

Ref No: APSEZL/SECT/2020-21/192

March 16, 2021

BSE Limited National Stock Exchange of India Limited

Floor 25, P J Towers, Exchange Plaza,
Dalal Street, Bandra Kurla Complex,

Mumbai – 400 001 Bandra (E), Mumbai – 400 051

Scrip Code: 532921 Scrip Code: ADANIPORTS

Sub: Intimation of Analysts / Investor Meeting

Dear Sir,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform that the Company will be holding calls with Analysts / Investors as under:

Date of Meeting	Type of meeting	Mode
19.03.2021	One on one call with Spruce grove	
25.03.2021 &	Credit Suisse Conference	Video Conference
26.03.2021		/Audio Call
30.03.2021	Morgan Stanley Conference	

Note: Date is subject to changes due to exigencies on the part of investors/company.

The Investors presentation to be deliberated at the Conference/ Investor call is enclosed herewith and also being upload on our website.

Kindly take the same on your record.

Thanking you,

Yours faithfully,

For Adani Ports and Special Economic Zone Limited

AHMEDABAD

Kamlesh Bhagia Company Secretary

Adani Ports and Special Economic Zone Limited Adani Corporate House, Shantigram, Nr. Vaishno Devi Circle, S. G. Highway, Khodiyar, Ahmedabad - 382421

Gujarat, India CIN: L63090GJ1998PLC034182 Tel +91 79 2656 5555 Fax +91 79 2555 5500 info@adani.com www.adaniports.com



# Adani Ports and SEZ Limited

**Investor Presentation** 

March, 2021

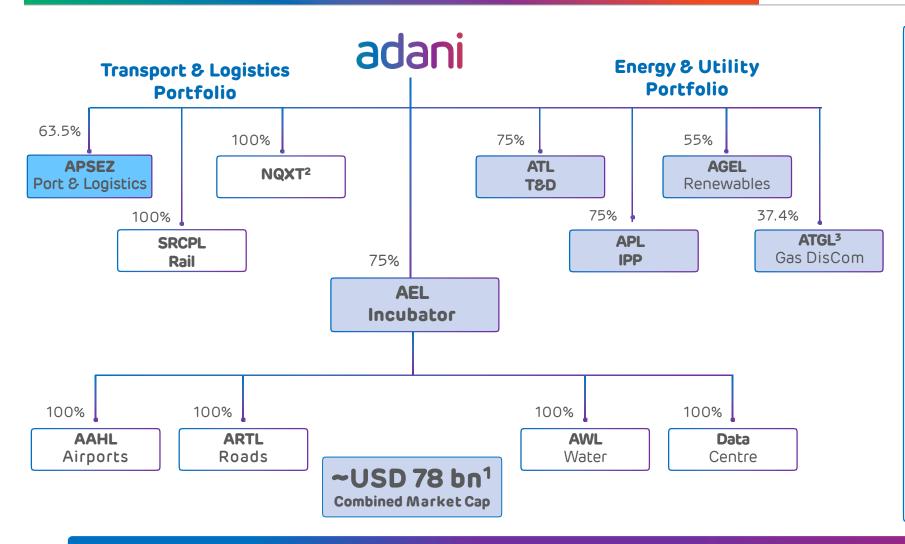
# **Contents**



- A Group Profile
- Transformational Journey of APSEZ
- Company Profile
- Finance Policy
- **■** ESG

# Adani Group: A world class infrastructure & utility portfolio





### Adani

- Marked shift from B2B to B2C businesses -
  - ATGL Gas distribution network to serve key geographies across India
  - AEML Electricity distribution network that powers the financial capital of India
  - Adani Airports To operate, manage and develop eight airports in the country
- Locked in Growth
  - Transport & Logistics -Airports and Roads
  - Energy & Utility –
     Water and
     Data Centre (JV with
     EdgeConneX)

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group.

<sup>1.</sup> As on Feb 26, 2021, USD/INR - 73.4 | Note - Percentages denote promoter holding

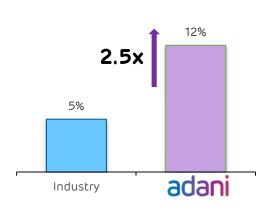
<sup>2.</sup> NQXT - North Queensland Export Terminal | Light blue color represent public traded listed verticals

<sup>3.</sup> ATGL - Adani Total Gas Ltd

# Adani Group: Decades long track record of industry best growth rates across sectors



### Port Cargo Throughput (MT)

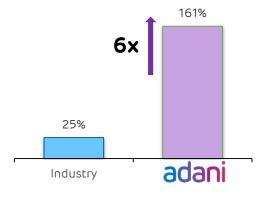


2014	972 MT	113 MT
2020	1,339 MT	223 MT

Highest Margin among Peers globally EBITDA margin: 70%1,2 Next best peer margin: 55%

**APSEZ** 

### Renewable Capacity (GW)

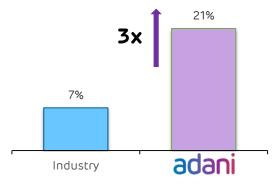


2016	46 GW	0.3 GW
2020	114 GW	14.2 GW <sup>6</sup>



AGEL
Worlds largest
developer
EBITDA margin:89% <sup>1,4</sup>
Among the best in Industry

### Transmission Network (ckm)

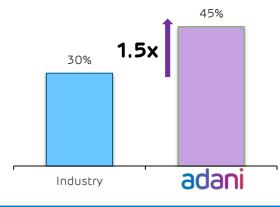


2016	320,000 ckm	6,950 ckm	
2020	423,000 ckm	14,837 ckm	



Highest availability among Peers EBITDA margin: 92%<sup>1,3,5</sup> Next best peer margin: 89%

### CGD7 (GAs8 covered)



2015	62 GAs	6 GAs
2020	228 GAs	38 GAs



#### **ATGL**

India's Largest private CGD business

EBITDA margin: 31%1

Among the best in industry

### Transformative model driving scale, growth and free cashflow

# Adani Group: Repeatable, robust & proven transformative model of investment



### **Phase**

### **Development**



### **Operations**



### **Post Operations**

# Activity

# Site Development

### Construction

# Operation

### Capital Mgmt

 Analysis & market intelligence

Origination

- Viability analysis
- Strategic value
- Site acquisition
- Concessions and regulatory agreements
- Investment case development

- Engineering & design
- Sourcing & quality levels
- Equity & debt funding at project
- Life cycle O&M planning
- Asset Management plan
- Redesigning the capital structure of the asset
- Operational phase funding consistent with asset life

# Performanc

India's Largest Commercial Port (at Mundra)

Highest Margin among Peers

Longest Private HVDC Line in Asia (Mundra - Mohindergarh)

> Highest line availability

648 MW Ultra Mega Solar Power Plant (at Kamuthi, Tamil Nadu)

Constructed and Commissioned in nine months

**Energy Network Operation** Center (ENOC) enables centralized continuous monitoring of solar and wind plants across India on a single cloud-based platform

In FY20 seven international bond issuances across the yield curve totalling~USD4Bn

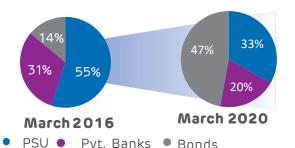
All listed entities maintain liquidity cover of 1.2x-2x as a matter of policy.











