

June 3, 2019

BSE Limited	
Department of	
Corporate Services	
Listing Department	
P J Towers	
Dalal Street	
Mumbai - 400001	
Scrip Code: 535648	

National Stock Exchange of India Limited Listing Department Exchange Plaza Plot no. C/1. G Block Bandra-Kurla Complex, Bandra (E) Mumbai - 400051 Scrip Symbol: JUSTDIAL Metropolitan Stock Exchange of India Limited 4th Floor, Vibgyor Towers, Plot No. C 62, G Block, Opp. Trident Hotel, BandraKurla Complex, Bandra (East), Mumbai - 400098 Scrip Symbol: JUSTDIAL

Dear Sir/Madam.

Sub.: Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 -Intimation of Investor Meeting

In accordance with the provisions of the Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform that the representative of the Company will attend investors meeting viz. Citi's 14th Annual India Investor Conference on Tuesday, June 4, 2019 at Mumbai.

The Schedule may undergo change due to exigencies on part of Investor/Company.

List of participants and copy of presentation to be shared with investors in the above conferences are attached.

This is for your information and records please.

Thanking You,

Yours faithfully,

For Just Dial Limited

Sachin Jain Company Secretary

#### Just Dial Limited

CIN NO: L74140MH1993PLC150054



#### Just Dial Limited - Investors Meeting - June 4, 2019.

Sr. No.	Name of the Participants
1	Amansa Capital Pte. Ltd.
2	Columbia Threadneedle – US
3	Coronation Asset Management
4	DSP Blackrock IM Ltd
5	Edelweiss Fin Services Ltd
6	Harvest Fund Management Company Ltd
7	ICICI Prudential Life Ins Company Ltd
8	Karma Capital Management
9	Motilal Oswal Asset Mgmt Company Ltd
10	New Silk Road Investment Pte
11	Pinpoint Asset Management Ltd
12	Principal Asset Management
13	Quantum Advisors
14	Reliance Capital Asset Management
15	Sylebra Hk Company Ltd
16	Unit Trust of India



## Just Dial Limited

CIN NO: L74140MH1993PLC150054

# CORPORATE PRESENTATION May 2019



#### DISCLAIMER

This Presentation has been prepared by Just Dial Limited ("Just Dial") for investors, shareholders, analysts and other relevant stakeholders, solely for informational purposes. The information set out in this Presentation, including business overview, traffic related numbers, products related information, historical financial performance and any forecasts should not be considered as advice or a recommendation to investors or potential investors in relation to holding, purchasing or selling securities or other financial products. Before acting on any information, you should consider the appropriateness of the information having regard to these matters, any relevant offer document and in particular, you should seek independent financial advice.

This presentation may contain forecasts/ forward looking statements based on facts, expectations, and/or past figures relating to the business, financial performance and results of the Company. As with all forward-looking statements, forecasts are connected with known and unknown risks, uncertainties and other factors that may cause the actual results to deviate significantly from the forecast. Readers are cautioned not to place undue reliance on these forward looking statements. Forecasts prepared by the third parties, or data or evaluations used by third parties and mentioned in this communication, may be inappropriate, incomplete, or falsified. Neither the Company or any of its subsidiaries or any of its Directors, officers or employees thereof, provide any assurance that the assumptions underlying such forward-looking statements are fully free from errors nor do any of them accept any responsibility for the future accuracy of the opinions expressed in the Presentation or the actual occurrence of the forecasted developments. Neither the Company nor its directors or officers assumes any obligation to update any forward-looking statements or to confirm these forward-looking statements to the Company's actual results.

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Any information provided in this presentation is subject to change without notice.

Q4 FY19 means the period Jan 1, 2019 to Mar 31, 2019 FY19 or FY 18-19 or FY 2019 means the Financial Year starting Apr 1, 2018 and ending Mar 31, 2019



Justdial's services connect sellers of products & services with potential buyers/ users



High user engagement, 95.6 million ratings & reviews

139.1 million quarterly unique visitors in Q4FY19



Database of 25.7 million listings

Scalable and profitable business model



500,838 active paid campaigns

Figures as on Mar 31, 2019



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#### KEY STRENGTHS

- ☐ First Mover Advantage in Indian Local Search Market
- ☐ Strong Brand Recognition with 139.1 million unique quarterly visitors<sup>^</sup> in Q4 FY19
- □ Comprehensive database of 25.7 million listings
- ☐ Attractive Value Proposition For Local SMEs
- Experience and Expertise in Local Indian Market
- Advanced and Scalable Technology Platform
- ☐ Efficient & Profitable Business Model
- ☐ Strong & Experienced Management Team
- ☐ Strong Financial Profile, Prepaid Model

<sup>^</sup> Unique visitors are aggregated across various mediums – Voice, Desktop/ PC, Mobile; these may not necessarily be mutually exclusive

## NATION WIDE PRESENCE

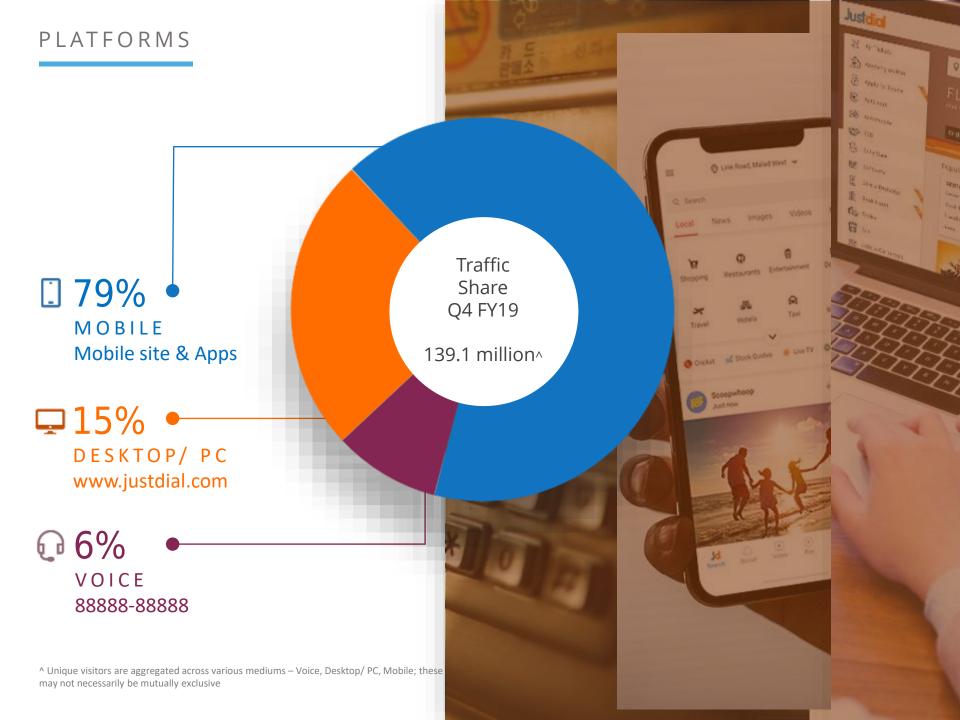
Nationwide coverage, branches in 11 cities across India

Corporate Headquarters in Mumbai, Technology operations and R&D division in Bengaluru

