

Creating value. Sharing Value.



November 24, 2023

BSE Limited

Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai 400001 Scrip Code: 532504

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National Stock Exchange of India Limited

Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai 400051

Symbol: NAVINFLUOR EQ

Dear Sir/Madam,

Subject: Intimation of Schedule of Analyst / Institutional Investor Meet

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform you that the officials of Navin Fluorine International Limited ('the Company') will be participating in IIFL's 'Invest India Conference' in London on November 28th, 29th, 30th, 2023 at 9.00 A.M. (IST)

Presentation to be made at the Meetings is enclosed. Discussions will be based on publicly available information. Kindly note that changes may happen due to exigencies on the part of Host / Company.

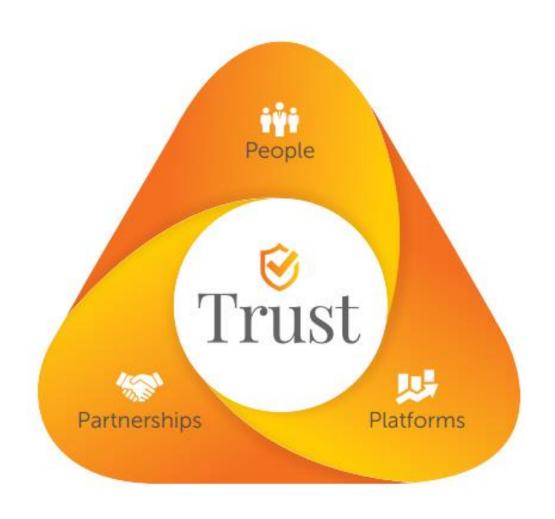
This intimation is also being made available on the Company's website at: https://www.nfil.in/investor/comp_announce.html

Kindly take this intimation on record.

Thanking you,

For NAVIN FLUORINE INTERNATIONAL LIMITED

Niraj B. Mankad President Legal and Company Secretary





Navin Fluorine

Safe Harbor



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Centenary birth year of the Shri Arvind N. Mafatlal





Our Beloved Visionary Founder Shri Arvind N. Mafatlal



A Life Lived With Grace (27th October, 1923 - Forever) Celebrating His Centenary Birth Year

Arvind N. Mafatlal Postal Stamp



Prime Minister Shri. Narendra Modi released a special postal stamp in honour of industrialist and philanthropist Mr. Arvind Bhai Mafatlal to celebrate the centenary birth year of the late businessman and philanthropist







Q2 FY24 & H1FY24

Operational Performance



H1FY24 Performance at a glance





Sales Rs. 963 Crs +17.9%

Operating EBITDA Rs. 213 Crs

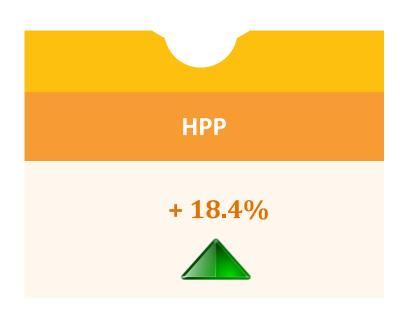
+10.2%

Operating EBITDA Margin 22.1%

-155 bps

Revenue Growth (Y-o-Y)