# APSEZ: A transport utility with string of ports and integrated logistics network



### String of Ports

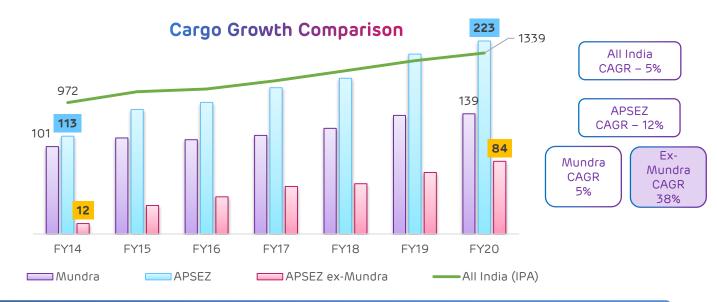
- Twelve Ports ~490 MMT of augmented capacity.
- Setting benchmark in turnaround time across industry.
- Single window service & excellence in operations resulting in world's best port EBITDA margin ~70%

### **Logistics Platform**

- Hinterland reach of >90%
- Achieving East and West Coast Parity
- Multi pronged growth in logistics business to amplify end mile connectivity.
- Embedded ESG Framework for securing value.

### **Achieving East Coast - West Coast Parity**





Consistent gain market share and grew at 2.5x of market, led by Non-Mundra Ports CAGR of 38%

# APSEZ: Financial discipline and prudent policy creates value



### Capital Management

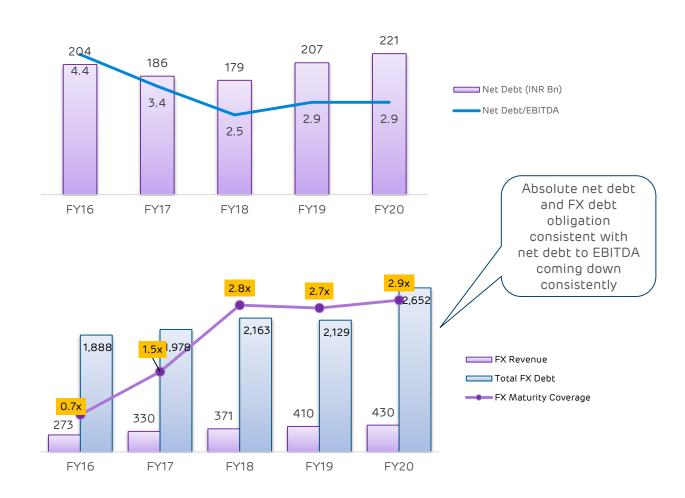
- Investment Grade rated since FY16
- Improve leverage ratio (from 4.4x to 2.9x)
- Incremental earnings deployed for growth (EBIDTA CAGR of 13% with constant Net Debt)

### Forex denominated long term debt

- Strategy based on underlying FX earnings
- FX revenue as a percentage of FX debt continues to be stable
- Exponential increase in FX earnings to FX debt service coverage

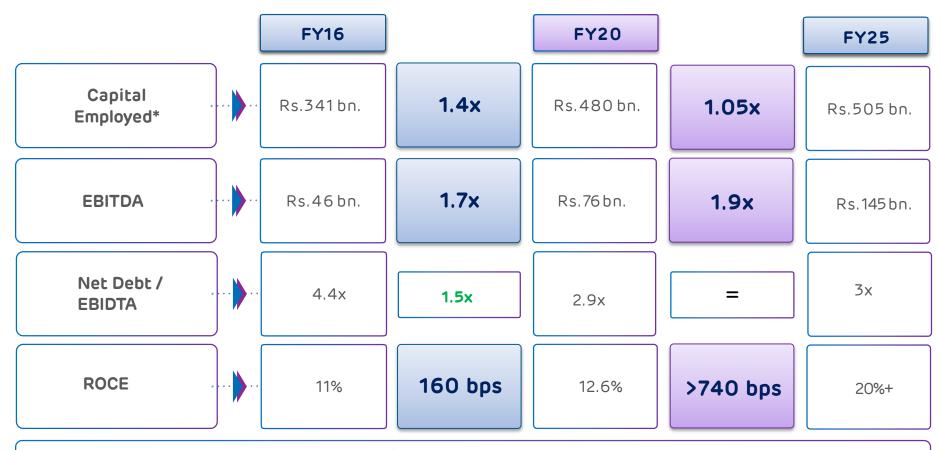
### **Capital Allocation**

- New projects Pre-tax project IRR of 16%
- ROCE to be higher than cost of capital



### **APSEZ**: Immense value creation





- Strict covenant management to maintain/improve IG rating.
- EBITDA to double in 5 years with minimal further investment.
- Net debt to EBIDTA to be at similar level in-spite of organic and inorganic growth.
- Maturing of greenfield/ acquisition to deliver 700 bps improvement in ROCE

# **APSEZ:** Transformational journey



### Industry

- 2.5x growth compared to market achieved without dilution in equity.
- Growing responsibly with a sustainable approach.
- Integrated logistics solution to customers through a single window mechanism.
- Driving efficiency through introducing mechanization at large scale.

#### **Business**

- From a single port single commodity to an integrated logistics platform.
- 90% of economic hinterland coverage.
- Business transformation from a port operator to a transport and logistics utility.
- Strategic partnerships to unlock value.

### M & 0

- Digitization of the platform through technology solutions (e.g. remote operating nerve center)
- Out performed market by providing best in class efficiency - TAT of Mundra is better by 3x that of its peers (1)
- In sourced operations (e.g. in house dredging and marine operations) leading to efficiency and cost reduction.

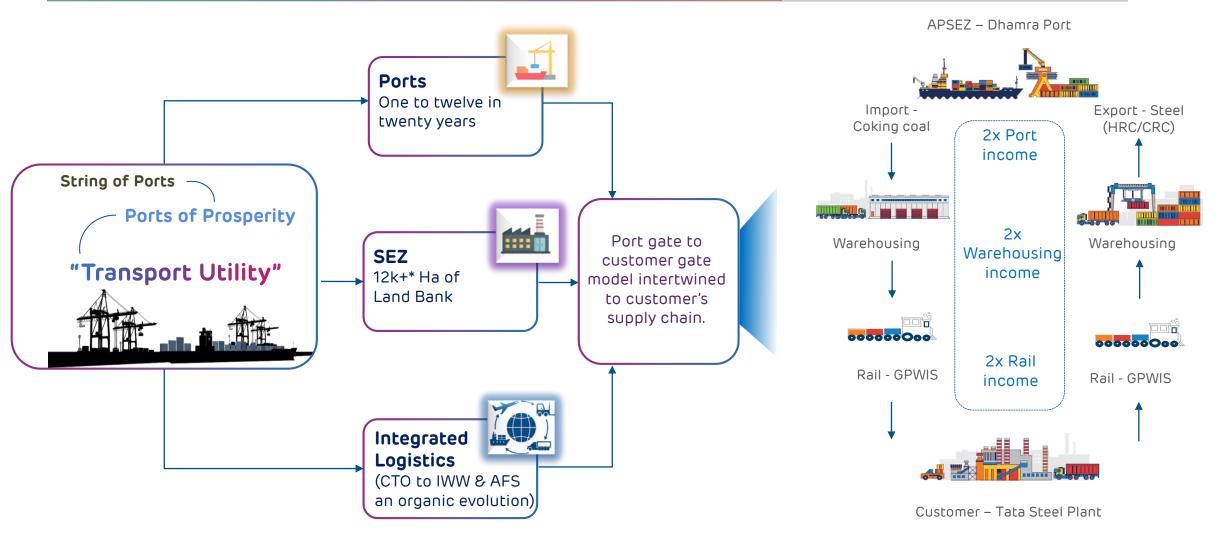
### **ESG**

- Formation of Corporate Responsibility committee
- Independent board
- Risk management through application of COSO<sup>(2)</sup> principles
- Achieving COP21 targets by 2025
- Disclosures as per CDP, TCFD and SBTi.

