49		3,244.16	
Less : Impairment Allowance	530.44	1,841.53	530.44	3,147.05	530.44	2,713.72
Other Financial Assets**	2,318.03		2,306.13		2,130.76	
Less : Impairment Allowance	2,030.73	287.30	1,974.62	331.51	1,974.93	155.83
<b>Total</b>		<b>1,02,570.62</b>		<b>68,574.17</b>		<b>49,167.82</b>

\* Includes value of work done pertaining to performance obligation completed and billed in subsequent months.

\*\* Includes the unreconciled balances of inter projects of ₹ 87.21 lakh as on Mar 31, 2022 and ₹ 85.15 lakh as on Mar 31, 2021.

# Includes interest accrued on deposits. 254.01 98.96 52.29

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

The following Bank Balances out of Note 16, 17 and 18 are held in the Separate Bank Accounts maintained on behalf of Clients / Ministries:-

(₹ in lakh)

Bank Balance held on behalf of Ministries/Clients	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Balances with Banks in Current Account	33,967.11	59,008.95	22,429.93
Flexi Deposits upto 3 months Original Maturity	1,66,618.32	1,46,942.94	1,27,516.45
Flexi Deposit having Original Maturity more than 3 months and upto 12 Months	99,461.35	1,23,151.52	1,26,447.11
Fixed Deposit having Original Maturity more than 3 months and upto 12 Months	1,26,974.74	1,47,215.92	1,35,323.10
Fixed Deposit having Original Maturity more than 12 months.	864.95	4.84	41.94
Balances with Banks in RERA Account	342.08	1,538.64	2,069.25
<b>Total</b>	<b>4,28,228.55</b>	<b>4,77,862.81</b>	<b>4,13,827.78</b>

Note -19

(₹ in lakh)

Current Tax Assets (Net)	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Advance Income Tax (Net of Provisions)	12,241.65	17,225.17	13,295.59
<b>Total</b>	<b>12,241.65</b>	<b>17,225.17</b>	<b>13,295.59</b>

Note -20

(₹ in lakh)

Other Current Assets	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Advance Fringe Benefit Tax	-	6.86	6.86
Advances to PRWs, Suppliers & Others (Net)*	87,588.69	72,111.16	80,296.56
Prepaid Expenses	1,123.44	369.66	336.84
Balances with Government Authorities (Net)	30,009.23	29,630.34	-
Others	71.52	66.07	303.58
<b>Total</b>	<b>1,18,792.88</b>	<b>1,02,184.09</b>	<b>1,04,200.70</b>

\*Includes amount paid in advance to Gratuity Trust

119.99

286.28

711.95

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -21

(₹ in lakh)

Asset Held for Sale	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Residential Flat	1,061.98	1,061.98	1,061.98
Land #§	157.97	157.97	157.97
Other *	1.17	26.57	2.92
<b>Total</b>	<b>1,221.12</b>	<b>1,246.52</b>	<b>1,222.87</b>

\* Includes asset transferred from Property, Plant, & Equipment of Gross block and accumulated depreciation amounting to ₹ NIL (March 31, 2021 ₹40.04 lakh & April 01, 2020 ₹ 11.29 lakh) and ₹ NIL (March 31, 2021 ₹ 38.39 lakh & April 01, 2020 ₹ 10.02 Lakh respectively for the parent company.

\* Assets held for sale others includes Office Equipment, Others (Office Furniture), Plant & Machinery & Vehicle includes Gross block and accumulated depreciation of ₹ 8.77 lakh (P.Y. NIL) and ₹ 7.60 lakh (P.Y. NIL) respectively transferred from Property Plant & Equipment during the current financial year.

\* During FY 2020-21, the Management of HSCL a subsidiary of parent had intended for the disposal of unserviceable fixed assets for sale or leading to expected disposal by e-auction through MSTC Limited but during the FY 2021-22 as the same was not executed hence these mentioned assets has been moved back to PPE in accordance with Ind AS 105.

\* Assets held for sale was sold in the FY 2021-22 and appropriate financial impact has been taken in Books of Accounts by HSCC subsidiary of Parent.

\* Above figures represent carrying value (net of impairment). The HSCL has recognized impairment loss of ₹ NIL (March 31, 2021 ₹ 9.99 lakh & April 01, 2020 ₹ NIL) on Vehicles and an amount of ₹ NIL (March 31, 2021 ₹ 3.09 lakh & April 30, 2020 ₹ NIL) on Plant and machinery in accordance with Ind-AS 105 - Non-current asset held for sale. (Refer Note - 40 : Other Expense)

§ The above figures represent the Land Cost including provision for stamp duties payable on execution of lease / title deeds, wherever applicable.

# Lease/ Title Deeds for the following Land and Buildings appearing under the head Assets held for Sale are pending for execution in the name of Group:

(₹ in lakh)

Assets held for Sale:- Description of Item of Property	Gross Carrying Amount		Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter/ director or employee of promoter/ director	Property held since which date	Reason for not being held in the name of the group along with dispute, if any
	As at March 31, 2022	As at March 31, 2021				
Residential House at B-1, Ranjit Singh Block, Asian Games Village, New Delhi	683.54	683.54	Delhi Development Authority (DDA).	No	01-04-2009	The group purchased property from M/S Rail Tail (RTCIL) by entering Agreement to sell on 30.10.2009. The group executed the registered Agreement to sell with RTCIL on 07.08.2018 & group pursuing with DDA for transferring the title deed.
Residential Flat at Kidwai Nagar New Delhi	378.44	378.44	Ministry of Housing & Urban Affairs (MoHUA)	The title deed holder is administrative Ministry i.e. Ministry of Housing & Urban Affairs (MoHUA)	01-10-2018	Finalisation of lease deed is under process.
Land at Golf Link, New Delhi	157.97	157.97	Ministry of Housing & Urban Affairs (MoHUA)	The title deed holder is administrative Ministry i.e. Ministry of Housing & Urban Affairs (MoHUA)	01-04-2009	The execution of lease deed is pending with Ministry of Housing & Urban Affairs (MoHUA).
<b>Total</b>	<b>1219.95</b>	<b>1219.95</b>				

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -22

(₹ in lakh)

Equity Share Capital	As at March 31, 2022		As at March 31, 2021		As at April 01, 2020	
	Number	Amount	Number	Amount	Number	Amount
<b>Authorised:</b>						
Equity Shares of ₹ 1/- ( Previous Year ₹ 1) each	2,00,00,00,000	20,000.00	2,000,000,000	20,000.00	2,000,000,000	20,000.00
<b>Issued, Subscribed &amp; Paid up</b>						
Fully paid up Equity Shares of ₹ 1/- (Previous Year ₹ 1) each	1,80,00,00,000	18,000.00	1,80,00,00,000	18,000.00	1,80,00,00,000	18,000.00
<b>Total</b>	<b>1,80,00,00,000</b>	<b>18,000.00</b>	<b>1,80,00,00,000</b>	<b>18,000.00</b>	<b>1,80,00,00,000</b>	<b>18,000.00</b>

Note -22 A

(₹ in lakh)

Equity Share Capital	As at March 31, 2022		As at March 31, 2021		As at April 01, 2020	
	Number	Amount	Number	Amount	Number	Amount
Shares outstanding at the beginning of the year	1,80,00,00,000	18,000.00	1,800,000,000	18,000.00	1,80,00,00,000	18,000.00
Add : Shares issued during the year			-	-	-	-
Shares outstanding at the end of the year	1,80,00,00,000	18,000.00	1,80,00,00,000	18,000.00	1,80,00,00,000	18,000.00

Note -22 B

(₹ in lakh)

Shareholders holding more than 5% of fully paid-up equity shares:

Name	As at March 31, 2022		As at March 31, 2021		As at April 01, 2020	
	No. of Shares	Percentage	No. of Shares	Percentage	No. of Shares	Percentage
President of India	1,11,15,79,093	61.75%	1,11,15,79,093	61.75%	1,11,15,79,093	61.75%
Life Insurance Corporation of India Limited	11,78,66,918	6.55%	11,78,66,918	6.55%	11,78,66,918	6.55%

Note -22 C

Details of shares held by promoters

As at March 31, 2022

S.No	Promoter name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	%of total shares	% Change during the year
1	President of India	1,11,15,79,093	-	1,11,15,79,093	61.75%	0.00%

As at March 31, 2021

S.No	Promoter name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	%of total shares	% Change during the year
1	President of India	1,11,15,79,093	-	1,11,15,79,093	61.75%	0.00%



## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -22 D

The group has only one class of Equity Shares having a par value of ₹ 1 per share. Each shareholders is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the group after distribution of all preferential amounts, in proportion to their shareholding.

### Note -22 E

During the year 2016-17, 30,00,00,000 Equity Shares of ₹ 2/- each were issued as fully paid Bonus Shares with rights pari passu with existing Equity Shares.

### Note -22 F

Group has split face value of equity share from ₹ 10/- each to ₹ 2/- per share as approved by the shareholders of the Group through postal ballot on June 02, 2016

Group has split face value of equity share from ₹ 2/- each to ₹ 1/- per share as approved by the shareholders of the Group through postal ballot on April 05, 2018.

### Note -22 G

During the current year, the group has transferred 1130 (P.Y. 4804) & 60 (P.Y. NIL) number of shares in NSDL and CSDL respectively held by investors pursuant to section 124 (6) of The Companies Act, 2013 and the rules notified thereunder whose dividend is unclaimed/unpaid for seven years to a demat account of the Investor Education and Protection Fund (IEPF) Authority.

### Note -22 H

#### Reserves and Surplus

#### Nature and purpose of Other Reserves

#### Retained Earnings

Retained Earning represent the undistributed profits of the Group.

#### Capital Reserve

Capital reserve represents the undistributed profits of the HSCL, a subsidiary of the parent. Government of India has approved ₹ 20,000 lakh as outright support for repayment of term loan of ₹ 51,836 lakh as per re-structuring package, as Grant-in-Aid in the year 2015-16. The Grant has been received during the year 2016-17 and the entire loan has been paid off. The Group has recognised 51% share in capital Reserve amounting to ₹ 10,259.89 lakh w.e.f April 01, 2017.

#### Capital Redemption Reserve

This reserve represents reserve created on buy-back of equity shares of the HSCC, a subsidiary of the parent. The reserve will be utilised in accordance with the provisions of the Companies Act, 2013.

#### General Reserve

General Reserve represents the statutory reserve. This is in accordance with Corporate law wherein a portion of profit is apportioned to general reserve. Under Companies Act, 1956 it was mandatory to transfer amount before a Group can declared dividend, however, under Companies Act, 2013 transfer of any amount to General Reserve is at the discretion of the Group.

#### Other Comprehensive Income

Other Comprehensive Income represents balance arising on account of Gain/(Loss) booked on Re-measurement of Defined Benefit Plans and Exchange Difference on translation of foreign operation.

### Note -23

(₹ in lakh)

Lease Liabilities - Non-Current	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Lease Liabilities	25.98	30.21	17.99
<b>Total</b>	<b>25.98</b>	<b>30.21</b>	<b>17.99</b>

### Note -24

(₹ in lakh)

Other Financial Liabilities - Non-Current	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Security Deposits - Contractors	19,348.57	19,716.32	20,786.34
<b>Total</b>	<b>19,348.57</b>	<b>19,716.32</b>	<b>20,786.34</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -25

(₹ in lakh)

Provisions- Non Current	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
<b>Provisions for Employee Benefits :</b>			
Leave Encashment	4,697.12	5,042.25	5,068.92
Travelling Allowance on Superannuation	36.89	39.69	43.11
Post Retirement Medical Benefit	8,193.16	6,588.22	5,549.13
Long Service Awards	117.14	113.99	118.38
Other / Contingencies	50.38	50.30	48.00
<b>Total</b>	<b>13,094.69</b>	<b>11,834.45</b>	<b>10,827.54</b>

For movements in each class of Provision during the Financial Year (Refer Note 31A)

Note -26

(₹ in lakh)

Other Non-Current Liabilities	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Advance from Clients	11,955.66	11,659.92	11,408.64
<b>Total</b>	<b>11,955.66</b>	<b>11,659.92</b>	<b>11,408.64</b>

Note -27

(₹ in lakh)

Lease Liabilities (Current)	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Lease Liabilities	19.72	21.24	36.72
<b>Total</b>	<b>19.72</b>	<b>21.24</b>	<b>36.72</b>

Note -28

(₹ in lakh)

Trade Payable	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Due to Micro, Small and Medium Enterprises #	7.60	120.65	492.48
Due to Others	3,26,866.02	3,26,426.79	3,54,727.47
<b>Total</b>	<b>3,26,873.62</b>	<b>3,26,547.44</b>	<b>3,55,219.95</b>

Trade Payables ageing schedule:

As at March 31, 2022

(₹ in lakh)

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Due to Micro Enterprises and Small Enterprises	-	7.60	-	-	7.60
Due to Others	1,75,381.07	36,009.36	22,580.73	69,997.20	3,03,968.36
Disputed Dues- Micro Enterprises and Small Enterprises	-	-	-	-	-
Disputed Dues- Others	2,356.08	149.29	257.91	20,134.38	22,897.66
<b>Total</b>	<b>1,77,737.15</b>	<b>36,166.25</b>	<b>22,838.64</b>	<b>90,131.58</b>	<b>3,26,873.62</b>

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Trade Payables ageing schedule:

As at March 31, 2021

(₹ in lakh)

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Due to Micro Enterprises and Small Enterprises	60.02	40.20	15.12	5.31	120.65
Due to Others	1,64,824.94	38,353.48	32,646.89	69,663.12	3,05,488.43
Disputed Dues- Micro Enterprises and Small Enterprises	-	-	-	-	-
Disputed Dues- Others	87.70	352.09	1,603.25	18,895.32	20,938.36
Total	1,64,972.66	38,745.77	34,265.26	88,563.75	3,26,547.44

# Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 (“MSMED Act, 2006”) is as under: On the basis of confirmation obtained from suppliers who have registered themselves under the Micro, Small and Medium Enterprise Development Act, 2006 (MSMED Act, 2006) and based on the information available with the group, the following are the details:

Particulars	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
The principal amount remaining unpaid as at the end of year.	-	112.92	492.48
Interest due on above principal and remaining unpaid as at the end of the year.	-	7.73	-
The amount of interest paid by the buyer in terms of section 16, of the (MSMED) Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.	-	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under (MSMED) Act, 2006.	38.00	-	-
The amount of interest accrued and remaining unpaid at the end of each accounting year; and	7.60	7.73	-
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the (MSMED) Act, 2006	-	-	-
<b>Total</b>	<b>7.60</b>	<b>120.65</b>	<b>492.48</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -29

(₹ in lakh)

Other Financial Liabilities (Current)	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Earnest Money & Security Deposits	98,673.07	1,05,653.55	1,07,352.20
Other Payables*	51,193.75	39,371.58	33,961.22
Unclaimed Dividend#	71.85	56.03	49.89
<b>Total</b>	<b>1,49,938.67</b>	<b>1,45,081.16</b>	<b>1,41,363.31</b>

# During the year the Group transferred ₹ 1.22 Lakh (March 31, 2021 ₹ 0.52 Lakh & April 01, 2020 ₹ 0.97 Lakh) to Investor Education & Protection Fund

\* Includes a sum of ₹ 368.00 lakh provided as liability towards Outstanding Guarantee Fees related to FY 2012-13 & 2013-14 not converted to equity during FY 2015-16 as per the Restructuring Plan of HSCL a subsidiary of parent.

\* Includes the unreconciled balances of inter projects of ₹ 39.58 lakh as on Mar 31, 2022 and 244.22 lakh as on Mar 31, 2021 in respect of HSCC subsidiary company.

Note -30

(₹ in lakh)

Other Current Liabilities	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
Taxes Payable*	18,735.38	19,906.74	13,269.65
Advance from Clients**	5,29,359.12	5,38,481.11	452,797.84
Revenue Received in Advance	6,78,27.26	68,124.68	72,498.80
<b>Total</b>	<b>6,15,921.76</b>	<b>626512.53</b>	<b>5,38,566.28</b>

\* HSCL, a subsidiary of the parent, is in the process of calculation of anti profiteering as per Goods and Service Tax Act 2017 for the projects awarded before 01-07-2017 spill over subsequent years, it's necessary adjustment in respect of 9 Projects have been carried out during FY 2021-2022 (14 Projects have been carried out during FY 2020-2021 & 05 projects have been carried out during FY 2019-2020) and further in respect of remaining projects, necessary adjustments if any will be carried out in current year.

\*\* Includes ₹ 2,267.15 Lakh, (March 31, 2021 ₹2,015.87 Lakh & April 01, 2020 ₹ 1196.40 Lakh) kept in current account maintained by the HSCL subsidiary of parent for use in earmarked projects/works.

