

Motilal Oswal Financial Services Limited

CIN: L67190MH2005PLC153397 Regd. Off.: Motilal Oswal Tower, Rahimtullah Sayani Road,

Opp. Parel ST Depot,

Prabhadevi, Mumbai – 400025 Board: +91 22 7193 4200 / 4263

Fax: +91 22 5036 2365

February 12, 2024

To,

P. J. Towers,
Dalal Street, Fort,
Mumbai - 400001

Security code: 532892

National Stock Exchange of India Limited

Exchange Plaza, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (E),

Mumbai - 400051

Symbol: MOTILALOFS

Sub.: Investor Meet with group of selected investors

Dear Sir/Madam,

This is with reference to our earlier letter dated February 07, 2024 and pursuant to the provisions of Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended from time to time), please find below list of selected investors who attended the Meeting hosted by Motilal Oswal Financial Services Limited today i.e. February 12, 2024 at Motilal Oswal Tower, Mumbai:

Sr. No.	Name
1.	PPFAS Mutual Fund
2.	HDFC Asset Management Company
3.	ICICI Prudential Asset Management
4.	Lucky Investment Managers Pvt. Ltd.
5.	Bandhan Mutual Fund
6.	360 ONE Asset Management
7.	White Oak Capital Management
8.	Renaissance Investment Managers
9.	PGIM India Asset Management
10.	Alchemy Capital Management Pvt. Ltd.
11.	M K Ventures
12.	Quantum Mutual Fund
13.	PNB MetLife India Insurance Co. Ltd.
14.	Bank of India Investment Managers
15.	Banyan Tree Advisors Pvt. Ltd.
16.	Edelweiss Mutual Fund
17.	Shriram Asset Management Company Ltd.

Registration Nos.: INZ000158836 (BSE/NSE/MCX/NCDEX); CDSL and NSDL: IN-DP-16-2015; Research Analyst: INH000000412; AMFI:ARN-146822; Insurance Corporate Agen: CA0579; Email: shareholders@motilaloswal.com



Motilal Oswal Financial Services Limited

CIN: L67190MH2005PLC153397 Regd. Off.: Motilal Oswal Tower, Rahimtullah Sayani Road,

Opp. Parel ST Depot,

Prabhadevi, Mumbai – 400025 Board: +91 22 7193 4200 / 4263

Fax: +91 22 5036 2365

Sr. No.	Name
18.	ENAM Asset Management Company Pvt. Ltd.
19.	Safe Enterprises
20.	Amara Capital
21.	Aregence Capital
22.	Broadview Research Pvt. Ltd.
23.	Bay Capital
24.	Ashmore Investment Advisors
25.	Think Investments
26.	Valentis Advisors Pvt. Ltd.
27.	Ace Lansdowne Investments Services LLP
28.	OHM Portfolio Equi Reserch Pvt. Ltd.
29.	Prad Capital
30.	Kroma Advisors & Trading LLP
31	Axia Capital

Further, we hereby confirm that no Unpublished Price Sensitive Information was shared or discussed during the Meeting.

This is for the information of the Exchange and the Members.

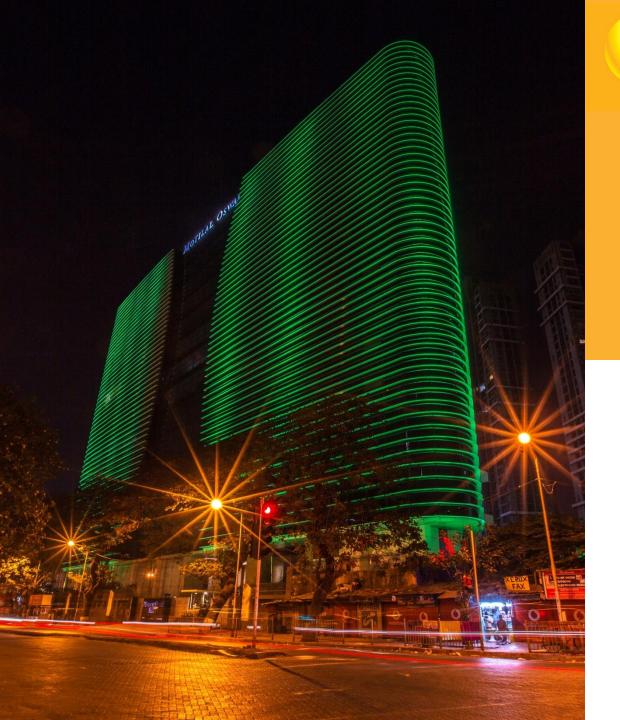
Thanking you,

Yours faithfully,

For Motilal Oswal Financial Services Limited

Kailash Purohit Company Secretary & Compliance Officer

Encl.: As above

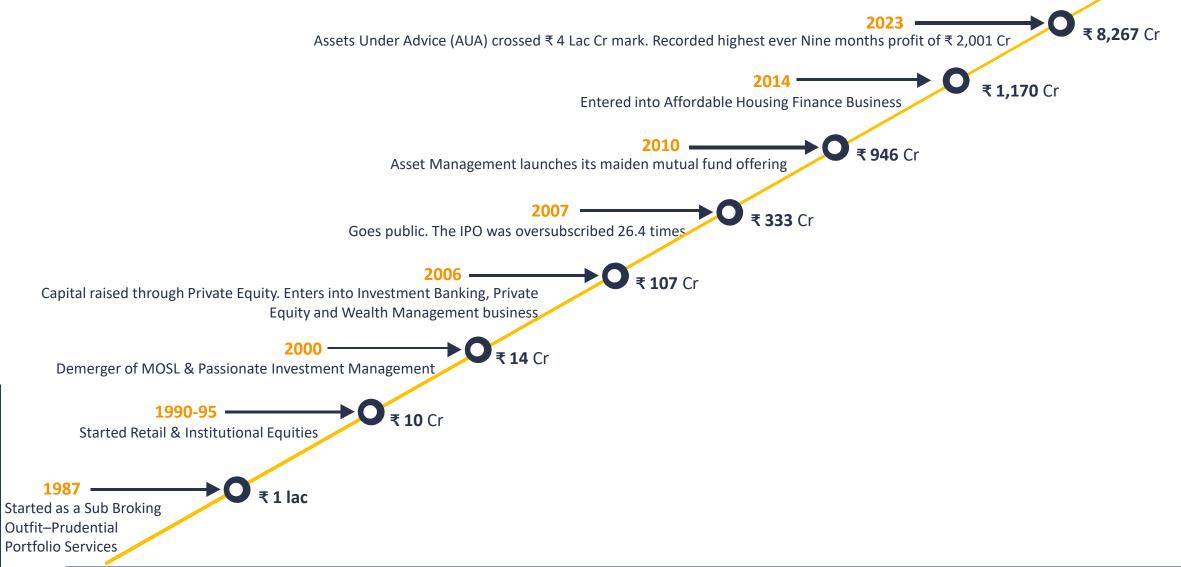


MOTILAL OSWAL

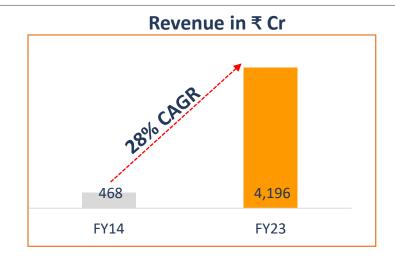
A Compounding Machine

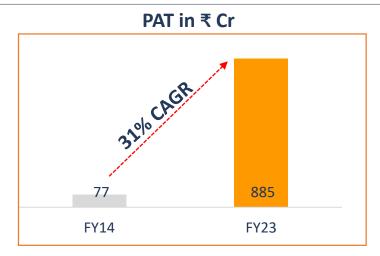
Investor Meet February-2024

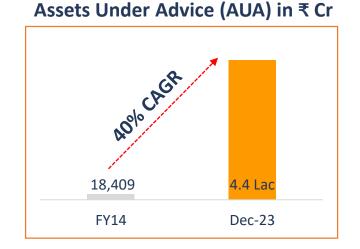
Evolution of MOFSL with robust net worth growth



MOFSL – A Compounding Machine



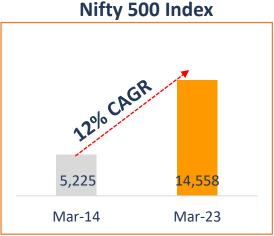












Understanding both the power of compound interest and the difficulty of getting it, is the heart and soul of understanding a lot of things – **Charlie Munger**



Our inspiration – Warren Buffet

Berkshire Hathaway
Twin Business Model



Operating Business
Insurance, Railroad,
Utilities & Energy,
Manufacturing etc



Investment Book \$362 Bn.



