

November 26, 2024

To,

BSE Limited

Corporate Relationship Department,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai 400 001

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor, Plot No C/1,
G Block, Bandra-Kurla Complex,
Bandra (East), Mumbai - 400 051

Scrip Code: 540735

Symbol: IRIS

Dear Sir / Madam,

Sub: Presentation made at the Company's Investor Day.

This is with reference to the intimation vide our letter dated November 20, 2024, for hosting the Company's 'Investor Day' on November 26, 2024. We are enclosing herewith a presentation that was made to the investors in the aforesaid event.

The same shall be hosted on the Company's website www.irisbusiness.com.

It is further confirmed that no Unpublished Price Sensitive Information was shared by the Company during this event.

This is for your information and records.

Thanking You.

Yours faithfully,

For **IRIS Business Services Limited**

Santoshkumar Sharma

Company Secretary & Compliance Officer
(ICSI Membership No. ACS 35139)

Encl.: a/a

IRIS Business Services Limited

Tower 2 3rd Floor International Infotech Park Vashi Navi Mumbai 400703 Maharashtra India

Tel: 022 6723 1000 | Email: cs@irisbusiness.com | www.irisbusiness.com

CIN L72900MH2000PLC128943 | GSTIN 27AAACI9260R1ZV



Building Transparency. Driving Growth.

