

Date: 18th November, 2024

The Secretary
BSE Limited
Phiroze Jeejeebhoy Towers,
New Trading Wing,
Dalal Street, Mumbai- 400001.

Scrip Code: 533152

The Manager National Stock Exchange of India Limited Exchange Plaza, C-1, Block "G"

5th floor, Bandra Kurla Complex, Bandra East, Mumbai- 400051.

Symbol: MBLINFRA

Sir,

Corporate Presentation

Please find enclosed Corporate Presentation of the Company.

Please treat this as compliance with Regulation 30 of SEBI (Listing Obligations and Disclosures Requirements) Regulations 2015.

Thanking you,

Yours faithfully,

For MBL Infrastructure Ltd.

Company Secretary

Encl: a/a

(Formerly MBL Infrastructures Ltd.)





Company Overview



- MBL Infrastructure Ltd. (MBL) was incorporated in 1995. It is listed on BSE & NSE since 2010. The shareholding of the Promoter and entities forming part of Promoter Group is 71.45%.
- MBL is engaged in the execution of civil engineering infrastructure projects: **Roads & Highways** (Construction, BOT, O&M), **Building, Housing** & Urban Infrastructure, **Railways/Metro** and Other Infrastructure.
- MBL was among the first batch of contractors to be awarded the contracts of prestigious North South East West Corridor by NHAI and was the first to complete the project.
- MBL was amongst the early batch of contractors to be awarded contract for maintenance of National Highways by NHAI.
- MBL has witnessed a continuous growth in bid capacity and pre-qualification capability.
- The Company has a large fleet of sophisticated equipment, including hot mix plants, sensor pavers, tandem rollers, soil compactors, stone crushers, loaders, excavators, tippers, motor graders, concrete batching plants, transit mixers, concrete pumps, dozers, cranes etc.

Business Segments

Roads & Highways Construction /EPC



Roads & Highway
BOT Projects



Roads & Highways O&M



Building , Housing & Urban Infrastructure

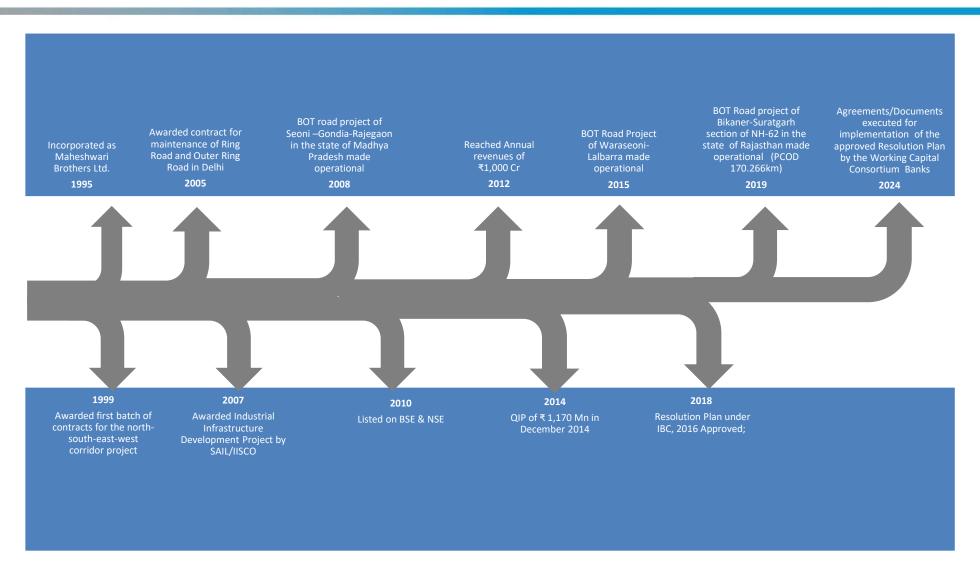


Railways/ Metro & Other Infrastructure



Key Milestones





BOARD OF DIRECTORS





From Left (Standing): Mr. Surender Aggarwal, Ms Megha Singh and Mr. Ranjit Datta

From left (sitting): Mr. Dinesh Kumar Saini, Mr. Anjanee Kumar Lakhotia and Mr. Ram Dayal Modi

Board of Directors



Mr. Anjanee Kumar Lakhotia (Chairman & Managing Director)

- Promoter of the Company.
- Has over three decades of experience in the infrastructure industry.
- A commerce graduate from St. Xaviers College, Kolkata and is a fellow member of the Institute of Chartered Accountants of India.