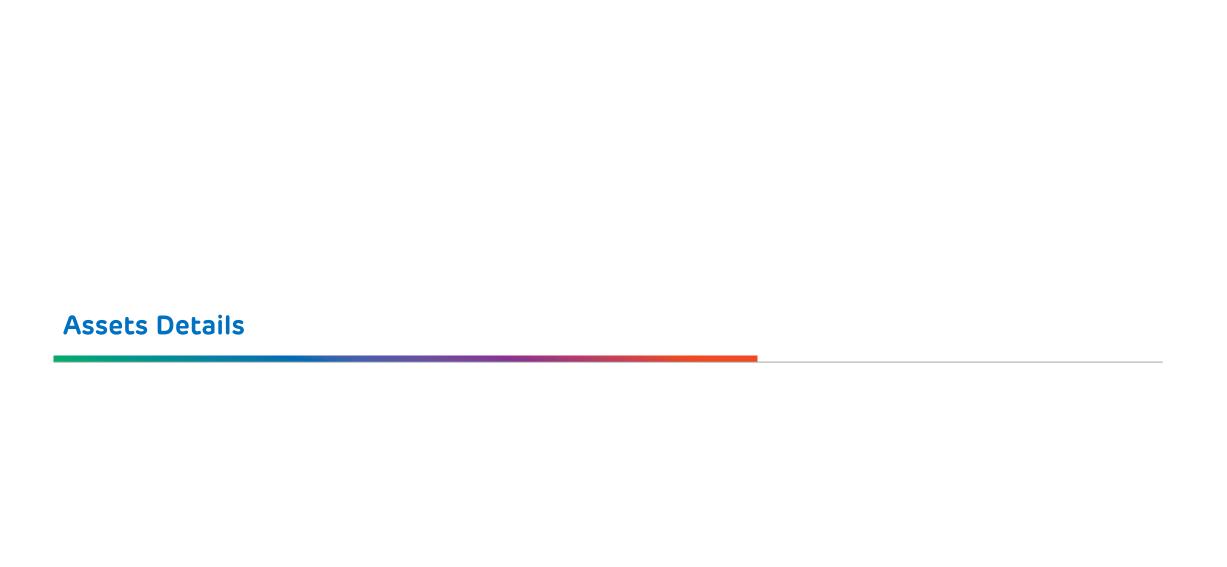
Double digit CAGR in cargo volume in last ten years and 38% CAGR of non Mundra ports in last six years

# **APSEZ:** Largest private transport utility



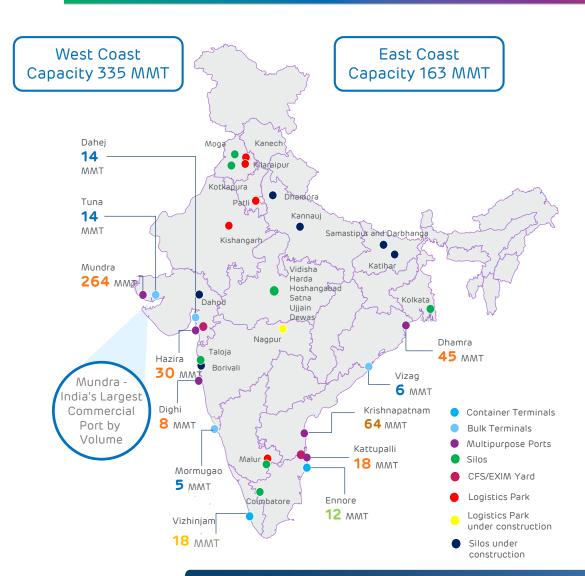


An integrated approach through Ports, SEZ and Logistics enables presence across value chain

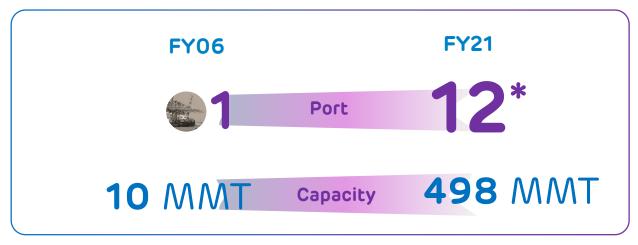


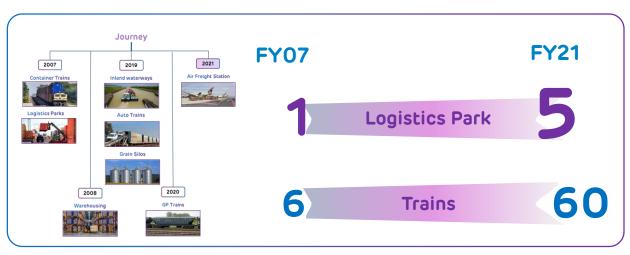
# APSEZ: Largest network of ports in India





### **Evolution of APSEZ**





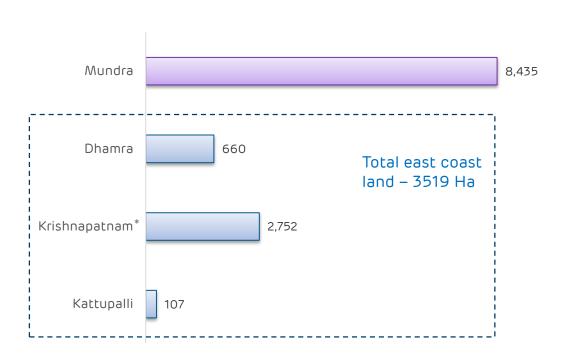
12 ports serving vast economic hinterland of the country

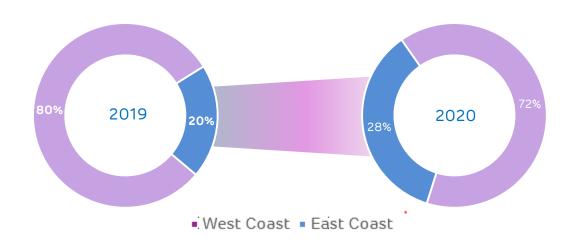




### **Developing Industrial Clusters**

### **Achieving East Coast - West Coast Parity**





### Value creation in SEZ & port development strategy

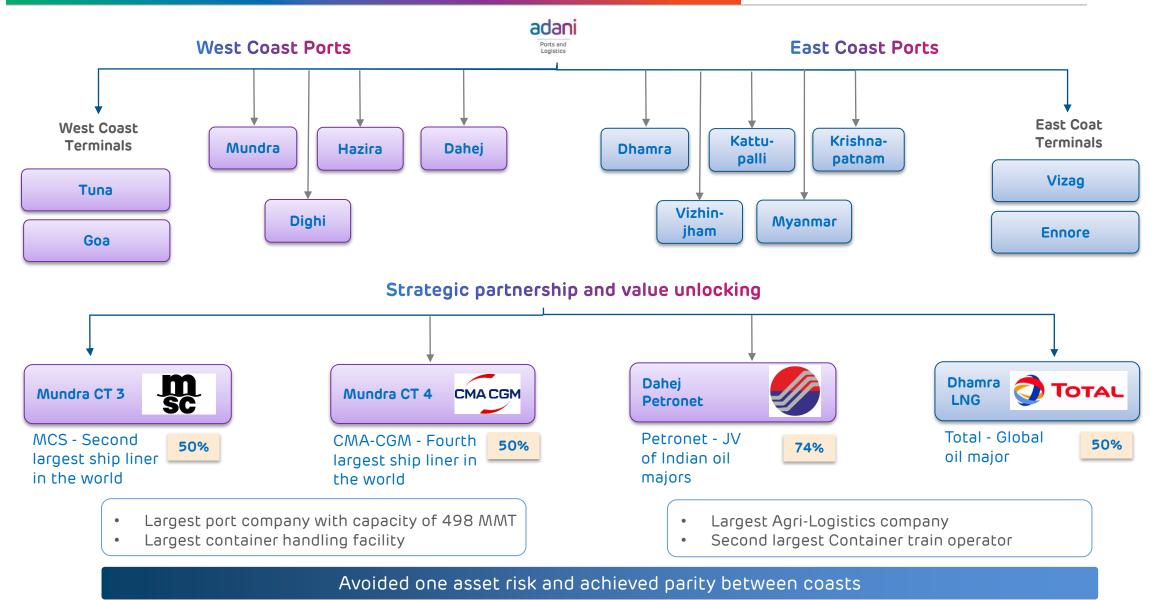
- Total land bank of ~12k Ha.
- Bringing customer inside Port gate.
- Twin advantage of availability of large contiguous land and multi modal connectivity as created by ports.
  - Entrenching into customer's supply chain and create a high interface.