Berkshire Hathaway's performance speaks for itself

Since 1965

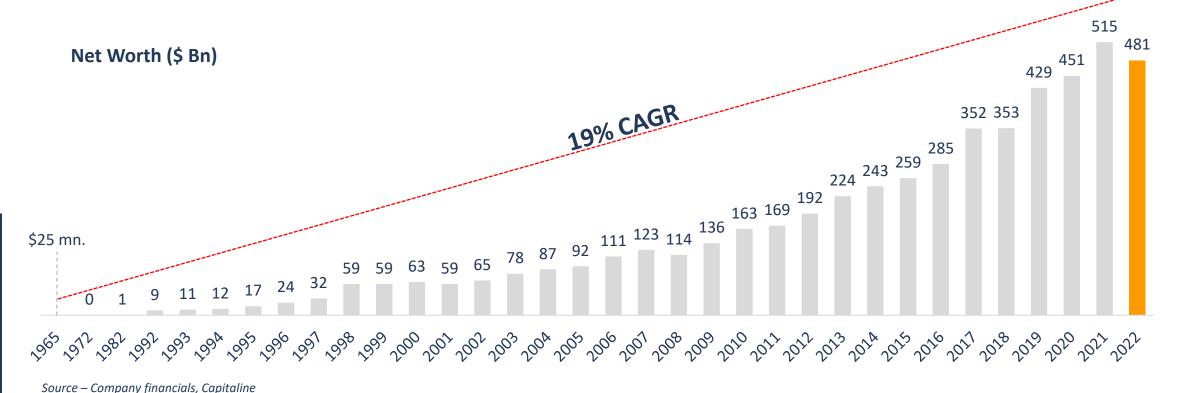
S&P 500 return with dividends

Sample 1965

S&P 500 return share price return

9.9%

19.8%



MOFSL – A TEM Analysis





TEM Framework

T

Sectoral trends

E

Endowments – Group's strength



Moves – Strategic initiatives taken by the Group



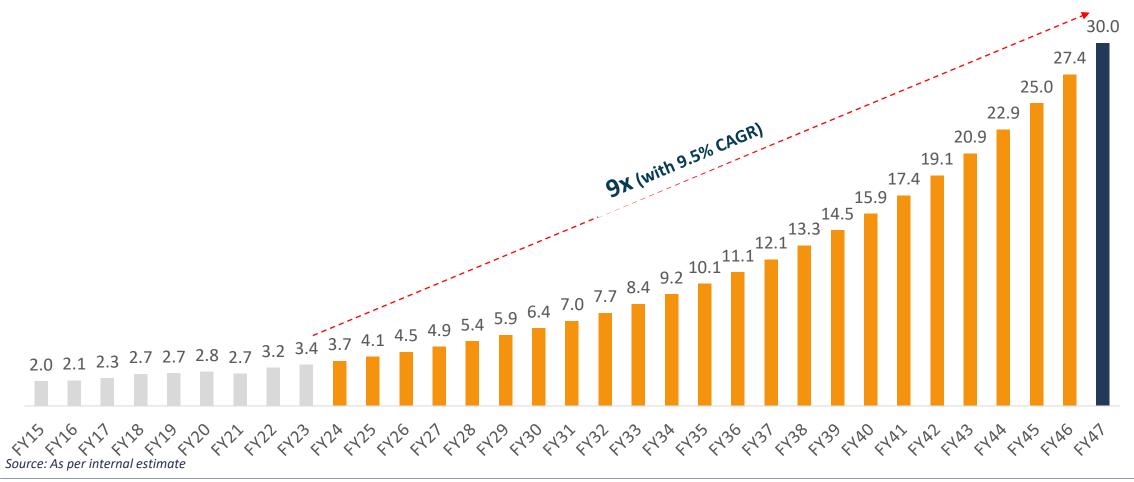
Trends





Trend #1 - GDP during Amrit Kaal to reach \$30tn mark

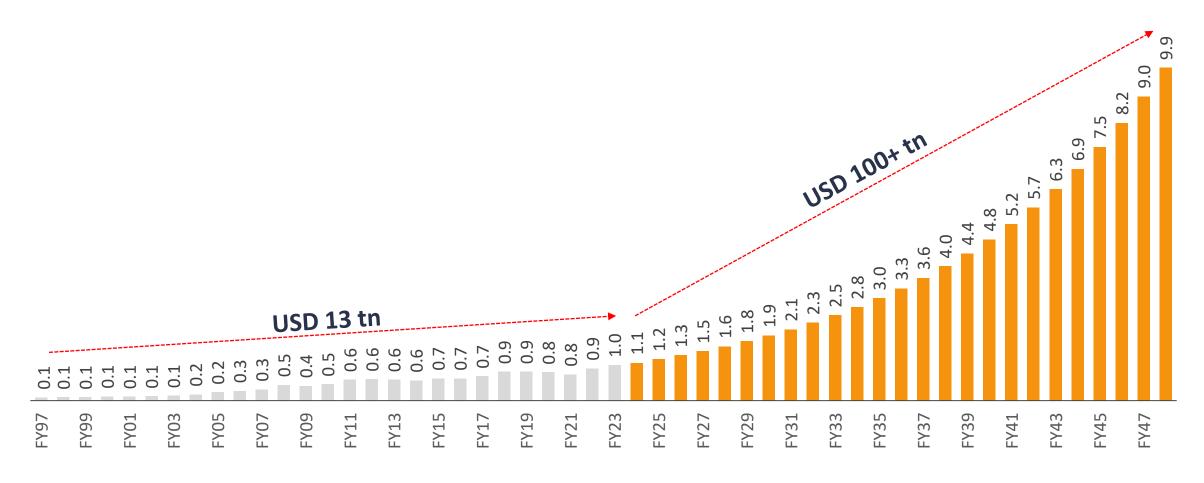
Gross Domestic Product (\$ Tn)





Trend #2 - USD 100+ tn savings opportunity

Gross Domestic Savings (\$ Tn)

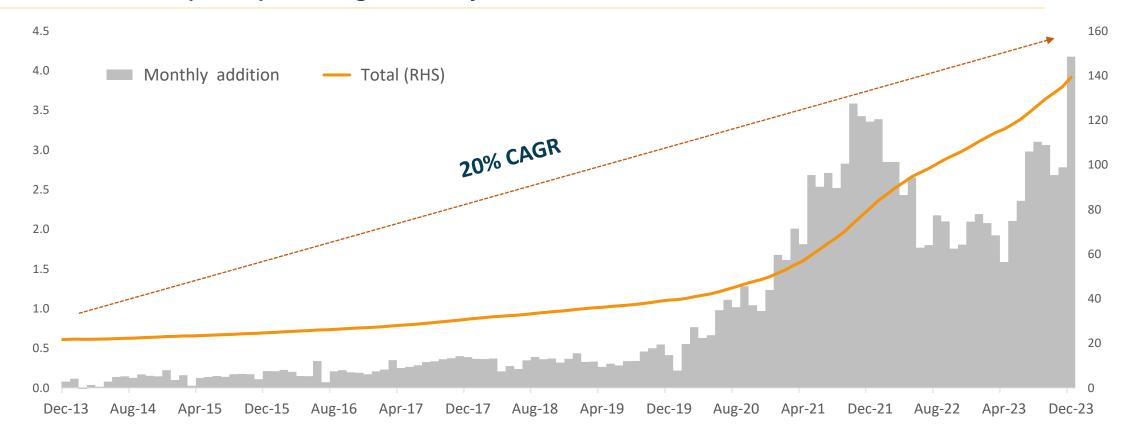


Source: Motilal Oswal Wealth Creation Study



Trend #3 - Digitization driving exponential retail participation

Demat Accounts (in Mn) – Average monthly addition: Pre-covid 5 Lakhs vs Post-covid 25 Lakhs



4.6 million monthly demat accounts addition on a base of 144 million, leading to 20%+ growth visibility for atleast 3-5 years

Source: CDSL and NSDL Source: BSE and NSE



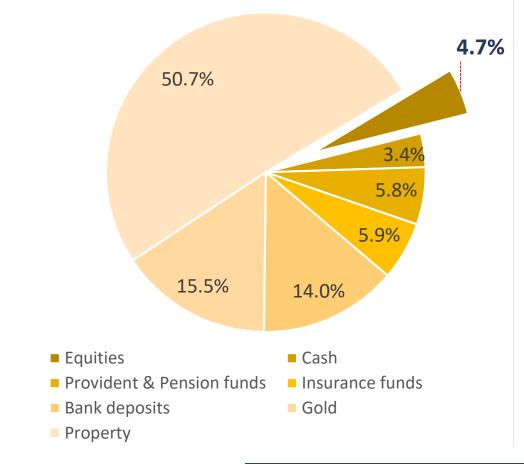
Trend #4 - Digitization driving exponential retail participation

Retail ADTO (₹ Tn)



Trend #5 - Financialization of Savings propelling equities





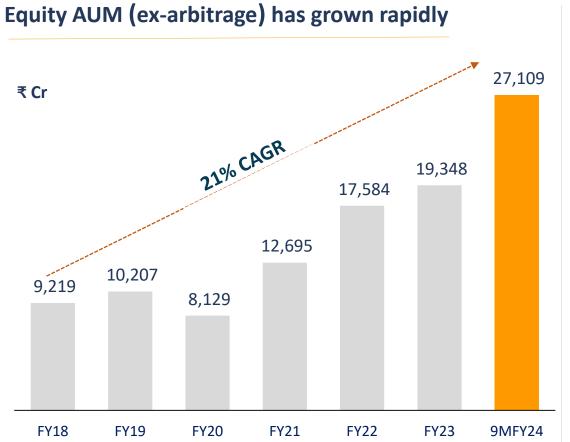
% of Household Assets in Equities



In USA, share of equity in household assets is at ~45% vs India it is just 4.7%



Trend #6 - Mutual Funds Sahi hai - Explosion in retail participation







SIP run rate of ₹ 18,838 Cr on an equity base of Rs. 28 Lakh Cr with some MTM implies 20%+ growth visibility for atleast 3 years and even longer

MOTILAL OSWAL COMPOUNDING MACHINE

Endowments





Seasoned and leading player in Indian capital market



- Double engine business model
- Highly professionalised structure
- Robust business infrastructure & network
- Research & Advisory powerhouse
- Solid balance sheet



36-year brand





MOFSL awarded 'Brand of the Year' at the CNBC TV18 - India Business Leadership Awards 2018

MOFSL was featured in 'Fortune 500 (India)' in 2017, 2019, 2020, 2021, and 2022









MOFSL gets featured in 'Forbes Super 50 Companies' 2017 & 2018











MOFSL gets inducted in the **'HALL OF FAME'** at the CNBC 10th Financial Advisor Awards 2019

MOFSL certified as 'Great Place to Work' by GPTW® - INDIA for 7th time



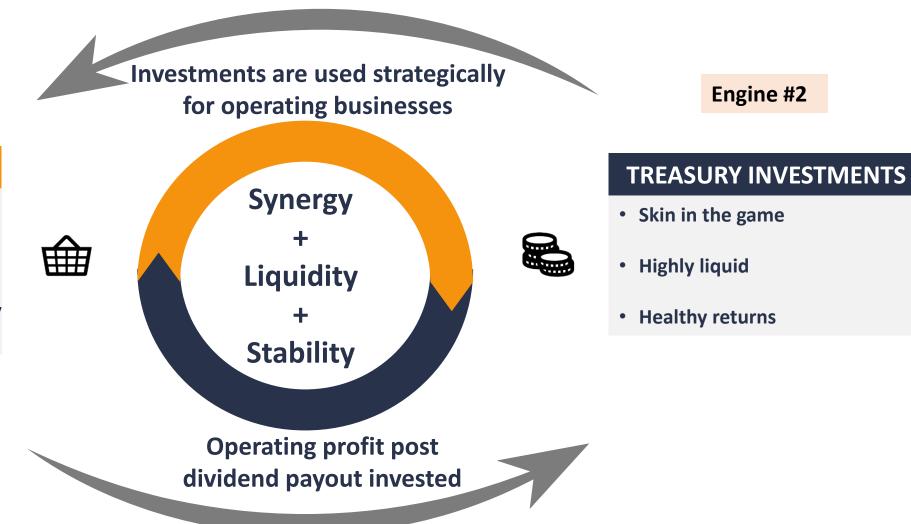


Double Engine Model – Operating Business + Treasury Investments Book

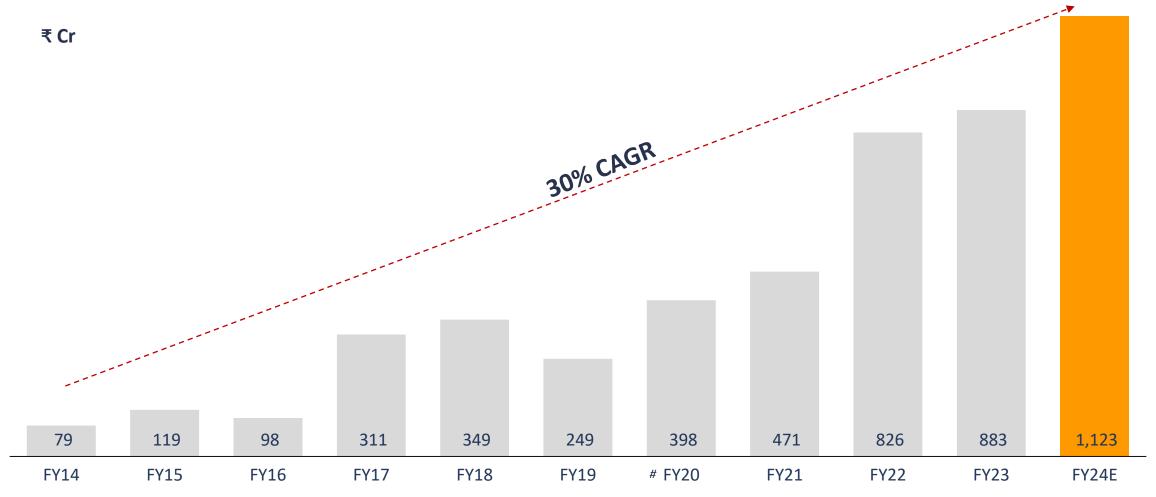
Engine #1

OPERATING BUSINESSES

- Asset light businesses
- Diversified revenue streams
- Each business is run by separate CEO