Mr. Dinesh Kumar Saini (Independent Director)

- He completed his Bachelor's Degree in Civil Engineering in 1981 from Indian Institute of Technology (IIT), Roorkee and also Masters Degree in Building Science and Technology in 1983 from IIT Roorkee.
- 1982 Batch IRSE Officer joined Railways in June, 1984. During his tenure with Railways, he has worked in construction as well as maintenance including tenure at RDSO. Some of the important assignment held by him is maintenance of Mumbai Sub-urban section of Western Railway and Construction of Chambal Bridge at Kota. He has worked in Mumbai Rail Vikas Corporation (MRVC) as Chief Engineer, Chief Project Manager and also Executive Director. Mr. Saini supervised various important construction activities undertaken by MRVC in Mumbai Sub-urban area before finally leaving the Corporation in October, 2012 to join Delhi Metro Rail Corporation, New Delhi as one of its Functional Directors.
- Joining Delhi Metro, one of the prestigious construction organizations of the country, on 17th October, 2012, as Director (Project & Planning), Mr. Saini, has become one of the most important key-person to carry out the committed construction and commissioning of MRTS Phase III in an environment friendly and most safe manner under highly challenging circumstances. He has also been instrumental in the planning of Delhi MRTS Phase IV, which is now going on a full swing. He has been superannuated from DMRC on the 31st May, 2023.

Mr. Ranjit Datta (Independent Director)

- Has over four decades of experience in various fields of banking and finance and had worked with State Bank Group before retiring.
- He is a Science Graduate and holds CAIIB conducted by Indian Institute of Bankers.
- He is on the panel of (i) Global Innovation & Technology Alliance (GITA), company promoted by Technology Development Board, Dept. of Science & Technology, GOI & CII and (ii) Technology Development Board (TDB), Dept. Of Science and Technology, GOI.

Board of Directors



Mr. Ram Dayal Modi (Independent Director)

- Has over four decades of rich experience in Banking and Financial Services with SBI Group.
- He is gold medalist in MA (Political Science), University of Udaipur, Rajasthan and holds certified Associate of Indian Institute of Bankers (Part I)
- He has expertise in area of Credit, Forex, Project Appraisal & Funding, Business Planning, Branch Expansion, Training System, Operations & Branch Banking, Technical & Management Consultancy.

Ms. Megha Singh (Independent Director)

- She is an Hons. Graduate in Journalism from Lady Shri Ram College for Women, Delhi, with a Post Graduate Diploma in Advertising & Marketing from Xavier Institute of Communication, Mumbai.
- She has about two decades of experience in the field of mass communication and has been associated as an independent consultant with reputed advertising agencies & media houses.

Mr. Surender Aggarwal (Executive Director)

- Has more than two and half decades of versatile experience in the field of civil engineering
- He is a Post Graduate with M.Tech (Structures) from IIT (Delhi).

Key Strengths









Large fleet of owned equipment

Track record of winning government contracts as a prime contractor



KEY STRENGTHS



Excellent execution capabilities and technical expertise



Integrated Business Model

- In House Design & Engineering
- In-House Construction
- In-House Quarrying, Bitumen & Concrete division

Business Segments





Roads & Highways Infrastructure: Construction/EPC

- The Company has completed praiseworthy projects across West Bengal, Madhya Pradesh, Maharashtra, Assam, Uttar Pradesh, Delhi, Rajasthan, Karnataka, Haryana, Odisha, Andhra Pradesh, Bihar and Uttarakhand.
- The Company enjoys prospects in civil engineering projects, especially roads and highways.
- MBL was amongst the first batch of contractors to be awarded contracts of the prestigious North, South, East,
 West Corridor by NHAI and was the first to complete the project.



Roads and highways infrastructure: Operations and maintenance

- In 2005, MBL secured the inaugural contract for the complete maintenance of Inner and Outer Ring Road in NCT, New Delhi.
- The Company's road maintenance efforts generated public acclaim.
- MBL was amongst the early batch of contractors to be awarded a contract for the maintenance of National
- Highways by NHAI.



Road and highways infrastructure: BOT projects

- MBL ventured early into the BOT sector in 2002.
- · MBL employs an integrated business approach for executing BOT projects, encompassing design and
- engineering, in-house construction equipment fleet, toll collection and operations and maintenance (O&M).



Building, housing and urban infrastructure: Construction

- MBL has undertaken industrial and urban infrastructure development projects nationwide.
- MBL has completed several housing and building projects across India as an EPC contractor.
- Leveraging its track record, the Company is positioned for similar opportunities.



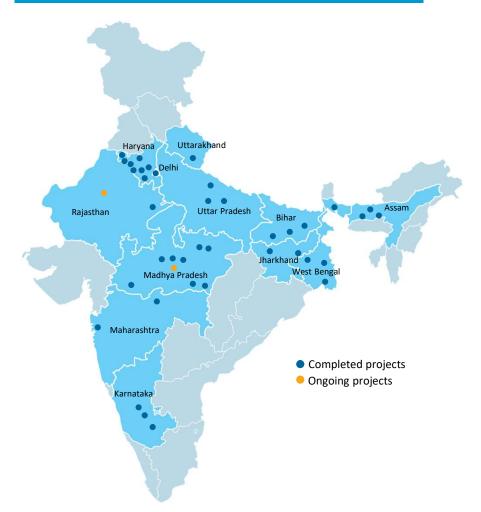
Railways/ metro and other infrastructure: Construction

- In the railway sector, MBL has undertaken projects such as Railway Over Bridges (ROB), Railway Under Bridges (RUB) and civil works.
- MBL delivered two RUBs in Narela and Badli, along with four ROBs in Sonepat and Faridabad.
- MBL also completed work of Kalindi Kunj Depot, Delhi, for DMRC.

