



Tai Industries Limited

Registered Office

53A, Mirza Ghalib Street, 3rd Floor, Kolkata - 700 016
Phone : (033) 2226 0938, 4041 6666, Fax : (033) 2249 7319
E-mail : info@taiind.com, Website : www.taiind.com
CIN : L01222WB1983PLC059695

TAI/SEC/AGM/2023- 24/818
2nd September, 2023

The Corporate Relationship Department,
Bombay Stock Exchange Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400 001.

Scrip Code No. 519483

The Secretary,
The Calcutta Stock Exchange Limited,
7, Lyons Range, Kolkata – 700 001.

Scrip Code No. 30055

Dear Sir,

Sub : Annual Report for the Financial Year 2022 – 2023 and Notice of Annual General Meeting.

In compliance with Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose a copy of the Annual Report for the Financial Year ended 31st March, 2023, together with the Notice dated 29th May, 2023, convening the 40th Annual General Meeting of the Company on 25th September, 2023, to be held by Video Conferencing or other Audio Visual Means.

The Register of Members and Share Transfer Books of the Company will remain closed from 19th September, 2023 to 25th September, 2023, (both days inclusive).

The Company is providing to its members the facility to exercise their right to vote on Resolutions, proposed to be passed at the AGM, by electronic means prior to the AGM (remote e-voting) and during the AGM (e-voting). A person whose name is in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories, as on the cut – off date i.e. 18th September, 2023, only shall be entitled to avail of the electronic voting facility. The remote e-voting facility commences on Friday, 22nd September, 2023 at 10.00 a.m. IST and ends on Sunday, 24th September, 2023 at 5.00 p.m.

Kindly take the same on record.

Yours faithfully,
Tai Industries Limited

Priyanka Mukherjee
Company Secretary
& Compliance Officer

Encl : A/a



TAI INDUSTRIES LIMITED

2022-23

**ANNUAL
REPORT**

**TAI INDUSTRIES LIMITED**

CIN: LO1222WB1983PLCO59695
53A, Mirza Ghalib Street, 3rd Floor, Kolkata - 700 016
Ph No.: (033) 4041 6666; Fax: (033) 22497319
E-mail: info@taiind.com; Website: www.taiind.com

BOARD OF DIRECTORS

Dasho Wangchuk Dorji (DIN: 00296747)	<i>Chairman & Whole-time Director</i>
Mr. Rohan Ghosh (DIN: 00032965)	<i>Managing Director</i>
Dasho Topgyal Dorji (DIN:00296793)	<i>Director</i>
Mr. Prem Sagar (DIN: 00040396)	<i>Independent Director</i>
Mr. K.N. Malhotra (DIN:00128479)	<i>Independent Director</i>
Mr. Vinay Killa (DIN: 00060906)	<i>Independent Director</i>
Ms.Sarada Hariharan (DIN: 06914753)	<i>Independent Director</i>

AUDIT COMMITTEE

Mr.Prem Sagar (DIN:00040396)	<i>Chairman</i>
Mr. K.N. Malhotra (DIN:00128479)	<i>Member</i>
Mr. Vinay Killa (DIN:00060906)	<i>Member</i>

NOMINATION AND REMUNERATION COMMITTEE

Mr. Prem Sagar (DIN:00040396)	<i>Chairman</i>
Dasho Topgyal Dorji (DIN:00296793)	<i>Member</i>
Mr K.N. Malhotra (DIN:00128479)	<i>Member</i>
Mr. Vinay Killa (DIN:00060906)	<i>Member</i>

STAKEHOLDERS RELATIONSHIP COMMITTEE

Mr Prem Sagar (DIN:00040396)	<i>Chairman</i>
Mr K.N. Malhotra (DIN:00128479)	<i>Member</i>
Mr. Vinay Killa (DIN:00060906)	<i>Member</i>

CSR COMMITTEE

Mr. Vinay Killa (DIN:00060906)	<i>Chairman</i>
Mr. Rohan Ghosh (DIN: 00032965)	<i>Member</i>
Mr K.N. Malhotra (DIN:00128479)	<i>Member</i>

REGISTRAR AND SHARE TRANSFER AGENT

Link Intime India Private Limited
Vaishno Chamber
5th Floor, Room No.502 & 503, 6, Brabourne Road, Kolkata 700001
Tel: 033-4004 9728, Fax: 033-4073 1698
E-mail: kolkata@linkintime.co.in
Website: www.linkintime.co.in

STATUTORY AUDITORS

KAMG & Associates, Chartered Accountants,
AE - 350, 1st Floor,
Kolkata - 700 064.

SECRETARIAL AUDITOR

T. Chatterjee & Associates,
"Abhishek Point", 4th Floor,
152, S.P. Mukherjee Road,
Kolkata - 700 020.

BANKERS

HDFC Bank Limited
Yes Bank Limited
Canara Bank
State Bank of India
Punjab National Bank
Axis Bank



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Annual General Meeting on Monday 25th September, 2023 by Video Conferencing or Other Audio-Visual Means.
The Annual Report together with the Notice of the AGM has been sent by electronic means.
For any queries, you may write to agm@taiind.com.



TAI INDUSTRIES LIMITED

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NOTICE

NOTICE is hereby given that the Fortieth Annual General Meeting of the Members of Tai Industries Limited will be held on Monday, 25th day of September, 2023 at 03.30 p.m. (IST) through Video Conferencing (VC) / Other Audio Visual Means (OAVM), to transact the following business:

Ordinary Business

1. To receive, consider and adopt the Audited Financial Statement of the Company for the year ended 31st March, 2023, and the Reports of the Directors and the Auditors thereon and to pass the following Resolution as an Ordinary Resolution:

“RESOLVED THAT the Audited Financial Statement of the Company for the year ended 31st March, 2023, and the Reports of the Directors and the Auditors thereon, placed before this Meeting be and are hereby considered and adopted.”

2. To appoint Mr. Rohan Ghosh (DIN: 00032965), Director retiring by rotation and eligible for reappointment, by passing the following Resolution as an Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Section 152 of the Companies Act, 2013, Mr. Rohan Ghosh (DIN: 00032965), who retires by rotation at this Meeting under Article 72(ii) of the Articles of Association of the Company, be and is hereby reappointed as Director of the Company.”

By Order of the Board

Priyanka Mukherjee
(ACS-29620)
Company Secretary

Place: Kolkata
Date: 29th May, 2023

**Notes:**

1. In view of COVID-19 pandemic, social distancing norms and restrictions on movement of persons at several places in the country and pursuant to General Circular Nos. 14/2020, 17/2020, 20/2020, 02/2021, 19/2021, 21/2021, 02/2022, 10/2022 and 11/2022 dated April 8, 2020, April 13, 2020, May 5, 2020, January 13, 2021, December 08, 2021, December 14, 2021, May 05, 2022 and December 28, 2022 respectively issued by the Ministry of Corporate Affairs ('MCA') (collectively referred to as 'MCA Circulars') and Circular Nos. SEBI/HO/CFD/ CMD1/CIR/P/2020/79 and SEBI/HO/CFD/ CMD2/ CIR/P/2021/11 dated May 12, 2020 and January 15, 2021 and Circular No. SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 13, 2022 and SEBI /HO/CFD/PoD-2/P/CIR/2023/ 4 dated January 5, 2023 issued by the Securities and Exchange Board of India (collectively referred to as 'SEBI Circulars') permitted the holding of the Annual General Meeting ('AGM') through VC/OAVM, without the physical presence of the Members in compliance with the provisions of the Companies Act, 2013 ('the Act'), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('the Listing Regulations'), MCA Circulars and SEBI Circulars, the AGM of the Company is being held through VC/ OAVM which does not require physical presence of members at a common venue. The proceedings of the AGM will be deemed to be conducted at the Registered Office of the Company which shall be the deemed Venue of the AGM. The Link Intime India Private Limited ("LI IPL") will be providing facility for voting through remote e-voting, for participation in the AGM through VC facility and e-voting during the AGM. The procedure for participating in the AGM through VC is explained hereunder and is also available on the website of the Company at **www.taiind.com**
2. The 40th AGM of the Company shall be conducted in accordance with the said circulars of MCA, SEBI and applicable provisions of the Act and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) through VC/OAVM.
3. Pursuant to the provisions of the Companies Act, 2013, a Member entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Since this AGM is being held pursuant to the MCA Circulars through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the Annual General Meeting and hence the Proxy Form and Attendance Slip are not annexed to the Notice.
4. The Company has engaged the services of Link Intime India Private Limited (LI IPL) for providing facility for voting through remote e-voting, participation in the AGM through VC / OAVM facility and e-voting during the AGM. The procedure for participating in the meeting through VC / OAVM is explained at Note No.13 below and is also available on the website of the Company at **www.taiind.com**.
5. Voting can be exercised only by the concerned Member or his/her duly constituted attorney or, in case of bodies corporate, its duly authorised person. A Member need not use all his/her votes.
6. Institutional / Corporate Members are requested to send a scanned copy (PDF / JPEG format) of the Board Resolution authorising its representatives to attend and vote at the AGM, pursuant to Section 113 of the Act, to Link In time India Private Limited at **instameet@linkintime.co.in**
7. The Register of Members of the Company will remain closed from 19th September, 2023 to 25th September, 2023 both days inclusive.
8. Since the AGM will be held through VC/OVAM, the Route Map is not annexed to this Notice.
9. Brief resume of Directors / persons proposed to be appointed / reappointed as stipulated under Regulation 36(3) of SEBI (LODR) Regulations, 2015 and Secretarial Standards issued by the Institute of Company Secretaries of India is annexed hereto.

ELECTRONIC DISPATCH OF ANNUAL REPORT AND PROCESS FOR REGISTRATION OF EMAIL ID FOR OBTAINING COPY OF ANNUAL REPORT:

10. The Notice of the Annual General Meeting along with the Annual Report for the financial year 2022 -2023 is being sent only by electronic mode to those Members whose email addresses are registered with the Company/Depositories in accordance with the aforesaid MCA Circulars and the Circular issued by SEBI dated May 12, 2020. Members may note that the Notice of Annual General Meeting and Annual Report for the financial year 2022-2023 will also be available on the Company's website at **www.taiind.com**, website of BSE Limited at **www.bseindia.com**. Members can attend and participate in the Annual General Meeting through VC/OAVM facility only.



11. Members attending the meeting through VC/OAVM shall be counted for the purposes of reckoning the quorum under Section 103 of the Companies Act, 2013.

12. Registration of email ID and Bank Account details:

In case the shareholder's email ID is already registered with the Company/its Registrar & Share Transfer Agent "RTA"/Depositories, log in details for e-voting are being sent on the registered email address. In case the shareholder has not registered his/her/their email address with the Company/its RTA/Depositories and or not updated the Bank Account mandate for receipt of dividend, the following instructions are to be followed:

(i) For shares held in physical mode:

- a) Advise any change in their address or bank mandates to the Company/Company's Registrar and Transfer Agent, Link Intime India Private Limited. The notification of change of address should be accompanied by the address proof, i.e., voter's identity card, electric/telephone bill, driving licence or a copy of the passport or bank statement of the member OR
- b) Log into the website of our RTA, Link Intime India Private Ltd., at www.linkintime.co.in under Investor Services > Email/Bank detail Registration. Fill in the details and upload the required documents and submit.

(ii) For Shares held in Demat mode:

The shareholder may please contact the Depository Participant ("DP") and register the email address and bank account details in the demat account as per the process followed and advised by the DP.

13. **Remote e-voting Instructions for shareholders post change in the Login mechanism for individual shareholders holding securities in demat mode, pursuant to SEBI circular dated December 9, 2020:**

a) In terms of SEBI circular dated December 9, 2020 on e-voting facility provided by the Listed Companies, Individual shareholder holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depositories participants. Shareholders are advised to update their mobile number and email id in their demat accounts in order to access e-Voting facility.

b) Login method for Individual shareholders holding securities in demat mode is given below:

1. Individual Shareholders holding securities in demat mode with NSDL

1. Existing IDeAS user can visit the e-Services website of NSDL viz... <https://eservices.nsdl.com> either on a personal computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name i.e. LINKINTIME and you will be re-directed to "InstaVote" website for casting your vote during the remote e-Voting period.
2. If you are not registered for IDeAS e-Services, option to register is available at <https://eservices.nsdl.com> Select "Register Online for IDeAS Portal" or click at <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>
3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://eservices.nsdl.com> either on a personal computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name i.e. LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.

2. Individual Shareholders holding securities in demat mode with CDSL

1. Existing users who have opted for Easi / Easiest, can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are <https://web.cdslindia.com/myeasi/home/login> or www.cdslindia.com and click on New System Myeasi.



2. After successful login of Easi/Easiest the user will be able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e. LINKINTIME. Click on LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
 3. If the user is not registered for Easi/Easiest, option to register is available at <https://web.cdslindia.com/myeasi/Registration/EasiRegistration>.
 4. Alternatively, the user can directly access e-Voting page by providing demat account number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. LINKINTIME. Click on LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
3. Individual Shareholders (holding securities in demat mode) login through their depository participants You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name i.e. LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.

Login method for Individual shareholders holding securities in physical form is given below:

Individual Shareholders of the company, holding shares in physical form as on the cut-off date for e-voting may register for e-Voting facility of Link Intime as under:

1. Open the internet browser and launch the URL: <https://instavote.linkintime.co.in>
2. Click on "Sign Up" under 'SHARE HOLDER' tab and register with your following details: -
 - A. **User ID:** Shareholders holding shares in **physical form shall provide** Event No + Folio Number registered with the Company.
 - B. **PAN:** Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable).
 - C. **DOB/DOI:** Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP / Company - in DD/MM/YYYY format)
 - D. **Bank Account Number:** Enter your Bank Account Number (last four digits), as recorded with your DP/Company.
*Shareholders/ members holding shares in **physical form** but have not recorded 'C' and 'D', shall provide their Folio number in 'D' above
 - ▶ Set the password of your choice (The password should contain minimum 8 characters, at least one special Character (@!#\$%&*), at least one numeral, at least one alphabet and at least one capital letter).
 - ▶ Click "confirm" (Your password is now generated).
3. Click on 'Login' under 'SHARE HOLDER' tab.
4. Enter your User ID, Password and Image Verification (CAPTCHA) Code and click on 'Submit'.

Cast your vote electronically:

1. After successful login, you will be able to see the notification for e-voting. Select 'View' icon.
2. E-voting page will appear.
3. Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).
4. After selecting the desired option i.e. Favour / Against, click on 'Submit'. A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

Guidelines for Institutional shareholders:

Institutional shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on the e-voting system of LIPL at <https://instavote.linkintime.co.in> and register themselves as 'Custodian / Mutual Fund / Corporate



Body'. They are also required to upload a scanned certified true copy of the board resolution /authority letter/power of attorney etc. together with attested specimen signature of the duly authorised representative(s) in PDF format in the '**Custodian / Mutual Fund / Corporate Body**' login for the Scrutinizer to verify the same.

Helpdesk for Individual Shareholders holding securities in physical mode/ Institutional shareholders:

Shareholders facing any technical issue in login may contact Link Intime INSTAVOTE helpdesk by sending a request at enotices@linkintime.co.in or contact on: - Tel: 022 - 4918 6000.

Helpdesk for Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Help desk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 or 22- 23058542-43.

Individual Shareholders holding securities in Physical mode has forgotten the password:

If an Individual Shareholders holding securities in Physical mode has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the "Forgot Password" option available on the e-Voting website of Link Intime: <https://instavote.linkintime.co.in>

- Click on '**Login**' under '**SHARE HOLDER**' tab and further Click '**forgot password?**'
- Enter User ID, select Mode and Enter Image Verification code (CAPTCHA). Click on "SUBMIT".

In case shareholders is having valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing the information about the particulars of the Security Question and Answer, PAN, DOB/DOI, Bank Account Number (last four digits) etc. as mentioned above. The password should contain minimum 8 characters, at least one special character (@!#\$%&), at least one numeral, at least one alphabet and at least one capital letter.*

User ID for Shareholders holding shares in Physical Form (i.e. Share Certificate):

Your User ID is Event No + Folio Number registered with the Company

Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Shareholders who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned depository/ depository participant's website.

- ▶ It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- ▶ For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- ▶ During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular "Event"

c) General guidelines for shareholders :

- a) Institutional shareholders (i.e. other than individuals, HUF, NRI, etc) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/Authority letter etc. with attested specimen signature of the duly authorised signatory (ies) who are authorized to vote, to the Scrutiniser by email: tchattterjeeassociates@gmail.com.
- b) It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

**d) Instruction for members for e-voting on the day of the AGM are as follows:**

Once the electronic voting is activated by the scrutinizer/moderator during the meeting, shareholders/ members who have not exercised their vote through the remote e-voting can cast the vote as under:

1. On the Shareholders VC page, click on the link for e-Voting "Cast your vote".
2. Enter Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMeet and click on '**Submit**'.
3. After successful login, you will see "Resolution Description" and against the same the option "Favour/ Against" for voting.
4. Cast your vote by selecting appropriate option i.e. "Favour/Against" as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/Against'.
5. After selecting the appropriate option i.e. Favour/Against as desired and having decided to vote, click on "Save". A confirmation box will be displayed. If you wish to confirm your vote, click on "Confirm", else to change your vote, click on "Back" and accordingly modify your vote.
6. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

- Shareholders / Members, who will be present at the Annual General Meeting through Insta Meet facility and who have not cast their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the Meeting.
- Shareholders/ Members who have voted through Remote e-Voting prior to the Annual General Meeting will be eligible to attend/participate in the Annual General Meeting through InstaMeet. However, they will not be eligible to vote again during the Meeting.

Instruction for members for attending the AGM through VC/OAVM are as under

- Open the Internet browser and launch the URL: <https://instameet.linkintime.co.in>

- Select the "Company" and "Event Day" and register with your following details.

I. Demat No OR Folio No : Enter your 16 Digit demat number or Folio No.

II. Shareholders /members holding shares in physical form shall provide Folio Number registered with the Company.

III. PAN: Enter 10-digit Permanent Account Number (PAN) (Members who have not updated their PAN) with the Depository Participant (DP) /Company shall use the sequence number provided to you, if applicable.

IV. Mobile Number: Enter your mobile number.

V. Email Id :Enter your email id ,as recorded with your DP/Company

-Click "Go to meeting" (You are now registered for InstaMeet and your attendance is marked for the meeting).

e) Procedure to raise question/seek clarification with respect to Annual Report

Shareholders /Members who would like to express their views /ask questions during the Meeting may register themselves as speaker by sending their request mentioning their name, demat account number /folio number, email id, mobile number at agm@taiind.com, 3 days in advance.

f) Instruction for Shareholders /Members to Speak during the Annual General Meeting through Insta Meet

- Shareholders/Members who would like to speak during the meeting must register their request 3 days in advance with the Company on the specific email id created for the general meeting.
- Shareholder will get the confirmation on first cum first serve basis depending upon the provisions made by the client.
- Shareholder will receive "speaking serial number" once they mark attendance for the meeting.
- Other shareholder may ask questions to the panellist, via active chat-board during the meeting.
- Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.



Shareholders are requested to speak only when moderator of the meeting /management will announce the name and serial number for speaking.

Shareholders /Members who would like to ask questions, may send their questions well in advance mentioning their name, demat account number /folio number, email id, mobile number at agm@taiind.com. The same will be suitably replied by the company.

Note:

Those shareholders/members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting. The Company reserves the right to restrict the number of speakers depending on the availability of time for the Annual General Meeting.

Shareholders/ Members are allowed to use camera and are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

g) Further members will be required to use internet with a good speed to avoid any disturbance during the meeting.

h) Please note that participants connecting from Mobile Devices or Tablets or through Laptop connection via Mobile Hotspot may experience audio/video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

i) The Members can join the AGM in VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1,000 members on first come first basis. This will not include large shareholders (Shareholders holding 2% or more shareholdings, Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairperson of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc., who are allowed to attend the AGM without restriction on account on first come first serve basis .

j) The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.

k) Shareholders / Members , who will be present in the AGM through InstaMEET facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so , shall be eligible to vote through e-Voting facility during the meeting. Shareholders /Members who have voted through Remote e-Voting prior to the AGM will be eligible to attend/participate in the AGM through Insta Meet. However, they will not be eligible to vote again during the meeting.

GENERAL INFORMATION:

14. The Company is registered with National Securities Depository Ltd. ('NSDL'), and Central Depository Services (India) Ltd. ('CDSL'), for dematerialization of its Equity Shares which has been allotted the ISIN INE358D01018. Link IntimeIndia Private Limited, having their office at C 101 247, Park, L.B.S. Marg Vikroli (West) Mumbai 400 083 are the Registrar and Share Transfer Agents of the Company.

15. To support the "Green Initiative in Corporate Governance" of Ministry of Corporate Affairs, for paperless compliances by companies, members are requested to register their e-mail addresses, in respect of their holdings in the securities of the Company, for service of notice/documents including Annual Reports by the Company by email. Duly signed by the sole/first named shareholder, mentioning his name and Folio number. Members are requested to keep the Company/Depository Participants informed as and when there is any change in their e-mail addresses. Even after registering for e- communication, the Shareholders of the Company shall be entitled to receive such communication in physical form, upon request.

16. Members are requested to:

- a. Communicate on all matters pertaining to their shareholdings with the Company's Registered Office/Company's Registrar, quoting their respective Ledger Folio Number(s)/ Client ID(s) and DPID(s);
- b. Note that as per provisions of the Companies Act, 2013, facility for making / varying / cancelling nominations is available for shareholders in respect of Equity Shares held by them. The relevant Forms can be obtained from the Company's Registrars.