Engine #1 – Operating Business PAT



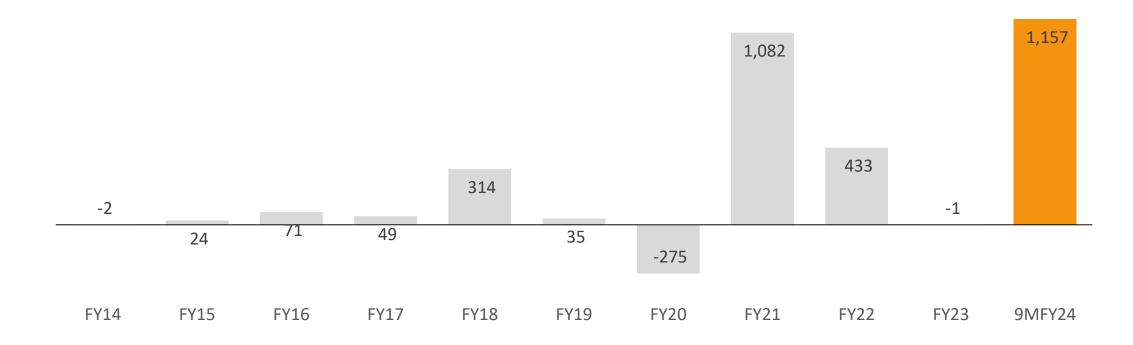
All nos. are excluding carry income

#FY19 PAT is lower mainly on account loss in housing finance (HFC) business of ₹ 132 cr due to one time higher provisions. Excluding HFC loss PAT is ₹ 381 cr FY24E operating PAT is 9MFY24 annualised



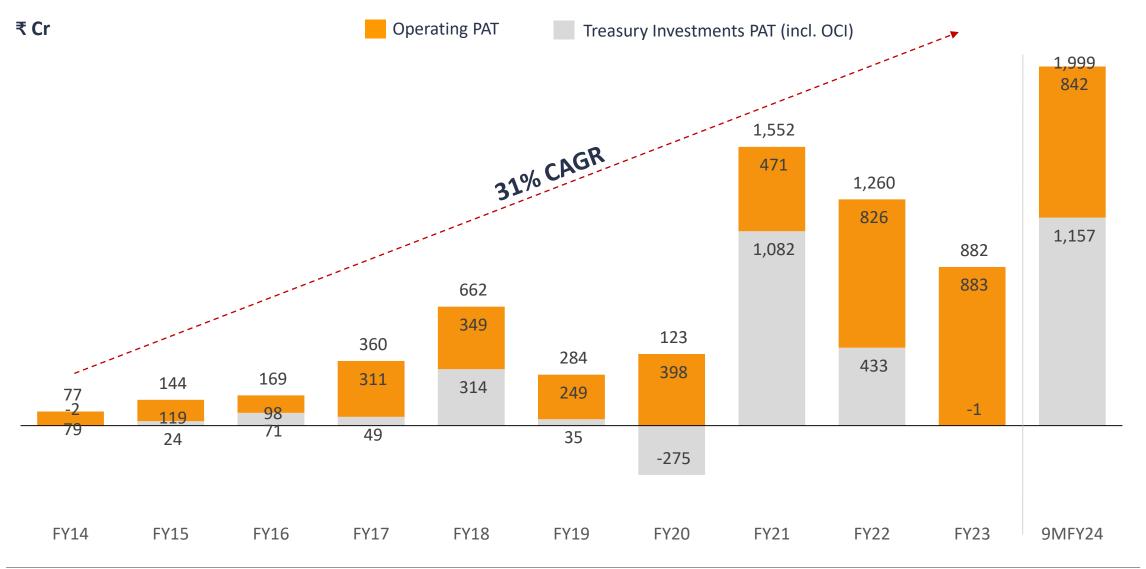
Engine #2- Treasury Investments PAT (incl. OCI)

₹ Cr





Total PAT (incl. OCI)





Highly professionalised structure



RAAMDEO AGRAWAL CHAIRMAN

A CA by qualification, Mr. Agarwal started MOFSL along with Mr. Motilal Oswal in 1987. He is Chairman of MOFSL. A keen believer and practitioner of the QGLP philosophy, his wealth creation insights and decades-rich experience have played a pivotal role in the growth of MOFSL.



MOTILAL OSWAL MD & CEO

A CA by qualification, Mr. Oswal started MOFSL along with Copromoter, Mr. Raamdeo Agrawal in 1987. He has served on the Boards of the BSE, Indian Merchant's Chamber (IMC), and on various committees of the BSE, NSE, SEBI and CDSL.



NAVIN AGARWAL MD & CEO – ASSET MANAGEMENT

Mr. Agarwal is a CA, ICWA, CS and CFA by qualification. He was responsible for the Institutional Broking & Investment Banking business and has been instrumental in building a market-leading position for the Group in Institutional Broking. He has been with MOFSL since 2000.



AJAY MENON CEO – RETAIL BROKING AND DISTRIBUTION

Mr. Menon is a CA by qualification. He possesses over 24 years of experience in Capital Markets. He joined the Group in 1998. He is also a Whole time Director of MOFSL.



RAJAT RAJGARHIA CEO – INSTITUTIONAL EQUITIES

Mr. Rajgharhia is a CA and MBA by qualification. He joined MOFSL in 2001 as a Research Analyst, went on to Head the Research team, and currently heads the Institutional Equities business.



AMIT RAMCHANDANI CEO – INVESTMENT BANKING

Mr. Ramchandani brings with him over two decades of rich experience in financial sectors across *I*nvestment Banking role. He joined MOFSL Group in 2024 and was previously associated with JM Financial.



VISHAL TULSYAN CEO – PRIVATE EQUITY

Mr. Tulsyan is a CA (all-India rank holder). He has more than 16 years of experience in Financial Services. He has worked with Rabobank as a Director. He joined MOFSL in 2006 and is the founder MD& CEO, of Motilal Oswal Alternates.



SUKESH BHOWAL CEO- HOUSING FINANCE

Mr. Sukesh has 27 years of experience in Sales & Distribution, Retail & Mortgage Lending, Real Estate Lending etc. He has worked with DCB Bank, HDB Financial Services, Citibank and HSBC. He is Bachelor of Technology from IIT Bombay and PGDM in Finance & Marketing from IIM Lucknow



ASHISH SHANKER CEO- WEALTH MANAGEMENT

Mr. Shanker is an alumni of Harvard Business School and has 25 years of experience. He joined MOPWM as Head- Investment Advisory in 2012 and was instrumental in building the research and advisory platform. Prior to joining MOPWM, he was associated with HSBC and SCB.



SHALIBHADRA SHAH CHIEF FINANCIAL OFFICER

Mr. Shah is a CA by qualification. He is a Finance professional with 18 years of experience spanning the entire gamut of Finance, Accounts, Taxation & Compliance He joined MOFSL Group in 2006.



PANKAJ PUROHIT HEAD- INFORMATION TECHNOLOGY

Mr. Purohit has done Bachelor in Engineering and has more than 26 years of experience. He is a seasoned IT leader who has led large IT teams in various vertical in the financial space. He joined MOFSL Group in 2004.



NIREN SRIVASTAVA CHIEF HUMAN RESOURCE OFFICER

Mr. Srivastava is a Postgraduate in HR and has completed his graduation in Political Science and Sociology. He has more than 17 years of experience. He joined MOFSL Group in 2023 and was previously associated with Aditya Birla Group.



Robust business infrastructure & network



Distribution Network

9,300+ Franchisee 20,000+ IFAs



Geographical Reach

2,500+ Business Location 98% of PIN codes covered



Clients

~60,00,000



Employees

10,000+



Advisors & Research Team

2,500+ Advisors 100+ Research Team



Motilal Oswal Tower - Mumbai



Motilal Oswal Tower - Ahmedabad



Motilal Oswal Tower - Bangalore



R

A

R

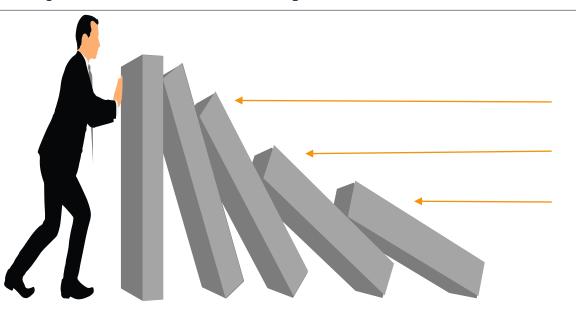
Research & advisory powerhouse





Strong balance sheet is important not only to survive but also to thrive

Being resilient over last 36 years and weathered multiple crisis



Covid -19 pandemic

NBFC crisis in India

Global Financial Crisis (Lehman Brothers)

