

Feberuary 13, 2019

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Security Code No.: 532508

Security Code No.: JSL

Sub.: Intimation pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – updated Investors' presentation.

Dear Sir,

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the updated Investors' presentation of Jindal Stainless Limited ("the Company"). The same is also being uploaded on the website of the Company – www.jslstainless.com.

Please take the above information on record.

Thanking you,

Yours Faithfully,

For Jindal Stainless Limited

Navneet Raghuvanshi Company Secretary

Encl.: a.a.







#### **Corporate Presentation**

# JINDAL STAINLESS LIMITED

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### Content



# Company Overview





# Snapshot

#### Jindal Stainless – Pioneers of the stainless steel industry in India

#1

Stainless steel player in India

~4

Decades of Group

Excellence

>25%

Domestic Market Share 40+

Exports to countries

~800

Acre Total Land Area (Infra and other facilities in-place for brownfield expansion) **0.8**Mn Tonnes

Per Annum stainless steel Capacity – with scalable infrastructure in -place ~Rs. 108bn

FY18 Revenues (Net)\*\*

~Rs. 13bn

FY18 EBITDA\*\*

Note: \*\*Standalone financials

### **Company Overview**



- Largest integrated stainless steel Company in India with manufacturing facilities located at Jajpur, Odisha
- Robust logistics infrastructure, including in-house railway sidings, with close proximity to ports provide strong support to overall operations
  - 'State-of-the-Art' machinery and engineering from the best of European suppliers, capable of producing globally competitive stainless steel products
- Well established distribution network with service center access in both Domestic and overseas market to optimize customer service and deliveries

#### **Product Basket**









Integrated Facilities	Unit	Capacity	Equipment Suppliers	
Ferro Alloys	MMTPA	250,000	SMS Siemag, Germany	
Captive Power Plant	MW	264	BEHL, India	
Steel Melting Shop (SMS)	MMTPA	800,000	SMS Siemag, Germany	
Cold Rolled Annealed Pickle (CRAP)	MMTPA	450,000	Andritz, Austria	



### Stainless 'Value-Added' Steel

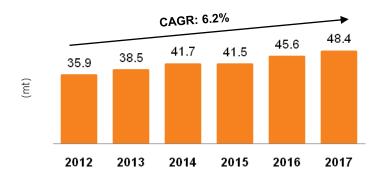




# Favourable sector dynamics...



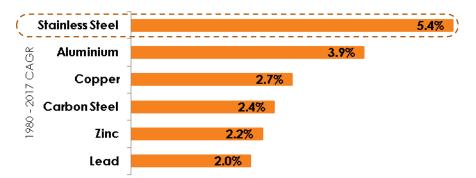
Healthy growth in global stainless steel demand...



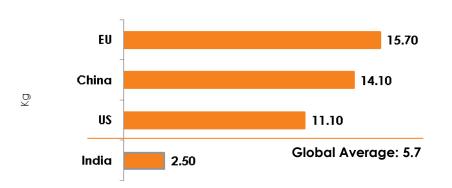
India continues to be the second largest consumer with consistent growth over the years...



...with stainless steel as the fastest growing metal



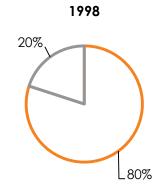
...with strong growth potential in per capita consumption

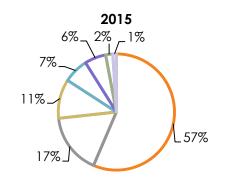


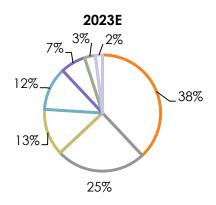
Source: CRISIL, World Bank, ISSF

# Consumption Pattern diversifying across categories









■Cookware & Durable ■ Process Industry & Power ■ ART ■ ABC ■ Others ■ Engineering ■ Electro-Mechanical

Over the past 2 decades, stainless steel consumption in India has diversified to new value-added categories of ABC, ART and Process industries from the most primary usage in Cookware/Durables

# Stainless steel Product Applications



Jindal Stainless caters to a wide range of products...