Note -31

(₹ in lakh)

Provisions-Current	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
<b>Provision for Employee Benefits:</b>			
Gratuity	408.98	443.21	456.21
Leave Encashment	912.90	1,015.15	1,051.28
Travelling Allowance on Superannuation	8.29	9.86	9.26
Post Retirement Medical Benefit	121.04	119.19	262.45
Long Service Awards	27.85	36.79	38.14
VRS Liabilities*	8,070.00	7,898.39	7,629.14
Provision for PRP	292.04	276.10	838.09
Provision for Warranty Charges	1,816.99	1,623.81	1,720.81
Provision for Research & Development	101.33	101.33	1,215.15
Provision for CSR Activities	805.32	528.35	113.71
Provision for Onerous Contracts	450.39	450.39	473.02
Sustained Development Fund	12.91	12.91	12.91
Provision for Other Contingency	391.52	3,076.07	3,076.07
<b>Total</b>	<b>13,419.56</b>	<b>15,591.55</b>	<b>16,896.24</b>

\* It includes interest component of ₹ 2,217.01 lakh on VRS fund of HSCL, subsidiary of parent. For movements in each class of Provision during the Financial Year (Refer Note 31A)

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note - 31(A)

Disclosure under Ind AS -37 on “Provisions, Contingent Liabilities and Contingent Assets”:

#### Movement in Provisions

Movements in each class of provision (Current & Non Current) during the financial year, are set out below:

(₹ in lakh)

Particulars	Provision for Warranty Charges	Provision for Research & Development	Provision for Onerous Contract	Other / Contingencies	Provision for CSR
As at April 1, 2020	1,720.81	1,215.15	473.01	3,124.07	113.71
Provision made during the year	-	-	-	2.30	1,469.69
Less : Paid / Adjusted during the year	97.00	1,113.82	22.62	-	1,055.05
<b>As at March 31, 2021</b>	<b>1,623.81</b>	<b>101.33</b>	<b>450.39</b>	<b>3,126.37</b>	<b>528.35</b>
Provision made during the year	193.18	-	-	-	780.03
Less : Paid / Adjusted during the year	-	-	-	2,684.47	503.06
<b>As at March 31, 2022</b>	<b>1,816.99</b>	<b>101.33</b>	<b>450.39</b>	<b>441.90</b>	<b>805.32</b>

(₹ in lakh)

Particulars	Gratuity	Leave Encashment	Travelling Allowance on Superannuation	Post Retirement Medical Benefit	Long Service Awards
As at April 1, 2020	(255.74)	6,120.20	52.37	5,811.58	156.52
Provision made during the year Profit & Loss	643.78	1,410.39	5.54	490.57	17.86
Provision made during the year - Other Comprehensive Income (OCI)	387.80	-	(6.75)	950.75	(11.18)
Less: Paid/Adjusted during the year	1,044.58	1,473.19	1.61	545.49	12.42
<b>As at March 31, 2021</b>	<b>(268.74)</b>	<b>6,057.40</b>	<b>49.55</b>	<b>6,707.41</b>	<b>150.78</b>
Provision made during the year Profit & Loss	653.18	1,698.37	2.85	573.73	17.48
Provision made during the year - Other Comprehensive Income (OCI)	319.15	-	(5.00)	1,780.38	2.93
Less : Paid / Adjusted during the year	<b>294.61</b>	<b>2,145.75</b>	<b>2.22</b>	<b>747.32</b>	<b>26.20</b>
<b>As at March 31, 2022</b>	<b>408.98</b>	<b>5,610.02</b>	<b>45.18</b>	<b>8,314.20</b>	<b>144.99</b>

### Note -32

(₹ in lakh)

Revenue from Operations	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Value of Services</b>		
Value of Work Done	7,57,489.19	6,86,128.15
<b>Total</b>	<b>7,57,489.19</b>	<b>6,86,128.15</b>

### Note -32 A

(₹ in lakh)

Gross income derived from Services are as under:	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Project Management Consultancy	6,95,981.52	6,40,842.27
Real Estate	11,643.17	9,464.10
Engineering, Procurement & Construction	49,864.5	35,821.78
<b>Total</b>	<b>7,57,489.19</b>	<b>6,86,128.15</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -32B

(₹ in lakh)

Particulars		For the year ended on March 31, 2022			
Disaggregation of Revenue By:	Types of Services by Nature:	PMC	RE	EPC	Total
Type of Contract	Cost Plus Contracts	6,95,981.52	-	-	6,95,981.52
	Fixed Price Contracts	-	11,643.17	49,864.50	61,507.67
<b>Total</b>		<b>6,95,981.52</b>	<b>11,643.17</b>	<b>49,864.50</b>	<b>7,57,489.19</b>
Timing of Satisfaction of Performance obligation	Over the period of time	6,95,981.52	-	49,864.50	7,45,846.02
	At a Point of time	-	11,643.17	-	11,643.17
<b>Total</b>		<b>6,95,981.52</b>	<b>11,643.17</b>	<b>49,864.50</b>	<b>7,57,489.19</b>
Method of Measurement of Performance obligation	Input Method	6,95,981.52	-	49,864.50	7,45,846.02
	Output Method	-	-	-	-
	Stand-alone selling price	-	11,643.17	-	11,643.17
<b>Total</b>		<b>6,95,981.52</b>	<b>11,643.17</b>	<b>49,864.50</b>	<b>7,57,489.19</b>

Note -32 C

(₹ in lakh)

Particulars		For the year ended on March 31, 2021			
Disaggregation of Revenue By:	Types of Services by Nature:	PMC	RE	EPC	Total
Type of Contract	Cost Plus Contracts	6,40,842.27	-	-	6,40,842.27
	Fixed Price Contracts	-	9,464.10	35,821.78	45,285.88
<b>Total</b>		<b>6,40,842.27</b>	<b>9,464.10</b>	<b>35,821.78</b>	<b>6,86,128.15</b>
Timing of Satisfaction of Performance obligation	Over the period of time	6,40,842.27	-	35,821.78	6,76,664.05
	At a Point of time	-	9,464.10	-	9,464.10
<b>Total</b>		<b>6,40,842.27</b>	<b>9,464.10</b>	<b>35,821.78</b>	<b>6,86,128.15</b>
Method of Measurement of Performance obligation	Input Method	6,40,842.27	-	35,821.78	6,76,664.05
	Output Method	-	-	-	-
	Stand-alone selling price	-	9,464.10	-	9,464.10
<b>Total</b>		<b>6,40,842.27</b>	<b>9,464.10</b>	<b>35,821.78</b>	<b>6,86,128.15</b>

Note -33

(₹ in lakh)

Other Operating Revenues	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Miscellaneous Receipts	1,668.98	2,370.64
Unadjusted Credit Balances Written Back*	4,147.35	5,110.32
Provisions Written Back - Trade Receivables \$	4,206.06	-
Provisions Written Back - Investment **	137.83	-
Provisions Written Back - Others	1,411.37	1,731.82
<b>Total</b>	<b>11,571.59</b>	<b>9,212.78</b>

\*It Includes provision written back of ₹ NIL (P.Y. ₹729.70 Lakh) for provisions made against balances recoverable related to a subsidiary (NECL).

\$ For Provision of Impairment of Trade Receivables of previous year ended on 31.03.2021 written back for parent company. (Refer Note 40)

\*\* During the year, group has written back provision of impairment of investments amounting to ₹ 137.83 lakh (P.Y. NIL) provided in the earlier year, in Continuation of liquidation process on cancellation of the certificate of registration of one of the Subsidiary Company viz NBCC GULF L.L.C. by Sultanate of Oman.(Refer Note 40)

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -34

(₹ in lakh)

Other Income	For the year ended on March 31, 2022		For the year ended on March 31, 2021	
Banks Interest Gross	17,706.89		21,887.35	
Less: Interest passed to Clients*	15,080.98	2,625.91	19,372.59	2,514.76
Interest on Advance from Contractor	4,911.18		4,186.82	
Less: Interest passed to Sub Contractor	1,907.72	3,003.46	1,204.60	2,982.22
Interest on Advance from Staff		2.56		4.29
Interest Others#	12,869.63		11,655.58	
Less: Interest passed to Others	-	12,869.63	-	11,655.58
Rent	947.77		815.89	
Less: Expense related to Township	184.81	762.96	186.91	628.98
Share of Profit from Joint Venture		-		-
Dividend on Liquid Cash Plan		2.12		6.08
Gain / Loss on Modification of Financial Asset/ Liability		0.35		3.29
Net Gain/(Loss) on Sale of Assets		4.79		214.13
Foreign Exchange Gain / (Loss)		123.94		19.86
<b>Total</b>		<b>19,395.72</b>		<b>18,029.19</b>

\* In respect of HSCC, a subsidiary of the Parent interest income earned on client's fund and passed to client amounting to ₹ 250.81 lakh during year ended March 31, 2022.

# Includes ₹ 10,900.19 Lakh (P.Y. ₹ 10900.19 Lakh) as Interest on advance to MoHUA and ₹ 179.45 lakh (P.Y. ₹ 158.90 lakh) as interest on advance to Rail Land Development authority and ₹ 87.44 lakh (PY ₹ 73.24 lakh) as interest on advance to AIIMS.

### Note -35

(₹ in lakh)

Land Purchased & Materials Consumed	For the year ended on March 31, 2022		For the year ended on March 31, 2021	
Land Purchased		2,728.24		122.44
Material Cost				
Inventory at the beginning of the year	10.28		10.28	
Add: Purchases	723.39		10.13	
Less: Transfers, Returns & Sales	1.94		10.28	
Less: Inventory at the end of the year	962.52		-	
Add: Carriage, Freight Inward & Adjustment	231.42	0.63	-	10.13
<b>Total</b>		<b>2,728.87</b>		<b>132.57</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -36

(₹ in lakh)

Change in Inventories of Real Estate Projects	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Land Bank:</b>		
Opening Balance	67,216.56	67,094.12
Adjustments/ Transfers during the year	-	-
Closing Balance	68,516.30	67,216.56
<b>(Increase) / Decrease in Land Bank (A)</b>	<b>(1,299.74)</b>	<b>(122.44)</b>
<b>Work In Progress:</b>		
Opening Balance	24,925.41	69,304.45
Adjustments/ Transfers / Write down during the year	-	(44,218.45)
Closing Balance	26,050.62	24,925.41
<b>(Increase) / Decrease in Construction WIP (B)</b>	<b>(1,125.21)</b>	<b>160.59</b>
<b>Completed Projects:</b>		
Opening Balance	81,837.50	42,459.41
Adjustments/ Transfers / write down during the year	(9,979.83)	43,019.75
Closing Balance	65,765.52	81,837.50
<b>(Increase) / Decrease in Completed Project Inventory (C)</b>	<b>6,092.15</b>	<b>3,641.66</b>
<b>Net (Increase) / Decrease in Inventories/ Work in Progress (A+B+C)</b>	<b>3,667.20</b>	<b>3,679.81</b>

Note -37

(₹ in lakh)

Work and Consultancy Expenses	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Work Expenses (with material)	6,87,188.48	6,22,847.96
Work Expenses (without material)	12,314.22	10,027.76
Consultancy	1,854.94	1,443.33
<b>Total</b>	<b>7,01,357.64</b>	<b>6,34,319.05</b>

Note -38

(₹ in lakh)

Employee Benefits Expense	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Salaries and Incentives	24,170.77	24,674.29
Contributions to Provident and Other Fund	2,182.31	2,100.73
Contribution for Pension Fund	870.76	900.26
Gratuity Fund Contributions	653.18	643.78
Post Retirement Medical Benefit	573.73	490.57
Leave Encashment	1,698.37	1,410.39
Travelling Allowance-Superannuation	2.85	5.54
Staff Welfare Expenses	806.32	671.09
<b>Total</b>	<b>30,958.29</b>	<b>30,896.65</b>

HSCC (INDIA) Limited a subsidiary of the Parent, has not made provision for contribution to medical and welfare trust during the FY 2021-22 (Previous Year: Nil) as trusty has decided sufficient amount of fund available in both medical & welfare trust and there is no requirement of the additional contribution to respective funds.

Note -39

(₹ in lakh)

Finance Costs	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Interest Expenses *	567.81	662.24
<b>Total</b>	<b>567.81</b>	<b>662.24</b>

\* Includes Finance Cost related to Lease Liability

4.15

4.45



## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -40

(₹ in lakh)

Other Expenses	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Advertisement	107.52	98.21
Auditor's Remuneration	109.11	102.13
Bank Charges & Guarantee Commission	256.76	126.29
Carriage & Freight (General)	7.76	18.81
Conference & Management Development Expenses	99.13	84.46
CSR Expenditure	199.86	699.15
Director's Sitting Fee	17.60	5.05
Entertainment	11.93	10.92
Exchange (Gain) / Loss	290.93	16.46
Hire Charges	133.97	124.58
Insurance	19.57	26.57
Internal Audit Expenses	32.29	23.93
Interest Others	91.75	724.41
Legal & Professional Charges	892.34	743.25
Miscellaneous Expenses	810.13	719.11
Other Consumables:		
(i) CSS	1.94	14.15
(ii) Loose Tools	-	0.94
(iii) Laboratory Equipments	-	0.12
(iv) Power & Fuel	23.45	11.62
Postage & Telephone	114.36	123.34
Printing & Stationery	119.02	111.21
Impairment on Assets	-	0.84
Provision for Loans & Advances	132.85	239.38
Provision for Impairment of Trade Receivables*	437.98	1742.26
Provision for Impairment of Other Financial Assets	627.58	373.39
Provision for Impairment of Inventories	509.61	2502.04
Provision for CSR Expenses	580.17	770.54
Provision for Obsolescence	14.19	-
Provision for Warranty Charges	193.18	-
Provision for Impairment on Assets held for sale	-	13.08
Provision Others	130.77	5.00
Rates & Taxes	365.33	256.20
Rent **	150.38	143.71
Repairs & Maintenance		
(i) Plant & Machinery/Vehicles	38.75	40.93
(ii) Buildings	418.03	446.89
(iii) Others	199.17	351.11
Running Expenses of Plant & Machinery/ Vehicles	117.07	117.61
Travelling & Conveyance	460.72	343.84
Water, Electricity & Allied charges	329.43	207.02
<b>Total</b>	<b>8,044.63</b>	<b>11,338.56</b>

**Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022**

\* Provision for Impairment of Trade Receivables written back during the Current Financial Year in respect of parent company. (Refer Note 33)

\*\* Includes short term and Low value lease 73.44 56.18

**Note -40 A**

(₹ in lakh)

Payment to Auditors	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Audit fee	66.45	63.47
Tax Audit	14.14	12.55
Quarterly Limited Review	23.42	21.64
Corporate Governance	3.00	2.56
Reimbursement of Expenses	2.10	1.91
<b>Total</b>	<b>109.11</b>	<b>102.13</b>

**Note -41**

(₹ in lakh)

Write Offs	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Trade Receivables	1,523.93	1,354.55
Loans and Advances #	251.49	1,180.39
Investment*	133.17	-
Stores & WIP Inventory	-	0.54
Others	-	2.12
<b>Total</b>	<b>1,908.59</b>	<b>2,537.60</b>

# It Includes balance written off of ₹ NIL (P.Y. ₹ 791.56 lakh) against balances recoverable related to a subsidiary (NECL) and balance written off of ₹ NIL (P.Y. ₹ 51.74 lakh) against Loan given (including accrued interest) to a subsidiary (NECL).

\* During the the year, group has written off Investment of ₹ 133.17 lakh (P.Y. NIL) after adjustment of ₹ 158.87 lakh (P.Y. NIL) received against total investment of ₹ 292.04 lakh (P.Y. NIL) in Continuation of liquidation process on cancellation of the certificate of registration of one of the Subsidiary Company viz NBCC GULF L.L.C. by Sultanate of Oman.

**Note -42**

(₹ in lakh)

Exceptional Items	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Write off of Inventory#	9,979.83	-
Write Back of Provisions*	(2,684.55)	-
<b>Total</b>	<b>7,295.28</b>	<b>-</b>

\* The above exceptional item belongs to HSCC, a subsidiary of the parent refer Note 63 (D).

# Refer Note No. 13 & 63 (B)(a)(x)

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -43

(₹ in lakh)

Income tax	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Tax expense comprises of:</b>		
Current Income Tax	4,014.14	6,382.76
Deferred Tax	3,826.06	862.29
MAT	-	-
Taxation in Respect of Earlier Year*	(159.24)	(2,028.35)
<b>Total</b>	<b>7,680.96</b>	<b>5,216.70</b>

\*Due to the restatement of the financial statement of HSCC, subsidiary of parent as per Ind AS-8, the income tax liability of earlier years has been accounted for in the deferred tax liability, which has been reversed and shown in the current tax expense of the current year and HSCC has reversed provision for other contingency for ₹ 2,684.55 lakh during the year, consequently Deferred tax assets lying on the same is also reversed to that extent. The reversal have no impact on Current Income Tax.

