

MSIL: COS: NSE&BSE: 2021

5th August, 2021

Vice President

National Stock Exchange of India Limited

"Exchange Plaza", Bandra- Kurla Complex

Bandra (E)

Mumbai - 400 051

General Manager

Department of Corporate Services

BSE Limited

Phiroze Jeejeebhoy Towers

Dalal Street, Mumbai- 400 001

Sub: Press Release

Dear Sir,

Please find enclosed herewith a copy of the Press Release and reference to the Consolidated Financial Results issued by Suzuki Motor Corporation in Japan.

Kindly take the same on record.

Thanking you,

Yours truly,

For Maruti Suzuki India Limited

Sanjeev Grover Vice President & Company Secretary

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SUZUKI MOTOR CORPORATION 300 Takatsuka, Minami, Hamamatsu, Japan

5 August 2021

Suzuki Announces Financial Results for FY2021 First Quarter (April to June 2021)

- Net sales and profit for the first quarter increased year-on-year. Net sales and profit decreased compared to the second preceding fiscal year.
- Forecasts decrease in operating profit year-on-year mainly owing to shortage of semiconductors, increase of raw material cost, and increase of R&D expenses.

1. Outline of Financial Results for FY2021 First Quarter

Consolidated net sales of FY2021 first quarter (April to June 2021) increased by ¥420.1 billion to ¥845.4 billion compared to the corresponding period of the previous fiscal year, which had been seriously impacted by the global Novel Coronavirus pandemic. Operating profit increased by ¥53.2 billion to ¥54.5 billion year-on-year, owing to increase in sales, especially from sales promotion of inventory models and foreign exchange gains. Meanwhile, net sales decreased by ¥62.1 billion and operating profit decreased by ¥8.2 billion compared to the corresponding period of the second preceding fiscal year. They have not yet recovered to the level of the second preceding fiscal year mainly owing to reduction of production due to the resurgence of Novel Coronavirus infections in India and shortage of semiconductors in Japan, increase of raw material cost, and increase of R&D expenses.

Ordinary profit increased by ¥96.3 billion to ¥110.8 billion year-on-year, mainly owing to improvement of financial revenue of ¥38.0 billion. With respect to profit attributable to owners of parent, as compared to the previous fiscal year which recorded loss on COVID-19 of ¥15.4 billion, it increased by ¥83.0 billion to ¥84.8 billion year-on-year, mainly owing to gain on sale of former Toyokawa plant site of ¥18.0 billion.

2. Operating Results by Segment

(1) Automobile business

Net sales increased by ¥391.3 billion (106.5%) to ¥758.8 billion year-on-year. Operating profit became ¥42.0 billion, owing to increase in sales, especially from sales promotion of inventory models and foreign exchange gains.

(2) Motorcycle business

Net sales increased by ¥22.6 billion (64.5%) to ¥57.5 billion year-on-year, operating profit became profitable to ¥4.4 billion, and operating profit margin was 7.7%, owing to the impact of the new Hayabusa launch, and advancement in the improvement of motorcycle business quality.

(3) Marine business

Net sales increased by ¥5.8 billion (28.7%) to ¥26.0 billion year-on-year, and operating profit increased by ¥3.0 billion (77.9%) to ¥6.8 billion year-on-year, due to the continued strong sales of outboard motors in North America.

(4) Other business

Net sales increased by \$0.4 billion (14.3%) to \$3.1 billion year-on-year, and operating profit increased by \$0.8 billion (167.8%) to \$1.3 billion year-on-year.

(5) Operating results by geographic region Net sales and profit increased in all areas.

3. Forecasts for Consolidated Operating Results

As the outlook for semiconductor shortage is unclear, forecasts for the consolidated operating results for FY2021 are based on the assumption that the impact on plant operations will continue until the end of the fiscal year. Operating profit is expected to decrease, also due to the increase of raw material cost, and increase of R&D expenses, etc. R&D expenses are expected to increase by ¥43.8 billion to ¥190.0 billion year-on-year, and we will actively promote research and development, mainly on electrification.

The Group will work as one to reform in every field, and implement measures to improve profitability, such as fixed cost reduction, to accomplish more than the below forecasts for the consolidated operating results. (Forecasts for the consolidated operating results-Full Year)

to owners of parent

(Foreign Exchange Rate) ¥108/US\$ ¥129/Euro

¥1.47/Indian Rupee

¥0.76/100 Indonesian Rupiah

¥3.36/Thai Baht

^{*}Forecasts for the consolidated operating results are based on currently available information and assumptions, contain risks and uncertainty and do not constitute guarantees of future achievement. Please note that the actual results may greatly vary by the changes of various factors. Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rates (mainly U.S. dollar/Yen rate, Euro/Yen rate, Indian Rupee/Yen rate).