17. Pursuant to SEBI Circular No. SEBI/HO/MIRSD/DOP1/CIR/P/2018/73 dated April 20, 2018, Members are hereby requested to update their PAN and Bank details with the Share Department of the Company / Registrar and Share Transfer Agent
18. For registration of transfer of securities, the transferee(s) as well as transferor(s) shall furnish a copy of their PAN card to the Company as well as the Registrar for registration of transfer of securities.
19. As mandated by SEBI effective from April 1, 2019, except in case of transmission or transposition of securities, requests for effecting transfer of securities shall not be processed unless the securities are held in dematerialized form with a depository. Intimations have been sent to all Shareholders holding Shares in physical mode that as per revised regulation 40 of the SEBI (LODR) Regulations, 2015, shares will no longer be transferred in physical mode. Shareholders are therefore requested to dematerialise their existing shares in physical form. In this regard SEBI has also clarified as follows:
- The above decision does not prohibit the investor from holding the shares in physical form; investor has the option of holding shares in physical form even after April 01, 2019.
 - Any investor who is desirous of transferring shares (which are held in physical form) after April 01, 2019 can do so only after the shares are dematerialized.
 - The transfer deed(s) once lodged prior to deadline and returned due to deficiency in the document may be re-lodged for transfer even after the deadline of April 01, 2019.

PROCEDURE FOR INSPECTION OF DOCUMENTS:

20. The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act and the Register of Contracts and Arrangements in which the directors are interested, maintained under section 189 of the Act will be made available electronically for inspection by the members during the AGM upon login at Link Intime e-voting system at <https://instameet.linkintime.co.in>. All the documents referred to in the notice will also be made available for electronic inspection without any fees by the members from the date of circulation of this notice up to the date of the AGM, i.e. 25th September 2023 during business hours. Members seeking to inspect such documents may send their request on the email id agm@taiind.com from their registered e-mail address mentioning their folio numbers / demat account numbers, at least 1 working day before the date on which they intend to inspect the document.

DIVIDEND RELATED INFORMATION:

21. Pursuant to the provisions of Sections 124 and 125 of the Companies Act, 2013 dividends for the Financial Year ended 31st March, 2023 and equity shares on which such dividend remain unpaid/unclaimed for a period of 7 years will be transferred to the 'Investor Education and Protection Fund' ("IEPF") constituted by the Central Government. Members, who have not encashed their dividend warrant(s) for the Financial Year ended 31st March, 2016 or any subsequent financial year(s) are urged to claim such amount from the Share Department of the Company/Registrar and Share Transfer Agent.

The last dates of claims for the following dividends are as follows:

Dividend for the financial year ended	Date of declaration of dividend	Last date for claiming unpaid dividend
31 st March, 2016	26 th September, 2016	1 st November, 2023

The shares in respect of such unclaimed dividends are also liable to be transferred to the demat account of the IEPF Authority. In view of this, Members are requested to claim their dividends from the Company, within the stipulated timeline.

The Members, whose unclaimed dividends/shares have been transferred to IEPF, may claim the same by making an online application to the IEPF Authority in web Form No. IEPF-5, available on www.iepf.gov.in.

OTHERS:

22. The Notice for the Meeting and the Annual Report 2022-2023 will also be available on the Company's website at <http://www.taiind.com> and at the website of Link Intime India Pvt. Ltd, at <https://instavote.linkintime.co.in>
23. The e-voting period shall commence on 22nd September, 2023, at 9.a.m. and ends on 24th September, 2023 at 5.00 p.m. Once the vote on a resolution is cast by a shareholder it cannot be changed subsequently.



24. Voting shall be reckoned in relation to a shareholder's holding of the Paid-up Equity Share Capital of the Company as on 18th Day of September, 2023 ("cut-off date"). Any person who acquires shares of the Company and becomes a member of the Company after dispatch of the Notice and holding shares as on 18th Day of September, 2023, may obtain the login ID and password by following the instructions for remote e-voting.
25. Any query relating to the Resolutions and e-Voting proposed to be passed at the ensuing Annual General Meeting (AGM) may be addressed to the Company Secretary of the Company.
26. The Company has appointed Ms. Binita Pandey (Membership No ACS 41594) and failing her Ms. Sumana Mitra (Membership No ACS 43291) of M/s T. Chatterjee & Associates, Company Secretaries (FRN No.- P2007WB067100), as scrutinizer to scrutinize the voting and remote e-voting process in a fair and transparent manner. The firm's e-mail address is **csbinita.tcs@gmail.com/tchatterjeeassociates@gmail.com**.
27. The Scrutinizer shall, immediately after the conclusion of the Meeting, first count the votes cast at the Meeting, thereafter unblock the votes cast through remote e-Voting in the presence of at least two witnesses not in the employment of the Company and, not later than 48 hours from the conclusion of the Meeting, submit a Scrutinizer's Report of the vote cast in favour or against, if any, to the Chairman or in his absence to any other person authorised by the Board.
28. The Results declared together with the Scrutinizer's Report shall be placed on the Company's website at www.taiind.com and on the website of Link Intime India Pvt. Ltd, at <https://instavote.linkintime.co.in> within forty eight hours of conclusion of the Meeting and communicated to the Stock Exchanges.

REQUEST TO MEMBERS

Members desirous of getting information/clarification on the Accounts and Operations of the company or intending to raise any query are requested to forward the same at least 7 days in advance of the meeting to the Company Secretary at the office so as the same may be attended appropriately.

Place :Kolkata
Date :29th May, 2023

By order of the Board
Priyanka Mukherjee
(ACS-29620)
Company Secretary

**ANNEXURE TO NOTICE**

Details of Director seeking re-appointment at the Annual General Meeting

BRIEF PARTICULARS OF MR. ROHAN GHOSH (DIN:00032965) IN TERMS OF REGULATION 36(3) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 AND SECRETARIAL STANDARDS ISSUED BY THE INSTITUTE OF THE COMPANY SECRETARIES OF INDIA

Name of Director	Mr. Rohan Ghosh
Age	65 Years
Date of Appointment	19 th May, 2022
Qualification	Mr. Rohan Ghosh was educated at the St. Pauls' School, Darjeeling and has graduated from Presidency College, Kolkata.
Brief resume and nature of his expertise	He started his career as a trader in a Singaporean Company and as its Vice-President (Commodities), looked after the trade in the regions of Nepal, Bangladesh, Sri Lanka and the Middle East. In recognition of his leadership abilities, Mr. Rohan Ghosh had been entrusted with the oversight of the entire operations of Tai Industries Limited. He has been instrumental in spearheading the Company's diversification in to the areas of sale of industrial minerals and retail. He is an avid sports enthusiast.
Details of Shares in the Company	NIL
Relationship with other Directors/ KMPs	None
Terms and Conditions of appointment/reappointment	Liable to retire by Rotation
No. of Meetings of BOARD ATTENDED	4
Remuneration	Rs 27.31 Lakhs
Directorships/Committee Memberships in Listed Entities	None
List of Bodies Corporate in which outside directorships held as on 31 st March, 2023	1. JAMIPOL Limited 2. Ronan Services Private Limited.
Chairman / Member of Committees of other Companies on which he is a Director	Nomination and Remuneration Committee 1. JAMIPOL LIMITED Corporate Social Responsibility 1. JAMIPOL LIMITED



DIRECTORS' REPORT

TO THE MEMBERS

Your Directors have pleasure in presenting their 40th Annual Report on the business of your Company for the year ended 31st March, 2023.

HIGHLIGHTS OF PERFORMANCE

Below is a summary of the Company's financial performance during the current year, compared to the previous financial year:

Particulars	Rupees in Lakhs	Rupees in Lakhs
	Year ended 31st March, 2023	Year ended 31st March, 2022
Turnover	25,435.97	30,082.43
Profit/(Loss) before Interest, Depreciation & Taxation (PBIDT)	657.69	614.62
Interest	0.99	0.29
Profit/(Loss) before Depreciation & Taxation (PBDT)	656.70	614.33
Depreciation	24.77	27.07
Profit/(Loss) Before Tax and Extraordinary items (PBTE)	631.93	587.26
Extraordinary items	0.00	0.00
Profit/(Loss) Before Tax (PBT)	631.93	587.26
Provision for Taxation / (Deferred Tax)	(170.49)	(174.92)
Profit/(Loss) After Tax (PAT) (A)	461.44	412.35
Other Comprehensive Income	(51.18)	72.39
Total Comprehensive Income	410.27	484.74

SHARE CAPITAL

The Paid-up- Share Capital of the Company, comprising Equity Shares, is Rs.6 Crores as on 31st March, 2023. During the year under review, there were no changes in the Share Capital of the Company.

ANNUAL RETURN

The Annual Return of the Company, for the Financial Year ended March 31st, 2023, pursuant to the provisions of Section 134(3)(a) and Section 92(3) of the Act, read with Rule 12 of the Companies (Management and Administration) Rules, 2014, is available on the website of the Company www.taiind.com

ACCOUNTING POLICIES AND PROCEDURES

The Company has adopted the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards) Rules 2015, for preparation and presentation of these Financial Statements. The financial statements provide a true and fair view of the state of affairs of the Company and are compliant with the accounting standards notified in the Companies Act, 2013

**DIVIDEND**

The directors have decided not to recommend the payment of any dividend on the equity shares of the company for the year ended 31st March, 2023. This decision is aimed at conserving funds for the future development and growth of the company.

TRANSFER TO RESERVES

No amount is proposed to be transferred to General Reserve during the financial year 2022-23.

STATE OF COMPANY AFFAIRS AND FUTURE OUTLOOK**STATE OF COMPANY'S AFFAIRS**

The Income from the operations of your Company compared to that of the previous year, is given hereunder:

Particulars	Fruit Product (₹ Lakhs)	Industrial (₹ Lakhs)	Total (₹ Lakhs)
Revenue			
Current Year	1,210.10	24,225.87	25,435.97
Previous Year	969.78	29,112.65	30,082.43

PLANS AND PROSPECTS**Fruit Product Division**

Increasing urbanization, lifestyle changes, greater affluence and increased rates of women working outside of their home are driving the demand for processed foods.

Arising out of the COVID pandemic, there has been a significant shift in the choice of food and this has impacted the performance of the Fruit Product Division. Continued efforts are being made to sustain an efficient supply chain and distribution network that ensures visibility and availability of products in the market. DRUK products are very popular with the customers and being mindful of their needs, we ensure that our business continues to grow,

Industrial Division

The supply of our Ferro Silicon to the markets was satisfactory. Charcoal supply was maintained as per regular demand in Bhutan. Margins continued to remain constrained due to competition.

OTHER INFORMATION**Conservation of Energy**

Your Company's activities being trading in nature, energy consumed is only in the nature of electrical consumption for use and maintenance of office appliances. However, the efforts of your Company are aimed at keeping the consumption levels to as low as practicable.

Technology Absorption

Your Company not being engaged in any manufacturing activity, there is no information to be provided in this regard.

Foreign exchange earnings and outgo

As trade between India and Bhutan are being transacted in Indian Rupees, there has been no foreign exchange earnings or outgo during the year.

RISK MANAGEMENT POLICY

Your Company has implemented an effective risk management policy focusing on risk assessment, risk management and risk monitoring, aimed at reducing losses or injury arising out of various risk exposures.

CHANGE(S) IN NATURE OF BUSINESS

During the year under review, there were no changes in the nature of the Company's business.

**MATERIAL CHANGES AND COMMITMENTS AFFECTING FINANCIAL POSITION BETWEEN THE END OF THE FINANCIAL YEAR AND THE DATE OF THE REPORT**

There have been no material changes and commitments affecting the financial position of the company from the close of the financial year ended March 31st, 2023, up to the date of this report.

SIGNIFICANT & MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS

During the year under review, no significant and material orders were passed by the Regulators or Courts or Tribunals which may impact the going concern status of the Company or its future operations.

TRANSFER OF UNPAID/ UNCLAIMED DIVIDEND AND EQUITY SHARES TO THE IEPF AUTHORITY

Pursuant to the provisions of Sections 124 and 125 of the Companies Act, 2013 dividends for the Financial Year ended 31st March, 2023 and equity shares on which such dividend remain unpaid/unclaimed for a period of 7 years will be transferred to the 'Investor Education and Protection Fund' ("IEPF") constituted by the Central Government. Members, who have not encashed their dividend warrant(s) for the Financial Year ended 31st March, 2016 or any subsequent financial year(s) are urged to claim such amount from the Share Department of the Company/Registrar and Share Transfer Agent.

The last dates of claims for the following dividends are as follows:

Dividend for the financial year ended	Date of declaration of Dividend	Last date for claiming unpaid dividend
31st March, 2016	26th September, 2016	1st November, 2023

The shares in respect of such unclaimed dividends are also liable to be transferred to the demat account of the IEPF Authority. In view of this, Members are requested to claim their dividends from the Company, within the stipulated timeline.

The Members, whose unclaimed dividends/shares have been transferred to IEPF, may claim the same by making an online application to the IEPF Authority in web Form No. IEPF-5, available on www.iepf.gov.in.

DIRECTORS AND KEY MANAGERIAL PERSONNEL**Composition**

As of March 31st, 2023, the Company's Board of Directors consisted of a total of seven members. Among them, there were four Non-Executive Independent Directors, including one Female Director, one Non-Executive Director and two Executive Directors. Notably, the roles of Chairman of the Board and Managing Director were held by different individuals. The Chairman of the Board is an Executive Director. The profile of all the Directors can be accessed on the Company's website at www.taiind.com.

None of the Directors of the Company have incurred any disqualification under Section 164(1) & 164(2) of the Companies Act, 2013 (Act). Further, all the Directors have confirmed that they are not debarred from accessing the capital market as well as from holding the office of Director pursuant to any order of Securities and Exchange Board of India or Ministry of Corporate Affairs or any other such regulatory authority.

In the view of the Board, all the directors possess the requisite skills, expertise, integrity, competence, as well as experience considered to be vital for business growth. The detailed analysis of various skills, qualifications and attributes as required and available with the Board has been presented in the Corporate Governance Report.

Changes in Board and KMP Composition**There were no changes in Board or KMP Composition**

The following functioned as Key Managerial Personnel during the year:

Rohan Ghosh	Managing Director
Mou Mukherjee	Chief Financial Officer
Priyanka Mukherjee	Company Secretary

**Director liable to retire by rotation**

As per the provisions of Section 152(6)(d) of the Act read with Companies (Appointment and Qualification of Directors) Rules, 2014 and Articles of Association of the Company, Mr. Rohan Ghosh (DIN 00032965), Managing Director will retire by rotation at the ensuing Annual General Meeting and being eligible has offered himself for re-appointment.

Declaration Given by the Independent Directors

The Company has received declarations from all the Independent Directors confirming that they meet the criteria of independence as prescribed under Section 149 of the Act as well as Regulation 16 and 25 of Listing Regulations. The Independent Directors have also submitted a declaration confirming that they have registered their names in the databank of Independent Directors as being maintained by the Indian Institute of Corporate Affairs (IICA) in terms of Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014.

None of the Independent Directors are aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgement and without any external influence. The Board of Directors have taken on record the declaration and confirmation submitted by the Independent Directors after undertaking due assessment of the same and in their opinion the Independent Directors are persons of integrity, expertise and experience and fulfill the conditions specified in the Act and Listing Regulations and are independent of the management.

The Independent Directors have complied with the Code for Independent Directors prescribed in Schedule IV to the Act along with the Code of Conduct for Directors and Senior Management Personnel formulated by the Company as per Listing Regulations.

Board Diversity

The Company acknowledges and values the advantages of having a diverse Board, which includes a mix of skills, experience, expertise, and a range of different perspectives that align with the Company's business needs. To promote diversity within the Board, the Company has established the Board Diversity Policy, outlining its approach towards achieving this goal. The policy is accessible on the Company's website at www.taiind.com.

PERFORMANCE EVALUATION OF THE BOARD, THE COMMITTEES AND THE INDIVIDUAL DIRECTORS

In terms of section 134(3)(p) of the Companies Act, 2013, your Board of Directors has adopted an annual evaluation process for evaluating its own performance as a whole and that of its Committees and of its individual Directors.

As the law has not prescribed any evaluation methodology, the following factors have been considered for evaluating the performance of the Board/ Committees/ Directors/ Chairperson/ Managing Director/ Whole-time Director on a case to case basis:

- People factors (knowledge, personal characteristics, Board size, structure, Directors contribution, interpersonal skills, level of commitment, Board room behaviour, etc); and
- Process factors (planning and managing Board meetings, information flow, oversight management, risk management, coordination, etc.)

Each Director is given a Form for assessing the overall performance of the Board/ Committees/ Directors/ Chairperson/ Managing Director/ Wholetime Director as the case may be, sufficiently in advance. The forms, which include a set of questions having a rating mechanism, are reviewed and analysed by the Nomination & Remuneration Committee before placing its feedback before the Board.

COMPANY'S POLICY ON APPOINTMENT AND REMUNERATION OF DIRECTORS, KEY MANAGERIAL PERSONNEL AND SENIOR MANAGEMENT PERSONNEL

In terms of section 134(3)(p) of the Companies Act, 2013, your Board of Directors has adopted an annual evaluation process for evaluating its own performance as a whole and that of its Committees and of its individual Directors.

As the law has not prescribed any evaluation methodology, the following factors have been considered for evaluating the performance of the Board/ Committees/ Directors/ Chairperson/ Managing Director/ Whole-time Director on a case to case basis:

- People factors (knowledge, personal characteristics, Board size, structure, Directors contribution, interpersonal skills, level of commitment, Board room behaviour, etc); and
- Process factors (planning and managing Board meetings, information flow, oversight management, risk management, coordination, etc.)



Each Director is given a Form for assessing the overall performance of the Board/ Committees/ Directors/ Chairperson/ Managing Director/ Wholetime Director as the case may be, sufficiently in advance. The forms, which include a set of questions having a rating mechanism, are reviewed and analysed by the Nomination & Remuneration Committee before placing its feedback before the Board.

DIRECTORS' RESPONSIBILITY STATEMENT

To the best of our knowledge and belief and according to the information and explanations obtained by us, we hereby make the following statements in terms of Section 134(3)© and 134(5) of the Act:

- in the preparation of the Annual Accounts for the financial year ended March 31st, 2023, the applicable Accounting Standards had been followed along with proper explanation relating to material departures, if any;
- such accounting policies as mentioned in Notes to the Annual Accounts have been selected and applied consistently and judgment and estimates have been made that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31st, 2023 and of the profit of the Company for the year ended on that date;
- proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities has been taken;
- the Annual Accounts has been prepared on a going concern basis;
- internal financial control to be followed by the Company are in place and that such internal financial controls are adequate and are operating effectively; and
- proper systems to ensure compliance with the provisions of all applicable laws are in place and that such systems were adequate and operating effectively.

MEETINGS OF BOARD OF DIRECTORS

The Board met 4 (Four) times during the Financial Year 2022-23, viz., on May 25th, 2022, August 03rd, 2022, November 09th, 2022 and February 07st, 2023.

The intervening gap between the Meetings was within the period as prescribed under the Companies Act, 2013. The details of the date and attendance at the Board meetings are as under:

Sl.No	Date Board	Strength	No. of Directors Present
1	25.05.2022	7	7
2	03.08.2022	7	7
3	09.11.2022	7	7
4	07.02.2023	7	7

ATTENDANCE OF DIRECTORS AT THE BOARD MEETINGS AND ANNUAL GENERAL MEETING (AGM) DURING THE YEAR ENDED 31ST MARCH, 2023

Name of the directors	No. of the Meetings		Attendance of last AGM held on 26.09.2022
	Held	Attended	
Dasho Wangchuk Dorji	4	4	Yes
Mr. Rohan Ghosh	4	4	Yes
Dasho Topyal Dorji	4	4	Yes
Mr. Prem Sagar	4	4	Yes
Mr. K. N. Malhotra	4	4	Yes
Mr. Vinay Killa	4	4	Yes
Ms. Sarada Hariharan	4	4	Yes



COMMITTEES OF THE BOARD

The Board of Directors have constituted the following 5 (Five) Committees

1. Audit Committee,

The power, role and broad terms of reference of the Audit Committee are as per the provisions of Section 177 of the Companies Act, 2013 and Regulation 18 read with Part C of Schedule II to the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, an inter alia, includes

1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
4. Reviewing with the management, the annual financial statements and auditor's report thereon before submission to the Board for approval, with particular reference to:
 - a. Matters required to be included in the director's responsibility statement to be included in the Board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
 - b. Changes, if any, in accounting policies and practices and reasons for the same;
 - c. Major accounting entries involving estimates based on the exercise of judgment by management;
 - d. Significant adjustments made in the financial statements arising out of audit findings;
 - e. Compliance with listing and other legal requirements relating to financial statements;
 - f. Disclosure of any related party transactions;
 - g. Modified opinion(s) in the draft audit report;
5. Reviewing, with the management, the quarterly financial statements before submission to the Board for approval;
6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
7. Reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
8. Approval or any subsequent modification of transactions of the listed entity with related parties;
9. Scrutiny of inter-corporate loans and investments;
10. Valuation of undertakings or assets of the company, wherever it is necessary;
11. Evaluation of internal financial controls and risk management systems;
12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
14. Discussion with internal auditors of any significant findings and follow up there on;
15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;
16. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
17. to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
18. To review the functioning of the whistle blower mechanism;
19. Approval of appointment of chief financial officer after assessing the qualifications, experience and background, etc. of the candidate;
20. Consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the company and its shareholders

**The Audit Committee shall mandatorily review:**

- 1) Management discussion and analysis of financial condition and results of operations;
- 2) Management letters / letters of internal control weaknesses issued by the statutory auditors;
- 3) Internal audit reports relating to internal control weaknesses;
- 4) The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the audit committee.
- 5) Statement of deviations:
 - (a) Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).
 - (b) Annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/ notice in terms of Regulation 32(7)."

The composition of the Audit Committee of the Company as on 31st March, 2023 are given below:

Name of Directors	Category	Position
PREM SAGAR	Non-Executive Independent Director	Chairperson
KANWAL NAIN MALHOTRA	Non-Executive Independent Director	Member
VINAY KILLA	Non-Executive Independent Director	Member

All members of the Audit Committee are financially literate. The Director, the Chief Financial Officer and the Statutory Auditors are invitees to the Audit Committee Meetings.