4,072 employees in tele-sales, 5,357 feet-on-street sales force

On-the-ground presence in 250+ cities pan India, covering 11,000+ pin codes





## MOBILE







Android, iOS & Windows Apps

Predictive Auto-Suggest

Company, Category, Product Search

Map View of Category Search

**Location Detection** 

Voice Search

**App Notifications** 

JD Pay

JD Social

Maps & directions

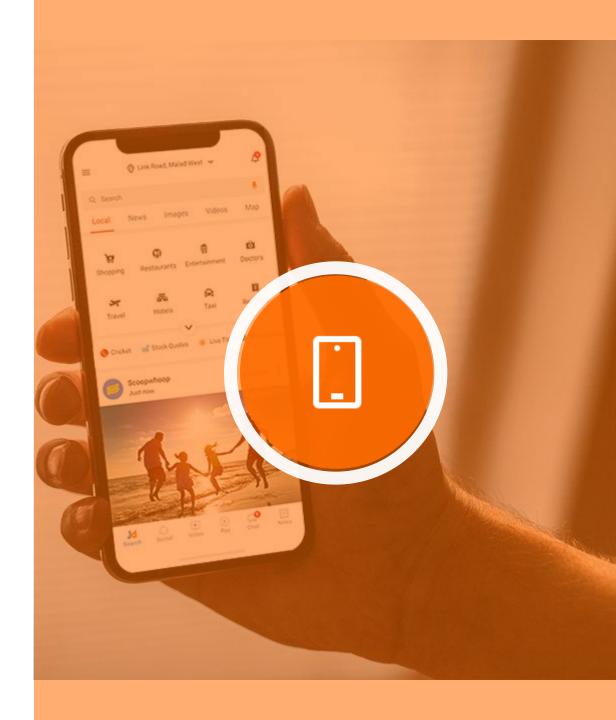
Location-based search service

Ratings & Reviews

Friends' Ratings

Favorites

Search Plus



## WEBSITE

Predictive Auto-Suggest

Company, Category, Product Search

**Location Detection** 

Maps & directions

Operating hours

Business logos

Pictures & videos

Ratings & reviews

Friends' Ratings

Favorites

Search Plus

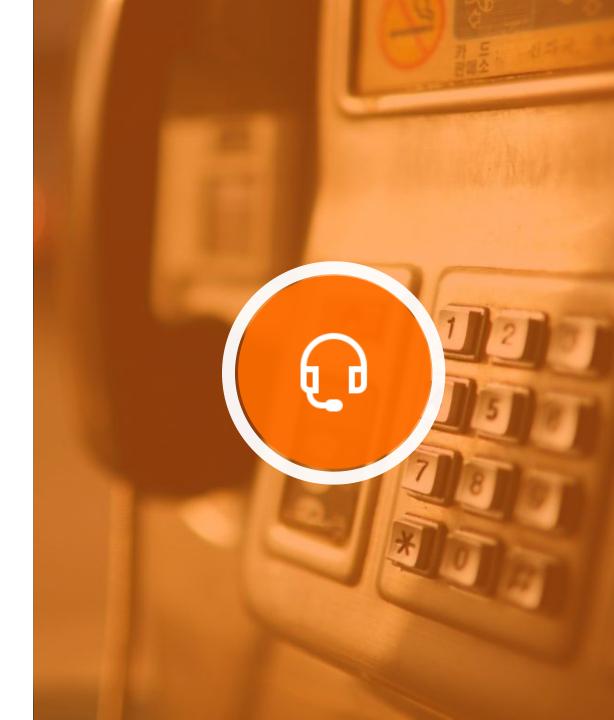
Popular Category Searches



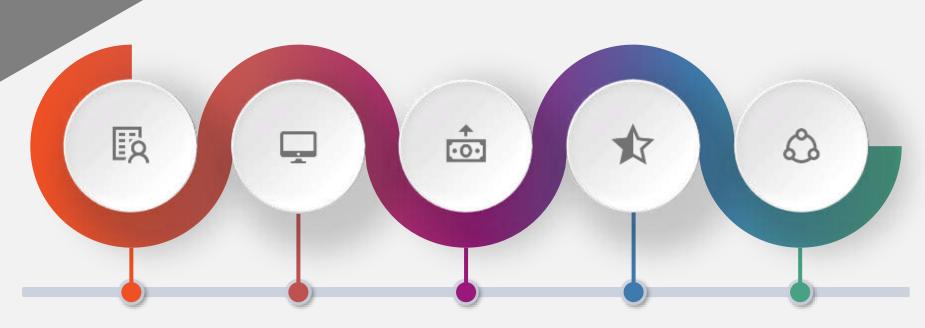
## VOICE



Operator-assisted Hotline Number
One number across India
24 Hours a day x 7 Days a week
Multi-lingual support
Zero-ring Pickup
Personalized Greeting
Multiple queries in one call
Instant Email & SMS



## VALUE PROPOSITION FOR SMEs



#### **LISTING**

Every SME should be listed on Justdial - India's leading local search engine & online marketplace

#### **OWN WEBSITE**

Justdial can create websites for SMEs instantly, which are mobile-ready, dynamic & have transactional capabilities

#### **PAYMENTS**

SMEs can accept digital payments from their customers - via JD Pay, an online payment mechanism

#### **RATINGS**

Ratings are key to users' decisionmaking, JD Ratings tool helps SMEs gather more ratings & reviews

#### **REACH**

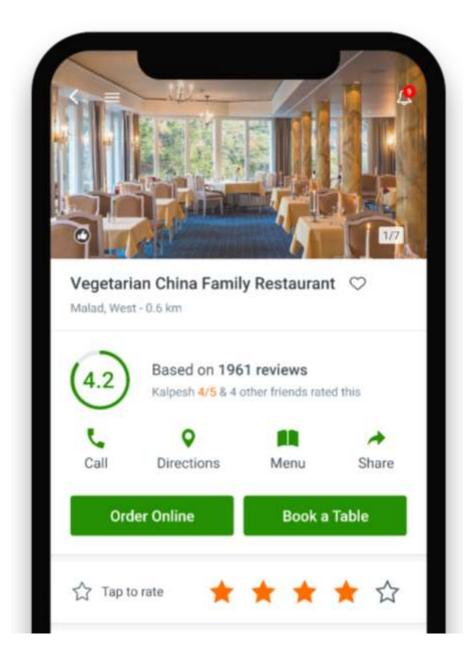
JD Social, a social media platform with curated content, provides great visibility to businesses rated by users

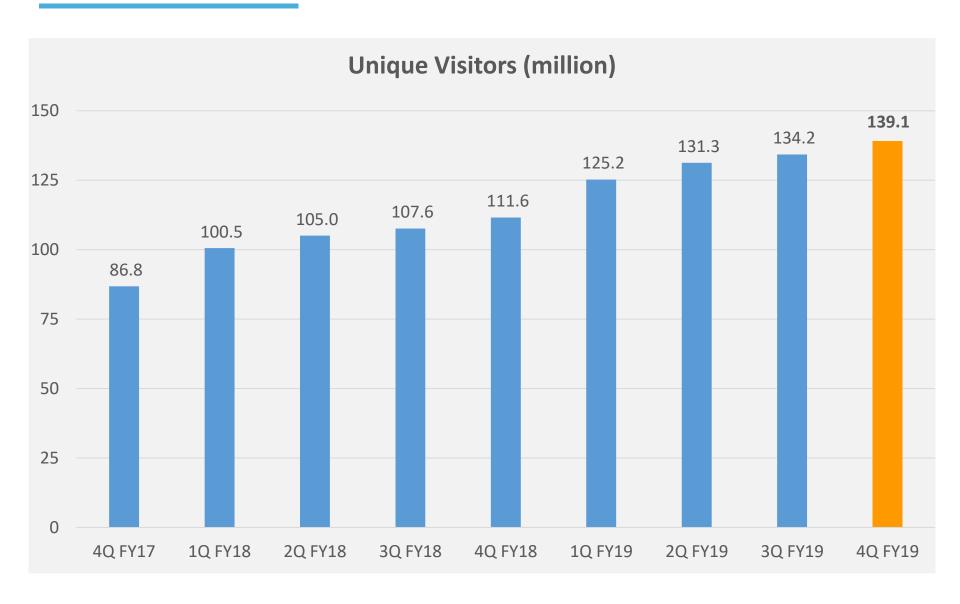
#### USER ENGAGEMENT

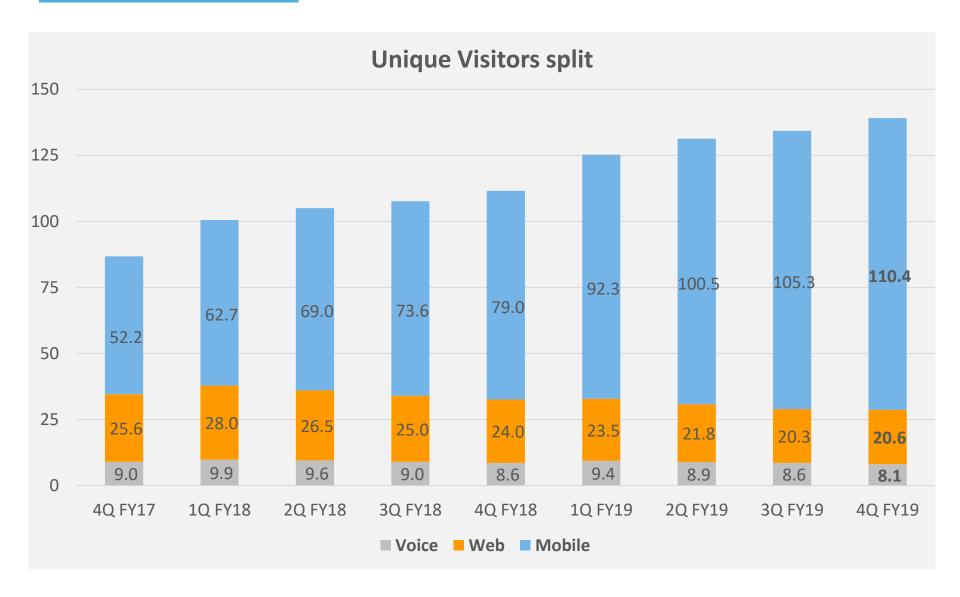


95.6 million Ratings & Reviews
Mobile-verified, unbiased ratings
Friends' Ratings
10-Point Rating Scale
Facebook & Twitter-shareable
Photos Upload with Review
Ratings shared on JD Social