CDMO

18.0%

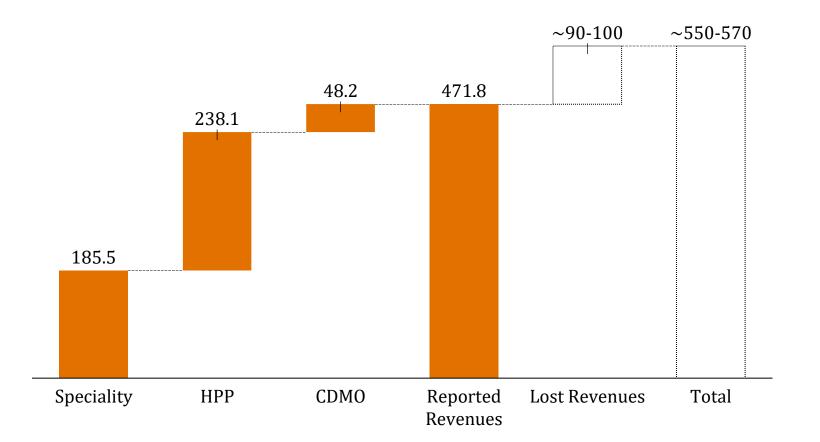
• Consolidated Financials



Q2FY24 Sales Built-Up







Q2FY24 Highlights

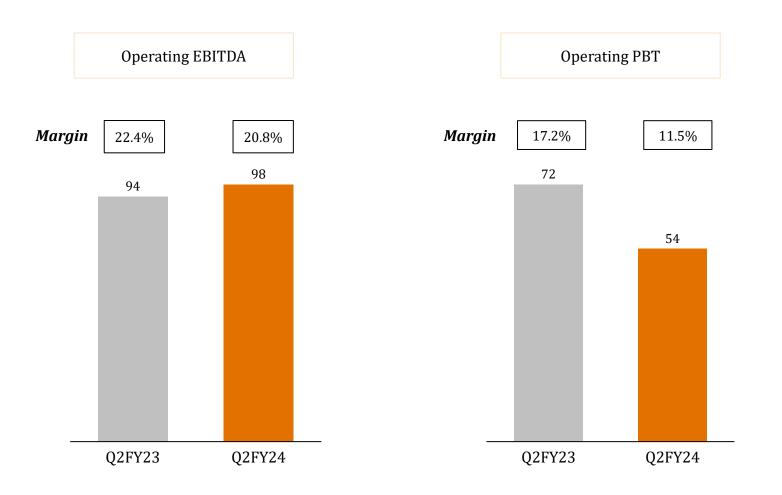
- Sales lower than expected primarily due to:
 - Slower stabilization of R32 plant
 - Progressive ramping up post June/ July shut down in HPP plant at Dahej
 - Sales of a campaign in CDMO deferred to Q3FY24 due to change in product specification and Method of Analysis
 - Production related issues in Dahej resulted in deferral of sales of 2 new products in Speciality

*Consolidated Financials



Q2FY24 – Operating Performance Highlights





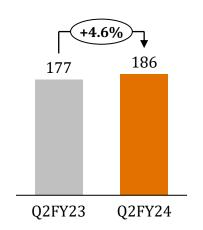
- Operating EBITDA reduced by 154 bps on account of
 - Lost sales mentioned in previous slide
 - One off expense of ∼Rs. 6 Crs in Dahej on corrective measures
- Operating PBT reflects higher depreciation charge and interest costs (Dahej site) in addition to the above

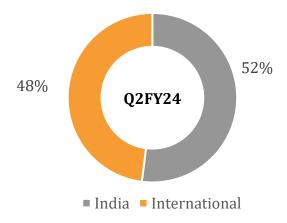


Business Vertical - Specialty Chemicals



Revenues





- Sales impacted due to deferral of 2 campaigns at Dahej
- Robust pipeline of new molecules (5 Molecules to be introduced in the next quarter 2 at Dahej and 3 at Surat)
- Agro capex estimated to commission by end FY24. POs received for dedicated portion of the capacity for CY24

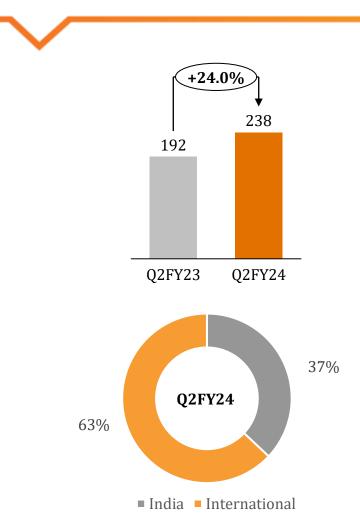


^{*} Consolidated Financials

Business Vertical - HPP



Revenues



- R32 plant stabilized in mid September and is operating to optimal capacity. Strong order pipeline for coming quarters
- Pricing Pressure in Ref. Gas exports continues
- Plant at Dahej progressively ramping up post June/ July shut down

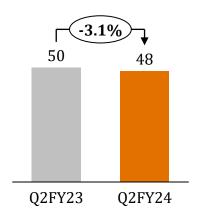


^{*} Consolidated Financials

Business Vertical - CDMO



Revenues





- Revenues in Q2FY24 were all from new molecules. Sales from a campaign deferred to Q3FY24
- Repeat orders for 2 large molecules moved from CY23 to CY24
- cGMP4 detailed engineering progressing as per plan
- "Navin Molecular" brand was launched at CPHI event in October 2023