# Architecture Building Construction (ABC)

Decorative and color coated stainless steel

Decorative Panels | Street furniture

Home furniture Escalators, elevators

Sculptures & designer items | Claddings

Commercial Complexes Railings

Stainless steel roofing sheets Gates

Railway station upgradation

















# Automobile Railway Transport (ART)

#### Bus bodies

Exhaust systems, auto chassis, trims, suspension parts, fuel tanks, catalytic convertors

Railway wagons and coaches

Metro coaches





















# Process & Engineering

Nuclear grade stainless steel for fuel containment and waste handling

Super critical boilers in power plants

Water treatment and drinking water supply

**Desalination applications** 

Chemicals, petro-chemical & fertilizer plants













# Consumer Durables

Nashina Machine

Microwave

Refrigerator

Utensils

Components thereof



# Macro factors driving domestic stainless steel Consumption Trends



#### Emerging Trends expected to drive stainless steel usage

**Automobile Railway** Transport (ART)

**Architecture Building** Construction (ABC)

**Process Industries** 

Consumer Goods

Other drivers

Increasing shift towards stainless steel in making Railway wagons and coaches

New Trends in Auto sector like stainless steel Fuel Tanks, BS-VI compliant exhaust systems, stainless steel Bus Body, etc. driving stainless steel demand from the industry

Demand from the ART segment is expected to grow at 9-10% CAGR over the next 5 years

Demand from the ABC segment is expected to grow at 10-11% CAGR over the next 5 years

Food processing and pharmaceuticals are major demand drivers of stainless steel in the seament

Major user segment: Uptick in demand from Kitchenware and Consumer Durables is expected

Other ambitious projects like 'Swachh Bharat Abhiyaan', 'Bharatmala Pariyojana', 'Ujjwala scheme', etc. to provide impetus to stainless steel growth directly

#### Supportive Govt. initiatives to drive stainless steel usage further...

Greater shift towards organized sector and bringing unorganized segment into the mainstream

CVD & Anti-**Dumping duty**  **Encouraging** domestic steel production by creating a level playing field

Bureau of Indian Standards (BIS) certification

**Mandatory Bureau** of Indian Standards (BIS) certification to elevate Indian stainless steel standards

Make in India

To boost demand immensely from the Process & Engineering segment

# **NewAge Applications**



Stainless steel
emerging as a
perfect metal for BSVI compliant exhaust
system



Successfully developed stainless steel fuel tanks for commercial vehicles



Stainless steel body coaches and wagons

Innovative solutions driving usage in newer applications



# Integrated operations with huge opportunity to drive operating Leverage





High quality infrastructure and facilities in place – 0.8 million tonne capacity with scalable infrastructure

Low capex to support growth over the next few years

# Structural initiatives – leading to sustainable turnaround





#### Lowered logistics cost

- Railway sidings within the plant led to multifold benefits
  - Reduced freight costs & less dependency on cartelized local transporters
  - Improved WC cycle by reducing lead time for RM & FG movement



# Diversification and reliable sourcing of Raw Materials

- Expanded resources of Chrome ore
  - Rational pricing mechanism from OMC
  - Captive mines



#### Innovation-led operational efficiency

- → Increased usage of liquid Ferro Chrome and partial substitution of expensive propane with coke oven gas led to significant savings in operational costs
- → Recovery of key metals like Nickel and Chromium from the waste produced in the manufacturing process



#### Improved balance sheet position

- → Asset Monetization Plan assisted in unlocking value
  - Deleveraging of the balance sheet and equity infusion helped lower interest burden and serviceability



#### Created a customeroriented culture

- → Expanded distribution network through service centers
- Delivering Just In Time (JIT) services for client stickiness & strengthening relationship
  - Clear edge over imports