\* Additional land under acquisition

# APSEZ: Strategic partnerships with global majors driving value



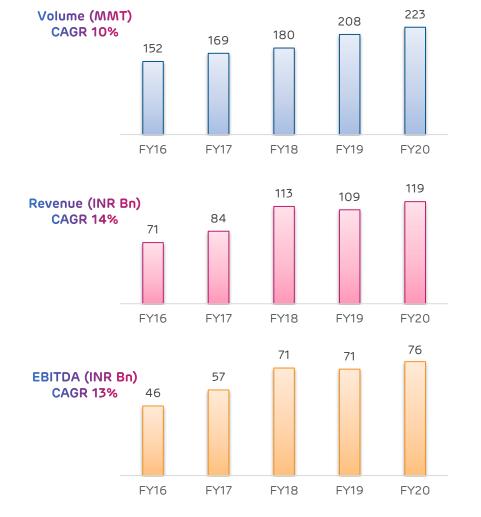
14



# **APSEZ:** Growth journey



### **History of Growth**



### **Growth Drivers**

- Diversification of cargo cargo like LNG/LPG.
- Serving developing industrial hinterland, provides ample growth opportunities.
- Rapidly increasing footprint of integrated logistics, expected to have high growth to compliment port business.
- New Geopolitical, economic scenario and as a back up plan for China provides immense opportunity for our port development & SEZ business.
- Partnerships and user driven Capex to fuel growth in port led development.
- Newer ports like Dhamra, Kattupalli & KPCL to mature and increase returns. Consolidated ROCE to reach 20%+.
- Acquisitions of Krishnapatnam and Dighi to be transformational, will provide access to new customer and increase hinterland coverage to 90%.
- Strategic partnerships like Total in LNG/LPG business and MSC & CMA-CGM in container business to provide investment impetus.



# **APSEZ:** Finance policy



# Consistent investment grade rating

- Since FY16, capped at sovereign.
- Earnings growth and free cash flow generation to fortify coverages.

### **Reduce Cost of Capital**

- Progressive reduction in cost of debt.
- Timely and quality disclosure and active guidance policy to increase predictability.

# Shift towards long term financing and profile

- 95% of debt is long term (compared to 74% in FY16).
- Elongating maturity profile.

### Robust capital allocation policy

- Economic value add enshrined into all capital deployment.
- Pre tax project IRR of >16%.
- Rationalization of assets for improving ROCE.

# FX risk management- Natural Hedge

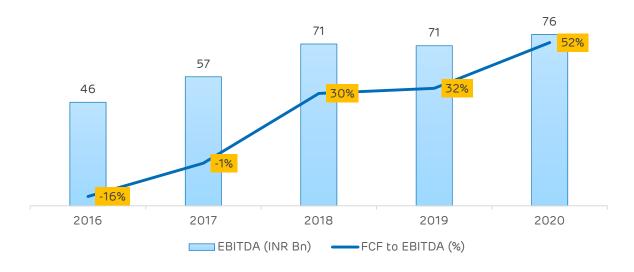
- Natural hedge flows from having a portion of balance sheet in USD terms.
- Debt mix FX 68% and INR 32%.

### **Optimized Capital Structure**

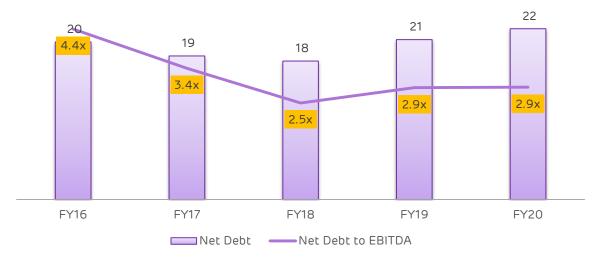
- Desired level: to maintain Net Debt/EBITDA 3.0x - 3.5x.
   Currently at 2.9x.
- Shareholder's return policy targeting 20% to 25% of earnings.

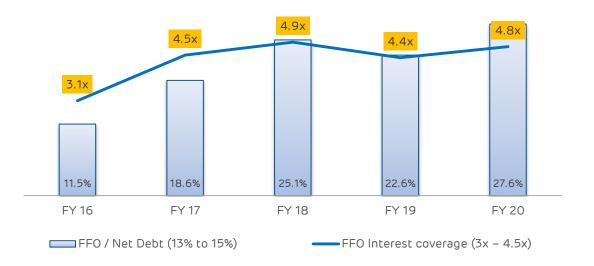
# **APSEZ:** Cash flow engine





- Strong operational performance and maintenance of margins deliver increased free cash flow.
- FCF\* conversion has increased from -16% of EBITDA to 52%.
- Net Debt remained at similar levels and net debt to EBITDA decreased from 4.4x to 2.9x.
- Thus, growth has been funded out of free cash flow.
- Coverage ratios continue to be within the prescribed range.





Robust credit matrix with Net debt to EBITDA coming down from 4.4x in FY16 to 2.9x in FY20

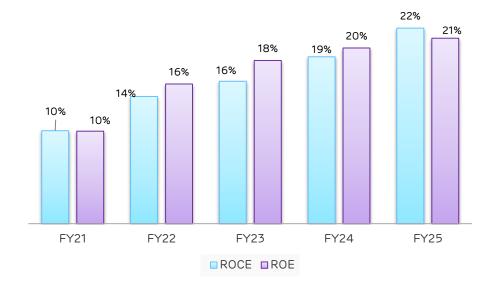
# **APSEZ:** Focus on improving ROCE



History of growth

### Future of growth





- Recent acquisitions of Dhamra, Kattupalli and Krishnaptnam to generate higher ROCE due to higher capacity utilization and constantly improving operational efficiency.
- Return ratio will continue to be best amongst peers.
- Life cycle returns to ensure higher ROCE in future years in line with EBITDA ramp up.



### **APSEZ:** ESG philosophy



### **Environment**

- ➤ Adherence to global environment guidelines like Disclosure in CDP Climate Change and Water Security, SBTi; Supporter of TCFD, Member of IUCN
- ➤ All port certified with Integrated Management System (ISO 9001, 14001 & 45001) and 4 ports with Energy Management System (ISO 50001).