During the year ended 31st March, 2023, the Audit Committee met 4 (Four) times on 25.05.2022, 03.08.2022, 09.11.2022 and 07.02.2023, respectively. The maximum gap between any two consecutive meetings was less than one hundred and twenty days.

The Annual Financial Statements for the financial year 2022-23 were reviewed by the Audit Committee at its meeting held on 29.05.2023 and were recommended to the Board for adoption.

The Unaudited Quarterly and Audited Annual Financial Results were reviewed, analyzed and confirmed by the Committee before they were approved by the Board of Directors for submission to the Stock Exchanges and publication in newspapers in compliance with Regulation 47 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

The Members recorded full attendance at all the meetings of the Audit Committee held during the financial year 2022-23 as under:

Name of Directors	Position	Meetings held	Meetings attended
PREM SAGAR	Chairman	4	4
KANWAL NAIN MALHOTRA	Member	4	4
VINAY KILLA	Member	4	3

2. Nomination and Remuneration Committee,

The power, role and broad terms of reference of the Nomination and Remuneration Committee are as per the provisions of Section 178 of the Companies Act, 2013 and Regulation 19 read with Part D of Schedule II to the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

The terms of reference of the Committee, inter alia, includes:

- 1) Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the board of directors a policy relating to, the remuneration of the directors, key managerial personnel and other employees;



- 2) For every appointment of an Independent Director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an Independent Director. The person recommended to the Board for appointment as an Independent Director shall have the capabilities identified in such description.

For the purpose of identifying suitable candidates, the Committee may:

- a. Use the services of an external agencies, if required;
 - b. Consider candidates from a wide range of backgrounds, having due regard to diversity; and
 - c. Consider the time commitments of the candidates
- 3) Formulation of criteria for evaluation of performance of Independent Directors and the Board of Directors;
- 4) Devising a policy on diversity of Board of Directors;
- 5) Identifying persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board of Directors their appointment and removal.
- 6) Whether to extend or continue the term of appointment of the Independent Director, on the basis of the report of performance evaluation of Independent Directors.
- 7) Recommend to the Board, all remuneration, in whatever form, payable to senior management."

The composition of the Nomination and Remuneration Committee of the Company as on 31st March 2023 are given below:

Name of Directors	Category	Position
PREM SAGAR	Non-Executive Independent Director -	Chairperson
KANWAL NAIN MALHOTRA	Non-Executive Independent Director -	Member
DASHO TOPGYAL DORJI	Non-Executive Director -	Member
VINAY KILLA	Non-Executive Independent Director -	Member

During the financial year 2022-23, the Committee met One (1) time on 25.05.2022. All the Members attended the meeting as under:

Name of Directors	Position	Meetings held	Meetings attended
PREM SAGAR	Chairman	1	1
KANWAL NAIN MALHOTRA	Member	1	1
DASHO TOPGYAL DORJI	Member	1	1
VINAY KILLA	Member	1	1

Criteria for performance evaluation of Independent Director

The Nomination and Remuneration Committee has laid down the criteria for performance evaluation of the Executive and Non-Executive Directors including that of the Board as a whole. The Committee, at its Meeting held on 29.05.2023, has reviewed the performance of the Directors and the Board for the year under review. The evaluation was done primarily through a questionnaire duly completed by all Directors providing specific rating for other Directors and also of the Board as a whole.

**3. Stake Holders Relation Committee,**

The Board of Directors of the Company has constituted a Stakeholders Relationship Committee in accordance with the provisions of Section 178 of the Companies Act, 2013 and Regulation 20 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015. The power, role and broad terms of reference of the Stakeholders Relationship Committee are as per the provisions of the said Section 178 of the Companies Act, 2013 and Regulation 20 read with Part D of Schedule II to SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

The terms of reference of the Committee inter-alia, includes:

- 1) Resolving the grievances of the security holders of the listed entity including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
- 2) Review of measures taken for effective exercise of voting rights by shareholders.
- 3) Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.
- 4) Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company"

The composition of the Stakeholders Relationship Committee of the Company as on 31st March, 2023 are given below:

Name of Directors	Category	Position
PREM SAGAR	Non-Executive Independent Director -	Chairperson
KANWAL NAIN MALHOTRA	Non-Executive Independent Director -	Member
VINAY KILLA	Non-Executive Independent Director -	Member

During the year ended 31st March, 2023, the Stakeholders Relationship Committee met 4 (Four) times on 25.05.2022, 03.08.2022, 09.11.2022 and 07.02.2023, respectively. The maximum gap between any two consecutive meetings was less than one hundred and twenty days.

Name of Directors	Position	Meetings held	Meetings attended
PREM SAGAR	Chairman	4	4
KANWAL NAIN MALHOTRA	Member	4	4
VINAY KILLA	Member	4	3

4. Independent Director Committee,

The composition of the Independent Director Committee of the Company as on 31st March 2023 are given below:

Name of Directors	Category	Position
PREM SAGAR	Non-Executive Independent Director -	Chairperson
KANWAL NAIN MALHOTRA	Non-Executive Independent Director -	Member
VINAY KILLA	Non-Executive Independent Director -	Member
SARADA HARIHARAN	Non-Executive Independent Director -	Member



During the year ended 31st March 2023, the Independent Director Committee met 1 (One) time on 25.05.2022.

Name of Directors	Position	Meetings held	Meetings attended
PREM SAGAR	Chairman	1	1
KANWAL NAIN MALHOTRA	Member	1	1
VINAY KILLA	Member	1	1
SARADA HARIHARAN	Member	1	1

5. CSR, Committee,

The composition of the CSR Committee of the Company as on 31st, March 2023 are given below:

Name of Directors	Category	Position
VINAY KILLA	Non-Executive Independent Director	Chairperson
KANWAL NAIN MALHOTRA	Non-Executive Independent Director	Member
ROHAN GHOSH	Managing Director	Member

During the year ended 31st March, 2023, the CSR Committee met 2(Two) times on 7.02.2023 & 20.03.2023

Name of Directors	Position	Meetings held	Meetings attended
VINAY KILLA	Chairman	2	2
KANWAL NAIN MALHOTRA	Member	2	1
ROHAN GHOSH	Member	2	2

NOMINATION AND REMUNERATION POLICY

Upon the recommendations of the Nomination and Remuneration Committee in terms of Section 178(4) of the Companies Act 2013, your Board has adopted a policy relating to the remuneration for the Directors, key managerial personnel and other employees of the Company. The salient features of the said policy, is annexed herewith as "**Annexure A**" the complete Policy can be viewed at the official website of the Company at www.taiind.com

REMUNERATION OF DIRECTORS FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2023

Rs in Lakh

Name of directors	Position	Salary (including special pay incentive)	Perquisites (Computed under Income Tax Act 1961)	Contribution to provident and other fund	Sitting Fee	
					Board	Committee
Mr Rohan Ghosh	Managing Director	23.13	1.73	2.45		
Dasho Wangchuk Dorji	Chairman & Whole-time Director	23.92	-	1.73		
Dasho Topgyal Dorji	Director	-	-	-	0.40	-
Mr Prem Sagar	Independent Director	-	-	-	0.40	0.40
Mr Vinay Killa	Independent Director	-	-	-	0.40	0.30
Mr Kanwal Nain Malhotra	Independent Director	-	-	-	0.40	0.40
Ms Sarada Hariharan	Independent Director	-	-	-	0.40	-



REMUNERATION PAID TO KEY MANAGERIAL PERSONNEL OTHER THAN MD/MANAGER/WTD FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2023

Rs in Lakh

Name of KMP	Position	Salary (including special pay incentive)	Perquisites (Computed under Income Tax Act 1961)	Contribution to provident and other fund
Ms. Mou Mukherjee	CFO	20.93	-	1.78
Ms. Priyanka Mukherjee	Company Secretary	3.33	-	0.31

In terms of Regulation 6 and Schedule V of the Listing Regulations, the Board has appointed Ms. Priyanka Mukherjee, Company Secretary of the Company as the Compliance Officer.

The Compliance Officer can be contacted at

T: +918335954701

Email: priyanka.mukherjee@taiind.com

Website: www.taiind.com

DETAILS OF COMPLAINTS RECEIVED AND RESOLVED DURING THE YEAR ENDED 31ST MARCH, 2023

During the period under report no complaints were received by the Company.

GENERAL BODY MEETINGS

Location and time of last three Annual General Meetings (AGMs).

Nature of the General Meetings held in the last three years	Date	Venue	If Special Resolution(s) passed
Annual General Meeting	11 th September, 2020 at 3.00 PM	Video conferencing/ other Audio Visual Means (VC/OAVM)	1.No Special Resolution was passed .
Annual General Meeting	23 rd August, 2021 at 3.00 PM	Video conferencing/ other Audio Visual Means (VC/OAVM)	1.No Special Resolution was passed .
Annual General Meeting	26 th September, 2022 at 3.30 PM	Video conferencing/ other Audio Visual Means (VC/OAVM)	1. Re-appointment of Mr. Rohan Ghosh as Managing Director. 2. Re-appointment of Mr. Wangchuk Dorji as Whole-time Director.

During FY 2022-23, no Extra-Ordinary General Meeting was held and no resolution was passed through postal ballot. None of the business proposed to be transacted at the ensuing AGM requires passing of a Special Resolution by way of Postal Ballot.

As per the provisions of the Act and the Listing Regulations, at the AGM held in 2022 the shareholders were given option to vote on all resolutions through electronic means.

CORPORATE SOCIAL RESPONSIBILITY

The Company recognizes the value of being a socially responsible corporate and strongly believes in giving back to the society. The objective of the Company's Corporate Social Responsibility (CSR) is to improve the quality of life of communities through



long-term value creation. In this regard the Company has formulated a Corporate Social Responsibility Policy which can be accessed at www.taiind.com

The Company has constituted a CSR Committee, in terms of provisions of Section 135 of the Act read with Companies (Corporate Social Responsibility Policy) Rules, 2014, inter alia to give directions and assistance to the Board for leading the CSR initiatives of the Company. The Committee formulates and reviews the Annual Action Plan and also monitors the progress of the CSR activities. The details of the Committee including term of reference have been disclosed in the Corporate Governance Report.

During the year, the Company has undertaken several CSR activities in accordance with the Annual Action Plan laid down by the Board and has spent 3.50 lakhs towards CSR activities.

Since there was no unspent amount, the Company was not required to transfer any amount to the fund or separate bank account during the year, in accordance with the Companies (Corporate Social Responsibility Policy) Rules, 2014.

The brief outline of the CSR Policy of the Company and the initiatives undertaken by the Company during the financial year ended March 31, 2023, in accordance with Section 135 of the Act and Companies (Corporate Social Responsibility Policy) Rules, 2014 is set out in "**Annexure-B**" to this report.

INTERNAL FINANCIAL CONTROL

Your Company has an adequate internal audit system, carried out by external firms of Chartered Accountants, which is commensurate with the size, scale and complexity of its operations. The Internal Auditors submit their Reports upon completion of limited review/audit for consideration by the Directors.

Based on the reports of internal auditors, the respective heads of the departments/divisions undertake corrective action in their respective areas and thereby strengthen the controls. Significant audit observations and corrective actions thereon are presented to the Audit Committee of the *Board*.

VIGIL MECHANISM/WHISTLE BLOWER POLICY

The Company has put in place a Vigil Mechanism Policy in accordance with Section 177(10) of the Companies Act, 2013. The details of the policy may be viewed at the official website of the Company at www.taiind.com and is also annexed hereto as "**Annexure C.**"

CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

All related party transactions that were entered into during the financial year were on an arm's length basis and were in the ordinary course of business. There were no materially significant related party transactions made by the Company with Promoters, Directors, Key Managerial Personnel or other designated persons which may have a potential conflict with the interests of the Company. All Related Party Transactions were placed before the Audit Committee and also the Board, for approval. Prior omnibus approval of the Audit Committee has been obtained on a quarterly basis for the transactions which were of a foreseen and repetitive nature. The statement of particulars of contracts or arrangements with related parties referred to in Section 188(1) of the Companies Act, 2013 is annexed hereto as "**Annexure D**":

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

The loan and guarantee given by the Company are within the limits prescribed under Section 186 of the Act. Further, the details of the said loan given, guarantee given and investment made are provided in the Notes to the Financial Statements of the Company.

The related party disclosures with respect to loans/ advances at the end of the Financial Year under review and maximum outstanding amount thereof during the year, as required under Part A of Schedule V to the Listing Regulations, have been provided in the Notes to the Financial Statements of the Company.

PARTICULARS OF EMPLOYEES

The disclosures relating to remuneration and other details as required under Section 197(12) of the Act read with Rule 5(1) 5(2) & 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is attached as "**Annexure-E**" to this report.

AUDITORS & AUDIT REPORTS

Statutory Auditors and Auditor's Report

M/s. KAMG & Associates, Chartered Accountants (Firm Reg. No. 311027E), were appointed Statutory Auditors of the Company in terms of Section 139 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, to hold office from the conclusion of the 38th Annual General Meeting upto the conclusion of the 43rd Annual General Meeting.

**Internal Auditors**

In accordance with the provisions of Section 138 of the Act read with the Companies (Accounts) Rules, 2014, M/s. R. K. Chandak & Co Chartered Accountants, conducted the Internal Audit of the Company for the Financial Year 2022-23. The Audit Committee considers and reviews the Internal Audit Report submitted by the Internal Auditor on a quarterly basis.

Secretarial Auditors and Secretarial Audit Report

Pursuant to the provisions of Section 204 of the Act, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, M/s. T.Chatterjee & Associates, Practicing Company Secretary Firm, was re- appointed as the Secretarial Auditor of the Company for the Financial Year 2022-23.

The Secretarial Audit Report in Form MR-3, for the Financial Year 2022-23, is annexed hereto and marked as "**Annexure F**".

The Secretarial Audit Report does not contain any qualification, reservation, adverse remark or disclaimer.

Cost Audit and Cost Records

The provisions of Section 148 of the Companies Act, 2013, with respect to maintenance of Cost records and Cost Audit are not applicable on the Company.

REPORTING OF FRAUDS BY AUDITORS

During the year under review, the auditor has reported not any instances of fraud committed against the Company as required to be reported under Section 143 (12) of the Act.

DEPOSITS

During the year under review, the Company has not accepted any deposits from the public within the meaning of Section 73 of the Act read with the Companies (Acceptance of Deposits) Rules, 2014. As on March 31, 2023, there were no deposits lying unpaid or unclaimed.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

In terms of Regulation 34(2)(e) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a Management Discussion and Analysis Report is annexed hereto as "**Annexure G**".

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT

Business Responsibility and sustainability report is not applicable to the Company.

COMPLIANCE WITH SECRETARIAL STANDARDS

During the Financial Year 2022-23, the Company has complied with the applicable Secretarial Standards i.e. SS-1 and SS-2, as issued by the Institute of Company Secretaries of India (ICSI).

HUMAN RESOURCES AND INDUSTRIAL RELATIONS

Employees are the most valuable and indispensable asset for a Company. A Company's success depends on the ability to attract, develop and retain best talent at every level. The Company has always been proactive in providing growth, learning platforms, safe workplace and personal development opportunities to its workforce. Company strive's to maintain a skilled and dedicated workforce, representing diverse experiences and viewpoints. The Human Resource department of the Company are rooted in ensuring a fair and reasonable process for all-round development and upliftment of talent through its persistent effort.

DEMATERIALISATION OF SECURITIES

The shares of the Company are compulsorily traded in dematerialised form for all shareholders. 70.45% of the total number of shares and dematerialised as on 31st March, 2023. Intimations have been sent to all shareholders holding shares in physical mode informing them that as per revised Regulation 40 of SEBI(LODR) Regulations 2015, shares will be transferred only in dematerialised mode effective from 1st April, 2019 and the shareholders have been requested to dematerialise their existing shares in physical form.

PREVENTION OF SEXUAL HARASSMENT AT WORKPLACE

Your company is committed to providing a safe and secure working environment to its women employees and has in place the required Internal Committee as envisaged in the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

There were no cases of sexual harassment reported during the year under review

**GENERAL DISCLOSURES**

Your Directors state that:

- i) The Company does not have any Employee Stock Option Plan.
- ii) No proceedings are pending against the Company under the Insolvency and Bankruptcy Code, 2016.
- iii) The Company serviced all the debts & financial commitments as and when they became due and no settlements were entered into with the bankers.

ACKNOWLEDGEMENT

Your Directors wish to place on record their grateful appreciation of the excellent support and co-operation received from the Shareholders, Banks, Financial Institutions and Investors, Government Authorities, Stock Exchanges, Reserve Bank of India, Central and State Governments. Your Directors also wish to place on record their deep appreciation of the dedication, competence and support of the employees at all levels for their contribution towards the performance of your Company.

For and on behalf of the Board

Place : Kolkata

Date : 29th May, 2023

VINAY KILLA

(DIN : 00060906)

Independent Director

ROHAN GHOSH

(DIN : 00032965)

Managing Director

**Annexure A**

SALIENT FEATURES OF THE POLICY RELATING TO REMUNERATION OF DIRECTORS, KEY MANAGERIAL PERSONNEL AND OTHER EMPLOYEES

The Nomination and Remuneration Committee constituted by the Board of Directors of the Company adopted the Policy Relating to Remuneration of Directors, Key Managerial Personnel and Other Employees, on 5th February, 2015, formulated in compliance with Section 178 of the Companies Act, 2013 read along with the applicable Rules thereto and Clause 49 of the erstwhile Listing Agreement.

IMPORTANT DEFINITIONS

“The Committee” shall mean the Nomination and Remuneration Committee

“Independent Director” shall mean a director referred to in Section 149 (6) of the Companies Act, 2013.

“Key Managerial Personnel” (KMP) shall mean (i) the Managing Director, (ii) Company Secretary, (iii) Whole-time Director (in the absence of a Managing Director), (iv) Chief Financial Officer and (v) Such other officer as may be prescribed.

“Remuneration” shall mean any money or its equivalent given or passed to any person for services rendered by him and includes perquisites as defined under the Income-tax Act, 1961.

“Senior Management” shall mean personnel of the Company who are members of its core management team excluding Board of Directors. This would include all members of management one level below the executive directors, including all the functional heads.

GUIDING PRINCIPLES

The Policy ensures that the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors of the quality required to run the Company successfully. Relationship of remuneration to performance is clear and meets appropriate performance benchmarks.

APPOINTMENT AND REMOVAL OF DIRECTORS, KMPS AND SENIOR MANAGEMENT

Appointment criteria and qualifications:

1. The appointment, tenure and remuneration of Directors and KMPS shall be governed by the provisions of the Companies Act, 2013 and the Rules thereto (including any statutory modifications and re enactments thereof for the time being in force).
2. The Committee shall identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as Director, KMP or at Senior Management level and recommend to the Board his / her appointment.
3. The Committee has discretion to decide whether qualification, expertise and experience possessed by a person are sufficient / satisfactory for the concerned position.

Evaluation of Performance:

The Committee shall carry out annually evaluation of performance of every Director, KMP and Senior Management.

Removal:

Due to reasons of any disqualification mentioned in the Companies Act, 2013, Rules made thereunder or under any other applicable Act, Rules and Regulations, the Committee may recommend, to the Board with reasons recorded in writing, removal of a Director, KMP or Senior Management subject to the provisions and compliance of the said Act, Rules and Regulations.

Retirement:

The Directors, KMPS and Senior Management shall retire as per the applicable provisions of the Companies Act, 2013 and the prevailing policy of the Company. The Board will have the discretion to retain the Director, KMP, Senior Management in the same position / remuneration or otherwise even after attaining the retirement age, for the benefit of the Company.

**PROVISIONS RELATING TO REMUNERATION OF MANAGERIAL PERSON, KMP AND SENIOR MANAGEMENT****General:**

1. The remuneration / compensation / commission etc. to Managerial Person, KMP and Senior Management Personnel will be determined by the Committee and recommended to the Board for approval. The remuneration / compensation / commission etc. shall be subject to the prior/post approval of the shareholders of the Company and Central Government, wherever required.
2. The remuneration and commission to be paid to Managerial Person shall be as per the statutory provisions of the Companies Act, 2013, and the Rules made thereunder, for the time being in force.
3. Increments to the existing remuneration / compensation structure may be recommended by the Committee to the Board which should be within the slabs approved by the Shareholders in the case of Managerial Persons. Increments will be effective from the date of reappointment in respect of Managerial Person and 1st April in respect of other employees of the Company.
4. Where any insurance is taken by the Company on behalf of its Managerial Person, KMP and any other employees for indemnifying them against any liability, the premium paid on such insurance shall generally not be treated as part of the remuneration payable to any such personnel.

Remuneration to Managerial Person, KMP and Senior Management:**1. Fixed pay:**

Managerial Person, KMP and Senior Management shall be eligible for a monthly remuneration as may be approved by the Board on the recommendation of the Committee and in accordance with the statutory provisions of the Companies Act, 2013, and the Rules made thereunder for the time being in force.

2. Minimum Remuneration:

If, in any financial year, the Company has no profits or its profits are inadequate, the Company shall pay remuneration to its Managerial Person in accordance with the provisions of Schedule V of the Companies Act, 2013.

Remuneration to Non-Executive / Independent Directors:**1. Remuneration:**

The remuneration shall be in accordance with the statutory provisions of the Companies Act, 2013, and the Rules made thereunder for the time being in force.

2. Sitting Fees:

The Non- Executive / Independent Directors may receive remuneration by way of fees for attending meetings of Board or Committee thereof, not exceeding the maximum amount as provided in the Companies Act, 2013.

3. Limit of Remuneration:

Remuneration may be paid within the monetary limit approved by shareholders, subject to the limit not exceeding 1% of the net profits of the Company computed as per the applicable provisions of the Companies Act, 2013.

4. Stock Options:

An Independent Director shall not be entitled to any stock option of the Company.

DEVIATIONS FROM THIS POLICY

Deviations on elements of this policy in extraordinary circumstances, when deemed necessary in the interests of the Company, will be made if there are specific reasons to do so in individual cases.

The full text of the Policy Relating to Remuneration of Directors, Key Managerial Personnel and Other Employees is available on the website of the Company at www.taiind.com.