Investor Day

November 2024

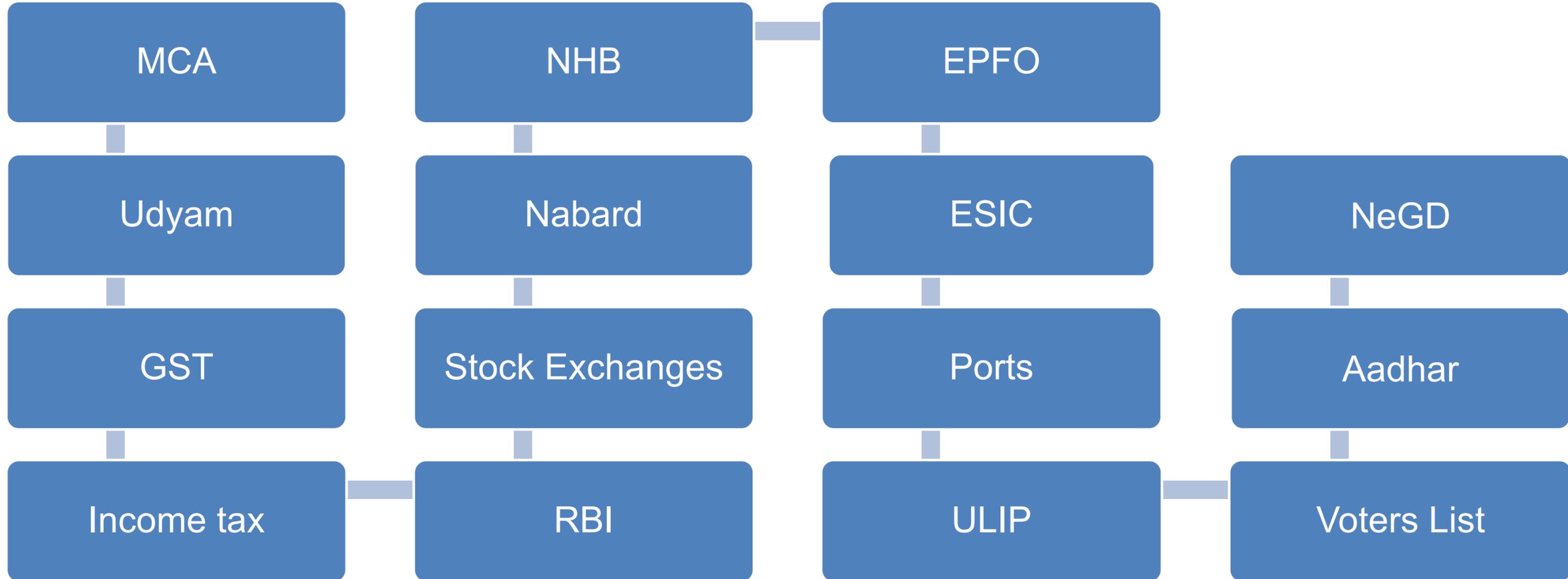
www.irisbusiness.com

Disclaimer



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Everybody is going digital

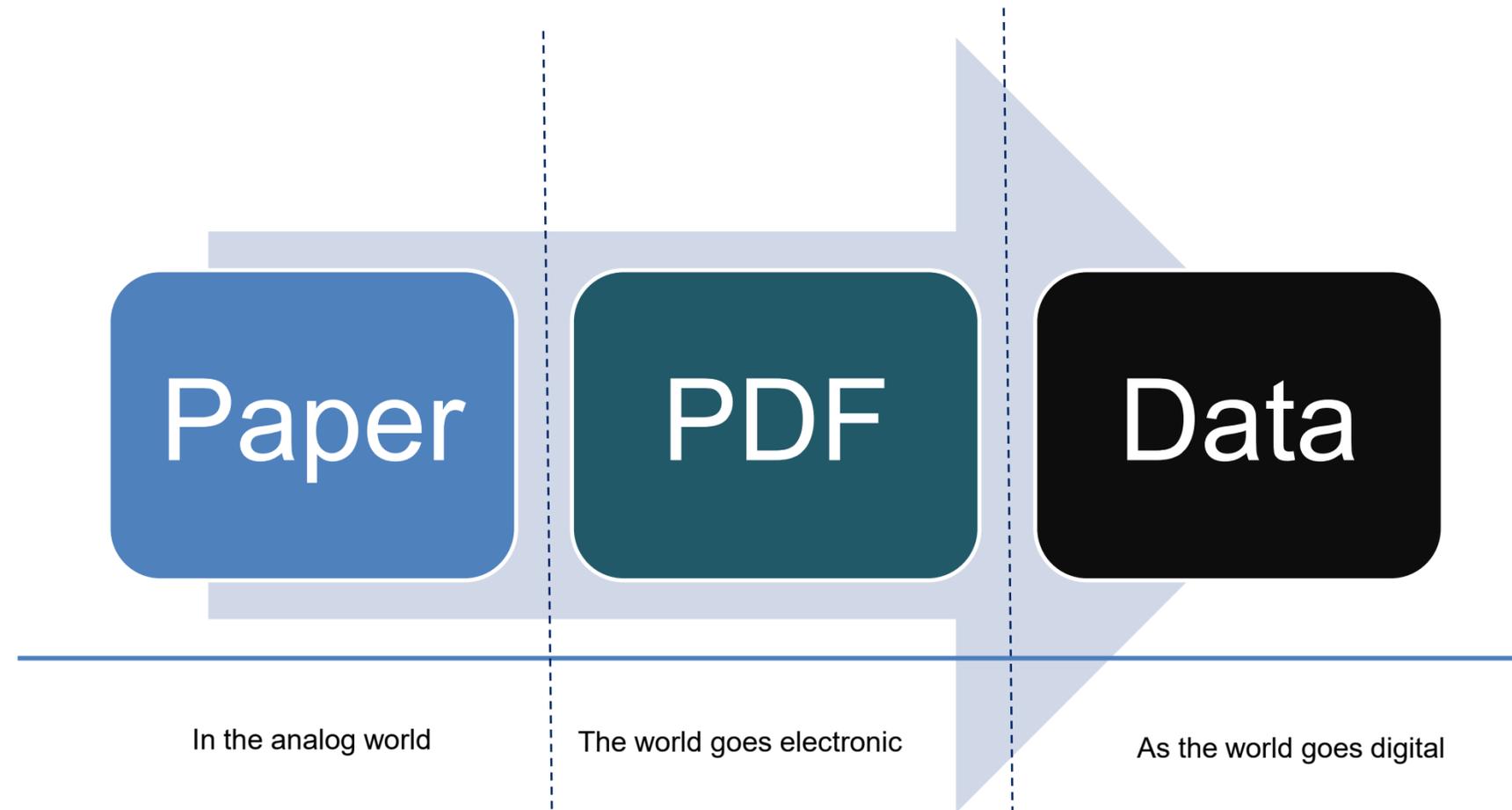


Not without some hiccups

S. NO.	Epic Number	Name	Age	Relative Name	State	District	Assembly Constituency	Part	Polling Station
1	YTR9720020	Deepta Rangarajan दीप्ता रंगराजन	58	Subramaniam Swaminathan सुब्रह्मण्यम स्वामीनाथन	Maharashtra	21- Thane	151-Belapur	190- Sarasole	NAVI MUMBAI MUNICIPALITY SCHOOL NO. 12 , GROUND FLOOR, ROOM NO. 1 , Sarasole, Nerul, Navi Mumbai.400706.