Geographical Presence & Clients



PAN INDIA PRESENCE



Clients











PWD of various states

Current Projects



Roads & Highways Infrastructure - Construction Projects :-

S.No.	Project Name	Client	Amount (₹Lakhs)
1.	Development & Operation of Bikaner - Suratgarh Section of NH-62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62 (earlier NH-15) in the State of Rajasthan on DBFOT basis	Ministry of Road Transports	64835 (Original Scope of Work completed. Change in Scope of work of Rs 2348 lakhs in progress)
	Total		64835

Roads & Highways Infrastructure - Maintenance Projects :-

S.No.	Project Name	Client	Amount (₹ Lakhs)
1.	Maintenance of Bikaner - Suratgarh Section of NH-62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62) in the State of Rajasthan		23264
2.	Maintenance of Waraseoni-Lalbarra Road in the state of Madhya Pradesh	M.P.Road Development Corporation Ltd	732
	Total		23996

Current BOT Projects



Particulars Particulars	Waraseoni- Lalbarra Road	(₹ in Lakhs) Bikaner-Suratgarh
Particulars	Waraseom- Laibarra Roau	bikaner-Suratgarn
Туре	Toll & Annuity	Toll
Project Cost	7398	87355
Concession Period (years)	15	16
Toll Start Date	3rd August 2015	17th February 2019
Concession end date-Original	June, 2027	September, 2029
State	Madhya Pradesh	Rajasthan
Awarding Authority	MPRDCL	MoRTH (Through PWD Rajasthan)

Project Gallery - Roads & Highways Infrastructure-Construction Projects





Development & Operation of Bikaner-Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



Development & Operation of Bikaner- Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



Development & Operation of Bikaner- Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



Strengthening, Widening, Maintaining and Operating 18.303 kms Waraseoni-Lalbarra Road in the state of Madhya Pradesh



4 Iane of km 41-51 of Agra Dholpur of NH-46 (earlier NH 3), in the state of Rajasthan



Upgradation of roads and bridges of Shivganj-Rafiganj-Goh-Uphara-Devkund-Baidrabad Road (SH-68, in the state of Bihar)



Construction of 2 lane flyover on Guwahati Bypass of NH-115 (earlier NH-37) in the state of Assam



4 laning at Agra- Gwalior section, NH-2, in the State of Madhya Pradesh



Widening & Strengthening of existing National Highway from 2 lane to 4 lane of Sonapur to Guwahati section of NH-115 (earlier NH 37)

Project Gallery - Building, Housing & Urban Infrastructure Projects





National Law University, Rai in Sonepat, for PWD (B & R), Haryana.



Police Station & Police Colony, Delhi Cantt. for MHA, Delhi Police through RITES Ltd



Construction of 222 Flats at Keelandev Tower, Bhopal for MP Housing & Infrastructure Development Board



Residential accommodation for NHAI staff at Sector 17, Dwarka, New Delhi



Construction of Police station & Residential Quarters, Hari Nagar, Delhi for MHA, Delhi Police through RITES Ltd.



Construction of 92 flats at Mahadev Towers, Bhopal for MP Housing & Infrastructure Development Board



Construction of Director/Dean Bunglow, QIP Centre & accommodation for SPA at Bhopal



Police Station & Residential Quarters at Kondli, New Delhi for MHA, Delhi Police through RITES Ltd.



Construction of 96 flats at Tulsi Tower, Bhopal for MP Housing & Infrastructure Development Board

Project Gallery



Roads & Highways Infrastructure – Maintenance Projects



Maintenance of NH-19, (earlier NH-2) Barwa Adda – Panagarh Section (KM 398.75 – KM 512.00) in the state of Jharkhand & WestBengal



Toll Plaza construction at Delhi –Agra, NH-44 (earlier NH-2)



