



Sundram Fasteners Limited

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June 8, 2023

National Stock Exchange of India Limited

Scrip Code - SUNDRMFAST

Exchange Plaza, 5th Floor,
Plot No. C/1, G Block, Bandra-Kurla Complex,
Bandra (East),
Mumbai - 400 051

By NEAPS

BSE Limited

Scrip Code - 500403

Phiroze Jeejeebhoy Towers,
Dalal Street, Fort, Mumbai - 400 001

By Listing Centre

Dear Sir / Madam,

Compliance under Regulation 47 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Publication of newspaper advertisement on 60th Annual General Meeting

Pursuant to Regulation 47 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith a copy of the newspaper advertisements published in Business Standard (English) and Makkal Kural (Tamil) on June 8, 2023 with respect to the 60th Annual General Meeting (Information on remote e-voting / e-voting and dispatch of annual reports by e-mail) scheduled to be held on **Thursday, June 29, 2023** at 10:00 A.M. IST through Video Conferencing ('VC') / Other Audio Visual Means ('OAVM').

Thanking you,

Yours truly,
For SUNDRAM FASTENERS LIMITED

G Anand Babu

Senior Manager-Finance & Company Secretary

IVAN MENEZES 1959-2023

A personal recollection

ARVIND SUBRAMANIAN

The St Stephen's College Economics (Honours) batch of 1979 is considered as one of the more accomplished cohorts, delivering, as someone quipped, a CJI, CEOs, CMDs and a CEA. A class of just 75 students counted in its midst — and I am sure I am committing serious sins of omission — Dhananjaya Chandrachud and Sanjay Kaul (Chief Justice and Justice respectively in today's Supreme Court), Ajay Banga (former head of Mastercard and now president of the World Bank), Abhishek Singhvi (leading Supreme Court lawyer and Congress politician), Sarita Nayyar (World Economic Forum), Vinayak Chatterjee (an infrastructure entrepreneur), and KP Krishnan and Manjeev Puri (illustrious civil servants). One can make the case, however, that the *Chuppa Rustam*, the hidden jewel, in that illustrious roster was Ivan, or Sir Ivan, Menezes, the recently knighted CEO of the beverage company Diageo, who has just passed away.

Full disclosure: I think my first obsessive, possessive and only half-required — as we would joke — “love” was Ivan. I saw him first slouching down the corridor of St Stephen's College nearly 50 years ago and was instantly smitten (as was everyone else around him). We were bridge partners, colleagues on the college humour magazine *Kooler Talk* (me as passenger, Ivan as a real wit), nearly inseparable for five years. Ivan was one of only two people with whom I have shared juvenile, tear-welling, rib-hurting laughter.

Just the thought of us preparing for our BA exams together in the hot summer of Lutyens' Delhi, erupting as we read aloud in the early morning hours the incomprehensible economics textbook, which rambled “twelfthly... thirteenthly... sixteenthly”, brings a surge of emotions today. Those moments and the memories they have morphed into will be irreplaceably priceless. The friendship with Ivan, even if time, distance and temperaments precluded complete intimacy, has gratifyingly now travelled across generations to our children.

A brief bio would track Ivan's steady, heady climb from St Stephen's Delhi to IIM Ahmedabad to Nestlé, his first corporate job in India and then on to the Kellogg School of Management in the USA. This was followed by a long stint in the consulting company Booz Allen to Whirlpool, Guinness and eventually to the top of the global corporate pole of Diageo, the world's iconic beverage company, where he presided over ten years of solid success. But success was only one-half of what made Ivan Menezes special.

In the St Stephen's of our time, the halo-ed ones were the 5-pointers (the maximum score then in the school-leaving ISC exam). Mostly products of places such as Doon School, Mayo College, St. Columba's, St. Xavier's and La



Over-successful men tend to inflict two types of collateral damage. They leave behind a residue of resentment within their neglected families and their inevitably competitive, professional climb leaves a trail of embittered or jealous peers. Ivan avoided both

Martiniere, you could identify them by their strutting confidence as if “5-pointer” was etched on their foreheads. Ivan was referred to as the fraud 5-pointer not because he was any less bright than his preening peers or that he did not come from one of those elitist bastions, but because he didn't draw attention to his brilliance and behaved as if he thought himself unworthy of that distinction. All of St Stephen's — girls and guys, batchmates and seniors, Anglophiles and Biharis — flocked to that easy, low-key modesty and charm.

