



To, Listing Manager, The National Stock Exchange of India Ltd., (Through NEAPS) Symbol: EMIL Series: EQ ISIN: INE02YR01019

The Secretary, BSE Limited, (Through BSE Listing Centre) Scrip Code: 543626

#### Sub: Investor's Presentation to be held on 27th May 2024.

Dear Sir/Madam,

In pursuance to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Investor presentation for the Financial Year ended on 31<sup>st</sup> March 2024 to be held on 27<sup>th</sup> May 2024 at 5:00 P.M. A copy of the said presentation is also being uploaded on the Company's website.

This is for your information and dissemination on respective websites.

Thanking You, For and on behalf of **Electronics Mart India Limited** 

**Rajiv Kumar** Company Secretary and Compliance Officer

Date: 27<sup>th</sup> May 2024 Place: Hyderabad

# LARGEST ELECTRONICS RETAILER IN SOUTH INDIA



**Investor Presentation** 

May 2024

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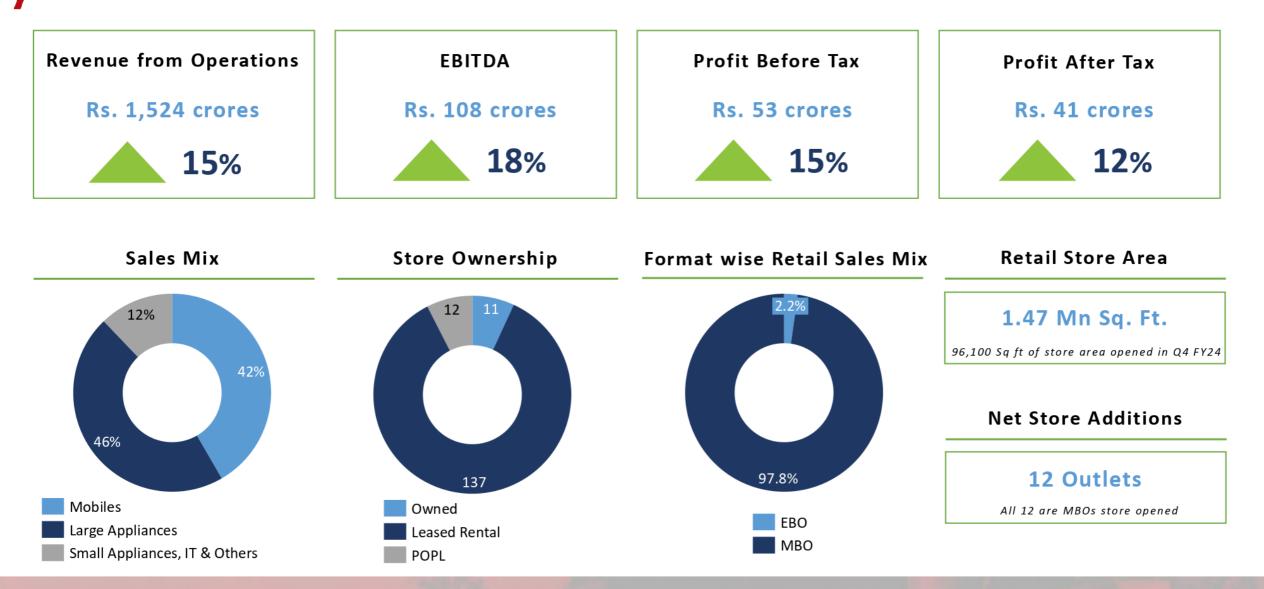
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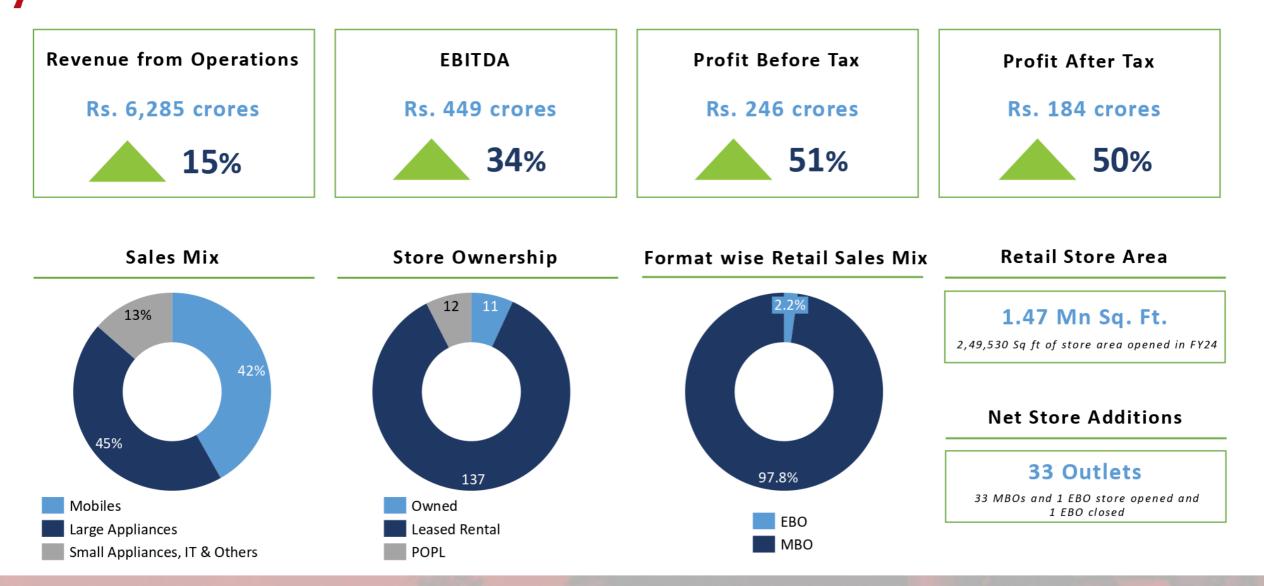
# LARGEST ELECTRONICS RETAILER IN SOUTHINDIA