\* The parent company, during the previous financial year 2020-21, has revised its Income-tax return for the financial year 2018-19 and filed its Income-tax return for the financial year 2019-20 which have resulted in reduction in provision for income tax for the previous financial year 2020-21 by ₹1,975.88 lakh (net). Necessary corrective entries with regard to the same have been passed during the previous financial year and the differential impact has been disclosed under the head "Taxation in respect of earlier years". Correspondingly, deferred tax assets for the previous financial year have also been reduced by ₹ 230.63 lakh (net).

### Note -43 B

The major components of Income Tax Expense and the reconciliation of Expected Tax Expense based on the Domestic Effective Tax Rate of the Company and the reported Tax Expense in Statement of Profit & Loss are as follows:

(₹ in lakh)

Tax Reconciliation	For the year ended on March 31, 2022	For the year ended on March 31, 2021
Accounting Profit before Tax from Continuing Operations	31,473.73	29,227.06
Accounting Profit before Income Tax	31,473.73	29,227.06
At India's Statutory Income Tax Rate	25.168%	25.168%
Income Tax	7,921.31	7,355.87
Tax effect due to Non-Taxable Income	605.90	593.57
Effect of Tax Incentive	-	-
Tax effect of deduction u/s 80M	(605.72)	(593.65)
Recognition of Previous Year Tax Losses	(9.54)	59.08
Effect of Taxability of Notional Rent	31.99	134.24
Effect of reversal of provision	(34.69)	(267.23)
Effect of Derogation of Deferred Tax	-	(754.86)
Effect of Non-Deductible Expenses	923.50	856.02
Tax effect of Foreign Taxation	(93.18)	422.45
Tax effect of Other Comprehensive Income	(500.22)	(334.68)
Tax effect of Uncertainties over Income Tax Treatment	-	9.22
Difference in Domestic & Overseas Tax Rates	(315.29)	(234.03)
Difference in Tax Rates applicable to Holding & Subsidiaries Tax Rates	-	(10.54)
Effect due to Change due to different tax rate	(14.38)	-
Effect due to Change in deferred tax rate	(69.48)	9.59
Tax in respect of Earlier Years	(159.24)	(2,028.35)
<b>Tax Expense</b>	<b>7,680.96</b>	<b>5,216.70</b>
<b>Actual Tax Expense</b>	<b>7,680.96</b>	<b>5,216.70</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -44

(₹ in lakh)

Other Comprehensive Income	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>A) Items that will not be reclassified into Profit &amp; Loss</b>		
Remeasurement Gains / (Losses) on Defined Benefit Plans	(1,877.70)	(1,320.62)
Income Tax related to above	472.58	332.37
<b>B) Items that will be reclassified into Profit &amp; Loss</b>		
Exchange difference on translation of Foreign Operations	(64.79)	(56.91)
Income Tax related to above	16.30	18.07
<b>Total</b>	<b>(1,453.61)</b>	<b>(1,027.09)</b>

Note -45

Earning per Share (EPS) is computed in accordance with Indian Accounting Standard (Ind As-33) on "Earning per Share"

(₹ in lakh)

Earnings per Equity Share	For the year ended on March 31, 2022	For the year ended on March 31, 2021
<b>Profit attributable to Equity Holders</b>		
Continuing Operations	22,432.12	22,565.95
Discontinued Operation	-	-
<b>Profit attributable to Equity Holders for basic Earnings</b>	22,432.12	22,565.95
<b>Profit attributable to Equity Holders adjusted for the effect of dilution</b>	22,432.12	22,565.95
Weighted average number of Equity shares for basic EPS	1,80,00,00,000	1,80,00,00,000
Face Value per Equity Share (₹)	1.00	1.00
<b>Earnings per Equity Share (for continuing operation):</b>		
(1) Basic (in ₹)	1.25	1.25
(2) Diluted (in ₹)	1.25	1.25

Note -46

(₹ in lakh)

Contingent Liabilities, Contingent Assets and Commitments (To the extent not provided for)	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
<b>(A) Contingent Liabilities:</b>			
(a) Claims against the Group not acknowledged as debts. Counter claims of the Corporation against these claims amounting to ₹ 4512.78 lakh (Previous Year ₹ 3805.19 lakh) not accounted for in books.	1,52,428.01	96,021.45	90,407.80
(b) Demand in respect of taxes not accepted by group:			
i) Value Added Tax Including Interest & Penalty as per demand notice order. The Group is contesting these demands.	54,164.71	55,389.72	61,511.27
ii) Goods and Services Tax (as per ruling of Delhi Authority of Advance Ruling, The MoHUA, Govt. of India is not exempt from payment of GST on sale of Commercial built-up space, as it does not relate to any function entrusted to a municipality under article 243w of the Constitution and the Group is also liable to pay GST on sale of Commercial built-up area which is recoverable from customer as per terms of sale.	3,808.72	3,808.57	2,205.36
iii) Service Tax (Group is contesting demands)	12,507.59	10,717.86	13,463.32
iv) Central Excise (Group is contesting demands)	85.67	85.67	85.67

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(₹ in lakh)

Contingent Liabilities, Contingent Assets and Commitments (To the extent not provided for)	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
<b>Income Tax :</b>			
v) Demands raised by Income Tax Department but not accepted by the Group.	1,748.40	482.48	442.58
vi) Appeals decided in favour of Group but department has filed further appeals	767.48	1,317.10	885.94
vii) Property Tax deposited under Protest	686.81	686.81	686.81
viii) Road Taxes (Group is contesting demand)	36.33	36.33	36.33
ix) Employee Provident Fund demand ( Group is contesting Demand )	161.60	159.35	159.35
x) Employee State Insurance demand (Group is contesting Demand)	1.83	1.83	1.83
(c) Infrastructure Charges/Surcharge/Compensation demanded by various Authorities for Real Estate Inventory (Land & WIP) and PPE	5,396.25	3,640.02	416.02
(d) In respect of developed real estate project at Sector 37D, Gurugram:- Any liability that may become payable to Home buyers of the above project on account of amounts received from them, interest payable, taxes and compensation, in respect of which a decision is pending with the management and at various legal forums.[Refer Note No. 63B]	NOT ASCERTAIN-ABLE	-	-
<b>(e) Guarantees.</b>			
(i) Bank Guarantees for performance, Earnest Money Deposits and Security Deposits	62,969.33	60,310.94	64,930.49
(ii) Performance Bank Guarantee Jaypee Infratech Limited.	-	10,000.00	10,000.00
(iii) The Govt. guarantee charges on internal / external borrowings have not been accounted for as the matter regarding waiver of these charges has been taken up with the Govt. of India, Ministry of Urban Development (MOUD).	1,654.93	1,654.93	1,654.93
(f) Recovery at penal rate on account of excess consumption of material over theoretical norms for the materials supplied by the clients at issue price and free of cost, pending final settlement with the clients.	NOT ASCERTAIN-ABLE	NOT ASCERTAIN-ABLE	NOT ASCERTAIN-ABLE
<b>(B) Contingent Assets:-</b>			
i) Value Added Tax Including Interest & Penalty (Refer Note 46(A)(b)(i)) is fully payable by the Client in the event of confirmation of demand.	40,480.18	40,480.18	40,480.18
ii) Goods and Service Tax (as per ruling of Delhi Authority of Advance Ruling, The MoHUA, Govt. of India is not exempt from payment of GST on sale of Commercial built-up space, as it does not relate to any function entrusted to a municipality under article 243w of the Constitution and the Group is also liable to pay GST on sale of Commercial built-up area which is recoverable from customer as per terms of sale. Refer Note 46(A)(b)(ii) is fully recoverable from Customers as per terms of sale.	2,205.36	2,205.36	2,205.36
iii) Claims against the various party	3.55	3.55	479.56
<b>(C) Commitments:-</b>			
(i) Capital Commitments for the acquisition of Capital Assets is ₹ NIL (March 31, 2021 ₹ 104.09 Lakh & April 01, 2020 ₹ NIL)			
(ii) The parent company in its Board Meeting dated 23.09.2019 has decided to close the subsidiary companies viz. NBCC Engineering & Consultancy Limited. The company has received approval of its administrative Ministry i.e. Ministry of Housing and Urban Affairs on 16.06.2020 for the proposed closure which is under process. The company will provide all required assistance and financial support to subsidiary company as may be necessary for their closure. The amount for the same is unascertainable as on date.			
(iii) The HSCC, subsidiary of parent has purchased a building space which are still pending for registration and the cost of registrations charges would approximately be ₹ 500 lakh and has entered contract for new interior work being constructed at Okhla Building amounting to ₹ 192 lakh and same was provided in the books (March 31, 2021 ₹ 76.37 lakh & April 01, 2020 ₹ NIL). There is no further capital commitments with respect to interior work. (refer note 3)			

### Additional Disclosure of Contingent Liabilities for HSCC, a subsidiary of the parent:-

A) As on March 31, 2022 outstanding amount of Foreign Letters of Credit ₹ 7.54 lakh (March 31, 2021 ₹ 1979.99 Lakh & April 01, 2020 ₹ 516.94 Lakh) opened in favour of suppliers for and on behalf of ministries /clients. However, the management does not foresee any liability on the company in these cases.

B) The company is in the process of filing application before the AO for cancellation of outstanding TDS demand amounting to ₹ 13.48 lakh (March 31, 2021 ₹ 12.73 lakh & April 01, 2020 ₹ NIL).

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

## Note -47

## Dividend and Reserves

(₹ in lakh)

Distribution Made and Proposed	As at March 31, 2022	As at March 31, 2021	As at April 01, 2020
<b>Cash Dividends on Equity Share declared and Paid</b>			
Dividend	8,875.03	3,349.24	12,831.90
Dividend Distribution Tax on Final Dividend	-	-	2,406.59
<b>Total</b>	<b>8,875.03</b>	<b>3,349.24</b>	<b>15,238.49</b>

Proposed Dividend for the year 2021-22:

**A) NBCC (India) Limited**

Proposed Dividend ₹ 0.50 per share on face value of ₹ 1.00 per share (March 31, 2021 ₹ 0.47 per share on face value of ₹ 1.00 per share & April 01, 2020 ₹ 0.135 per share on face value of ₹ 1.00 per share)

**B) Hindustan Steelworks Construction Limited**

Proposed Dividend ₹ 0.48 per share on face value of ₹ 10.00 per share (March 31, 2021 ₹ 0.49 per share on face value of ₹ 10.00 per share & April 01, 2020 ₹ 1.71 per share on face value of ₹ 10.00 per share)

**C) NBCC Services Limited (NSL)**

Proposed Dividend ₹ 8.33 per share on face value of ₹ 10.00 per share (March 31, 2021 ₹ 12.50 per share on face value of ₹ 10 per share & April 01, 2020 ₹ 2.00 per share on face value of ₹ 10 per share)

**D) HSCC India Limited (HSCC)**

The board of director has proposed the final dividend of ₹ 288 per equity share and it is subject to approval of shareholders in their general meeting of the company.

**E) Proposed Dividend is subject to approval of Shareholders in ensuing annual general meeting of the respective Companies.**

## Note -48

As required by Ind AS "Related Party Disclosure" are given below-

## Related party transactions :

## 1. Relationship with Entities

## Details of Joint Ventures (JV) / Associate Entities

- |                       |  |
|-----------------------|--|
| 1. NBCC – MHG         | 2. NBCC - AB   |
| 3. NBCC - R.K. Millen | 4. Real Estate Development & Construction Corporation of Rajasthan Limited |

## 2. Relationship with Entities

## Details of Subsidiaries

- |  |   |
|--|---|
| 1. NBCC Services Limited (NSL)                 | 2. NBCC Engineering & Consultancy Limited (NECL)*   |
| 3. NBCC Environment Engineering Limited (NEEL) | 4. NBCC International Limited (NIL)                 |
| 5. HSCC (INDIA) Limited (HSCC)                 | 6. Hindustan Steelworks Construction Limited (HSCL) |
| 7. NBCC Gulf L.L.C#                            | 8. NBCC DWC LLC- Dubai                              |

\* The group lost its control over the subsidiary company NBCC Engineering & Consultancy Limited (NECL) w.e.f. 19.02.2021.

# The group lost its control over the subsidiary company NBCC Gulf LLC w.e.f. 02.07.2020

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### 3. Key Managerial Personnel (KMP)

#### Parent Company :

A. Whole Time Directors/Chief Financial Officer/ Company Secretary	B. Independent Directors	C. Government Nominee Directors
1. Shri Pawan Kumar Gupta (Chairman & Managing Director) (w.e.f. October 07, 2019)	1. Dr. Jyoti Kiran Shukla (w.e.f. August 01,2019)	1. Shri Shyam Sunder Dubey (w.e.f. August 06,2019)
2. Smt. B. K. Sokhey, Director (Finance) (w.e.f. August 19,2019)	2. Shri Rajeev Kumar (w.e.f. December 24,2021)	2. Shri Kamran Rizvi (w.e.f. January 03,2020)
3. Shri T L N Reddy (Director Project-Additional Charge) (w.e.f. November 11, 2021)	3. Shri Bhimrao Bhosale (w.e.f. December 24,2021)	
4. Smt Deepti Gambhir (Company Secretary) (w.e.f. November 26,2013)	4. Shri Raghavendra Sharma (w.e.f. December 24, 2021 and ceased w.e.f. March 15, 2022)	
5. Shri Rajendra Chaudhary, Director (Commercial) (Till Jun 09, 2021)	5. Shri Meghjibhai Amrabhai Chavda (w.e.f. December 24,2021)	
6. Shri Neelesh Shah, Director (Projects) (Till May 31, 2021)	6. Shri Asim Misra (w.e.f. December 24,2021)	

### Key Managerial Personnel (KMP)

#### Subsidiary Company :

#### NBCC Services Limited\*:

A. Whole Time Directors / Chief Financial Officer / Company Secretary	B. Parent Nominee Directors
1. Shri Novman Ahmed, CEO (Till November 30, 2021)	1. Smt. B. K. Sokhey, Director (w.e.f. June 10,2021)
2. Shri Amarnath Mourya, CFO (w.e.f. March 12,2018)	2. Shri Rakesh Gupta, Director (Till February 28, 2022)
3. Shri Sanjay Kumar Gupta, CEO (w.e.f. November 30,2021)	3. Shri M B Singhal, Director (w.e.f. February 01,2021)
	4. Shri Neelesh M Shah, Director (Till May 31, 2021)

#### Hindustan Steelworks Construction Limited

A. Whole Time Directors / Chief Financial Officer / Company Secretary	B. Independent Directors	C. Government Nominee Directors
1. Shri T L N Reddy, Managing Director (w.e.f. March 01, 2021)	1. Pennathur Subramaniam Prabhakar (w.e.f. July 17,2019)	1. Shri Pawan Kumar Gupta, Chairman (w.e.f. October 7, 2019)
2. Shri T L N Reddy, Director (F)-Additional Charge (Till Aug 02, 2021)	2. Dr. Tejashreeben Dilipkumar Patel (w.e.f. December 09, 2021)	2. Shri Rahul Kashyap, Director (w.e.f. February 08,2018)
3. Shri K.P Mahadeva Swamy, Chief Executive Officer (Till June 30, 2021)		
4. Shri Shyam Awasthi, Director (Finance) & CFO (w.e.f. August 02,2021)		
5. Smt. Ruchi Gupta, Company Secretary (w.e.f. August 10,2018)		
6. Shri Santhakumar Packiaraj, CFO (Till August 2, 2021)		

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### HSCC India Limited\*

#### A. Whole Time Directors / Chief Financial Officer / Company Secretary

1. Shri Suresh Chandra Garg (WTD & Managing Director- Additional Charge) (w.e.f. January 15,2020)§
2. Saurabh Srivastava, CFO (w.e.f. September 01,2021)
3. Smt. Sonia (CS) (w.e.f. November 18,2019)
4. Sri Gyanesh Pandey (Managing Director) (Till Jul 31, 2021)
5. Shri Mahesh Chand Bansal (CFO) (Till Aug 31, 2021)

§ Shri SC Garg holds the additional Charge of Managing Director up to July 31, 2022

#### B. Independent Directors

1. Smt. Vinod Panthi (w.e.f. August 01,2019)
2. Dr. Jyoti Kiran Shukla (w.e.f. April 27, 2020)
3. Deepak Singh (w.e.f. November 15,2021)

#### C. Government Nominee Directors

1. Shri Pawan Kumar Gupta, Chairman (w.e.f. October 07,2019)
2. Smt. Thara Thara (w.e.f. January 01, 2020)

### NBCC Engineering & Consultancy Limited #\*

#### A. Whole Time Directors / Chief Financial Officer / Company Secretary

1. Smt. Annu Garg, CEO (w.e.f. December 20, 2018)
2. Abhay prasad, CFO (Till December 27, 2021)

#### B. Parent Nominee Directors

1. Shri Neelesh M Shah, Director (Till May 31, 2021)
2. Shri M. B. Singhal, Director (w.e.f. December 15,2015)
3. Shri Rakesh Garg (w.e.f. June 12,2020)

### NBCC Gulf L.L.C\* (The Company has been closed w.e.f June 20, 2021)

#### A. Parent Nominee Directors

1. Shri Rajendra Chaudhari (Since Incorporation)
2. Shri Hrishikesh Kumar (w.e.f 06 Aug 2016)

### NBCC International Limited\*

#### A. Whole Time Directors / Chief Financial Officer / Company Secretary

1. Shri Mohan Kumar, CEO (Till July 5, 2021)

#### B. Parent Nominee Directors

1. Shri Rajendra Chaudhari, Director (w.e.f. January 30, 2018)
2. Shri Yogesh Sharma, Director (w.e.f. July 05, 2017)
3. Shri Hrishikesh Kumar, Director (w.e.f. January 22, 2021)

### NBCC Environment Engineering Limited\*

#### A. Parent Nominee Directors

1. Shri Rajendra Chaudhari, Director (w.e.f. July 10, 2017)
2. Shri Yogesh Sharma, Director (w.e.f. March 08, 2018)
3. Shri M.B. Singhal, Director (w.e.f. July 10, 2017)

### NBCC DWC-LLC\*

#### A. Parent Nominee Directors

1. Shri Yogesh Sharma, Director (Since Incorporation)

\* means the provisions of Section 203 of the Companies Act, 2013 regarding appointment of KMPs is not applicable to the Company.

