

28th September, 2021

**BSE Limited** 

P J Towers, Dalal Street, Mumbai – 400001

**Scrip Code: 539254** 

Dear Sir.

National Stock Exchange of India Limited

Exchange plaza,

Bandra-Kurla Complex,

Bandra (E), Mumbai - 400051.

Scrip Code: ADANITRANS

Sub: Intimation for participation in the Investors' Conference.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, this is to inform that the Company will interact with the investors' as per schedule given hereunder through Video Conferencing / Other Audio-Visual Means:

Day & Date	Particulars	
Wednesday,	Corporate Day organized by Citi Bank	
29 <sup>th</sup> September, 2021	(Aus, Japan and India Investors)	

The investors' presentation to be deliberated at the above conference is enclosed herewith and being upload on our website.

You are requested to take the same on your records.

Thanking you,

Yours faithfully,

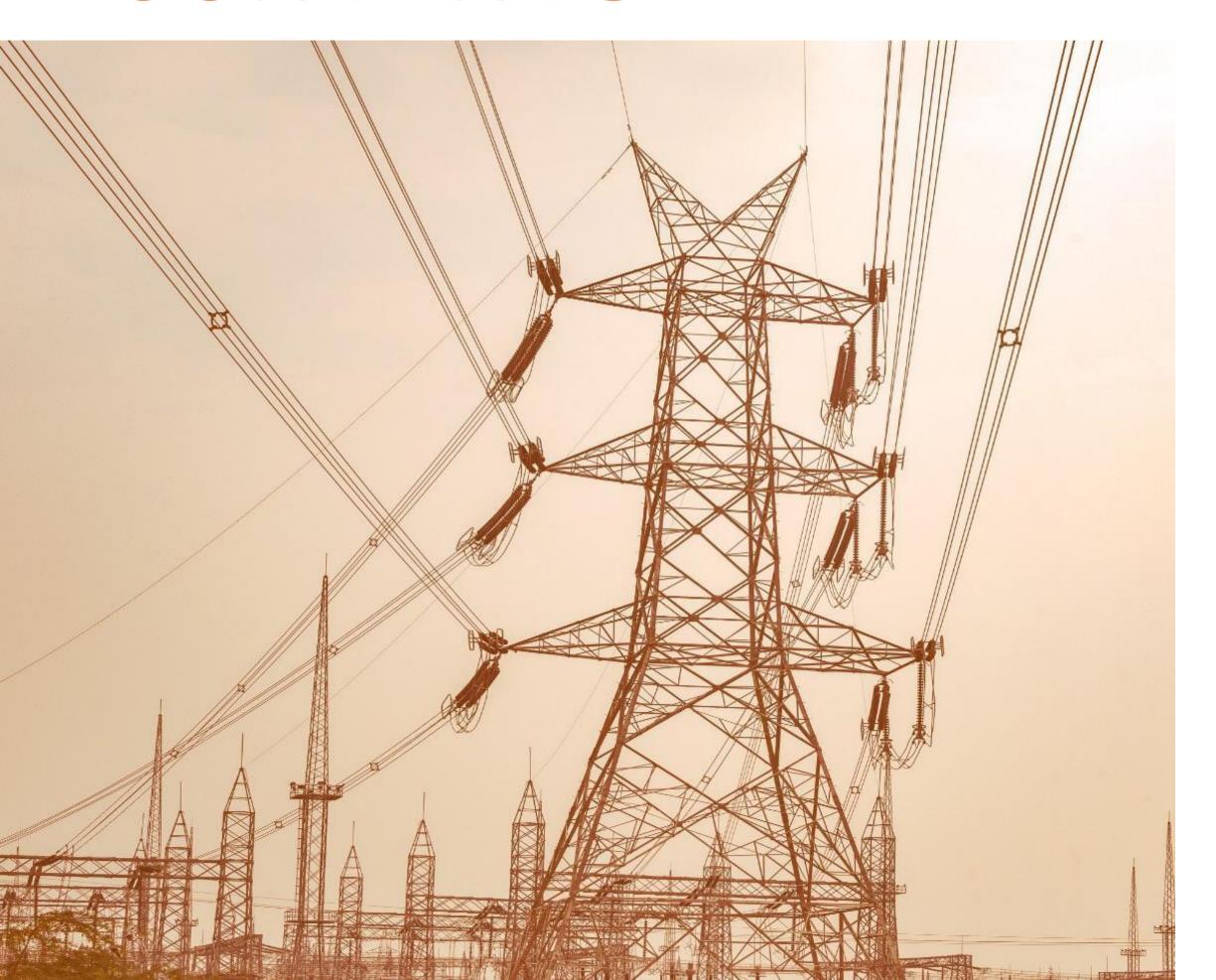
For Adani Transmission Limited

Jaladhi Shukla Company Secretary

Encl – As above



# CONTENTS

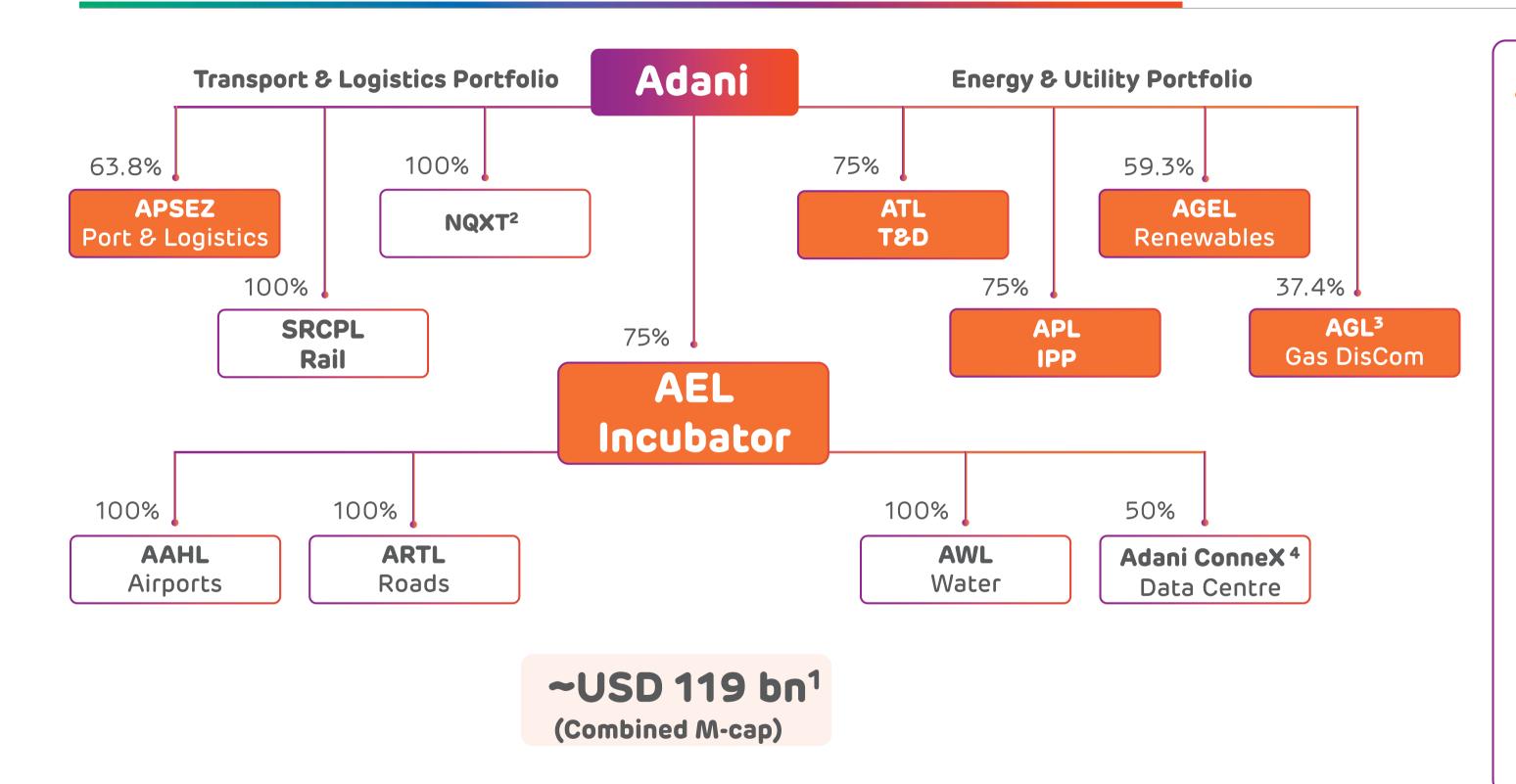


04-07	Adani Group	04
09-19	Company Profile, Growth, ESG & Value Creation	09
21-22	Annexure	21



# Adani: A world class infrastructure & utility portfolio





# **Adani**

- Marked shift from B2B to B2C businesses -
  - ATGL Gas distribution network to serve key geographies across India
- AEML Electricity
   distribution network that
   powers the financial
   capital of India
- Adani Airports To operate, manage and develop eight airports in the country
- Locked in Growth 2020 -
- Transport & Logistics -Airports and Roads
- Energy & Utility Water and Data Centre

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group

#### Vintes:

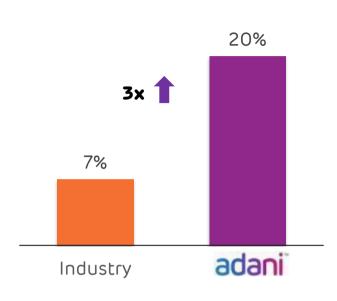
Orange colour represent publicly traded listed vertical | Percentages denote promoter holding

- 1. As of August 31st, 2021, USD/INR 73
- 2. NQXT North Queensland Export Terminal
- 3. ATGL Adani Total Gas Ltd, JV with Total Energies
- 4. Data center, JV with EdgeConnex

# Adani: Decades long track record of industry best growth rates across sectors



#### Transmission Network (ckm)



**2016** 320,000 ckm 6,950 ckm **2021** 441,821 ckm 18,801 ckm

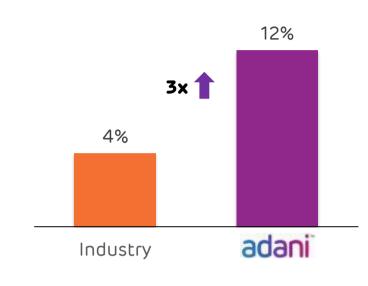


#### ATL

Highest availability among Peers