<Reference for FY2021 (The 156th Fiscal Year) First Three Months> [Consolidated]

5 August 2021

SUZUKI MOTOR CORPORATION

(Billions of yen)

Ratio +7.0% -10.6% -10.5% -11.2% +17.3% -12.6% -11.4% +2.4%

+79.4 +28.0 +25.0 +132.4 -90.0 -43.8 -23.0 -156.8 Effect +1.4 +7.8 +1.8

										_	(Bill	ions of ye
		FY2019 first	-	0 first three n		II .	1 first three r		Full-year forecast			
			three months	Aı	pril - June 202		Al	pril - June 20		April	2021 - March 2	
Nat Cal	1		April - June 2019	/ 25 2	Change	Ratio	0/5/	Change	Ratio	2 / 00 0	Change	Ratio
Net Sal	Domestic	Calaa	907.5 291.1	425.3 212.4	-482.2 -78.7	-53.1% -27.0%	845.4 272.9	+420.1 +60.5	+98.8% +28.5%	3,400.0 1.050.0	+221.8 -124.0	+7. -10.
		brand	268.5	200.3	-78.7	-27.0%		+52.8			-124.0	-10. -10.
	OEM s		208.5	12.1	-10.5		19.8	+7.7				-10.
	Overseas		616.4	212.9	-403.5		572.5	+359.6		2,350.0	+345.8	+17.
Operat	ing Profit	Guico	62.7	1.3	-61.4			+53.2		170.0	-24.4	-12.
Margin	•		6.9%	0.3%	0211	07.070	6.4%	00.2		5.0%		
	ry Profit		72.4	14.5	-57.9	-80.0%		+96.3	+666.0%		-28.3	-11.
Margin			8.0%	3.4%			13.1%			6.5%		
Profit a	ittributable	e to owners of parent	40.5	1.8	-38.7	-95.6%		+83.0	-	150.0	+3.6	+2.
Margin			4.5%	0.4%			10.0%			4.4%		
General View			Decreased net sales and profit	t Decreased het sales and profit			Increased ne	t sales and p	rofit	Increased net sales and decreased operating profit		
	Factors of Increase			Decrease of vari			Change in sales,			Change in sales	, model mix	+79
٠. ــ				Decrease of dep			Effect of ForEX r	ates	+12.5	Cost reduction		+28 +25
Factors of change in Operating Profit				Decrease of R&I	expenses		Cost reduction		+1.5	Effect of ForEX i	rates	
chal 5 Pr				Cost reduction	Total	+0.2	-	Total	+122.2		Total	. 122
of c					Total	+/5.0		Total	+122.2		Total	+132
rs (Factors o	f Decrease		Change in sales, model mix		-131.9	Increase of vario	ous expenses	-30.2	Change in price	of raw materials	-90
cto				Effect of ForEX r	ates	-4.5	Change in price			Increase of R&D	•	-43
Fa □							Increase of depi			Increase of depreciation		-23
							Increase of R&D		-5.5			
		1			Total	-136.4		Total	-69.0		Total	-156
Foreign			440.1/	100.1/		Effect	440.1/	- 1/	Effect	400.1/	- 1/	Effect
	ige Rates	USD	110 Yen	108 Yen	-2 Yen			+2 Yen		108 Yen	+2 Yen	+1
and Eff		EUR	123 Yen	119 Yen	-4 Yen			+13 Yen		129 Yen	+5 Yen	+