# Q4 & FY24 BUSINESS & FINANCIAL PERFORMANCE



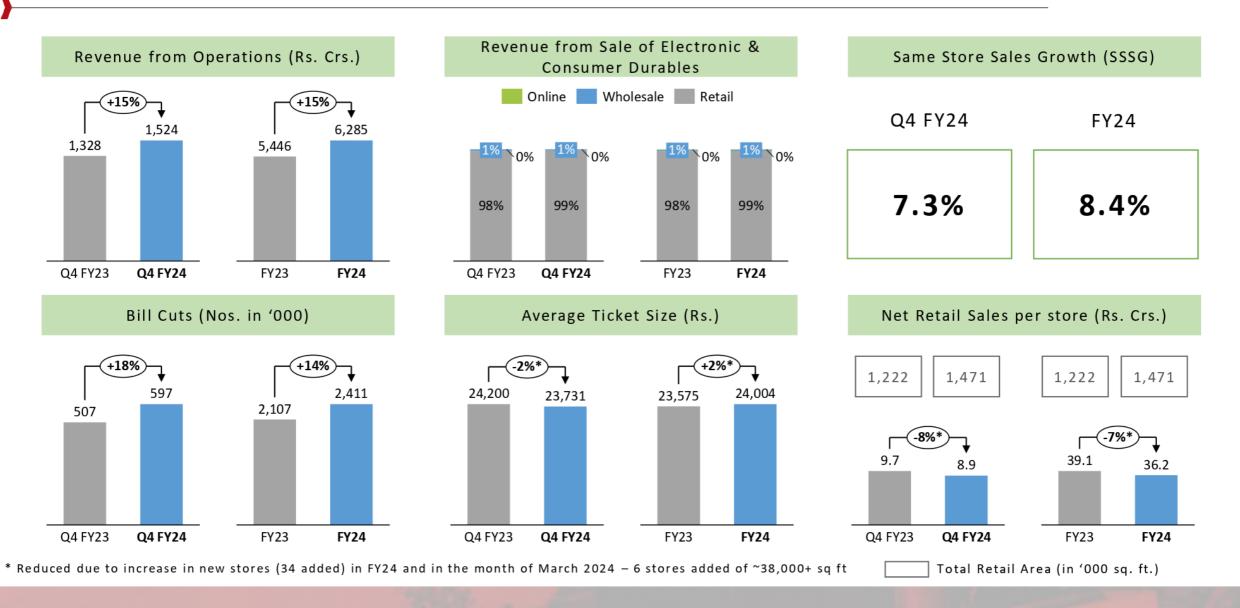






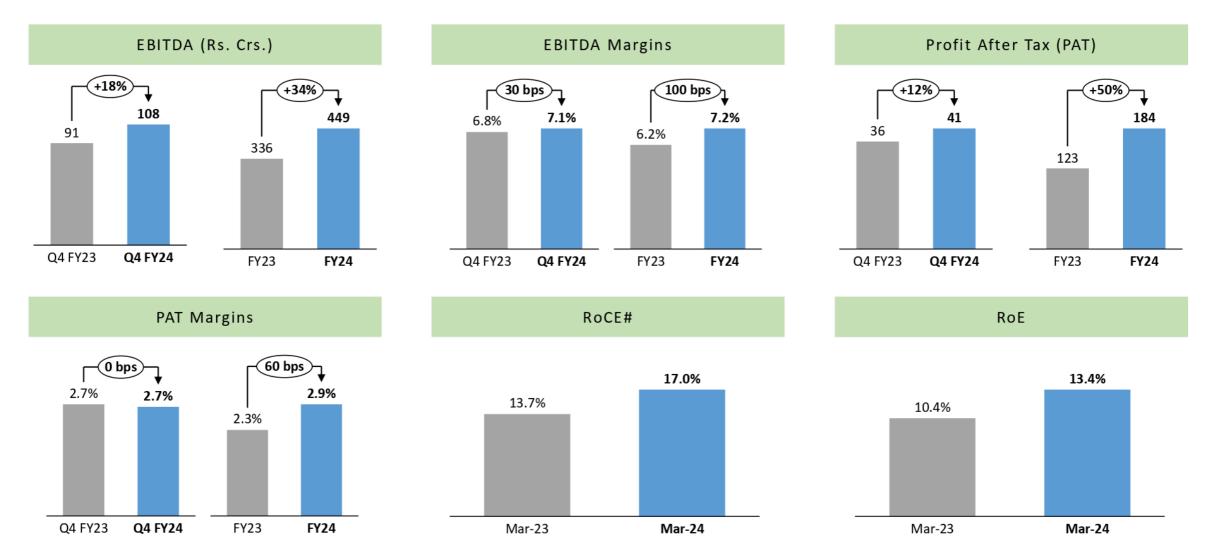
## Q4 & FY24 FINANCIAL HIGHLIGHTS





## Q4 & FY24 FINANCIAL HIGHLIGHTS

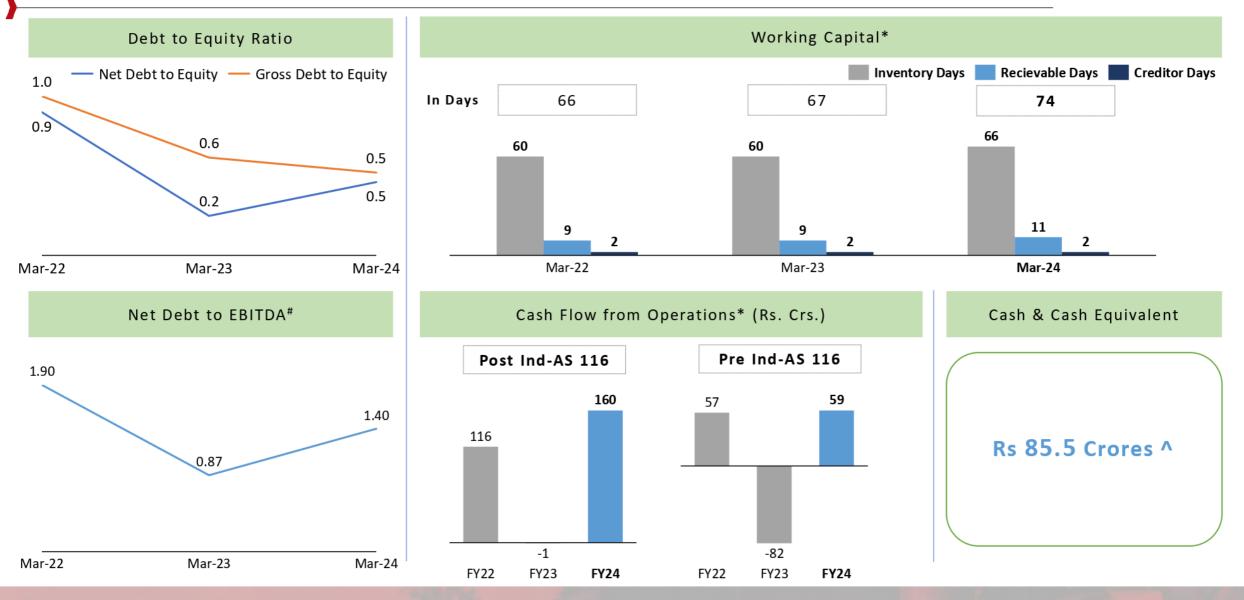




#ROCE has been calculated as EBIT/Capital employed (LT debt +ST debt+ Total Equity)