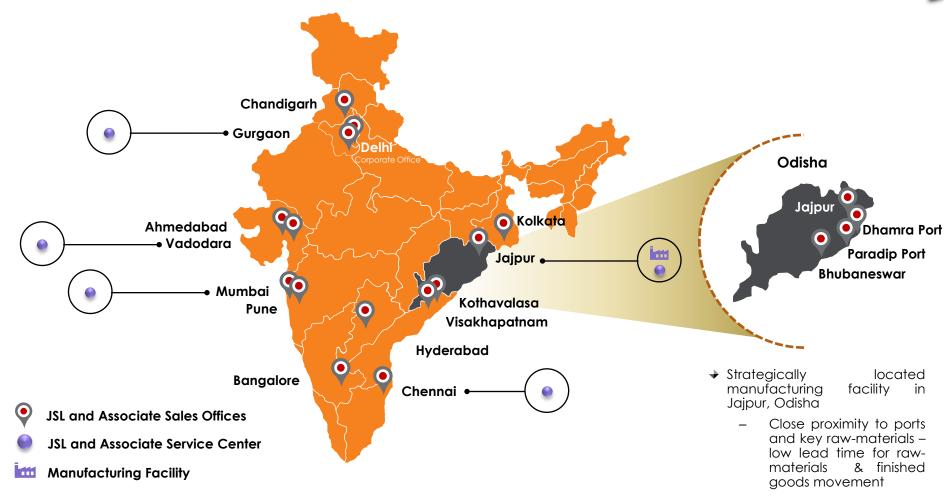


#### Optimal utilization of assets

- → Better asset sweating resulted in higher operating leverage
- Created multiple demand drivers by developing the stainless steel ecosystem in the region

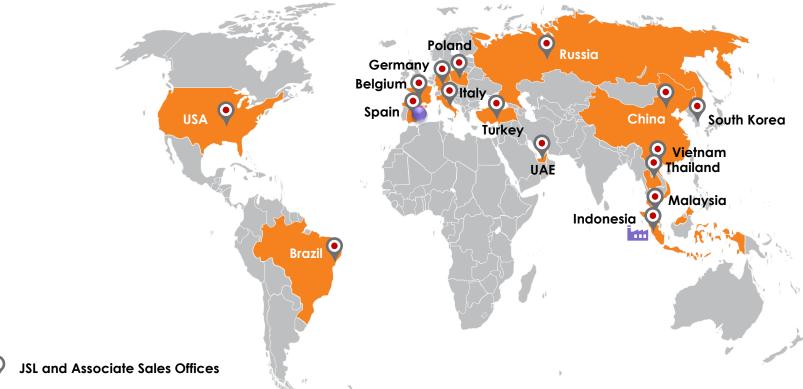
## JSL – Domestic Footprint





# JSL – Global Footprint







**JSL** and Associate Service Center

Manufacturing Facility

## **Key Growth Drivers**





#### Structural growth of stainless steel demand in India

- One of the fastest growing value-added metal
- Various Government initiatives to further drive stainless steel demand



#### Wide range of product applications and new segment penetration

- Increasing premiumization trend and demand shift towards ABC & ART segments
- To leverage presence across verticals to deliver above industry average growth rates



#### **Huge operating leverage**

 ~800 acre land – high quality infrastructure in place to support growth with relatively lower capex



#### Robust Domestic and Global distribution network

- Wide presence across globe through effective distribution network
- Focus on customer engagement to continuously assist healthy demand



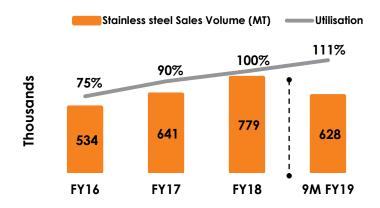
#### Strong management expertise

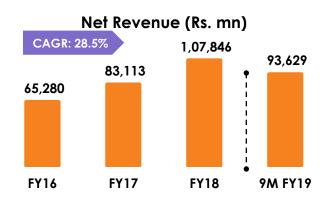
 4 decades of experience in stainless steel industry to ensure dominant market presence