Importance of net worth in Financial Services sector

Ability to absorb the shocks in a uncertain environment

Grab the new opportunity and to foster existing business

To reward the shareholders

Indicator of efficient fund utilization

- NSEL
- Housing Finance stress

- Supporting working capital needs of Broking business

- Sponsor investments in AMC, PE & RE funds

Total pay out till date

- Dividend ₹ 1,037 Cr
- Buyback ₹ 336 Cr

18.5% XIRR on treasury investment

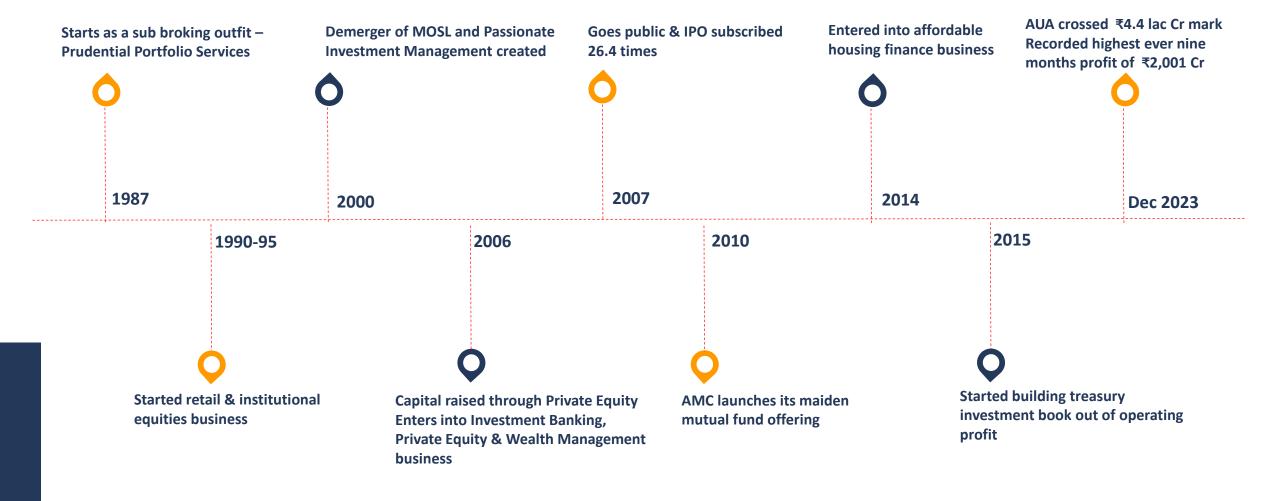


Moves





Expansion, Diversification & De-risking





Current business structure

MOFSL Group

Capital Markets

Asset and Wealth Management

Treasury Investments Affordable Housing Finance

Broking & Distribution

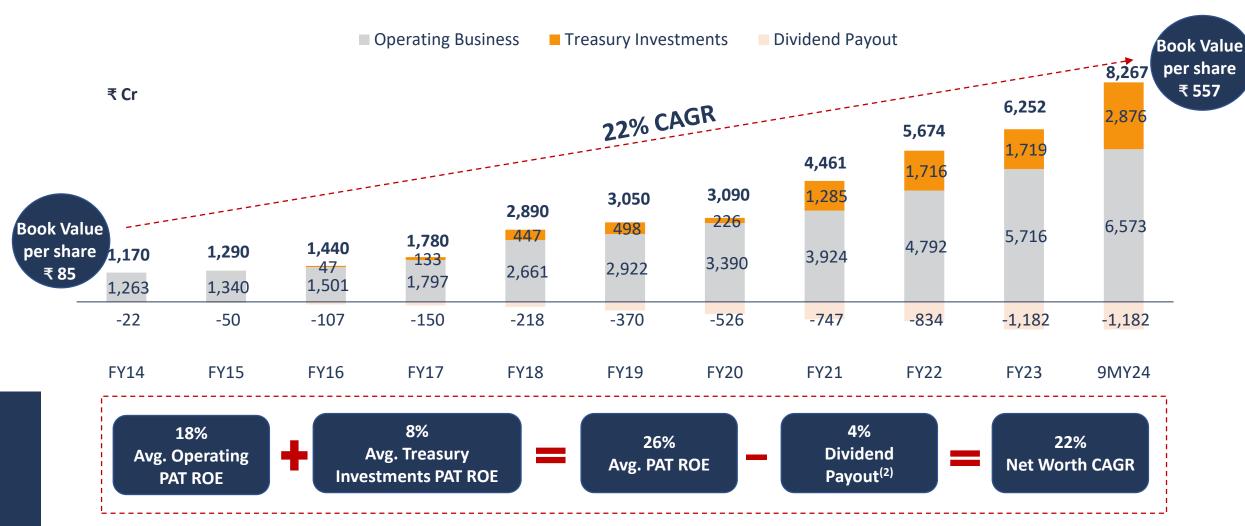
Institutional Equities

Investment Banking Asset Management Company

Wealth Management Private Equity & Real Estate



TEM Impact – 10-Year net worth CAGR of 22%



- 1. XIRR of 18.5% since inception
- 2. Dividend Payout includes buyback and is paid out on Operating PAT FY18 figures are adjusted for INDAS transition



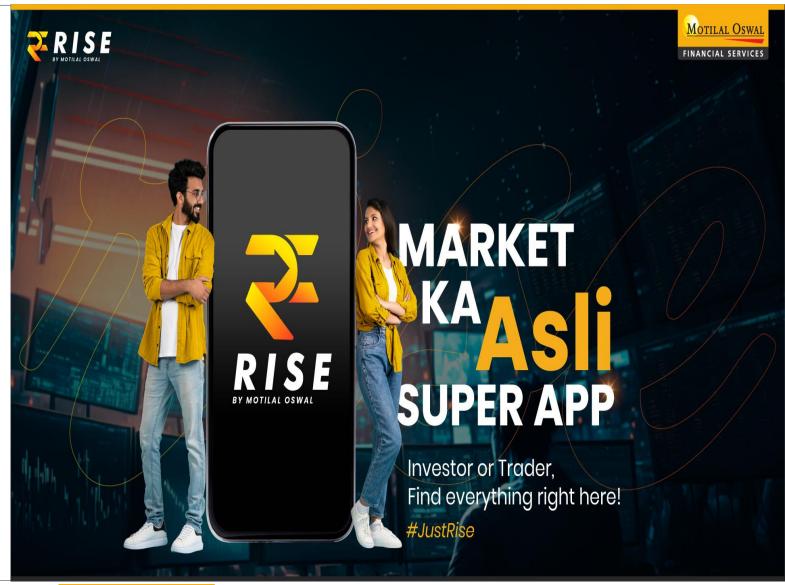
MOFSL Business & Strategy





Broking and Distribution

- No.1 Full Service Broker





No. 1 Full service broker

Full service brokers



No. 1 full service broker by gross brokerage









Discount Brokers







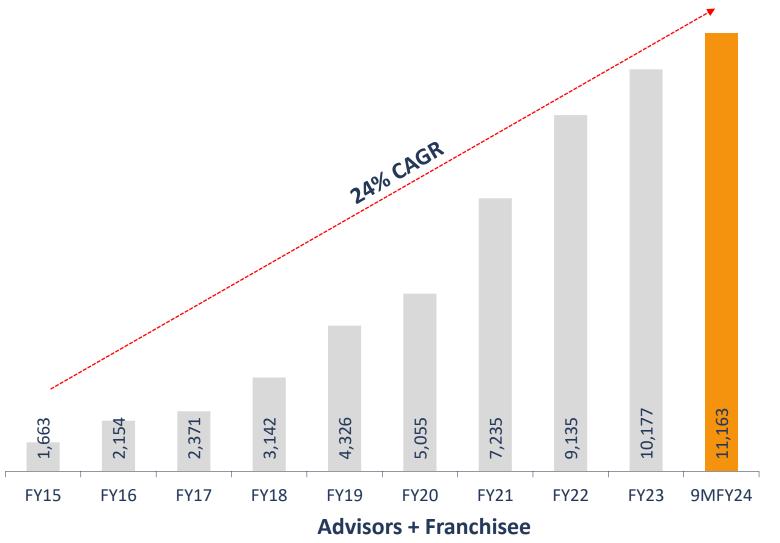








Well placed with robust advisory network in rising individual wealth

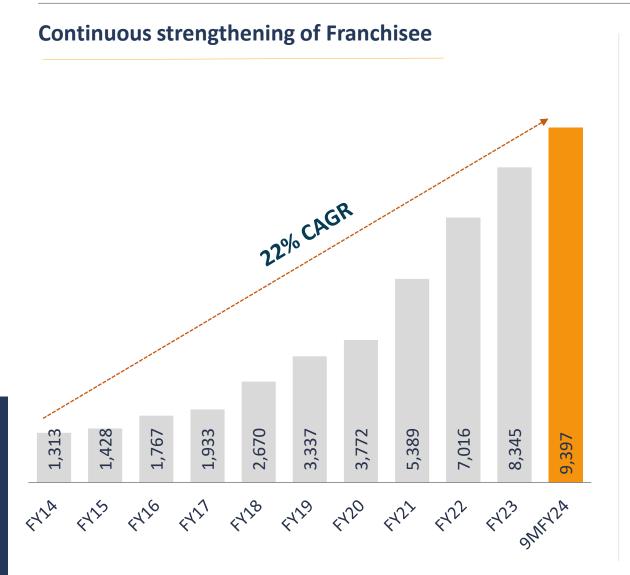


PHYGITAL strategy has been the business mainstay

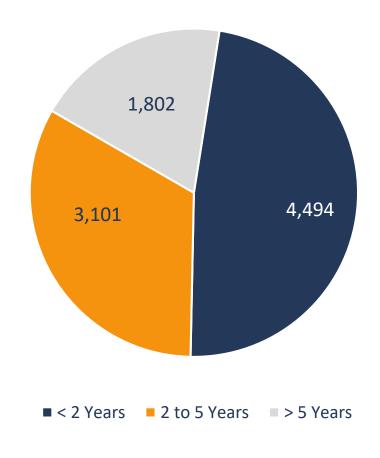
- Strengthening Franchisee network through
 - Acquisition of smaller regional brokers
 - UNNATI programme in collaboration with NSE Academy for development and infusion of entrepreneurial spirit in new and existing franchise
- Continue to invest in advisors & physical presence