**Op. EBITDA margin: 92%**<sup>1,3,5</sup> Next best peer margin: 89%

#### Port Cargo Throughput (MMT)



 2014
 972 MT
 113 MT

 2021
 1,246 MT
 247 MT

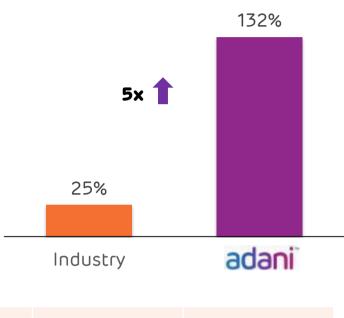


#### **APSEZ**

Highest Margin among Peers globally

**EBITDA margin: 70%**<sup>1,2</sup> Next best peer margin: 55%

#### Renewable Capacity (GW)



**2016** 46 GW 0.3 GW **2021** 140 GW<sup>9</sup> 19.3 GW<sup>6</sup>



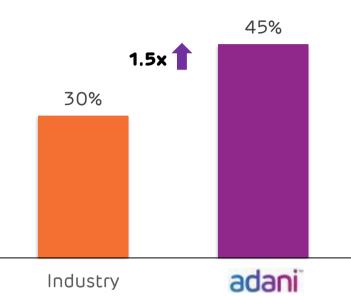
#### **AGEL**

Worlds largest

developer **EBITDA margin: 91%**<sup>1,4</sup>

Among the best in Industry

#### CGD<sup>7</sup> (GAs<sup>8</sup> covered)



 2015
 62 GAs
 6 GAs

 2021
 228 GAs
 38 GAs



#### **ATGL**

India's Largest private CGD business

EBITDA margin: 41%<sup>1</sup>

Among the best in industry



# Adani: Repeatable, robust & proven transformative model of investment



Phase	Development		Operations	Post Operations	
	Origination	Site Development	Construction	Operation	Capital Mgmt
Activity	<ul> <li>Analysis &amp; market intelligence</li> <li>Viability analysis</li> <li>Strategic value</li> </ul>	<ul> <li>Site acquisition</li> <li>Concessions and regulatory agreements</li> </ul>	<ul> <li>Engineering &amp; design</li> <li>Sourcing &amp; quality levels</li> <li>Equity &amp; debt</li> </ul>	<ul> <li>Life cycle O&amp;M planning</li> <li>Asset Management plan</li> </ul>	<ul> <li>Redesigning the capital structure of the asset</li> <li>Operational phase funding consistent with</li> </ul>
	<ul><li>India's Largest</li></ul>	<ul><li>Investment case development</li><li>Longest Private</li></ul>	• 648 MW Ultra Mega	• Energy Network	Revolving project finance facility
	Commercial Port HVDC Line in Asia (at Mundra) (Mundra – Mohindergarh)	Solar Power Plant (at Kamuthi, Tamil Nadu)	Operation Center (ENOC)	of \$1.35Bn at AGEL – fully funder project pipeline First ever GMTN <sup>1</sup> of USD 2Bn by energy utility player in India - an	
Performance	Highest Margin among Peers	Highest line availability	Constructed and Commissioned in nine months	Centralized continuous monitoring of plants across India on a single cloud based platform	in line with COP26 goals - at AEA Issuance of 20 & 10 year dual trabond of USD 750 mn - APSEZ the infrastructure company to do so
					14% 55% 50%