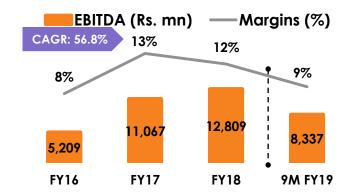


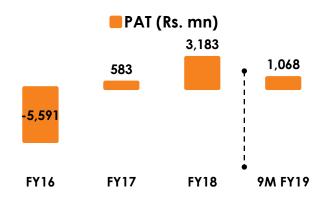
### **Turnaround in Performance**





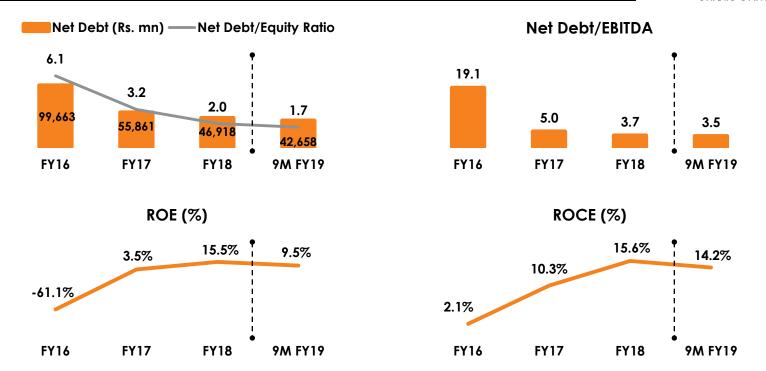






# Focus on strengthening the Balance Sheet





- Successful implementation of Asset Monetization Plan (AMP) helped in substantial debt reduction
- Uptick in profitability to further drive deleveraging and improve return ratios going forward

1) 9MFY19 figures, based on TTM. 2) Net Debt includes short-term & long term debt less cash & investments 3) ROE(%) is calculated as PAT/Avg. Networth 4) ROCE(%) is calculated as EBIT/Avg. Capital employed Note: Standalone Financials

### **Comfortable Debt Position**



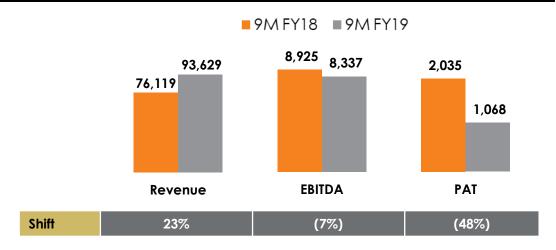
Description - Borrowings	As on March 2017	As on March 2018	As on Dec. 2018
Long term debt	34,050	24,568	21,223
Inter corporate loan from related party	4,850	9,000	9,000
OCRPS*	-	6,065	6,565
Total Long term debt	38,900	39,633	36,787
Short term borrowing (less than 12 months)	17,381	7,655	6,006
Total Debt	56,281	47,288	42,793
Cash & Investments	420	371	135
Net Debt	55,861	46,918	42,658
Long Term Debt Breakup:			
-INR Debt	29,023	32,484	31,685
-Foreign Currency Debt	9,877	7,149	5,103

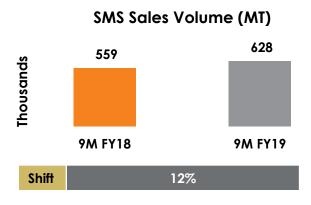
Note: \*Optionally Convertible Redeemable Preference Shares Standalone financials; All figures in Rs. million unless stated otherwise

- Healthy Cash generation to comfortably support debt repayment
- Focus on further improving debt position going forward

# Key Financials Highlights – 9M FY2019









# Leadership Play



Leadership position in the fast growing Value-Added stainless steel sector – clear proxy to the sector

Fast deleveraging to significantly strengthen balance sheet



Integrated operations with state-of-art facilities

Huge operating leverage
- low incremental capex to
drive future growth

Wide spread distribution network and established supply chain Shifting from turnaround to growth mode

# Focus on expanding Brand and Market presence



- Investing in various Branding & marketing initiatives to enhance overall market potential by:
  - Creating awareness of hygiene and health benefits of stainless steel
  - Increase usage of stainless steel in Home and Public Spaces