## **STRONG BALANCE SHEET**



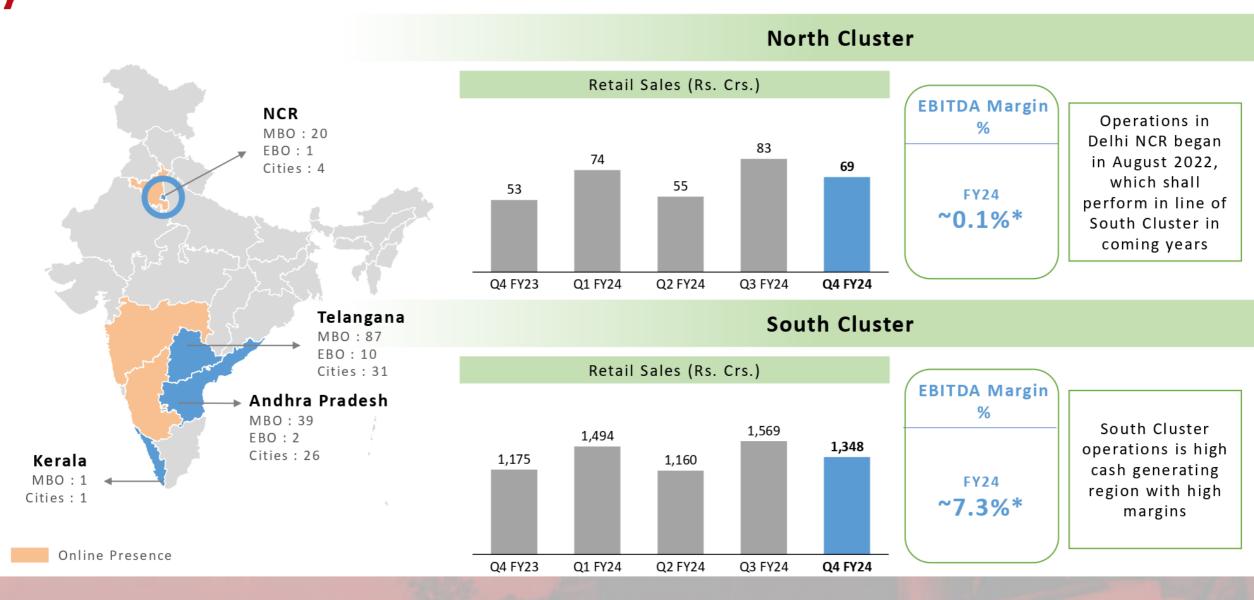


\*The numbers for the WC cycle and Cash Flows are unaudited and uncertified

^ As on 31<sup>st</sup> March 2024

## **CLUSTER BASED FINANCIALS HIGHLIGHTS**





\*The EBITDA Margin % are unaudited and uncertified and on Pre Ind AS 116 basis



Profit and Loss (in Rs. Crs.)	Q4FY24	Q4FY23	ΥοΥ	FY24	FY23	ΥοΥ
Revenue from Operations	1,524.2	1,327.8	15%	6,285.4	5,445.7	15%
Purchases of stock in trade	1,548.9	1,393.9		5,566.4	4,864.7	
Changes in Inventory	-244.8	-249.8		-195.7	-159.7	
Gross Profit	220.2	183.7	20%	914.7	740.7	23%
Gross Profit Margin	14.4%	13.8%		14.6%	13.6%	
Employee Cost	29.4	24.4		111.5	94.0	
Other Expenses	83.1	68.4		353.8	310.6	
EBITDA	107.6	90.9	18%	449.5	336.1	34%
EBITDA Margin	7.1%	6.8%		7.2%	6.2%	
Depreciation	29.3	23.1		105.7	85.4	
Other Income	3.0	5.5		10.1	11.0	
EBIT	81.3	73.3	11%	353.8	261.7	35%
EBIT Margin	5.3%	5.5%		5.6%	4.8%	
Finance Cost	28.0	27.1		107.7	98.5	
Profit before Tax	53.3	46.1	15%	246.2	163.2	51%
Profit before Tax Margin	3.5%	3.5%		3.9%	3.0%	
Tax	12.7	10.0		62.2	40.4	
Profit After Tax	40.5	36.1	12%	183.9	122.8	50%
Profit After Tax Margin	2.66%	2.72%		2.9%	2.3%	
EPS (in Rs.)	1.05	0.94	12%	4.78	3.63	32%

## **BALANCE SHEET**



Assets (in Rs. Crs.)	Mar-24	Mar-23	
Non - Current Assets	1,517.5	1,285.9	
Property Plant & Equipments	602.2	509.9	
CWIP	44.9	13.9	
Intangible assets	1.7	0.5	
Right of use asset	752.4	631.7	
Financial Assets			
Loans	0.0	0.0	
Other Financial Assets	50.4	92.9	
Deferred Tax Assets (Net)	31.7	25.1	
Other Non - Current Assets	6.1	9.9	
Other Non - Current Tax Assets	28.0	2.0	
Current Assets	1,541.6	1,407.9	
Inventories	969.3	773.5	
Financial Assets			
(i)Trade receivables	181.4	138.4	
(ii)Cash and cash equivalents	85.5	203.2	
(iii) Loans	1.5	1.2	
Other Financial Assets	4.0	8.3	
Other Current Assets	299.9	283.3	
Total Assets	3,059.1	2,693.9	

Equity & Liabilities (in Rs. Crs.)	Mar-24	Mar-23
Total Equity	1,369.7	1,184.3
Share Capital	384.7	384.7
Reserves & Surplus	984.9	799.6
Non-Current Liabilities	907.9	768.2
Financial Liabilities		
(i) Borrowings	98.0	100.8
(ii) Lease Liabilities	809.7	665.7
Provisions	0.2	1.7
Current Liabilities	781.6	741.4
Financial Liabilities		
(i) Borrowings	614.8	626.3
(ii) Trade Payables	43.1	24.6
(iii) Lease	47.4	38.9
(iv) Other Financial Liabilities	18.4	23.6
Other Current Liabilities	39.5	14.5
Provisions	13.0	10.7
Current tax liabilities (net)	5.3	2.7
Total Equity & Liabilities	3,059.1	2,693.9

## **CASH FLOW**



Particulars (Rs. Crs.)	FY24	FY23
Net Profit Before Tax	246.2	163.2
Adjustments for: Non -Cash Items / Other Investment or Financial Items	202.5	171.7
Operating profit before working capital changes	448.7	334.9
Changes in working capital	-218.5	-287.0
Cash generated from Operations	230.1	48.0
Direct taxes paid (net of refund)	-70.3	-48.5
Net Cash from Operating Activities	159.8	-0.6
Net Cash from Investing Activities	-116.9	-300.7
Net Cash from Financing Activities	-160.6	470.0
Net Decrease in Cash and Cash equivalents	-117.7	168.8
Add: Cash & Cash equivalents at the beginning of the period	203.2	34.4
Cash & Cash equivalents at the end of the period	85.5	203.2