ANNEXURE-B

THE ANNUAL REPORT ON CSR ACTIVITIES FOR THE FINANCIAL YEAR 2022-23

1. A brief outline of the Company’s Corporate Social Responsibility (CSR) policy, including overview of projects or programs proposed to be undertaken and a reference to the web-link to the CSR policy and projects or programs:
2. The Board of Directors in accordance with Section 135 of the Companies Act, 2013 (the Act) read with Companies (Corporate Social Responsibility Policy) Rules, 2014 adopted the Corporate Social Responsibility (CSR) Policy. The CSR policy lays down thrust areas for CSR activities, which include but not limited to projects benefitting the communities in and around the Company composition of CSR Committee:

Name of Directors	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
Mr. VINAY KILLA	Chairman & Independent Director	2	2
Mr. ROHAN GHOSH	Member & Managing Director	2	2
Mr. KANWAL NAIN MALHOTRA	Member & Independent Director	2	1

3. Web-link where composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the company. : <https://www.taiind.com>
4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable: N.A.
5. (a) Average net profit of the company as per section 135(5): Rs.156.05 Lakh
 (b) Two percent of average net profit of the company as per section 135(5): Rs. 3.12 Lakh
 (c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: N.A.
 (d) Amount required to be set off for the financial year, if any: Nil
 (e) Total CSR obligation for the financial year (5b+5c-5d): Rs.3.12 Lakh
6. (a) Amount spent on CSR Projects other than Ongoing Project): Rs 3.50 Lakh
 (b) Amount spent in Administrative Overheads: Nil
 (c) Amount spent on Impact Assessment, if applicable: N.A.
 (d) Total amount spent for the Financial Year [(a)+(b)+(c)]: Rs 3.50 Lakh

Total amount Spent for the Financial Year 2022-23 (Rs. Lakh)	Amount Unspent (Rs. Lakh)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Data Transfer	Name of Fund	Amount	Data Transfer
3.50	Nil	Nil	Nil	Nil	Nil

- (e) CSR amount spent or unspent for the financial year: Rs. 3.50 Lakh
- (f) Excess amount for set off, if any: 0.38 Lakh



7. Details of Unspent CSR amount for the preceding three financial years: N.A.
8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Yes No

If yes, enter the number of Capital assets created/ acquired: N.A.

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year: N.A.

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): N.A.

For and on behalf of the Board

Place : Kolkata
Date : 29th May, 2023

VINAY KILLA
(DIN:00060906)
Independent Director

ROHAN GHOSH
(DIN: 00032965)
Managing Director

**ANNEXURE-C****WHISTLE BLOWER POLICY / VIGIL MECHANISM POLICY.****1 BACKGROUND**

Section 177 of the Companies Act, 2013, which has come into effect from 1st April, 2014, mandates that, every listed company is required to establish a vigil mechanism for the directors and employees, to report genuine concerns in such manner as may be prescribed. Such a vigil mechanism shall also provide for adequate safeguards against victimization of persons who use such mechanism and make provision for direct access to the chairperson of the Audit Committee, in appropriate or exceptional cases.

The amended Clause 49 of the Listing Agreement, which shall come into effect from 1st October, 2014, also provides for mandatory establishment of vigil mechanism for directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation. The mechanism is also required to provide for adequate safeguards against victimisation of the directors/employees using the mechanism. (Clause 49, Sub-clause II (F))

Under these circumstances, Tai Industries Limited, being a Company listed with BSE and CSE, proposes to establish a Vigil Mechanism/ Whistle Blower mechanism and to formulate a policy for the same.

2. POLICY OBJECTIVES.

A Vigil mechanism shall provide a channel to the employees to report to the management concerns about unethical behavior, actual or suspected fraud or violation of the Code of Conduct or Service Rules of the Company. The mechanism shall also provide for adequate safeguards against victimization of employees who avail of the mechanism and also provide for direct access to the Chairman of the Audit Committee in exceptional cases.

This neither releases employees from their duty of confidentiality in the course of their work nor can it be used as a route for raising malicious or unfounded allegations against people in authority and / or colleagues in general.

3. SCOPE OF THE POLICY.

This Policy covers malpractices and events which have taken place / suspected to have taken place, misuse or abuse of authority, fraud or suspected fraud, violation of Company's rules, manipulations, negligence causing danger to public health and safety, misappropriation of monies, and other matters or activity on account of which the interest of the Company is affected and formally reported by whistle blowers.

4. ELIGIBILITY

All Employees and directors of the Company are eligible to make Protected Disclosures under the Policy. The Protected Disclosures may be in relation to matters concerning the Company.

5. DISQUALIFICATIONS

- a. While it will be ensured that genuine Whistleblowers are accorded complete protection from any kind of unfair treatment as herein set out, any abuse of this protection will warrant disciplinary action.
- b. Protection under this Policy would not mean protection from disciplinary action arising out of false or bogus allegations made by a Whistleblower knowing it to be false or bogus or with a mala fide intention.
- c. Whistleblowers, who make three or more Protected Disclosures, which have been subsequently found to be mala fide, frivolous, baseless, malicious, or reported otherwise than in good faith, will be disqualified from reporting further Protected Disclosures under this Policy. In respect of such Whistleblowers, the Company/Audit Committee would reserve its right to take/recommend appropriate disciplinary action.

6. DEFINITIONS.

"Alleged wrongful conduct" shall mean violation of law, infringement of Company's rules, misappropriation of monies, actual or suspected fraud, substantial and specific danger to public health and safety or abuse of authority.

"Audit Committee" means a Committee constituted by the Board of Directors of the Company in accordance with the Companies Act, 2013 and the Listing Agreement.



“**Board**” means the Board of Directors of the Company.

“**Company**” means Tai Industries Limited and all its offices.

“**Compliance Officer**” shall mean the Compliance Office of the Company under the Listing Agreement and shall mean an officer to receive protected disclosures from whistle blowers, maintaining records thereof, placing the same before the Audit Committee for its disposal and informing the whistle blower the result thereof.

“**Employee**” means all the present employees and whole time Directors of the Company.

“**Protected Disclosure**” means a concern raised by an employee or group of employees of the Company, through a written communication and made in good faith which discloses or demonstrates information about an unethical or improper activity under the title “SCOPE OF THE POLICY” with respect to the Company. However, the Protected Disclosures should be factual and not speculative or in the nature of an interpretation / conclusion and should contain as much specific information as possible to allow for proper assessment of the nature and extent of the concern.

“**Subject**” means a person or group of persons against or in relation to whom a Protected Disclosure is made or evidence gathered during the course of an investigation.

“**Vigilance Officer**” means an officer of the Company nominated by the Audit Committee for conducting appropriate investigation of the protected disclosure.

“**Whistle Blower**” is an employee or group of employees who make a Protected Disclosure under this Policy and also referred in this policy as complainant.

7. RECEIPT AND DISPOSAL OF PROTECTED DISCLOSURES.

Protected Disclosures should be reported in writing by the complainant as soon as possible after the whistle blower becomes aware of the same so as to ensure a clear understanding of the issues raised and should either be typed or written in a legible handwriting in English.

The Protected Disclosure should be submitted in a closed and secured envelope and should be super scribed as “Protected disclosure under the vigil mechanism policy”. If the complaint is not super scribed and closed as mentioned above it will not be possible for the Audit Committee to protect the complainant and the protected disclosure will be dealt with as if a normal disclosure. In order to protect identity of the complainant, the Compliance officer will not issue any acknowledgement to the complainant and the complainants are advised not to write the name / address of the complainant on the envelope, nor to enter into any further correspondence with the nodal officer / audit committee. The audit committee assures that in case any further clarification is required he will get in touch with the complainant.

Anonymous / Pseudonymous disclosure shall not be entertained by the Compliance Officer.

The Protected Disclosure should be forwarded under a covering letter signed by the complainant. The Compliance Officer/ MD / Chairman of Audit Committee shall detach the covering letter bearing the identity of the whistle blower and process only the Protected Disclosure.

All Protected Disclosures should be addressed to the Compliance Officer of the Company. The contact details of the Compliance Officer is as under:-

Address of Compliance Officer:

Ms. Priyanka Mukherjee
Company Secretary,
Tai Industries Limited,
53A, Mirza Ghalib Street, Kolkata 700016.

Protected Disclosure against the Compliance Officer should be addressed to the Managing Director (MD) of the Company and the Protected Disclosure against the MD of the Company should be addressed to the Chairman of the Audit Committee. The contact details of the MD and the Chairman of the Audit Committee are as under:

Name and Address of MD

Mr. Rohan Ghosh
Tai Industries Limited,
53A, Mirza Ghalib Street, Kolkata 700016.

**Name and Address of Chairman of Audit Committee**

Mr. Prem Sagar

Tai Industries Limited,

53A, Mirza Ghalib Street, Kolkata 700016.

On receipt of the protected disclosure the Compliance Officer / MD / Chairman of the Audit Committee shall make a record of the Protected Disclosure and also ascertain from the complainant whether he was the person who made the protected disclosure or not before referring the matter to the Audit Committee of the Company for further appropriate investigation and needful action. The record will include:

- a) Brief facts;
- b) Whether the same Protected Disclosure was raised previously by anyone, and if so, the outcome thereof;
- c) Whether the same Protected Disclosure was raised previously on the same subject;
- d) Details of actions taken by Compliance officer/ MD for processing the complaint.
- e) Findings of the Audit Committee;
- f) The recommendations of the Audit Committee / other action(s).

The Audit Committee if deems fit may call for further information or particulars from the complainant.

8. INVESTIGATION

All protected disclosures under this policy will be recorded and thoroughly investigated. The Audit Committee (AC) may investigate and may at its discretion consider involving any other Officer of the Company including the Vigilance Officer of the Company for the purpose of investigation.

The decision to conduct an investigation taken by the Audit Committee is by itself not an accusation and is to be treated as a neutral fact finding process.

Subject(s) will normally be informed in writing of the allegations at the outset of a formal investigation and have opportunities for providing their inputs during the investigation.

Subject(s) shall have a duty to co-operate with the Audit Committee or any of the Officers appointed by it in this regard to the extent that such cooperation will not compromise self incrimination protections available under the applicable laws.

Subject(s) have a responsibility not to interfere with the investigation. Evidence shall not be withheld, destroyed or tampered with and witness shall not be influenced, coached, threatened or intimidated by the subject(s).

Unless there are compelling reasons not to do so, subject(s) will be given the opportunity to respond to material findings contained in the investigation report. No allegation of wrong doing against a subject(s) shall be considered as maintainable unless there is good evidence in support of the allegation.

Subject(s) have a right to be informed of the outcome of the investigations.

The investigation shall be completed normally within 90days of the receipt of the protected disclosure and is extendable by such period as the Audit Committee deems fit and as applicable.

9. DECISION AND REPORTING

The Audit Committee along with its recommendations will report its findings to the Managing Director through the Compliance Officer within 15 days of receipt of report for further action as deemed fit. In case prima facie case exists against the subject, then the Managing Director shall forward the said report with its recommendation to the concerned disciplinary authority for further appropriate action in this regard or shall close the matter, for which he shall record the reasons. Copy of above decision shall be addressed to the Audit Committee, the Compliance Officer, the Vigilance Officer, the complainant and the subject.

In case the subject is the Compliance officer of the Company, the protected disclosure shall be addressed to the Managing Director who, after examining the protected disclosure shall forward the matter to the audit committee. The Audit Committee after providing an opportunity to the subject to explain his position and after completion of investigation shall submit a report along with its recommendation to the MD. After considering the report and recommendation as aforesaid, MD shall forward the said report with its recommendation to the concerned disciplinary authority for further appropriate action in this regard or shall close the matter, for which he shall record the reasons. Copy of the above decision shall be addressed to the Audit Committee, the Compliance Officer, the Vigilance Officer, the complainant and the subject.



In case the subject is the MD of the Company, the Chairman of the Audit Committee after examining the Protected Disclosure shall forward the Protected Disclosure to other members of the Audit Committee if deemed fit. The Audit Committee shall appropriately and expeditiously investigate the Protected Disclosure.

If the report of investigation is not to the satisfaction of the complainant, the complainant has the right to report the event to the appropriate legal or investigating agency.

A complainant who makes false allegations of unethical & improper practices or about wrongful conduct of the subject to the Compliance Office or the Audit Committee shall be subject to appropriate disciplinary action in accordance with the rules, procedures and policies of the Company.

10. SECRECY / CONFIDENTIALITY.

The complainant, the Compliance Officer, the Vigilance Officer, Members of Audit committee, the Subject and everybody involved in the process shall:

- Maintain confidentiality of all matters under this Policy
- Discuss only to the extent or with those persons as required under this policy for completing the process of investigations.
- Not keep the papers unattended anywhere at any time
- Keep the electronic mails / files under password.

11. PROTECTION.

No unfair treatment will be meted out to a whistle blower by virtue of his/ her having reported a Protected Disclosure under this policy. The company, as a policy, condemns any kind of discrimination, harassment, victimization or any other unfair employment practice being adopted against Whistle Blowers. Complete protection will, therefore, be given to Whistle Blowers against any unfair practice like retaliation, threat or intimidation of termination / suspension of service, disciplinary action, transfer, demotion, refusal of promotion or the like, including any direct or indirect use of authority to obstruct the Whistle Blower's right to continue to perform his duties / functions including making further Protected Disclosure. The company will take steps to minimize difficulties, which the Whistle Blower may experience as a result of making the Protected Disclosure. Thus if the Whistle Blower is required to give evidence in criminal or disciplinary proceedings, the Company will arrange for the Whistle Blower to receive advice about the procedure etc.

A Whistle Blower may report any violation of the above clause to the Chairman of the Audit Committee, who shall investigate the same and recommend suitable action to the management.

The identity of the Whistle Blower shall be kept confidential to the extent possible and permitted under law. The identity of the complainant will not be revealed unless he himself has made either his details public or disclosed his identity to any other office or authority. In the event of the identity of the complainant being disclosed, the Audit Committee is authorized to initiate appropriate action as per extant regulations against the person or agency making such disclosure. The identity of the

Whistleblower, if known, shall remain confidential to those persons directly involved in applying this policy, unless the issue requires investigation by law enforcement agencies, in which case members of the organization are subject to subpoena.

Any other Employee assisting in the said investigation shall also be protected to the same extent as the Whistle Blower.

Provided however that the complainant before making a complaint has reasonable belief that an issue exists and he has acted in good faith. Any complaint not made in good faith as assessed as such by the audit committee shall be viewed seriously and the complainant shall be subject to disciplinary action as per the Service Rules of the Company. This policy does not protect an employee from an adverse action taken independent of his disclosure of unethical and improper practice etc. unrelated to a disclosure made pursuant to this policy.

12. ACCESS TO CHAIRMAN OF THE AUDIT COMMITTEE

The Whistle Blower shall have right to access Chairman of the Audit Committee directly in exceptional cases and the Chairman of the Audit Committee is authorized to prescribe suitable directions in this regard.

13. COMMUNICATION.

A whistleblower policy cannot be effective unless it is properly communicated to employees. Employees shall be informed through by publishing in notice board and the web site of the company.

**14. RETENTION OF DOCUMENTS.**

All Protected disclosures documented along with the results of Investigation relating thereto, shall be retained by the Compliance Officer for a period of 5 (five) years or such other period as specified by any other law in force, whichever is more.

15. ADMINISTRATION AND REVIEW OF THE POLICY.

The Managing Director shall be responsible for the administration, interpretation, application and review of this policy. The Managing Director also shall be empowered to bring about necessary changes to this Policy, if required at any stage with the concurrence of the Audit Committee.

16. ANNUAL AFFIRMATION.

The Company shall annually affirm that it has in place an adequate vigil mechanism policy and that it has provided protection to the complainant from unfair adverse personal action. The affirmation shall also form part of Corporate Governance report which is attached to the Annual report of the Company.



ANNEXURE D

Form No. AOC-2

(Pursuant to Clause (h) of Sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis

NOT APPLICABLE

2. Details of contracts or arrangements or transactions at arm's length basis

(a) Name(s) of the related party and nature of relationship

NAME OF THE RELATED PARTY	NATURE OF RELATIONSHIP
Bhutan Fruit Products Private Limited	Common Directors
Bhutan Carbide & Chemicals Limited (Purchase)	Common Directors
Bhutan Carbide & Chemicals Limited (Sale)	Common Directors
Bhutan Silicon Metal Private Limited	Common Directors
Bhutan Ferro Alloys Limited	Common Directors

(b) Nature of contracts/arrangements/transactions

NAME OF THE RELATED PARTY	NATURE OF CONTRACT/AGREEMENT/TRANSACTIONS
Bhutan Fruit Products Private Limited	Agency Agreement and Royalty Agreement
Bhutan Carbide & Chemicals Limited	Purchase Agreement
Bhutan Carbide & Chemicals Limited	Sale Agreement
Bhutan Silicon Metal Private Limited	Agency Agreement
Bhutan Ferro Alloys Limited	Day to day transactions
Tashi Metals Private Limited	Agency Agreement

(c) Duration of the contracts / arrangements/transactions

NAME OF THE RELATED PARTY	NATURE OF CONTRACT/AGREEMENT/TRANSACTIONS
Bhutan Fruit Products Private Limited	Agreement: 01.01.2021 – 31.12.2023 Royalty Agreement: 01.04.2022 – 31.03.2025
Bhutan Carbide & Chemicals Limited	Carbide: 01.01.2018-31.12.2018 Ferro Silicon: 01.01.2022 - 31.12.2024
Bhutan Silicon Metal Private Limited	Agency agreement 01.01.2022 – 31.12.2024
Bhutan Ferro Alloys Limited	Day to day transactions
Tashi Metals Private Limited	Agency Agreement 01.06.2022 – 31.05.2025

**(d) Salient terms of the contracts or arrangements or transactions including the value, if any**

NAME OF THE RELATED PARTY	TERMS OF THE CONTRACTS OR ARRANGEMENTS OR TRANSACTIONS INCLUDING THE VALUE (Rs in Lakhs.)
Bhutan Fruit Products Private Limited (Purchase)	383.67
Bhutan Carbide & Chemicals Limited (Purchase)	7,660.00
Tashi Metals Private Limited (Purchase)	1,656.35
Bhutan Silicon Metal Private Limited (Purchase)	4,585.59
Bhutan Carbide & Chemicals Limited (Sale)	4,416.08
Bhutan Silicon Metal Private Limited (Sale)	2,118.23
Bhutan Ferro Alloys Limited (Sale)	-
Tashi Metals Private Limited (Sale)	2,822.82

(e) Date(s) of approval by the Board

NAME OF THE RELATED PARTY	ADVANCES TO THE RELATED PARTY (as on 31.03.2023) (Rs. In Lakhs)
Bhutan Fruit Products Private Limited	-
Bhutan Carbide & Chemicals Limited	31.56
Bhutan Silicon Metal Private Limited	-
Bhutan Ferro Alloys Limited	29.70

For and on behalf of the Board

Place : Kolkata
Date : 29th May, 2023**VINAY KILLA**
(DIN:00060906)
Independent Director**ROHAN GHOSH**
(DIN: 00032965)
Managing Director



ANNEXURE-E

Information as required under Sections 134(3)(q) and 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014 for the year ended 31st March, 2023

Sl.No.	Requirement	Details
(i)	The ratio of the remuneration of each Director to the median of remuneration of employees of the Company for the Financial Year.	Mr. Dasho Wangchuk Dorji- 10.18:1 Mr. Rohan Ghosh-10.39:1 Mr. Prem Sagar-0.30:1 Mr. K.N.Malhotra-0.30:1 Mr. Vinay Killa-0.27:1 Ms. Sarada Hariharan-0.15:1 Mr. Dasho Topgyal Dorji 0.15:1
(ii)	The percentage increase in remuneration of each Director, Chief Executive Officer, Chief Financial Officer, Company Secretary in the Financial Year.	Directors: Mr. Dasho Wangchuk Dorji - 2.57% Mr. Rohan Ghosh - 9.37% Mr. Prem Sagar - 0.00% Mr. K.N.Malhotra - 0.00% Mr. Vinay Killa - (-)12.50% Ms. Sarada Hariharan - 0.00% Mr. Dasho Topgyal Dorji - 33.33% Mrs. Mou Mukherjee, CFO(-) 9.89% Ms. Priyanka Mukherjee, CS - 0.00%
(iii)	The percentage increase in median remuneration of employees in the Financial Year.	5.40%
(iv)	The number of permanent employees on the rolls of the Company	68
(v)	a) Average percentage increase already made in salaries of employees other than the managerial personnel in the last Financial Year	9.46%
	b) Its comparison with the percentage increase in the managerial remuneration	0.58:1
	c) Justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration	Increase in remuneration is as per the service agreement as approved by the Central Government.
(vi)	Affirmation that the remuneration is as per the remuneration policy of the Company	Yes

**SECRETARIAL AUDIT REPORT****ANNEXURE F**

FORM MR-3

(For the financial year ended March 31, 2023)

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members
TAI Industries Limited

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **TAI Industries Limited, CIN- L01222WB1983PLC059695 (hereinafter called the company)**. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on verification of the books, papers, minute books, forms, returns filed and other records maintained by the company, information provided by the Company, its officers (including RTA), agents and authorized representatives, electronic records available in the official portal of the Ministry of Corporate Affairs www.mca.gov.in, portal of the Stock Exchanges, representation made by the Management and considering relaxations granted by the Ministry of Corporate Affairs and Securities and Exchange Board of India on account of ongoing global pandemic Novel Coronavirus (COVID 19), we hereby report that in our opinion, the company has, during the audit period covering financial year ended on **31st March 2023**, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed with the stock exchange, in the official portal of the ministry of corporate affairs (MCA) etc. and other records maintained by the company for the financial year ended on **31st March 2023**, according to the applicable provisions of:

- I. The Companies Act, 2013 (**the Act**) and the rules made thereunder;
- II. The Securities Contracts (Regulation) Act, 1956 (**'SCRA'**) and the rules made thereunder;
- III. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- IV. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; (not applicable to the Company during the audit period)
- V. The following Regulations and Guidelines, as amended from time to time, prescribed under the Securities and Exchange Board of India Act, 1992 (**'SEBI Act'**) to the extent applicable to the company;
 - a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; (not applicable to the Company during audit period)
 - d. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulation, 2021; (not applicable to the Company during audit period)
 - e. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993;
 - f. The Securities and Exchange Board of India (Share Based Employee Benefits) Regulation, 2014. (not applicable to the company during audit period)
 - g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; (not applicable to the Company during audit period)



- h. The Securities and Exchange Board of India (Buyback of Securities) Regulations 2018; (not applicable to the Company during audit period)
- i. The Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015;
- j. The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018.