^{*}Consolidated Financials

Consolidated Profitability Statement



Particulars (Rs. Crs.)	Q2 FY24	Q2 FY23	Y-o-Y Change %	Q1 FY24	Q-o-Q Change %	H1FY24	H1 FY23	Y-o-Y Change %
Net Revenue from Operations	471.8	419.2	13%	491.2	-4%	962.9	816.7	17.9%
Raw Material	202.0	183.58		202.7		404.7	365.9	
Employee Expenses	60.9	57.22		79.2		140.0	107.9	
Other Expenses	110.6	84.57		95.1		205.6	150.0	
Operating EBITDA	98.3	93.8	5%	114.2	-14%	212.6	193.0	10.2%
Operating EBITDA Margin	20.8%	22.4%	-154 Bps	23.3%	-241 Bps	22.1%	23.6%	-155 Bps
Interest Expenses	20.0	4.02		19.4		39.4	4.31	
Depreciation	24.2	17.66		21.3		45.6	30.0	
Operating PBT	54.1	72.2	-25%	73.5	-26%	127.6	158.6	-20%
Operating PBT Margin	11.5%	17.2%	-575 Bps	15.0%	-349 Bps	13.2%	19.4%	-617 Bps
Other Income	23.1	10.9		8.3		31.4	21.8	
Exceptional items	0.0	0		0.0		0.0	0	
Profit before tax	77.2	83.1		81.8		159.0	180.4	
Tax	16.6	25.2		20.2		36.9	48.1	
Profit After Tax	60.6	57.8	5%	61.5	-2%	122.1	132.3	-8%
Other Comprehensive Income								
Items that will not be reclassified to Profit & Loss (net of tax)	0.36	0.32		-0.59		-0.2	0.3	
Items that may be reclassified to profit and loss	-0.09	-1.41		0.90		0.8	-2.4	
Total Comprehensive income for the Period	60.8	56.7	7%	61.8	-2%	122.7	130.2	-6%



Consolidated Balance Sheet



ASSETS (Rs. Crs.)	30-Sep-23	31-Mar-23
Non-current assets	2,578.5	2,144.8
Property, Plant and Equipment	1621.4	1471.8
Capital work-in-progress	520.0	278.6
Right-of-use Assets	41.8	33.1
Investment Property	51.1	51.6
Goodwill	87.8	87.8
Other Intangible Assets	1.3	1.6
Investment in Subsidiaries, Associate & JV		
Financial Assets		
(i) Investments	11.3	12.0
(ii) Loans	0.4	0.3
(iiI) Other Financial Assets	22.3	27.8
(iv)Investment accounted for using equity method	0.8	0.8
Non-current tax assets	20.6	31.4
Other non-current assets	199.8	148.2
Current assets	1,443.9	1,384.5
Inventories	428.6	468.1
Financial Assets		
(i) Investments	446.1	31.1
(ii) Trade receivables	342.1	561.5
(iii) Cash and cash equivalents	8.2	14.5
(iv) Bank balances other than (iii) above	21.1	20.3
(v) Loans	0.2	
(vi) Others financial assets	6.1	7.9
Other Current Assets	189.8	279.3
Assets as held for sale	1.7	1.7
TOTAL ASSETS	4,022.4	3,529.3

EQUITY AND LIABILITIES (Rs. Crs.)	30-Sep-23	31-Mar-22
EQUITY	2,266.2	2,184.9
Equity Share Capital	9.9	9.9
Other Equity	2256.3	2,175.0
Non-Current Liabilities	1,101.7	822.9
Financial liabilities		
(i) Borrowings	1023.7	753.1
(ii) Lease Liabilities	11.9	6.4
Provisions	16.6	15.1
Deferred Tax Liabilities (Net)	36.1	34.8
Other non-current liabilities	13.5	13.5
Current liabilities	654.5	521.5
Financial Liabilities		
(i)Lease Liabilities	9.1	5.7
(ii) Borrowings	214.2	95.5
(iii) Trade Payables	197.3	243.5
(iv) Other Financial Liabilities	143.0	101.2
Contract Liabilities	5.6	5.4
Provisions	11.4	8.0
Current Tax Liabilities (Net)	8.5	8.2
Other Current Liabilities	35.9	54.0
Liabilties directly associated with assets classified as held for sale	29.5	0.0
TOTAL EQUITY AND LIABILITIES	4,022.4	3,529.3



Consolidated Cashflow Statement



Particulars (Rs Crs.)	30-Sep-23	31-Mar-23
Cash flow from operating activities		
Profit before tax	159.0	495.9
Adjustments for noncash items	64.2	81.1
Operating profit before working capital changes	223.2	576.9
Working capital adjustments	274.8	-530.7
Cash flows generated from operating activities	498.0	46.2
Income taxes paid (net of refunds)	-24.3	-109.8
Net Cash flows generated from operating activities (A)	473.7	-63.6
Net Cash flows generated from capex activities (B)	-382.1	-739.9
Net Cash flows generated from financing activities (C)	310.9	657.9
Liquid Investments (D)	408.7	84.3
Net Cash Increase/(Decrease) (A+B+C-D)	-6.2	-61.3