	ing Profit	INR	1.59 Yen	1.43 Yen	-0.16 Yen			+0.06 Yen		1.47 Yen	+0.03 Yen	+1
	Expenditu		59.9	34.3	-25.6		37.7	+3.4		230.0	+59.1	
	iation Exp kpenses	enses	39.1	30.3	-8.8 -4.2		34.3	+4.0		150.0		
KAD E	фензез		34.4	30.2	-4.2	(compared to	35.7	+5.5	(compared to	190.0	+43.8	
Interes	Interest-Bearing Debt balance		377.0	821.6	+417.4			-6.9	the end of the previous fiscal year)			
	Operating	Activities	55.4	-76.0	-131.4		84.4	+160.4				
S		Activities	-75.5	16.5	+92.0		-28.7	-45.2				
<u></u>	Financing	Activities	-14.0	403.1	+417.1		-29.0	-432.1				
Cash Flows	Cash Balance		435.1	767.2	+346.8	(compared to the end of the previous fiscal year)	II	+25.5	(compared to the end of the previous fiscal year)			
	Sales		817.1	367.5	-449.6		758.8	+391.3				
=	Operat	ting Profit	54.6	0.0	-54.6			+42.0				
gment	Margin	1	6.7%	0.0%			5.5%					
	Sales		65.6	34.9	-30.7	-46.8%	57.5	+22.6	+64.5%			
) Y	Operat	ting Profit	2.3	-3.0	-5.3		4.4	+7.4				
ts	Margin	1	3.5%	-			7.7%					
esn	Sales Operat Margin		21.9	20.2	-1.7	-7.9%		+5.8	+28.7%			
1 26 F	∵≣ Operat	ting Profit	5.2	3.8	-1.4	-26.4%		+3.0	+77.9%			
atii	≥ Margin	1	23.5%	18.8%			26.0%					
Operating results by Se	Sales		2.9	2.7	-0.2	-6.1%		+0.4				
		ting Profit	0.6	0.5	-0.1	-21.6%		+0.8	+167.8%			
<u> </u>	Maigii	1	21.6%	18.0%			42.2%					
Operating results by Geographic Region	Sales		509.1	331.0	-178.1			+145.6				
Reg		ting Profit	26.1	1.0	-25.1	-96.1%		+29.1	-			
hic	· Margin		5.1%	0.3%			6.3%					
rap	Sales Operat		165.7	75.4				+78.0				
60g	을 Operat	ting Profit	8.0	-0.5	-8.5	-	7.2	+7.7	-			
§ 6	mar 8m	1	4.8%	-	2222	75.00	4.7%	007.0	051.001			
ts b	Sales		431.2	105.2	-326.0	-75.6%	372.8	+267.6				
Insi		ting Profit	22.0	-6.7	-28.7	-	9.2	+15.9	-			
20	Margin	1	5.1%	-	10.1	00.00	2.5%	00.4	00.00			
aţi	Sales		46.5	34.1	-12.4	-26.8%		+23.4				
per		ting Profit	2.3	1.1	-1.2	-53.0%		+3.7	+343.9%			
0	Margin		4.9%	3.2%		/	8.3%					
Number of Consolidated Subsidiaries			129	127	±0	(compared to the end of the previous fiscal year)	II	+2	(compared to the end of the previous fiscal year)			
Number of entities accounted for using equity method			28	28	±0	(compared to the end of the previous fiscal year)		±0	(compared to			
Number of Employees		69,141	70,292	+1,793	(compared to	II	+1,680	(compared to				