India's largest franchisee house

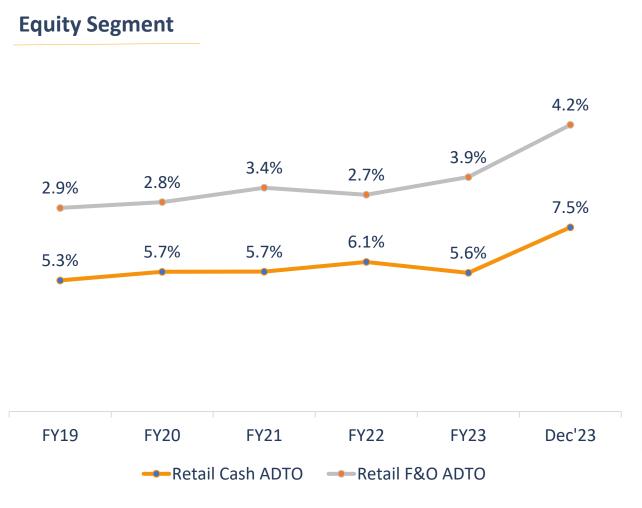


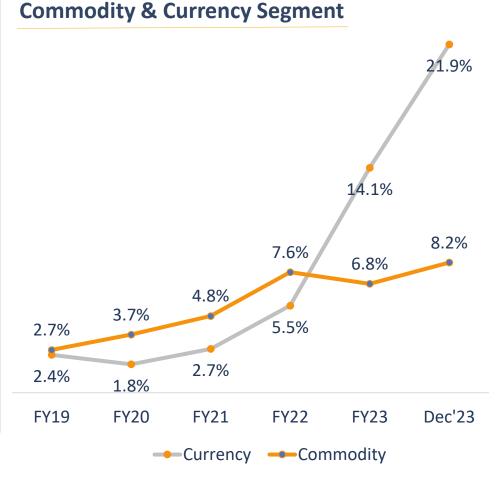
Vintage of Franchisee





Improvements in market share across segments





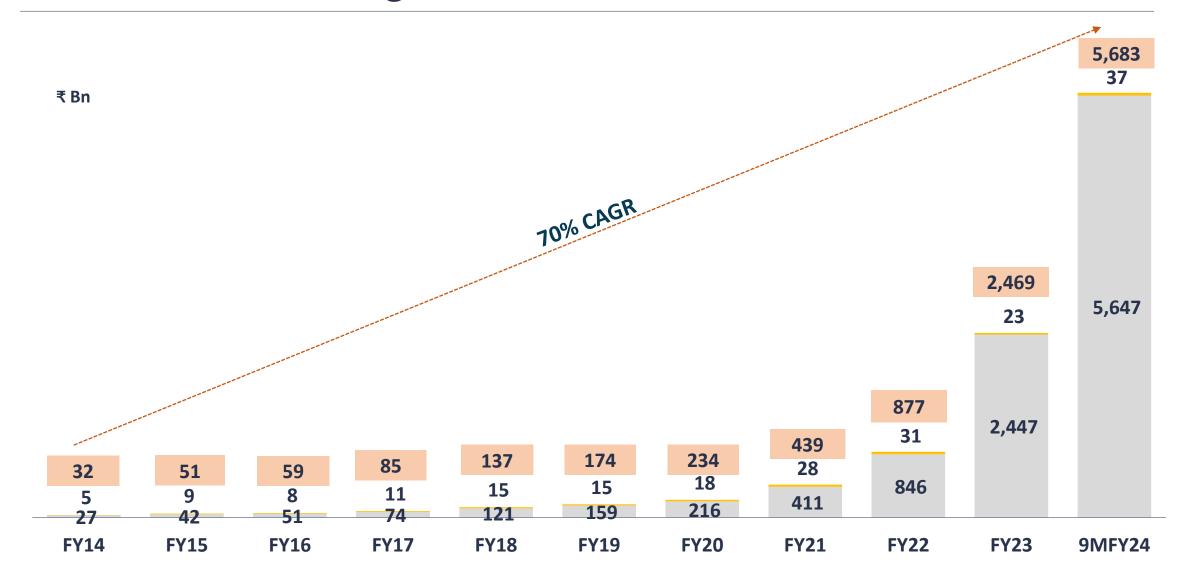
Retail F&O Premium as on Dec'23



8.7%

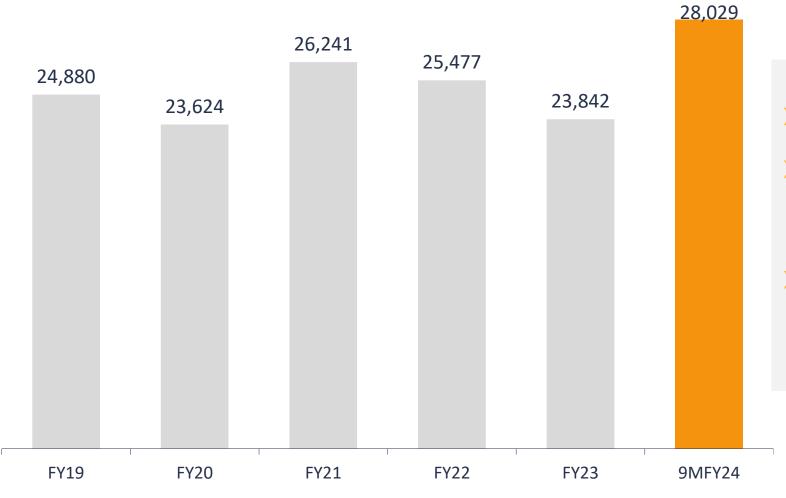


MOFSL ADTO on a rising trend....





Highest and stable ARPU



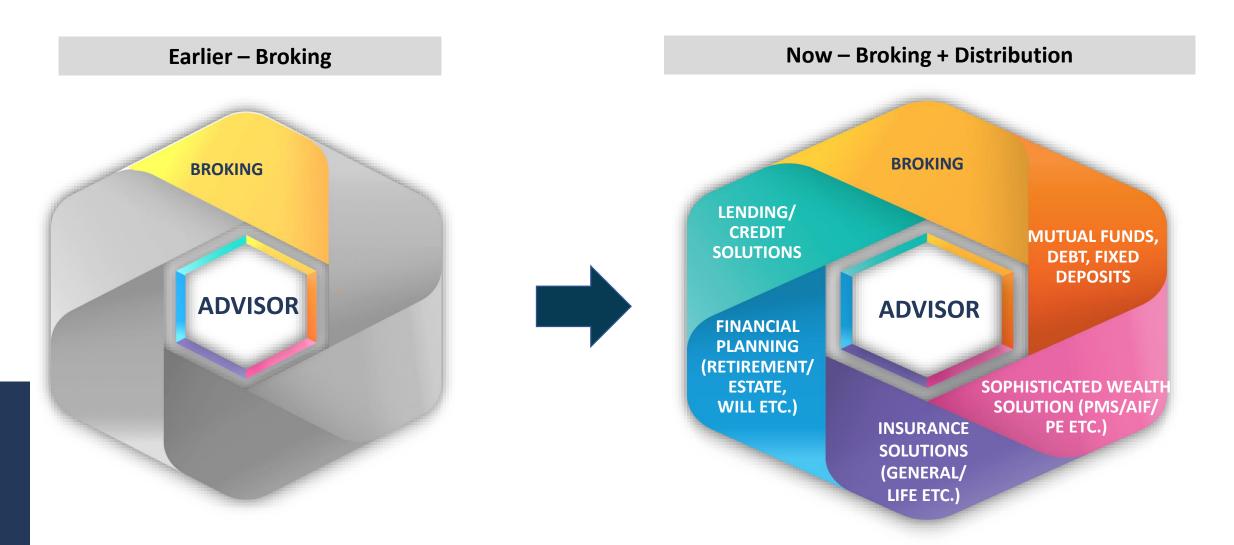
- Focus on quality clients
- Our client base has grown 3x since 2019, still our ARPU has been stable throughout
- Supported by host of third party distribution products like MF, insurance, bonds etc

ARPU – Average Revenue Per User

*Revenue includes Gross Brokerage, Distribution and Net Interest Income for TTM

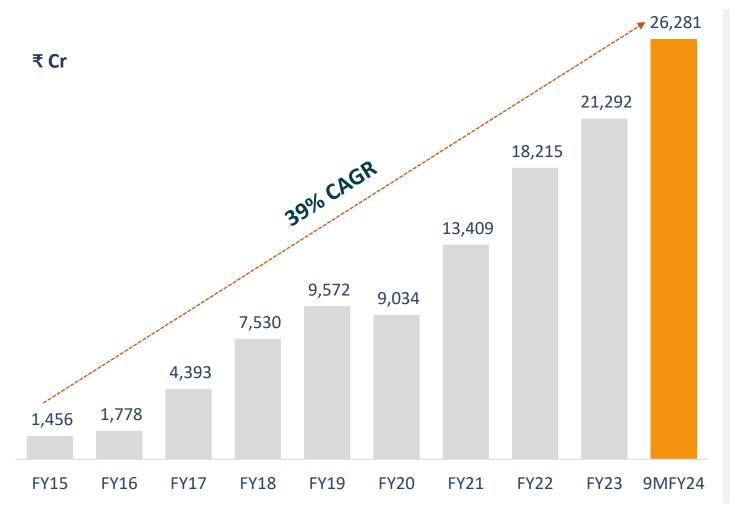


Transition to Financial Services Advisory business model





Strong growth in distribution AUM with huge cross sell opportunity

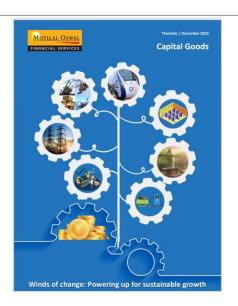


- Third party distribution penetration less than 6% in large client base of 4 mn
- Increase the distribution team to around 1,000 employees by Mar 2025
- Focus on quality incremental advisor hiring
- Launch of RISE Super App, with all third party financial products in one place
- Launching new distribution products like bonds, loans, real estate etc

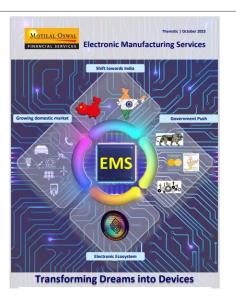


Institutional Equities

- Research Powerhouse









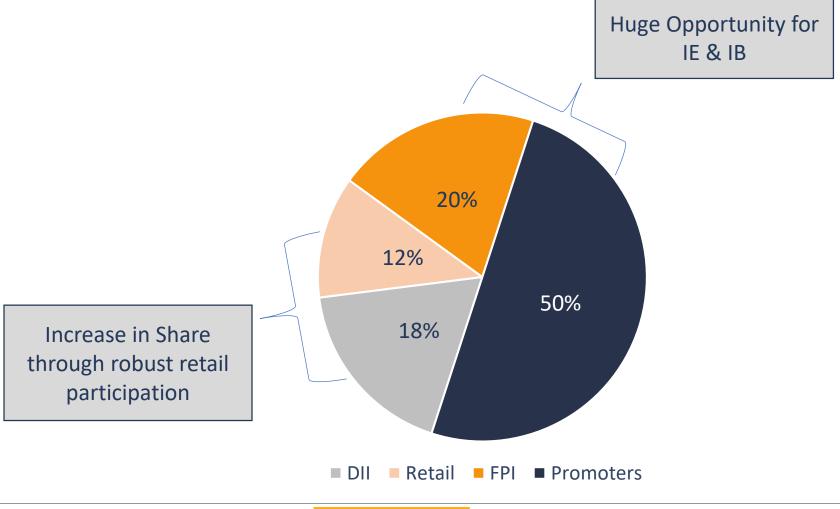




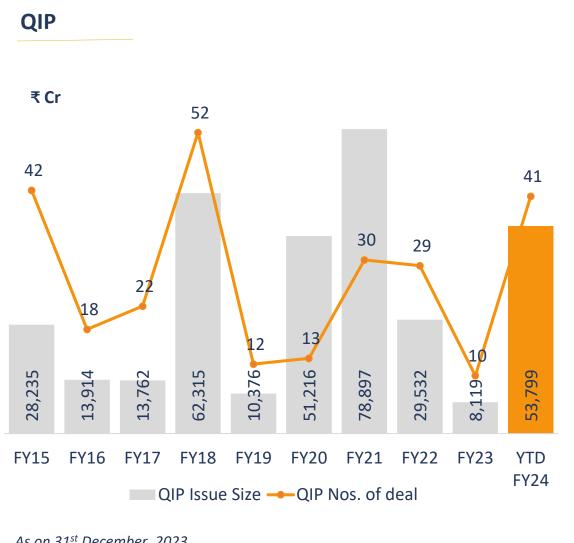


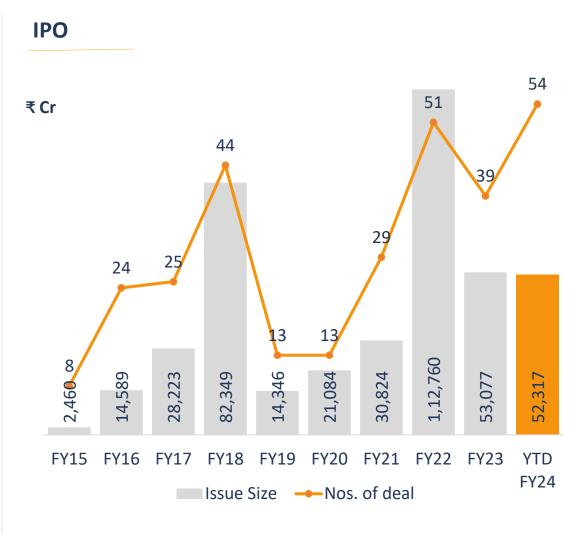
Industry - Capital market structure to provide exponential opportunities

Nifty500 ownership as on 31st Dec'23



Industry - Strong traction in Equity Capital Market (ECM) transactions





As on 31st December, 2023



Solid track record of Research & Corporate Access awards

- Focus driven differentiated research products covering:
 - **250+** companies
 - 21 sectors
 - catering to **840+** institutional clients
- 50+ research & corporate access team
- Institutional team wins big in Asiamoney poll 2023.