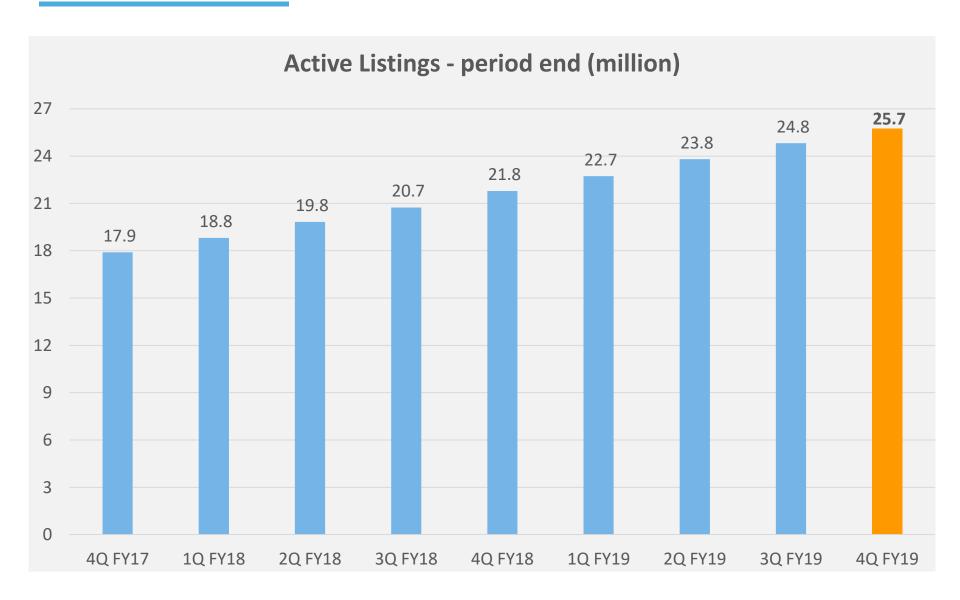
Robust Audit Mechanism

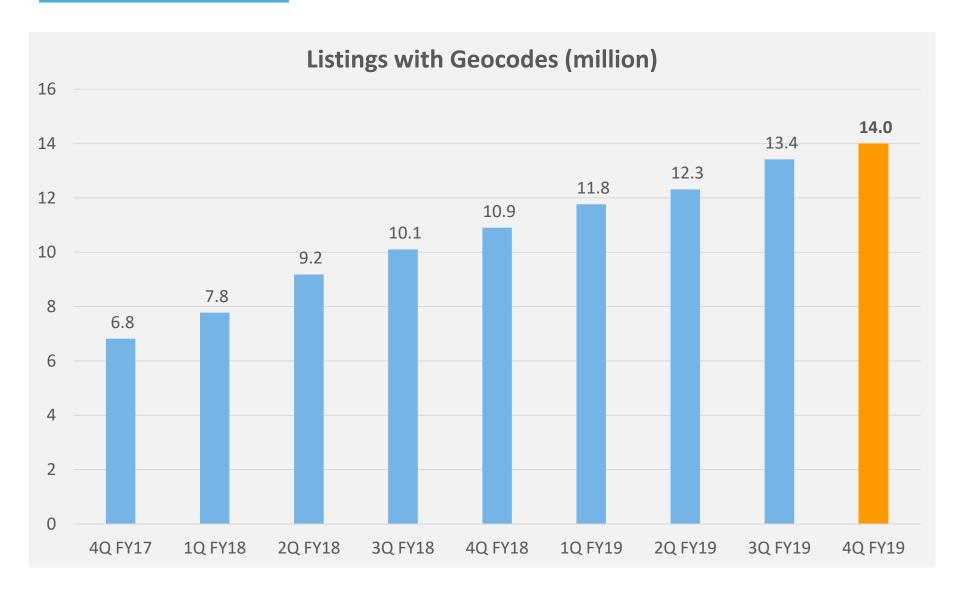


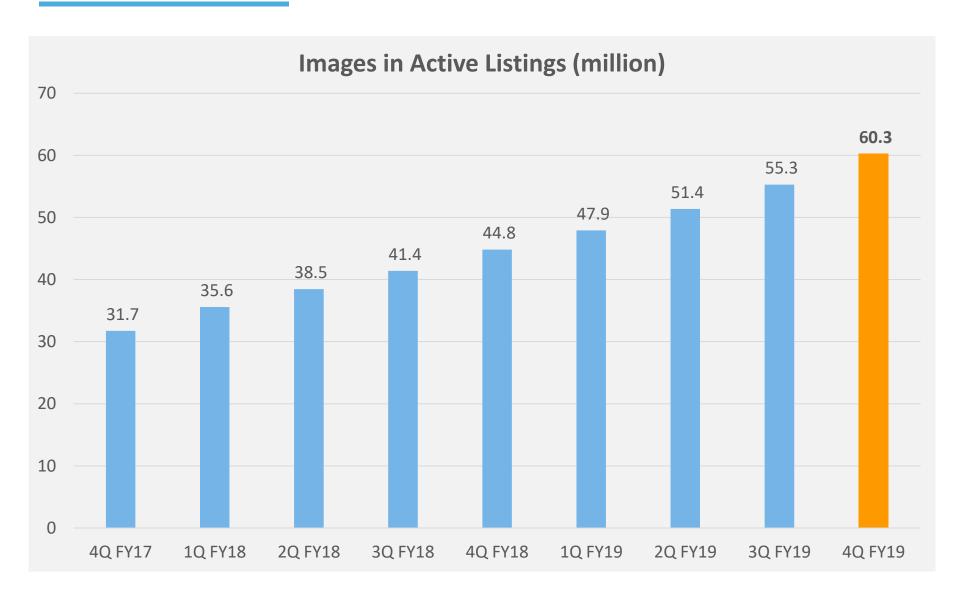


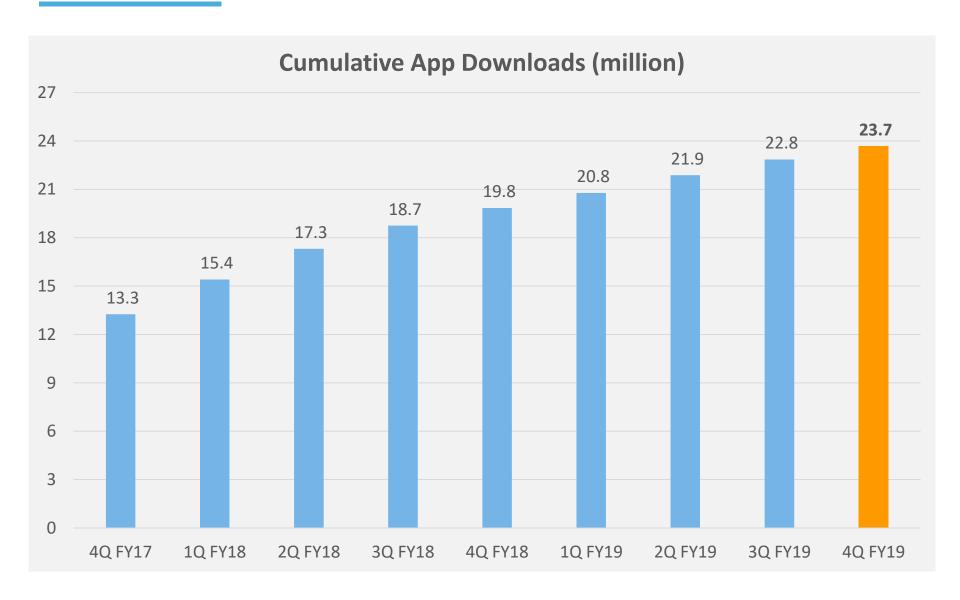






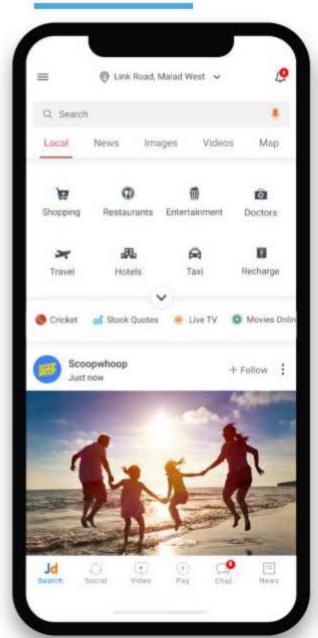




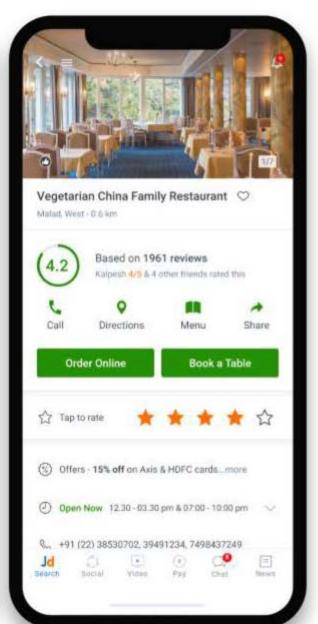




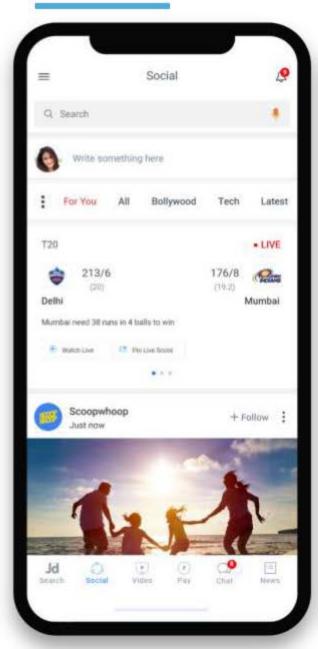
## JD - MOBILE

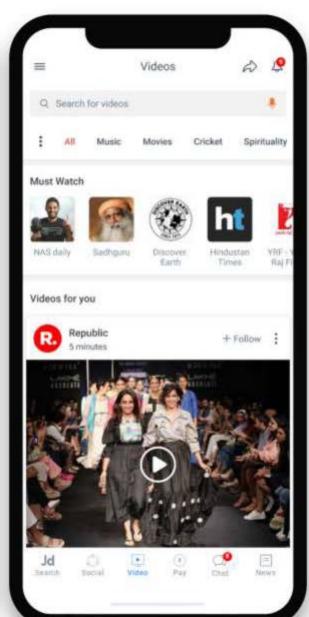






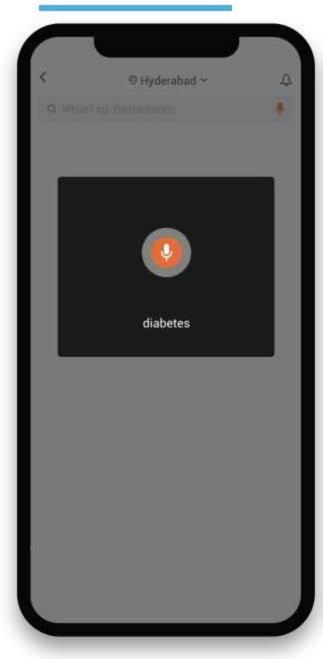
## JD SOCIAL

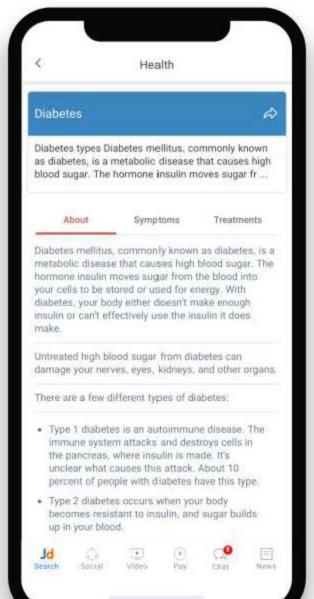


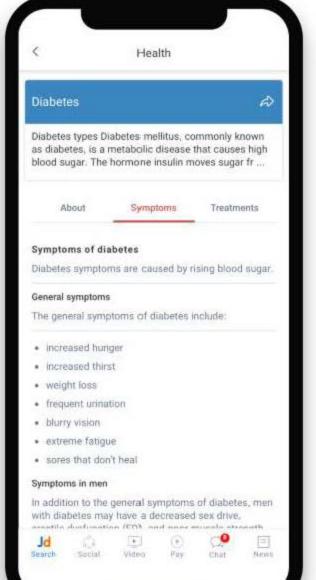




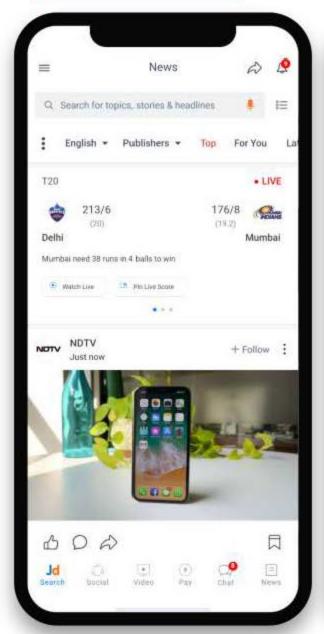
#### VOICE SEARCH



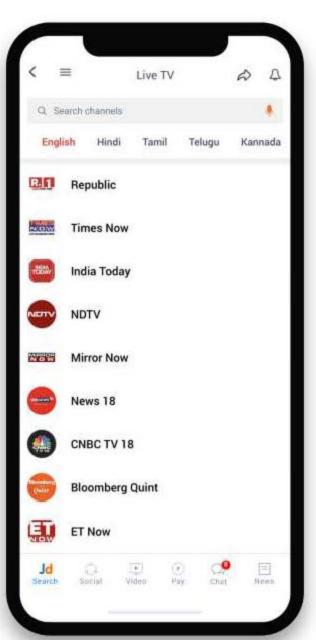




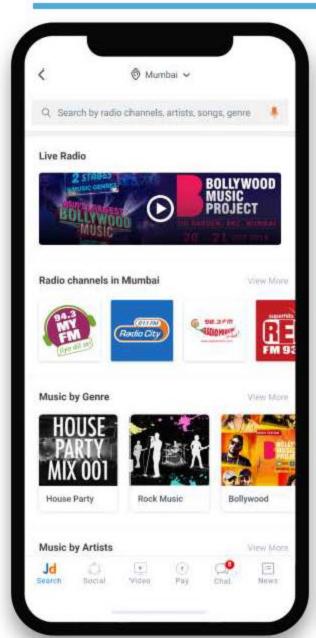
#### NEWS / LIVE TV

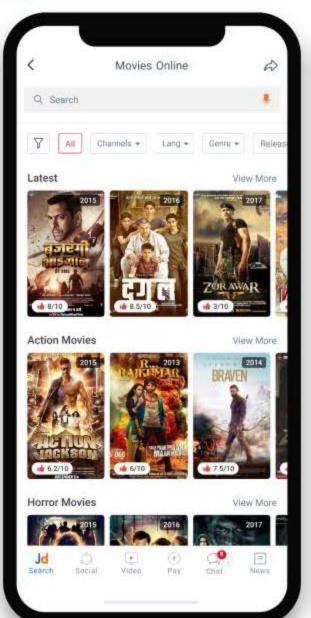




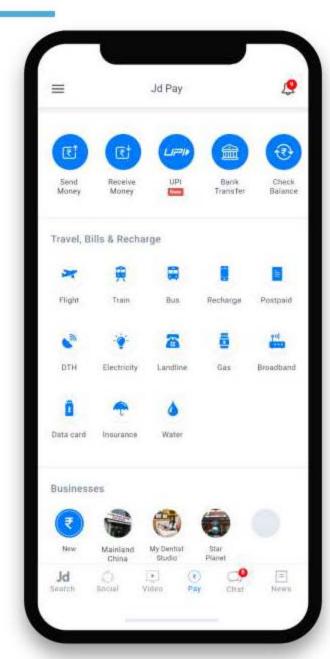


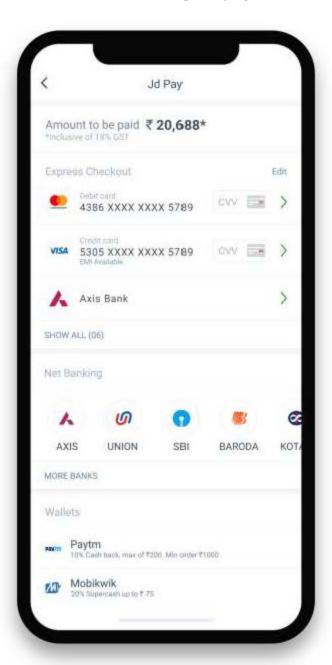