previous fiscal year)

fiscal year) Moto: Motorcycle business Marine: Marine business Auto: Automobile business Other: Motorized wheelchairs, Solar power generation, Real estate

<Reference for FY2021 (The 156th Fiscal Year) First Three Months> [Units (Production & Sales)]

5 August 2021 SUZUKI MOTOR CORPORATION

											JUZUKI	MOTOR COP		
				FY2019 first	FY2020	first three	months	FY2021	first three	months	Ful	(Thousand units) Full-year forecast		
			three					ril - June 20			021 - Marcl			
				months April - June 2020			Ар			April 2				
<u> </u>	1		1.1	April - June 2019	0.1	Change	Ratio	447	Change	Ratio	,	Change	Ratio	
		Mini vehicles		136	91	-45	-32.9%	117	+26	+28.3%		-84	-15.6%	
		Sub-compact and standard-sized vehicles		28	17	-10	-37.2%	20	+3	+15.6%	-	-10	-9.8%	
		Export		42	28	-14	-33.3%	45	+17	+60.7%		+16	+8.0%	
	OEM		21	10	-11	-52.0%	19	+9	+88.3%		-9	-10.5%		
	Domestic production (Including CBU)		227	147	-80	-35.3%	201	+55	+37.2%	-	-87	-9.4%		
	(CBU only)		224	144	-81	-36.0%	188	+44		1	-140	-15.6%		
		Europe		51	14	-37	-73.2%	29		+118.0%		+33	+29.4%	
			India	411	54	-356	-86.7%	366		+572.7%	41			
			Pakistan	23	2	-21	-93.2%	16		+961.5%	-11			
			Indonesia	24	7	-17	-71.9%	28		+319.3%	=			
			Thailand	10	2	-8	-80.9%	4		+123.4%	=			
			Other	7 474	7	-0	-6.3%	-	-7					
SS:		Asia			71	-403	-85.0%	415		+482.4%		+281	+17.5%	
ppile		Other		0	0	-0	-84.0%	0		+262.3%		+0	+10.1%	
ошс	_		production	525	85	-440	-83.8%	445		+424.2%		+314	+18.2%	
<automobiles></automobiles>	Pro	duction		752	232	-520	-69.2%	646		+179.0%		+227	+8.6%	
v		Mini ve		136	88	-48	-35.4%	119	+31	+34.9%		-73	-13.6%	
			mpact and standard-sized vehicles	31	18	-13	-41.4%	24	+6	+32.4%		-10	-9.1%	
	D	omestic		167	106	-61	-36.5%	143	+37	+34.5%		-83	-12.9%	
		Europe		75	36	-39	-52.4%	69	+33	+93.2%	1	+26	+12.9%	
			India	370	66	-304	-82.1%	297		+349.1%				
			Pakistan	31	8	-24	-75.7%	22			(Supplemer			
			Indonesia	25	9	-15	-62.8%	21	+12		Full-year sa			
			Thailand	6	5	-2	-29.5%	5	+1		expected to			
			Other	20	14	-6	-30.7%	14	-0		compared t		iscal year	
		Asia		452	102	-351	-77.6%	360	+259	+254.6%		+172	+11.1%	
		Other		44	20	-23	-53.6%	52		+158.5%		+24	+15.2%	
	0	verseas	sales	571	157	-413	-72.4%	481		+205.7%	<u> </u>	+223	+11.6%	
		es Total		738	263	-474	-64.3%	624		+136.8%		+140	+5.4%	
0	EM	Sales (N	lot included in figures above)	26	12	-15	-55.6%	37	+25	+215.8%				
	T	Domestic		6	6	-0	-3.9%	5	-1	-16.7%	21	+5	+28.5%	
		Export		13	8	-4	-34.5%	18	+10			+40	+78.8%	
			nestic production (Including ATVs)		14	-5	-24.9%	23	+9	+62.0%	1	+44	+66.5%	
			(ATVs only)	19 1	2	+0	+34.8%	3	+1	+61.3%		+5	+72.4%	
	\vdash	North	North America				-100.0%	1	+1	+01.576	4	+1	+57.9%	
			India	1 204	19	-185	-90.7%	139		+635.4%		*1	+37.97	
			China	77	121	+44	+56.5%	142	+120	+17.5%				
			Philippines	40	6	-34	-84.9%	35		+484.3%				
			Indonesia		8	-34	-80.0%	13	+29		41			
			Other	39 32	16	-32 -15	-48.7%	25	+9					
			Other	392	170		-56.7%	354	-	+108.8%		+17.7	+10.7%	
۵		Asia Other		17	5	-223 -12	-70.1%	14		+108.8%		+147	-5.3%	
<motorcycles and="" atvs=""></motorcycles>	_		production (including ATVs)	410	175	-235	-70.1% -57.4%	369		+184.5%		+146	+10.2%	
y pu	١	verseas	(ATVs only)											
s ar	Production Total (Including ATVs)		3 429	1 189	-1 -240	-55.8% -56.0%	392	-0 +203	-0.5% +107.7%		+2 +190	+32.7%		
/cle	(ATVs only)					-240 -1	-24.2%		+203	+37.8%		+190		
orc,	l r	omestic		4	3 13		-24.2%	16	+1	+37.8%		+1	+55.3%	
Mot	۲	Domestic sales Europe		14	10	-1 -5	-32.8%	16		+28.3%	1		+1.8%	
V			: America	15 12	19	-5 +7	+59.0%	10 10	+0	-47.6%		-8 -18	-20.0% -39.1%	
			India	174	54	-119	+59.0% -68.7%	95	+41	+74.9%		-10	-33.1%	
			China	87	94	-119 +7	+8.2%	116	+41	+74.9%				
				53	21	-32	+8.2% -60.6%	38	+22	+23.2%				
			Philippines Indonesia	18	5	-32 -14	-75.2%	5	+17	+79.4%				
			Other	39	26	-14	-75.2%	29	+0	+8.4%				
		Asia	ouici	371	200	-13	-34.2% -46.2%	283		+13.8%		+129	+10.5%	
		Other		43	33	-172	-46.2%		+83	+41.6%		-3		
	_		calor	43	262			24.7	+11				-1.7%	
		Overseas sales ales Total (Including ATVs)		442	275	-180 -181	-40.7% -39.8%	347	+85 +89	+32.5%		+100 +101	+6.8%	
								363	+89	+32.3%		+101	+6.6%	
1 1			(ATVs only)	4	8	+4	+85.3%	4	-4	-49.2%	14	-9	-37.8%	