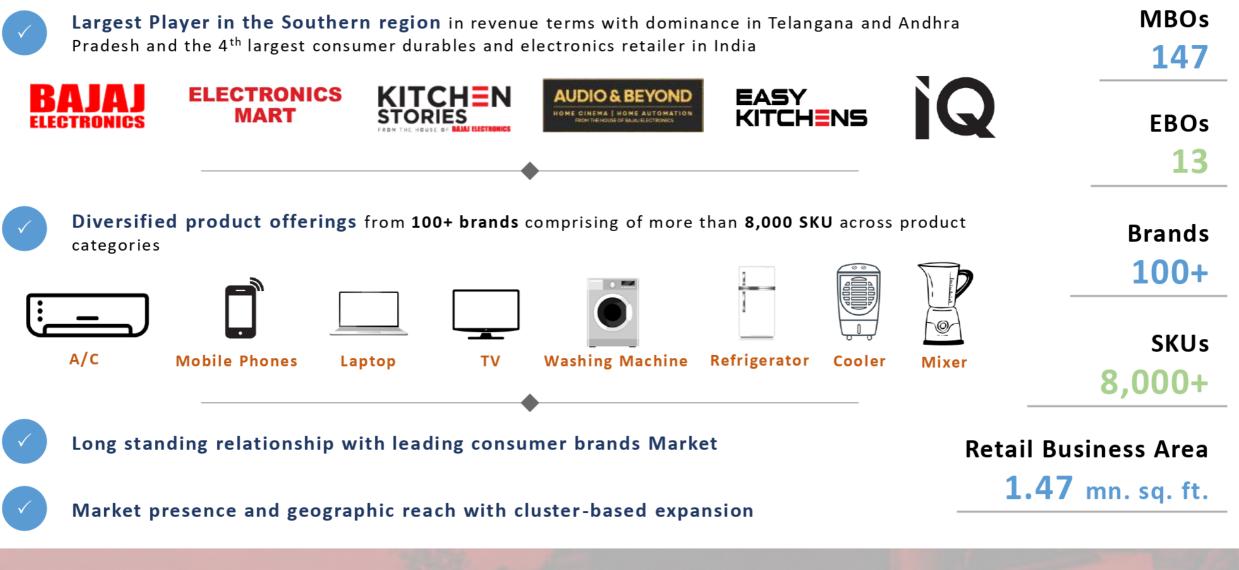


# LARGEST ELECTRONICS RETAILER IN SOUTH INDIA

# **OVERVIEW & KEY STRATEGIES**

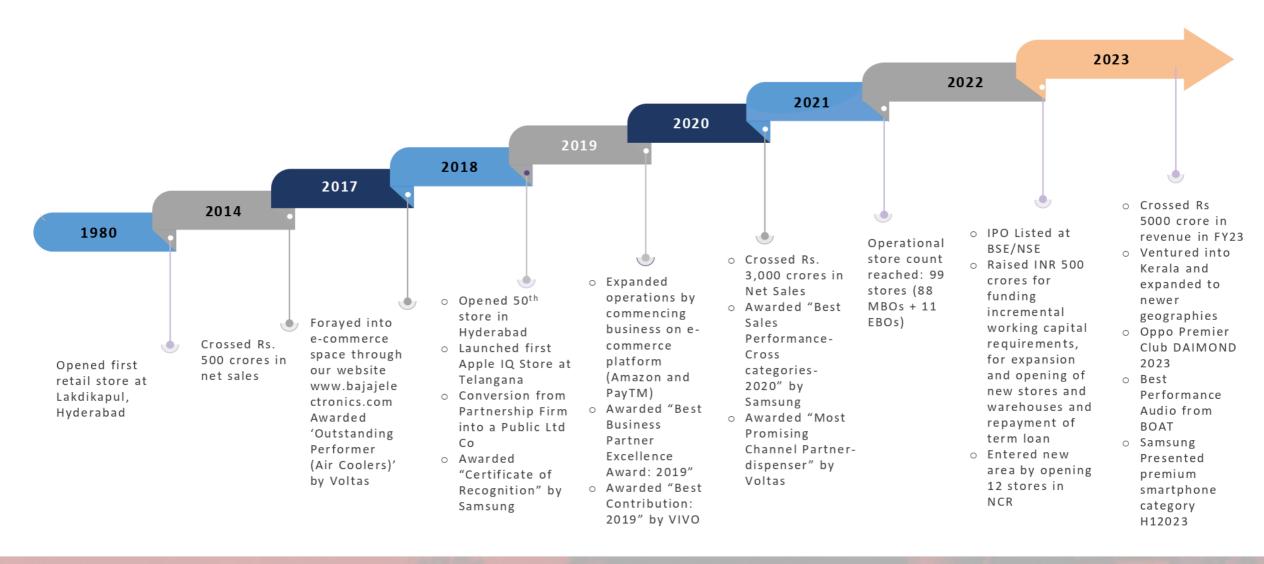
## **ABOUT US**



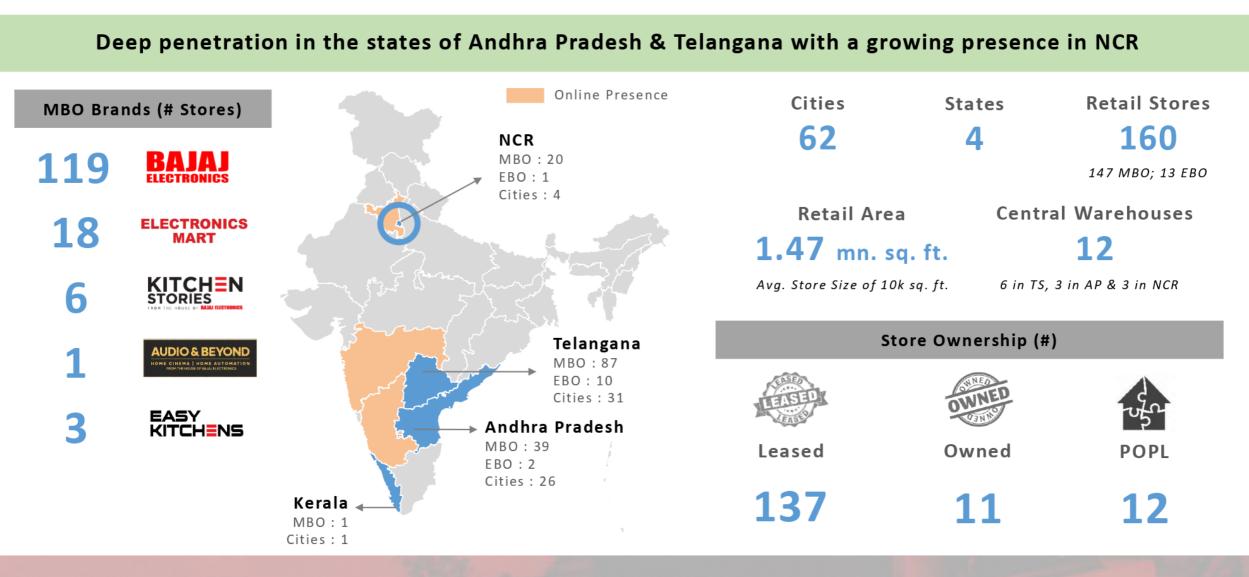


## **OUR JOURNEY**



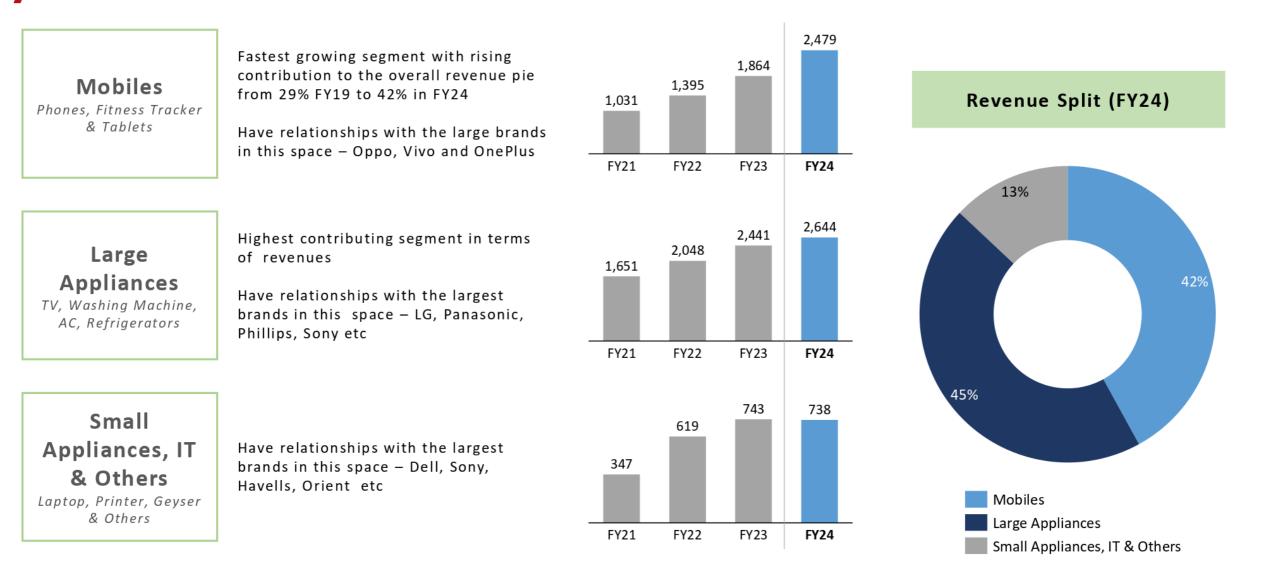






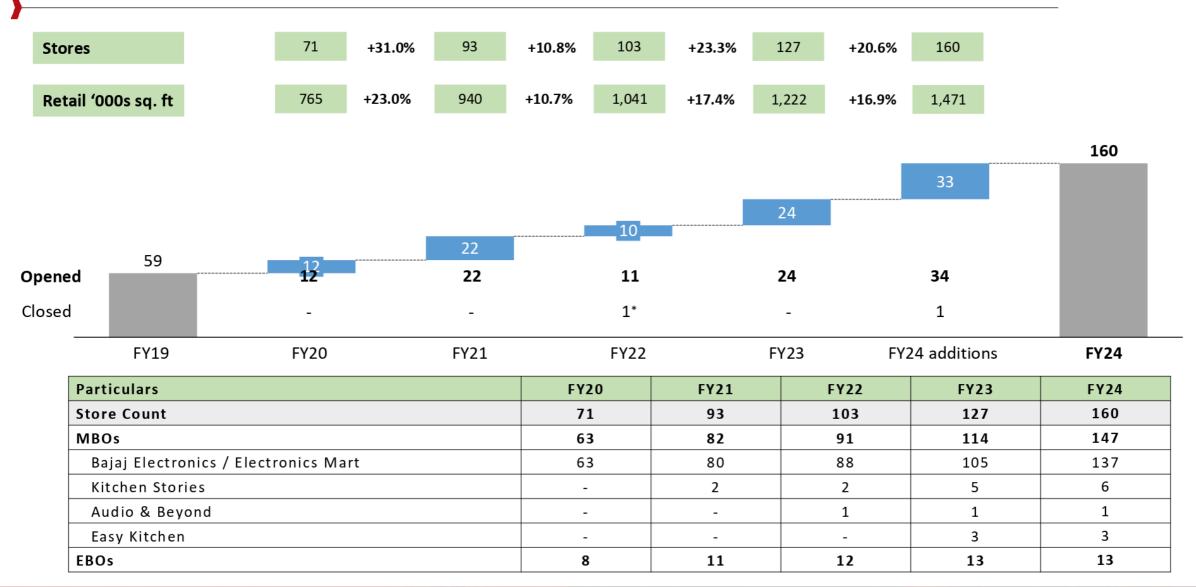
# **DIVERSIFIED PRODUCT PROFILE COMPRISING OF 8,000+ SKUS**





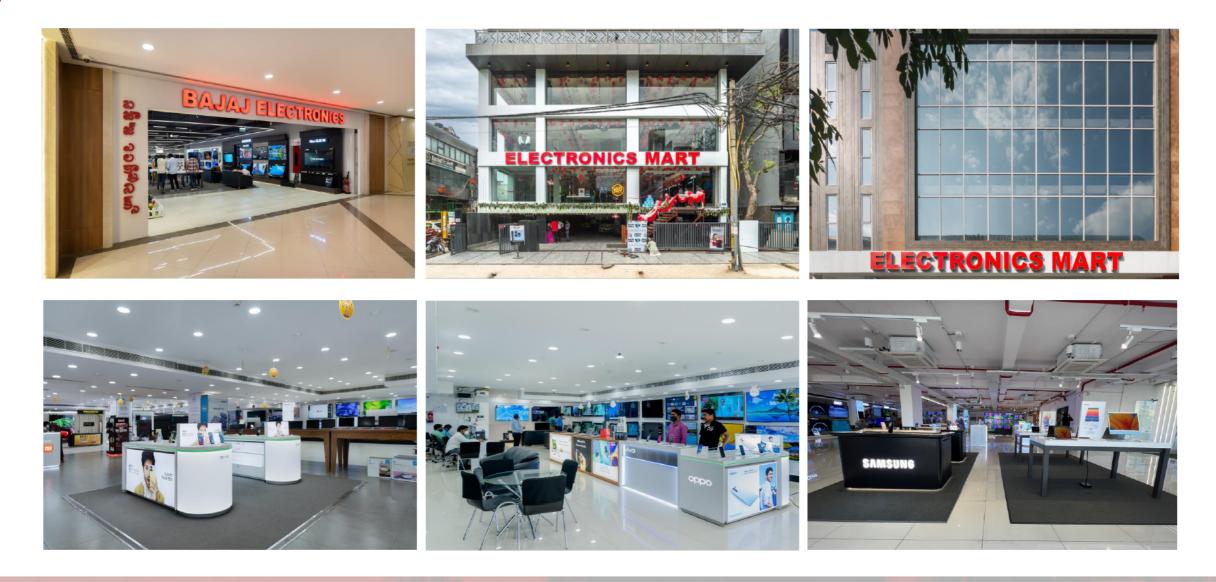
## **RAPID STORE EXPANSION**





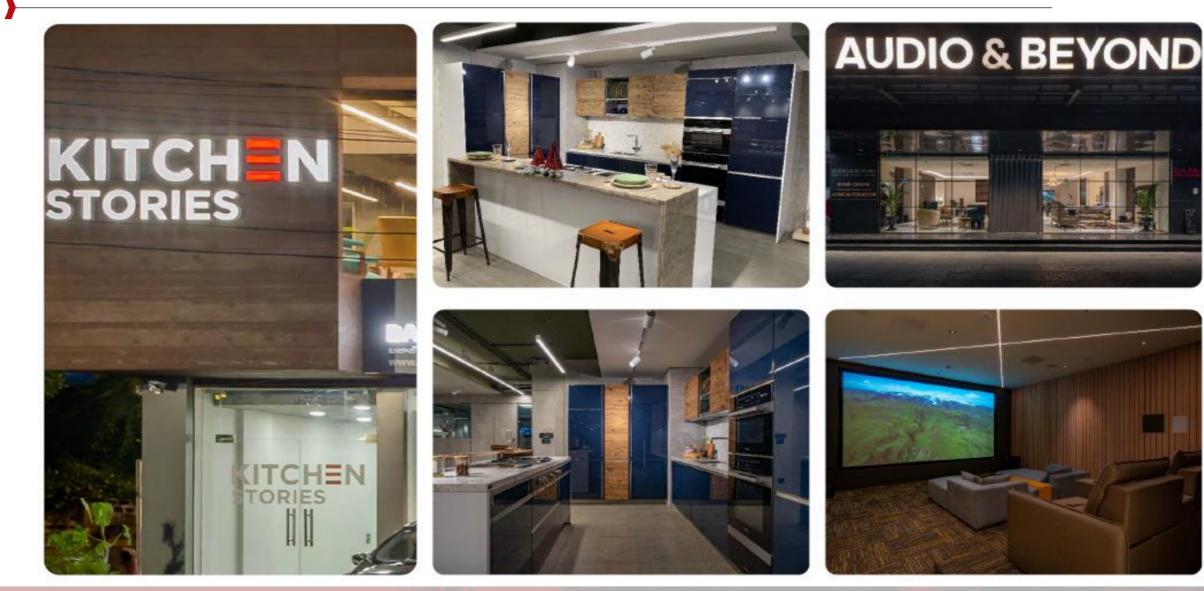
## **OUR RETAIL OUTLETS**





## **OUR SPECIALISED RETAIL STORES**







## **12** large centrally located warehousing facilities

which are backed by individual storage areas at store level of varying sizes to cater to individual stores or a group of stores



## **Efficient Inventory Management**

- Extensive network of suppliers and more than 80% of the volume of procurement from OEMs
- Stores utilise computerized inventory management system, to track the inventory level and movement of SKUs on a daily basis
- Inventory management systems of all stores are synchronise with distribution centres and offices
- Monitor inventory levels to ensure that inventories are fresh by adopting a first-in, first-out policy for all our merchandise



## Robust Information Technology System

- ERP and POS systems from leading industry software providers
- Wide range of data management tools to support procurement,
   sales and inventory management across all stores on a daily basis
- ✓ Tracking systems with real time updates on status of their orders
- Use data to identify and quickly react to changes in customer preferences and consequently align inventory to such preferences