**March 2016** 

March 2021

# ATL: A platform well-positioned to leverage growth opportunities in T&D business



Development



#### **Execution Prowess**

Transmission Network of

18,801 ckt km¹;

Built Longest Private HVDC Line
in Asia

#### Strategic Presence

**Transmission** - Presence in 12 states with 27 transmission lines **Distribution** - Integrated utility catering to gateway city of Mumbai

#### Balanced pool mix

Transmission (FY21):
51% of EBITDA - Central pool
49% of EBITDA - State pool

**Operations** 



Operating Efficiency and Strong Margins (FY21)

Robust network availability of **99.87%** and supply reliability of **99.99%** 

One of the lowest O&M cost per ckm<sup>(2)</sup>

#### Consumer-centricity

Integration of Customer and Technology enabling AEML as a supplier of choice for 3 million+ consumers in Mumbai

**ESG** 

#### **Embedded ESG Framework**

for enhanced value creation

Returns and Equity Value Creation



ROE optimization via Efficiency-led Development

Development and O&M efficiencies resulted into savings of ~Rs.5 bn optimizing ROE at 55%

#### Capital Management and IG Rating

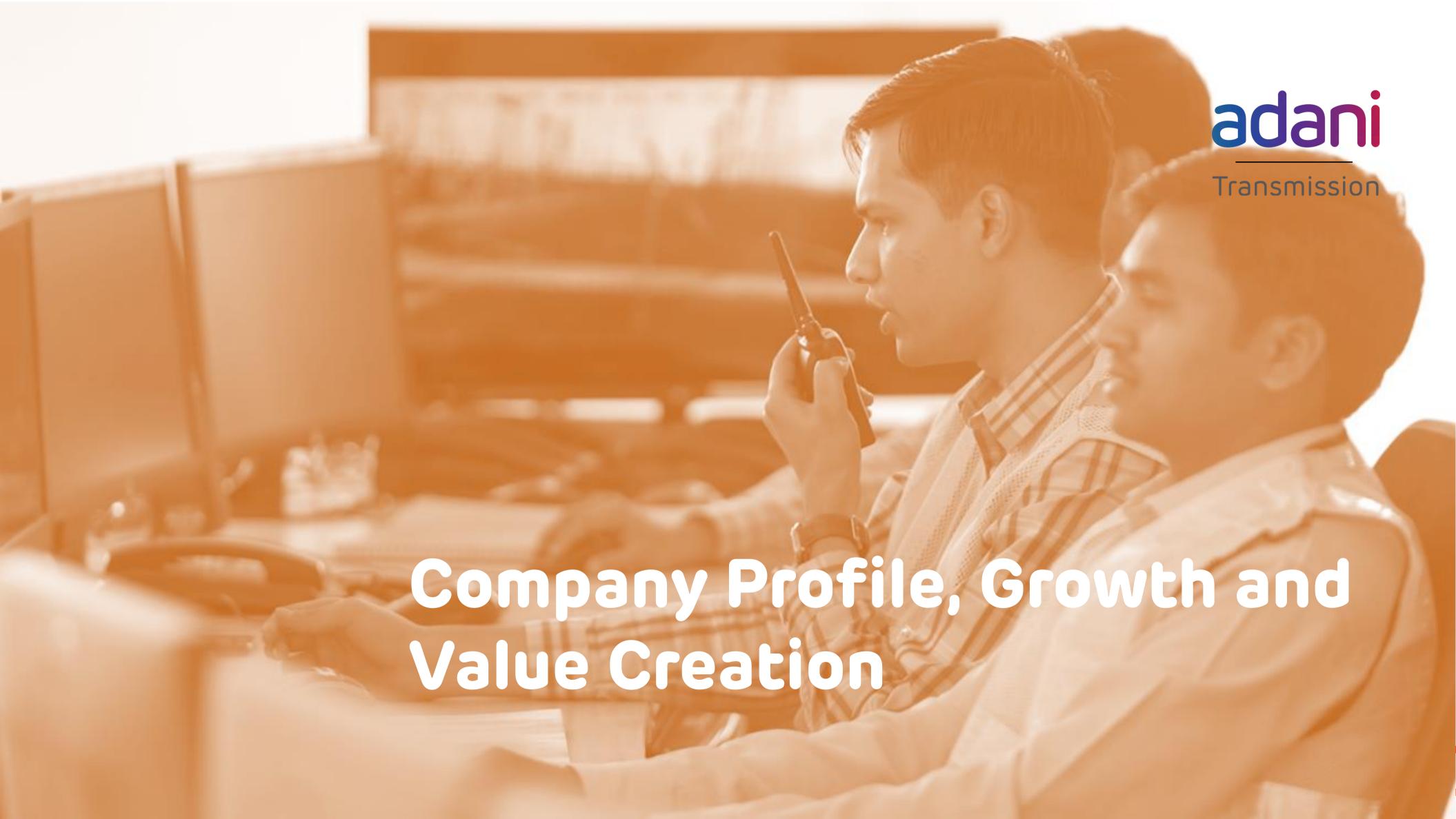
Re-designing capital structure though low cost capital and elongated maturity