### Social

- Focus on Employee/ Contractor Worker's Safety
  - > Safety trainings 406920 hours In FY20
- ➤ Local procurement is 95% form India in FY20
- ➤ Low Employee Turnover 4%

### Governance

- > APSEZ has board independence at listed company level
- ➤ Rigorous audit process followed Regular assurance by third part conducted as per GRI standards across all subsidiaries
- > Related party transactions policy Strict Implementation of the policy

# **APSEZ**: Climate strategy



### Climate Awareness

### Climate Readiness

Climate Alignment

### Optimizing Carbon Intensity

- Carbon foot-printing and disclosure
- Improving Carbon Efficiency
- Approaching Carbon Neutrality
- Supporting low carbon economy
- Increase Renewable Energy share
- Promote low carbon technology
- Use of Solar rooftop & wind energy
- Afforestation and Conservation

### Resource and Bio-diversity

- Energy Management
- Optimizing Input Consumption
- Approaching Water Neutrality
- Leaving +ive Impact on Bio-diversity

### Waste Management

- Waste Reduction (5R\*)
- Circular Economy
- · Zero Waste to Landfill
- Optimize Energy Loses

- Reduce freshwater withdrawal
  - Reuse, recycle & replenish water
  - Water neutrality
  - Land use management

- Material Recovery Facility
- Biogas Plant (Waste to Energy)
- Organic Waste Converter
- Reduce waste outcome

- Water Neutrality and alliance for water stewardship certification
- Research & Development and Innovation for low carbon technology.
- Biodiversity Management & Conservation.
- ESG disclosures sustainability assessment platform of DJSI-S&P Adhering to disclosure in CDP,
- Becoming TCFD Supporter and signatory to SBTi.

Business and future investment aligned to sustainable growth with focus on preserving environment

# **APSEZ:** Key focus areas FY21



### **Liquidity Management**

- Focus on maintaining adequate liquidity to tide over uncertainties and unpredictable scenarios.
- Fully covered in-terms of debt servicing for next 12 months by ensuring adequate liquidity.
- Available cash balances of ~Rs.11,700\* cr., creates a safety net.

#### Focus on Cash Conservation

- Rationalizing operating expenses :
  - Improving efficiency and optimizing cost.
  - Converting fixed cost to variable cost.
- Capex:
  - Reduction in Capex spending from Rs.4,000 cr. to Rs.2,000 cr in FY21 to conserve cash
- Improving Working Capital Cycle\*:
  - Improving DSO from 83 to 69 days in Sep '20.
  - Optimizing payment cycle

### Capital Management

- IG rating to be maintained. Focus on Improving liquidity & ratios to maintain credit quality.
- Managing leverage by ensuring Net debt to EBITDA to be within the desired range of 3x to 3.5x.

### Update on Acquisition/Commissioning

- Dighi NCLT approval received, to be completed in Q4 FY21. to provide hinterland access of Maharashtra and southern region.
- Myanmar Terminal to commence commercial operation by April '21.

As on 30th September '20

# **APSEZ:** Investment opportunity



- Strong sponsorship of Adani Group.
- Transport utility which encapsulates entire gamut of supply chain with 25% market share and 90% of hinterland coverage in India.
- Diversification of cargo mix, coasts and customer base de-risks our portfolio from concentration and volatility.
- Future ready by adopting automation and cutting edge technology for a sustainable and environment friendly growth.
- Historical growth and robust fundamentals ensures sustained cash flow generation and high liquidity.
- Disciplined capital management ensures maintenance of credit quality while balancing funding for growth and returns to stakeholders.
- Governance framework backed by a formal assurance program.
- Cargo throughput to reach 500 MMT by FY25, a CAGR of 17%.

# APSEZ : Medium Term Growth Targets

~25%
All India Market
Share

~14%
Revenue CAGR

~14%
EBITDA CAGR

20%+

A unique investment opportunity which provides scale, growth and free cash flow concomitantly







Rating Agency	Rating/ Outlook		Remarks
APSEZ International Rati	ing		
Fitch	BBB- / Negative		S&P has reaffirmed its rating as BBB-/Stable
Moody's	Baa3 / Negative		Due to revision of sovereign rating from stable to negative, Fitch & Moody's have revised their rating
S&P	BBB- / Stable		outlook from stable to negative for APSEZ due to revision of sovereign rating.
APSEZ Domestic Rating			
CARE	AA+ / Stable		Long Term Facility
ICRA	AA+ ; A1+		Long Term Facility; Short Term Facility
India Rating	AA+ / Stable ; A1+		Long Term Facility; Short Term Facility
Subsidiary Rating			
CARE	AA+ (CE) ; Stable	Adani Agri Logistics Ltd	Rupee Term Loan Facility
ICRA	AA+ (CE)@ ; Stable	Adani Hazira	Rupee Term Loan Facility
India Rating	AA / Stable	Dhamra Port Company	Rupee Term Loan Facility
Joint Venture Rating			
CARE	AA / Stable	AICTPL (JV with MSC)	Long Term Facilities
India Rating	A+ / Stable	Adani CMA (JV with CMA)	Long Term Facilities

# **APSEZ:** Robust business, prudent capital management, facilitates access to global credit markets



Company	Issue Size (USD Mn.)	Issue Date	Maturity Date	Coupon	Debt Structure	Rating
APSEZ	650	Jul,19	24-Jul-2024	3.38%	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
	500	Jun,17	30-Jul-2027	4.00%	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
	750	Aug,20	04-Aug-2027	4.20%	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
	750	Jun,19	3-Jul-2029	4.38%	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
	500	Jan,21	02-Feb-2031	3.10%	Bullet	BBB- (S&P, Fitch) / Baa3 (Moody's)
AICTPL	300	Dec, 20	16-Feb-2031	3.0%	Amortizing	BBB- (S&P, Fitch) / Baa3 (Moody's)

# APSEZ: Leveraging technology on an enhanced service base



Automated
Workflow &
Data Based
Decision making

Automated & Integrated Workflow Platforms for Internal and External Stakeholders – providing visibility & data based decision making Design Bidding
Project
Management

Operations
Project
Closeout

Data
Analytics &
Optimisation

Capturing Data and using the same for Performance Improvement

Integrate

Visualise Analyse

Robust & Secure Technology Framework

Efficient, future ready, integrated, flexible, disruptive & secure IT & Technology Universe



**CAPEX Planning & Optimisation** 

**Cost Optimisation** 

**Ops. Efficiency Improvement** 

**Efficient Planning: Speed & Flexibility** 

Info-security

Visibility: Real time Data

**Port Community System** 

**Customer Centricity** 

Building best-in-class technology to attain higher efficiencies and deliver better customer experiences

# APSEZ: People - Building future ready organization





# Leadership pipeline development

- Leadership readiness for new business and international expansion.
- Successor Identification, Development & Deployment.
- Mentor mentee, Takshashila, North-Star program.