Standalone Profitability Statement



Particulars (Rs. Crs.)	Q2 FY24	Q2 FY23	Y-o-Y	Q1 FY24	Q-o-Q	H1FY24	H1 FY23	Y-o-Y
Net Revenue from Operations	314.8	366.4	-14%	350.7	-10%	665.5	753.2	-12%
Raw Material	141.6	161.7		145.4		287.0	337.6	
Employee Expenses	39.0	46.9		58.7		97.7	90.9	
Other Expenses	73.3	67.9		62.1		135.4	135.0	
Operating EBITDA	60.9	90.0	-32%	84.5	-28%	145.4	189.9	-23%
Operating EBITDA Margin	19.3%	24.6%	-522 Bps	24.1%	-476 Bps	21.9%	25.2%	-336 Bps
Interest Expenses	1.4	0.3		1.6		3.0	0.6	
Depreciation	14.4	11.8		11.6		26.0	23.3	
Operating PBT	45.1	77.9	-42%	71.4	-37%	116.4	165.9	-30%
Operating PBT Margin	14.3%	21.3%	-694 Bps	20.3%	-603 Bps	17.5%	22.0%	-454 Bps
Other Income	26.4	8.4		11.6		38.0	22.6	
Exceptional items	0.0	0		0.0		0.0	0.0	
Profit before tax	71.5	86.3		82.9		154.4	188.6	
Тах	15.5	22.2		19.9		35.4	45.6	
Profit After Tax	56.0	64.1	-13%	63.0	-11%	119.0	143.0	-17%
Other Comprehensive Income								
Items that will not be reclassified to Profit & Loss (net of tax)	0.21	0.3		-1.32		-1.1	0.3	
Total Comprehensive income for the Period	56.2	64.4	-13%	61.7	-9%	117.9	143.4	-18%



Standalone Balance Sheet



ASSETS (Rs. Crs.)	30-Sep-23	31-Mar-22
Non-current assets	1,433.8	1,380.7
Property, Plant and Equipment	582.5	414.7
Capital work-in-progress	44.5	153.6
Right-of-use Assets	21.4	12.3
Investment Property	39.4	39.8
Goodwill		
Other Intangible Assets	1.0	1.1
Investment in Subsidiaries, Associate & JV	693.9	693.9
Financial Assets		
(i) Investments	10.1	10.9
(ii) Loans	0.4	0.3
(iil) Other Financial Assets	18.6	18.0
(iv)Investment accounted for using equity method		
Non-current tax assets	18.2	29.3
Other non-current assets	3.9	6.7
Current assets	1,116.3	1,022.6
Inventories	251.1	327.1
Financial Assets		
(i) Investments	314.5	31.1
(ii) Trade receivables	281.3	392.7
(iii) Cash and cash equivalents	1.3	9.1
(iv) Bank balances other than (iii) above	4.8	4.9
(v) Loans	178.9	180.4
(vi) Others financial assets	11.4	12.5
Other Current Assets	71.3	63.1
Assets as held for sale	1.7	1.7
TOTAL ASSETS	2,550.1	2,403.3

EQUITY AND LIABILITIES (Rs. Crs.)	30-Sep-23	31-Mar-22
EQUITY	2,217.5	2,141.0
Equity Share Capital	9.9	9.9
Other Equity	2207.6	2,131.1
Non-Current Liabilities	61.0	53.8
Financial liabilities		
(i) Borrowings		
(ii) Lease Liabilities	14.9	9.4
Provisions	14.8	13.5
Deferred Tax Liabilities (Net)	17.9	17.5
Other non-current liabilities	13.5	13.5
Current liabilities	271.6	208.5
Financial Liabilities		
(i)Lease Liabilities	8.3	4.6
(ii) Borrowings	67.3	-
(iii) Trade Payables	105.0	116.5
(iv) Other Financial Liabilities	21.0	33.6
Contract Liabilities	5.6	5.4
Provisions	10.4	6.4
Current Tax Liabilities (Net)	8.4	8.2
Other Current Liabilities	16.2	33.8
Liabilties directly associated with assets classified as held for sale	29.5	-
TOTAL EQUITY AND LIABILITIES	2,550.1	2,403.3