Not only did he not flaunt his accomplishments, Ivan did not flaunt his antecedents, either. Son of a highly regarded civil servant and chairman of the Railway Board, and brother of arguably the first high-profile Indian success in corporate America way back in the 1970s, Ivan's pedigree was sterling. But you wouldn't know it unless you got to know him well. In the scarcity era that was pre-liberalisation India, owning a pair of Levis jeans was a measure of your standing. For most Stephanians they were an advertisement, for Ivan they were just another accessory. (On my first courting outing, Ivan generously lent me a

pair to save me from my ill-fitting, out-of-fashion bell-bottom trousers stitched in the backstreets of Triplicane in Madras.)

Over-successful men tend to inflict two types of collateral damage. They leave behind a residue of resentment within their neglected families and their inevitably competitive, professional climb leaves a trail of embittered or jealous peers. Ivan avoided both. A true “family” man, the Menezes household exuded hospitality and warmth to scores of relatives and friends. At the core of that hospitality is his bubbly, generous wife Gopa and the collective of the Menezes household with its strong internal bonds. Youngsters would flock there for shelter, gossip and food with Bartender and Chef Ivan fussing over the guests while mixing Diageo-only cocktails and executing the meal; but they would flock above all for the enveloping warmth and hospitality.

I did not keep close track of Ivan's corporate career but I am confident that he made many friends and few, if any, enemies. Quiet achievement that could speak for itself rather than self-promotion and throwing sharp elbows was Ivan's deserved way to the top.

From very early on it was clear that Ivan's unique ability was dispassionate and decisive decision-making, an almost Solomonic ability to weigh, assess and judge. The quantity of utterances from Ivan was low and the ratio of good sense to drivel in them was infinitely high.

The paradox of Ivan was that his wide circle of friends and well-wishers was not the result of a proactively outgoing personality; nor did it reflect the magnetic pull of a scintillating raconteur easily dispensing ideas and insight. Rather, it was simply the result of an indefinable “presence” that combined phenomenal success uncontaminated by vanity or self-assertion. That presence carried the calm and groundedness of someone with apparently no troubled past to afflict the present and no ghost of schoolyard bullies to slay. You wanted to be close to and bask in that wholesome presence devoid of edge or undercurrent.

At the pinnacle of success but on the verge of a rich and new inning of his life, Ivan's passing away seems tragically premature. The family will be inconsolable. Yet, it was such a fulfilled life. One might say that Ivan had and did it all — phenomenal conventional success; a close, loving family; a wide circle of friends and acquaintances; and a record of unostentatious generosity to friends and causes. In short, a life, enjoyed to the hilt, and well and honourably lived.

Aristotle would have envied Ivan. Good night, sweet prince.

Arvind Subramanian belonged to the St Stephen's Economics (Hons.) class of 1979

Domestic travel agents find 20% TCS unfair

Overseas travel firms have been granted exemption of up to ₹7 lakh before TCS kicks in; no such benefit for domestic ones

SURAJEET DAS GUPTA
New Delhi, 7 June

Domestic travel agents (DTA) are up in arms against the finance ministry for creating a “non level-playing” field favouring overseas travel companies (such as tour operators and online aggregators) which, they say, will risk the viability of local businesses and make customers prefer the former.

In the last Budget, the Union finance ministry announced that the tax collected at source (TCS) on foreign remittances, including international bookings and tour packages, would be raised sharply from 5 per cent to 20 per cent from July 1. Overseas debit and credit card spends (on most items except education and healthcare) would also come under the new rule. This, DTAs say, provided them with a level playing field with overseas travel service players.

However, after a hue and cry, the finance ministry clarified that purchases of up to ₹7 lakh per annum by individuals on credit or debit overseas will be exempted from paying TCS. However, the same exemption has not been granted to customers buying their tour packages from DTAs.

This means that if customers book through DTAs they have to fork out a TCS of 20 per cent as well as a goods and services tax (GST) of 5 per cent, without any exemption. But if they shift their bookings to overseas players, they need to pay TCS or GST only after the exemption limit of ₹7 lakh is exceeded.