#### RADIO / MOVIES ONLINE













## **Price Comparison**

Hail a Cab

Flight Tickets

**Train Tickets** 

**Bus Tickets** 

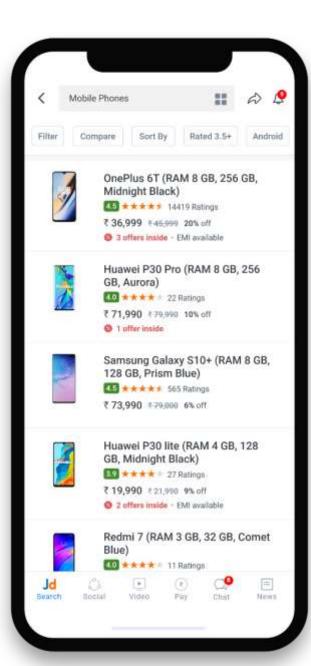
**Hotel Bookings** 

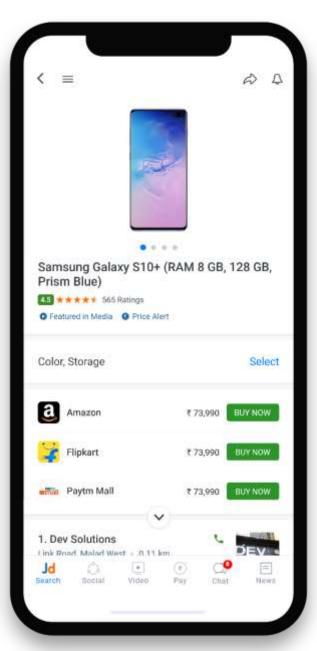
Bills & Recharge

**Movie Tickets** 

Loans

**Wallet Options** 





## **Price Comparison**



#### Hail a Cab

Flight Tickets

**Train Tickets** 

**Bus Tickets** 

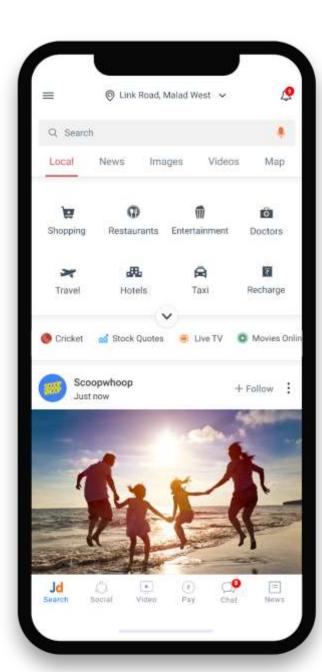
**Hotel Bookings** 

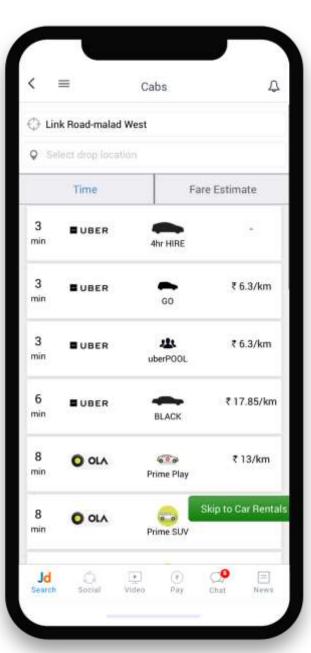
Bills & Recharge

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**Price Comparison** 

Hail a Cab



#### **Flight Tickets**

**Train Tickets** 

**Bus Tickets** 

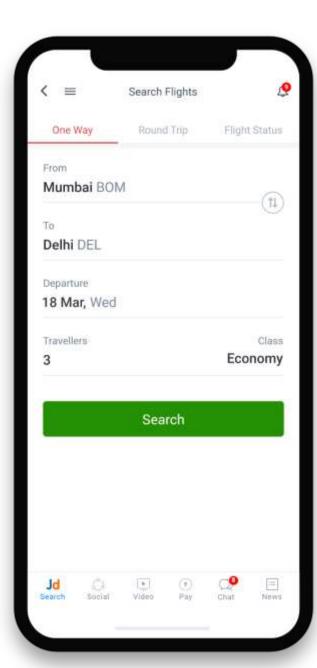
**Hotel Bookings** 

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**Price Comparison** 

Hail a Cab

Flight Tickets