VI. The Management of the Company represented that fiscal, labour and environmental laws and other Statutes which are applicable to such type of companies, are generally complied with which inter-alia includes the followings which are specifically applicable to the company:

- (a) Shops and Establishment Act, 1953;
- (b) The Employees Provident Fund and Miscellaneous Provisions Act, 1952 and Rules made thereunder;
- (c) The Minimum Wages Act, 1948;
- (d) The Payment of Bonus Act, 1965;
- (e) The Payment of Gratuity Act, 1972;
- (f) The standards of Weights and Measures (Enforcement) Act' 1985
- (g) Food Safety and Standards Act' 2006
- (h) The Payment of Wages Act, 1936 and other applicable Industrial and Labour Laws.

The management represented us in writing that no prosecution, action was taken against the Company and or its directors and employees during the audit period

VII. We have also examined compliance of the applicable clauses of the following:

- a. Secretarial Standards issued by The Institute of Company Secretaries of India with respect to Board Meeting (SS-1) and General Meetings (SS-2).
- b. The Listing Agreements entered into by the Company with BSE Limited and the Calcutta Stock Exchange Limited, read with the provisions of the Securities and Exchange Board of India (**SEBI**) (Listing Obligations & Disclosure Requirements) Regulations 2015.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, Listing Agreements etc. mentioned above, except the following:

Regulation 31(2) of the Securities and Exchange Board of India (Listing Obligation & Disclosure Requirements) Regulations, 2015; require hundred percent of shareholding of promoter(s) and promoter group in dematerialized form, we report that 1216000 Equity shares of the company held by the promoters in physical form which are exempted under SEBI Circular No. SEBI/CIR/ISD/1/2012 dated March 30, 2012, Clause 3(c) in arriving at compliance with 100% Promoters holding in demat form.

We report that:

The Company was unable to upload the application pursuant to Section 196 read with Schedule V of the Companies Act, 2013, for appointment of Mr. Wangchuk Dasho Dorji as Whole-time Director of the Company to the Central Government due to technical glitches in MCA Portal. The Company has taken reasonable steps to resolve the matter with MCA and the same is in process.

We further report that:

- a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. There were no changes in the composition of the Board of Directors that took place during the period under review.
- b) Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.



c) The dissenting views of the members of the Board of Directors and Committees thereof were captured and minuted whenever arises. However, No such case has arisen during the period under review.

We report that during the period under review, the Board meetings were conducted through video conferencing and adequate facilities are used to facilitate the Directors at other locations to participate in the meeting.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, no events occurred which had bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standard etc.

Place: Kolkata

Date: 29th May, 2023

For T. Chatterjee & Associates

Practicing Company Secretaries

FRN No. - P2007WB067100

Binita Pandey - Partner

ACS : 41594, CP : 19730

UDIN: A041594E000427861



THIS REPORT IS TO BE READ WITH OUR LETTER OF EVEN DATE WHICH IS ANNEXED AS ANNEXURE A AND FORMS AN INTEGRAL PART OF THIS REPORT

'Annexure A

To,
The Members of
TAI Industries Limited

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the Guidance Notes on ICSI Auditing Standard, audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
4. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
5. The Secretarial Audit is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Kolkata
Date: 29th May, 2023

For T. Chatterjee & Associates
Practicing Company Secretaries
FRN No. - P2007WB067100

Binita Pandey - Partner
ACS : 41594, CP : 19730
UDIN: A041594E000427861



MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Para B of schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 stipulates disclosure under specific heads which are given in the following paragraphs and which continue to be followed in the usual course of the Company's business over the years in discussions amongst the Directors, Key Managerial Personnel and other Management Personnel.

(a) Industry Structure and Developments

Food Processing

India boasts of one of the largest food processing industries in terms of production, consumption, export and growth prospects, providing an important synergy between agricultural produce and industries. The fruit and vegetable processing is equally divided between organised and unorganised sector in India. Food processing has become an integral part of the food supply chain in the global economy, India being the second most populated country has one of the largest food processing industries in terms of production, consumption, export and growth prospects. It provides an important synergy between agricultural produce and industries. The proportion of working women have been increasing continuously both in the urban and rural areas. As a result of their busy lifestyle, the amount of time for household activities such as cooking is declining. This is creating a rising demand for processed and ready-to-eat foods.

Charcoal and Ferro Silicon

Ferro Silicon is a major input in the preparation of alloys and special steel. Its growth is linked to the development of iron and steel & stainless steel industry.

Due to the imposition of duty on steel products export, war scenario, price competition and low quantity buying there was a decrease in the sale of products in 2023 as compared to the financial year 2022.

The demand for charcoal was high in 2022-2023 as compared to earlier year 2021 – 2022.

(b) Opportunities and threats

Food Processing

India has one of the largest working populations in the world. With increasing disposable incomes, this segment can be regarded as the biggest consumer of processed foods in the country. We expect this population to grow continuously during the coming years.

Gaps in the supply chain are perhaps the biggest challenge faced by this industry. Another big challenge is the distinct consumer preferences varying by each region. Competition from imports of non-standardized processed foods and ingredients remains a challenge. These complexities combined with change in consumption pattern and increased competition pose a major challenge for Food Processing Industry.

Charcoal and Ferro Silicon

There is always a demand for quality material and our endeavor has always been to maintain high standard. We enjoy a strong brand and extensive all India reach.

Market competition, erratic Supply and influx of imported material are the threats being faced by this division.

We have seen an unprecedented global breakout of the COVID-19 pandemic leading to a humanitarian crisis, lockdown across many countries and a significant economic fallout which has been largely disruptive. Notably India had also been witnessing a pre-pandemic slowdown, and the current pandemic has "magnified pre-existing risks to the economic outlook".

(c) Segment-wise or Product-wise Performance

The growth of the Fruit Product Division has not been significant during the year.

The overall performance of industrial division was satisfactory during the year.

**(d) Outlook**

Your Company will continue to be alert and responsive to adapt to the trends and forces shaping our markets to secure competitive growth in these rapidly evolving times. Managing margins through judicious pricing and sustained efficiencies and cost saving will receive constant attention.

(e) Risks & Concerns

Severe competition and weather conditions continue to govern demand and therefore results.

Vital areas of concern are the transport system for movement of goods from warehouses to the distributors and the dependence on IT sector for solutions that help automate and integrate the transactional and control system.

We are focusing on the long-term health of the business by judiciously reviewing cash flows and reallocating spends with rigorous discipline.

There are many unknowns today and hence, the near-term outlook is extremely uncertain.

Our Supply Chain network is exposed to potentially adverse events such as transportation disruptions, changes in the legal environment, which could impact our deliverability of our orders to our customers and cost of our product.

Our Distribution teams are working tirelessly to keep our distribution ongoing so that our consumers have uninterrupted access to our products

(f) Internal Control Systems & their Adequacy

The statutory requirements of the Audit Committee are being met. In meetings of the Audit Committee, the Statutory Auditors and Partners of Internal Audit Firms participate. Such Internal Auditors also periodically visit various divisions of the Company.

Activities of each sector are being programmed on a quarterly basis, which get translated into an Annual Activity Plan. Each departmental head is involved in the preparation of the activity plans and identifying and categorising the areas of risks, which are closely monitored. Such documentation thereafter undergo a further layer of scrutiny and implementation under direct superintendence of the Managing Director of the Company.

(g) Financial & Operational Performances

This has been adequately stated in the Directors' Report.

(h) Material Developments in Human Resources Industrial Relations Front

Industrial Relations remained cordial throughout the year. Your Company strongly believes that its intrinsic strength lies in the quality of its pool of dedicated and motivated employees.

The total number of permanent employees in the payroll of the Company is 68.

The human impact of this crisis takes precedence for us. Our utmost priority has been health, safety and well-being of the employees. We have been proactive and swift in ensuring safe working conditions, strict standards of social distancing, necessary sanitation measures across all our operations.



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF TAI INDUSTRIES LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying standalone financial statements of **TAI INDUSTRIES LIMITED** (the "Company"), which comprise the Balance Sheet as at March 31, 2023, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2023 and its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing ("SA"s) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matters Advances	Auditor's Response Principal audit procedures adopted
<p>Advances</p> <p>Other Current Assets in Note 12 of the financial statements include 'Other Advances' which include advances given to certain entities aggregating Rs 3,31,12,190 as on reporting date which are lying unadjusted in the books for more than 3 years. The chances of recoverability of these balances seem to be remote. The management should consider for quantifying the expected credit loss allowances in the financial statements for each of the advances given. Furthermore, the expectation that these balances are to be adjusted within one year from the reporting date is unfounded and accordingly based on past trends the balances should be classified as non-current.</p>	<p>Principal audit procedures adopted</p> <p>We have observed from the system derived ledger abstracts the past trends and have found that the balances are accumulating over the years instead of getting adjusted, excepting in one account where the year end balance has reduced, though such adjustments during the year are found not much significant compared to balances accumulated over the past period.</p> <p>We have also sought for external confirmation of these balances and requested the management to explain the reason for which these balances are lying unadjusted for such a long time in the books of account of the Company.</p>



Key Audit Matters Advances	Auditor's Response Principal audit procedures adopted
<p>Advances sub judice Advances recoverable include Rs 7,42,37,148 on account of Tai Projects Private Limited, incorporated with an object of setting up a Family Entertainment Complex at Nonadanga in Eastern Metropolitan Bypass, Kolkata in pursuance of a decision to make investment in the said company. The said advance is lying static against which a credit balance Rs.3,75,41,579 exists in the books with very slow movement recorded over the decades. The Company is yet to obtain physical possession of the complex and had initiated legal proceedings against KMDA which is presently pending disposal before the Calcutta High Court as disclosed in Note 35.2 to the Financial Statements Possibilities of realization of the said balance presently appear to be remote as the matter is pending in the Courts of Law for more than two decades and with the passage of time the question of recoverability of this material debit balance in the books is quite uncertain.</p>	<p>We have enquired about the progress of the legal proceedings initiated against the KMDA which is presently pending disposal before the Calcutta High Court as we observe almost no movement in the balance over the years.</p>

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibilities for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is



a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(l) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation. Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act.



- e) On the basis of the written representations received from the directors as on March 31, 2023 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2023 from being appointed as a director in terms of Section 164(2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended: In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements. Refer Note 35.1 to the financial Statements.
- ii. The Company has no material foreseeable losses, if any, on long-term contracts including derivative contracts.
- iii. There are no amounts required to be transferred, to the Investor Education and Protection Fund by the Company.
- iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. There has been no declaration of dividend by the Company during the year.
- vi. Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 for maintaining books of account using accounting software which has a feature of recording audit trail (edit log) facility is applicable to the Company with effect from April 1, 2023, and accordingly, reporting under Rule 11(g) of Companies (Audit and Auditors) Rules, 2014 is not applicable for the financial year ended March 31, 2023.

As required by the Companies (Auditor's Report) Order, 2020 (the "Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order.

For KAMG & ASSOCIATES
Chartered Accountants
(Firm's Registration No. 311027E)
Anjan Sircar
Partner

(Membership No. 050052)
UDIN:23050052BGXBCY4804

Place: Kolkata
Date: 29th May, 2023



ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report)

To the Members of TAI INDUSTRIES LIMITED of even date

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of subsection 3 of Section 143 of the Companies Act, 2013 (the "Act")

We have audited the internal financial controls over financial reporting of **TAI INDUSTRIES LIMITED** (the "Company") as of March 31, 2023 in conjunction with our audit of the Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Management of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk



that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2023, based on the criteria for internal financial control over financial reporting established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For KAMG & ASSOCIATES
Chartered Accountants
(Firm's Registration No. 311027E)

Anjan Sircar
Partner
(Membership No. 050052)
UDIN:23050052BGXBCY4804

Place: Kolkata
Date: 29th May, 2023

**ANNEXURE 'B' TO THE INDEPENDENT AUDITOR'S REPORT**

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of **TAI INDUSTRIES LIMITED** of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

- i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
 - (B) The Company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a program of physical verification of Property, Plant and Equipment so as to cover all the assets once every three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the program, certain Property, Plant and Equipment were due for verification during the year and were physically verified by the Management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (c) Based on our examination of the property tax receipts on which building is constructed, registered sale deed / transfer deed / conveyance deed provided to us, we report that, the title deeds of all other immovable properties, disclosed in the financial statements included under Property, Plant and Equipment are held in the name of the Company as at the balance sheet date.
 - (d) The Company has not revalued any of its Property, Plant and Equipment and intangible assets during the year.
 - (e) As per information and explanations provided to us, no proceedings have been initiated during the year or are pending against the Company as at March 31, 2023 for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 (as amended in 2016) and rules made thereunder.
- ii.
 - (a) The management has conducted physical verification of inventory at reasonable intervals during the year and no material discrepancies were noticed on such physical verification.
 - (b) The Company has not been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at any point of time during the year, from banks or financial institutions on the basis of security of current assets and hence reporting under clause 3(ii)(b) of the Order is not applicable.
- iii. As per information and explanations provided by the management of the Company, during the year the company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties.
 - (a) The Company has provided advances but has neither given guarantee, nor provided security to companies, firms, Limited Liability Partnerships or any other entity during the year.
 - (A) & (B) In respect of advances granted by the Company to parties other than subsidiaries, joint ventures and associates, there are overdue amounts as follows, remaining outstanding as at the balance sheet date:

Opening balance of advances	Rs. 3,45,33,502
Advances made during the year	Rs. 3,52,557
Less: Adjustment/refund during the year	Rs. 17,73,869
Balance outstanding at year end	Rs. 3,31,12,190
 - (b) to (f) As during the year the company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties, reporting on the matters specified in clauses 3(iii)(b) to 3(iii)(f) does not arise.
- iv. The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantees and securities provided, as applicable.
- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.



- vi. The maintenance of cost records has not been specified by the Central Government under subsection (1) of section 148 of the Companies Act, 2013 for the business activities carried out by the Company. Hence, reporting under clause (vi) of the Order is not applicable to the Company.
- vii. In respect of statutory dues:
- (a) In our opinion, the Company has generally been regular in depositing undisputed statutory dues, including Goods and Services tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues applicable to it with the appropriate authorities. There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues in arrears as at March 31, 2023 for a period of more than six months from the date they became payable.
- (b) There were no dues of Income Tax, Sales Tax, Wealth Tax, Service Tax, Excise Duty, Customs Duty and Cess as on the last day of the financial year concerned which have not been deposited on account of any dispute.
- viii. There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961)
- ix. (a) The Company has not defaulted in repayment of the loan or other borrowings or in payment of interest thereon to any lender.
- (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) The Company has not taken any term loan during the year and hence, reporting under clause 3(ix)(c) of the Order is not applicable.
- (d) On an overall examination of the financial statements of the Company, the Company has not raised funds on short term and hence reporting on clause 3(ix)(d) of the Order is not applicable.
- (e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its related companies.
- (f) The Company has no subsidiary, joint venture or associates company, hence reporting on clause 3(ix)(f) of the Order is not applicable.
- x. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi. (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
- (c) According to information and explanations made available there are no whistle blower complaints received by the Company during the year.
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- xiv. (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.



- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a) and (b) of the Order is not applicable.
- (b) In our opinion, the Company is not a Core Investment Company and there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.
- xvii. The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx. (a) & (b) The Company has spent a sum of Rs.3.50 lacs against the CSR obligation of Rs.3.12 lacs during the year, hence the matters in respect of transfer of unspent amount to the Fund specified in Schedule III to the Companies Act'2013 does not arise

For KAMG & ASSOCIATES
Chartered Accountants
(Firm's Registration No. 311027E)

Anjan Sircar
Partner
(Membership No. 050052)
UDIN:23050052BGXBCY4804

Place: Kolkata
Date: 29th May, 2023



Balance Sheet as at 31st March 2023

PARTICULARS	NOTE	Amount in Lakhs	
		Ind AS 31st March, 2023	Ind AS 31st March, 2022
ASSETS			
NON-CURRENT ASSETS			
PROPERTY, PLANT AND EQUIPMENT	4	59.78	37.37
INTANGIBLE ASSETS		5.98	17.00
FINANCIAL ASSETS			
(i) Investments	5	367.95	433.70
(ii) Others Non-current Financial Assets	6	244.57	347.41
DEFERRED TAX ASSETS (NET)	18	70.28	32.45
OTHERS NON CURRENT ASSETS	7	-	0.43
		748.56	868.36
CURRENT ASSETS			
INVENTORIES	8	372.17	315.17
FINANCIAL ASSETS			
(i) Trade Receivables	9	4,651.55	3,462.80
(ii) Cash and Cash Equivalents	10	469.65	187.39
(iii) Other Bank Balances	11	169.72	74.96
CURRENT TAX ASSETS (NET)	13	392.05	235.82
OTHER CURRENT ASSETS	12	1,387.88	1,559.09
		7,443.02	5,835.23
Assets held for sale	14	7.87	8.90
		7,450.89	5,844.13
		8,199.44	6,712.49
TOTAL			
EQUITY AND LIABILITIES			
EQUITY			
EQUITY SHARE CAPITAL	15	600.00	600.00
OTHER EQUITY	16	2,071.14	1,660.87
		2,671.14	2,260.87
NON-CURRENT LIABILITIES			
FINANCIAL LIABILITIES			
Other Non-current Financial Liabilities		-	-
EMPLOYEE BENEFIT OBLIGATION	17	83.83	80.07
NON CURRENT BORROWINGS	46	7.65	-
DEFERRED TAX LIABILITIES - (NET)		-	-
		91.48	80.07
CURRENT LIABILITIES			
FINANCIAL LIABILITIES			
(i) Trade Payables	19	4,233.67	3,000.12
(A) Total Outstanding dues of Micro enterprises and Small enterprises-4,69,79,804/-		-	-
(B) Total Outstanding dues of Creditors other than Micro enterprises and Small enterprises-37,63,86,831/-		-	-
(ii) CURRENT BORROWINGS	47	3.95	-
(iii) Other Financial Liabilities	20	42.53	59.42
OTHER CURRENT LIABILITIES	21	690.06	1,039.37
SHORT TERM PROVISIONS	22	433.75	243.00
EMPLOYEE BENEFIT OBLIGATION	23	32.87	29.64
		5,436.83	4,371.55
TOTAL EQUITY AND LIABILITIES		8,199.44	6,712.49

The accompanying notes form an integral part of the Financial Statements 1-47
This is the Balance Sheet referred to our report of even date

For **KAMG & ASSOCIATES**
Chartered Accountants
Firm's Registration No. 311027E

ANJAN SIRCAR
Partner
Membership No. 050052
Place : Kolkata
Date : 29.05.2023

For and on behalf of the Board

VINAY KILLA
Director (DIN : 00060906)
PRIYANKA MUKHERJEE
Company Secretary, Membership No.A- 29620

ROHAN GHOSH
Managing Director (DIN : 00032965)
MOU MUKHERJEE
Chief Financial Officer

**Statement of Profit and Loss for the Year ended 31st March 2023**

PARTICULARS	NOTE	Amount in Lakhs	
		Ind AS 31st March, 2023	Ind AS 31st March, 2022
INCOME			
REVENUE FROM OPERATIONS	24	25,435.97	30,082.43
OTHER INCOME	25	585.19	103.75
TOTAL REVENUE		26,021.16	30,186.18
EXPENSES			
PURCHASE OF STOCK IN TRADE	26	23,063.87	28,035.33
CHANGES IN INVENTORIES (STOCK-IN-TRADE)	27	(57.00)	(242.93)
EMPLOYEE BENEFIT EXPENSES	28	334.08	287.85
FINANCE COSTS	29	0.99	0.28
DEPRECIATION AND AMORTISATION EXPENSES	30	24.77	27.07
OTHER EXPENSES	31	2,022.52	1,491.32
TOTAL EXPENSES		25,389.23	29,598.92
PROFIT BEFORE EXCEPTIONAL ITEMS AND TAX		631.93	587.26
EXCEPTIONAL ITEMS-PROFIT / (LOSS)			
PROFIT BEFORE TAX		631.93	587.26
TAX EXPENSES			
CURRENT TAX	32	190.75	180.29
TAX ADJUSTMENT FOR EARLIER YEARS		(0.32)	26.80
DEFERRED TAX		(19.94)	(32.18)
PROFIT FOR THE YEAR		461.44	412.35
OTHER COMPREHENSIVE INCOME			
Items that will not be reclassified to profit or loss			
- Remeasurement of Post-employment benefit obligations		(3.31)	(9.68)
- Change in Equity Instruments - Fair Value through Other		-	-
Comprehensive Income		(65.74)	90.29
Income tax relating to these items			
1) Current Tax			
2) Deferred Tax		17.88	(8.22)
Total Other Comprehensive Income for the year, net of tax		(51.17)	7 2.39
Total Comprehensive Income for the year		410.27	484.74
Earnings per equity share			
(1) Basic earnings per share		7.69	6.87
(2) Diluted earnings per share		7.69	6.87

The accompanying notes form an integral part of the Financial Statements 1-47

For **KAMG & ASSOCIATES**
Chartered Accountants
Firm's Registration No. 311027E

ANJAN SIRCAR
Partner
Membership No. 050052

Place : Kolkata
Date : 29.05.2023

For and on behalf of the Board

VINAY KILLA
Director
(DIN : 00060906)

PRIYANKA MUKHERJEE
Company Secretary
Membership No.A- 29620

ROHAN GHOSH
Managing Director
(DIN : 00032965)

MOU MUKHERJEE
Chief Financial Officer


Statement of Cash Flows (Indirect Method) for the Year ended 31st March, 2023

Amount in Lakhs

Particulars	Year ended 31st March, 2023	Year ended 31st March, 2022
Cash flow from operating activities		
Profit before income tax	631.93	587.26
Adjustments for: -		
Depreciation and amortisation expense	24.77	27.07
Loss on disposal of property, plant and equipment	(1.11)	1.98
Provisions Written Back	(5.06)	(1.07)
Debts and Advances written off	4.41	47.74
Interest income classified as investing cash flows	(8.91)	(21.16)
Dividend income classified as investing cash flows	(539.17)	(51.20)
Finance costs	0.99	0.29
Provision for doubtful advances	-	-
Change in operating assets and liabilities		
(Increase)/Decrease in trade receivables	(1,193.17)	(446.46)
(Increase)/Decrease inventories	(57.00)	(242.93)
(Increase)/ Decrease in other financial assets	108.10	(30.27)
(Increase)/Decrease in other non-current assets	0.42	4.33
(Increase)/Decrease in other current assets	171.54	(292.06)
Increase/(Decrease) in trade payables	1,238.61	372.81
Increase/ (Decrease) in employee benefit obligations	3.68	8.20
Increase/(Decrease) in other financial liabilities	(16.89)	(16.97)
Increase/(Decrease) in Short term provision	-	-
Increase/(Decrease) in other current liabilities	(349.31)	84.01
Cash generated from operations	13.83	31.57
Income taxes paid (net of refund)	(156.23)	(140.08)
Net cash inflow/(outflow) from operating activities	(142.40)	(108.51)
Cash flows from investing activities		
Payments for property, plant and equipment	(36.08)	(26.33)
(Purchase)/Sale of Investments	-	(2.72)
Proceeds from sale of property, plant and equipment	2.07	0.55
Changes in Other bank balances	(94.76)	(34.67)
Interest received	3.65	19.40
Dividend received	539.17	51.20
Net cash inflow/(outflow) from investing activities	414.05	7.43
Cash flows from financing activities		
Proceeds from borrowings:		
Term Loan	11.60	-
Cash Credit	-	-
Others	-	-
Repayment of borrowings:		
Term Loan	-	-
Interest paid	(0.99)	(0.29)
Dividends paid (including dividend tax)	-	-
Net cash inflow (outflow) from financing activities	10.61	(0.29)
Net increase (decrease) in cash and cash equivalents	282.26	(101.37)
Cash and cash equivalents at the beginning of the year	187.39	288.76
Cash and cash equivalents at the end of the year	469.65	187.39

**Notes :**

1. The above Cash Flow Statement has been compiled from and is based on the Balance Sheet as at 31st March,2023 and the related Statement of Profit and Loss for the year ended on that date.
2. The above Cash Flow Statement has been prepared under as set out in the Indian Accounting Standard 7 (IND AS-7) on Statement of Cash Flows.
3. Cash and Cash equivalents represent Cash and Bank balances
4. Additions to Fixed Assets are stated inclusive of movements of Capital Work-in-Progress between the beginning and the end of the year and are treated as part of Investing Activities.
5. Figures in parenthesis represent outflows.
6. Previous year's figures have been regrouped, wherever necessary, to conform current year's presentation.