Standalone Cashflow Statement



Particulars (Rs Crs.)	30-Sep-23	31-Mar-23
Cash flow from operating activities		
Profit before tax	154.4	418.2
Adjustments for noncash items	4.0	30.7
Operating profit before working capital changes	158.4	448.9
Working capital adjustments	183.9	-189.1
Cash flows generated from operating activities	342.3	259.8
Income taxes paid (net of refunds)	-23.4	-108.1
Net Cash flows generated from operating activities (A)	318.9	151.8
Net Cash flows generated from capex activities (B)	-76.1	-240.1
Net Cash flows generated from financing activities (C)	26.5	-59.3
Liquid Investments (made) / Redeemed (D)	277.05	-83.22
Net Cash Increase/(Decrease) (A+B+C-D)	-7.8	-64.4



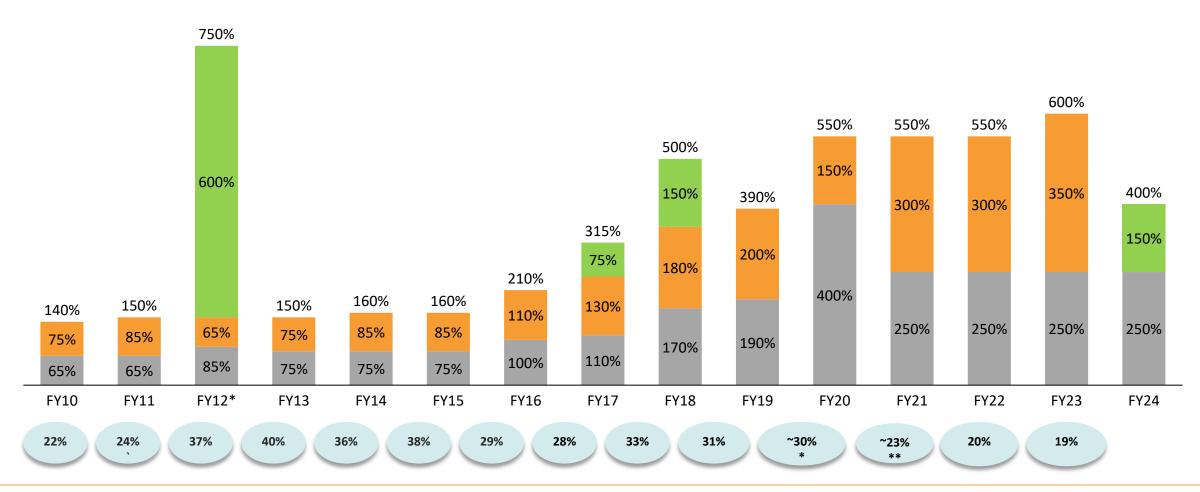
Consistent Dividend Performance











^{*} Adjusted for excess tax provisions for earlier years

^{** -} Adjusted for exceptional gain on sale of shares in Convergence Chemicals Pvt. Ltd. and gain on account of giving up lease rights in land situated at Dahej to NFASL