#### **Train Tickets**

**Bus Tickets** 

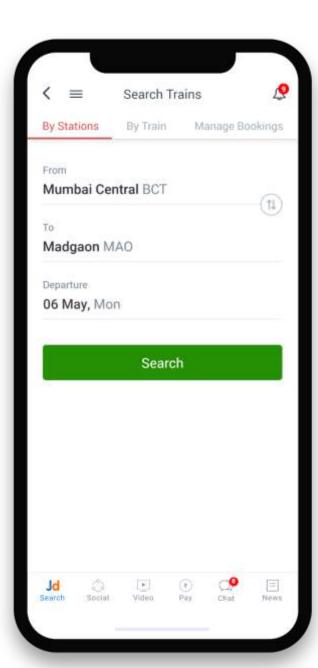
**Hotel Bookings** 

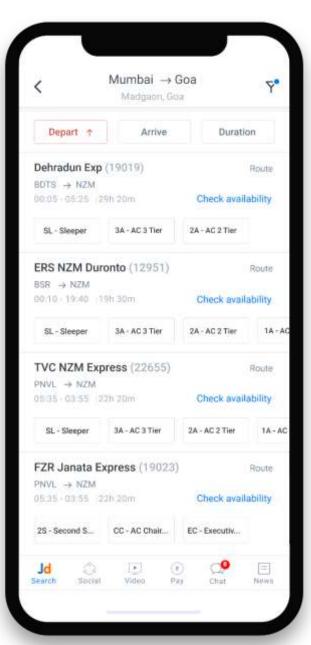
Bills & Recharge

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**Price Comparison** 

Hail a Cab

Flight Tickets

**Train Tickets** 



#### **Bus Tickets**

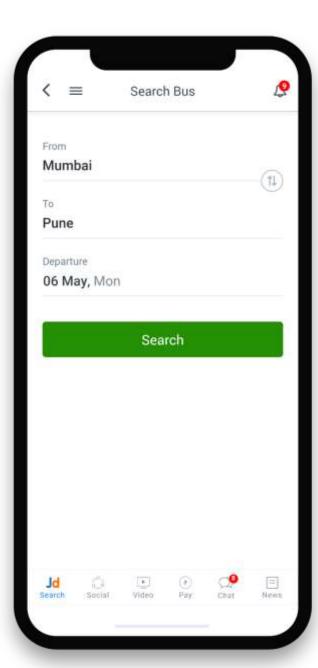
**Hotel Bookings** 

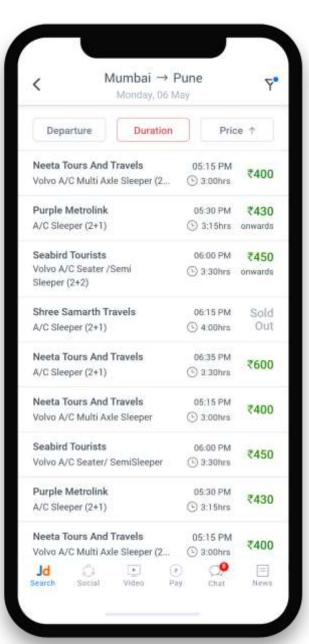
Bills & Recharge

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**Price Comparison** 

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**Train Tickets** 

**Bus Tickets** 



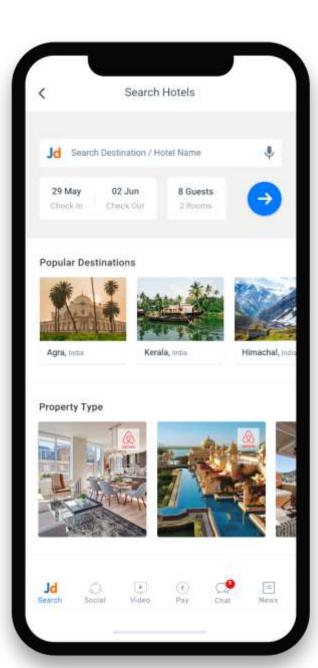
## **Hotel Bookings**

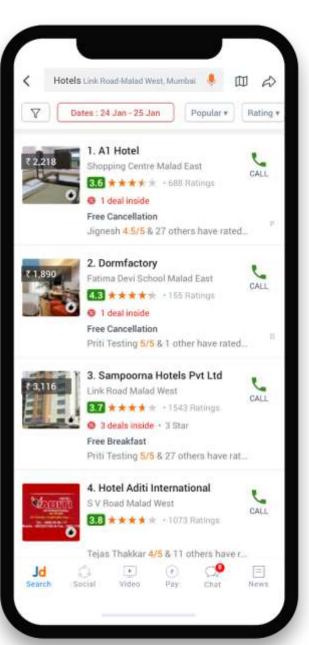
Bills & Recharge

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**Price Comparison** 

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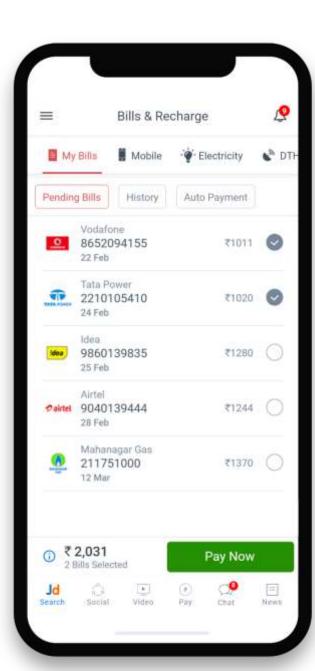