# Shri Neelesh Shah has been ceased from the directorship of NECL since May 31, 2021, However no new director has been appointed on the Board of NECL as the Company is under Vountary liquidation . Further Smt. Monika Aggarwal is liquidator of the Company.



## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Details relating to the Key Managerial Personnel

(₹ in lakh)

Key Managerial Personnel	For the year ending on March 31, 2022					
	Short Term Employee Benefits	Post Employment Benefits	Other Long Term Employee Benefits	Total Remuneration	Sitting Fees	O/s Loans (Gross / Advance Receivables)
<b>Parent Company</b>						
<b>A. Whole Time Directors / Chief Financial Officer / Company Secretary</b>						
Shri P K Gupta, Chairman Cum Managing Director	47.54	6.36	7.41	61.31	-	-
Smt Baldev Kaur Sokhey, Director (Finance)	46.01	5.38	3.62	55.01	-	-
Shri Rajendra Chaudhari, Director (Commercial) (Ceased w.e.f June 10, 2021)	10.34	1.17	0.87	12.38	-	-
Shri Neelesh Shah, Director (Projects) (Ceased w.e.f May 31, 2021)	8.38	0.96	8.46	17.80	-	-
Smt Deepti Gambhir, Company Secretary	27.57	3.19	4.16	34.92	-	-
<b>B. Independent Directors</b>						
Dr. Jyoti Kiran Shukla					7.45	
Shri Asim Misra (w.e.f. December 24, 2021)					2.05	
Shri Bhimrao Panda Bhosale (w.e.f. December 24, 2021)					1.75	
Shri Meghajibhai AmaraBhai Chavda (w.e.f. December 24, 2021)					1.75	
Shri Raghavendra Sharma (w.e.f. December 24, 2021 till March 15, 2022)					0.95	
Shri Rajeev Kumar (w.e.f. December 24, 2021)					1.75	
<b>Total</b>	<b>139.84</b>	<b>17.06</b>	<b>24.52</b>	<b>181.42</b>	<b>15.70</b>	<b>-</b>
<b>HSCC (India) Limited</b>						
<b>A. Whole Time Directors / Chief Financial Officer / Company Secretary</b>						
Shri Gyanesh Pandey, Managing Director (Till July 31, 2021)	15.47	2.43	(3.26)	14.64	-	-
Shri Suresh Chandra Garg, Whole Time Director & MD (Managing Director-Additional Charge w.e.f Aug 01, 2021)	36.15	5.74	6.61	48.50	-	-
Shri Saurabh Srivastava, Chief Financial Officer (w.e.f September 01, 2021)	18.07	2.85	3.61	24.53	-	-
Shri Mahesh Chand Bansal, Chief Financial Officer (Ceased w.e.f Sept 01, 2021)	15.78	-	-	15.78	-	-
Shri Sonia Singh, Company Secretary	7.00	1.10	0.22	8.32	-	-
Shri Vinod Panthi, Independent Director					0.80	
Dr. Jyoti Kiran Shukla, Independent Director					0.80	
Shri Deepak Singh, Independent Director (w.e.f November 15, 2021)					0.30	
<b>Total</b>	<b>92.47</b>	<b>12.12</b>	<b>7.18</b>	<b>111.77</b>	<b>1.90</b>	<b>-</b>

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(₹ in lakh)

Key Managerial Personnel	For the year ending on March 31, 2022					
	Short Term Employee Benefits	Post Employment Benefits	Other Long Term Employee Benefits	Total Remuneration	Sitting Fees	O/s Loans (Gross / Advance Receivables)
<b>NBCC Services Limited</b>						
Shri Sanjay Kumar Gupta (Joined as CEO on 01.12.2021)	8.10	1.04	1.20	10.34	-	-
Shri Novman Ahmed, Chief Executive Officer (Ceased as CEO from 30.11.2021)	16.32	2.08	2.41	20.80	-	-
Shri Amarnath Mourya, Chief Financial Officer	23.48	3.00	3.47	29.95	-	-
<b>Total</b>	<b>47.90</b>	<b>6.12</b>	<b>7.08</b>	<b>61.09</b>	<b>-</b>	<b>-</b>
<b>Hindustan Steelworks Construction Limited</b>						
Shri TLN Reddy, Managing Director	32.58	3.25	4.31	40.14	-	-
Shri Shyam Awasthi, Director (Finance) & CFO (w.e.f. August 02, 2021)	19.60	1.95	2.58	24.13	-	-
Shri S Pakiaraj, Chief Financial Officer (Ceased w.e.f. August 01, 2021)	5.93	0.58	0.78	7.30	-	-
Shri Pennathur Subramaniam Prabhakar (Independent Director)					2.25	
Smt. Tejshreeben Dilipkumar Patel, (Independent Director)					0.75	
<b>Total</b>	<b>58.11</b>	<b>5.78</b>	<b>7.67</b>	<b>71.57</b>	<b>3.00</b>	<b>-</b>

HSCL-SIPL arrangement is not in the nature of 'Joint Venture'. The arrangement has also been discontinued and hence lacks commercial substance and economic reality. There is no Board of Directors for the said arrangement and the arrangement has not been legally incorporated as an SPV. Thus the arrangement does not fall within the definition of 'subsidiary' u/s 2(87) of the Companies Act 2013 and consequently provisions of section 129(3) of the Companies Act 2013 on consolidation of financial statements will not be attracted in this case.

The company is a government company under the aegis of Ministry of Housing and Urban Affairs. 61.75% of the share holding in the company as at March 31, 2022 is held by President of India.

The Company is having six fully owned subsidiary and one partly owned subsidiary over which government exercise direct/indirect control by holding more than 50% of the voting power.

In accordance with para 25 of Indian Accounting Standard (Ind As - 24) Related Party Disclosure, no disclosure is required for Subsidiary Companies/ Joint Venture Entities which can be treated as state controlled enterprises( i.e ownership by Central/ State Government, directly or Indirectly, is more than 50% of voting rights).

The company generally enter into transactions with the subsidiary companies at arm's length price in the normal course of business which includes the purchase and sale of properties, rendering of services and secondment of employees.

Details relating to the parties referred to in item No. 1 above:

(₹ in lakh)

Particulars	For the year ended on March 31, 2022			
	NBCC - MHG	NBCC - AB	REDCC	NBCC - R.K. Millen
<b>Nature of Transaction :</b>				
Amount Received	-	-	-	-
Amount Paid	-	-	5.50	-
Advances for works	-	-	-	-
Share of Profit from J.V	-	-	-	-
Repayment of Investments	-	-	-	-
<b>(B) Outstanding Balances:</b>				
Amount Receivable / (Payable)	-	1,060.59	10.80	-

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(₹ in lakh)

Particulars	For the year ended on March 31, 2021			
	NBCC - MHG	NBCC - AB	REDCC	NBCC - R.K. Millen
<b>Nature of Transaction :</b>				
Amount Received		-	-	-
Amount Paid	-	-	4.75	-
Advances for works	-	-	-	-
Share of Profit from J.V	14.00	-	-	-
Repayment of Investments	-	-	-	-
<b>(B) Outstanding Balances:</b>				
Amount Receivable/(Payable)	-	1,060.59	5.30	-

Disclosure in respect to any loans or advances in the nature of loans either repayable on demand with or without specifying any terms or period of repayment to Promoters, related parties as defined in clause (76) of section 2 of the Companies Act, 2013

Particulars	For the year ended on March 31, 2022			For the year ended on March 31, 2021		
	Guarantees	Security	Loans Advances in nature of loans	Guarantees	Security	Loans Advances in nature of loans
Aggregate amount granted/ provided during the year						
- Subsidiaries	-	-	-	-	-	-
- Joint Ventures	-	-	-	-	-	-
- Associates	-	-	-	-	-	-
- Others	-	-	-	-	-	-
Balance outstanding as at balance sheet date in respect of above:						
- Subsidiaries	-	-	-	-	-	-
- Joint Ventures	-	-	-	-	-	-
- Associates	-	-	-	-	-	-
- Others	-	-	-	-	-	-

### Note -49

#### Interest in Other Entities

##### (A) Subsidiaries

The Parent's subsidiaries at March 31, 2022 are set out below. Unless otherwise stated, they have share capital consisting solely of equity shares that are held directly by the Parent, and the proportion of ownership interests held equals the voting rights held by the Parent. The country of incorporation or registration is also their principal place of business.

Name of Entity	Country of Incorporation	Functional Currency	Ownership interest held by the Parent			Principal Activities
			March 31, 2021	March 31, 2020	April 01, 2020	
Hindustan Steelworks Construction Limited (HSCL)	India	INR	51%	51%	51%	Construction Work
HSCC (India) Limited	India	INR	100%	100%	100%	Consultancy Work
NBCC Services Limited	India	INR	100%	100%	100%	Maintenance Work
NBCC Engineering & Consultancy Limited	India	INR	100%	100%	100%	Consultancy Work
NBCC GULF L.L.C	Oman	Omani Rial	70%	70%	70%	Consultancy Work
NBCC International Limited	India	INR	100%	100%	100%	Construction Work
NBCC DWC - LLC	Dubai	AED	100%	100%	100%	Construction Work
NBCC Environment Engineering Limited	India	INR	100%	100%	100%	Consultancy Work

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Subsidiary with material Non-Controlling Interests

The Group includes two subsidiary, Hindustan Steelworks Construction Limited & NBCC Oman Gulf, with material non-controlling interests (NCI):

(₹ in lakh)

Name	Proportion of ownership interests and voting rights held by the NCI			Total Comprehensive Income allocated to NCI			Accumulated NCI		
	March 31, 2022	March 31, 2021	April 01, 2020	March 31, 2022	March 31, 2021	April 01, 2020	March 31, 2022	March 31, 2021	April 01, 2020
Hindustan Steelworks Construction Limited	49.00%	49.00%	49.00%	1,417.21	1,429.36	1,679.02	17,014.49	16,012.31	14,766.96
NBCC GULF L.L.C	30.00%	30.00%	30.00%	-	-	(29.93)	-	-	64.81

\*Refer note no. 62

(a) Dividend paid by the subsidiary to the non-controlling interests during the financial year 2021-22 ₹415.03 Lakh (March 31, 2021 ₹ 919.24 lakh & April 01, 2020 ₹ 1131.90 lakh).

(b) Summarised Financial Information for Hindustan Steelworks Construction Limited & NBCC Gulf L.L.C, before intragroup eliminations, is set out below:

(₹ in lakh)

Particulars	March 31, 2022		March 31, 2021		April 01, 2020	
	Hindustan Steelworks Construction Limited	NBCC Gulf L.L.C.*	Hindustan Steelworks Construction Limited	NBCC Gulf L.L.C.*	Hindustan Steelworks Construction Limited	NBCC Gulf L.L.C.*
Non-Current Assets	20,504.72	-	24,000.10	-	27,490.61	-
Current Assets	1,33,605.28	-	1,19,506.17	-	124,025.36	223.19
<b>Total Assets (A)</b>	<b>1,54,110.00</b>	<b>-</b>	<b>1,43,506.27</b>	<b>-</b>	<b>151,515.97</b>	<b>223.19</b>
Non-Current Liabilities	19,456.20	-	19,835.61	-	20,951.58	-
Current Liabilities	99,930.33	-	90,992.45	-	98,925.07	2.99
<b>Total Liabilities (B)</b>	<b>1,19,386.53</b>	<b>-</b>	<b>1,10,828.06</b>	<b>-</b>	<b>119,876.65</b>	<b>2.99</b>
<b>Net Assets C= (A-B)</b>	<b>34,723.47</b>	<b>-</b>	<b>32,678.21</b>	<b>-</b>	<b>31,639.32</b>	<b>220.20</b>
<b>Equity Attributable to Owners of the Parent</b>	<b>17,708.97</b>	<b>-</b>	<b>16,665.89</b>	<b>-</b>	<b>16,136.05</b>	<b>154.11</b>
<b>Non - Controlling Interests</b>	<b>17,014.50</b>	<b>-</b>	<b>16,012.32</b>	<b>-</b>	<b>15,503.27</b>	<b>66.09</b>

\* Date of Loss of Control July 2, 2020.

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(₹ in lakh)

Particulars	March 31, 2022		March 31, 2021		April 01, 2020	
	Hindustan Steelworks Construction Limited	NBCC Gulf L.L.C.*	Hindustan Steelworks Construction Limited	NBCC Gulf L.L.C.*	Hindustan Steelworks Construction Limited	NBCC Gulf L.L.C.*
<b>Revenue</b>						
Profit for the year attributable to owners of the Parent	1,416.18	-	1,503.47	-	2,254.23	(5.62)
Profit for the year attributable to NCI	1,360.65	-	1,444.51	-	2,165.82	(2.41)
<b>Profit for the Year</b>	<b>2,776.83</b>	<b>-</b>	<b>2,947.98</b>	<b>-</b>	<b>4,420.05</b>	<b>(8.03)</b>
<b>Other Comprehensive Income for the year</b>						
Other Comprehensive Income for the year attributable to owners of the parent	58.87	-	(16.90)	-	(67.59)	8.60
Other Comprehensive Income for the year attributable to NCI	56.56	-	(16.23)	-	(64.93)	3.68
<b>Other Comprehensive Income for the year</b>	<b>115.43</b>	<b>-</b>	<b>(33.13)</b>	<b>-</b>	<b>(132.52)</b>	<b>12.28</b>
<b>(All attributable to owners of the parent)</b>						
Total Comprehensive Income for the year attributable to owners of the parent	<b>1,475.05</b>	<b>-</b>	<b>1,486.57</b>	<b>-</b>	2,186.64	2.98
Total Comprehensive Income for the year attributable to NCI	<b>1,417.21</b>	<b>-</b>	<b>1,428.28</b>	<b>-</b>	2,100.89	1.27
<b>Total comprehensive income for the year</b>	<b>2,892.26</b>	<b>-</b>	<b>2,914.85</b>	<b>-</b>	<b>4,287.53</b>	<b>4.25</b>

\* Date of Loss of Control July 2, 2020.

**Summarised Cash Flow for Hindustan Steelworks Construction Limited & NBCC Gulf L.L.C, before intragroup eliminations, is set out below:**

(₹ in lakh)

Particulars	March 31, 2022		March 31, 2021	
	Hindustan Steelworks Construction Limited	NBCC Gulf L.L.C.*	Hindustan Steelworks Construction Limited	NBCC Gulf L.L.C.*
Cash Flows from Operating Activities	17,542.85	-	1,070.01	-
Cash Flows from Investing Activities	(15,605.30)	-	4,786.38	-
Cash Flows from Financing Activities	(863.83)	-	(1,888.69)	-
<b>Net increase/ (decrease) in Cash and Cash Equivalents</b>	<b>1,073.73</b>	<b>-</b>	<b>3,967.70</b>	<b>-</b>

\* Date of Loss of Control July 2, 2020.