# Continuous Capability Development

- Focused training approach.
- People in sync with changing needs.
- Enhance culture of Collaboration
- Technology adaptable workforce
- Scalable organisation structure



# Talent Management

- Create Opportunities for Internal Talent.
- Lateral requirement from IIM, IITs, and other premier institute of India.
- Readiness for integrating acquisitions & international expansion

Building APSEZ as a future ready organisation: Right People with Right Skills at Right Positions & Right Locations

# **APSEZ:** Sustainability Roadmap

















Natural Resource Conservation

Carbon Neutrality

Waste Management Target by FY 21

Energy Intensity – 40% Reduction

Water Neutrality Roadmap

Water Intensity - 50% Reduction

RE Installation - 20 MW

RE Share - 6% of Total/ 12% of Grid

Emission Intensity - 40% Reduction

Zero Liquid Discharge

Zero Waste to Landfill at 3 sites

Target by FY25

Energy Intensity – 50% Reduction

Alliance for Water Stewardship

Water Intensity - 55% Reduction

RE Installation - 100 MW

RE Share - 25% of Total/ 45% of Grid

Emission Intensity - 60% Reduction

Zero Liquid Discharge

Zero Waste to Landfill across all sites

# **APSEZ:** Sustainability Roadmap



















Safety

Employee
Development and
Welfare

Vendor Management

**Customer Centricity** 

Community Development

Target by FY 21



Mandatory Induction Training for everyone entering Work area

Employee Turnover < 6%

Employee Satisfaction Score - 4.2/5

Average Training Hours - 25 - 30

Vendor Satisfaction Score 90/100

Customer Satisfaction Score 90/100

Skill Development > 50000 Individuals

Women Empowerment - 150 SHG

Target by FY 25



BSC 5 Star Audit and Certification

Employee Turnover < 5%

Employee Satisfaction Score - 4.5/5

Average Training Hours > 30

Vendor Satisfaction Score - 95/100

Customer Satisfaction Score - 95/100

Skill Development > 5 Lakh Individuals

Women Empowerment - 500 SHG

# **APSEZ:** Sustainability Roadmap















Policy on "Related Party Transaction for Acquiring and Sale of Assets".

Capital Allocation policy for all new projects

Dividend to be paid out as dividend or capital returns (share buyback) or a combination.

Improved gender diversity among board members.

Current board members possess specific skills on industry, risk and finance.

Four Investment grade rated listed entities

### **FY21 Targets**



All CXOs level employees and KMPs compensation to be linked to safety.

Audit Committee and Nomination & Remuneration Committee consisting of only independent directors.

Appointment of Lead Independent Director.

No over-boarded Directors to be appointed.

Establishment of Disclosure Committee by December 2020.

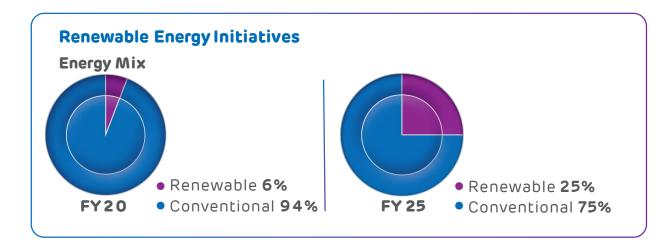
Investment grade rating to be maintained to reduce cost of capital.

**Policy** 



# Case: Carbon Footprint Reduction and Waste Management





### **Integrated Waste Management**

Waste Management through 5R Principle (Reduce, Reuse, Reprocess, Recycle, Recover)



E-RTG	Conversion of D-RTG to E-RTG		
Conveyor Belt	Replaced mechanical operation of coal shifting with conveyor belt		
LED	Replaced conventional lighting system with energy efficient LEDs		
5XL Trailer	Fuel consumption for steel coil handling activity reduced by 50%		
Shore	Providing shore power to tug and dredger operations		
Power	Pilot project of LNG driven ITVs has been successfully tested		
Fuel Shift	Pilot project on battery driven tug is in progress		

### **Initiatives**

- Material Recovery Facility
- Biogas Plant (Waste to Energy)
- Organic Waste Converter
- Oil-water separator facility

### **Achievements**

- Zero Waste to Landfill certification
- Biogas generation 30 m<sup>3</sup>/day
- 1MTD manure production
- Waste Co-processing by Cement Industry

# APSEZ: Social Up-liftment Fisherman Community FY20





### Education

Free Education -

155 students

Play School for -

1061 students

Scholarship Support -

530 students

Transportation Support -

605 students

Turtle Conservation Trainings to Fishermen –

250 fishermen



### **Community Health**

Medical Support -

9876 persons

Senior Citizen Scheme (above 60 years) –

250 persons

Support for Insurance cover -

2566 persons

Medical Financial Support in case of emergencies –

3678 persons



### Sustainable Livelihood

Alternate Livelihood Support (Mangroves Nursery) –

42048 person days

Women Empowerment -

1505 beneficiaries

Fishing equipment support -

3046 beneficiaries

DATS Distribution for Safety to Boat Fisherman –

50 beneficiaries

Cycle to coastal Fisherman -

74 beneficiaries

Life Jacket Support -

1250 beneficiaries



### **Community Infrastructure**

Basic Facilities (Shelter and Electricity) –

288 persons

Drinking water facilities -

1086 Households

Sanitation Facility –

185 toilets

Constructed approach road for fishing activity –

13.23 km

Restoration of Shelter -

385

Solar Light/lantern support -

**1293 lamps** 



Q3 FY21 Operational and Financial Highlights



Highest ever quarterly cargo volume of 76 MMT

37%

Volume excluding Krishnapatnam
Port was 67 MMT

20%

APSEZ's Market share in cargo volume at 28%.

630 bps

APSEZ's market share in container segment at 43%.

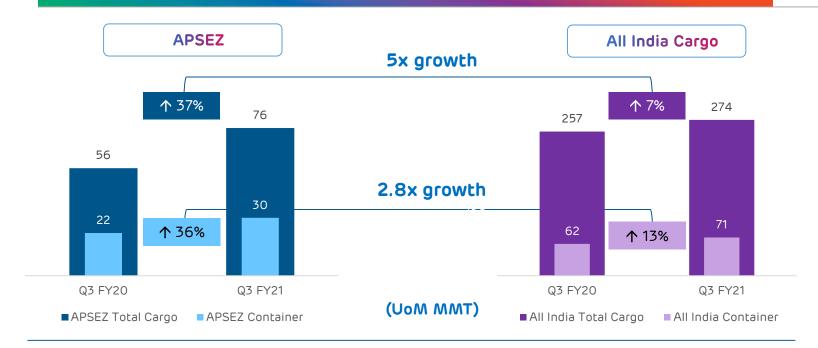
700 bps

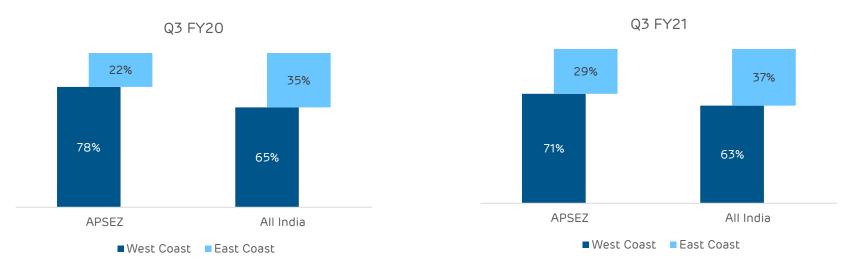
- Double-digit growth in all types of cargo.
- Dry bulk grew by 42%, container by 36% and liquid cargo including crude by 24%.
- Double digit growth : Mundra 25%, Dahej 29%, Hazira 14% and Dhamra 10%.
- Mundra for third consecutive quarter surpassed volume handled by JNPT (handled 1.59 mn TEUs compared to 1.29 mn TEUs handled by JNPT).
- Market share Mundra in all India container volume increased to 33%.
- LPG and LNG volume registered growth of 50% and 10% respectively over Q2 FY21.
- Five new container services added across Mundra, Hazira and Kattupalli will add 340,000 TEUs annually.