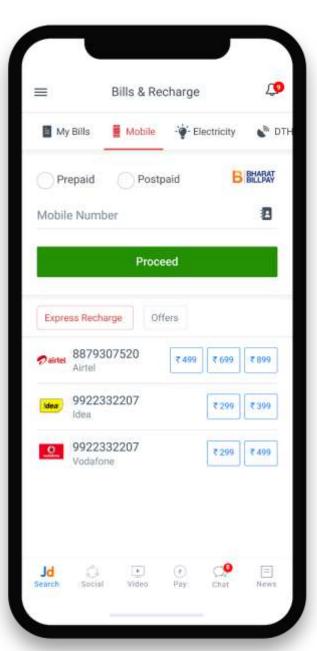
## Bills & Recharge

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**Price Comparison** 

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**Hotel Bookings** 

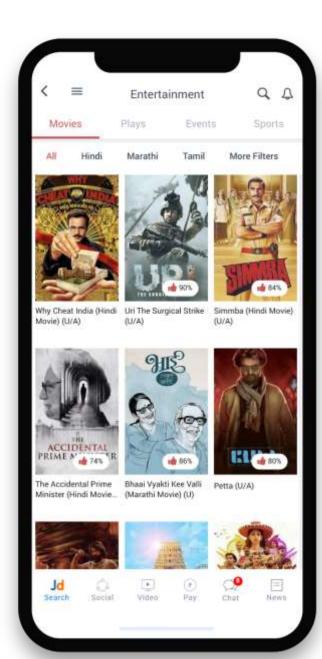
Bills & Recharge

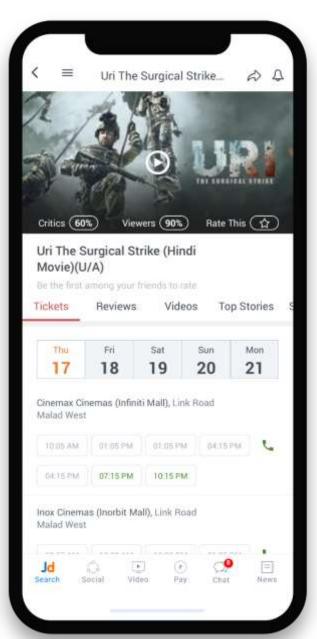


#### **Movie Tickets**

Loans

Wallet Options





## BEYOND SEARCH

**Price Comparison** 

Hail a Cab

Flight Tickets

**Train Tickets** 

**Bus Tickets** 

**Hotel Bookings** 

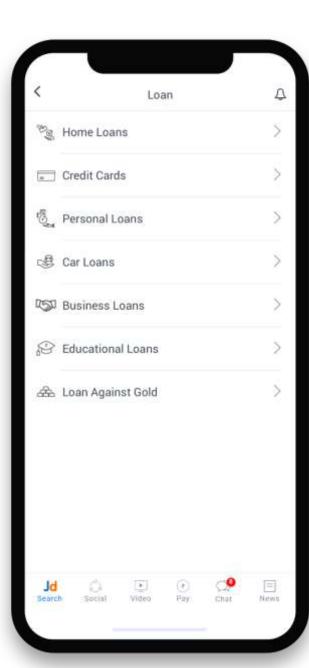
Bills & Recharge

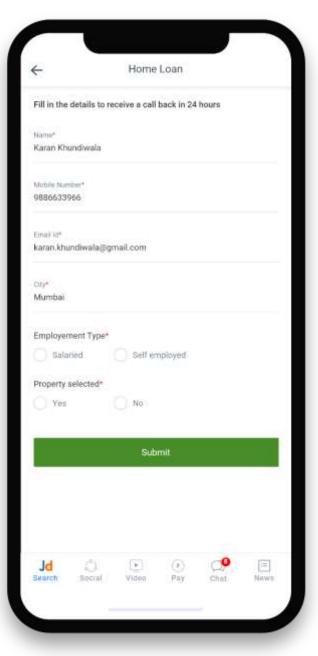
**Movie Tickets** 



Wallet Options

... and many more.





### BEYOND SEARCH

**Price Comparison** 

Hail a Cab

Flight Tickets

**Train Tickets** 

**Bus Tickets** 

**Hotel Bookings** 

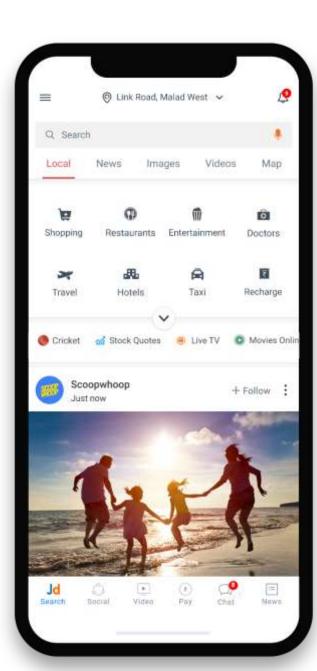
Bills & Recharge

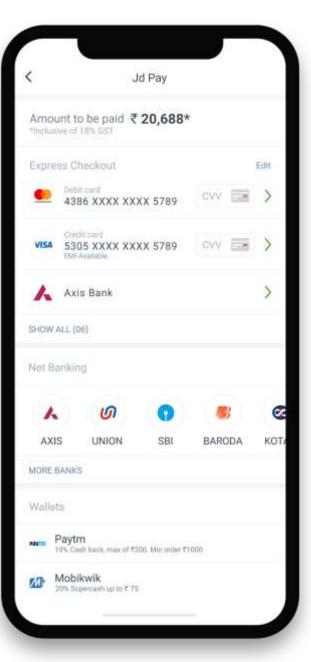
**Movie Tickets** 

Loans



... and many more.