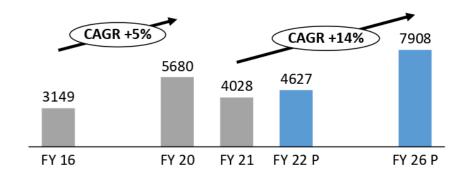
# **STRONG GROWTH IN ORGANISED BRICK & MORTAR RETAIL**



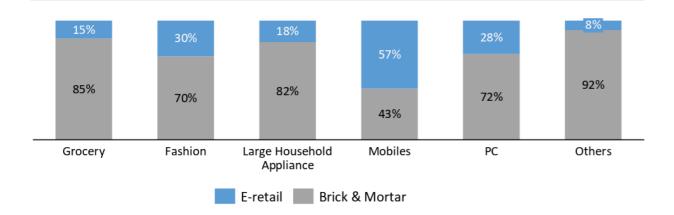
Retail Industry Market Size Expected to Grow at 14% CAGR CAGR+14% 103 



Organised Brick & Mortar (B&M) Growing Faster



Brick & Mortar continues to dominate the organized retail market



#### Growth Factors for Organised B&M Retails

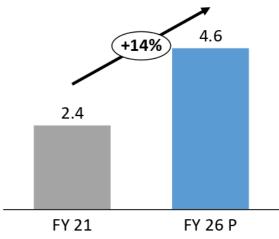
- Touch and feel of the product: "Try it before you buy it" very relevant especially for high priced items
- Warranty and service issues: Provides comfort to consumers assurance of product's genuineness + better understanding of warranty and service details
- Installation and after-sales services: Much faster and more efficient
- **Consumer finance schemes:** Easy and instant zero-cost financing options to increase repeat customers

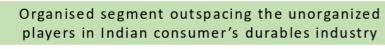


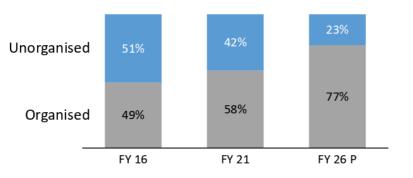
									13-15
% of households	9					*			(+;
Colour Televisions	50%	98 - 100%	96 - 98%	96 - 98%	98 - 100%	96 - 98%	95 - 97%		
Refrigerator	40%	98 - 100%	98 - 100%	97-99%	98 - 100%	95 - 97%	97-99%		2.4
Mobile	40%	94 - 96%	97-99%	96 - 98%	98 - 100%	96 - 98%	93 - 95%		2.4
Washing Machine	20%	85 - 87%	95 - 97%	96 - 98%	97-99%	93 - 95%	66 - 68%		
Air Conditioner	16%	91 - 93%	25 - 27%	93 - 95%	79 - 81%	92 - 94%	19 - 21%		
Personal Computer	13%	91 - 93%	91-93%	79 - 81%	84 - 86%	59 - 61%	44 - 46%	]	FY 21

India lags global peers in consumer durables penetration

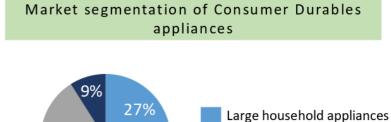
Consumer Durable Industry Stated to Grow at ahead











64%

Mobile phones & PC Other small appliances

## **BOARD OF DIRECTORS**





### Pavan Kumar Bajaj

Chairman & Managing Director

- 40+ years experience in the retail business management
- Founder of erstwhile sole proprietorship M/S Bajaj Electronics in 1980



## Karan Bajaj

- Chief Executive Officer & WTD
- 10+ years experience in the retail business management
- Holds post graduate diploma in international management and Bachelor's of Commerce degree

## Astha Bajaj

Executive Director & WTD

- 4+ years experience in business management
- Holds master's degree in biochemistry from Nirma University and bachelor's degree in science from Gujarat University



## Col. GURDEEP SINGH (Retd.)

Independent Director

- 10+ years of experience (postrelease from the Indian Army) as the State Head (Head Operations) in PVT COY dealing with the defence, home ministries, PSUs, and Ordnance factories.
- 28 years of rich experience in the largest Logistic echelon of the Indian Army Ordnance Corps, & have practical experience in Business Supply Chain Operations



- 31+ years experience in tax administration and served as Deputy Commissioner, previously associated with World Bank and Deloitte Touch Tohmatsu India Private Limited
- Holds master's and bachelor's degree in Arts



## Jyotsna Angara

Independent Director

- 8+ years experience in the non profit sector
- She is also a member of the institute of Directors, India
- Holds a bachelor's degree in arts from, Osmania University

## SENIOR MANAGEMENT TEAM



### Premchand Devarakonda

Chief Financial Officer

- Qualified Chartered Accountant and holds Bachelor's degree in Commerce
- Was associated with M/S Manoj & Prem, as partner and Coromandel Fertilisers Limited



### Sandeep Singh Jolly

Chief Operating officer

- Post graduate diploma in Business Management and Bachelors degree in Commerce
- Previously associated with Samsung as Senior Director with total oraganisational experience of 20+ years

### Vishal Singh

Chief Marketing Officer

- Holds Bachelor's of Commerce and Post Graduate Diploma in Management (Marketing Management)
- Was associated with Bennett Coleman as manager of response department

#### Rajiv Kumar

CS & Compliance Officer

- Qualified company secretary and holds Master's degree in Business Administration and bachelor's degree in commerce
- Was associated with GENPACT India and SNJ Synthetics Limited



#### Nammi Ravi Kiran

Chief Human Resources Officer

- Holds provisional bachelor's degree in computer applications & post graduate diploma: business management (marketing management with HR management)
- Was associated with Mahathi Software Private Limited as Human Resource Manager

### Annapurna Devi Kuchibhatla

Chief Technology Officer

- Holds master's degree in computer applications & bachelor's degree in science
- Was associated with LV Prasad Eye Institute as CTO



Certificate of Appreciation For exemplary sales Contribution CY22 SAMSUNG

Best Electronics Retail Chain CY22 RADIO CITY

Best Business Performance Q1 CY22 SAMSUNG

















## **KEY GROWTH STRATEGIES**





Expand reach across select geographies and deepen the footprint in existing markets

- Deepen store network in existing clusters and increase market share in existing markets, Follow a peripheral and concentric expansion approach
- Plan to open a further 13 MBOs in NCR, 21 MBOs in AP, and 8 MBOs in Telangana by FY25. Adopt a methodical approach in evaluating and selecting locations for new stores
- Focus on modernising our current stores and improving store infrastructure

7	$\mathbf{i}$

Maintaining and forging new relationships with leading brands

- Increase product range currently available across our MBOs through expanding and forging new relationships with renowned brands
- Set up specialised stores Kitchen Stories catering to the kitchen specific demands by showcasing various kitchen appliances
- Set up specialised store format Audio & Beyond focusing on high end home audio and home communication solutions
- Establish our brand as a comprehensive and complete dealer and distributor of major electronics brands



Technology led effective inventory management & lean operating structure

- Our model requires us to maintain high levels of operational efficiency on a regular basis
- Closely monitor planning, sourcing, vendor management, logistics, quality control, pilferage control, replacement and replenishment, by (i)
- Investing further in our technological systems; (ii) Expanding and upgrading our warehouse; (iii) Continuing to absorb best industry practises;
- (iv) Supplementing our current security system, consisting of manual checks and electronic surveillance
- Eventually gravitating towards an omni-channel business model





Enhancing sales volumes to continuing to prioritize customer satisfaction

- Right mix of product assortments at competitive pricing: Maintaining optimal customer service standards and introduce new products
- Leveraging consumer finance to provide convenience & enhance purchasing ability: Make our products accessible to wider customer base
- Focus on differentiated customer experience and engagement: Provide a one stop shopping experience in a
  pleasant ambience and functional store layout, improve checkout time. Adopt "Intelligent Marketing" inform our
  registered customers for new schemes or offers
- Invest in advertising and branding, improve our Customer Relationship Management, analyse and manage customer interactions