# APSEZ: Cargo volume comparison - Q3 FY21



(YoY)

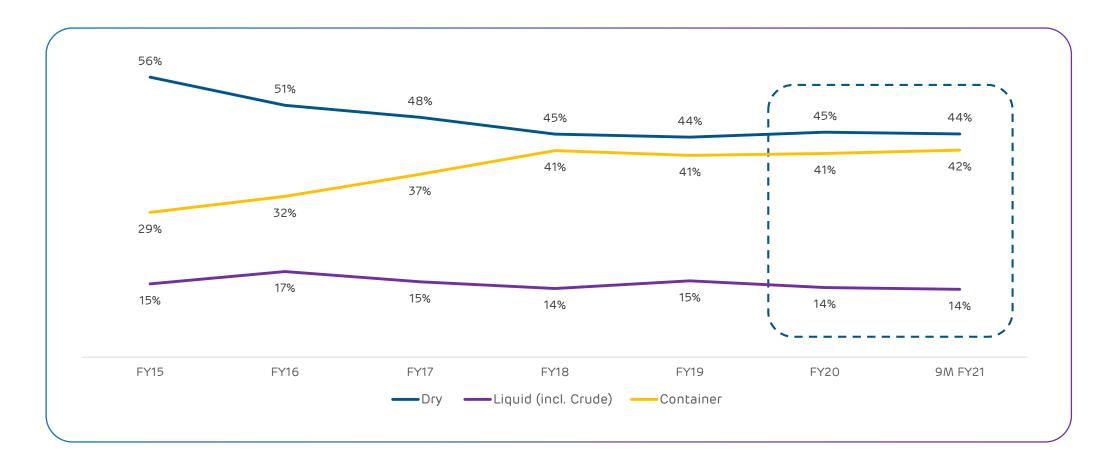




- Higher cargo volume growth compared to all India due to:
  - higher growth in container of 36% and liquid (incl. crude) of 24%
  - Also aided by sticky cargo of ~54%.
  - Enhanced capacity and acquisition of Krishnapatnam port.
- East coast west coast parity improved (to 29 : 71 from 20 : 80).

# APSEZ: Balanced cargo composition





Balance in cargo mix underscores our ability to handle all types of cargo

# APSEZ: Financials highlights - Q3 FY21



Operating revenue at Rs.3,746 cr. EBITDA\* at Rs.2,488 cr.

12%1

9% 1

Port revenue at Rs.3,279 cr.

35%1

Port EBITDA\* at Rs.2,351 cr.

38%

Logistics revenue at Rs.259 cr. Logistics EBITDA at Rs.67 cr. 8% 1

16%

PBT at Rs.2,013 cr. PAT at Rs.1.577 cr.

16%1

16%

Nine month FCF<sup>^</sup> at Rs.4,238 cr.

227%

### P&L (YoY)

- On the back of 37% growth of cargo volume, Port revenue grew by 35% and port EBITDA by 38%.
- Optimal utilization of resources helped in improving Port EBITDA margin by 140 bps to 71.7%.
- Logistics EBITDA margin improved by 160 bps to 26%.
- EPS at Rs.7.69.

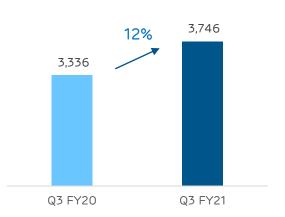
### **ESG & Awards**

- APSEZ ranked 14<sup>th</sup> globally out of 102 companies in the transportation and transportation infrastructure sector by Dow Jones Sustainability Emerging Markets Index.
- Dhamra port received "Winner Award" in 20<sup>th</sup> Greentech Environment Awards 2020.

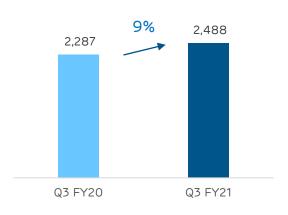
(YoY - Rs. in cr.)







### Operating EBITDA\*



### Profit before tax



#### Profit after tax

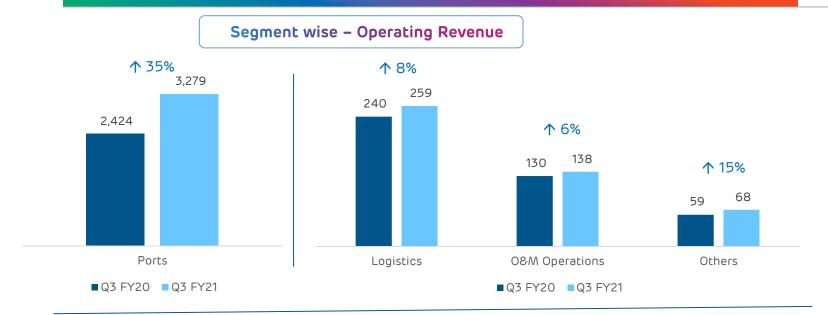


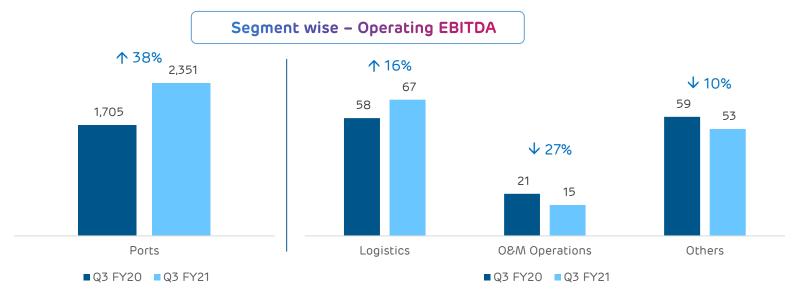
- Operating Revenue and EBITDA grew on the back of growth in port revenue of 35% and growth in logistics revenue of 8%
- EBITDA growth lower than revenue growth due to lower SEZ income^.
- PBT and PAT growth higher due to higher EBITDA and forex gain.











- Port revenue growth was on account of 37% growth in cargo volume.
- Growth in port revenue is lower than cargo volume growth due to higher cargo handled at JV terminals which is not consolidated.
- Port EBITDA growth due to change in cargo composition.
- Port EBITDA margin expanded by 140 bps to 71.7% due to operational efficiencies and better cargo mix.
- Logistics margin improved by 160 bps to 26%.
- Increase in logistics revenue and EBITDA due to high realization, high margin new routes and discontinuation of low realization, low margin routes.

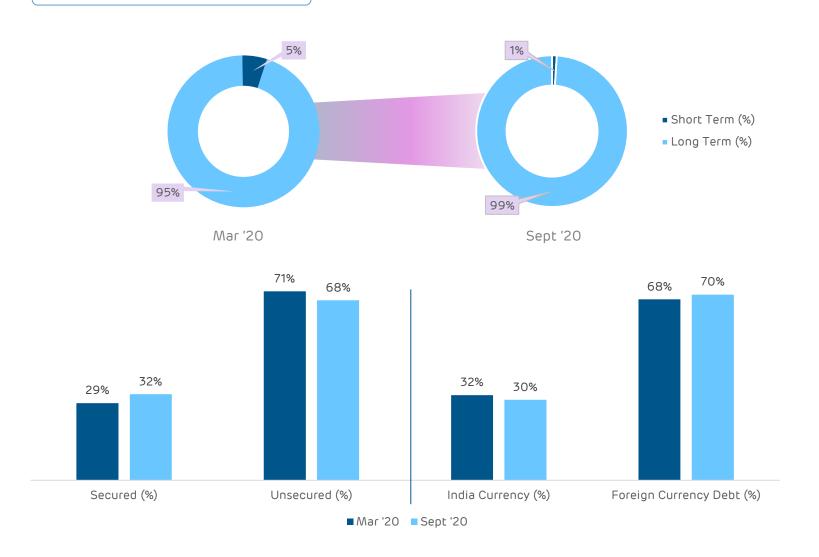


H1 FY21 Debt and Balance Sheet Items Outlook FY21

# **APSEZ:** Debt profile – H1 FY21



### **Debt Structure**



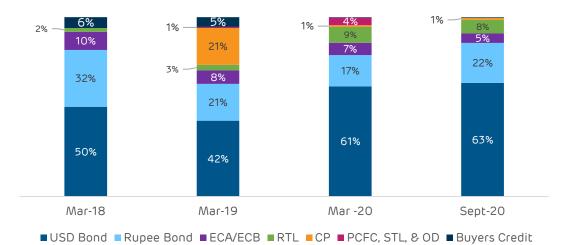
- 7 year bullet repayment bond for USD 750 mn issued for refinancing KPCL debt.
- Currency mix in our debt portfolio is in line with debt capital program.