S. NO.	Epic Number	Name	Age	Relative Name	State	District	Assembly Constituency	Part	Polling Station
1	YTR9493644	Swaminathan subramaniam स्वामीनाथन सुब्रह्मण्यम	62	deepta rangarajan दीप्ता रंगराजन	Maharashtra	21- Thane	151-Belapur	244- Nerul	TERANA SCHOOL AND JUNIOR COLLEGE, , GROUND FLOOR, ROOM NO. 4, , Sector 12, Nerul, Navi Mumbai.400706.

From document to data



Transforming regulatory reporting from documents into data can make markets more efficient, empower investors, and improve regulatory oversight while also reducing compliance costs

When CAG made the case for data standards

We advised the Government, under Article 150 of the Constitution of India, that today, the 'form and manner' of accounts has to be driven by a data standards approach which is rooted in technology. We need a proper framework and dictionary to help capture, record, report, publish, analyse this data, consistently and accurately, both vertically across levels of Government and horizontally across entities that perform functions on behalf of Government by bringing these transactions and entities under an IT led financial reporting framework. **Source: Page ii, Performance Report 2019-20, Office of CAG**



THE PROBLEM

The usability (of data) is restricted as it is in separate and disparate databases primarily for their own purpose. Data is difficult to link, compare and analyse across Government due to lack of common data standards. A metadata catalogue or common data dictionary is not operational.



THE SOLUTION

(The government must adopt) data Standards which are rules by which data is described and recorded. In order to exchange, share and understand data, both the format and the meaning are required to be standardized. Data Standards make it easier to create, share, and integrate data by making sure that there is a clear understanding of what the data represents and that it is in a form that is expected. It also helps remove ambiguities and inconsistencies in the use of data.

Source: https://cag.gov.in/uploads/guidance_notes/guidanceNotesPracticeGuides-05f91825458fc50-52277021.pdf