### (B) Associates and Joint Ventures

Set out below are the associates and joint ventures of the group as at March 31, 2022 which, in the opinion of the directors, are material to the group. The entities listed below have share capital consisting solely of equity shares, which are held directly by the group. The country of incorporation or registration is also their principal place of business, and the proportion of ownership interest is the same as the proportion of voting rights held.

Name of Entity	Place of business	Functional Currency	Ownership Interest held by the Group			Relationship
			March 31, 2022	March 31, 2021	April 01, 2020	
NBCC – MHG J.V.	India	INR	50%	50%	50%	Joint Venture
NBCC – AB J.V.	India	INR	50%	50%	50%	Joint Venture
Real Estate Development and Construction Corporation of Rajasthan Limited.	India	INR	50%	50%	50%	Joint Venture

### Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

The Group's management has determined that due to dispute with the other shareholder in NBCC RK Millen and HSCL-SIPL JV, the Group does not exercise Joint Control over the two Joint Ventures and therefore, feels it is more appropriate to show it as an investment under long term asset in Balance Sheet.

(a) Total Distribution of ₹NIL (PY ₹ 14.00 Lakh) is received from above mentioned entities.

(b) Summarised Financial Information for Joint Venture's is set out below:

(₹ in lakh)

Particulars	NBCC – MHG			NBCC – AB			REDCCL		
	March 31, 2022	March 31, 2021	April 01, 2020	March 31, 2022	March 31, 2021	April 01, 2020	March 31, 2022	March 31, 2021	April 01, 2020
Non-Current Assets	124.15	124.15	120.75	-	-	-	0.50	0.50	0.5
Current Assets	5,046.89	4,980.71	5,292.92	1,595.04	1,595.05	1,595.01	400.32	387.56	366.75
<b>Total Assets (A)</b>	<b>5,171.04</b>	<b>5,104.86</b>	<b>5,413.67</b>	<b>1,595.04</b>	<b>1,595.05</b>	<b>1,595.01</b>	<b>400.82</b>	<b>388.06</b>	<b>367.25</b>
Non-Current Liabilities	-	-	-	-	-	-	-	-	-
Current Liabilities	2,436.24	2,367.93	2,594.27	1,094.16	1,094.02	1,093.69	19.03	13.81	8.09
<b>Total Liabilities (B)</b>	<b>2,436.24</b>	<b>2,367.93</b>	<b>2,594.27</b>	<b>1,094.16</b>	<b>1,094.02</b>	<b>1,093.69</b>	<b>19.03</b>	<b>13.81</b>	<b>8.09</b>
<b>Net Assets C= (A-B)</b>	<b>2,734.80</b>	<b>2,736.93</b>	<b>2,819.40</b>	<b>500.88</b>	<b>501.03</b>	<b>501.32</b>	<b>381.79</b>	<b>374.25</b>	<b>359.16</b>
a) Includes Cash and Cash Equivalents	55.81	32.22	69.40	0.40	0.41	0.06	399.37	377.22	5.01
b) Includes Financial Liabilities (excluding Trade and Other Payables and Provisions)	-	-	-	1.08	1.08	1.08	10.80	5.31	0.55

(c) Summarised Statement of Profit & Loss for Joint Venture's is set out below:

(₹ in lakh)

Particulars	NBCC – MHG			NBCC – AB			REDCCL		
	March 31, 2022	March 31, 2021	April 01, 2020	March 31, 2022	March 31, 2021	April 01, 2020	March 31, 2022	March 31, 2021	April 01, 2020
Revenue	65.75	133.64	997.97	-	-	-	-	-	-
Interest Income	44.30	53.40	89.77	-	0.02	0.03	13.80	22.31	25.30
Interest Expense	-	-	-	-	-	-	-	-	-
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-
Tax expense	14.57	(0.29)	95.93	-	0.01	-	2.65	5.31	3.18
<b>Profit and Total Comprehensive Income for the year</b>	<b>(2.13)</b>	<b>(54.47)</b>	<b>153.30</b>	<b>(0.15)</b>	<b>(0.30)</b>	<b>0.03</b>	<b>7.54</b>	<b>15.09</b>	<b>18.24</b>

(d) Reconciliation of carrying amounts is set out below:

(₹ in lakh)

Particulars	NBCC – MHG	NBCC – AB	REDCCL
Opening Net Assets (April 01, 2020)	2,819.41	501.33	359.16
Profit for the year	(54.47)	(0.30)	15.09
Capital addition	-	-	-
Capital Distribution	28.00	-	-
<b>Closing Net Assets (March 31, 2021)</b>	<b>2,736.94</b>	<b>501.03</b>	<b>374.25</b>
Profit for the year	(2.13)	(0.15)	7.54
Capital Addition	-	-	-
Capital Distribution	-	-	-
<b>Closing Net Assets (March 31, 2022)</b>	<b>2,734.81</b>	<b>500.88</b>	<b>381.79</b>
Group share in %	50.00%	50.00%	50.00%
<b>Carrying Amount</b>	<b>1,367.40</b>	<b>250.44</b>	<b>190.89</b>

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -50

#### Disclosure as per Indian Accounting Standard (Ind AS) 108 "Operating Segments"

##### a) Operating Segments

Management currently identifies the Group's three service lines as its Operating Segments as follows:-

- Project Management Consultancy ( PMC )
- Real Estate
- Engineering, Procurement and Construction ( EPC )

##### b) Segment Revenue & Expenses

Revenue & Expenses directly attributable to the segment is considered as "Segment Revenue & "Segment Expenses"

##### c) Segment Assets & Liabilities

Segment Assets & Liabilities include the respective directly identifiable to each of the segments.

These Operating Segments are monitored by the Group's chief operating decision maker and strategic decisions are made on the basis of segment Operating Results. Segment performance is evaluated based on the profit of each segment.

The following tables present Revenue and Profit Information and certain Assets and Liability information regarding the Group's reportable segments for the years ended March 31, 2022 and March 31, 2021.

(₹ in lakh)

Particulars	PMC		Real Estate		EPC		Unallocated		Total	
	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021
<b>Revenue</b>										
Revenue to External Customers	6,95,981.52	6,40,842.27	11,643.17	9,464.10	49,864.50	35,821.78	-	-	7,57,489.19	6,86,128.15
Inter-Segment Sale	-	-	-	-	-	-	-	-	-	-
Segment Revenue	6,95,981.52	6,40,842.27	11,643.17	9,464.10	49,864.50	35,821.78	-	-	7,57,489.19	6,86,128.15
Interest Revenue	3,339.83	3,193.38	115.26	125.84	48.78	43.09	14,997.69	13,794.54	18,501.56	17,156.85
Interest Expense	564.84	660.01	0.66	0.67	-	-	2.31	1.56	567.81	662.24
Depreciation and Amortisation	117.56	251.09	3.16	73.42	96.13	185.47	240.22	46.76	457.07	556.74
Dividend Revenue	-	-	-	-	-	-	2.12	6.08	2.12	6.08
Profit / (Loss) on sale of Property, Plant and Equipment	-	-	-	-	-	-	4.79	214.13	4.79	214.13
The Entity's Interest in the Profit & Loss of Associates and Joint Ventures	3.76	7.55	(1.14)	(27.39)	-	-	-	-	2.62	(19.84)
Segment Result (Profit Before Tax)	29,445.40	24,961.26	(7,024.11)	(341.39)	(360.60)	1,873.21	9,413.05	2,733.98	31,473.74	29,227.06
Tax Expense	-	-	-	-	-	-	7,680.96	5,216.70	7,680.96	5,216.70
Material Non-Cash items other than Depreciation and Amortisation.	1,704.33	1,974.70	42.24	0.05	25.74	560.92	136.28	1.93	1,908.59	2,537.60

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(₹ in lakh)

Particulars	PMC		Real Estate		EPC		Unallocated		Total	
	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021	March 31, 2022	March 31, 2021
Segment Assets	8,05,079.33	8,50,085.30	1,60,846.01	1,73,202.43	1,03,321.30	86,293.02	2,75,138.23	2,27,736.55	13,44,384.87	13,37,317.30
Segment Liabilities	9,77,496.92	10,07,598.94	32,604.77	33,421.73	95,568.87	78,895.27	44,927.65	37,078.88	11,50,598.21	11,56,994.82
Additions to Non Current Assets other than Financial Instruments, Deferred Tax Assets, Net Defined Benefit Assets.	142.90	102.53	-	0.09	-	-	502.70	1,540.61	645.60	1,643.23

**Geographical Information**

The operations of the Group are mainly carried out within the country and therefore, geographical segments are not disclosed.

**Information about major customers**

During the year ended March 31, 2022 revenue of approximately 15.40% (P.Y. 14.41%) are derived from a single external customer in the Project Management Consultancy Segment.



## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -51

#### Financial Assets and Liabilities

The carrying amounts of Financial Assets and Financial Liabilities in each category are as follows:

#### Financial Instruments by Category

Particulars	Note Reference	As at March 31, 2022			As at March 31, 2021			As at April 01, 2020		
		FVT-PL	Amortised cost	Fair Value	FVTPL	Amortised cost	Fair Value	FVTPL	Amortised cost	Fair Value
<b>Financial Assets</b>										
Investments	Note -14	-	-	-	154.21	154.21	1,000.00	-	1,000.00	1,000.00
Trade Receivables	Note -15	-	2,02,059.94	2,02,059.94	-	2,07,108.28	-	2,07,108.28	1,85,557.41	1,85,557.41
Cash and Cash Equivalents	Note -16	-	2,53,451.53	2,53,451.53	-	2,51,597.23	-	2,51,597.23	1,94,881.18	1,94,881.18
Other Bank Balances	Note -17	-	3,11,209.92	3,11,209.92	-	3,16,237.12	-	3,16,237.12	3,25,757.81	3,25,757.81
<b>Other Financial Assets</b>										
Other Financial Assets - Current	Note -18	-	1,02,570.62	1,02,570.62	-	68,574.17	-	68,574.17	49,167.82	49,167.82
Other Financial Assets - Non Current	Note -09	-	1,29,545.64	1,29,545.64	-	1,45,670.92	-	1,45,670.92	1,38,977.67	1,38,977.67
<b>Total Financial Assets</b>		-	<b>9,98,837.65</b>	<b>9,98,837.65</b>	<b>154.21</b>	<b>9,89,187.72</b>	<b>1,000.00</b>	<b>9,89,341.93</b>	<b>8,94,341.89</b>	<b>8,95,341.89</b>
<b>Financial Liabilities</b>										
Trade Payables	Note -28	-	3,26,873.62	3,26,873.62	-	3,26,547.44	-	3,26,547.44	3,55,219.95	3,55,219.95
<b>Lease Liabilities</b>										
Current	Note -27	-	19.72	19.72	-	21.24	-	21.24	36.72	36.72
Non Current	Note -23	-	25.98	25.98	-	30.21	-	30.21	17.99	17.99
<b>Other Financial Liabilities</b>										
Current	Note -29	-	1,49,938.67	1,49,938.67	-	1,45,081.16	-	1,45,081.16	1,41,363.31	1,41,363.31
Non Current	Note -24	-	19,348.57	19,348.57	-	19,716.32	-	19,716.32	20,786.34	20,786.34
<b>Total Financial Liabilities</b>		-	<b>4,96,206.56</b>	<b>4,96,206.56</b>	-	<b>4,91,396.37</b>	-	<b>4,91,396.37</b>	<b>5,17,424.31</b>	<b>5,17,424.31</b>

(₹ in lakh)

**Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022**

The carrying amount of Trade Receivables, Trade Payables and Cash & Cash Equivalent are considered to be the same as their Fair Values due to their short term nature.

The carrying amount of the Financial Assets and Liabilities carried Amortised Cost is considered a reasonable approximation of Fair Value.

The above table excludes Investment in Subsidiaries, Associate and Joint Venture, which are measured at cost in accordance with Ind AS 27, 'Separate Financial Statements'.

**(i) Fair Value Hierarchy**

Financial Assets and Financial Liabilities measured at fair value in the Balance Sheet are grouped into three Levels of a fair value hierarchy. The three Levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: The fair value of Financial Instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data rely as little as possible on entity specific estimates.
- Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

The following table shows the Levels within the hierarchy of Financial Assets and Liabilities measured at Fair Value on a recurring basis at March 31, 2022, March 31, 2021 and April 01,2020:

**(ii) Financial Assets measured at Fair Value – Recurring Fair Value Measurements**

(₹ in lakh)

Particulars	Period	Note Reference	Level 1	Level 2	Level 3	Total
Financial Instruments at FVTPL						
Investment	March 31, 2022		-	-	-	-
	March 31, 2021	Note -14	-	-	154.21	154.21
	April 01, 2020		-	1,000.00	-	1,000.00

**(iii) Valuation Technique used to determine Fair Value**

Specific valuation techniques used to value Financial Instruments includes the use of Net Asset Value for Mutual Funds on the basis of the statement received from investee party.

**Note -52****Financial Risk Management**

The Group's activities expose it to credit risk, liquidity risk and market risk. The Group's board of directors has overall responsibility for the establishment and oversight of the Group's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the Financial Statements.

**(A) Credit Risk**

The Group is exposed to credit risk from its Operating Activities ( Primarily Trade Receivables ) and from its Financing Activities including Deposits with Banks, Mutual Funds and Financial Institutions and other Financial Instruments.

**(i) Credit Risk Management**

The Group assesses and manages credit risk of Financial Assets based on following categories arrived on the basis of assumptions, inputs and factors specific to the class of Financial Assets.

A: Low Credit Risk on financial reporting date

B: Moderate Credit Risk

C: High Credit Risk

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

The Group provides for Expected Credit Loss based on the following:

(₹ in lakh)

Asset group	Basis of categorisation	Provision for expected credit loss
Low Credit Risk	Cash and Cash Equivalents, other Bank Balances and other Financial Assets	12 month expected credit loss
Moderate Credit Risk	Trade Receivables	Life time expected credit loss
High Credit Risk	Trade Receivables and other Financial Assets	Life time expected credit loss or fully provided for

In respect of Trade Receivables, the Group recognises a provision for lifetime Expected Credit Loss.

Based on business environment in which the Group operates, a default on a Financial Asset is considered when the counter party fails to make payments within the agreed time period as per contract or decided later based upon the factual circumstances on case to case basis. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions

During the current financial year, the Group has identified certain debtors where the management has assessed substantial increase in credit risk. Following the prudent accounting practices and as per amended accounting policy, the Group has made a provision of ₹ 22,820.33 lakh (March 31, 2021 ₹ 17,861.76 lakh & April 01, 2020 ₹ 1,859.16 lakh) on the net exposure of the trade receivables and corresponding trade payables where the Group has legally enforceable right to adjust the same.

Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or a litigation decided against the Group. The Group continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognised in Statement of Profit and Loss.