*	

Continuous training of manpower

- Aim at identifying fresh talent, training, grooming them and providing opportunities for growth
- Place special emphasis on managing attrition and attracting and retaining our employees
- Further improve our training programmes to develop skill sets to meet customers demands and provide quality customer service.
- Encourage our employees to be enterprising and grow within the organization

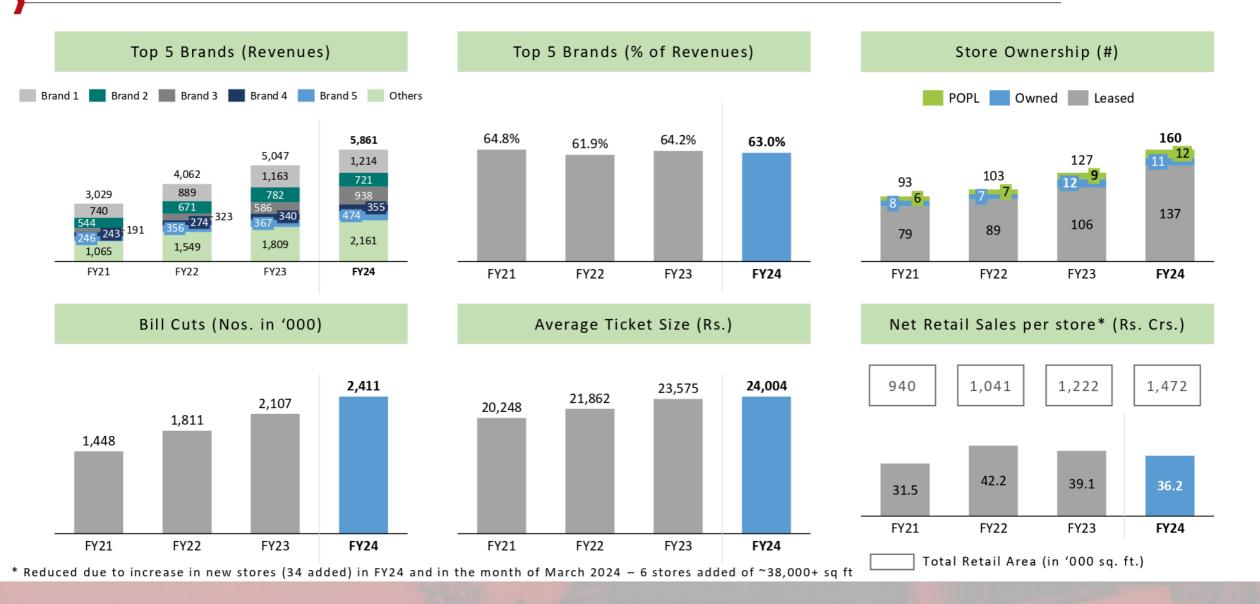


# LARGEST ELECTRONICS RETAILER IN SOUTHINDIA

# **HISTORICAL HIGHLIGHTS**

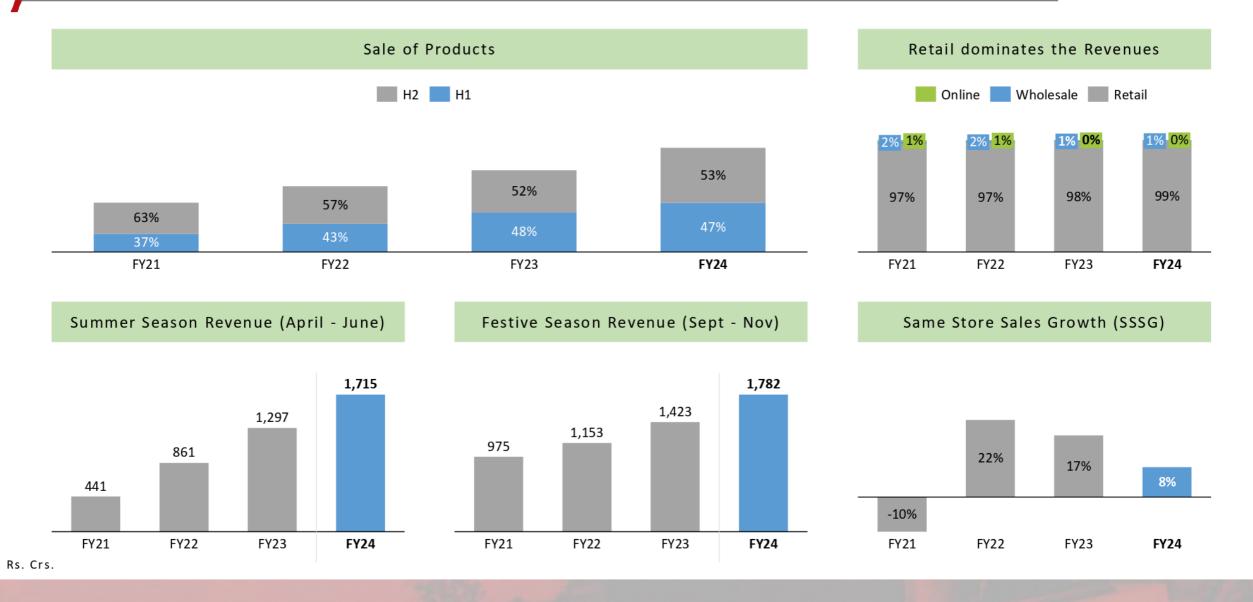
## **OPERATING INDICATORS**





## FINANCIAL INDICATORS





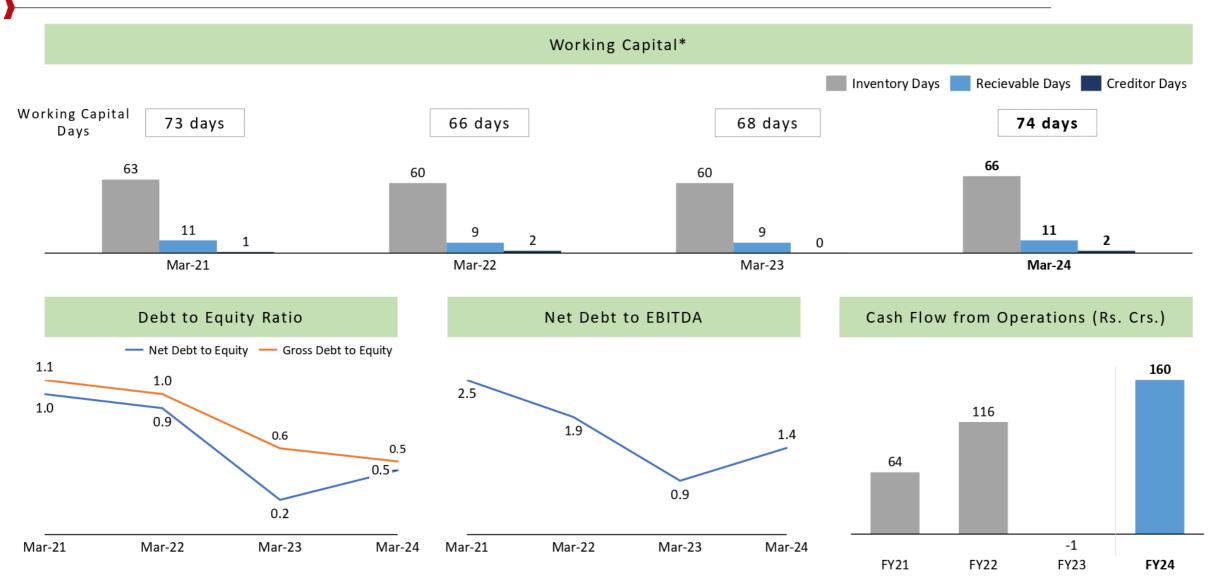
## **FINANCIAL INDICATORS**





## **STRONG BALANCE SHEET**





# HISTORICAL PROFIT AND LOSS STATEMENT



Profit and Loss (in Rs. Crs.)	FY24	FY23	FY22	FY21
Revenue from Operations	6,285.4	5,445.7	4,349.3	3,201.9
Purchases of stock in trade	5,566.4	4,864.7	3,887.8	2,846.9
Changes in Inventory	-195.7	-159.7	-132.5	-79.6
Gross Profit	914.7	740.7	593.9	434.6
Gross Profit Margin	14.6%	13.6%	13.7%	13.6%
Employee Cost	111.5	94.0	78.8	61.4
Other Expenses	353.8	310.6	223.2	169.2
EBITDA	449.5	336.1	291.9	203.9
EBITDA Margin	7.2%	6.2%	6.7%	6.4%
Depreciation	105.7	85.4	71.3	58.1
Other Income	10.1	11.0	3.8	5.5
EBIT	353.8	261.7	224.4	151.2
EBIT Margin	5.6%	4.8%	5.2%	4.7%
Finance Cost	107.7	98.5	84.6	71.7
Exceptional items	0.0	0.0	0.0	0.0
Profit before Tax	246.2	163.2	139.8	79.6
Profit before Tax Margin	3.9%	3.0%	3.2%	2.5%
Тах	62.2	40.4	35.9	20.9
Profit After Tax	183.9	122.8	103.9	58.6
Profit After Tax Margin	2.9%	2.3%	2.4%	1.8%
EPS	4.78	3.63	3.46	1.95



Assets (in Rs. Crs.)	Mar-24	Mar-23	Mar-22	Mar-21
Non - Current Assets	1,517.5	1,285.9	875.4	720.2
Property Plant & Equipments	602.2	509.9	279.5	275.5
CWIP	44.9	13.9	23.8	2.0
Intangible assets	1.7	0.5	0.6	0.6
Right of use asset	752.4	631.7	504.9	397.5
Financial Assets				
Loans	0.0	0.0	0.0	17.7
Other Financial Assets	50.4	92.9	29.2	7.3
Deferred Tax Assets (Net)	31.7	25.1	17.6	11.6
Other Non - Current Assets	6.1	9.9	14.1	3.2
Other Non - Current Tax Assets	28.0	2.0	5.7	4.8
Current Assets	1,541.6	1,407.9	956.6	803.3
Inventories	969.3	773.5	613.8	481.4
Financial Assets				
(i)Trade receivables	181.4	138.4	115.2	95.4