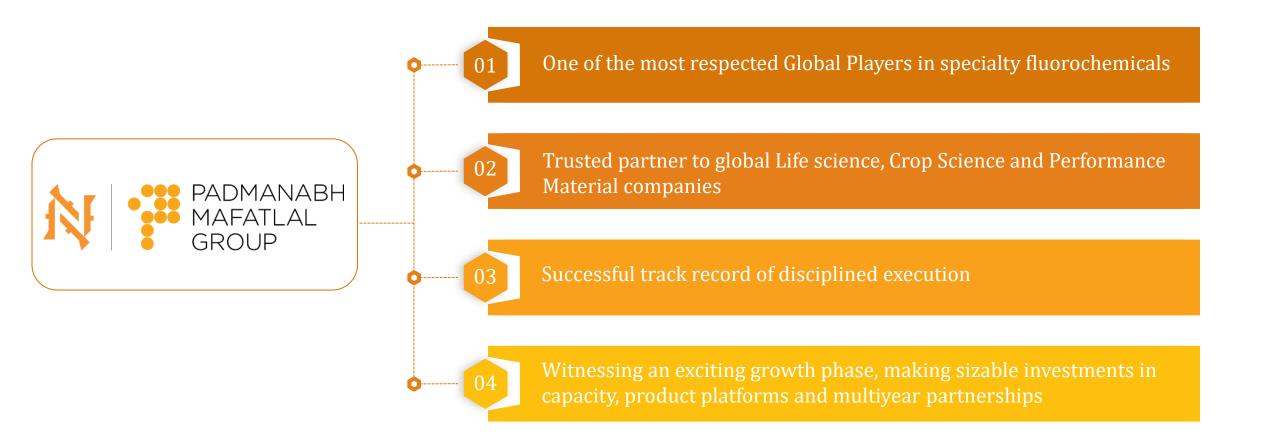


Navin Fluorine at a glance



Navin Fluorine – Trusted Global Partner







Navin Fluorine at a glance







Manufacturing **plants strategically located** closer to major ports



Strong global partners including pharma and Agro Innovators



One of **Largest Integrated Specialty Fluorochemical c**ompany in India



Over **50 years** of expertise in Handling Fluorine



Built "India's only plant with high pressure fluorination capabilities with cGMP compliance" for CDMO Business



"RESPONSIBLE CARE" certification

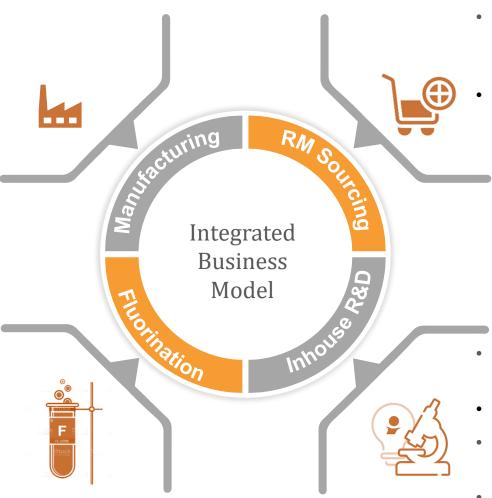


Integrated Business Model



- Chemical Complex at Surat spread over 135 acres, houses Refrigerant, Inorganic & Specialty Chemicals Plants
- cGMP Compliant facility for CDMO in Dewas
- New Greenfield Investment commissioned in Dahej

- Pioneered Manufacturing of Refrigerant Gases in India
- Over 45 years of experience in handling Fluorine
- Extensive expertise focusing on specialty fluorine chemistry



- Backward integration for Raw material through 25% JV partner in the only Fluorspar beneficiation company in India
- **Diversified sourcing of Fluorspar** away from China

- State-of-the-art R&D centre Navin Research Innovation Centre at Surat
- **DSIR approved** R&D Centre
- Supports in product addition & process efficiency in all business units
- R&D strength augmented by Manchester Organics Acquisition



Reinforcement of **Trust**

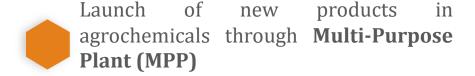


Delivering on the 3P Strategy (Product, Platform and Partnerships) through New Capex Programs





Beginning of **New Partnership** in agrochemicals backed by multi year supply contract





Manufacturing and supply of a new Fluoro speciality molecule covering all three business drivers : 3 P's - Product, Platform & Partnerships



New capex of Rs 450 crore for setting up a new 40,000 tonnes per annum **HF capacity at Dahej (NFASL)** is expected to come on stream in two years



Core Business Strategy





Presence into Highdemand specialized product basket Customer's clear choice - Strong pillar of Partnership Valuable and
Dependable
Fluorochemical
Company



Increase share of CDMO & Specialty which now contributes ~61% of the Topline



Innovation & Change growth

- Moving into the new High-Performance Product (HPP) vertical in the fluorochemicals space



Investment In MPP (Multi Purpose Plant) – Entering into portfolio of new products for next phase of growth

Journey of Transformation continues...







ESG represents the foundation of our business



Our Approach to **Sustainability**



Approach

Environment

Social

Governance



- ✓ Effective control systems
- ✓ Reducing greenhouse gas Emissions
- ✓ Compliance
- ✓ Audit

- ✓ Workforce
- ✓ Customer and Vendors
- ✓ Community

- ✓ Board of Directors
- ✓ Integrity
- ✓ Long Term
- ✓ Managed Expansion
- ✓ Brand



Our **Environment Conservation** initiatives





Reduce

- We have Renewable Energy in one of our sites and is in process to implement renewable energy in its other plants as well.
- We recycled 508-million-liters treated wastewater from the sewage wastewater treatment plant, reducing fresh water consumption.
- We have installed Thermal Oxidizer to reduce the overall GWP for environment protection



Zero Liquid Discharge (ZLD)

 Our Dewas unit's zero liquid discharge facility utilises treated wastewater for utility and onsite gardening