**BBB-/Baa3**(5)

**Robust Asset Base** 

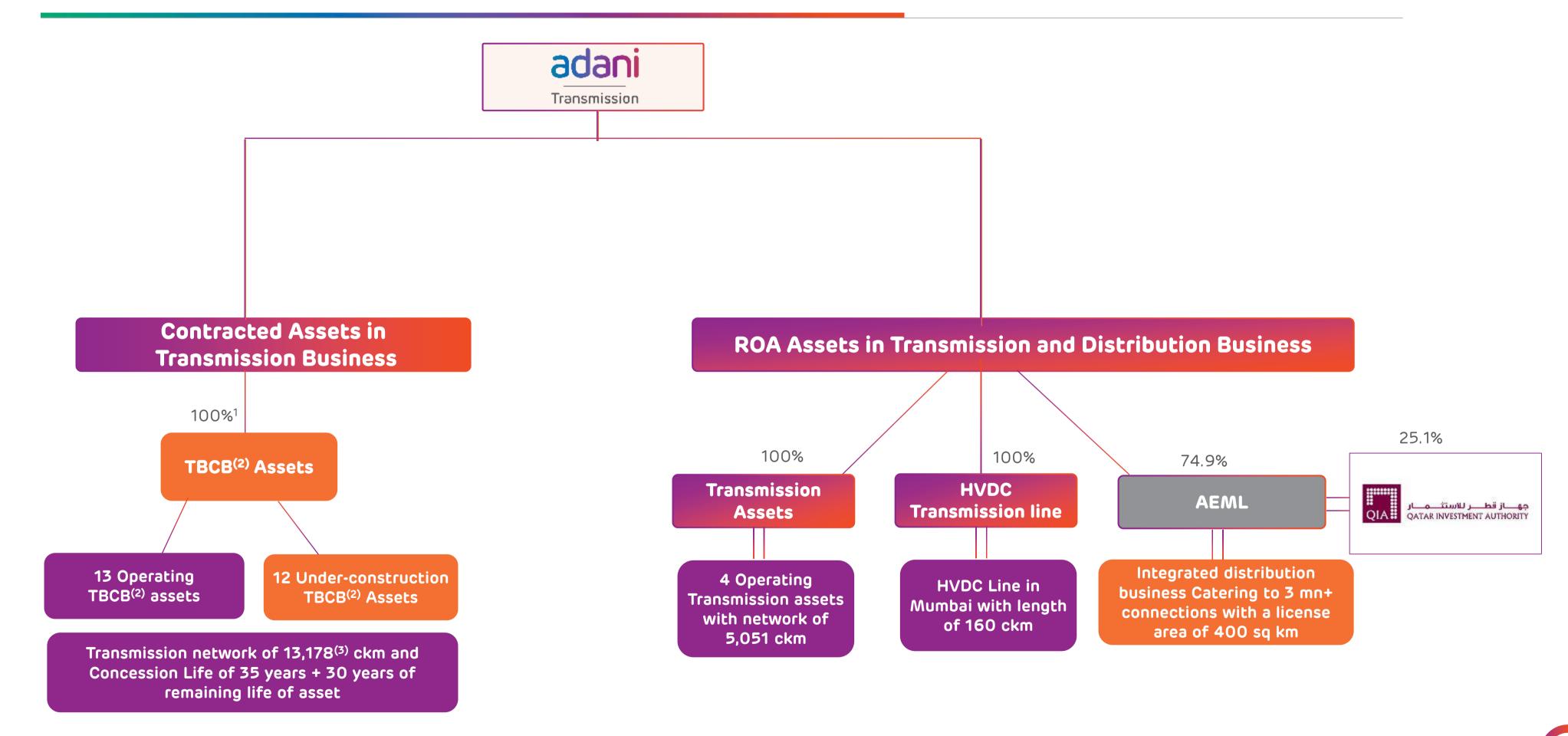
INR 451 Bn / US\$ 6.1 Bn

Regulated Asset base<sup>(1)</sup> (Fully-built basis)