<Reference for FY2021 (The 156th Fiscal Year) First Three Months> [Breakdown of Consolidated Net Sales]

5 August 2021

SUZUKI MOTOR CORPORATION

(Unit : Thousand)

(Amount: Billions of yen)

		FY2019 first three months FY2020 first three months FY2021 first three months						ree months (Amount: Billions of yen)					
		April - June 2019		April - June 2020		April - Ju		Ur		Amount			
		Unit	Amount	Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio		
Automobile business	Japan	182	281.5	115	203.8	156	262.9	+41	+35.7%	+59.1	+29.0%		
	Overseas	566	535.6	150	163.7	509	495.9	+359	+239.9%	+332.2	+203.0%		
	Europe	75	124.7	31	55.8	61	115.0	+30	+98.1%	+59.2	+106.0%		
	North America		0.2		0.3		0.1			-0.2	-66.1%		
	Asia	452	364.5	98	84.9	378	302.4	+281	+287.9%	+217.5	+256.4%		
	(Of which India)	(375)	(283.0)	(68)	(48.2)	(308)	(224.8)	(+240)	(+354.2%)	(+176.6)	(+366.0%)		
	Other	40	46.2	22	22.7	70	78.4	+48	+224.4%	+55.7	+245.3%		
	Total	748	817.1	265	367.5	665	758.8	+400	+151.1%	+391.3	+106.5%		
	Japan	13	5.7	13	5.0	15	6.1	+2	+16.4%	+1.1	+21.8%		
ess	Overseas	363	59.9	105	29.9	273	51.4	+168	+159.6%	+21.5	+71.6%		
ousin	Europe	13	11.9	8	7.2	7	8.8	-1	-6.7%	+1.6	+21.6%		
Motorcycle business	North America	8	7.2	9	8.5	7	6.8	-2	-20.3%	-1.7	-19.8%		
torcy	Asia	300	32.7	56	8.5	191	25.9	+135	+241.8%	+17.4	+204.2%		
Mol	Other	42	8.1	32	5.7	67	9.9	+35	+107.7%	+4.2	+74.0%		
	Total	375	65.6	118	34.9	288	57.5	+170	+144.4%	+22.6	+64.5%		
	Japan		1.0		0.9		0.8			-0.1	-11.1%		
(0	Overseas		20.9		19.3		25.2			+5.9	+30.6%		
ines	Europe		6.3		4.7		7.0			+2.3	+49.3%		
e pns	North America		10.9		10.7		12.0			+1.3	+12.7%		
Marine business	Asia		1.5		2.6		3.2			+0.6	+20.5%		
	Other		2.2		1.3		3.0			+1.7	+132.0%		
	Total		21.9		20.2		26.0			+5.8	+28.7%		
Other	business (Domestic)		2.9		2.7		3.1			+0.4	+14.3%		
	Japan		291.1		212.4		272.9			+60.5	+28.5%		
	Overseas		616.4		212.9		572.5			+359.6	+168.9%		
	Europe		142.9		67.7		130.8			+63.1	+93.1%		
Total	North America		18.3		19.5		18.9			-0.6	-2.6%		
	Asia		398.7		96.0		331.5			+235.5	+245.3%		
	Other		56.5		29.7		91.3			+61.6	+207.6%		
Total			907.5		425.3		845.4			+420.1	+98.8%		

- *1. [Consolidated], [Units (Production & Sales)], [Breakdown of Consolidated Net Sales]
- "Change" and "Ratio" are the amounts compared to the same period of the previous fiscal year.
- *2. [Units (Production & Sales)]
- Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories(excluding CKD from Japan).
- •"Sales" means retail sales of SUZUKI brand vehicles (some are wholesale sales) , including license-built vehicles in part.
- •OEM Sales means sales of OEM in Japan and India.
- FY2021 is included preliminary figures.
- *3. [Breakdown of Consolidated Net Sales]
- Units are wholesale sales based on consolidated net sales.
- $\boldsymbol{\cdot}$ Classification is based on the location of external customers.
- North America...United States and Canada, Automobile in North America...Sales of parts and accessories, etc.
- *4. [Consolidated], [Units (Production & Sales)]
- The forecasts are based on currently available information and assumptions, contain risks and uncertainty, which do not
 constitute guarantees of future achievement.
- Please note that the future results may greatly vary by the changes of various factors.
- Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rate (mainly US dollar/Yen rate, Euro/Yen rate and Indian Rupee/Yen rate).