Comprehensive maintenance of Ring Road, Delhi

Rail/ Metro & Other Infrastructure-Construction Projects



Construction of Metro Rail Depot, Kalindi Kunj, New Delhi



Construction of RUB at Badli, New Delhi



Approach Road 2 lane from GT Road at Neamatpur to Burnpur, West Bengal

Creating Highway to Success

Some Completed Roads & Highways Infrastructure Construction Projects

S.No.	Project Name	Client	Amount (₹ in lakhs)
1	Development & Operation of Bikaner - Suratgarh Section of NH-62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62) in the State of Rajasthan on DBFOT basis for Ministry of Road Transport & Highways through PWD, Rajasthan	Ministry of Road Transports & Highways	64835
2	Widening & Strengthening of existing National Highway from 2 Lane to 4 Lane from Km 183.000 to 163.895 of Sonapur to Guwahati Section of NH-115 (earlier NH-37 in the State of Assam on EW-II under program of NHDP Package AS-03	National Highways Authority of India	21459
3	Improvement / Upgradation of roads and bridges of Shivganj – Rafiganj - Goh- Uphara-Devkund-Baidrabad Road (SH-68), Package-1	Bihar State Road Development Corporation Ltd.	19281
4	Rehabilitation and up gradation of Pundibari to Baxirhat section of NH-10 (earlier NH-31) from Km 770.00 to 816.00 of NH-31 in the State of West Bengal to two lanes with paved shoulders under NHDP-IV on EPC basis (JV with ABCI Ltd, MBL was Lead Partner)	Ministry of Road	17580
5	Development of State Highways (Districts Bhagalpur –Banka) under Rashtriya Sam Vikas Yojna, Package No 9A. (JV with CISC,MBL was Lead Partner)	CPWD - Rashtriya Sam Vikas Yojna- Bihar	13087
6	Faridabad Bypass -Construction of additional 10.50 mtr lane & widening & strengthening of existing lane to 10.50 mtr for Haryana Urban Development Authority (HUDA)	Haryana Urban Development Authority (HUDA)	12544
7	Contract with NHAI–Rehabilitation and Up gradation of Chitradurga section (JV with Supreme Infrastructure (India) Limited, MBL was Lead Partner)	NHAI – National Highway Authority Of	10848
8	Strengthening, Widening, Upgradation, Operation and Maintenance of 114 km long Seoni-Balaghat Road	Madhya Pradesh Road Dev. Corp. Limited.	10820
9	Contract with MPRDC funded by Asian Development Bank – Nagod – Jasso – Saleha – Pawai – Mohindra – Semaria Amanganj Road (Package no. 9)	Madhya Pradesh Road Dev. Corp. Limited.	8569



Some Completed Roads & Highways Infrastructure Construction Projects

S.No.	Project Name	Client	Amount (₹ in lakhs)
10	Contract with MPRDC funded by Asian Development Bank - Amanganj Malhera (SH-10) (Package no. 10)	Madhya Pradesh Road Dev. Corp. Limited.	6085
11	Development and Operation / Maintenance of the Two Laning with paved shoulder of Waraseoni - Lalbarra Road on BOT (Toll+ Annuity) basis in the State of Madhya Pradesh	Madhya Pradesh Road Dev. Corp. Limited.	5219
12	Maintenance of Outer & Inner Ring Road	PWD National Capital Territory Delhi	3924
13	Construction of additional service road and side drains from 146-156km marks, including 2-lane flyover on Guwahati Bypass section of NH-115 (earlier NH-37) on East West Corridor programme of NHDP	National Highways Authority of India	3629
14	4 Laning of 41 km mark to 51 km mark of Agra-Dholpur section of NH-46 (earlier NH-3) in Rajasthan	National Highways Authority of India	2052

Some Completed Roads & Highways Infrastructure Maintenance Projects



S.No.	Project Name	Client	Amount (₹in Lakhs)
1	Maintenance of Outer & Inner Ring Road of Delhi	PWD National Capital Territory Delhi	3924
2	Maintenance of main carriageway, service road and side drains and median maintenance including periodical renewal from Km 146.000 to Km 163.895 on Guwahati Bypass of NH-115 (earlier NH-37) in Assam (Contract Package No. CP-01/2009)	National Highways	3139
3	Improvement and Routine Maintenance of Barwa Adda Panagarh section of NH-19 (earlier NH-2) (398.8 to 512 km marks) in the state of Jharkhand & West Bengal	National Highways	1227
4	Maintenance and Rehabilitation of 75 to 282 km marks of Tumkur Harihar section of NH-4 in Karnataka	National Highways Authority of India	1160
5	Improvement and Routine Maintenance of the Bangalore- Neelmangla section of NH-4 (10 - 29.5 km marks) & Bangalore- Hosur section of NH-7 (8 - 33 km marks) in Karnataka	National Highways	897

Some Completed Building, Housing & Urban Infrastructure-Construction Projects



S.No.	Project Name	Client	Amount (₹ in lakhs)
1	Construction of various buildings i/c residences of National Law University in Rajiv Gandhi Education City at Rai in Sonepat Distt	PWD (B & R), Haryana	9779
2	Civil works for construction of Depot cum workshop at Kalindi Kunj on Line-8 for Delhi MTRS Project Phase-III	Delhi Metro Rail Corporation Limited	7843
3	Construction of 222 flats {Basement + Ground + 10 storey) at Keelandev i/c Internal Water Supply, S & F Internal Electrification works & Development work		5744
4	Re-Development of Police Colony Delhi Cantt, Delhi	Ministry of Home Affairs, Delhi Police through RITES Ltd.	5145
5	Construction of Residential Accommodation for NHAI staff at Pocket B-5, Sector-17, Dwarka, New Delhi including all civil works, sanitary /plumbing and electrical works etc.	National Highways Authority of India	4907
6	Construction of Police Line & Residential Quarters at Kondli Check Post, Delhi	Ministry of Home Affairs, Delhi Police through RITES Ltd	4670
7	Civil works in the campus of Rajiv Gandhi Thermal Power Project with TCIL, a profitable central govt organization at Hisar Dist.	Haryana State Road & Bridge Development Corporation Limited.	4600
8	Construction of 96 flats {Basement + Ground + 12 storey) Tulsi Tower I/C Internal W/S, S/F, Internal Electrification works, & Development work at Tulsi Nagar Bhopal	Madhya Pradesh Housing & Infrastructure Development Board	4414
9	Construction of 4 Lanes ROB on Rai Nahra Bahadurgarh Road level crossing No. 21 on Delhi – Ambala Railway Line in Sonepat District	Public Works Department, B&R, Haryana	4385
10	Construction of Group Housing Residential Apartments namely "NBCC Town" on Delhi Saharanpur Highway, Village Khekra, Distt. Baghpat, UP	NBCC	4246