In a joint letter addressed to the finance minister this week, leading travel associations such as Travel Agents Federation of India (TAFI), Federation of Indian Chambers of Commerce and Industry, Associated Cham-



bers of Commerce and Industry, Internet and Mobile Association of India among others say that the move “potentially puts the existence and survival of all small and medium DTAs under threat and risk”.

The letter argues that there should be parity in pricing and customer payment methodology between bookings made through DTAs and those made through overseas service providers. Ever since a TCS of 5 per cent was imposed in India, DTAs lost significant business to overseas players as customers would book from agents (global or domestic) which offered the best price.

The letter says that with the government now imposing a TCS of 20 per cent in the Budget, the pricing gap is even more glaring and “can potentially move the entire travel bookings made by Indian consumers to overseas service providers”.

After all, in the case of the latter, they do not have to pay either the higher TCS or the 5 per cent GST unless they exceed the cap.

Says Ajay Prakash, president of TAFI, “It's a half-baked scheme, which has not been well thought out. Nearly 70 per cent of the business of domestic travel agents comes from overseas travel, so we expect this non-level-playing field created by the finance ministry to seriously impact our business from July 1 unless the exemption of ₹7 lakh is extended to our customers as well.”

The domestic operators point out that by this move the government will suffer a loss in GST revenues since the quantum of the loss from DTAs' dip in business will be much higher than the TCS collected from Indian customers booking through overseas service providers.

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SHARE DEPARTMENT, BOARD & CO-ORDINATION DIVISION
PLOT No. 4, DWARKA SECTOR-10, NEW DELHI-110075
Email Id: hosd@pnb.co.in, Tel # 011-28044857

PUBLIC NOTICE

Notice is hereby given that Share Certificate of the Bank mentioned below has been reported lost/misplaced/stolen and the registered holder thereof/claimant thereto has requested for issue of duplicate share certificate:

Sr. No.	Name of Shareholder	Folio No.	Share Certificate No.	Distinctive No. of Shares	No. of Shares
1.	Dinesh Kumar Lakhota	1144754	019806	6738743010-6738743124	115

In case any person has any claim in respect of the said shares/any objection(s) for the issuance of duplicate certificate in favour of the above stated shareholder/ claimant, he/she/they should lodge their claim or objection within 15 days of the date of publication of this Notice. If within 15 days from the date hereof no claim is received by the Bank in respect of the said certificate, duplicate share certificate/letter of confirmation will be issued. The public is hereby cautioned against dealing in any way with the above mentioned certificate(s).

For Punjab National Bank (Ekta Pasricha) Company Secretary
Date: 07.06.2023
Place: New Delhi

TNPPL TAMILNADU NEWSPRINT AND PAPERS LIMITED
CIN : L22121TN1979PLC007799
Regd. Office: 67, Mount Road, Guindy, Chennai 600 032
Tel: 044-22354415-16, 044-22301094-98, Fax: 044-22350834, 044-22354614
E-mail: invest_grievances@tnpl.co.in Website: www.tnpl.com

NOTICE OF POSTAL BALLOT

Notice is hereby given that:

- In accordance with Section 110 of the Companies Act, 2013 (the Act) read together with the Companies (Management and Administration) Rules, 2014 as amended from time to time, including any statutory modification or re-enactment thereof for the time being in force, Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time (“Listing Regulations”), Secretarial Standard issued by the Institute of Company Secretaries of India on General Meetings (“SS-2”) and the relaxations and clarifications issued by Ministry of Corporate Affairs (MCA) and Securities and Exchange Board of India vide its Circulars and other applicable laws and regulations, if any,
 - that a Postal Ballot Notice, seeking consent of the members on the resolution (Ordinary Resolution for appointment of Thiru T Udhayachandran, I.A.S., as Director of the Company) as set out in the said notice has been sent electronically to the members whose e-mail address is registered with the Company / M/s. Cameo Corporate Services Limited (Cameo), Registrar and Share Transfer Agent (RTA) / Depository Participants as on Friday, 26th May, 2023 i.e. the cut-off date. The Company has completed the dispatch of Postal Ballot Notice along with the Explanatory Statement on Wednesday, 7th June, 2023.
- The Postal Ballot Notice is available on the website of the Company at www.tnpl.com and on the website of the Stock Exchanges, i.e. BSE at www.bseindia.com and www.nseindia.com and on the website of Central Depository Services (India) Limited (CDSL) at www.evotingindia.com.
- The documents referred to in the Postal Ballot Notice are available for inspection to the members at the Registered Office of the Company between 10:00 a.m. (IST) and 1:00 p.m. (IST) on any working day, except Saturdays, Sundays and public holidays, till the last date for remote e-voting by the members.
- In accordance with the applicable MCA Circulars, the Company is providing the facility to exercise the right to vote on the resolutions proposed in the said Postal Ballot Notice only by electronic means (Thiru R e-voting).
- Thiru R Sridharan, of M/s R Sridharan & Associates, Company Secretaries, Chennai (CP No. 3239 and FCS No.4775) has been appointed as the Scrutinizer for conducting the Postal Ballot in a fair and transparent manner.
- The Communication of assent or dissent of the members would take place through remote e-voting process only. The Company has engaged the services of Central Depository Services (India) Limited (CDSL) as the agency to provide e-voting facility. Members may cast their votes during the period mentioned below:
Commencement of remote e-voting: Friday, 9th June, 2023 at 9:00 AM (IST)
End of remote e-voting: Saturday, 8th July, 2023 at 5:00 PM (IST)
Remote e-voting will not be allowed beyond the aforesaid date and time and the e-voting module shall be forthwith disabled by CDSL upon expiry of the aforesaid period.
- Members who have not registered or who wish to update their e-mail ID, postal address, telephone/mobile numbers, Permanent Account Numbers, bank account details are requested to register/intimate the same with their Depository Participant, if the shares are held by them in electronic form and in case of members holding shares in physical form, all intimations are to be sent to M/s. Cameo Corporate Services Limited at investor@cameoindia.com.
- The manner of voting remotely for shareholders holding shares in dematerialized mode, physical mode and for shareholders who have not registered their email address is provided in the notice of the Postal Ballot. The manner in which persons who have forgotten the User ID and Password, can obtain/generate the same, has also been provided in the said Notice.
- A person whose name is recorded in the Register of Members/List of Beneficial Owners as on the Cut-off date shall only be eligible for the purpose of e-voting. Voting rights of a member/beneficial owner shall be in proportion to their shareholding in the paid-up equity share capital of the Company as on the cut-off date. A person who becomes a member after the cut-off date should treat this notice for information purposes only.
- The resolution, if approved, shall be deemed to have been passed on the last date of e-voting i.e. Saturday, 8th July, 2023. The results of the e-voting will be announced on or before Tuesday, 11th July, 2023 to the stock exchanges and depositories and will be displayed on the website of the Company, the Stock Exchanges i.e. BSE, NSE and CDSL.
- Members are requested to go through the notes of the notice of Postal Ballot. In case of any query pertaining to e-voting, please visit help and Frequently Asked Questions (FAQs) section available at CDSL's website: www.evotingindia.com.
- If you have any grievances or issues regarding Postal Ballot & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at 022-23058738 and 022-23058542/43 or call at toll free no 1800 225533.

By order of the Board
For TAMIL NADU NEWSPRINT AND PAPERS LIMITED
Sd/-
ANURADHA PONRAJ
COMPANY SECRETARY

Date : 07.06.2023
Place : Chennai
DIPR/615/Display/2023

TVS Sundram Fasteners Limited
CIN: L35999TN1962PLC004943
Registered office: 98-A, VII Floor, Dr Radhakrishnan Salai, Mylapore, Chennai - 600 004
Tel: +91 - 44 - 28478500 | Fax: 91 - 44 - 28478510
Email: investorshelpdesk@sfli.co.in | Website: www.sundram.com

NOTICE TO THE MEMBERS CALLING THE SIXTIETH ANNUAL GENERAL MEETING, INFORMATION ON REMOTE E-VOTING / E-VOTING

The 60th Annual General Meeting (AGM) of the shareholders of the Company is scheduled to be held on **Thursday, June 29, 2023 at 10:00 A.M.** IST through Video Conferencing (VC) / Other Audio Visual Means (OAVM) in compliance with the applicable provisions of the Companies Act, 2013 read with the Rules framed thereunder in line with the General Circular Nos.10/2022 dated December 28, 2022 read with Circular Nos 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 22/2020 dated June 15, 2020, 33/2020 dated September 28, 2020, 39/2020 dated December 31, 2020, 02/2021 dated January 13, 2021, 10/2021 dated June 23, 2021, 21/2021 dated December 14, 2021 and 3/2022 dated May 5, 2022 (collectively referred to as “MCA Circulars”) without the physical presence of the Members at a common venue.