Overall

- Best Execution
- Best Corporate Access

Team Ranking

- Thematic Strategy
- Banks
- Small/Mid Caps
- Transportation & Logistics



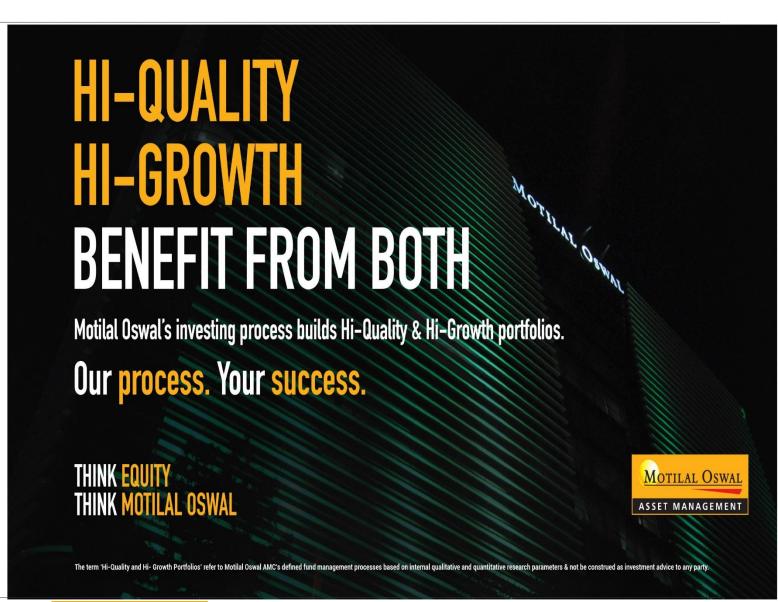
Overall

- ❖ Best Domestic Brokerage for Sales
- Best Brokerage Transformation



Asset Management

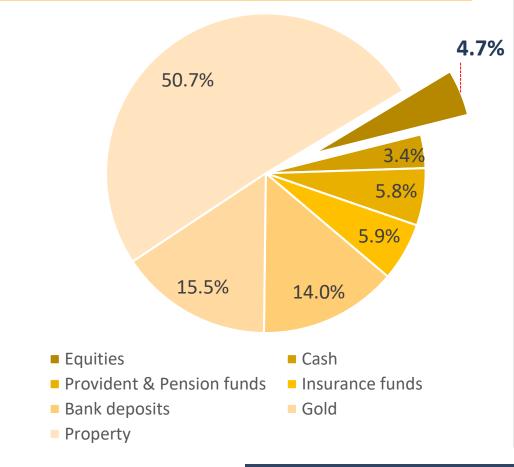
- Powered by QGLP





Industry - Financialization of Savings propelling equities

Total Indian Household assets \$ 11.1 Tn (FY23)



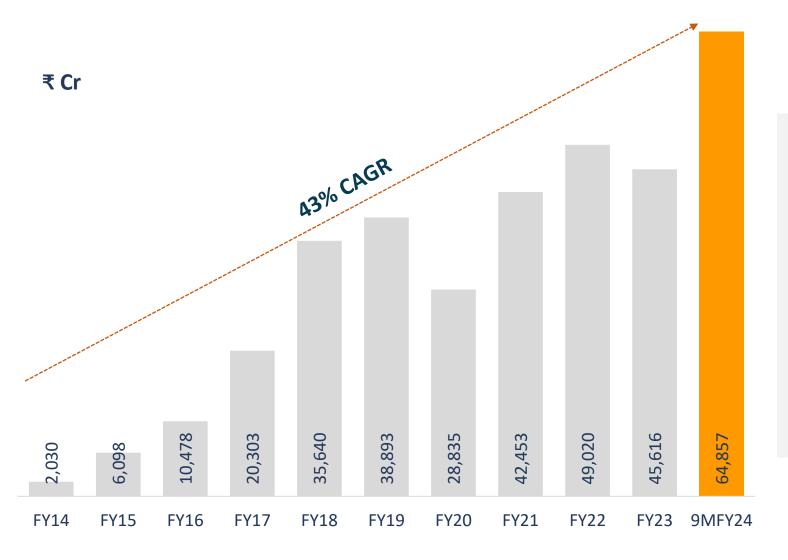
% of Household Assets in Equities



In USA, share of equity in household assets is at ~45% vs India it is just 4.7%



Strong AUM growth of MOAMC



- Equity only mutual fund house
- ~34% share of Alternates (AIF + PMS) in total AUM
- Net yield on overall AUM at ~73 bps
- Small Cap NFO garnered highest flows of Rs. 1,250+ Cr in the Small Cap MF category



Turnaround in fund performance yielding the result now

Performance for past one year					
Total No. of Funds (MF + PMS + AIF)	27				
No. of funds outperformed benchmark					
Mutual Fund	5				
Alternates (PMS + AIF)	19				
Outperforming Funds (%)	89%				

Performance as on Dec 31, 2023





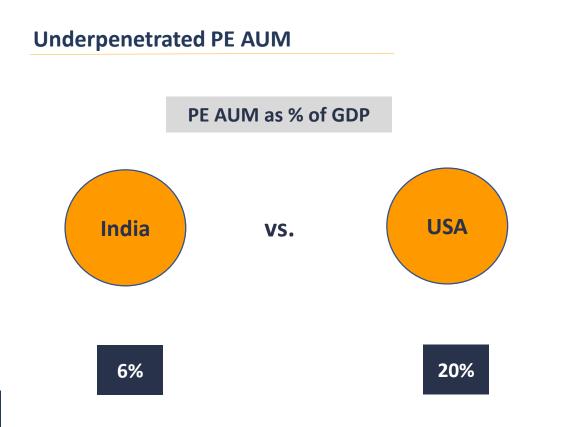
Private Equity & Real Estate

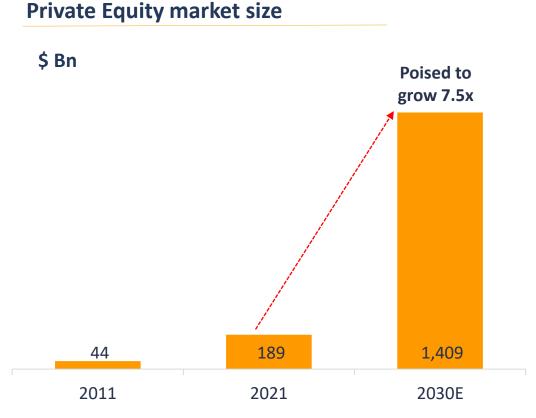
Glowing track record





Industry – Huge runway for Private Equity Investments



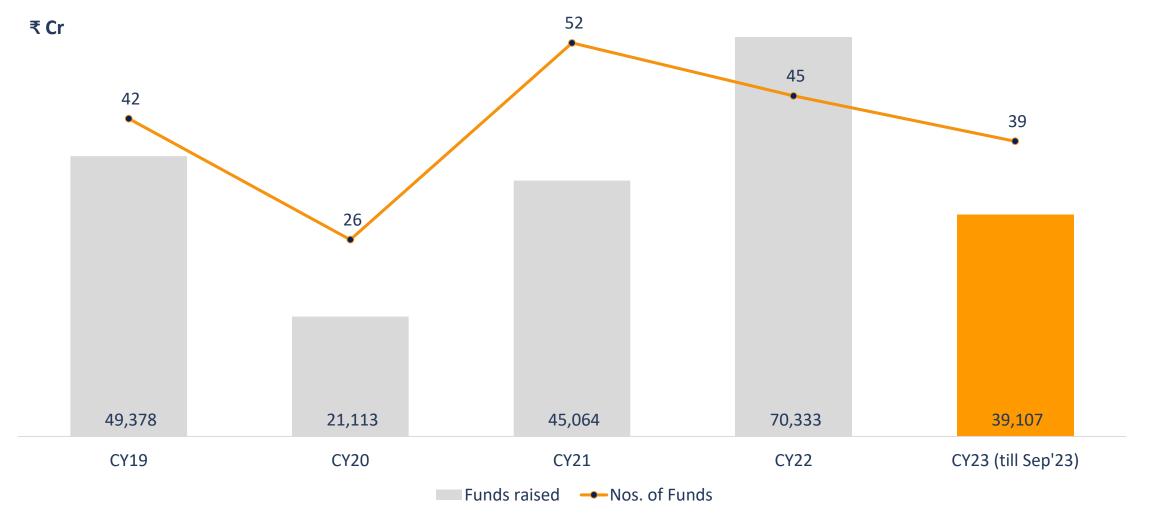


Source – MO Alts. estimates

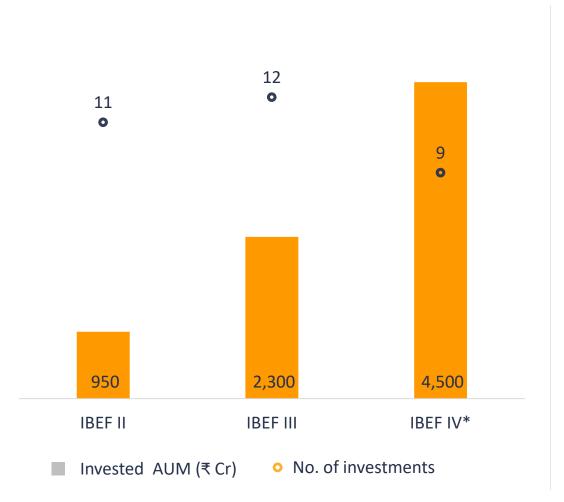
Indian PE's AUM as a % of GDP is a fraction of its global peers. As the economy grows, the PE industry is expected to mature and grow to over USD 1.4 Tn

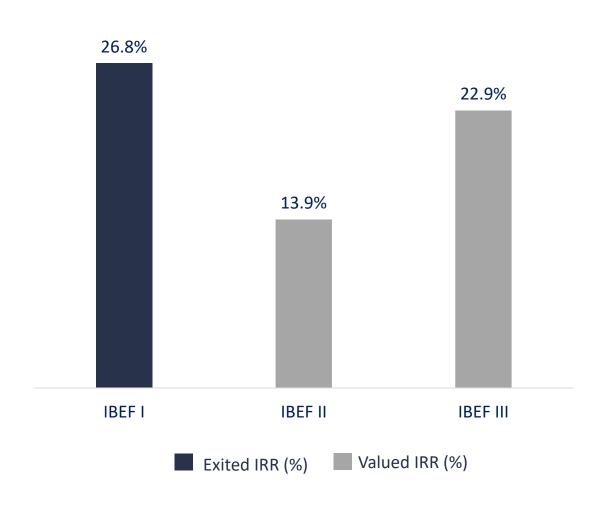


Industry – Momentum in Private Equity fund raising continues



Private Equity Fund – Growing domestic private equity house

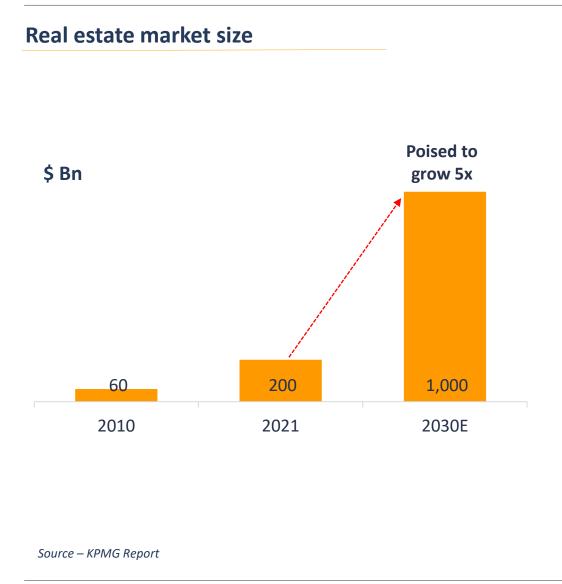






^{*}Deployed ₹2,660 Cr till 15th Jan 2024

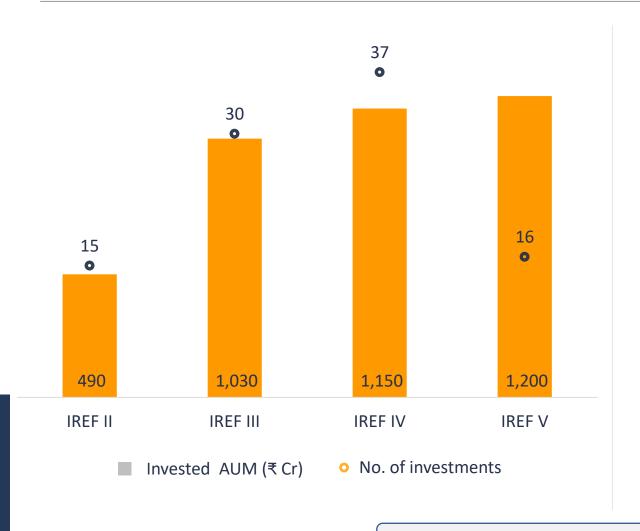
Industry – Real Estate, a key contributor to the India Growth Story