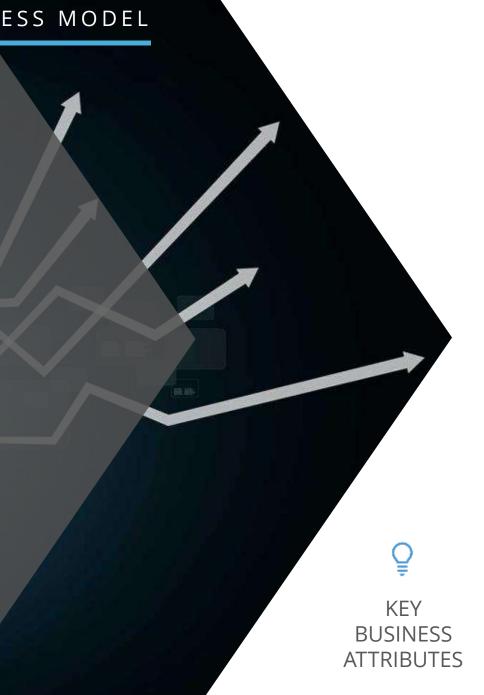


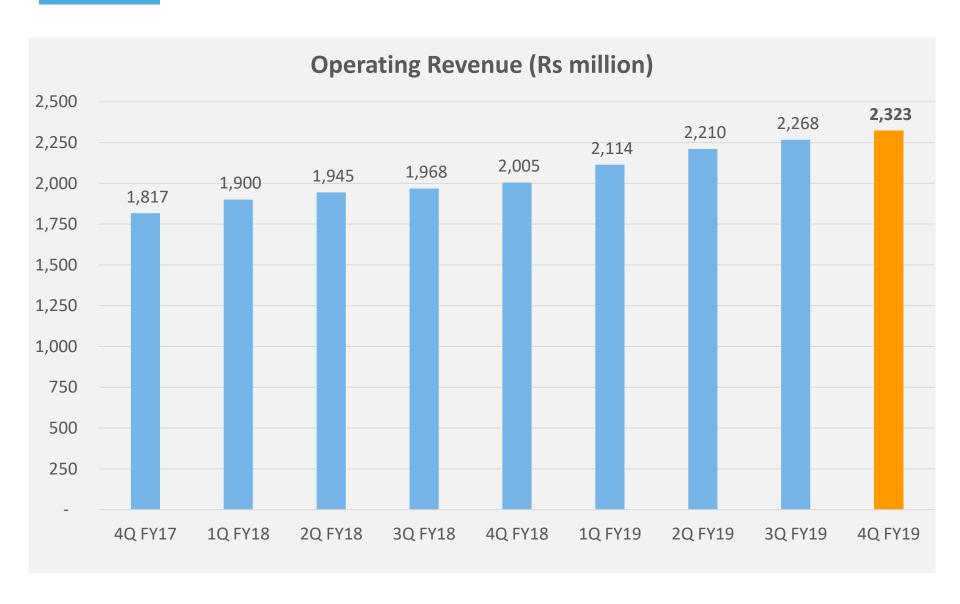


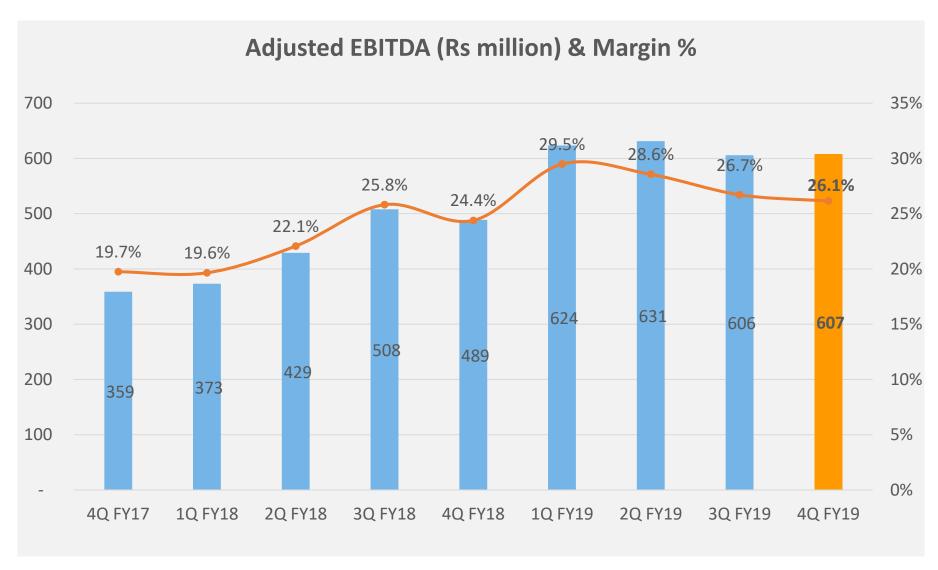


## EFFICIENT & PROFITABLE BUSINESS MODEL

- Paid Advertisers pay fixed monthly or annual fees to run search-led advertising campaigns for their businesses on Justdial's platforms
- Various premium (Platinum, Diamond, Gold) & non-premium packages available which determine placements in search results
- Multiple factors determine pricing, such as business categories of advertiser, geographies targeted, type of package
- Add-on products such as website banner, own website, JD Pay, JD Ratings, etc. available
- Advertisers can pay annual amount upfront or through monthly payment plans, ability to manage campaign online
- Justdial also runs multi-city/ national campaigns for pan-India advertisers
- Sales team comprises of 4,072 employees in tele-sales, 1,461 feet-on-street (marketing), and 3,896 feet-on-street (JDAs - Just Dial Ambassadors) as on Q4 FY19

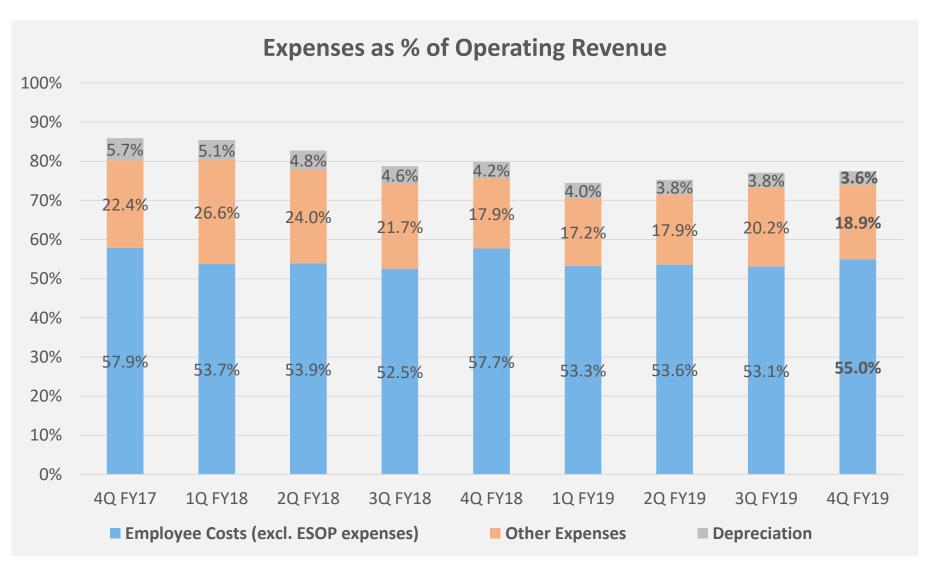




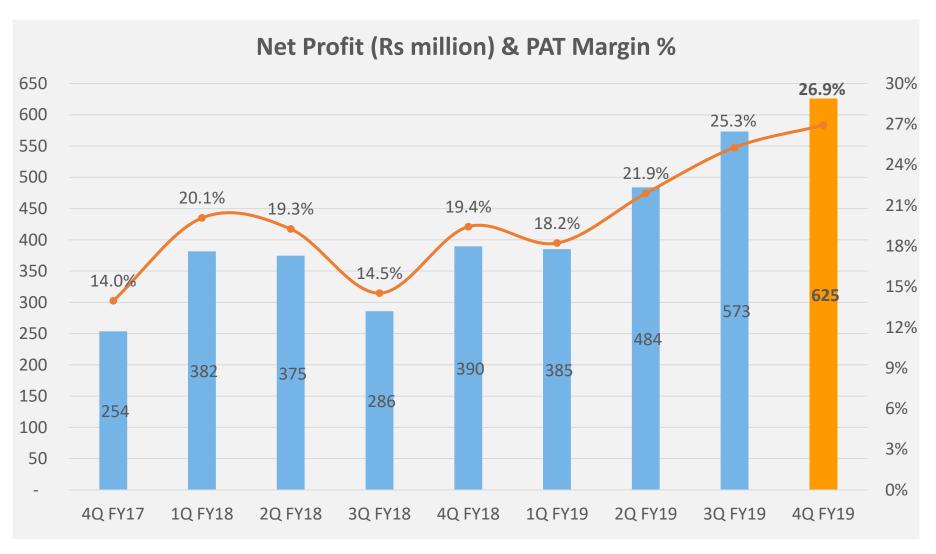


Note: Adjusted EBIDTA arrived after adjusting for ESOP & one-time expenses, if any. Numbers from 1Q FY19 onwards are based on IND AS 115. Due to application of Ind AS 115 from 1 April 2018 onwards, there has been an impact on sales incentives expense recognition (expensed in line with revenue recognition under Ind AS 115). Consequently, Employee Benefit Expense for 1Q FY19, 2Q FY19, 3Q FY19 and 4Q FY19 is lower by Rs26.8 million, Rs15.7 million, Rs3.2 million, Rs77.7 million respectively, vis-à-vis the amounts if erstwhile standards were applicable.