(ii)Cash and cash equivalents	85.5	203.2	34.4	35.0
(iii) Loans	1.5	1.2	1.3	1.0
Other Financial Assets	4.0	8.3	0.2	0.2
Other Current Assets	299.9	283.3	191.7	190.4
Total Assets	3,059.1	2,693.9	1,832.0	1,523.5

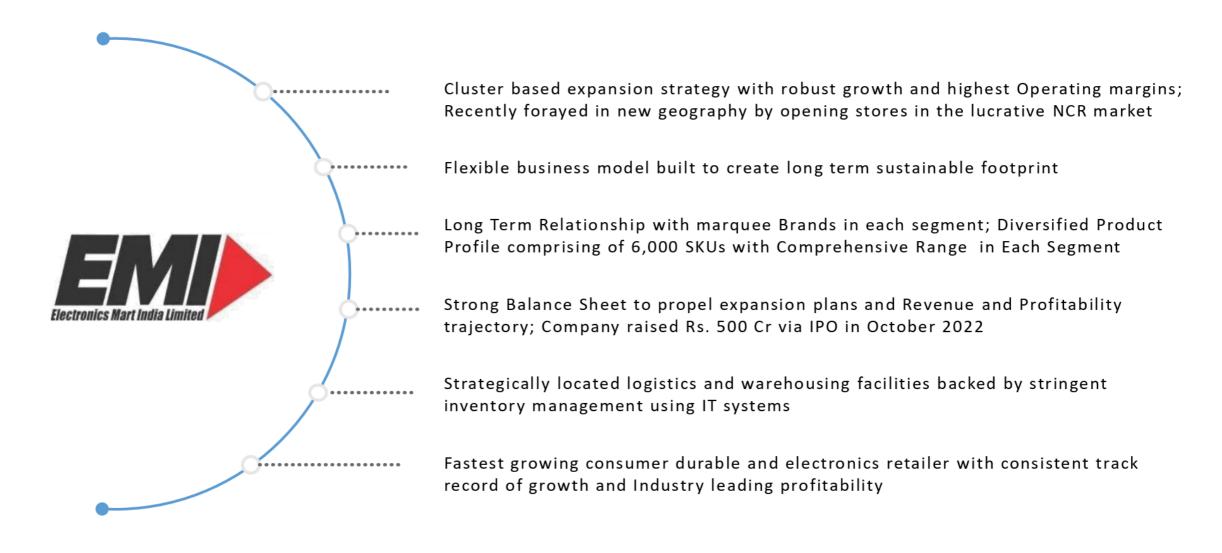
Equity & Liabilities (in Rs. Crs.)	Mar-24	Mar-23	Mar-22	Mar-21
Total Equity	1,369.7	1,184.3	596.5	491.9
Share Capital	384.7	384.7	300.0	300.0
Reserves & Surplus	984.9	799.6	296.5	191.9
Non-Current Liabilities	907.9	768.2	579.7	465.9
Financial Liabilities				
(i) Borrowings	98.0	100.8	55.2	62.1
(ii) Lease Liabilities	809.7	665.7	523.9	401.7
Provisions	0.2	1.7	0.7	2.1
Current Liabilities	781.6	741.4	655.7	565.7
Financial Liabilities				
(i) Borrowings	614.8	626.3	538.5	473.9
(ii) Trade Payables	43.1	24.6	35.2	7.6
(iii) Lease	47.4	38.9	31.3	0.0
(iv) Other Financial Liabilities	18.4	23.6	16.7	66.0
Other Current Liabilities	39.5	14.5	19.8	16.4
Provisions	13.0	10.7	7.2	1.8
Current tax liabilities (net)	5.3	2.7	7.1	0.0
Total Equity & Liabilities	3,059.1	2,693.9	1,832.0	1,523.5



Particulars (Rs. Crs.)	FY24	FY23	FY22	FY21
Net Profit Before Tax	246.2	163.2	139.8	79.6
Adjustments for: Non -Cash Items / Other Investment or Financial Items	202.5	171.7	152.6	130.4
Operating profit before working capital changes	448.7	334.9	292.3	209.9
Changes in working capital	-218.5	-287.0	-138.6	-125.8
Cash generated from Operations	230.1	48.0	153.8	84.1
Direct taxes paid (net of refund)	-70.3	-48.5	37.6	-20.1
Net Cash from Operating Activities	159.8	-0.6	116.2	64.0
Net Cash from Investing Activities	-116.9	-300.7	-67.9	-59.9
Net Cash from Financing Activities	-160.6	470.0	-48.9	-56.1
Net Decrease in Cash and Cash equivalents	-117.7	168.8	-0.6	-52.1
Add: Cash & Cash equivalents at the beginning of the period	203.2	34.4	35.0	87.1
Cash & Cash equivalents at the end of the period	85.5	203.2	34.4	35.0

## **KEY TAKEAWAYS**





# OVER 4 DECADES OF LEGACY THAT'S ICONIC

# THANK YOU

**Company: Electronics Mart India Limited** 

CIN: L52605TG2018PLC126593



Mr. Premchand Devarakonda (CFO)

premchand.d@bajajelectronics.in

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Investor Relations: Strategic Growth Advisors (SGA) CIN: U74140MH2010PTC204285

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