(₹ in lakh)

Credit rating	Particulars	As at March 31, 2022	As at March 31, 2021	April 01, 2020
A: Low Credit Risk	Cash and Cash Equivalents, other Bank Balances and other Financial Assets	7,75,452.68	7,61,133.21	6,92,525.67
B: Moderate Credit Risk	Trade Receivables and Retention & Security Deposit	2,38,992.92	2,52,031.43	2,42,244.39
C: High Credit Risk	Trade Receivables and other Financial Assets	27,870.14	22,919.26	6,052.41

### Concentration of Trade Receivables

The Group's Major Exposure to Credit Risk for Trade Receivables are from various Government Departments/ Ministries

### Credit Risk Exposure

#### Provision for Expected Credit Losses

The Group provides for Expected Credit Loss based on 12 month and lifetime Expected Credit Loss basis for following Financial Assets –

#### A: Low Credit Risk

##### As at March 31, 2022

(₹ in lakh)

Particulars	Note reference	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Cash and Cash Equivalents	Note -16	2,53,451.53	-	2,53,451.53
Other Bank Balances	Note -17	3,11,209.92	-	3,11,209.92
Investments & Other Financial Assets	Note -9, 14 & 18	2,10,791.23	-	2,10,791.23

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

As at March 31, 2021

(₹ in lakh)

Particulars	Note reference	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Cash and Cash Equivalents	Note -16	2,51,597.23	-	2,51,597.23
Other Bank Balances	Note -17	3,16,237.12	-	3,16,237.12
Investments & Other Financial Assets	Note -9, 14 & 18	1,93,298.86	-	1,93,298.86

As at April 01, 2020

(₹ in lakh)

Particulars	Note reference	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Cash and Cash Equivalents	Note -16	1,94,881.18	-	1,94,881.18
Other Bank Balances	Note -17	3,25,757.81	-	3,25,757.81
Investments & Other Financial Assets	Note -9, 14 & 18	1,71,886.68	-	1,71,886.68

**B: Moderate Credit Risk**

Expected Credit Loss for Retention & Security Deposit with Clients:

(₹ in lakh)

Particulars	Year	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Retention Money & Security Deposit with Clients	March 31, 2022	24,116.78	2,791.75	21,325.03
	March 31, 2021	23,320.72	2,220.28	21,100.44
	April 01, 2020	20,513.60	2,254.79	18,258.81

Expected Credit Loss for Trade Receivables under simplified approach

As at March 31, 2022

(₹ in lakh)

Ageing	Note reference	Upto 1 year	Between 1 and 2 years	Between 2 and 3 years	Above 3 years	Total
Gross Carrying Amount (Considered Good)	Note -15	1,21,534.61	20,137.39	18,685.51	54,518.63	2,14,876.14
Expected Credit Losses (Loss Allowance Provision)		-	1,514.12	2,190.62	9,111.46	12,816.20
<b>Carrying Amount of Trade Receivables (Net of Impairment)</b>		<b>1,21,534.61</b>	<b>18,623.27</b>	<b>16,494.89</b>	<b>45,407.17</b>	<b>2,02,059.94</b>

As at March 31, 2021

(₹ in lakh)

Ageing	Note reference	Upto 1 year	Between 1 and 2 years	Between 2 and 3 years	Above 3 years	Total
Gross Carrying Amount (Considered Good)	Note -15	1,02,088.48	37,715.28	23,152.78	65,754.18	2,28,710.72
Expected Credit Losses (Loss Allowance Provision)		-	3,513.65	4,567.03	13,521.77	21,602.45
<b>Carrying Amount of Trade Receivables (Net of Impairment)</b>		<b>1,02,088.48</b>	<b>34,201.63</b>	<b>18,585.75</b>	<b>52,232.41</b>	<b>2,07,108.27</b>

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

As at April 01, 2020

(₹ in lakh)

Ageing	Note reference	Upto 1 year	Between 1 and 2 years	Between 2 and 3 years	Above 3 years	Total
Gross Carrying Amount (Considered Good)	Note -15	96,838.88	41,057.55	25,108.26	58,726.10	221,730.79
Expected Credit Losses (Loss Allowance Provision)		-	6,790.62	5,061.62	24,321.14	36,173.38
Carrying Amount of Trade Receivables (Net of Impairment)		96,838.88	34,266.93	20,046.64	34,404.96	185,557.41

### Reconciliation of Loss Provision – Trade Receivables

(₹ in lakh)

Reconciliation of Loss Allowance	Loss allowance
Loss allowance as on April 1, 2020	36,173.38
Impairment Loss Recognised	-
Reversal	14,570.94
<b>Loss allowance on March 31, 2021</b>	<b>21,602.44</b>
Impairment Loss Recognised	-
Reversal	8,786.24
<b>Loss Allowance on March 31 2022</b>	<b>12,816.20</b>

### C: High Credit Risk

(₹ in lakh)

Particulars	Note reference	Period	Carrying Amount	Impairment	Carrying Amount net of Impairment Provision
Trade Receivables	Note -15	As at March 31, 2022	24,836.55	24,836.55	-
		As at March 31, 2021	19,818.39	19,818.39	-
		As at April 01, 2020	3,505.17	3,505.17	-
Other Financial Assets - Current	Note -18	As at March 31, 2022	3,033.59	3,033.59	-
		As at March 31, 2021	3,100.87	3,100.87	-
		As at April 01, 2020	2,547.24	2,547.24	-

### (B) Liquidity Risk

The Group's principal sources of liquidity are Cash and Cash Equivalents which are generated from Cash Flow from Operations. The Group has no outstanding Bank Borrowings. The Group Consider that the Cash Flows from Operations are sufficient to meet its current liquidity requirements.

### Maturities of Financial Liabilities

The tables below analyse the Group's Financial Liabilities into relevant maturity groupings based on their contractual maturities. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is insignificant.

(₹ in lakh)

As at March 31, 2022	Note reference	Up to one year	More than one year	Total
Trade Payable	Note -28	3,26,873.62	-	3,26,873.62
Earnest Money & Security Deposits and Lease Liability	Note -23 & 27	98,673.07	19,348.57	1,18,021.64
<b>Total</b>		<b>4,25,546.69</b>	<b>19,348.57</b>	<b>4,44,895.26</b>

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(₹ in lakh)

As at March 31, 2021	Note reference	Up to one year	More than one year	Total
Trade Payable	Note -28	3,26,547.44	-	3,26,547.44
Earnest Money & Security Deposits	Note -23 & 27	1,05,653.55	19,716.32	1,25,369.87
<b>Total</b>		<b>4,32,200.99</b>	<b>19,716.32</b>	<b>4,51,917.31</b>

(₹ in lakh)

As at April 01, 2020	Note reference	Up to one year	More than one year	Total
Trade Payable	Note -28	3,55,219.95	-	3,55,219.95
Earnest Money & Security Deposits	Note -23 & 27	1,07,352.20	20,786.34	1,28,138.54
<b>Total</b>		<b>4,62,572.15</b>	<b>20,786.34</b>	<b>4,83,358.49</b>

The Group's exposure towards Price Risk arises from Investments held and classified in the Balance Sheet either as Fair Value through Other Comprehensive Income or at Fair Value through Profit & Loss. To manage the price risk arising from investments in equity securities, the Group diversifies its portfolio of assets.

The Group's exposure to equity securities price risk arises from Investments held by the Group and classified in the Balance Sheet as Fair Value through Profit & Loss.

(₹ in lakh)

Particulars	Note Reference	March 31, 2022	March 31, 2021	April 01, 2020
Investments	Note -14	-	154.21	1,000.00

### Sensitivity

Profit or loss and equity is sensitive to higher/lower prices of instruments on the Group's profit for the periods -

(₹ in lakh)

Particulars	March 31, 2022	March 31, 2021	April 01, 2020
<b>Price Sensitivity:-</b>			
Price increase by 3% - FVTPL	-	-	30.00
Price decrease by 3% - FVTPL	-	-	(30.00)

### Note -53

#### Capital Management

The Group's objectives when managing capital are to:-

- Safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- Maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt (net debt comprises of borrowings less cash and cash equivalents). Consistent with others in the industry, the Group monitors capital on the basis of the following gearing ratio.

(₹ in lakh)

Particulars	March 31, 2022	March 31, 2021	April 01, 2020
Equity Share Capital	18,000.00	18,000.00	18,000.00
Other Equity	1,58,772.12	1,46,310.17	1,27,225.89
<b>Total Equity</b>	<b>1,76,772.12</b>	<b>1,64,310.17</b>	<b>1,45,225.89</b>

The Group has no outstanding funded debt as at the end of the respective years. Accordingly Group has NIL Capital gearing ratio as at March 31, 2022, March 31, 2021 & April 01, 2020.

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -54

Statement pursuant to Section 129(3) of Companies Act, 2013 related to Subsidiaries, Associate Companies and Joint Ventures:

#### Part "A" : Subsidiaries

(₹ in lakh)

S. No.	Name of Subsidiary	NBCC Services Limited	NBCC International Limited	NBCC Environment Engineering Limited	Hindustan Steelworks Construction Limited	HSCC (INDIA) Limited	NBCC DWC-LLC
1	The date since when subsidiary was acquired	October 16, 2014	July 5, 2017	July 10, 2017	April 01, 2017	December 24, 2018	December 24, 2018
2	Reporting period for subsidiary	01.04.2021 to 31.03.2022	01.04.2021 to 31.03.2022	01.04.2021 to 31.03.2022	01.04.2021 to 31.03.2022	01.04.2021 to 31.03.2022	01.04.2021 to 31.03.2022
3	Reporting Currency in the case of foreign Subsidiaries.	N.A.	N.A.	N.A.	N.A.	N.A.	AED
4	Exchange Rate as on the last date of the relevant Financial year in the case of foreign Subsidiaries	N.A.	N.A.	N.A.	N.A.	N.A.	21.1700
5	Share Capital	300.00	100.00	100.00	7,000.00	180.01	58.68
6	Reserve and Surplus	2,996.52	4.46	2.54	27,723.47	14,180.63	408.22
7	Total Assets	11,039.89	105.61	103.69	1,54,110.00	3,64,832.59	4,144.37
8	Total Liabilities	7,743.37	1.15	1.15	1,19,386.53	3,50,471.95	3,677.47
9	Investments	-	-	-	0.02	-	-
10	Turnover	11,885.58	-	-	49,811.78	1,36,041.06	15,730.85
11	Profit Before Taxation	612.16	2.19	1.20	3,765.28	3,321.32	1,252.73
12	Provision for Taxation	186.05	0.38	0.28	988.45	803.56	-
13	Profit after Taxation	426.11	1.81	0.92	2,776.83	2,517.76	1,252.73
14	Proposed Dividend	249.90	-	-	336.00	519.43	-
15	% of Holding	100%	100%	100%	51%	100%	100%

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Note -55

Statement pursuant to Section 129(3) of Companies Act, 2013 related to Associates & Joint Ventures:

Part "B" : Associates & Joint Ventures

(₹ in lakh)

S. No.	Name of Joint Ventures	NBCC -R.K. Millen (AOP)	NBCC-MHG (AOP)	NBCC-AB (AOP)	REDCC (COMPANY)
1	Latest Audited Balance Sheet Date	N.A.	March 31, 2022	March 31, 2022	March 31, 2022
2	Date on which the Associate or Joint Venture was associated or acquired	October 9, 2007	June 10, 2009	March 11, 2010	September 7, 2015
3	Shares of Joint Ventures held by the Group on the year end				
	Numbers	N.A.	N.A.	N.A.	2000000
	Amount of Investment in Joint Venture	0	232.62	238.73	200
	Extent of Share in Profit / Loss	50%	50%	50%	50%
4	Description of how there is significant influence	Joint Venture & Share in Profit / Loss more than 20%	Joint Venture & Share in Profit / Loss more than 20%	Joint Venture & Share in Profit / Loss more than 20%	Joint Venture & Share in Profit / Loss more than 20%
5	Reason why the Joint Venture is not consolidated	Land of Joint Venture is acquired by Govt. of West Bengal. Hence, it could not take off and there is legal case between coventurers.	N.A.	N.A.	N.A.
6	Net worth Attributable to Shareholding as per latest audited Balance Sheet	N.A.	-	-	-
7	Profit / Loss for the year				
	(i) Considered in Consolidation	N.A.	(1.06)	(0.08)	3.77
	(ii) Not Considered in Consolidation	N.A.	(1.06)	(0.08)	3.77

N.A. = Not Applicable

A.O.P. = Association of Persons

NBCC - MHG = NBCC - MAHAVIR HANUMAN GROUP

NBCC - AB = NBCC - AHINSHA BUILDERS PRIVATE LIMITED

REDCC = REAL ESTATE DEVELOPMENT & CONSTRUCTION CORPORATION OF RAJASTHAN LIMITED



**Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022**
**Note -56**

Additional Information in pursuant to Schedule III of the Companies Act, 2013

S. No	Name of the Entity	Ownership Interest	Net Assets, i.e., Total Assets minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
			As % of Consolidated net Assets	Amount	As % of consolidated Profit or Loss	Amount	As % of Consolidated Other Comprehensive Income	Amount	As % of Total Comprehensive Income	Amount
1	<b>Parent</b>	-	72.95%	1,41,363.93	70.67%	16,813.98	103.21%	(1,500.33)	68.55%	15,313.65
2	<b>Subsidiaries</b>									
A	<b>Indian</b>	100.00%	0.83%	1,604.66	1.79%	426.12	0.00%	-	1.91%	426.12
a.)	NBCC Services Limited	100.00%	0.05%	104.95	0.01%	1.80	0.00%	-	0.01%	1.80
b.)	NBCC International Ltd	100.00%	0.05%	103.04	0.00%	0.92	0.00%	-	0.00%	0.92
c.)	NBCC Environment Engineering Ltd	51.00%	9.12%	17,676.29	5.95%	1,416.18	-4.05%	58.87	6.60%	1,475.05
d.)	Hindustan Steelworks Construction Ltd	100.00%	7.38%	14,309.58	10.58%	2,517.76	2.29%	(33.23)	11.12%	2,484.53
e.)	HSCC (India) Ltd									
B	<b>Foreign</b>	100.00%	0.24%	472.29	5.27%	1,252.73	2.44%	(35.48)	5.45%	1,217.25
a.)	<b>NBCC DWC LLC- Dubai</b>									
3	Non - Controlling Interest in All Subsidiaries		8.78%	17,014.49	5.72%	1,360.65	-3.89%	56.56	6.34%	1,417.21
4	<b>Joint Ventures</b>									
	Investments Accounted for using Equity Method									
A	<b>Indian</b>	50.00%	0.59%	1,134.78	0.00%	(1.06)	0.00%	-	0.00%	(1.06)
a.)	NBCC -MHG (A.O.P.)	50.00%	0.01%	11.71	0.00%	(0.08)	0.00%	-	0.00%	(0.08)
b.)	NBCC- AB (A.O.P.)	50.00%	0.00%	(9.10)	0.02%	3.77	0.00%	-	0.02%	3.77
c.)	Real Estate Development and Construction corporation of Rajasthan Limited									
	<b>TOTAL</b>		<b>100.00%</b>	<b>1,93,786.61</b>	<b>100.00%</b>	<b>23,792.77</b>	<b>100.00%</b>	<b>(1,453.61)</b>	<b>100.00%</b>	<b>22,339.16</b>

(₹ in lakh)

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -56A

Following Joint Ventures have not been considered for consolidation:

S.No	Particulars	Reason
a)	NBCC- R.K Millen	The amount of ₹ 1569.31 Lakh received by the Parent Company in F.Y. 2018-19 as partial receipt against the arbitration award, on behalf of JV, in favour of the Parent Company, has been adjusted against the investment. The dissolution of the defunct partnership shall be pursued after receiving award amount in full. Hence the Group do not exercise joint control over the Joint Venture.
b)	HSCL-SIPL	HSCL-SIPL arrangement is not in the nature of 'Joint Venture'. The arrangement has also been discontinued and hence lacks commercial substance and economic reality.