DURABLE CHOICE

Visit STREAM STATE State for the corresponding to the co





**Home Smart Home Campaign** 



Stainless steel Stainless steel Water Doors Tank

Stainless steel Modular Kitchen



Exhibitions

Campaigns









**Road Shows** 

Safe Storage

**Health first** 



#### **Jindal Stainless Ltd**





JSL 99.99%

P. T. Jindal Stainless Indonesia

# **Siberjindal**

- Stainless steel Service Center
- Offers customized to the doorsteps of customers in Spain



- Manufacturing Unit 150,000 MTPA CR capacity
- Key producer of stainless steel in South East Asian market

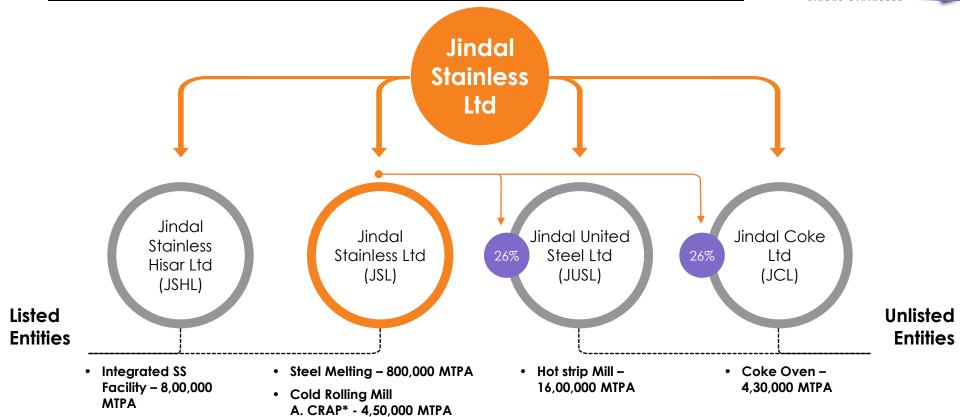
#### **Global Outreach**

# **Asset Monetization Plan (AMP)**

Ferro Alloys – 2,50,000 MTPA

Power Plant – 264 MW





Ferro Chrome

- 40,000 MTPA

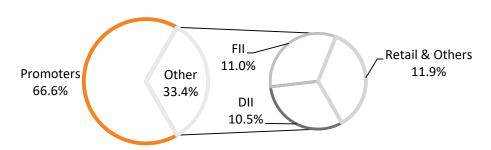
# **Key Market Statistics**



Key Market Statistics	As on Dec 31, 2018
BSE/NSE Ticker	JSL/ 532508
Industry	Stainless steel
Closing Market Price (Rs.)	34.2
Market Cap (Rs. mn)	16,389
Number of outstanding shares (mn)	479.2
Face Value (Rs.)	2.00
52-week High / Low (Rs.)	122.4/31.7

**Note:** Prices considered from NSE

#### Floating Stock (%)



#### **Contact Us**



#### **About Us:**

Jindal Stainless Ltd. (JSL) is amongst the leading stainless steel manufacturing companies in the world and India's largest stainless steel manufacturer. The Company operates an integrated stainless steel plant at Jajpur, Odisha. The complex has a total stainless steel capacity of 0.8 million tonnes per annum.

JSL has the 'State-of-the-Art' machinery and engineering from the best of European suppliers, capable of producing globally competitive stainless steel products. The Company has a well-established distribution network with service centers in both domestic and an overseas market to serve its customers.

A leader and a name synonymous with 'Enterprise', 'Excellence' and 'Success', Company's ethos mirrors most characteristics similar to the metal it produces; akin to stainless steel JSL is innovative and versatile in its thought process; strong and unrelenting in its operations. JSL's growth over the last 4 decades has been backed by the excellence of its people, value driven business operations, customer centricity, adoption of one of the best safety practices in the stainless steel industry and a commitment for social responsibility.

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