# APSEZ: Debt profile - H1 FY21



(Rs. in cr.)







### Net Debt



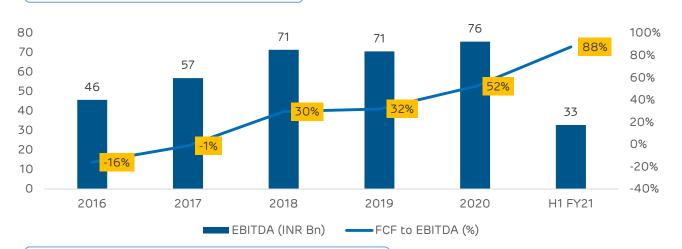
### Movement in Net Debt due to :

- New issuance of USD bond of 750 mn and Rupee bonds for KPCL acquisition and Capex program.
- Reduction of Rs.536 cr. on account of Rupee appreciation.
- Maturity profile of long term debt >5 years continue to improve due to 7 year bullet repayment bond of USD 750 mn.

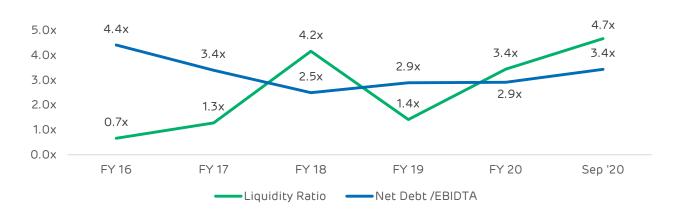








### Net debt to EBITDA and Liquidity Ratio



- EBITDA conversion to free cash\* increasing consistently on account of improvement in working capital.
- Net debt to EBITDA\* increased to 3.44x, attributable to new bond issuance and compression of EBITDA in Q1 on the back of 27% decline in cargo.
- Net debt to EBTIDA expected to be around 3.5x in FY21 and will come down within our target range of 3x -3.5x by FY22.
- Robust capital management ensures enhanced liquidity.

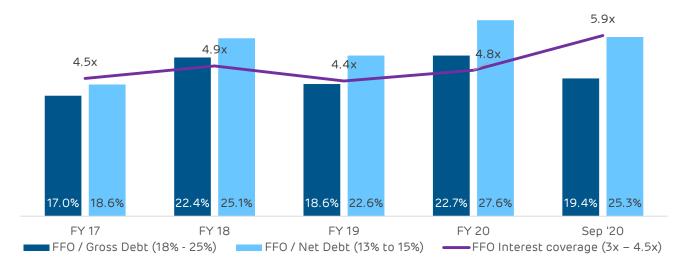
# Cargo volume CAGR of 12% and non Mundra CAGR of 38%, funded out of free cash generated

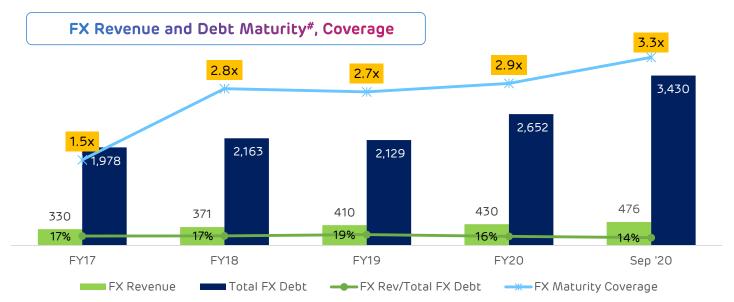
# **APSEZ:** Key ratios H1 FY21

(In USD mn)



## **Rating Ratios**





- All key rating ratios continue to be in the prescribed range.
- FFO to Gross Debt and FFO to Net Debt declined in H1 FY21 due to higher debt level and compression of EBITDA in Q1.
- Earnings growth and free cash flow generation in FY21 to enhance the ratios.
- Dollar denominated debt increased on account of new USD bond issuance of USD 750 mn for refinancing of KPCL debt.

# **APSEZ:** Outlook FY21



### Volume

- ❖ In the range of 225 MMT 230 MMT excluding KPCL.
- ❖ KPCL volume in H2 FY21 to be around 20 MMT.
- ♦ Mundra ~142, Hazira ~22, Dhamra ~32 and Kattupalli ~ 9 to 10 MMT.

### Revenue

- Consolidated revenue expected to be around Rs.12,700 cr.
- Port revenue to be around Rs.10,800 cr.
- Logistics revenue to be around Rs.1,000 cr.

### **EBITDA**

- EBITDA expected to be around Rs.8,200 cr.
- Port EBITDA margin to continue around 71%.

## Capex

Capex to be around Rs.2000 cr. (incl. maintenance Capex of around Rs.500 cr.)

### **Cash Flow**

Free cash from operations (after adjusting for working capital changes, Capex and net interest cost) to be around ~Rs.5,600 cr.

#### **Net Debt to EBITDA**

Expected to be in our target range by FY21.

## Disclaimer



Certain statements made in this presentation may not be based on historical information or facts and may be "forward-looking statements," including those relating to general business plans and strategy of Adani Ports and Special Economic Zone Limited ("APSEZL"), the future outlook and growth prospects, and future developments of the business and the competitive and regulatory environment, and statements which contain words or phrases such as 'will', 'expected to', etc., or similar expressions or variations of such expressions. Actual results may differ materially from these forward-looking statements due to a number of factors, including future changes or developments in their business, their competitive environment, their ability to implement their strategies and initiatives and respond to technological changes and political, economic, regulatory and social conditions in India. This presentation does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell, any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of APSEZL's shares. Neither this presentation nor any other documentation or information (or any part thereof) delivered or supplied under or in relation to the shares shall be deemed to constitute an offer of or an invitation by or on behalf of APSEZL.

APSEZL, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information or opinions contained herein. The information contained in this presentation, unless otherwise specified is only current as of the date of this presentation. APSEZL assumes no responsibility to publicly amend, modify or revise any forward-looking statements, on the basis of any subsequent development, information or events, or otherwise. Unless otherwise stated in this document, the information contained herein is based on management information and estimates. The information contained herein is subject to change without notice and past performance is not indicative of future results. APSEZL may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes.

No person is authorised to give any information or to make any representation not contained in and not consistent with this presentation and, if given or made, such information or representation must not be relied upon as having been authorised by or on behalf of APSEZL.

This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction, including the United States. No part of its should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. None of our securities may be offered or sold in the United States, without registration under the U.S. Securities Act of 1933, as amended, or pursuant to an exemption from registration therefrom.

### Investor Relations Team: -

#### MR. D. BALASUBRAMANYAM

Group Head - Investor Relations

≥ d.balasubramanyam@adani.com

**(** +91 79 2555 9332

#### MR. SATYA PRAKASH MISHRA

Senior Manager - Investor Relations

≥ satyaprakash.mishra@adani.com

**(2+91 79 2555 6016** 

#### MR. ATHARVATRE

Assistant Manager - Investor Relations

™ atharv.atre@adani.com

**(** +91 79 2555 7730