Some Completed Building, Housing & Urban Infrastructure-Construction Projects



S.No.	Project Name	Client	Amount (₹ in lakhs)
11	Construction of approaches of two lane ROB at Sonepat on Sonepat- Purkhas Moi Raod at level crossing No. 29 on Delhi- Ambla Railway Line		
12	Street scaping & Beautification of MCD Roads around Dr. Karni Singh Municipal Corporation of Shooting Range and JLN Sports complex		2955
13	Contract with SAIL- Construction of Approach road (2 lane with provision of 4 lane) from GT road at Neamatpur to Burnpur	Steel Authority of India Limited	2550
14	Construction of Road under bridge on Auchandi road, connecting to G. T. road to Badli Industrial area (on Delhi – Ambala Line) for Municipal Corporation of Delhi		2449
15	onstruction of 92 FLATS at Mahdev Parisar Opposite Board Office Madhya Pradesh Housing & nopal including internal water supply and sanitary fittings, internal Infrastructure Development ectrification, community & commercial and Development works		2387
16	Construction of road under bridge on existing railway line level crossing on Narela lampur road at Narela	Municipal Corporation of Delhi	2370
17	Construction of Police Station and Residences at Hari Nagar, New Delhi	Ministry of Home Affairs, Delhi, Police through RITES Ltd	2103
18	Construction of 2 Lanes ROB at Sonepat at Level X ing B-27 at Km, 42/17-19 on Delhi Ambala Railway Section, Sonepat Gohana Road at RD 77 in Sonepat Distt.	Haryana State Roads and Bridges Development Corporation Ltd	1997
19	Street Scaping & Beautification of Various roads around IGI Stadium under PWD	PWD National Capital Territory, New Delhi	1994
20	Construction of ROB (Railways Over Bridge) at Badkhal Chowk, Faridabad and all other works contingent thereto	Haryana Urban Development Authority	1912

Resolution Plan approved under IBC, 2016



Resolution Plan

Resolution Plan dated 22.11.2017, submitted by Mr. A K Lakhotia with support of 78.50% majority of Committee of Creditors was approved by Hon'ble NCLT by order dated 18.04.2018. After three rounds of litigation upto Supreme Court, documents/agreements have been executed for implementation of the approved Resolution Plan by the working capital consortium banks comprising of State Bank of India (Lead Bank), Punjab National Bank of Baroda, Union Bank of India, Bank of Maharashtra and Indian Overseas Bank. The following facilities are available to the Company:

- (a) Non Fund Based Facilities (BGs/LCs)
- (b) Fund Based Facilities (Cash Credit)
- (c) Working Capital Term Loan

₹ 303.63 crores

₹ 37.38 crores

₹ 37.38 crore

Further, the Company has permission to raise Fund Based Facilities of ₹ 100 crores and Non Fund Based Facilities of ₹ 250 crores for new contracts against specific charge on receivables/stocks of such contracts

Terms of the Plan

- The term of the Approved Resolution Plan is 10 years.
- External Commercial Borrowings/ Term Loan/Equipment finance aggregating to Rs 146.18 crores to be paid in 39 unequated instalments @ one year MCLR of SBI plus spread of 0.70% p.a. ECB to be fully hedged by ECB Banks.
- Payment of liquidation value of Rs 49.73 crores to the dissenting financial creditors in priority in proportion over the term of the Resolution Plan.
- Operational creditors to be paid in three years from implementation of the plan
- Statutory dues to be paid in 3 years commencing from 3 years from implementation of plan.

Resolution Plan approved under IBC, 2016



NCDs

NCDs aggregating to ₹ 836.74 crores issued to assenting Banks in dematerialized mode (in lieu of earlier NCDs issued). These are repayable in 39 unequated quarterly installments commencing from 30.09.2024 with coupon rate of 0.10% p.a. and Premium of 10% to be paid at the end of 10 years.

Repayment Schedule of NCDs/ECB/ Term Loan/ Equipment finance

	March	June	September	December
2024	ı	ı	0.125%	0.125%
2025	0.125%	0.125%	0.25%	0.25%
2026	0.25%	0.25%	0.25%	0.25%
2027	0.25%	0.25%	0.25%	0.25%
2028	0.25%	0.25%	0.50%	0.50%
2029	0.50%	0.50%	1.50%	1.50%
2030	1.50%	1.50%	3.125%	3.125%
2031	3.125%	3.125%	5.50%	5.50%
2032	5.50%	5.50%	6.75%	6.75%
2033	6.75%	6.75%	9.00%	9.00%
2034	9.00%			

Equity Infusion

- In terms of the Resolution Plan contribution from the Promoters and Promoters Group will be ₹ 128.19 Cr over a period of three years. The Promoters have already infused ₹ 78.29 Cr. (₹ 55.10 crores fresh induction and ₹ 23.19 crores out of existing dues)
- Equity holding of the Promoter and entities forming part of Promoter group has increased to 71.45%.