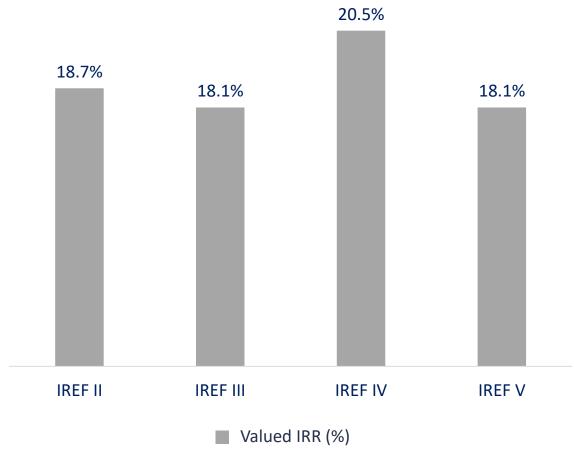






Real Estate Fund – Delivering consistent returns





Launched IREF VI with fund size of ₹ 2,000 Cr



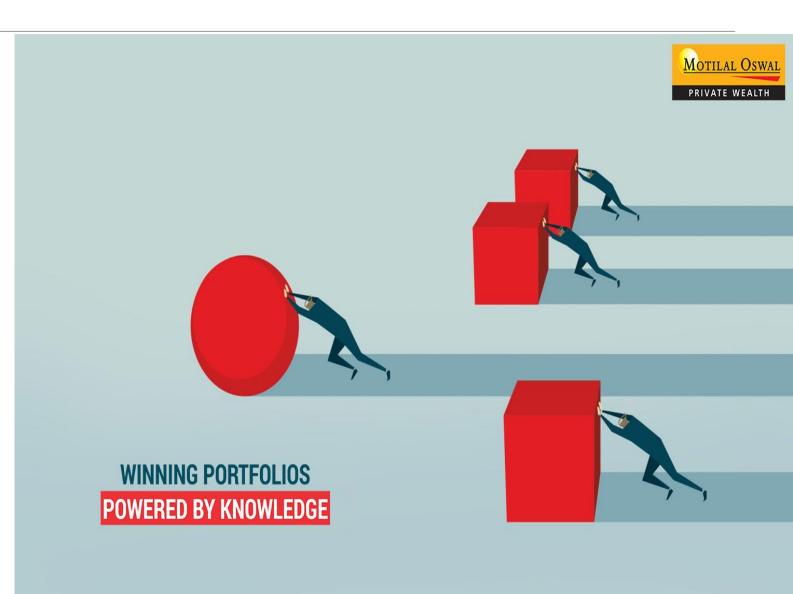
Carry income from seven funds to be realized in coming years

Illustration of Expected Carry Income for Private Equity Carry 20% IRR- 20% **Fund Raised Carry Income Cumulative Returns** ₹ 100 ₹ 66 after 8 years ₹ 330 **Illustration of Expected Carry Income for Real Estate** IRR- 16% **Fund Raised Carry 15% Carry Income Cumulative Returns** ₹ 100 ₹ 12 after 4 years ₹ 80



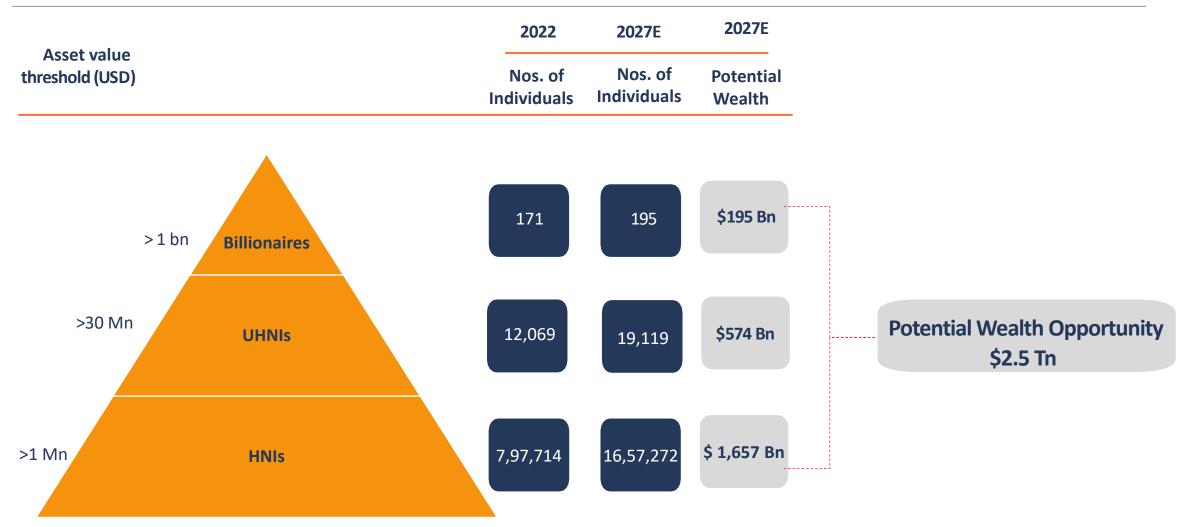
Wealth Management

-Alpha Strategist





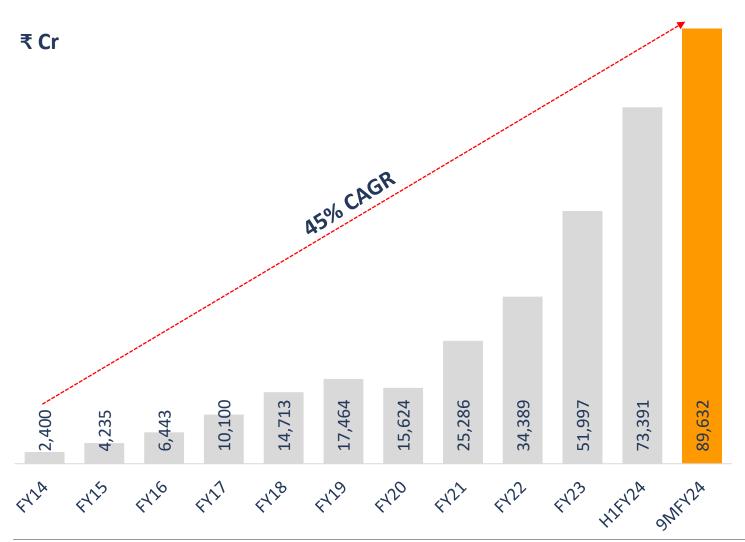
Industry – Huge opportunity of growing wealth...



Source: Knight Frank Wealth Report 2023



Robust AUM growth in MO Private Wealth



- Open architecture asset distribution model
- Largest distributor for Motilal
 Oswal PE & RE funds
- Private Client Group (PCG) part of Broking (serving HNI/UHNI) stood at ~₹ 1.38 Lakh Crore as on December 2023
- Including PCG, total profit after tax for Group Wealth business stood at ₹143 Crore for 9MFY24

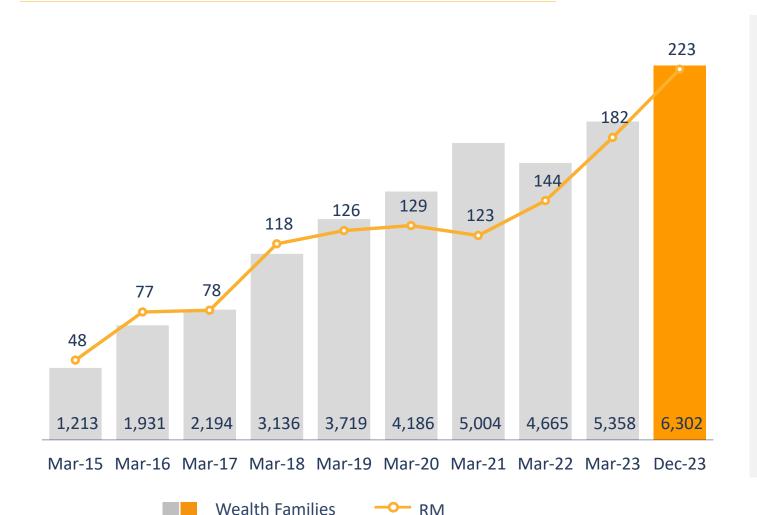


Customer centric approach with bouquet of investment solutions



Investments in RMs to drive the future growth

Continued traction in RM addition

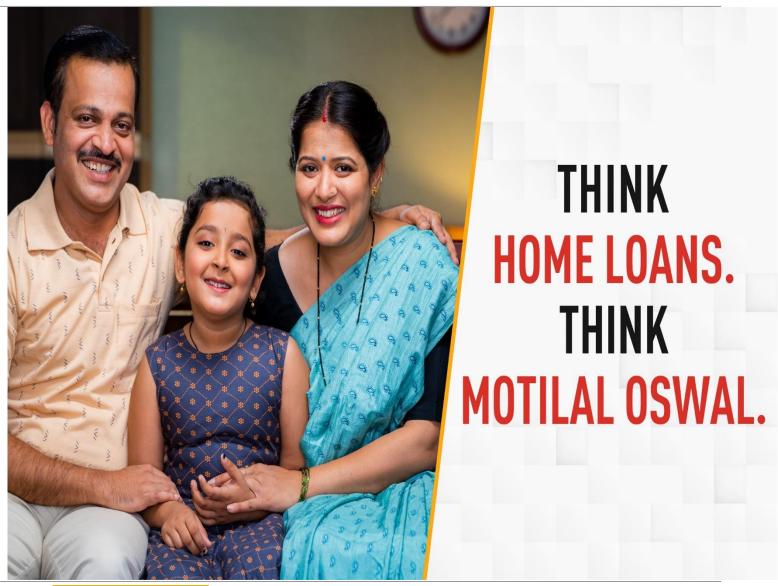


- RMs vintage >5 years is 30% Expect to improve the same as RM hiring stabilises
- Investments in RM has temporarily impacted the margin. Expect to recoup margins to 35%-40% in coming years
- In FY25, our focus will be on improving productivity of RMs, launching products targeting Ultra HNI & Family Offices and expand geographic reach in tier 2 cities