This is the Cash Flow referred to in our report of even date.

For KAMG & ASSOCIATES
Chartered Accountants
Firm's Registration No. 311027E

ANJAN SIRCAR
Partner
Membership No. 050052

Place : Kolkata
Date : 29.05.2023

For and on behalf of the Board

VINAY KILLA
Director
(DIN : 00060906)

PRIYANKA MUKHERJEE
Company Secretary
Membership No.A- 29620

ROHAN GHOSH
Managing Director
(DIN : 00032965)

MOU MUKHERJEE
Chief Financial Officer



Statement of changes in equity for the year ended 31th March, 2023

A. Equity share capital

Current Reporting Period-FY22-23

Amount in Lakhs

Balance at the beginning of the current reporting period	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in Equity Share capital during the current year	Balance at the end of the current reporting period
600.00	NIL	NIL	NIL	600.00

Previous Reporting Period-FY21-22

Balance at the beginning of the current reporting period	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in Equity Share capital during the current year	Balance at the end of the current reporting period
600.00	NIL	NIL	NIL	600.00

B. Other equity

Amount in Lakhs

	Reserves and surplus				Other Comprehensive Income	Total
	Security Reserve	Capital Reserve	General Reserve	Retained earnings (Surplus)		
Balance at April 01, 2021	NIL	5.95	38.79	915.38	216.01	1,176.13
Profit for the year				412.35		412.35
Other comprehensive income for the year, net of tax					72.39	72.39
Total comprehensive income for the year		-	-	412.35	72.39	484.74
Allocations/Appropriations:						
Final Dividend paid for the year 2016-17				-		
Dividend distribution tax				-		
		-	-	-		
Balance as at March 31, 2022	NIL	5.95	38.79	1,327.73	288.40	1,660.87
Balance at April 01, 2022	NIL	5.95	38.79	1,327.73	288.40	1,660.87
Profit for the year				461.44		461.44
Other comprehensive income for the year, net of tax					(51.18)	(51.18)
Total comprehensive income for the year		-	-	461.44	(51.18)	410.27
Allocations/Appropriations:						
Balance as at March 31, 2023	NIL	5.95	38.79	1,789.17	237.22	2,071.14

NOTE: There is no Share Application money pending allotment and no equity component of compound Financial Instrument which is to be disclosed separately under "Other Equity"

The accompanying notes form an integral part of the financial statements.
This is the Statement of Changes in Equity referred to in our report of even date.

For and on behalf of the Board

For KAMG & ASSOCIATES
Chartered Accountants
Firm's Registration No. 311027E

ANJAN SIRCAR
Partner
Membership No. 050052

Place : Kolkata
Date : 29.05.2023

VINAY KILLA
Director
(DIN : 00060906)

PRIYANKA MUKHERJEE
Company Secretary
Membership No.A- 29620

ROHAN GHOSH
Managing Director
(DIN : 00032965)

MOU MUKHERJEE
Chief Financial Officer



SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2023

FIXED ASSETS : Note 4

Amount in Lakhs

Fixed Assets	Gross Carrying Amount			Accumulated Depreciation And Amortisation			Net Carrying Amount	
	Balance as at 1st April 2022	Additions for the year	Deduction/ Adjustments	Balance as at 31 st March 2023	Deduction/ Adjustments	Balance as at 31 st March 2023	Balance as at 31 st March 2023	Balance as at 1st April 2022
(I) Property Plant and Equipment								
(a) Tangible Assets								
BUILDING	8.50	0.00	0.00	8.50	0.26	2.24	6.26	6.53
FURNITURE	6.16	23.07	-	29.23	1.44	4.77	24.46	2.83
OFFICE EQUIPMENT	21.92	9.56	-	31.48	3.41	19.95	11.54	5.38
ELECTRICAL EQUIPMENTS	0.10	-	-	0.10	-	0.01	0.09	0.09
MOTOR VEHICLES	23.76	-	0.77	23.00	5.68	10.27	12.73	19.18
COMPUTER	139.95	3.45	-	143.41	2.09	139.21	4.20	2.84
PLANT & MACHINERY	1.03	-	-	1.03	0.03	0.52	0.50	0.52
TOTAL	201.43	36.08	0.77	236.75	12.91	176.97	59.78	37.37
(b) Intangible Assets								
SOFTWARE CHARGES	58.46	-	-	58.46	11.02	52.49	5.97	17.00
TOTAL	259.89	36.08	0.77	295.21	23.93	229.46	65.75	54.37
Last Year	257.76	26.33	24.20	259.89	26.01	205.52	54.37	

NOTE

There was no revaluation of any item of Property, Plant & Equipment conducted during the year by an external Valuer/Consultant or otherwise.



Amount in Lakhs

	As at 31 March, 2023	As at 31 March, 2022
5. Investments		
In Equity Instruments		
Quoted -		
Other Body Corporate (Equity investments at Fair value through other comprehensive income)		
Usha Ispat Limited 300 (2020 - 300) Equity Shares of INR 10 each, fully paid	-	-
Core Health Care Limited 100 (2020 - 100) Equity Shares of INR 10 each, fully paid	0.01	0.01
State Bank of India 1800 (2020 - 1800) Equity Shares of INR 1 each, fully paid	9.42	8.88
Bata India Limited 8750 (2020 - 8750) Equity Shares of INR 5 each, fully paid	124.10	171.67
Infosys Limited 832 (2020 - 416) Equity Shares of INR 5 each, fully paid	11.88	15.87
Reliance Industries Limited 4120 (2020 - 4120) Equity Shares of INR 10 each, fully paid		
Reliance Industries Limited Right Issue of 288 shares on 11.6.2020 at Rs 90,504/-	102.75	116.10
India Steel Works Limited 250 (2020 - 250) Equity Shares of INR 1 each, fully paid	0.01	0.01
Reliance Capital Limited 51 (2020 - 51) Equity Shares of INR 10 each, fully paid	0.01	0.01
Reliance Communications Limited 1030 (2020 - 1030) Equity Shares of INR 5 each, fully paid	0.01	0.03
Reliance Infrastructure Limited 77 (2020 - 77) Equity Shares of INR 10 each, fully paid	0.11	0.09
Reliance Power Limited 257 (2020 - 257) Equity Shares of INR 10 each, fully paid	0.03	0.03
Reliance Home Finance Limited 51 (2020 - 51) Equity Shares of INR 10 each, fully paid	0.01	0.01
Unquoted -		
In Others Entities (at Cost) -Refer Note below		
Jamipol Limited 800,000 (2020 - 800,000) Equity Shares of INR 10 each, fully paid	80.00	80.00
Investments In Mutual Fund (At Fair value through other comprehensive income)		
UTI Flexi Cap Fund - Plan (NAV) 11688 (2020 - 10,000) Units of INR 10 each	14.56	16.76
SBI Large & Midcap Fund - Regular IDCW (NAV) 10000 (2020 - 10,000) Units of INR 10 each	17.37	16.53
HDFC Large and Mid Cap Fund - Regular Growth Plan (NAV) 4000 (2020 - 4,000) Units of INR 10 each	7.68	7.42
Total Investments	367.95	433.42
Note: The Company holds 800,000 share of RS 10 each in an unlisted entity "Jamipol Limited". Since the shares of Jamipol Limited are unquoted and this being a strategic investment, there is a wide range of possible fair value measurement. The management of the Company has concluded that cost represents the best estimate of fair value within the range. Therefore the investment in Equity Shares of Jamipol Limited will be carried at cost unless there is any significant change in fair value.		
Aggregate amount of quoted investments	287.95	353.41
Market value of quoted investments	287.95	353.41
Aggregate amount of unquoted investments	80.00	80.00



	Amount in Lakhs	
	Ind AS 31 March, 2023	Ind AS 31 March, 2022
6 OTHER NON-CURRENT FINANCIAL ASSETS		
Advance to Related Parties	-	-
Fixed Deposit more than 12 months maturity	184.85	281.39
Security Deposits	61.98	73.54
Less: Provision for Doubtful Deposits	(24.75)	(24.75)
Interest Accrued on Fixed Deposits	22.50	17.23
	244.58	347.41
7 OTHER NON-CURRENT ASSETS		
Other Advances recoverable - considered doubtful	-	0.22
Less : Provision for Doubtful Advance	-	(-0.22)
Deferred Rent Expense- Security Deposit Assets	-	0.43
	-	0.43
8 INVENTORIES		
Stock in trade	372.17	315.17
<i>(At lower of cost or net realisable value)</i>	372.17	315.17

9 Trade Receivables Ageing Schedule 2022-2023						
	Outstanding for following periods from due date of Payment					Total
	Less than 6 Months	6 Months- 1 Year	1-2 Years	2-3 Years	More than 3 Years	
(I) Undisputed Trade receivables – considered good 2022-2023	4,554.08	50.99	22.35	-	-	4,627.42
(I) Undisputed Trade receivables – considered good 2021-2022	3,181.01	241.53	14.85	-	70.41	3,507.80
(ii) Undisputed Trade Receivables – considered doubtful	-	-	-	-	-	-
(iii) Disputed Trade Receivables considered good 2022-2023	-	-	-	-	44.13	44.13
(iv) Provision for Disputed Trade Receivables considered doubtful 2022-2023	-	-	-	-	(20.00)	(20.00)
(iv) Provision for Disputed Trade Receivables considered doubtful 2021-2022	-	-	-	-	(45.00)	(45.00)
Total 2022-2023						4,651.55
Total 2021-2022						3,462.80



	Amount in Lakhs	
	Ind AS 31 March, 2023	Ind AS 31 March, 2022
10 Cash & Cash Equivalents		
Cash in hand	5.17	6.41
Balances with Banks Current Accounts	464.48	180.98
	469.65	187.39
11 Other Bank Balances		
Unpaid Dividend Accounts	10.40	24.76
Fixed Deposit having Maturity less than 12 months	159.32	50.20
	169.72	74.96
12 OTHER CURRENT ASSETS		
Interest Accrued on deposits	-	-
Prepaid Expenses	4.40	5.44
Deferred Rent Expense- Security Deposit Assets- Current Portion	-	-
Advances to Related Parties	1,077.44	1,508.30
Other Advances	306.04	45.35
Advance to Vendors	1,387.88	1,559.09
13 CURRENT TAX ASSETS (NET)		
Opening balance	235.82	95.74
Less: Tax payable for the year	-	-
Add: Taxes paid	156.23	140.08
Add/(Less): Refund/adjustment for earlier years	-	-
Total Current Tax Assets (Net)	392.05	235.82



14_ Assets held for sale

These represent assets belonging to the erstwhile retail store which are held for sale by the Company and are valued accordingly as carrying amount. The Company expects to dispose off these assets within 12 months from the reporting date.

	Gross Carrying Amount				Accumulated Depreciation And Amortisation				Net Carrying Amount	
	Balance as at as at 1st April 2022	Additions	Deduction	Balance as at 31st March 2023	Balance as at 1st April 2022	Depreciation	Adjustments	Balance as at 31st March 2023	Balance as at 31st March 2023	Balance as at 31st March 2022
(a) Tangible Assets										
Furniture & Fixture	4.69	-	-	4.69	0.83	0.04	-	0.88	3.81	3.86
Electrical Equipment	1.08	-	-	1.08	0.03	-	-	0.03	1.05	1.05
Computer	2.57	-	0.19	2.38	1.88	-	-	1.88	0.49	0.68
Plant & Machinery	12.49	-	-	12.49	11.67	-	-	11.67	0.83	0.83
Office Equipment	1.95	-	-	1.95	0.42	0.01	-	0.42	1.53	1.53
Total	22.78	-	0.19	22.59	14.83	0.05	-	14.88	7.71	7.95
(b) Intangible Assets										
Software Charges	4.86	-	-	4.86	3.91	0.79	-	4.70	0.16	0.95
Total	27.64	-	0.19	27.45	18.74	0.84	-	19.58	7.87	8.90
Last Year	27.64	-	-	27.64	17.69	1.06	-	18.74	8.90	-

Amount in Lakhs



Amount in Lakhs

	Ind AS March 31, 2023	Ind AS March 31, 2022
15. EQUITY SHARE CAPITAL		
AUTHORISED		
7,500,000 Equity Shares of ₹10 each (2022 -7,500,000)	750.00	750.00
	<u>750.00</u>	<u>750.00</u>
ISSUED, SUBSCRIBED & FULLY PAID UP		
6,000,000 Equity Shares of ₹10 each (2022-6,000,000)	600.00	600.00
	<u>600.00</u>	<u>600.00</u>

	Number of Shares (per value)	Equity share capital (per value)		
a) Reconciliation of Share Capital				
As at April 1, 2021	60,00,000	600.00		
Change during the year	-	-		
As at March 31, 2022	60,00,000	600.00		
Change during the year	-	-		
As at March 31, 2023	<u>60,00,000</u>	<u>600.00</u>		
b) Rights and preferences attached to equity shares :				
The Company has one class of equity shares having a par value of ₹ 10 per share. These shares rank pari passu in all respects including voting rights and entitlement to dividend except interim dividend declared by the Board and approved at the shareholder's meeting.				
c) Shares held by Shareholders holding more than 5 percent shares in the Company :				
	Number of Shares	As at March 31, 2023 (% of holding)	Number of Shares	As at March 31, 2022 (% of holding)
Late Dasho Ugen Dorji	12,16,000	20.27	12,16,000	20.27

Shareholding of Promoters			
Name of Promoter	No.of Shares	% of Total Shares	% change during the year
Late Dasho Ugen Dorji	12,16,000	20.27	-



Amount in Lakhs

	Ind AS March 31, 2023	Ind AS March 31, 2022
16. OTHER EQUITY		
(I) Capital Reserve		
As per last Account	5.95	5.95
Adjustment during the year		
Closing Balance	5.95	5.95
Security Premium	NIL	NIL
(ii) General Reserve		
As per last Account	38.79	38.79
Adjustment during the year		
Closing Balance	38.79	38.79
(iii) Surplus in Statement of Profit and Loss		
Opening Balance	1,327.73	915.38
Add: Profit during the year as per Statement of Profit & Loss	461.44	412.35
Less: Allocations / Appropriations		
Proposed Dividend on Equity Shares		
Tax on Dividend		
Ind AS Adjustments		
Deferred Tax Asset Created on Fair value remeasurement of Security Deposit		
Fair value measurement of Security Deposit paid		
Lifetime expected credit loss on Trade Receivables		
Lifetime expected credit loss on Advance given to Vendors		
	1,789.17	1,327.73
FVOCI - Equity Instruments		
As per last Account	288.40	216.01
Add: Gain on fair valuation of Investments	-	90.29
Add : Deferred tax on employee benefits for the year	0.86	2.52
Add: Actuarial Gain provided for the year on employee benefits	-	-
Add: Deferred Tax Asset Created on employee benefit for the year	-	-
Add: Deferred Tax Asset Created on Fair value measurement of Investments	17.02	-
Less: Loss on fair valuation of Investments	65.74	-
Less: Deferred Tax Liability Created on employee benefit for the year	-	-
Less: Deferred Tax Liability Created on Fair value measurement of Investments	-	10.73
Less: Loss on fair valuation of Investments	-	-
Less: Actuarial loss provided for the year on employee benefits	3.33	9.69
Less: Remeasurnment of post-employment benefit obligation net of tax	237.23	288.40
Total of Other Equity	2,071.14	1,660.87

NOTE

There is no Share Application money pending allotment and no equity component of compound Financial Instrument which is to be disclosed separately under "Other Equity"



	Amount in Lakhs				
	Ind AS 31st March, 2023	Ind AS 31st March, 2022			
17. PROVISIONS FOR EMPLOYEE BENEFIT					
Leave Encashment (Unfunded)	-	-			
Gratuity (Unfunded)	83.83	80.07			
	83.83	80.07			
18. DEFERRED TAX LIABILITIES - NET					
<i>Deferred Tax Liabilities on account of :</i>					
Fair Valuation of Investment	43.97	43.97			
Fair Valuation of Security Deposit-Asset	0.10	0.10			
Leave Encashment	13.75	13.75			
Provision for Gratuity	3.39	3.39			
Fair Valuation of Security Deposit-Asset					
Total deferred tax liabilities (A)	61.21	61.21			
<i>Deferred Tax Assets on account of :</i>					
Fair Valuation of Investment	21.09	4.06			
Depreciation	54.18	41.69			
Provision For Doubtful Debts	18.02	12.52			
Provision for Leave Encashment & Diminution Value of Investment	9.32	9.32			
Provision for Gratuity	28.04	25.23			
Fair Valuation of Security Deposit-Asset & Other Advances	0.84	0.84			
Total deferred tax assets (B)	131.49	93.66			
Deferred Tax (Liabilities)/Asset (Net) (B) - (A)	70.28	32.45			
19. TRADE PAYABLE AGEING SCHEDULE 2022-2023					
	Outstanding for following periods from due date of Payment				
Particulars	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
(I) MSME 2022-2023	469.80	-	-	-	4 69.80
(I) MSME 2021-2022	86.29	-	-	-	86.29
(ii) Others 2022-2023	3,658.11	20.07	-	85.68	3,763.87
(ii) Others 2021-2022	2,818.86	61.23	-	33.74	2,913.82
(iii) Disputed Dues-MSME	-	-	-	-	-
(iv) Disputed Dues-Others	-	-	-	-	-
Total 2022-2023					4,233.67
Total 2021-2022					3,000.11
<i>NOTE- Italic Represents figures for previous Years.</i>					
	Ind AS 31st March, 2023	Ind AS 31st March, 2022			
20. OTHER CURRENT FINANCIAL LIABILITIES					
Unclaimed Dividend	10.40	24.76			
Other Payables	7.09	7.61			
Liabilities for stale cheques	0.26	0.27			
Security Deposits	24.78	26.78			
	42.53	59.42			
21. OTHER CURRENT LIABILITIES					
Statutory Dues	28.60	593.54			
Advance from Customer	661.46	439.51			
Advance from Others	-	6.32			
	690.06	1,039.37			
22. SHORT TERM PROVISIONS					
Provision for LTA	0.21	0.21			
Provision for Income Tax	433.54	242.79			
	433.75	243.00			