Standardization of Account

It has been directed that accounts of MBL with all Banks be upgraded to 'Standard'.

Claim Management



The infrastructure sector being inherently complex, efficient claim management is crucial. The Company has a prudent, transparent, efficient claim management system.

Total Claims (filed upto 30th September 2024)

₹ 347662 lakhs

Arbitration awards (including interest upto 30th September 2024)

₹ 17700 lakhs

The Company is perusing its receivables which are at various stages of negotiations /discussions with the clients / arbitrations/litigations. The Company is consistently aiming to resolve the disputes amicably, preserving long term relationships with the customers.

Opportunities



National Highways are expected to expand from 146,000 km to over 200,000 km and increase access-controlled highways tenfold from 4000km to 50,000 km

Infrastructure Sector is the focus of the government. Special impetus has been given to Roads, Highways & Railways

National Logistics Policy (NLP): The NLP aims to develop a technologically enabled, integrated, cost-efficient, resilient, sustainable and trusted logistics ecosystem. It covers all transport modes, providing seamless end-to-end logistics services and aims to reduce logistical costs to 8% of GDP by 2030 from the current 13-14%.

Bharatmala Pariyojana aims to bridge critical infrastructure gaps, integrating national and economic corridors to facilitate seamless freight and passenger movement. Phase 1 prioritizes 24,800 km of road length, with an additional 8,100+ km planned under Phase II(A), with a total capital outlay of ₹ 5.35 trillion



India will spend nearly ₹ 143 lakh crore on infrastructure in seven fiscals between 2024 to 2030.

NHAI aims to offer a total of 53 projects spanning 5200 kms under BOT mode over the next 3 to 5 years , worth over ₹ 2.2 lakh crores

To meet India's aim of reaching a US\$ 5 trillion economy by 2025, the government has launched the National Infrastructure Pipeline (NIP) combined with other initiatives such as 'Make in India' and the productionlinked incentives (PLI) scheme to augment the growth of the infrastructure sector

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Standalone Income Statement



					(₹ in lakhs)
Particulars Particulars Particulars Particulars	FY21	FY22	FY23	FY24	HY25
Income*	26009	16148	21256	18415	11876
Operating Expenses	19533	14311	19796	16966	10936
EBITDA	6476	1837	1460	1449	940
EBITDA Margin (%)	24.90%	11.38%	6.87%	7.87%	7.92%
Finance Cost	723	32	271	293	320
Depreciation	5257	1099	638	493	230
Profit Before Exceptional Item &Tax	496	706	551	663	390
Exceptional Item (Income)	-	-	-	-	4026
Profit Before Tax	496	706	551	663	4416
Current Tax	-	-	-	-	-
Deferred Tax	2972	-5653	-29	-	-
Income Tax for earlier years	11809			-	-
Profit After Tax	9333	6359	580	663	4,416
PAT (%)	35.88%	39.38%	2.73%	3.60%	37.18%
Total Comprehensive Income	11.86	2	8	10	-
Net Profit/(Loss) after taxes	9345	6361	588	673	4416
Diluted EPS (INR) (After Exceptional Items)	8.92	6.07	0.55	0.63	4.08

^{*}Includes other income.