Restore

 Our Dewas unit participated in Green Mahotsav by the Madhya Pradesh State Environment Ministry, for creating a green belt and executed a tree plantation drive



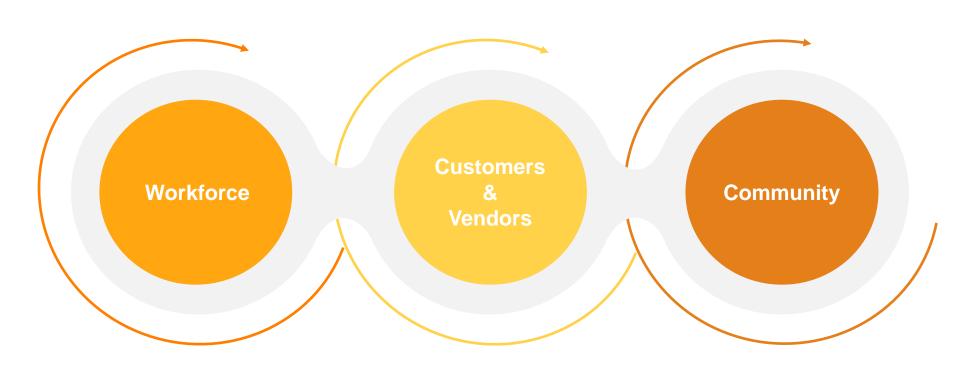
Reuse

 We are supplying some of its finished products in bulk containers, eliminating the generation of packaging waste



Our **Social** initiatives





Strategic investments in its workforce, including recruitment, retention and training, to improve efficiency and effectiveness.

Strengthened engagements with vendors, in addition to customers. Due to the complex nature of resources being used, the Company focused its collaboration with prominent vendors.

Sustained stable engagements with communities surrounding its sites, promoting prosperity through interventions aligned with Sustainable Development Goals - United Nations

1413

Full time employees as on March 23

846

Active Customers as on March 23

Rs. 60 L

Investment in Training & Awareness

Rs. 6.15 Cr.

CSR Spend



Governance Best Practice



Governance Programme



Reported NO

- ✓ Defaults for repayments, creditors, dividends and statutory dues
- Auditor qualification against the Company
- ✓ Re-statements of financial statements
- ✓ Allegations of financial imprudence



Structured policies and processes addressed investor grievances



Accepted all the resolutions proposed by the board to shareholders except one



Employed a rigorous Board evaluation policy; Board comprised eminent members



Implemented an active succession pipeline for critical roles and the Board



Carried out an Internal audit through an independent audit firm reporting directly to the Audit Committee



Implemented two ESOP plans

Composition of Committees

Out of four Members of Nomination and Remuneration Committee, three are Independent and one Non-Executive

Out of four Members of the **Audit Committee**, three were Independent and one Non-Executive

All three Members of **Stakeholders Relationship Committee** were Independent

Out of four Members of the **Corporate Social Responsibility Committee**,
three were Independent



Balanced Board with Experience and Expertise



Board Demographics

Highly engaged Board

actively involved in **NFIL's strategic transformation**



68 years median director's age



meetings during FY2023

17
Board Committee

8 Board



Audit Committee

CSR Committee

Nomination & Remuneration Committee

Stakeholders Relationship Committee

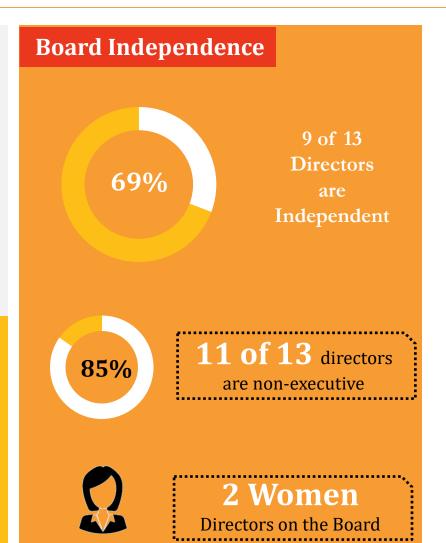
Risk Management Committee



Separate
Chairman & MD



3 Directors inducted since FY22





Diversity of thought and experience



Mr. Vishad P. Mafatlal (Chairman)

He is an industrialist having varied experience of over 26 Years in the field of Textiles and Chemicals. He holds a Bachelor of Science Degree in Economics from University of Pennsylvania, Wharton School.

Mr. Sudhir G. Mankad (Independent Director)

He is a retired IAS officer and has served in senior positions, both with the Government of India and Government of Gujarat. He holds a Master's degree in Arts (History) from the University of Delhi and also has a diploma in Development Studies from the Cambridge University.