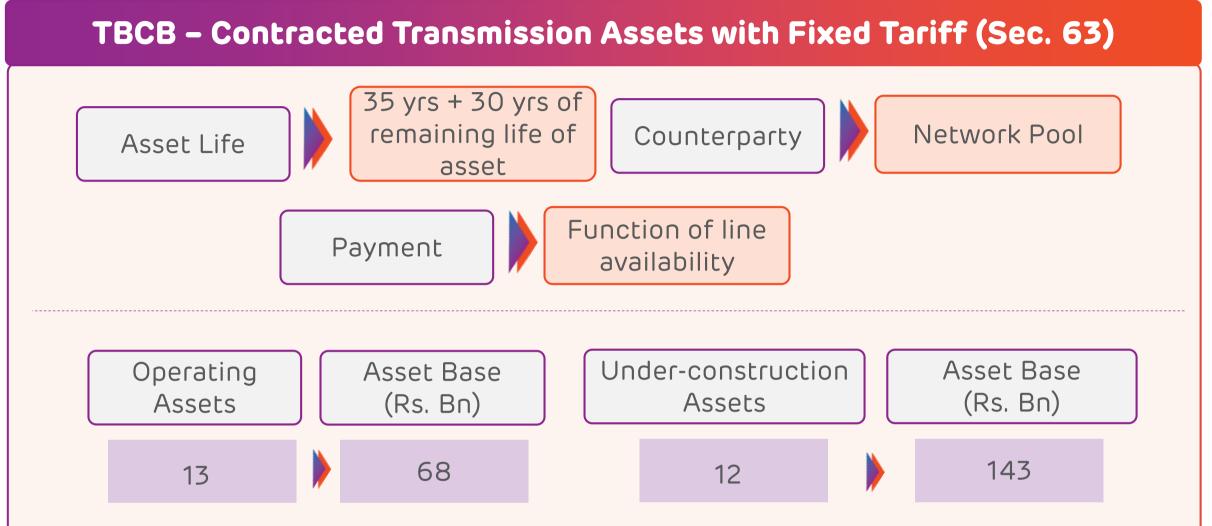
# ATL at a Glance

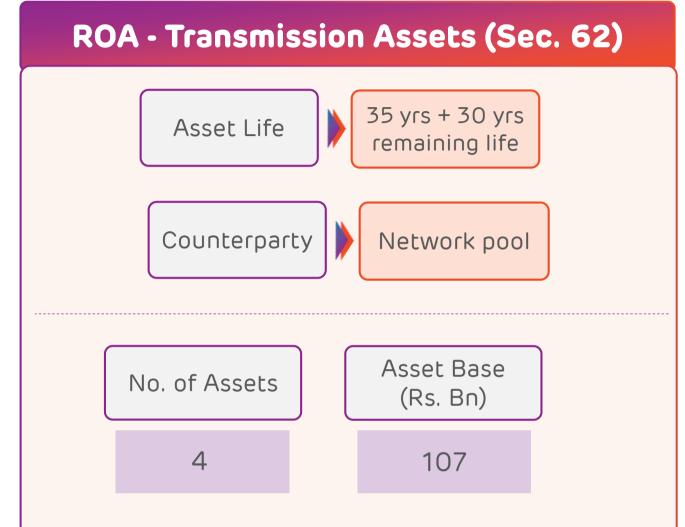




## ATL: Transmission business at a Glance







#### TBCB - Business Parameters

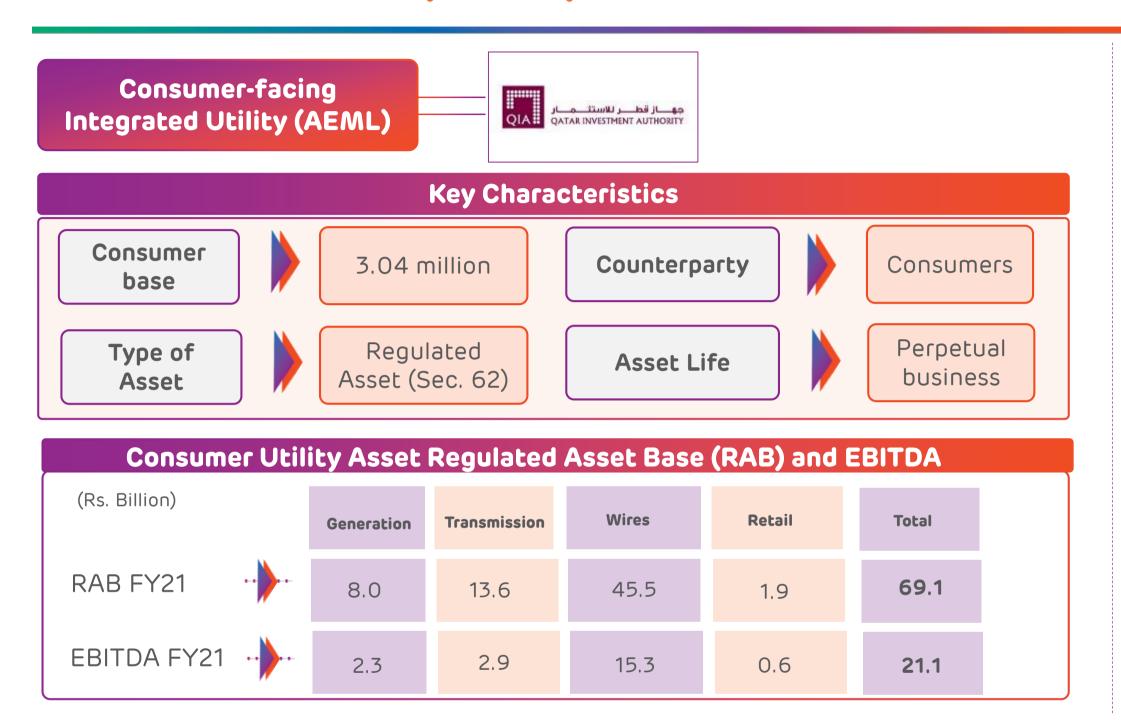
- Steady stream of cash flows
- No throughput risk in Transmission sector
- Payment pooling mechanism thus no counterparty risk
- Mature Regulatory bodies (EA 2003)

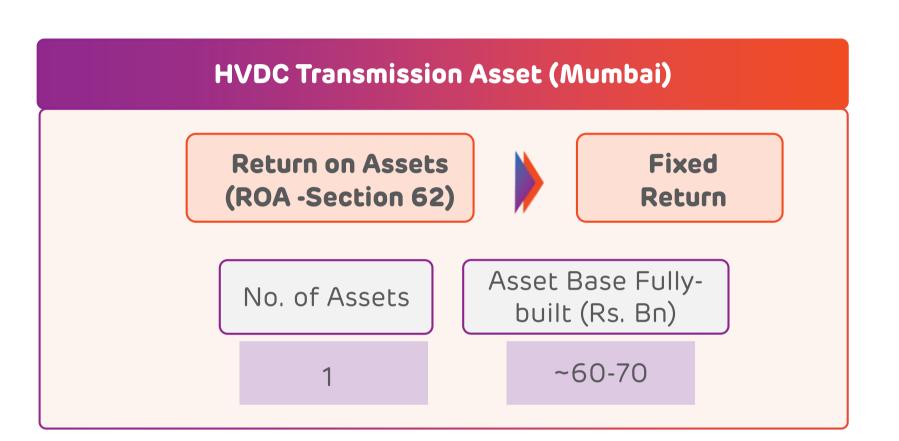
#### **ROA - Business Parameters**

- Rate of return business with predictable cash flows after accounting for all operating and O&M costs
- Efficiency-linked incentives to further boost returns

# ATL: Distribution (AEML) business at a Glance







#### Stable Business Parameters

- 93-year old business with predictable and mature regulatory framework serving 3 mn+ consumers in Gateway City of India
- Business with high EBITDA predictability supported by revenue true-up and cost pass-through mechanisms
- Guided by three pillars of Reliability (Supply), Affordability (Power) and Sustainability (Aiming for 60% RE power by 2027)
- Rate of Return Asset (the asset being the RAB) with no-to-minimal throughput risk (only Retail)

## **ATL:** Growth Avenues



#### Regulated growth opportunities

#### **Opportunity Set in Transmission**

- Existing pipeline of ~Rs. 150
- TBCB opportunities in India, esp. as renewable power grows
- Inorganic growth opportunities
- Set to achieve 20,000 Ckt kms by FY2022

#### **Opportunity Set in Distribution**

#### - AEML:

- Continuous consumer addition through affordable and reliable power supply
- —Option to opt for Green Power
- Increase in RAB through capexprogram of ~Rs. 95 bn for FY21-
- New license opportunities



ATL geared to fully leverage opportunities for disciplined growth

Self-funded Growth (FCF) Maintain Superior Margins

Maintain IRR Threshold Retain IG Rating

#### Unregulated growth opportunities (AEML)

Efficient Appliances and Demand side Management (DSM)

Smart Home Products

E-security and Entertainment ondemand

Fiber-to-Home

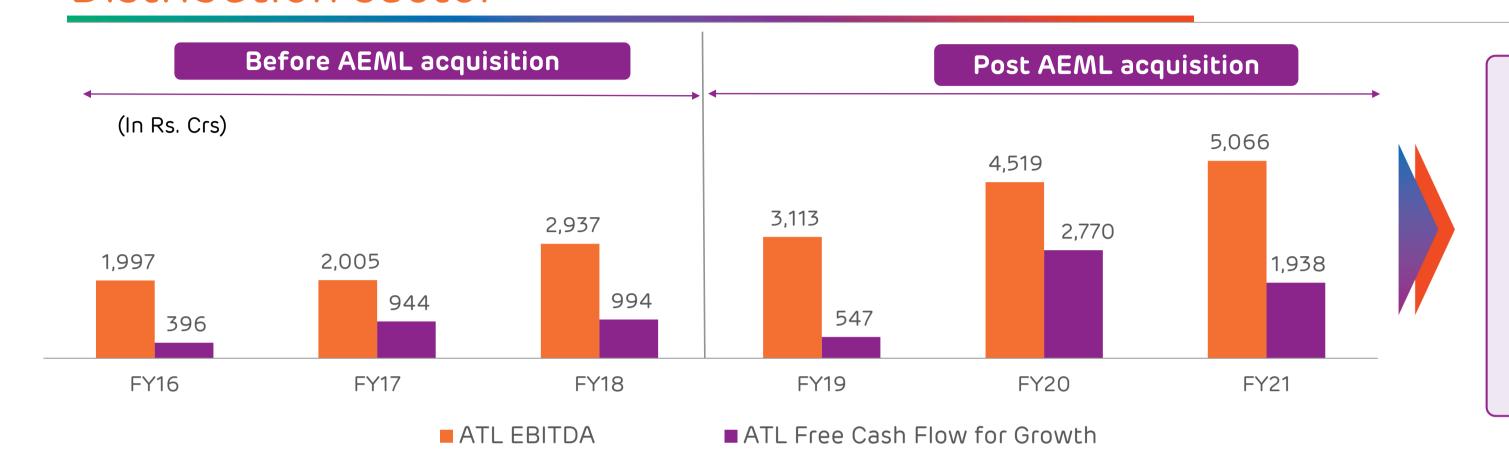
Safety and Energy Audit at places of congregation and consumers