	Ind AS 31st March, 2023	Amount in Lakhs Ind AS 31st March, 2022
23. EMPLOYEE BENEFIT OBLIGATION		
Leave Encashment (Unfunded)	0.03	0.03
Gratuity (Unfunded)	32.84	29.61
	32.87	29.64
24. REVENUE FROM OPERATIONS		
Fruit Product	1,210.10	969.78
Calcium Carbide	-	-
Charcoal	9,357.12	9,030.41
Lam Coke	-	-
Ferro Silicon	14,156.82	19,225.86
Sale of Retail Products	-	-
Other Operating Income	711.93	856.38
	25,435.97	30,082.43
25. OTHER INCOME		
Interest (Gross)	8.91	29.03
Dividend		
From Others - Long Term Investments (Trade)	539.17	51.20
From Mutual Fund - Current Investments (Non-trade)		
Miscellaneous Income	32.05	22.45
Provisions/ Liabilities Written Back	5.06	1.07
	585.19	103.75
26. PURCHASE OF STOCK-IN-TRADE		
Fruit Products	857.89	669.40
Calcium Carbide		
Charcoal	8,135.13	8,068.96
Lam Coke		
Ferro Silicon	13,977.84	19,246.74
Retail Products		
Carraige Inward, Octroi Expenses and Other related expenses	93.01	50.23
	23,063.87	28,035.33
27. CHANGES IN INVENTORIES (STOCK-IN-TRADE)		
Opening Stock	315.17	72.24
Less : Closing Stock	372.17	315.17
	(57.00)	(242.93)
28. EMPLOYEE BENEFIT EXPENSES		
Salaries & Wages	278.69	236.79
Contribution to Provident fund and Other Funds	25.52	25.15
Provision for Gratuity	10.88	11.31
Staff Welfare Expenses	18.99	14.60
	334.08	287.85
29. FINANCE COSTS		
Interest Expense	0.99	0.28
	0.99	0.28
30. DEPRECIATION AND AMORTISATION		
Tangible Assets	12.96	13.45
Intangible Assets	11.81	13.62
	24.77	27.07



31.OTHER EXPENSES	Amount in Lakhs	
	Ind AS 31st March, 2023	Ind AS 31st March, 2022
Rent	44.01	38.12
Repairs to Others	117.80	35.09
Insurance	6.03	6.47
Rates and Taxes	17.92	2.95
Electricity	5.06	4.29
Travelling and Conveyance	53.80	33.80
Communication Expense	7.66	7.83
Legal and Professional charges	104.05	44.47
Packing Expense	0.23	-
Printing and Stationery	4.23	6.06
Carriage Outward	920.36	581.14
Commission on Depot Sales	1.08	1.44
Commission Paid on Ferro Silicon	527.12	519.25
Breakage and Damages	19.20	23.57
Discount	-	-
Provision for Doubtful Advances	-	-
Advertisement, Publicity and Sales Promotion	16.39	15.43
Other Selling Expenses	91.83	68.45
Debts and Advances written off	4.41	47.74
Bank & Other Charges	13.35	8.34
Miscellaneous Expenses [Note 44]	52.69	37.63
Security Charges	3.50	-
Security Charges	8.71	4.17
Common expenses Stores	-	-
Director's sitting fees	3.10	3.10
Loss on sale of Fixed Assets (Net)	-	1.98
Provision for dimunition in value of Investments	-	-
	2,022.53	1,491.32



32. TAX EXPENSES	Ind AS 31st March, 2023	Ind AS 31st March, 2022
Income Tax Expense		
(A) Income tax		
Tax on profits for the year	190.75	180.29
Add :Tax adjustment relating to earlier years after final assessment		
Total income tax	190.75	180.29
(B)Deferred tax		
Decrease (increase) in deferred tax assets	(37.82)	(34.70)
(Decrease) increase in deferred tax liabilities	-	10.74
Total Deferred tax	(37.82)	(23.96)
Add : Recognised in OCI	17.88	(8.22)
Total Deferred tax charged to Profit & Loss A/c	(19.94)	(32.18)
Total tax expense for the year	170.81	148.11
(C) Reconciliation of tax expense and the accounting profit multiplied by tax rate:		
Profit before tax as per IND AS	631.93	587.26
Add : Depreciation as per Companies Act	24.77	27.07
Add : Disallowance as per U/S 14A	49.88	47.58
Add : Loss on sale of Investment	-	-
Add : Provision for Doubtful Advances	0.23	-
Add : Provision for Gratuity during the year	10.88	11.32
Add : Provision for Leave Encashment during the year	-	-
	717.69	673.23
Less : Dividend income -u/s 10(34)		
Less : Depreciation as per Income Tax Act.	19.73	22.07
Less : Payment of gratuity	7.21	3.11
Less : Payment of leave encashment	-	-
	690.75	648.05
Less : Set off against brought forward business loss	-	-
Net taxable income	690.75	648.05
Tax on total income	192.17	180.29
Less : T.D.S - Relief u/s 90	59.80	38.50
Income tax expenses recognised in Statement of Profit/(Loss) A/c	132.37	141.79



Amount in Lakhs

33. FAIR VALUE MEASUREMENTS**Financial instruments by category**

PARTICULARS	As at March 31, 2023		As at March 31, 2022	
	FVOCI	AMORTISED COST	FVOCI	AMORTISED COST
Financial assets				
Investments				
- Equity instruments	248.34		312.70	
- Mutual Funds	39.61		40.71	
- Subsidiary and Joint Venture				
Trade Receivables		4651.55		3462.80
Cash and cash equivalents		469.65		187.39
Other Bank Balance		169.72		74.96
Fixed Deposit more than 12 months maturity		184.85		281.39
Interest Accrued on deposits		22.50		17.23
Security deposits		37.23		48.79
Other Receivables				
Advance to Related Parties				
Total financial assets	287.95	5,535.50	353.41	4072.56
Financial liabilities				
Security deposits		24.78		26.78
Trade payables		4233.67		3000.12
Unclaimed Dividend		10.40		24.76
Others		7.35		7.88
Total financial liabilities	-	4,276.20		3059.54



Notes to The Financial Statements

GENERAL INFORMATION

Tai Industries Limited ("the Company") is a public Company domiciled in India and incorporated under the provisions of the Companies Act, 1956. The Company is engaged in trading, marketing and distribution and retailing, in India, of "DRUK" brand of fruit products such as squashes, jam, fruit juices, pickles, ketchup, etc. The Company also carries on trading and marketing of industrial and mineral products and raw materials such as calcium carbide, charcoal, manganese ore, etc.

1 SIGNIFICANT ACCOUNTING POLICIES

This note provides a list of the significant accounting policies adopted in the preparation of these separate financial statements of the Company. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(a) BASIS OF PREPARATION

(i) Compliance with Ind AS

The separate financial statements have been prepared in accordance with the Companies (Indian Accounting Standard) Rules, 2015 under the historical cost convention as a going concern on an accrual basis except for certain financial instruments which are measured at fair value. The financial statements up to year ended 31 March 2017 were prepared earlier in accordance with the accounting standards notified under the Companies (Accounting Standard) Rules, 2006 (as amended) and other relevant provisions of the Act.

(ii) Historical cost convention

The financial statements have been prepared on a historical cost basis, except for the following:

- equity investments in entities other than subsidiary, joint ventures and associate which are measured at fair value;
- Certain financial assets and liabilities that are measured at fair value;
- defined benefit plans – plan assets measured at fair value.

(iii) Use of estimates

In preparing the financial statements in conformity with generally accepted accounting principles, management is required to make judgements, estimates and assumptions that may affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities as at the date of financial statements and the amounts of revenue and expenses during the reported period. The estimates and assumptions used in the accompanying financial statements are based upon management's evaluation of facts and circumstances as at the date of the financial statement. Actual results could differ from those estimates. Estimates and underlying assumption are reviewed on an ongoing basis. Any revision to such estimates is recognised in the period the same is determined.

(b) PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment is stated at historical cost less depreciation. Historical Cost represents direct expenses incurred on acquisition of the assets and the share of indirect expenses relating to acquisition allocated in proportion to the direct cost involved. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to statement of profit or loss during the reporting period in which they are incurred.

Depreciation methods, estimated useful lives and residual value

Depreciation on property, plant and equipment is provided on 'Written Down Value Method' based on useful life as prescribed under Schedule II to the Companies Act 2013. The residual values are not more than 5% of the original cost of the asset. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Derecognition

The carrying amount of an item of property, plant and equipment is derecognised on disposal or when no future benefits are expected from its use or disposal. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss within other gains/(losses).

**(c) INTANGIBLE ASSETS****Measurement at recognition:**

Intangible Assets are stated at acquisition cost, net of accumulated amortisation and accumulated impairment losses, if any. Intangible assets are amortised on a straight line basis over their estimated useful lives. The amortisation period and the amortisation method are reviewed at least at each financial year end. If the expected useful life of the asset is significantly different from previous estimates, the amortisation period is changed accordingly.

Costs associated with maintaining software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Company are recognised as intangible assets when it is technically feasible to complete the software so that it will be available for use, management intends to complete the software and use or sell it, there is an ability to use or sell the software, it can be demonstrated how the software will generate probable future economic benefits, adequate technical, financial and other resources to complete the development and to use or sell the software are available, and the expenditure attributable to the software during its development can be reliably measured. Directly attributable costs that are capitalised as part of the software include employee costs and an appropriate portion of relevant overheads.

Derecognition:

The carrying amount of an intangible asset is derecognized on disposal or when no future economic benefits are expected from its use or disposal. Gains or losses arising from the retirement or disposal of an intangible asset are determined as the difference between the net disposal proceeds and the carrying amount of the asset and recognised as income or expense in the Statement of Profit and Loss.

(d) FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(I) FINANCIAL ASSETS:**(A) Classification:**

The Company classifies financial assets as subsequently measured at amortised cost, fair value through other comprehensive income (FVOCI) or fair value through profit or loss (FVTPL) on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

(B) Initial recognition and measurement:

A financial asset is classified as measured at

- Amortised Cost;
- FVOCI — debt investment;
- FVOCI - equity investment; or — FVTPL

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at FVTPL, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

Debt investment:

A 'debt investment' is measured at the amortised cost if both the following conditions are met:

- a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. Debt investment included within the fair value through profit and loss (FVTPL) category are measured at fair value with all changes recognized in the statement of profit and loss.

**Equity investment:**

The Company subsequently measures all equity investments in companies other than equity investments in subsidiaries, joint ventures and associates at fair value. Where the Company's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss. Dividends from such investments are recognised in profit or loss as other income when the Company's right to receive payments is established.

(C) Derecognition:

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) is primarily derecognised (i.e. removed from the Company's balance sheet) when the rights to receive cash flows from the asset have expired, or the Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

(D) Impairment:

In accordance with Ind-AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets that are debt investments, and are measured at amortised cost e.g., loans, debt securities, deposits, and bank balance, Lease receivables and Trade receivables

The Company follows 'simplified approach' for recognition of impairment loss allowance on: Trade receivables which do not contain a significant financing component.

All lease receivables resulting from transactions.

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

(ii) FINANCIAL LIABILITIES:**(A) Classification:**

The Company classifies all financial liabilities as subsequently measured at amortised cost, except for financial liabilities at fair value through profit or loss. Such liabilities, including derivatives that are liabilities, shall be subsequently measured at fair value.

(B) Initial recognition and measurement:

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.



The Company's Financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined by Ind-AS 109. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognised in the profit or loss. Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in Ind-AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk are recognised in OCI. These gains/loss are not subsequently transferred to profit and loss. However, the Company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit or loss. The Company has not designated any financial liability as at fair value through profit and loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest rate (EIR) method. Gains and losses are recognised in profit or loss when the liabilities are derecognized.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss.

This category generally applies to interest-bearing loans and borrowings.

Preference shares, which are mandatorily redeemable on a specific date, are classified as liabilities. The dividends on these preference shares are recognised in profit or loss as finance costs.

Where the terms of a financial liability are renegotiated and the entity issues equity instruments to a creditor to extinguish all or part of the liability (debt for equity swap), a gain or loss is recognised in profit or loss, which is measured as the difference between the carrying amount of the financial liability and the fair value of the equity instruments issued.

(C) Derecognition:

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

(iii) OFFSETTING FINANCIAL INSTRUMENT:

Financial assets and liabilities are offset and the net amount is reported in the balance sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

(iv) DERIVATIVE FINANCIAL INSTRUMENT:

The Company uses derivative financial instruments, such as foreign exchange forward contracts to manage its exposure to interest rate and foreign exchange risks. For contracts where hedge accounting is not followed, such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at fair value through profit or loss account. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

(v) INCOME RECOGNITION:

Interest income from debt instruments is recognised using the effective interest rate method. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of a financial asset. When calculating the effective interest rate, the company estimates the



expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses.

(d) CASH AND CASH EQUIVALENTS

Cash and Cash equivalents for the purpose of Cash Flow Statement comprise cash and cheques in hand, bank balances, demand deposits with banks where the original maturity is three months or less and other short term highly liquid investments. To be classified as cash and cash equivalents, the financial asset must:

- be readily convertible into cash;
- have an insignificant risk of changes in value; and
- have a maturity period of three months or less at acquisition.

Bank overdrafts are repayable on demand and form an integral part of an entity's cash management, and are included as a component of cash and cash equivalents. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

(e) REVENUE RECOGNITION

The company recognizes revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity after providing the services to the customers.

- (i) Revenue is measured at the fair value of the consideration received or receivable for goods supplied and services rendered, net of returns and discounts to customers. Revenue from the sale of goods includes duties which the Company pays as a principal but excludes amounts collected on behalf of third parties, such as goods and service tax and other value added tax.

Revenue from the sale of goods is recognised when significant risks and rewards of ownership have been transferred to the customer, which is mainly upon delivery, the amount of revenue can be measured reliably and recovery of the consideration is probable.

- (ii) Revenue from interest is recognised on time proportion basis taking into account the amount outstanding and the rate applicable.

The company uses significant judgments in accordance with IND AS 115 while determining the transaction price allocated to performance obligations using the expected cost plus margin approach.

Provisions for estimated losses are recorded in the period in which such losses become probable based on the expected contract estimates at the reporting date.

The standard (IND AS 115) permits two possible methods of transition:

Retrospective approach – Under this approach, the standard will be applied retrospectively to each prior reporting period presented in accordance with Ind As 8 – Accounting policies, Changes in Accounting estimates and Errors.

The Company has adopted the Standard (Ind AS-115) on and from April 1, 2018 by using cumulative catch up transaction method and accordingly comparatives for the year ended March 31, 2018 has not been retrospectively adjusted.

- (iii) Dividend income is stated at gross and is recognized when right to receive payment is established.

(f) EMPLOYEE BENEFITS

The Company has various schemes of retirement benefits such as Provident Fund, Superannuation Fund and Gratuity Fund duly recognized.

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

The employees of the company are entitled to leave benefits as per the policy of the Company. As per leave policy of the Company, liability for leave is treated as short term in nature. Provision towards short term accrued leave is made based on accumulated leave balances of employees on the payroll of the Company at year end.

**(ii) Post-employment obligations**

The company operates the following post-employment schemes:

Gratuity obligations –

Maintained as a defined benefit retirement plan and contribution is made to the Life Insurance Corporation of India. The liability or asset recognised in the balance sheet in respect of defined benefit gratuity plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss.

Re-measurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognized in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet. Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost.

Provident Fund –

The Company pays provident fund contributions to a fund administered by Government Provident Fund Authority. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

(g) LEASES**Transition to Ind AS 116**

Ministry of Corporate Affairs (“MCA”) through Companies (Indian Accounting Standards) Amendment Rules, 2019 and Companies (Indian Accounting Standards) Second Amendment Rules, has notified Ind AS 116 Leases which replaces the existing lease standard, Ind AS 17 Leases and other interpretations. Ind AS 116 sets out the principles for the recognition, measurement, presentation and disclosure of leases for both lessees and lessors. It introduces a single, on-balance sheet lease accounting model for lessees. The Company is to adopt Ind AS 116, effective annual reporting period beginning April 1, 2019 and apply the standard to its leases, retrospectively, with the cumulative effect of initially applying the standard, recognised on the date of initial application (April 1, 2019). Accordingly, the Company is not to restate comparative information, instead, the cumulative effect of initially applying this standard is to be recognised as an adjustment to the opening balance of retained earnings as on April 1, 2019.

(h) FOREIGN CURRENCY TRANSLATION**(i) Presentation Currency**

These financial statements are presented in INR which is the Functional Currency of the Company.

(ii) Transactions and balances

The foreign currency balances receivable/payable as at the year end are converted at the closing rate and exchange difference has been recognized in the statement of Profit and Loss. The company classifies all its foreign operations as integral in nature.

(i) TAXES ON INCOME

Current income tax is recognized based on the amount expected to be paid to the tax authorities, using tax rates and tax laws that have been enacted or substantially enacted on the date of balance sheet.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the separate financial statements. Deferred tax assets are recognised for



all deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

(j) DIVIDENDS

Dividends paid (including income tax thereon) is recognised in the period in which the interim dividends are approved by the Board of Directors, or in respect of the final dividend when approved by shareholders.

(k) EARNINGS PER SHARE

Basic earnings per share is computed using the weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed using the weighted average number of shares and dilutive equity equivalent shares outstanding during the period, except when results will be anti-dilutive.

(l) PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

A provision is recognised if, as a result of a past event, the Company has a present obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are recognised at the best estimate of the expenditure required to settle the present obligation at the balance sheet date. The provisions are measured on an undiscounted basis.

Provision in respect of loss contingencies relating to claims, litigation, assessment, fines, penalties, etc. are recognised when it is probable that a liability has been incurred and the amount can be estimated reliably.

A contingent liability exists when there is a possible but not probable obligation, or a present obligation that may, but probably will not, require an outflow of resources, or a present obligation whose amount cannot be estimated reliably. Contingent liabilities do not warrant provisions, but are disclosed, unless the possibility of outflow of resources is remote.

Contingent assets are neither recognised nor disclosed in the financial statements. However, contingent assets are assessed continually and if it is virtually certain that an inflow of economic benefits will arise, the asset and related income are recognised in the period in which the change occurs.

(m) INVENTORIES

Inventories are valued at cost which is based on FIFO method or net realisable value, whichever is lower. Unserviceable/damaged/discarded stocks and shortages are charged to the statement of Profit or Loss.

(n) Assets held for Sale

Non current assets are classified under 'Assets held for sale' if their carrying amount is intended to be recovered principally through sale rather than through continuing use. The condition for classification as 'assets held for sale' is fulfilled when the non current asset is expected to be sold immediately and it is highly probable that such sale will be completed within one year from the date of classification as 'assets held for sale'.

2. Recent accounting pronouncements

New standards/amendments that are not yet effective and have not been early adopted:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, as below. Ind AS 16 – Property Plant and equipment - The amendment clarifies that excess of net sale proceeds of items produced over the cost of testing, if any, shall not be recognised in the profit or loss but deducted from the directly attributable costs considered as part of cost of an item of property, plant, and equipment. The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022. Ind AS 37 – Provisions, Contingent Liabilities



and Contingent Assets – The amendment specifies that the ‘cost of fulfilling’ a contract comprises the ‘costs that relate directly to the contract’. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract). The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022, although early adoption is permitted.

3. Significant estimates and judgements

(a) The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the company’s accounting policies. This note provides information about the areas that involved a higher degree of judgement or complexity, and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be different than those originally assessed.

(b) The preparation of financial statements in conformity with the measurement principle of Ind AS requires management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities. The disclosures of contingent assets and liabilities at the date of financial statements and reported amounts of revenues and expenses during the period. Accounting estimates could change as management becomes aware of changes in circumstances surrounding the estimates. Differences between the actual results and estimates are recognized in the year in which the results are known / materialized and, if material their effect are disclosed in the notes to the financial statements.

Application of accounting policies that require significant areas of estimation, uncertainty and critical judgments and the use of assumptions in the financial statements have been disclosed below. The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are discussed below:

- a. Determining whether an arrangement contains leases and classification of leases : The Company enters into service / hiring arrangements for various assets / services. The determination of lease and classification of the service / hiring arrangement as a finance lease or operating lease is based on an assessment of several factors, including, but not limited to, transfer of ownership of leased asset at end of lease term, lessee's option to purchase and estimated certainty of exercise of such option, proportion of lease term to the asset's economic life, proportion of present value of minimum lease payments to fair value of leased asset and extent of specialized nature of the leased asset.
- b. Fair value as Deemed cost for PPE and Investment Property : The Company has opted to use its previous GAAP carrying amounts as on the date of transition i.e. 1st April 2016 as its deemed costs.
- c. Depreciation of and impairment loss on property, plant and equipment / investment property : Property, plant and equipment and Investment Property (except land) are depreciated on written down value method over the estimated useful lives in accordance with Schedule II of the Companies Act, 2013, taking into account the estimated residual value, wherever applicable. The Company reviews the estimated useful lives of the assets regularly in order to determine the amount of depreciation to be recorded during any reporting period. This reassessment may result in change in depreciation expense in future periods.

The company reviews its carrying value of its Tangible and Investment Property whenever there is objective evidence that the assets are impaired. The required level of impairment losses to be made is estimated by reference to the estimated value in use or recoverable amount.

- d. Impairment loss on trade receivables : The Company evaluates whether there is any objective evidence that trade receivables are impaired and determines the amount of impairment loss as a result of the inability of the debtors to make required payments. The Company bases the estimates on the ageing of the trade receivable balance, credit worthiness of the receivables and historical write-off experience. If the financial conditions of the trade receivable were to deteriorate, actual write-offs would be higher than estimated.

e. **Disclosure of the Corporate Social Responsibility (CSR) activities:**

The Company was required to spend Rs.3.12 lakhs during the year for the Corporate Social Responsibility (CSR) activities under section 135 of the companies Act, 2013, and the company has spent Rs.3.50 lakhs on such activities.



Amount in Lakhs

34. Employee benefit obligations	As at March 31, 2023			As at March 31, 2022		
	Current	Non-curren	Total	Current	Non-curren	Total
Leave Encashment - Unfunded						
Present value of obligation	-	-	-	-	-	-
Gratuity - Unfunded						
Present value of obligation	32.84	83.83	116.67	29.61	80.07	109.68
Less: Fair value of plan assets	-	-	-	-	-	-
Net Liability	32.84	83.83	116.67	29.61	80.07	109.68
Total Employee Benefit Obligations	32.84	83.83	116.67	29.61	80.07	109.68

(I) Defined benefit plans**a) Gratuity**

The company provides for gratuity for employees in India as per the Payment of Gratuity Act, 1972. Such liability is recognised on the basis of actuarial valuation following Projected Unit Credit Method. It is an unfunded plan.

b) Leave Obligation

As per the policy of the company, leave obligations on account of accumulated leave on employee is settled only on termination/retirement of the employee. Such liability is recognised on the basis of actuarial valuation following Projected Unit Credit Method. It is an unfunded plan. The amount of the provision of INR 2,729 (2021 – INR 2,729) is presented as current, since the company does not have an unconditional right to defer settlement for any of these obligations.