#### COST STRUCTURE

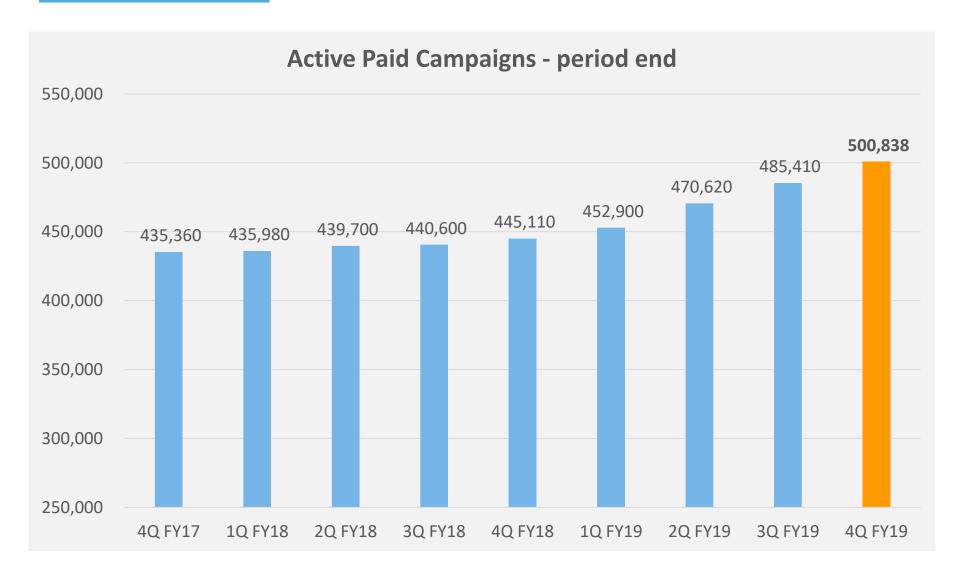


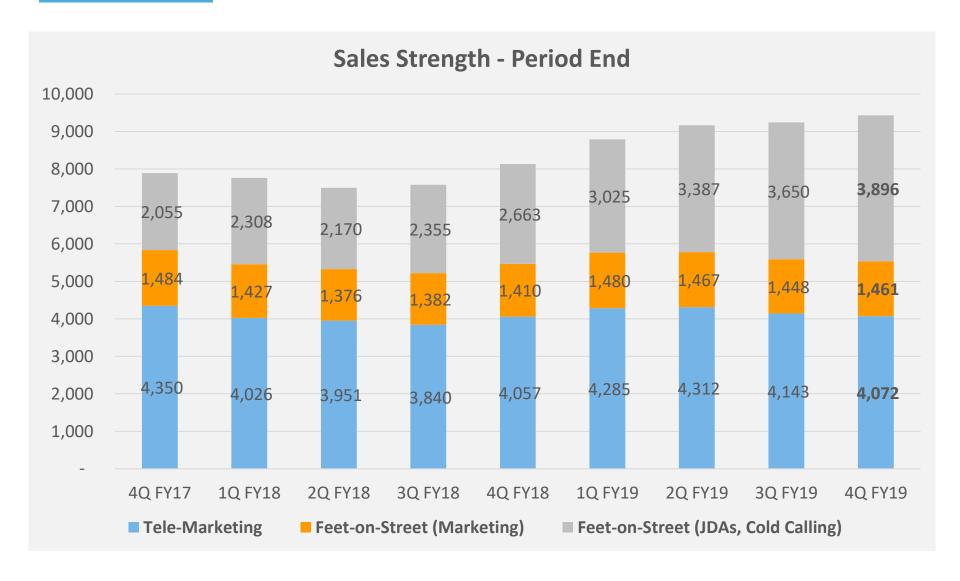
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Note 1: Numbers from 1Q FY19 onwards are based on IND AS 115. Due to application of Ind AS 115 from 1 April 2018 onwards, there has been an impact on sales incentives expense recognition. Consequently, Profit after Taxes for 1Q FY19, 2Q FY19, 3Q FY19 and 4Q FY19 is higher by Rs17.5 million, Rs10.1 million, Rs2.1 million, Rs50.5 million, respectively, vis-à-vis the amounts if erstwhile standards were applicable.

Note 2: PAT Margin is calculated as Net Profit (Profit After Taxes) as a percentage of Operating Revenue for the quarter





JUST DIAL LTD - 4Q FY19 (Quarter ended March 31, 2019) PERFORMANCE SUMMARY						
Metric	Unit	4Q-FY19	4Q-FY18	YoY change	3Q-FY19	QoQ change
Operating Revenue	(₹ million)	2,323	2,005	15.9%	2,268	2.4%
Operating EBITDA	(₹ million)	588	458	28.5%	552	6.6%
Operating EBITDA Margin	%	25.3%	22.8%	250 bps	24.3%	99 bps
Adjusted EBITDA (excl. ESOP exp.)	(₹ million)	607	489	24.2%	606	0.2%
Adjusted EBITDA Margin (excl. ESOP exp.)	%	26.1%	24.4%	176 bps	26.7%	-57 bps
Other Income, net	(₹ million)	322	166	94.0%	341	-5.4%
Profit Before Taxes	(₹ million)	827	540	53.2%	807	2.5%
Net Profit	(₹ million)	625	390	60.5%	573	9.1%
Net Profit Margin	%	26.9%	19.4%	749 bps	25.3%	165 bps
Unearned Revenue (period end)	(₹ million)	4,054	3,330	21.8%	3,786	7.1%
Cash & Investments (period end)*	(₹ million)	13,314	12,006	10.9%	14,416	-7.6%

<sup>\*</sup> On January 10, 2019, pursuant to the approval of Directors and members of the Company for buyback of equity shares through the tender offer, the Company has completed buy-back of 27,50,000 equity shares of face value of ₹ 10/- each at a price of ₹ 800/- per share for an amount aggregating up to ₹ 2.2 billion from the shareholders of the Company.

JUST DIAL LTD - 4Q FY19 (Quarter ended March 31, 2019) PERFORMANCE SUMMARY						
Metric	Unit	4Q-FY19	4Q-FY18	YoY change	3Q-FY19	QoQ change
Unique Visitors	(million)	139.1	111.6	24.7%	134.2	3.6%
- Mobile	(million)	110.4	79.0	39.7%	105.3	4.8%
- Desktop/ PC	(million)	20.6	24.0	-14.0%	20.3	1.5%
- Voice	(million)	8.1	8.6	-5.8%	8.6	-5.8%
- Mobile	% share	79.4%	70.8%	854 bps	78.5%	89 bps
- Desktop/ PC	% share	14.8%	21.5%	-666 bps	15.1%	-31 bps
- Voice	% share	5.8%	7.7%	-188 bps	6.4%	-58 bps
Total Listings (period end)	(million)	25.7	21.8	18.2%	24.8	3.8%
Net Listings Addition		932,504	1,044,435	-10.7%	1,014,966	-8.1%
Total Images in Listings (period end)	(million)	60.3	44.8	34.4%	55.3	9.0%
Listings with Geocodes (period end)	(million)	14.0	10.9	28.3%	13.4	4.3%
Ratings & Reviews	(million)	95.6	81.9	16.7%	91.3	4.8%
Paid campaigns (period end)		500,838	445,110	12.5%	485,410	3.2%
Total App Downloads (period end)	(million)	23.7	19.8	19.2%	22.8	3.6%
App Downloads per day		12,588	15,501	-18.8%	14,437	-12.8%
Number of Employees (period end)		12,691	11,452	10.8%	12,476	1.7%

#### **Executive Directors**



## V S S Mani

Founder, Managing Director and Chief Executive Officer of Justdial with over 30 years of experience in the field of media and local search services.



## Ramani Iyer

Non-Independent, Wholetime Director with 26 years of experience, working with Justdial in the field of strategic planning and execution.



## V Krishnan

Non-Independent,
Whole-time Director
with 26 years of
experience, working
with Justdial in strategic
planning and execution.

#### **Non-Executive Directors**

# Independent



# B Anand

Anand is CEO of Nayara Energy, and previously was CFO of Trafigura. He has 32 years of experience in corporate finance, strategy & investment banking. He is a Commerce graduate and an associate member of ICAI.



## Sanjay Bahadur

Sanjay is CEO of Pidilite Industries for its Global Constructions & Chemicals division and has over three decades of experience. He holds a degree from Delhi College of Engineering.



# Non-Independent

### Pulak Prasad

Pulak is Founder & MD of Nalanda Capital and has over 27 years of experience in management consulting & investing. He holds B. Tech. from IIT Delhi and is an IIM Ahmedabad alumni.



## Malcolm Monteiro

Malcolm is CEO India, DHL eCommerce & member of DHL eCommerce Management Board. He holds a degree from IIT Mumbai & IIM Ahmedabad.



## Bhavna Thakur

Bhavna heads Capital Markets at Everstone and has over 20 years of corporate finance, investment banking, capital markets experience. She holds BA LLB (Hons.) from NLSIU, Bangalore & Masters in law from Columbia University, NY.



### Anita Mani

Anita has 26 years of experience in the field of general management. She is a history graduate from University of Delhi.

# LEADERSHIP TEAM

Name	Designation	Experience	Functional Areas
V S S Mani	Chief Executive Officer	30 Years	Overall growth strategy, planning, execution & management
Abhishek Bansal	Chief Financial Officer	10 Years	Finance, Strategy, Accounting, Treasury, Audit, Legal, Compliance & Traffic
Vishal Parikh	Chief Product Officer	19 Years	Leads Product, Design & Technology teams, Project Management, Payments Product & Voice Operations
Sumeet Vaid	Chief Revenue Officer	23 Years	Revenue growth & Business development
Rajesh Madhavan	Chief People Officer	25 Years	Human Resource Functions
Jaimin Shah	Chief Technology Officer, Omni	18 Years	Leads Omni & related products
Ajay Mohan	Group Vice President, Sales	23 Years	Sales platform management, Strategic alliances, Corporate partnerships & Business expansion
Rakesh Ojha	Group Vice President, Sales	24 Years	Sales & Expansion (West & South Region)
Prashant Nagar	Vice President, Sales	20 Years	Sales & Expansion (Delhi, Just Dial Ambassadors)
Suhail Siddiqui	Vice President, Sales	23 Years	Sales & Expansion (North & East Region)
Rajiv Nair	Vice President, Sales	21 Years	Sales & Expansion (South Region)
Shwetank Dixit	AVP & Head, Database & Content	8 Years	Database augmentation, Curation & Content enrichment

# SHAREHOLDING PATTERN