One Adani-One Service

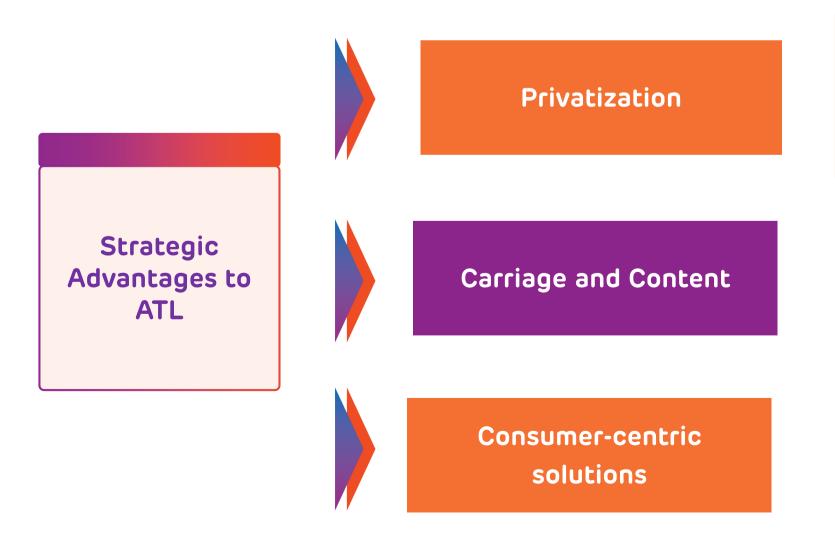
Consumer centric solutions and above offerings leads to Quality of Life Improvement for 3mn+ AEML consumers

# **AEML:** Value accretive to ATL and positioned towards future growth in Distribution sector





- Cashflow profile of ATL has changed dramatically post acquisition of AEML
- Self-funded growth and huge capex opportunity
- Onboarding of marquee investor QIA



- Operating philosophy of Reliability, Affordability and Sustainability
- Managing largest slum with lowest distribution loss
- Effective outage management for quality supply
- Experience of working in a competitive environment (new regulation on competition is already part-andparcel of AEML business)
- 90% of competitor's consumers are on our network
- Historical trend of reduction in power purchase cost
- Value add solutions for richest counterparty Mumbai Consumer

Future ready to tap massive growth opportunities in Distribution sector

### ATL: Robust ESG Framework





#### **ESG Ranking**

- FTSE (2021): **3.3/5**
- MSCI (2020): BBB
- S&P (2020): 2/12 in India and 41/283 globally in electric utility sector

Guiding Principles and

**Disclosure Standards** 

...

United Nations Global Compact

GHG Protocol

SBTi

TCFD

IR framework reporting

CDP disclosure

UN Sustainable Development Goals

GRI Standards

#### Policy Structure

- Environment Policy
- Energy Management System
- Corporate Social Responsibility Policy
- Occupational Health & Safety Policy
- Customer Grievance Redressal Mechanism
- Anti Corruption-Bribery Policy
  - Nomination and Remuneration Policy
  - Related Party Transaction Policy

#### Focus Areas

#### **UNSDG** aligned:

- Affordable & Clean Energy
- Sustainable Cities and Communities
- Climate Action
- Good Health & well being
- Quality Education
- Industry, Innovation & Infrastructure

#### Others:

• Consumer empowerment

#### **Our Commitment:**

- Increase renewable power procurement to 30% by FY23 and 60% by FY27 (SDG 7)
- Reduce GHG Emission Intensity<sup>(1)</sup> to 40% by FY25, 50% by FY27 and 60% by FY29 (SDG 13)
- Achieve Zero Waste to Landfill<sup>(2)</sup> by 2024-25
- Replace Single Use Plastic Waste<sup>(2)</sup> by 2022-23

# ATL: Environmental Philosophy



#### **Awareness**

#### Readiness

#### Alignment

#### **Offsetting Carbon Emission**

- Supporting low carbon economy
- Improving Carbon Efficiency
- Approaching Carbon Neutrality

- Increase Renewable Energy share (30% by FY23 and 60% by FY27)
- Reduce GHG Emission Intensity<sup>(1)</sup> (40% by FY25, 50% by FY27 and 60% by FY29)
- Promote Solar rooftop and EV charging adoption

#### **Natural Resource Conservation**

- Energy Management & Optimizing auxiliary consumption
- Reducing water footprint
- Circular economy
- Land use and cover management
- Reduce T&D Losses
- Reduce freshwater withdrawal, Water Efficiency Management and Water neutrality
- Land usage Optimization
- Organic Waste Converter (Biogas Plant)

#### **Biodiversity Management**

- Biodiversity Management Plan
- Afforestation and Conservation
- Land use and cover management

- Zero Waste to Landfill $^{(2)}$  by 2024-25
- Single-use-Plastic-Free (SuPF)<sup>(2)</sup> by 2022-23
- Community based plantation drives
- Mangrove afforestation at Dahanu

- Carbon disclosure in Public domain aligned with GHG Protocol (disclosed in public domain) and GRI standards
- Signatory to India Business & Biodiversity Initiative (IBBI) and aligning to SDGs 14, 15, 17 for Biodiversity Management
- ESG disclosures vide ATL's corporate sustainability assessment platform of DJSI-S&P Global Adhering to disclosure in CDP,
- Becoming TCFD Supporter and signatory to SBTi
- Material & Robust Sustainable Performance Targets linked to penalty for non-achievement (disclosed in public domain)

# **ATL**: Social Philosophy



#### **United Nations Sustainable** Development Goals 2030

3 GOOD HEALTH
AND WELL-BEING



6 CLEAN WATER AND SANITATION

1 SUSTAINABLE CITI AND COMMUNITIE

13 CLIMATE ACTION























5 GENDER EQUALITY

#### Our social Initiatives are mapped to UNSDG 2030

#### Access to Education

- 1. No Poverty
- 4. Quality Education





Tiroda, Dahanu and Sami village

- Physical infrastructure and e-learning platform in rural areas.
- Educational Kits (2830 students benefited) & School Uniforms to Anganwadi children (5780 students benefited)

#### **Community Health**

3. Good Health & Well Being



Multiple locations

- Swachhagraha: Education and awareness in children in the areas of Cleanliness and Safety (1900 Schools Covered)
- Collaboration with medical agencies to provide free medical checkup
- Drinking water filtration plant at Agwan village of capacity 5m3/hr, where around 5,500 people benefited