(ii) Defined contribution plans

The company also has certain defined contribution plans. Contributions are made to provident fund in India for employees at the rate of 12% of basic salary as per regulations. The contributions are made to registered provident fund administered by the government. The obligation of the company is limited to the amount contributed and it has no further contractual nor any constructive obligation.

The contributions to Defined Contribution Plans recognized as expenses in the Statement of Profit & Loss are as follows

Amount in Lakhs

Define Contribution Plans	2022-23	2021-22
Employers' contribution to Provident Fund	16.50	15.76
Employers' contribution to Pension Fund	6.80	7.14
Employers' contribution to ESIC	1.73	1.76
Employers' contribution to EDLI	0.47	0.48



(iii) Movement of defined benefit obligation and fair value of plan assets :

The amounts recognised in the balance sheet and the movements in the net defined benefit obligation over the year are as follows:

PARTICULARS	Gratuity			Leave Encashment
	Present value of obligation	Fair value of plan assets	Net amount of obligation	Present value
March 31, 2022	91.80	-	91.80	
April 01, 2022	91.80	-	91.80	
Current service cost	5.84	-	5.84	-
Interest expense/(income)	5.48	-	5.48	
Total amount recognised in profit or loss	1 1.31	-	11.31	-
Remeasurements	-	-	-	-
Loss due to experience	(1.40)	-	(1.40)	
Gain in Financial Assumption	0.06	-	0.06	
Return on plan assets (greater)/less than discount rate	11.03	-	11.03	-
Total amount recognised in other comprehensive income	9.68	-	9.68	-
Employer contributions		3.11	(3.11)	
Benefit payments	(3.11)	(3.11)		
March 31, 2022	109.68	-	109.68	
Current service cost	4.84	-	4.84	-
Interest expense/(income)	6.04	-	6.04	
Total amount recognised in profit or loss	1 0.88	-	10.88	-
Remeasurements	-	-	-	-
Loss / (Gain) due to experience	6.84	-	6.84	
Change in Demographic Assumption		-	-	
Change in Financial Assumption	(3.53)	-	(3.53)	
Return on plan assets (greater)/less than discount rate	-	-	-	
Total amount recognised in other comprehensive income	3.31	-	3.31	-
Employer contributions		7.21	(7.21)	
Benefit payments	(7.21)	(7.21)		
March 31, 2023	116.67	-	116.67	

The net liability disclosed above relating unfunded plan are as follows:

Particulars	March 31, 2023	March 31, 2022
GRATUITY : Present value of funded obligations	116.67	109.68
- Fair value of plan assets	-	-
Deficit of funded plan	116.67	109.68
Deficit of Employee Benefit Plans		



(iv) Post-Employment benefits

The significant actuarial assumptions were as follows:

Amount in Lakhs

Particulars	GRATUITY		LEAVE ENCASHMENT	
	March 31, 2023	March 31, 2022	March 31, 2023	March 31, 2022
Discount Rate	7.10%	6.40%	-	
Salary Growth Rate	5.00%	5.00%	-	
Expected Return on Plan Assets	Unfunded	Unfunded	-	
Mortality	Indian Assured Lives Mortality (2006-08)	Indian Assured Lives Mortality (2006-08)	-	
Withdrawal Rate	Upto age 40 years 0.42% age 41-54 Years 0.18% age 55and above years 0.22%	Upto age 40 years 0.42% age 41-54 Years 0.18% age 55and above years 0.22%		
Weighted average duration of the defined benefit plan (in years)	5.00	5.00		

(v) Sensitivity analysis

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

Particulars	Change in assumption		Impact on defined benefit obligation			
			Increase		Decrease	
	March 31, 2023	March 31, 2022	March 31, 2023	March 31, 2022	March 31, 2023	March 31, 2022
Gratuity						
Discount rate	1%	1%	(4.60)	(5.03)	5.12	5.65
Salary growth rate	1%	1%	4.72	5.08	(4.28)	(4.57)
Withdrawal rate	50%	50%	0.06	0.05	(0.06)	(0.05)
Mortality rate	10%	10%	0.04	0.03	(0.04)	(0.03)

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method i.e. projected unit credit method has been applied as that used for calculating the defined benefit liability recognised in the balance sheet.

(VI) RISK EXPOSURE

The defined benefit obligations have the undermentioned risk exposures :

INTEREST RATE RISK : The defined benefit obligation calculated uses a discount rate based on yield on long term government bonds. The Company is exposed to the risk of fall in discount rate. A fall in discount rate will eventually increase in the ultimate cost of providing the above benefit thereby increasing the value of the liability.

SALARY INFLATION RISK : Future salary increase assumed here has three basic components, namely, increase due to price inflation, increase due to increase in future living standard (periodic wage re-negotiation) and increase due to career progress by way of promotion as more skill is acquired. The Scheme cost is very sensitive to the assumed future salary escalation rates for all final salary defined benefit Schemes. If actual future salary escalations are higher than that assumed in the valuation actual Scheme cost and hence the value of the liability will be higher than that estimated.

DEMOGRAPHIC RISK : In the valuation of the liability certain demographic (mortality and attrition rates) assumptions are made. The Company is exposed to this risk to the extent of actual experience eventually being worse compared to the assumptions thereby causing an increase in the scheme cost.

PAY-AS-YOU-GO RISK: For unfunded schemes financial planning could be difficult as the benefits payable will directly affect the revenue and this could be widely fluctuating from year to year. Moreover there may be an opportunity cost of better investment returns affecting adversely the cost of the scheme.

LIQUIDITY RISK: This risk arises from the short term asset and liability cash-flow mismatch thereby causing the company being unable to pay the benefits as they fall due in the short term. Such a situation could be the result of holding large illiquid assets disregarding the results of cash-flow projections and cash outflow mismatch. (Or it could be due to insufficient assets/cash.)

**(VII) DEFINED BENEFIT LIABILITY AND EMPLOYER CONTRIBUTIONS**

Expected contribution to post employment benefit plan for the year ending March 31, 2022 is INR NIL as they are unfunded.

The weighted average duration of the defined benefit obligation is 5 years (2021 - 6.01 years) in case of Gratuity. The expected maturity analysis of undescended gratuity and leave encasements is as follows:

PARTICULARS	Amount in Lakhs				
	Less than a year	Between 2 - 5 years	Between 6 - 10 years	Beyond 10 years	Total
March 31, 2023					
Gratuity	33.99	48.50	57.05	14.35	153.89
Leave encashment	-	-	-	-	-
Total	33.99	48.50	57.05	14.35	153.89
March 31, 2022					
Gratuity	30.54	50.39	47.12	33.31	161.36
Leave encashment	-	-	-	-	-
Total	30.54	50.39	47.12	33.31	161.36

35. Other notes to Financial Statements**35.1 Contingent liabilities**

A claim of Rs. 68,00,000/- Lakhs towards enhanced municipal taxes over 10% of the previous rate was raised by the landlords of the premises from where the Company, as a sub-tenant, was operating one of its retail stores, in terms of the Company's sub tenancy agreement with them.

The said claim has been disputed by the Company on the ground that the said enhancement pertained to assessment of Annual Valuation based on the status (residential or commercial) of the property in question, which the Landlords had concealed before the municipal authorities as well as before the Company and the Company has initiated legal proceedings which are on.

35.2 Advances recoverable in cash or in kind or for value to be received include 742.37 Lakhs (previous year - 742.37 Lakhs) on Account of Tai Projects Private Ltd, in which one of the directors of the Company is also a director, incorporated with an object of setting up of a Family Entertainment Complex (FEC) at Nonadanga in Eastern Metropolitan, Kolkata in pursuance of a decision to make investment in the said Company, which was approved by the share holders of the Company in its Annual General Meeting held on 17 September 2002. The Company is not in physical possession of the complex. The Company has initiated legal proceedings against KMDA which is now pending disposal before the Calcutta High Court.

35.3 The amount due to Micro and Small Enterprises as defined in 'The Micro, Small and Medium Enterprises Development Act, 2006 has been determined to the extent such parties have been identified on the basis of information available with the Company. The disclosures relating to Micro and Small enterprises as at 31st March, 2023 are as under:

Sl. No.	Description	Amount in Lakhs	
		Amount outstanding as at 31st, March, 2023	Amount outstanding as at 31st, March, 2022
1.	The principal amount remaining unpaid to suppliers as at the end of the year	469.80	66.83
2.	The interest due thereon remaining unpaid to supplier as at the end of the accounting year	NIL	NIL
3.	The amount of interest paid in terms of section 16, along with the amount of the payment made to the supplier beyond the appointed day during the year 2017-18	NIL	NIL
4.	The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the act.	NIL	NIL
5.	The amount of interest accrued during the year and remaining unpaid at the end of the accounting year.	NIL	NIL
6.	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises, for the purpose of disallowance as a deductible expenditure under section 23.	NIL	NIL

Note: As per terms of purchase, no interest is payable by the Company to the party covered under MSMED Act, 2006.

**35.4. Reconciliation of GST liability for the year with Input Tax Credit for GST is nearing completion.****Additional regulatory information:**

- a. Title deeds of Immovable Properties are held in the name of the Company.
- b. The Company is not in possession of any investment property.
- c. There is no revaluation based on valuation by a Registered Valuer as defined under rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017 of any of the assets held as property, plant and equipment including the.
There is no revaluation based on valuation by a Registered Valuer as defined under rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017 of any of the Intangible assets of the Company.
- d. There are no loans and advances in the nature of loans granted to Promoters, Directors, KMP and the related parties (as defined under the Companies Act, 2013) either severally or jointly with any other person that are i. repayable on demand or (ii) without specifying any terms or period of repayment.
- e. The Company has no Capital Work-in-progress.
- f. There are no intangible assets under development.
- g. There are no proceedings initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- h. The Company has no borrowings from banks or financial institutions on the basis of security of current assets.
- i. The company has not been declared as a willful defaulter by any bank or financial institution or other lenders.
- j. The Company has no transactions/relationships with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.
- k. The Company presently has no loans and there are no charges or satisfaction of charges to be registered with ROC beyond the statutory period.
- l. The Company has no subsidiary.
- m. Financial Ratios of the Current year with previous year comparatives are mentioned in note no. 46 Further the Company not being a Banking Company under the Banking Regulation Act, 1949 some of the ratios like Capital to risk-weighted assets ratio (CRAR), Tier I, CRAR, Tier II CRAR, Liquidity Coverage Ratio is not applicable.
- n. There has been no arrangement in terms of Section 230 to 237 of the Companies Act, 2013.

Utilisation of Borrowed funds and share premium.

- (A) The company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries;
- (B) The company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,


36. RELATED PARTY TRANSACTIONS
(a) List of Related Parties (as identified by the Management)
A. Key Management Personnel of the company and close member of Key Management Personnel of the company:

- | | |
|--|---|
| ① Dasho Wangchuk Dorji - <i>Chairman</i> | ⑥ Ms. Sarada Hariharan |
| ② Dasho Topgyal Dorji - <i>Director</i> | ⑦ Mr. Rohan Ghosh - <i>Managing Director</i> |
| ③ Mr. Prem Sagar | ⑧ Mrs. Mou Mukherjee – <i>Chief Financial Officer</i> |
| ④ Mr. K. N. Malhotra | ⑨ Ms. Priyanka Mukherjee- <i>Company Secretar</i> |
| ⑤ Mr. Vinay Killa | |

B. Enterprises in which Key Management Personnel and close member of Key management Personnel have Control:

- | | |
|--|--|
| <input type="checkbox"/> Bhutan Fruit Products Private Limited | <input type="checkbox"/> Bhutan Carbide and Chemicals Limited |
| <input type="checkbox"/> Bhutan Eco Ventures Private Limited | <input type="checkbox"/> Bhutan Ferro Alloys Limited |
| <input type="checkbox"/> Bhutan Brewery Private Limited | <input type="checkbox"/> Tashi Infocom Limited |
| <input type="checkbox"/> Tashi Metals Private Limited | <input type="checkbox"/> Tashi Commercial Corporation |
| <input type="checkbox"/> T Bank Limited | <input type="checkbox"/> Tai Projects Private Limited |
| <input type="checkbox"/> Tashi Beverages Limited | <input type="checkbox"/> JAMIPOL Limited |
| <input type="checkbox"/> Bhutan Hyundai Motors | <input type="checkbox"/> Royal Insurance Corporation of Bhutan Limited |
| <input type="checkbox"/> Bhutan Silicon Metal Private Limited | <input type="checkbox"/> Rijal Tashi Industries Private Limited |
| <input type="checkbox"/> Bhutan Tourism Corporation Limited | <input type="checkbox"/> Tashi Air Private Limited |

b) Transactions with Related Parties for the year ended March 31, 2023

(in ordinary course of business at arm's length and on commercial terms)

Amount in Lakhs

NATURE OF TRANSACTIONS	Key Management Personnel of the company and close member of Key Management Personnel of the company		Enterprises in which Key Management Personnel and close member of Key management Personnel have Control/Joint control	
	2023	2022	2023	2022
I) EXPENSES :				
Purchase of Good & Services:				
Bhutan Carbide & Chemicals Ltd.			7,660.00	11,439.21
Bhutan Fruit Products Pvt. Ltd.			383.67	254.82
Bhutan Silicon Metals Pvt Ltd.			4,585.59	4,690.16
Tashi Metals Pvt. Ltd.			1,656.35	3,117.38
			-	-
Salary & Wages:				
Dasho Wangchuk Dorji	26.79	26.11	-	-
Mr. Rohan Ghosh	27.32	24.98	-	-
Mrs. Mou Mukherjee	22.71	20.67	-	-
Ms. Priyanka Mukherjee	3.65	3.65	-	-
Sitting Fees paid to other Directors	3.10	3.10	-	-
Rent:				
Bhutan Carbide & Chemicals Ltd.			4.95	4.19
Bhutan Ferro Alloys Ltd.			4.80	4.07
Royalty				
Bhutan Fruit Products Pvt. Ltd.			22.18	18.11
ii) INCOME:				
Sale of Goods & Services:				
Bhutan Ferro Alloys Ltd.(C.Coal)			-	-
Bhutan Carbide & Chemicals Ltd.(Charcoal)			4,416.08	4,328.54
Bhutan Silicon Metal Pvt. Ltd.(CHR+Qrtz)			2,118.23	2,893.84
Tashi Metals Pvt. Ltd.			2,822.82	3,794.27


c) Outstanding Balances as on March 31, 2023

Amount in Lakhs

NATURE OF TRANSACTIONS	Key Management Personnel of the company and close member of Key Management Personnel of the company		Enterprises in which Key Management Personnel and close member of Key management Personnel have Control/Joint control	
	2023	2022	2023	2022
PAYABLES :				
For Goods & Services				
BHUTAN FRUIT PRODUCTS LTD(Creditor)			32	276
BHUTAN CARBIDE & CHEMICALS LTD(Cr)			(38)	7
Bhutan Silicon Metal Pvt. Ltd.			423	156
TASHI METALS PRIVATE LIMITED			445	382
RECEIVABLES :				
For Goods & Services				
BHUTAN CARBIDE & CHEMICALS(Dr)-Rent			11	9
BHUTAN FERRO ALLOYS(RENT)(debtor)			6	4
Bhutan Silicon Metal Pvt. Ltd.			507	599
BHUTAN CARBIDE & CHEMICALS LTD(dr)			1,722	1,518
TASHI METALS PRIVATE LIMITED			1,537	765
BHUTAN FERRO ALLOYS LIMITED(debtor)			-	-
For advance to parties				
BHUTAN FERRO ALLOYS LTD			30	30
BHUTAN HYUNDAI MOTORS			0	0
BHUTAN CARBIDE & CHEMICALS LTD			32	30
TPPL -EXPENSES			(375)	(418)
TPPL -LAND			742	742
TASHI METALS PRIVATE LIMITED			8	8

37. Segment Reporting

The Company is primarily engaged in business of trading of goods and managed organisationally as a single unit. Therefore, according to the management, the Company's operations are carried in a single segment.

38. Earnings per Equity share

Particulars	March 31, 2023	March 31, 2022
(a) Basic earnings per share	7.69	6.87
(b) Diluted earnings per share	7.69	6.87
(a) Reconciliations of earnings used in calculating earnings per share		
Profit attributable to the equity holders of the company used in calculating basic earnings per share:	461.44	412.35
Profit attributable to the equity holders of the company used in calculating diluted earnings per share	461.44	412.35
	March 31, 2023 Number of shares	March 31, 2022 Number of shares
(b) Weighted average number of shares used as the denominator		
Weighted average number of equity shares used as the denominator in calculating basic earnings per share	60.00	60.00
Adjustments for calculation of diluted earnings per share:	-	-
Weighted average number of equity shares and potential equity shares used as the denominator in calculating diluted earnings per share	60.00	60.00



39. The Company has not obtained year-end confirmation certificates from most of Trade receivables and Trade Payables and for loans & advances and deposits. However, the Company has a system of obtaining balance confirmations more than once during the year and adjustment for difference in balance, arising out of such confirmation/ reconciliation statement, is made in the accounts on receipt of final agreed balances/reconciliation statement. The management is of the opinion that the impact of adjustment, if any, on year-end balances is not likely to be significant.

Furthermore, in the opinion of the management, all Trade Receivables, advances and Deposits (both current and non-current) would be realised at values at which these are stated in the accounts in the ordinary course of business.

40. Management is continuing with its efforts to locate the relevant papers and documents for reconciling old outstanding debtors balances and in the process has been able to recover / adjust substantial funds.

41. A. Exemptions and exceptions availed

A. 1 Ind AS optional exemptions

Deemed cost

Ind AS 101 permits a first-time adopter to elect to continue with the carrying value for all of its property, plant and equipment as recognised in the financial statements as at the date of transition to Ind AS, measured as per the previous GAAP and use that as its deemed cost as at the date of transition. This exemption is also used for intangible assets covered by Ind AS 38 Intangible Assets.

Accordingly, the Company has elected to measure all of its property, plant and equipment and intangible assets at their previous GAAP carrying value, which has been considered as deemed cost.

A. 2 Ind AS mandatory exceptions

(a) Estimates

Estimates made under Ind AS as at April 1, 2015 are consistent with the estimates as under previous GAAP.

(b) Classification and measurement of financial assets

Ind AS 101 requires that an entity should assess the classification of its financial assets on the basis of facts and circumstances exist on the date of transition. Accordingly, in its Opening Ind AS Balance Sheet, the company has classified all the financial assets on basis of facts and circumstances that existed on the date of transition, i.e., April 1, 2016.

42. Miscellaneous expenses include

Amount in Lakhs

Auditor's Remunerations	2022-23	2021-22
Amount paid/payable to Auditors		
Statutory Audit Fee	2.50	2.50
Tax Audit Fee	0.63	0.63
Other Certificates	1.30	1.30
Total	4.43	4.43

43. The previous year's figures have been regrouped, rearranged and reclassified wherever necessary. Amounts and other disclosures for the preceding year are included as an integral part of the current year Financial Statements and are to be read in relation to the accounts and other disclosures relating to the current year.



44. FINANCIAL RATIO'S :

Amount in Lakhs

S. No.	Ratios	Numerator	Denominator	31th March, 2023	31th March, 2022	% Variance	Reason for Variance
1.	Current Ratio	Current Asset	Current Liabilities	1.18	1.22	-4%	
2.	Debt-Equity Ratio	Total Debt	Shareholders Equity	2.07	1.97	5%	
3.	Debt Service Coverage Ratio	Earning Available for Debt Service	Debt Service	0.02	0.00	100%	Loan Taken for Motor Vehicle
4.	Return on Equity	Profit After Tax	Average Shareholders Fund	17.28	18.24	-5%	
5.	Inventory turnover Ratio	Cost of Goods Sold	Average Inventory	26.00	43.86	-41%	Lower Turnover then Previous Year and Excessive Inventory in Stock in the current year.
6.	Trade Receivable turnover Ratio	Net Credit Sales	Average Account Receivable	6.09	8.96	-32%	Collection from Customer much lower than Previous Year as per turnover.
7.	Trade Payable turnover Ratio	Purchase	Average Trade Payable	6.35	9.94	-36%	Taking a longer time for making payment to the creditors than previous year.
8.	Net capital turnover Ratio	Net Sales	Working Capital	9.26	12.93	-28%	Investing too much on Accounts receivable and inventory to support sale.
9.	Net Profit Ratio	Net Profit	Sales	1.81	1.37	32%	Higher Net Income being generated from a larger assetbase funded with debt.
10.	Return on capital employed	Earning before Interest & Taxes	Capital Employed	22.87	25.09	-9%	
11.	Return on investment	Earning before Interest & Taxes	Average total assets	32.62	40.27	-19%	

45. The financial statements were authorised for issue by the Board of Directors on 29/05/2023.

46. NON CURRENT BORROWINGS	Ind AS 31st March, 2023	Ind AS 31st March, 2022
Secured Loan(Secured by Hypothecation of Motor Vehicles)	7.65	-
	7.65	-
47. CURRENT BORROWINGS		
Secured Loan(Secured by Hypothecation of Motor Vehicles)	3.95	-
	3.95	-

Signatures to Notes 1 to 47

For **KAMG & ASSOCIATES**
Chartered Accountants
Firm's Registration No. 311027E

ANJAN SIRCAR
Partner
Membership No. 050052

Place : Kolkata
Date : 29.May.2023

For and on behalf of the Board

VINAY KILLA
Director
(DIN : 00060906)

PRIYANKA MUKHERJEE
Company Secretary
Membership No.A- 29620

ROHAN GHOSH
Managing Director
(DIN : 00032965)

MOU MUKHERJEE
Chief Financial Officer



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