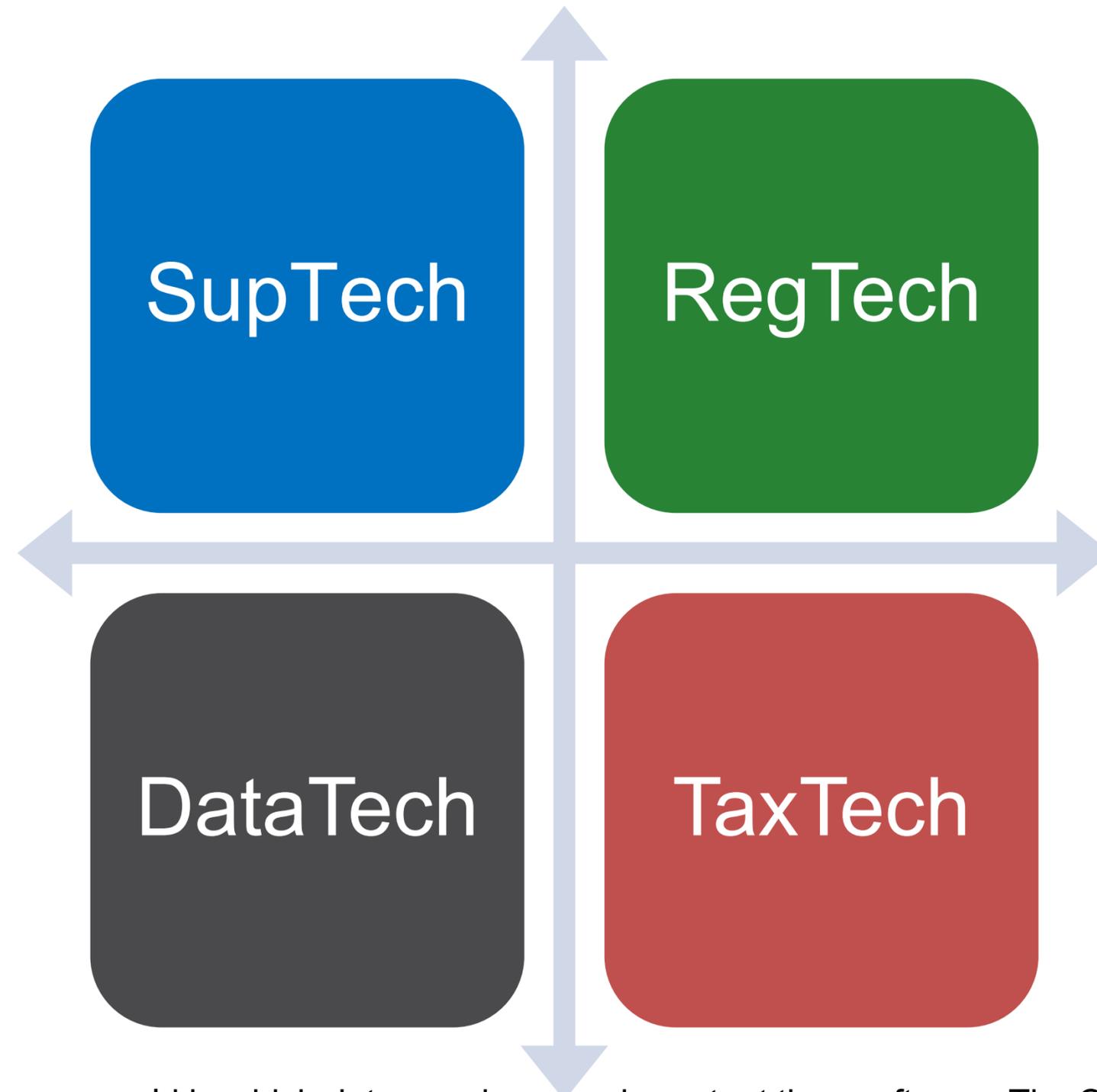
The World Bank recommends XBRL



XBRL plays a role in enhancing the data integrity and credibility of financial report and auditing. It facilitates better and faster access to information; transparency in the whole information supply chain is increased. The stakeholders, including the Government, should engage and define a process to implement the XBRL initiative