#### Women's Empowerment

- 2. Zero Hunger
- 5. Gender Equality 8. Decent Work & Economic Growth







Dahanu and Mumbai

- Saksham: Skill development of women through social program through National Skill Training Institute (Women)
- Inducted first ever All Women Team of meter readers.
- Sanginis: Identifying and nurture women as a change agent in rural hamlets; developed 123 Sanginis till date

#### Sustainable Livelihood

- 2. Zero Hunger
- 8. Decent Work & Economic Growth





Dahanu

 Provide support for livelihood for landless laborers In association with NABARD covering 11 villages of Dahanu and 1,000 land-owning families

#### **Ecology**

- 7. Affordable and Clean Energy
- 13. Climate Action
- 14. Life Below Water
- 15. Life on Land







- Dahanu
- Plantation of mangroves (>20 Mn)
- >50% open area converted in green land

#### Water Secure Nation

6. Clean Water and Sanitation



Multiple locations

- Sewage water treatment inside plant
- Rain water harvesting
- Borewell for increasing ground water table

# ATL: Governance Philosophy



#### **Fully Independent Committees**

**Audit Committee** 

Comprising of 100% Independent Directors >> Overseeing Financial Due Diligence, Compliance and approval of Related Party Transactions

Nomination & Remuneration Committee (NRC)

Constituted with 100% Independent Directors >> Evaluation of Independent Directors and the Board of directors.

#### **Proposed Upcoming Committees**

Consumer Affair Committee (CAC)

Comprising of 100% Independent Directors >> Review and maintain the Consumer Satisfaction score Review of adherence to the service standards

Corporate
Responsibility
Committee (CRC)

Constituted of 100% of Independent Directors
And will be Chaired by independent Director >>
Ensure policies set out by various board committees
are in line with Market best practices
Review of all the board committees

#### **Current Policies**

Nomination and Remuneration Policy

Anti Corruption-Bribery Policy

Related Party Transaction Policy

Code of Conducts



#### **Proposed Policies**

Dividend distribution & Stakeholder Return Policy

Board Diversity policy

**Environmental Policy** 

Material Event Policy

Preservation of Documents

Customer Service Policy

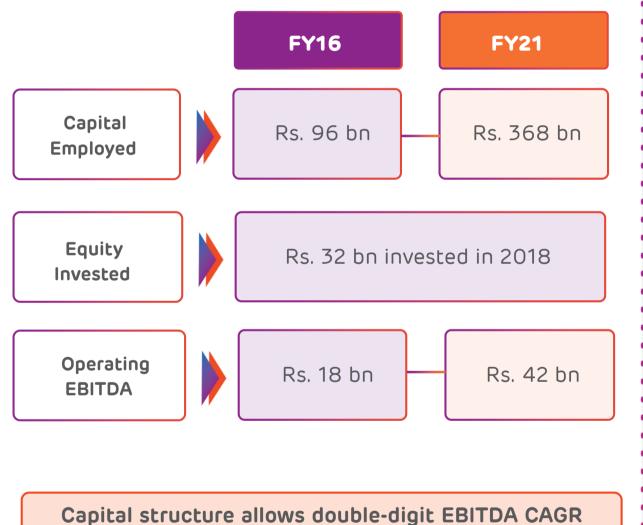
Governance philosophy encompassing greater board independence and diversity backed by robust assurance mechanism

# ATL: Long-term value creation





#### Efficient and Optimal Capital Allocation



with no further equity infusion required for growth

#### Locked-in growth for next 3-5 years

#### Transmission growth

- 12 Under-construction TBCB projects worth
   Rs. 143 bn to increase annual tariff-revenue
   by ~Rs. 17 bn post-operation
- HVDC project worth ~Rs. 60-70 bn under ROA framework to increase returns

#### Distribution growth

- Fully funded capex plan of ~Rs. 95 bn over FY21-25
- Capex-led growth in Regulated Asset
   Base (RAB) to drive growth in returns

Track-record of robust growth coupled with efficient capital churn to create long-term value creation for stakeholders

# ATL: Compelling Investment Case



#### Infrastructure lineage



- Pedigree of Adani Group: leader in infrastructure -transport, logistics, energy and utility space
- Proven track record of excellence in development & construction

#### World-class **O&M** practice



- Robust operational metrics line availability, supply reliability, distribution loss
- One of the lowest O&M cost through predictive maintenance and tech excellence

#### Stable & predictable cashflows



- Predictable cash flow from contracted and regulated business with long-term concession life
- ~51% sovereign-rated counterparties (EBITDA)<sup>(1)</sup>

#### **Robust Growth Opportunity**



Positioned to capture significant growth opportunities both in Transmission and Distribution through greenfield, acquisitions, franchise opportunities etc.

#### **Capital Allocation**



- Disciplined approach towards new project bidding; stringent IRR (returns) threshold
- Commitment to maintain strong credit profile and investment grade rating

#### **Robust ESG** Framework



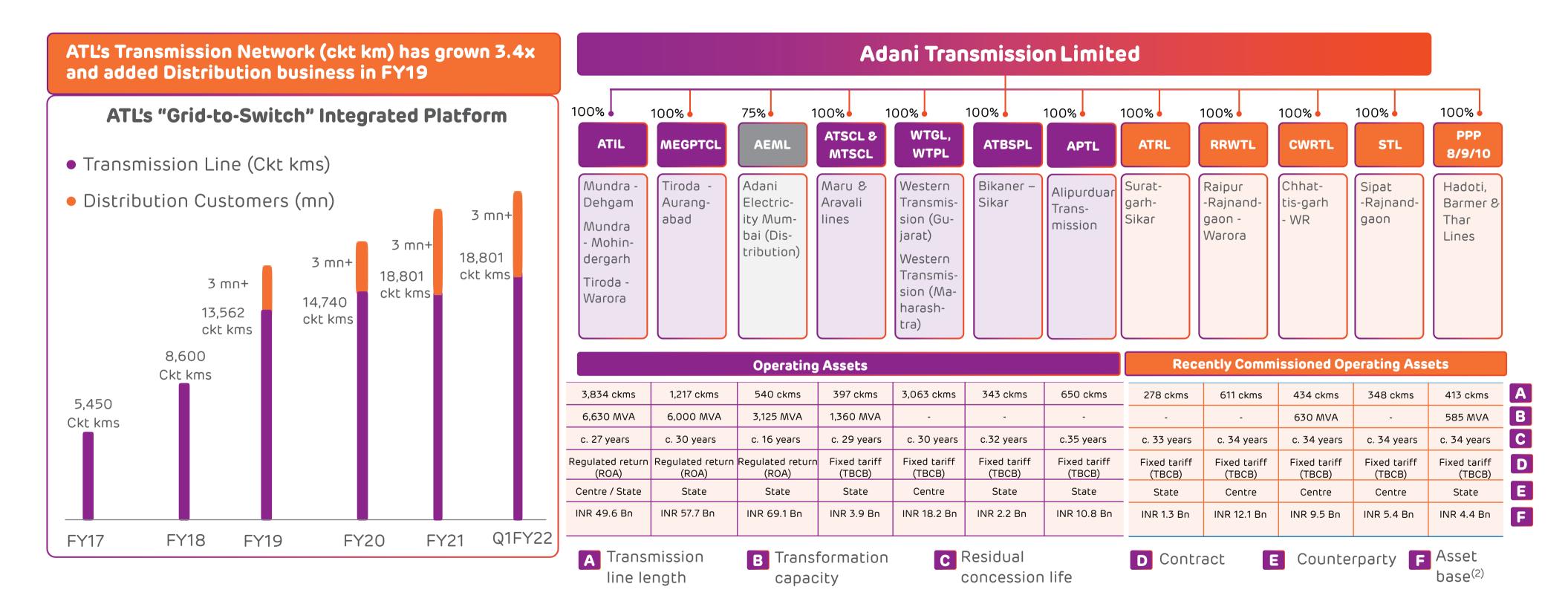
Aligned to core guiding principles, policies and global disclosure standards to achieve time-bound targets backed by assurance program