Mr. Ashok U. Sinha (Independent Director)

He has a wealth of experience, competencies and expertise from his leadership journey at Bharat Petroleum Corporation Ltd. He has a BTech in Electrical Engineering from IIT, Kanpur, and a Post Graduate Diploma in Management from IIM, Bangalore, with specialisation in Finance.

Mr. Mohan M. Nambiar (Non-Executive Non-Independent Director)

He has a vast experience of over 60 years. He was associated for more than 26 years with the Associated Cement Company Ltd., including 6 years as its Managing Director. He is a commerce graduate and member of the Institute of Chartered Accountants of India.

Mr. Harish H. Engineer (Independent Director)

He has varied experience of over 45 years in the banking sector. He retired as executive director, wholesale banking of HDFC Bank Ltd. He has a Bachelor's degree in Science and also a Diploma in Business Management from the Hazarimal Somani College, Mumbai.

Mr. Sujal A. Shah (Independent Director)

He has an experience of over 30 years in the fields of Valuation, Due Diligence, Corporate Restructuring, Audit and Advisory. He is a commerce graduate and member of the Institute of Chartered Accountants of India.

Mr. Pradip N. Kapadia (Independent Director)

He is a senior partner in Vigil Juris, advocates and solicitors, Mumbai and has an experience of over 46 years in the legal field. By qualification, he is B.A., LLB. He is advocate and solicitor.

Mr. Atul K. Srivastava (Independent Director)

He has an experience of over 46 years in large corporates, in the areas of Finance, Accounting, Taxation and Commerce. He is a Science Graduate and a Fellow Chartered Accountant - B. Sc (Hons), FCA.

Ms. Apurva S. Purohit (Independent Director)

She is a prominent Indian Business leader with over 31 years of experience in the media and entertainment industry. She has managed a diverse portfolio of businesses in partnership with private equity players and promoters, from early stage businesses to mature ones. She has a postgraduate diploma in management from IIM, Bangalore.

Mr. Sunil S. Lalbhai (Independent Director)

He is an industrialist having varied experience of over 33 years in chemicals and general management. He is a science graduate and holds M.S degree in chemistry from USA and also M.S degree in economic planning & policy from the Boston University of USA.

Ms. Radhika V. Haribhakti (Independent Director)

She has over 31 years of experience in Commercial and Investment Banking with Bank of America, JM Morgan Stanley and DSP Merrill Lynch. She now offers advisory services as RH Financial, but is primarily engaged as an Independent Director on multiple Boards. She is a commerce graduate and holds Post Graduate Diploma in Management from IIM, Ahmedabad.

Mr. Radhesh R. Welling (Managing Director)

With 26 years of work experience, Mr. Welling has worked in and handled many functions ranging from Innovation to Sales & Marketing to Corporate Strategy to Manufacturing, across multiple geographies. He has obtained Mechanical Engineering degree from National Institute of Technology, India and has done his Masters in International Business from IIFT, New Delhi. He has also done his MBA from IMD, Lausanne, Switzerland.

Mr. Sudhir R. Deo (Non-Executive Non-Independent Director)

Mr. Sudhir R. Deo has 44 years of association with Arvind Mafatlal Group (AMG), retired as Managing Director of NOCIL in July 2023. He has headed multiple mandates of the business including Manufacturing, Technology, Research, Strategy, Marketing and Supply Chain. He is an expert in ESG and Sustainability, focusing on implementation to elevate business value. He holds an M. Tech. in Chemical Engineering from IIT Kanpur.



Strengthening Community Engagement at Navin Fluorine



6.15 Crores

Total CSR expenditure for the year ended March 31, 2023
Touched and improved more than 84,000 lives through community
development initiatives

Contribution made towards the above trusts and activities

SHRI SADGURU SEVA SANGH TRUST (SSSST) CHARUTAR AROGYA MANDAL (CAM) BLIND PEOPLE'S ASSOCIATION (BPA)

OLYMPIC GOLD QUEST (OGQ)

II HOSPITAL

PM CARES

SOCIETY FOR REHABILITATION OF CRIPPLED CHILDREN (SRCC)

CONSUMER EDUCATION AND RESEARCH CENTRE (CERC)

PRAYAS

MOBILE HEALTH VANS

SHALA PRAVESOTSAV

REPAIRS AND MAINTENANCE OF RO WATER SYSTEMS



Thank You Note





For further information, please contact:

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