### Note -57

Disclosure in respect of Loan & Advances in the nature of loans.

a). Disclosure in respect of loans and advances in the nature of loans along with repayment schedule:

(₹ in lakh)

Name of the Entity	Nature	As at March 31, 2022	As at March 31, 2021	Due date	Extent of delay	Remarks, if any
Ministry of Housing and Urban Affairs (MoHUA)	Principal	90,834.91	90,834.91	Linked with Sale realisation subject to approval from CMC	N.A.	As per Clause No. 1.7 of MOU signed between Holding Company and MoHUA, the seed money Investment (Principal) along with interest shall be returned by MoHUA to Holding Company from the amount realized through sale of commercial BUA, as the project is self sustainable project.
	Interest	18,733.79	31,833.60			
Rail Land Development Authority (RLDA)	Principal	3,571.00	1,771.00	Linked with Sale realisation and repayment is likely in 2023-24	N.A.	As per clause No. 1.6 of MOU signed between Holding Company and RLDA, the seed money Investment (Principal) along with interest shall be returned by RLDA to Holding Company from the amount realized through sale of commercial BUA, as the project is a self sustainable project.
	Interest	373.45	194.01			
All India Institute of Medical Sciences (AIIMS)	Principal	2,268.86	558.94	Linked with Sale realisation of Commercial Space.	N.A.	As per Clause No. 1.4 of MOU signed between Holding Company and AIIMS, the seed money Investment (Principal) along with interest shall be returned by AIIMS to Holding Company from the amount realized through sale of commercial space, as the project is self sustainable project.
	Interest	184.62	97.18			
TOTAL		<b>1,15,966.63</b>	1,25,289.64			

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

b). Disclosure in respect of overdue amount of loans & advances in nature of loans overdue for more than ninety days:

(₹ in lakh)

No. of cases	Principal Amount over due		Interest Amount overdue		Total Overdue	Remarks (if any)
	As at March 31, 2022	As at March 31, 2021	As at March 31, 2022	As at March 31, 2021		
Not applicable						

b). Disclosure in respect of any loans & advances in the nature of loan granted which has fallen due during the year and renewed or extended or fresh loans granted to settle the overdues of existing loans given to the same parties:

(₹ in lakh)

Name of the parties	Aggregate amount of overdues of existing loans renewed or extended or settled by fresh loans	Percentage of the aggregate to the total loans or advances in the nature of loans granted during the year
Not applicable		

### Note -58

#### Relationship with struck off companies

Details of transactions with the companies struck off under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956

(₹ in lakh)

Name of struck off Company	Nature of transactions with struck off Company	Transactions during the Year March 31st, 2022	Balance outstanding as on 31st March 2022	Transactions during the Year March 31st, 2021	Balance outstanding as on 31st March 2021	Relationship with the Struck off company, if any, to be disclosed
ASSOCIATED WATER WAYS PRIVATE LIMITED	Payable	-	-	0.01	-	Vendor
CIVIL ENGINEERING CONSULTANCY SERVICES PVT LTD.	Payable	-	0.55	-	0.55	Vendor
FOMULA ONE SOLUTIONS PVT LTD	Payable	-	0.84	-	0.84	Vendor
JET EYE SECURITY SERVICE PVT.LTD.	Payable	-	-	0.02	-	Vendor
KINETIC ELEVATORS LIMITED	Payable	-	0.67	4.07	0.67	Vendor
ORANGE SAFETY AND SECURITY SYSTEMS PRIVATE LIMITED	Payable	-	2.28	0.83	2.28	Vendor
STERK INFORMATIQUE SOLUTION PVT LTD	Payable	-	-	0.02	-	Vendor
VISHWAKARMA PROJECTS INDIA PVT LTD	Payable	-	87.76	-	87.76	Vendor
Happy Hi-Rise Infra Strl.Ventures Pvt.Ltd	Payable	-	34.41	-	34.41	Vendor
U D B Engineers Pvt Ltd	Payable	-	5.43	-	5.43	Vendor
Civil Engineering Consultancy Services Pvt. Ltd.	Payable	-	4.30	-	4.30	Vendor
Apex Engineering Pvt.Ltd	Payable	-	135.59	-	135.59	Vendor
Raja Enterprises Co Pvt Ltd	Payable	-	18.49	-	18.49	Vendor
Rainbow Structural Engineers (P) Ltd.	Payable	-	746.03	-	746.03	Vendor
Care Pharmaceuticals Ltd.	Payable	-	0.01	-	0.01	Vendor
Pasricha Surgical Co. Pvt. Ltd.	Payable	-	0.43	-	0.43	Vendor
Sewa Medical Ltd.	Payable	-	30.54	-	30.54	Vendor
Dev facility Management Pvt Ltd	Payable	-	0.95	-	0.95	Vendor
Net 4 Network Services Limited	Payable	-	0.06	0.06	0.06	Vendor
I Vision System Pvt Ltd	Payable	-	0.01	0.01	0.01	Vendor

Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

(₹ in lakh)

Name of struck off Company	Nature of transactions with struck off Company	Transactions during the Year - Dividend March 31, 2022	Shareholding at face value as at March 31, 2022*	Transactions during the Year - Dividend March 31, 2021	Shareholding at face value as at March 31, 2021*	Relationship with the Struck off company, if any, to be disclosed
UNICKON FINCAP PRIVATE LIMITED	Shares held by struck off company	0.14	0.33	0.04	0.33	Shareholders
DREAMS BROKING PRIVATE LIMITED		0.01	0.02	-	0.02	Shareholders
ARIHANT CAPITAL MARKETS LTD		0.01	-	0.03	0.30	Shareholders
SHRI GIRIRAJJI AGENCIES PVT LTD		-	-	0.01	-	Shareholders
STOCKYARD INVESTMENT SERVICES PRIVATE LIMITED		-	-	-	-	Shareholders
GANPATI SECURITIES PRIVATE LIMITED		-	-	-	0.01	Shareholders

\*Face value of per share is ₹ 1 each (P.Y. ₹ 1 each)

Note -59

Ratio Analysis and its Elements

a) Mandatory Ratio as per Schedule

Ratio	Numerator	Denominator	2021-22	2020-21	% Variance	Reason for variance if more than 25%
Current Ratio (In times)	Current Assets	Current Liabilities	1.05	1.02	2.94%	
Debt-Equity Ratio	Total Debt	Shareholder's Equity	N.A.	N.A.	N.A.	Company has no debt
Debt Service Coverage Ratio	Earnings for debt service = Net profit after taxes + Non-cash operating expenses	Debt service = Interest & Lease Payments + Principal Repayments	N.A.	N.A.	N.A.	Company has no debt
Return on Equity Ratio (In %)	Net Profits after taxes – Preference Dividend	Average Shareholder's Equity	12.72%	14.08%	-9.66%	
Inventory Turnover Ratio (In times)	Cost of goods sold	Average Inventory	4.34	3.69	17.62%	
Trade Receivables Turnover Ratio (In times)	Revenue From Operations (Value of services)	Average Trade Receivable	3.70	3.49	6.02%	
Trade Payables Turnover Ratio (In times)	Total purchases	Average Trade Payables	2.17	1.87	16.04%	
Net Capital Turnover Ratio (In times)	Revenue From Operations (Value of services)	Working capital = Current assets – Current liabilities	14.79	36.70	-59.70%	Due to decrease in current liabilities
Net Profit Ratio (In %)	Net Profit	Revenue From Operations (Value of services)	3.14%	3.50%	-10.29%	
Return on Capital Employed (In %)	Earnings before interest and taxes	Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability	16.53%	16.58%	-0.30%	
Return on Investment (In %)	Return received from Subsidiaries & Joint Ventures	Net Investment in Subsidiaries & Joint Ventures	N.A.	N.A.	N.A.	

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Note -60

#### Events After Balance Sheet Date

- Proposed Dividend ₹ 0.50 per share on face value of ₹ 1.00 per share (March 31, 2021 ₹ 0.47 per share on face value of ₹ 1.00 per share & April 01, 2020 ₹ 0.135 per share on face value of ₹ 1.00 per share) in respect of parent.
- The company has paid interim dividend of ₹ 0.72 per equity share on face value of ₹ 10.00 per equity share for the FY 2021-22. Now The Board Directors recommended a Final Dividend of ₹ 0.48 per equity share on face value of ₹ 10.00 per equity share in respect of HSCL, a subsidiary company. Out of which 49% is payable to Non controlling Interest (NCI).
- Proposed Dividend ₹ 8.33 per share on face value of ₹ 10.00 per share (March 31, 2021 ₹ 12.50 per share on face value of ₹ 10 per share & April 01, 2020 ₹ 2.00 per share on face value of ₹ 10 per share) in respect of NSL, a subsidiary company.
- Proposed Final dividend of Rs. 288 per equity share in respect of HSCC, a subsidiary company.

### Note -61

#### Disclosure as per Ind AS 8 - 'Accounting Policies, Changes in Accounting Estimates and Errors' and Ind AS 1 'Presentation of Financial Statements'

The Group has retrospectively restated its Balance Sheet, Statement of Changes in Equity as at March 31, 2021 and April 1, 2020 (beginning of the preceding period) and Statement of Profit and Loss & Statement of Cash Flows for the year ended March 31, 2021 in accordance with Ind AS 8 'Accounting Policies, Changes in Accounting Estimates and Errors' and Ind AS 1 'Presentation of Financial Statements' as one of the subsidiary, HSCC (India) Limited, has omitted to consider revenue, expenses and respectively assets and liabilities in earlier years and has restated its Financial Statement for previous years i.e. Balance Sheet & Statement of Changes in Equity as at March 31, 2021 and April 1, 2020 (beginning of the preceding period) and Statement of Profit and Loss & Statement of Cash Flows for the year ended March 31, 2021. The restatement has resulted in increase in revenue and expenses in earlier years. The resultant increased profit is recognized in the Statement of Profit and Loss for the year ended March 31, 2021 and resultant profit on or before April 01, 2020, is recognized in retained earnings as on April 01, 2020.

Restated Balance sheet accord better presentation with certain broad concepts of accounting, viz. more accurate reflection of assets and liabilities, better matching of costs and revenues, more accurate allocation of costs of physical assets and therefore provides reliable and more relevant information about the effects of transactions and conditions on the entity's financial position, financial performance and cash flows.

Reconciliation of financial statement line items which are retrospectively restated are as under (to the extent practicable):

#### Reconciliation of restated items of Balance Sheet as at March 31, 2021 and April 01, 2020:

(₹ in lakh)

Particulars	Note No	As at March 31, 2021			As at April 01, 2020		
		As previously reported	Adjustment	As restated	As previously reported	Adjustment	As restated
<b>Deferred tax assets (net)</b>	Note -10	37,355.30	(199.46)	37,155.84	38,059.52	(69.06)	37,990.46
<b>Other Financial Assets:</b>							
Unbilled Revenue	Note -18	22,059.33	16,859.29	38,918.62	17,054.91	5,259.99	22,314.90
<b>Total assets</b>		<b>59,414.63</b>	<b>16,659.83</b>	<b>76,074.46</b>	<b>55,114.43</b>	<b>5,190.93</b>	<b>60,305.36</b>
<b>Other Equity</b>		1,61,731.25	591.24	1,62,322.49	1,42,589.94	205.33	1,42,795.27
<b>Other Current Financial Liabilities:</b>							
Other Payable	Note -29	22,512.29	16,859.29	39,371.58	28,701.22	5,260.00	33,961.22
<b>Other Current Liabilities:</b>							
Revenue Received in Advance	Note -30	68,943.25	(818.57)	68,124.68	72,782.23	(283.43)	72,498.80
<b>Provisions-Current:</b>							
Provision for PRP*	Note -31	250.06	26.04	276.10	829.05	9.04	838.09
Corporate Social Responsibility Fund		526.52	1.83	528.35			
<b>Total Equity and liabilities</b>		<b>2,53,963.37</b>	<b>16,659.83</b>	<b>2,70,623.20</b>	2,44,902.44	5,190.93	2,50,093.38

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### Reconciliation of restated items of Statement of Profit and Loss for the year ended March 31, 2021:

(₹ in lakh)

Particulars	Note No	As previously reported	Adjustment	As restated
Revenue	Note -32	6,73,993.72	12,134.43	6,86,128.15
Work and Consultancy Expenses (Work Expenses with Material)	Note -37	6,11,248.67	11,599.29	6,22,847.96
Employee Benefits Expense- Salaries and Incentives (PRP Expense)	Note -38	24,657.29	17.00	24,674.29
Other Expenses: CSR Expenditure	Note -40	697.32	1.83	699.15
Tax Expense: Deferred tax expenses	Note -43	731.89	130.40	862.29
Profit after tax		23,624.45	385.91	24,010.36
Total Comprehensive Income for the year		22,597.36	385.91	22,983.27
<b>Earning per share</b>				
Basic and diluted	Note -45	1.23	0.02	1.25

### Reconciliation of Statement of Cash Flows for the year ended March 31, 2021:

(₹ in lakh)

Particulars	As previously reported	Adjustment	As restated
Net Cash from Operating Activities	43,058.11	2,576.79	45,634.90

The restatement has resulted in increase in revenue by ₹ 12134.43 lakh and increase in expense by ₹ 11618.13 lakh for year ended March 31, 2021. Accordingly the net impact on profit after tax increase by ₹ 385.91 lakh. This change has also resulted in increase in other financial assets by ₹ 16859.29 lakh, decrease in deferred tax assets by ₹ 199.46 lakh, increase in other current financial liabilities by ₹ 16859.29 lakh, increase in current provision by ₹ 27.87 lakh and decrease in other current liabilities by ₹ 818.57 lakh as on March 31, 2021.

The restatement for the period pertaining to years prior to April 01, 2020 has resulted in increase other equity by ₹ 205.33 lakh. This change has also resulted in increase in other financial assets by ₹ 5259.99 lakh, decrease in deferred tax assets by ₹ 69.06 lakh, increase in other current financial liabilities by ₹ 5260 lakh, increase in current provision by ₹ 9.04 lakh and decrease in other current liabilities by ₹ 283.43 lakh as on April 01, 2020.

## Note -62

### Other Disclosures (In matter of Group)

- (a) Additional Informations in pursuance to Schedule III Division II is disclosed as under:
- The group has not been declared a Wilful Defaulters by any bank or financial institution or consortium thereof in accordance with the guidelines on Wilful defaulters issued by the RBI.
  - There are no proceedings initiated or pending against the group for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
  - The group has not traded or invested in Crypto currency or virtual currency during the reporting periods.
  - The group has neither advanced, loaned or invested fund nor received any fund to/from any person or entity for lending or investing or providing guarantee to/on behalf of the ultimate beneficiary during the reporting periods.
  - During the Financial year, there is no charge or satisfaction of charge which is yet to be registered with ROC beyond the statutory period.
  - The Board of Directors of Holding Company in their Board Meeting dated August 11, 2018, decided to close down the NBCC Environment Engineering Limited and NBCC International Limited two Wholly owned Subsidiaries. Further approvals for closure from Ministry of Housing and Urban Affairs (MoHUA) and Department of Investment & Public Asset Management (DIPAM) received on March 27, 2019 & May 09, 2019 respectively.

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Thereafter, the Board of Directors on July 06, 2020 approved a scheme of merger in terms of Section 230-232 of the Companies Act, 2013 in respect of Subsidiaries with Holding Company i.e. Merger of NBCC Environment Engineering Limited (Transferor Company No. 1) and NBCC International Limited (Transferor Company No. 2) with NBCC (India) Limited (Transferee Company). The proposed Merger is under process. The effect of the scheme of arrangement shall be accounted for in accordance with the scheme and in accordance with the accounting standard as and when the scheme of arrangement approved by the competent authority.

- (vii) The group does not have any transaction not recorded in the books of accounts that has been surrendered or not disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
- (viii) Pursuant to Rule 2(2)(d) of the Companies (Restriction on number of Layers) Rules, 2017, the requirement of number of layers not applicable to the group.
- (b) The spread of COVID - 19 pandemic has severely impacted businesses around the globe. In many countries, including India, there have been severe disruptions in regular business operations due to Lockdown. During the financial year 2020-21, the country was in partially in lockdown and the company temporarily suspended its operations in all its offices, in compliance with the Lockdown advisory issued by Central / respective State Government.

As a result of Lockdown, the volumes for the year have been partially impacted. The management has made an initial assessment of likely adverse impact on revenues and believes that the impact on revenues is likely to be short term in nature. The group has also made a detailed assessment of its liquidity position for the next year and also the recoverability & carrying value of its assets comprising property plant and equipment, right to use assets, investments, inventories and trade receivables. Based on current indicators of future economic conditions, the group expects to recover the carrying amount of these assets. The situation is changing rapidly and is giving rise to inherent uncertainties around the extent and timing of the potential future impact of COVID - 19 which may be different from that estimated at the time of approval of these financial statements. The group continues to closely monitor any material changes arising out of future economic conditions and impact on its business. The management does not see any risk in the ability of the group to continue as a going concern and meeting its liabilities as and when due.

### Note -63

#### Other Disclosures (In matter of Group Companies)

##### (A) Other Disclosures (In matter of the Parent Company)

- i) As per agreement between NBCC and IIT Kharagpur, company was executing contracts for construction & management of various construction works. Due to irregularities in measurement and consequential billing in one of the construction works of "B type facility accommodation" in the earlier financial years from 2015-16 to 2018-19, the company got technical audit conducted in financial year 2020-21 from internal technical audit division. Based on the findings of said audit, company formed a committee for accounting adjustments to be done. On the recommendation of committee, the necessary accounting adjustments have been made in the year ended on March 31, 2022. Due to said accounting adjustments, Revenue from Operation has reduced by ₹ 2,150.46 lakh, Work & Consultancy Expenses has reduced by ₹ 2,000.43 lakh and Profit before Tax has reduced by ₹ 150.03 lakh for the year ended on March 31, 2022. The management has referred the matter to vigilance department which is under investigation as on date.
- (ii) The major clients of the company are ministries, Government Departments, Government Authorities and Public Sector Undertakings. The balances of the clients in the nature of Trade Receivables, Loans and Advances, Earnest Money Deposit, Security Deposit and Deposits in the nature of trade receivables classified under current and non current assets; and also the trade payables are subject to confirmation, reconciliation and consequent adjustments. The management does not expect any significant impact upon such reconciliation.

**Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022****(B) (a) Inventory Disclosures (In matter of the Parent Company)****LAND BANK**

The company is carrying inventory of 17 Lands of ₹ 68,516.31 Lakh for over 7 years. These lands are purchased for Real Estate Development. However, due to slowdown in real estate market, the company has deferred its plans to develop these lands. Further following lands are not registered in the name of the company:

**(i) Land at Naya Raipur, Chattisgarh**

The company has purchased a Group Housing Plot admeasuring 30,436 Sqm. in Naya Raipur from Naya Raipur Development Authority (NRDA) on lease for a total sum of ₹ 2,276.93 Lakh in the year 2014. As per the terms of allotment, the lease deed is to be executed on completion of 50% construction as per the approved plan. However, the construction on the said land was kept in abeyance upto previous financial year. During the year, the company has decided for development of land. Accordingly, the Building permission fees and security deposit for RWH has been deposited to the Authority to get the approval. The preliminary fire NOC has also been obtained. Further market survey to explore the market feasibility and demand at the location is being carried out for development of the plot. As such, the execution of conveyance deed is pending.