Note: 1) As of FY21



# ATL's Evolution and Operational Asset Portfolio as of Q1FY22





**Notes:** ATIL - Adani Transmission (India) Limited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Dusiness); ATBSPL: Adani Transmission Bikaner Sikar Private Limited; STL - Sipat Transmission Limited; RRWLT - Raipur Rajnandgaon Warora Transmission United; CWTL - Chhattisgarh WR Transmission Limited; ATRL - Adani Transmission Service Company Limited; ATSCL - Aravali Transmission Service Company Limited; WRSS M - Western Region System Strengthening Scheme Gujarat, (1) 74% in ATSCL with an option to acquire balance 26% in a manner consistent with Transmission Service Agreement and applicable consents; (2) Asset base for operational assets as of Dec-2020; Mumbai GTD / BSES - as per proposed funding plan.

# ATL's Under-construction Asset Portfolio as of Q1FY22





Notes: #HVDC project SPV will be 100% subsidiary of AEML (Adani Electricity)

<sup>1)</sup> Asset base for under-construction assets – as per the estimated project cost as of June 2021; (2) Provisional Scheduled Commercial Operation Date (SCOD)







# Thank You

# Legal Disclaimer



The information contained in this presentation is provided by Adami Transmission Limited (together with its subsidiaries, the "Company" or "ATL") to you solely for your reference and for information purposes only. This presentation is highly confidential and is being given solely for your information and your use, and may not be retained by you or copied, reproduced or redistributed to any other person in any manner nor any part thereof may be (i) used or relied upon by any other party or for any other purpose; (ii) copied, photocopied, duplicated or otherwise reproduced in any form or by any means; or (iii) re-circulated, redistributed, passed on, published in any media, website or otherwise disseminated, to any other person, in any form or manner, in part or as a whole, without the prior written consent of the Company. Any unauthorized use, disclosure or public dissemination of information contained herein is prohibited. This presentation does not purport to be a complete description of the markets' conditions or developments referred to in the material. Certain statements made in this presentation may not be based on historical information or facts and may be "forward-looking statements," including those relating to general business plans and strategy of Adani Transmission Limited ("ATL"), their future outlook and growth prospects, and future developments in their businesses and their competitive and regulatory environment, and statements which contain words or phrases such as 'will', 'expected to', etc., or similar expressions or variations of such expressions. Actual results may differ materially from these forward-looking statements due to a number of factors, including future changes or developments in their business, their competitive environment, their ability to implement their strategies and initiatives and respond to technological changes and political, economic, regulatory and social conditions in India. This presentation is for private circulation only and does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell, any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of ATL's shares. Neither this presentation nor any other documentation or information (or any part thereof) delivered or supplied under, or in relation, to the shares shall be deemed to constitute an offer of or an invitation by or on behalf of ATL. ATL, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information or opinions contained herein. The information contained in this presentation, unless otherwise specified is only current as of the date of this presentation. This presentation is for general information purposes only, without regard to any specific objectives, financial situations or informational needs of any particular person. This presentation should not be used as a basis for any investment decision or be relied upon in connection with, any contract, commitment or investment decision whatsoever. This presentation does not constitute financial, legal, tax or other product advice. Potential investors must make their own assessment of the relevance, accuracy and adequacy of the information contained in this presentation and must make such independent investigation as they may consider necessary or appropriate for such purpose. The statements contained in this presentation speak only as at the date as of which they are made, and the Company expressly disclaims any obligation or undertaking to supplement, amend or disseminate any updates or revisions to any statements contained

herein to reflect any change in events, conditions or circumstances on which any such statements are based. Neither the Company nor any of its respective affiliates, its board of directors, its management, advisers or representatives, including any lead managers and their affiliates, or any other persons that may participate in any offering of securities of the Company, shall have any responsibility or liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. ATL assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent development, information or events, or otherwise. Unless otherwise stated in this document, the information contained herein is based on management information and estimates. The information contained herein is subject to change without notice and past performance is not indicative of future results. ATL may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes. Certain statements made in this presentation may be "forward looking statements" for purposes of laws and regulations of India and other than India. These statements include descriptions regarding the intent, belief or current expectations of the Company or its directors and officers with respect to the results of operations and financial condition, general business plans and strategy, the industry in which the Company operates and the competitive and regulatory environment of the Company. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," "projects," "targets," or other words of similar meaning. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in such forward-looking statements as a result of various factors and assumptions, including future changes or developments in the Company's business, its competitive environment, information technology and political, economic, legal, regulatory and social conditions in India, which the Company believes to be reasonable in light of its operating experience in recent years. The Company does not undertake to revise any forward-looking statement that may be made from time to time by or on behalf of the Company. Please note that the past performance of the Company is not, and should not be considered as, indicative of future results. No person is authorized to give any information or to make any representation not contained in and not consistent with this presentation and, if given or made, such information or representation must not be relied upon as having been authorized by or on behalf of ATL.. This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction, including the United States. No part of its should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. None of our securities may be offered or sold in the United States, without registration under the U.S. Securities Act of 1933, as amended, or pursuant to an exemption from registration, therefrom. This presentation is confidential and may not be copied or disseminated, in whole or in part, and in any manner. This presentation contains translations of certain Rupees amounts into U.S. dollar amounts at specified rates solely for the convenience of the reader.

#### **Investor Relations:**

#### **MR. VIJIL JAIN**

Lead Investor Relations



+91 79 2555 7947