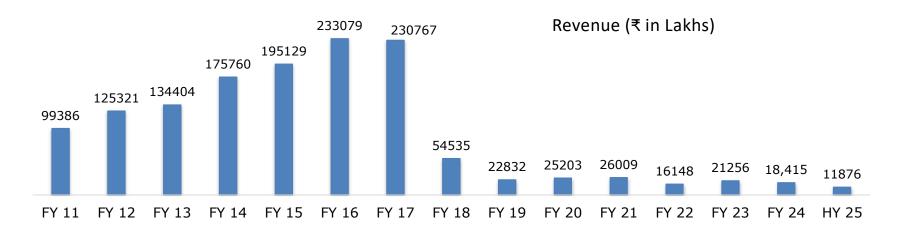
Standalone Balance Sheet

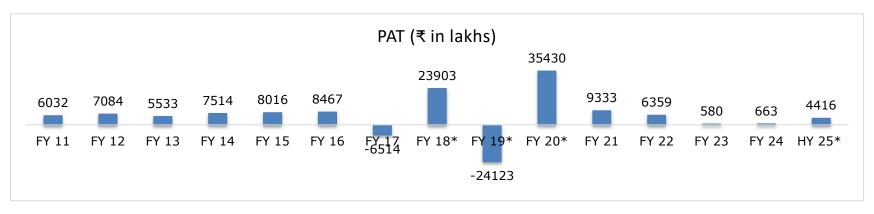


						(₹	in Lakhs)
Particulars	FY23	FY24	HY24	Particulars	FY23	FY24	HY25
EQUITIES & LIABILITIES				ASSETS			
Shareholder Funds				Non-current Assets			
Equity Share Capital	10475	10475	11975	Property, plant & equipment	4641	4203	3976
Other Equity	113272	113944	118361	Financial assets			
Total Equity	123747	124419	130336	Investments	30299	30299	31299
LIABILITIES				Trade Receivables	153133	163336	165767
Non-Current Liabilities				Loans	-	-	
Financial Liabilities				Other Non Current Assets	718	721	508
Borrowings	69481	74955	66625	Non-current Tax Asset	347	316	272
Trade Payables	3800	170	95	Deferred tax assets (net)	15145	15145	15145
Other Financial Liability	-	-	-	Other Non Current Assets	12077	5512	3426
Provisions	460	4550	2751	Current Assets			
Other non current liabilities	38514	34759	37258	Inventories	307	172	116
Current Liabilities				Financial Assets			
Financial Liabilities				Trade Receivables	14323	12424	5966
Borrowings	9048	4184	4396	Cash and Cash Equivalents	268	636	3332
Trade Payables	735	212	130	Other Bank Balance	19	16	31
Other Financial Liability	124	45	38	Other Financial Assets	1307	1778	1697
Other Current Liabilities	2345	5973	4591	Current Tax Asset	9182	9000	8394
Provisions	3488	2240	1333	Other Current Assets	9976	7949	7624
TOTAL	251742	251507	247553	TOTAL	251742	251507	247553

Standalone Financial Snapshot



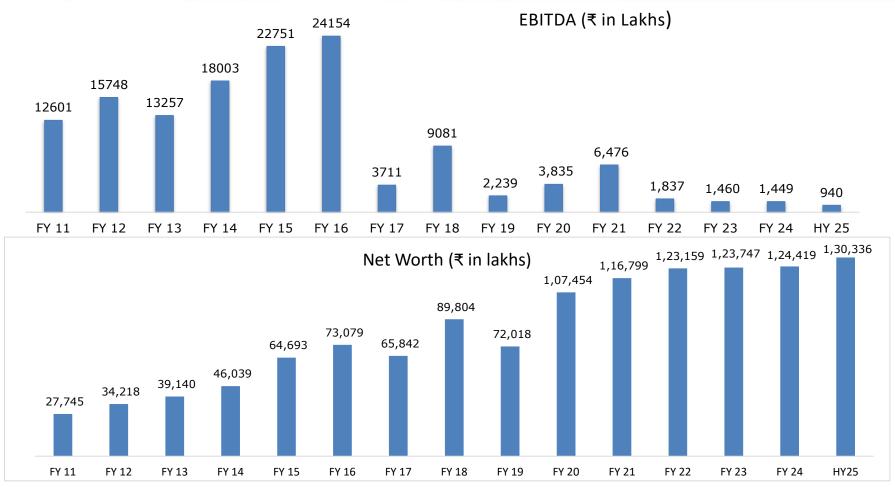




^{*}Includes exceptional item

Standalone Financial Snapshot





Consolidated Income Statement



				(₹	f in Lakhs)
Particulars Particulars	FY21	FY22	FY23	FY24	HY25
Income*	32234	26047	30095	25346	14211
Operating Expenses	21851	21266	24632	20155	12796
EBITDA	10383	4781	5463	5191	1415
EBITDA Margin (%)	32.21%	18.36%	18.15%	20.48%	9.96%
Finance Cost	4,223	3568	3322	2826	1445
Depreciation	9569	6712	7215	6308	3062
Profit Before Exceptional Item &Tax	-3409	-5499	-5074	-3943	-3092
Exceptional Item (Income)	945	-	-	-	27854
Profit Before Tax	-2464	-5499	-5074	-3943	24762
Current Tax	-	-	-	-	-
Deferred Tax	3007	-5513	-23	-10	-1
Income Tax for earlier years	-11,809	-	-	-	-
Profit After Tax	6338	14	-5051	-3933	24763
PAT (%)	19.66%	0.05%	-	-	174.25%
Total Other Comprehensive Income	12	1	-	10	-
Net Profit/ (Loss) after taxes and Non- controlling interest	6350	15	-5051	-3923	24763
Diluted EPS (₹) (After Exceptional Items)	6.05	0.01	-4.82	-3.75	22.86

^{*}Includes other income.