Electronic copies of Annual Report including the Notice convening the 60th AGM was sent to members whose e-mail IDs were already registered with the Company / Depository Participant(s) in terms of MCA Circulars and SEBI Circular. The requirement of sending physical copy of the Notice of the 60th AGM and the Annual Report for the financial year 2022-2023 to the Members have been dispensed with vide MCA Circulars and SEBI Circular No SEBI/HO/CFD/PoD-2/P/CIR/2023/4 dated January 5, 2023.

The Company is providing the facility to its members holding shares either in physical form or dematerialized form, as on the cut-off date, for casting their votes electronically on each item as set forth in the Notice of AGM through the electronic voting system on National Securities Depository Limited (NSDL). The ordinary and special businesses as set out in the Notice of AGM may be transacted through voting by electronic means.

Members may note the following information:-

Date of completion of dispatch of Annual Report including the Notice convening the 60 th AGM by e-mail.	Wednesday, June 7, 2023
The cut-off date for determining the eligibility to vote through remote e-voting [or] through e-voting system during the 60 th AGM	Thursday, June 22, 2023
The remote e-voting shall commence on	Monday, June 26, 2023, 9:00 am (Indian Standard Time)
The remote e-voting shall end on / remote e-voting shall not be allowed beyond	Wednesday, June 28, 2023, 5:00 pm (Indian Standard Time)

The remote e-voting module shall be disabled by the NSDL after the above-mentioned date and time for voting and once the vote on a resolution is cast by a Member, the Member shall not be allowed to change it subsequently. The Members who have cast their vote by remote e-voting prior to the 60th AGM may participate in the 60th AGM through VC / OAVM facility but shall not be entitled to cast their vote again through the e-voting system during the 60th AGM. The Members participating in the 60th AGM and who had not cast their vote by remote e-voting shall be entitled to cast their vote through e-voting system during the 60th AGM.

The Notice of 60th AGM and the Annual Report for the financial year 2022-2023 has been sent by e-mail to the members whose names appear on the Register of Members / Register of Beneficial Owners maintained by the Depositories as at the close of business hours on June 2, 2023 (Friday).

The Notice of the 60th AGM and the Annual Report for the financial year 2022-2023 is also available on the website of the Company, www.sundram.com, websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively, and on the website of NSDL <https://www.evoting.nsdl.com>.

Any person, who acquires shares of the Company after dispatch of the notice and the Annual Report by e-mail and becomes a member of the Company as of the cut-off date i.e. June 22, 2023, may obtain the login ID and password by sending an email to srirams@integratedindia.in and evoting@nsdl.co.in by mentioning their Folio No. / DP ID and Client ID No. However, if the member is already registered with NSDL for remote e-voting, then the existing User ID and password can be used for casting the vote.

The Company has appointed Sri K Sriram, Practicing Company Secretary as Scrutinizer for the remote e-voting process / e-voting during the 60th AGM.

A person whose name is entered in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date i.e. June 22, 2023 only shall be entitled to avail the facility of remote e-voting / participating in the 60th AGM through VC / OAVM facility and e-voting during the 60th AGM.

In case of any queries related to remote e-voting, the members may refer the frequently asked questions (FAQs) for shareholders and e-voting user manual for shareholders available at the download section of www.evoting.nsdl.com [or] contact NSDL, 4th Floor, A - Wing, Trade World, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai - 400 013, E-mail - evoting@nsdl.co.in, helpdesk no. 022 - 4886 7000 and 022 - 24997000 [or] the Senior Manager - Finance & Company Secretary at the contact details mentioned above.

For SUNDRAM FASTENERS LIMITED
G Anand Babu
Senior Manager - Finance & Company Secretary

Place : Chennai
Date : June 23, 2023