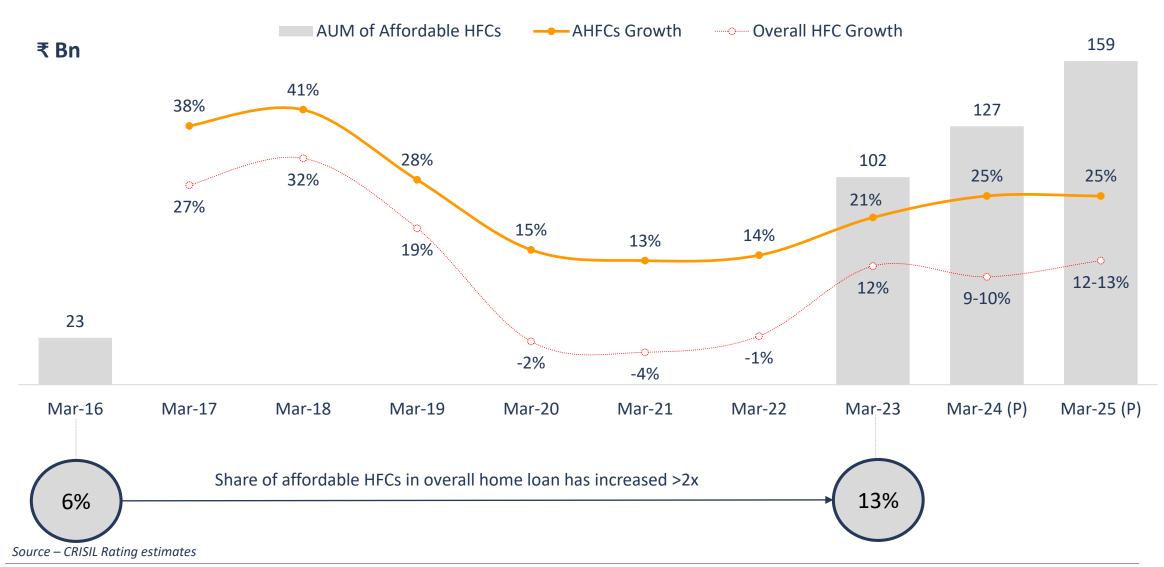
Housing Finance

- Turning around





Industry – Affordable Housing Finance – Secular growth story





Building blocks in place

AUM / Loan Book

AUM – ₹ 3,781 Cr Loan Book – ₹ 3,754 Cr Housing as % of loan book ~77%

Profitability Ratio*

PAT – ₹ **133 Cr** NIM – **7.7**% RoA – **3.5**% RoE – **12.6**%

Asset Quality

GNPA - **2.1%** NNPA - **1.3%**

Geographical Presence

111 locations in **12** States / UTs

Credit Rating

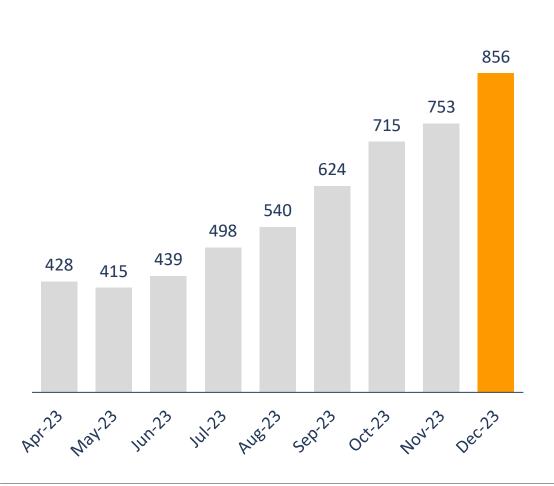
AA (CRISIL, ICRA, India Rating)

Financial Strength

Net Worth – ₹ **1,253 Cr** Net D/E – **2.0x** CRAR – **47.5**%

Focusing on strengthening RM and improving productivity





Improving sales productivity

- Sales and lead management is now through digital mode with geo-tagging and geo-fencing capabilities
- 100% end to end paperless approval process, with 85% esign of loan documents
- Focus on hiring senior sales leadership team
- Login to sanction ratio improved to 46% in Q3FY24 vs 42% in Q2FY24
- Revamped sales distribution framework through dedicated team for small distributors, large distributors and direct sales
- Reoriented entire training framework with dedicated senior team.



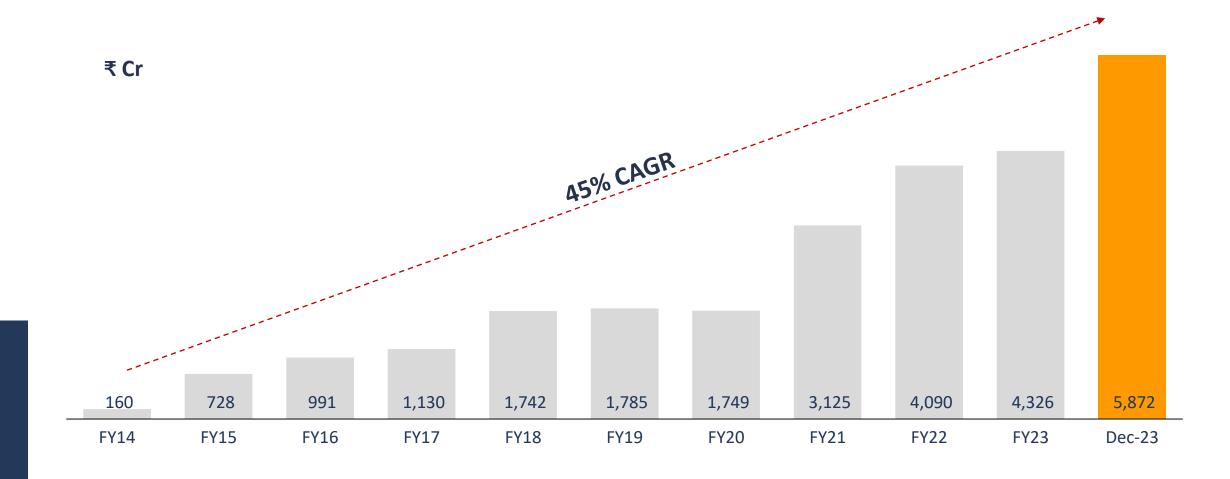
Treasury Investments

- Skin in the game





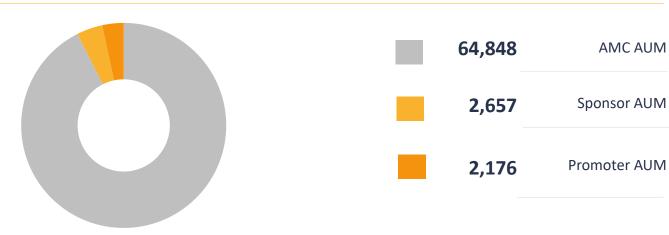
Strong Growth in treasury investments book over the years



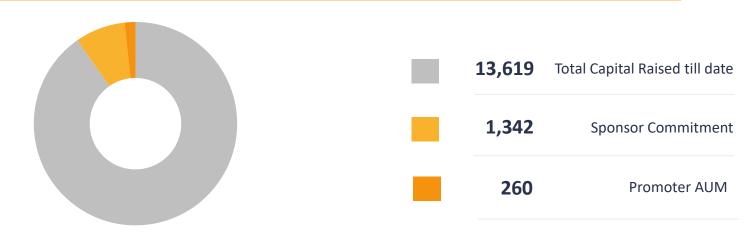


Skin in The Game

Skin in the Game in AMC (₹ Cr)



Skin in the game in PE & RE (₹ Cr)





Financials

- Capturing compounding





Key financial metrics – Strong financial track record

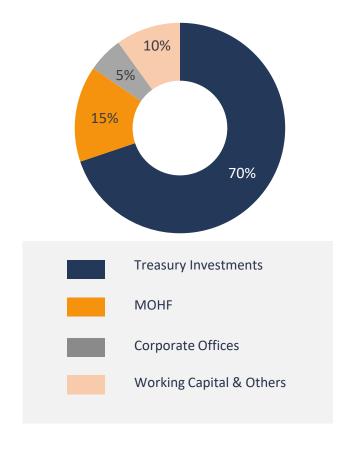
PARTICULARS (₹ Cr)	FY19	FY20	FY21	FY22	FY23	4 Year CAGR	9MFY24
Total Revenues	2,456	2,411	2,827	3,839	4,055	13%	3,928
Operating Expense	1,543	1,327	1,610	2,155	2,263	10%	2,064
EBITDA	913	1,084	1,217	1,684	1,792	18%	1,864
Depreciation and Amortization	24	40	48	47	57	24%	57
Interest Expense	517	495	430	453	557	2%	682
PBT	372	549	651	1,184	1,178	33%	1,124
Operating PAT	256	398	471	918	881	36%	844
Treasury Investments PAT (including OCI) [^]	35	-275	1,082	433	4	-	1,157
PAT	291	124	1,552	1,351	885	32%	2,001
PBT Margin on Net Revenue	25%	37%	36%	47%	43%		45%

Robust Balance Sheet

Particulars (₹ Cr)	Dec 31, 2023	Mar 31, 2023
SOURCES OF FUNDS		
Net Worth	8,267	6,252
Borrowings	12,603	10,310
Minority Interest	35	31
Total Liabilities	20,905	16,593
APPLICATION OF FUNDS		
Fixed assets (net block)	575	466
Investments	6,392	4,787
Loans and Advances	10,142	7,218
Net Current Assets ⁽¹⁾	3,796	4,123
Total Assets	20,905	16,593

^{1.} Net Current Asset includes cash and cash equivalents and bank balance of $\sim 3,020$ Cr in Dec-23. Out of which unencumbered cash & cash equivalents is $\sim 1,824$ Cr

Net Worth Deployment





CSR Activities

- Responsible corporate citizen















Promote inclusive growth and equitable development

Spent ~₹ 100 Cr since FY15 on CSR activities at group level | Committed to continue the same in future too



Promoters of the company to donate 10% of the Company's shareholding towards charitable purposes within a period of 10 years.

How to think about MOFSL future

- Sustaining the compounding machine



Future is as exciting as past

Engine #1 Operating PAT grew 31% Expect to grow at 15-20% CAGR **Total Operating PAT CAGR** in last decade **Engine #2 Treasury Investments Treasury Investments** Book grew 45% CAGR in Maintain / improve existing IRR of 18.5% PAT (incl. OCI) last decade Continue to distribute 25-30% of Operating 30% of Operating PAT in **Dividend Payout** last decade PAT **Grew 22% CAGR in last** Maintain / improve the same **Net Worth** decade



To summarise



India headed for massive savings boom



Retail participation in Capital market on rampage



MOFSL has endowments and moves to exploit multiple business opportunities



MOFSL continues to be a compounding machine







Thank You

For any query, please contact:

SHALIBHADRA SHAH

CHIEF FINANCIAL OFFICER 91-22-7193 4917 / 98190 60032 shalibhadrashah@motilaloswal.com

CHETAN PARMAR

HEAD INVESTOR RELATIONS 91-22-7190 6600 / 74003 12700 chetan.parmar@motilaloswal.com