**(ii) Land at Faridabad**

The company purchased a freehold plot admeasuring 16,753.99 Sqm. for group housing in open auction from Municipal Corporation of Faridabad (MCF) for a total sum of ₹ 13,178.41 Lakh (Including provision of Stamp Duty) in the year 2013. The company has paid full consideration and has taken the possession of land. The company has been pursuing MCF for execution of lease deed but till date the same has not been executed for want of environment clearance. The company has applied for environment clearance for which obtaining NOC from Forest Department is necessary. Accordingly, the company applied for NOC from Forest department. However the same is denied on the ground that "the criteria for clarification of deemed forests is pending before the Hon'ble Supreme Court and Govt. of Haryana has not identified deemed forests". Whereas in Clause No. 24 of letter of allotment of land, the MCF stated that, "Deputy Conservator of Forests, Faridabad vide her office memo no. 569 dated August 28, 2012 has intimated that the area under Group Housing plots is notified under general section-4 of Punjab Land Preservation Act, 1900". Thus, denial of NOC by Forest Department is contrary to what is contained in Letter of Allotment. NBCC has taken up with Government of Haryana to either issue necessary instructions to Forest Department for issuing of NOC as required for Environmental Clearance or refund the amount paid with interest to NBCC. The company is exploring the possibility of early execution of lease deed from MCF or referring the matter to AMRCD for early resolution.

**(iii) Land at Alwar**

The company purchased a plot admeasuring 4197 Sq. Mtr. from Urban Improvement Trust (UIT), Alwar in the year 2013 for ₹ 983.64 Lakh. Even after several requests for handing over the possession and execution of lease deed, UIT failed to hand over the possession and execute the lease deed. UIT intimated that lease cannot be executed due to Civil Writ petition filed before Hon'ble High Court of Rajasthan in the matter of Giriraj Prasad Vs. State of Rajasthan and the Lease deed will be executed only after judgment in favour of the State Government. The company is exploring the possibility for early resolution of matter through AMRCD.

**(iv) Land at Ghaziabad**

The company purchased a land admeasuring 16225.05 Sq. Mtr. at Koyal Enclave from Ghaziabad Development Authority (GDA) in the year 2015. The company has incurred a total cost of ₹ 5,503.13 Lakh (Including provision for stamp duty). The lease deed and the possession in respect of the above plot have not yet been executed. GDA has demanded a sum of ₹ 462.41 Lakh towards infrastructure Charges vide letter No. 2433 dated December 13, 2019. The said demand is not acceptable to the company and in view of the same, the company has requested GDA for cancellation of allotment & refund of entire amount with interest as per the terms of allotment etc. GDA has offered to refund the purchased amount after deduction of the cancellation charges. The company has not accepted the offer of GDA and taken up the matter with higher authorities of Govt. of Uttar Pradesh.



## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### **WORK IN PROGRESS AND COMPLETED PROJECTS**

#### **(v) NBCC Plaza at Pushp Vihar**

The company has undertaken a project for construction of “Additional Shopping cum Car Parking Blocks” in “NBCC Plaza” at PushpVihar, New Delhi and has paid a sum of ₹ 3,021.78 Lakh to L&DO, MoHUA in the year 2010 as additional premium for availing additional ground coverage (FAR). However, later South Delhi Municipal Corporation [SDMC], vide its letter dated May 20, 2015, while approving the building plans subject to compliance of few conditions, demanded additional FAR charges amounting to ₹ 3,224.45 Lakh. The SDMC also stayed the construction till the time, said amount is paid to them. Since the company had already deposited the said amount with L&DO, it represented the matter to SDMC as well as L&DO, at different forums. During the year 2021-22 MoHUA has informed the company that SDMC may only recover charges other than additional FAR charges, if any. MoUHA also directed SDMC to release the Sanctioned Building Plan to NBCC at the earliest. However, the SDMC is still insisting on payment of additional FAR of ₹ 3,224.45 lakh to sanction building plan.

In addition to the above the company has incurred a sum of ₹ 1,718.84 lakh on construction of the project till March 31, 2022. The net realisable value (NRV) of the constructed block is ₹ 825.63 lakh. The company has already made a provision in the books for impairment in the value of assets amounting to ₹ 894.19 lakh.

#### **(vi) Kochi, Kerala**

The company has constructed Group Housing Real Estate project at Kochi, Kerala comprising of 3,20,216 Sq. ft. residential and 4,424 Sq. ft. commercial area. The company has incurred a construction cost amounting ₹ 8,701.85 lakh thereon. The sale in the project is pending for want of environmental clearance (EC), which is under process and it is mandatory for registration under RERA registration.

#### **(vii) Jakson Gate, Agartala**

The company executed a real estate project at Jakson Gate, Agartala in the year 2010 under Joint Operations with Agartala Municipal Council (AMC). As the company was unable to sell the constructed area, the substantial portion of the constructed area has been let-out to various Government Organizations. Real Estate Marketing Division is exploring the possibilities to sell the same in consultation with JV partner. The company has incurred a sum of ₹ 916.96 lakh as on date.

#### **(viii) Group Housing project in Alwar**

The company has executed Group Housing project in Alwar with a total expenditure of ₹ 5,766.21 Lakh. The substantial portion of the project was completed in the year 2018. The company initiated the sale of the project in the year 2014-15. No sale, however, could be effected. The company plans to re-start the sale in the project. The Net Realisable Value of the project has deteriorated and the company has made provision of ₹ 1,005.81 lakh towards impairment in the cost of the work in progress.

#### **(ix) Sukheas Lane, Kolkata**

Sukheas Lane, Kolkata property is Joint Venture Property with Kolkata Metro Rail Corporation Limited (KMRCL) located in the city centre of Kolkata. The construction on the property is not completed from long time due to pendency of writ Petition no. 833/2014 before Hon’ble High court of Kolkata since the year 2014 challenging the aforesaid land acquisition by KMRCL. The said writ petition filed by M/s Archana Properties was disposed of on January 09, 2020 due to default of non-appearance of petitioners by the Hon’ble High Court of Calcutta. In this regard an IA bearing GA No 3/2021 have been filed by M/s Archana Properties in the matter in March 2021 as per website of Hon’ble High Court of Calcutta. However, the said IA has not been served nor has any notice been received by company as on date from the Hon’ble High Court of Calcutta. The company has incurred a sum of ₹ 549.59 lakh on this project which are lying since 2014.

#### **(x) Sector - 37 D, Gurugram**

(i) The company developed a residential real estate project at NBCC Green View, Sector - 37 D, Gurugram. The occupancy certificate (OC) of the project was received in the year 2017-18. The complex is partially sold-out and the physical possession of flats, shops and EWS unit were also given to the allottees after receipt of the Occupancy Certificate of the project.

### Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

Company has sold 392 units (255 flats, 126 EWS and 11 shops) out of 942 units and received total amount of ₹ 21,012.80 lakh out of which ₹ 15,957.58 lakh were recognised as revenue in the previous years and ₹ 4,048.57 lakh are still booked as advance from Allottees.

Subsequently, the buildings in the project exhibited structural cracks. Company received many complaints and representation from some of home buyers. Company appointed IIT Delhi to look into the matters. IIT Delhi vide its report dated October 06, 2021 inter-alia advised that the buildings must be vacated within two months in view of safety of the occupants and further advised to get the feasibility of repairs re-examined.

Thereafter a committee of experts from IIT Roorkee and CBRI Roorkee (Central Buildings Research Institute) was constituted for structural assessment of this project in furtherance to the report of IIT Delhi. This expert committee opined that "No repair/restoration method seems economically viable and safe in the long term. It is recommended to demolish the structure"

Further a review panel of two retired SDG's of CPWD was constituted. The crux of the report submitted by The Review Panel is as under:

"The review committee concurs with the recommendation given by the expert committee of IIT Roorkee and CBRI Roorkee i.e. to dismantle the structure".

In view of the advice from the experts and considering safety of the residents, notices were issued to the occupants of NBCC Green View project and the buildings were evacuated completely with the help of the District Administration under Disaster Management Act. As on date, the premises of NBCC Green View Apartments, Sector-37D, Gurugram stands completely vacated.

The company has taken valuation of the projects from the IBBI registered valuation agencies. As per valuation report, the total net realizable value (NRV) of the project is ₹ 27,040.00 lakh (on conservative basis). The proportionate NRV pertaining to the unsold portion of the project work out to ₹ 20,151.64 lakh. The carrying value of unsold inventory of above project was ₹ 30,131.46 lakh. Accordingly, the company has written-down of inventory by ₹ 9,979.83 lakh in the accounts and disclosure in this regard has been made under Note No. 13.

- (ii) As on date there are 12 ongoing litigations before various forums out of which 2 cases are filed by the contractor M/s Rama Civil India Construction Pvt. Ltd. and 10 cases are filed by the Home buyers. The required disclosure with regards to the claims of the contractor are disclosed in the contingent liabilities Note No. 46(A)(d).

The cases filed by the Home buyers are pending at various levels in the different courts/forums. The home buyers have claimed refund of the amount paid by them along with interest and other compensations.

The company is in the process of exploring various options that can be offered and negotiated under the 'settlement plan' with the allottees. Further, the Board is also in process of appointing a Transaction Advisor to guide various other options in this regards.

The physical possibility, legal permissibility and financial feasibility, that may be intrinsic to the 'settlement plan' is in the process of evaluation by the Board and are also subject matters of various court cases which are pending at various forums. Since, the costs and liabilities that may possibly be incurred under the 'settlement plan' (as the same is yet to be approved by the Board / decided by courts) are not ascertainable as on the date, no provision for the same is recognized in the financial statements, in compliance of the applicable Indian Accounting Standards. However, the contingent liabilities in this regard, being un-ascertainable, has been disclosed in the Note No. 46 (A)(d).

#### (C) Other Disclosures (In matter of the HSCL, a Subsidiary of the Parent Company)

- (i) The major clients of the company are ministries, Government Departments, Government Authorities and Public Sector Undertakings. The balances of the clients in the nature of Trade Receivables, Loans and Advances, Earnest Money Deposit, Security Deposit and Deposits in the nature of trade receivables classified under current and non current assets; and also the trade payables are subject to confirmation, reconciliation and consequent adjustments. The management does not expect any significant impact upon such reconciliation.

## Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022

### (D) Other Disclosures (In matter of the HSCC (INDIA) Limited a Subsidiary of the Parent Company)

- (i) During the year 2018-19, the company has acquired 100% of equity share capital in HSCC (India) Limited (HSCC), which was previously 100% owned by Government of India. Thus HSCC has become subsidiary of the Parent w.e.f. December 24, 2018. Since the Parent and HSCC both had Govt. of India {President of India) as majority shareholder in F.Y. 2017-18 also and thus were under Common Control even prior to HSCC becoming subsidiary of the Parent, NBCC has accounted for business combination with HSCC in terms of Appendix C of Ind AS 103 on Business Combination which lays down the principles in respect of accounting for business combinations of entities or businesses under common control in accordance of pooling of interest method prescribed thereunder. Hence, amounts for the year ended March 31, 2019 include amount pertaining to HSCC also even though HSCC became subsidiary of the company w.e.f. December 24, 2018. The consolidated audited figures for the year ended March 31, 2019 also include Audited IND AS figures pertaining to newly acquired company HSCC (India) Limited.
- (ii) During the test check by Comptroller and Auditor General (CAG) of transactions of company's account during the FY 2017-18 at Indian Overseas Bank, Noida, significant transactions amounting to ₹ 2926 lakh were noticed which can be termed as "Transactions of Doubtful Reliability." Provision of ₹ 2926 lakh was made from the reserves as at 01st April 2017 as transactions pertain to the period prior to FY 2016-17.
- (iii) Further, NBCC (India) Limited (Holding Company) has appointed forensic/management auditor during the year ended March 31, 2020.

The final Forensic Audit report was received by the Company on 19.04.2022 and such report was placed in the audit committee meeting and the Board meeting of the HSCC respectively on 06.05.2022 and 19.05.2022. The cognizance of such report by the audit committee and the Board of the HSCC is in pursuance of significant transactions of Doubtful Reliability, amounting to ₹ 2,926.07 lakh that were noticed in company's bank book in the financial year 2017-18, and caused the auditors to qualify their audit opinion on the financial statements relating to the financial year 2018-2019 and continued thereafter, since the final amount of "Transactions of Doubtful Reliability" had not been determined till such year (2020-21). Based upon the findings of forensic auditors that no additional fraud was detected except ₹ 490.07 Lakh. Out of ₹ 490.07 Lakh, ₹ 248.55 Lakh has been returned by the bank to HSCC. Since it is the adjusting event occurring after the balance sheet date and having impact on Financial statements for Financial Year 2021-22, therefore, in compliance of Ind AS 10 "Events After the Reporting Period", the excess provision of contingency ₹ 2,684.55 lakh has been written back in these financial statement and balance of ₹ 241.52 lakh is still lying in provision as it is yet to be received from Bank.

#### (iv) Unreconciled Bank Balances

Bank Reconciliation doesn't include the unmatched and untraceable entries, hence the unmatched and untraceable entries may have impact on Profit & Loss and Balance Sheet of the company. The forensic auditor has submitted their report with regard to this matter & no fraud has been found other than reported by management. The impact of the following bank accounts reconciliation will be accounted in the financial year 2022-23 by HSCC.

S. No.	Name of the Bank	Branch	Project Name	A/c No.
1	Indian Overseas Bank	Sector-1, Noida	Ayush, New Delhi	172502000000644
2	Indian Overseas Bank	Sector-1, Noida	HSCC Bank A/C	172502000000151

### (E) Other Disclosures (In matter of the NSL, a Subsidiary of the Parent Company)

- (i) Balances of Trade Receivables, Trade Payables, Other Payables and Loans & Advances are subject to reconciliation and confirmation. Adjustment, if any will be accounted for on confirmation/reconciliation of the same, which in the opinion of the management will not have a material impact.
- (ii) Contractors' claims for price variation/extra work etc. are accounted for as cost of work to the extent such claims are accepted and approved by the engineer of the company by certifying the running bills raised by the contractors. The adjustments, if any shall be accounted for at the time of approval/settlement of final bill by the competent authority, which in the opinion of the management will not have a material impact.

**Notes to the Consolidated Financial Statements for the Year Ended 31st March, 2022**

(iii) In the opinion of the management, the value of current assets on realisation in the ordinary course of business, will not be less than the value at which these are stated in the Balance Sheet.

**Note -64**

In accordance with the MCA Circular 39/2014 dated October 14, 2014, later reproduced as Annexure F of the Guidance note on the Schedule III of companies Act, 2013, the group while presenting Consolidated Financial Statements has not merely repeated type disclosures made by it under Standalone Financial Statements being consolidated.

In Consolidated Financial Statements, the Group has given all disclosures related to Consolidated Financial Statements only.

**Note -65****Regrouping / Reclassified**

Previous year figures have been regrouped and/or reclassified, wherever, necessary to conform to those of the current year grouping and/or classification. Negative figures have been shown in brackets.

For and on behalf of the Board of Directors

Sd/-  
**DEEPTI GAMBHIR**  
Company Secretary  
(FCS : 4984)

Sd/-  
**B. K. SOKHEY**  
Director (Finance) & CFO  
(DIN : 06955670)

Sd/-  
**P. K. GUPTA**  
Chairman & Managing Director  
(DIN : 07698337)

As per our Report of even date attached

**For DHAWAN & CO.**  
Chartered Accountants  
ICAI Firm Reg. No: 002864N

Sd/-  
**DEEPAK KAPOOR**  
(Partner)  
Membership No. 072302

**Place :** New Delhi  
**Date :** 30th May, 2022











62<sup>nd</sup>  
ANNUAL REPORT  
2021-22



A Navratna CPSE

**NBCC (INDIA) LIMITED**  
(A Government of India Enterprise)

CORPORATE OFFICE: NBCC Bhawan, Lodhi Road, New Delhi-110003 | CIN-L74899DL1960GOI003335  
WEBSITE : [www.nbccindia.in](http://www.nbccindia.in) | E-MAIL : [co.sectt@nbccindia.com](mailto:co.sectt@nbccindia.com) | LANDLINE : 011 - 43591555 / 24367314-15