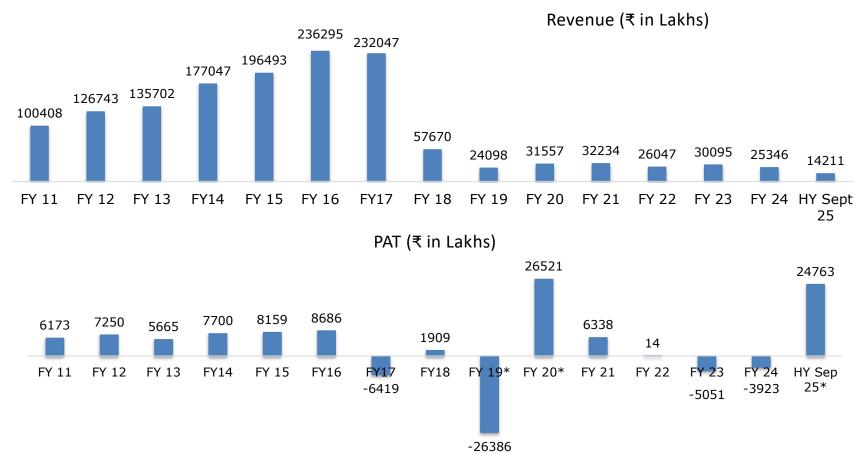
Consolidated Balance Sheet



`						(₹ in Lakhs)	
Particulars	FY23	FY24	HY25	Particulars	FY23	FY24	HY25
EQUITIES & LIABILITIES				ASSETS			
Shareholder Funds				Non-Current Assets			
Equity Share Capital	10475	10475	11975	Property, Plant & Equipment	4642	4207	4610
Other Equity	68126	64203	88964	Goodwill	1500	1500	1638
Total Equity	78601	74678	100939	Intangible Assets under Development	4715	-	-
				Other Intangible Assets	63647	62547	59723
LIABILITIES							
Non Current Liabilities							
Financial Liabilities				Financial assets			
Borrowings	96119	95286	80084	Investments	0.02	-	-
Trade Payables	3800	170	95	Trade Receivables	155896	165673	191705
				Loans	-	-	-
Other Financial Liability	-	-	-	Other Financial Assets	720	723	509
Provisions	460	4550	2751	Deferred tax assets (net)	15021	15031	15004
Other Non Current Liabilities	38513	34759	40282	Non-current Tax Asset (Net)	443	436	403
				Other Non Current Assets	12077	5512	3425
Current Liabilities				Current Assets			
				Inventories	307	172	116
Financial Liabilities				Financial assets			
Borrowings	17754	13500	15622	Trade Receivables	12521	11528	5385
Trade Payables	822	302	226	Cash and Cash Equivalents	3240	2590	4319
Other Financial Liability	51652	55555	56761	Other Bank Balances	29	26	44
				Loans	168	168	171
				Other Financial Assets	1403	1793	1861
Other Current Liabilities	4448	7776	6890	Current Tax Asset	9182	9000	8394
Provisions	3432	2415	1383	Other Current Assets	10090	8085	7726
TOTAL	295601	288991	305033	TOTAL	295601	288991	305033

Consolidated Financial Snapshot

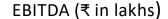


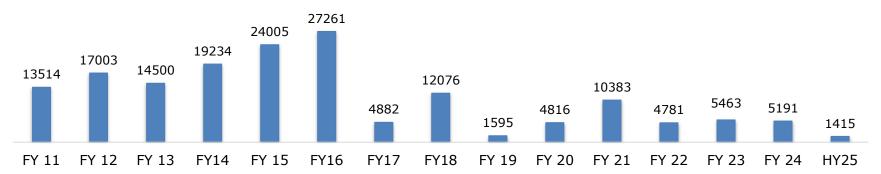


*Includes Exceptional items

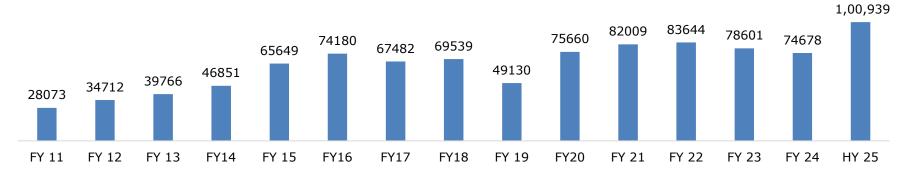
Consolidated Financial Snapshot



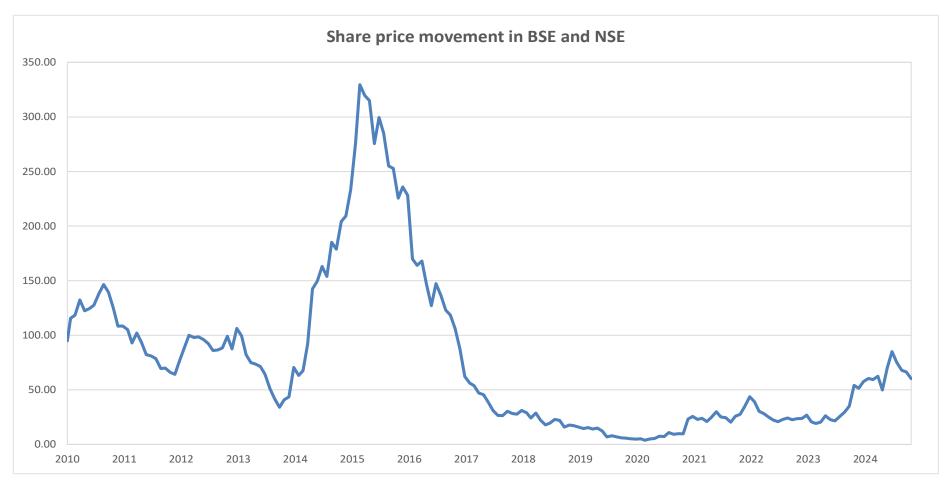




Net Worth (₹ in Lakhs)







*Adjusted for 1:1 bonus on 28 July 2015.

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THANK YOU