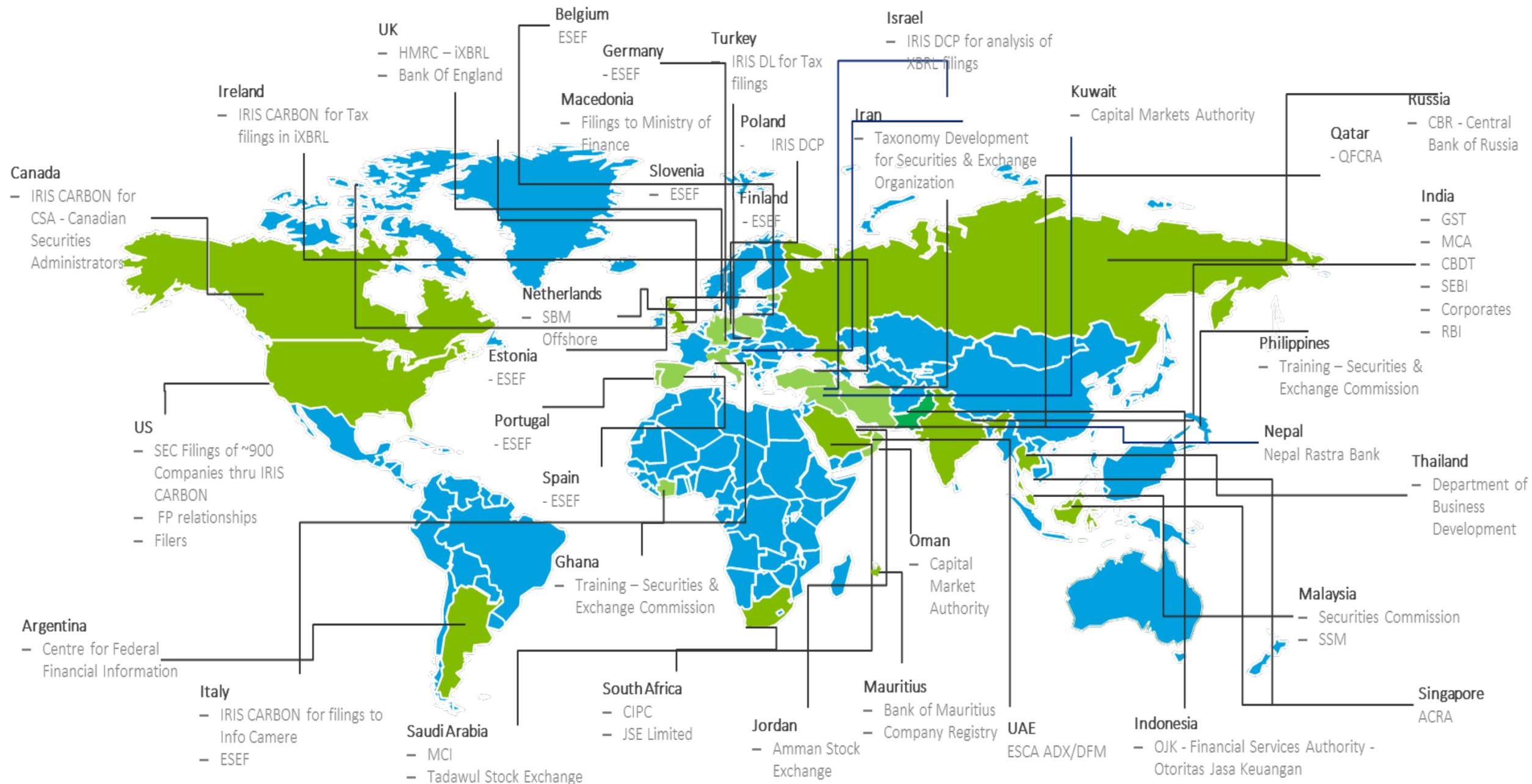
Around 39 percent of the banks felt that the overall efficiency of the reporting system has improved to a 'great extent' due to the adoption of XBRL standards and systems and 53 percent of the banks were of the opinion that the efficiency has increased to a 'certain extent'. In effect, the overall efficiency of the system has increased (Chart1- a). Around 86 percent of the banks responded that the XBRL adoption has increased the effectiveness of their business decision making process with a varying degree of effectiveness. However, the rest, 14 percent of the banks were of the view that XBRL based system has not helped in their decision making process (Chart1-b). The XBRL system has aided in research and analysis (78 percent) whereas 22 percent of the banks differed in opinion and responded that XBRL had not aided in research and analysis (Chart1-c). Another important achievement is the reduction of errors in reporting; an overwhelming response was received indicating reduction in errors due to XBRL platform as compared with the previous system with only 6 per cent reporting otherwise (Chart 1-d). The survey revealed that XBRL has facilitated Audits and Reviews for around 84 percent of the banks (Chart1-e).

Source: <ftp://ftp.repec.org/opt/ReDIF/RePEc/cbk/journal/vol8no1-2.pdf>



We're entering a new world in which data may be more important than software. Tim O'Reilly

We are global



54 Countries

30+ Regulators

6500+ Enterprises

Millions of filings



Building Transparency. Driving Growth.

SupTech Segment



SupTech at a glance



Products & Peers

- Taxonomy consulting
Noah, Taxonomy editor
iFile, filing platform
Carbon Webforms filing tools
Bushchat, the Validator
- Core Filing
Regnology
Fujitsu

Now serving

- 30 regulators including central banks, business registers, stock exchanges, capital markets & pension regulators
- 26 countries including Bhutan, India, Malaysia, Mauritius, Saudi Arabia, Singapore, South Africa, Thailand, UAE

Performance

- Revenues (₹ in lakhs)
FY 24 – 4584
FY 23 - 2688
- EBITDA (₹ in lakhs)
FY 24 – 423
FY 23 - 226
- Domain experts: 33
Tech : 134

Looking ahead

- iFile 2.0 to reduce implementation time
- Leveraging AI
- Ride digitization initiatives
- Beyond regulatory mandates

SupTech – Supervisory Process

Supervisory technology (SupTech) is the use of innovative technology by supervisory agencies to support supervision. It helps supervisory agencies to digitise reporting and regulatory processes, resulting in more efficient and proactive monitoring of risk and compliance.

-  Business Registry
-  Central Banks
-  Capital Market Regulator
-  Insurance Regulator
-  Financial Services Regulator

Areas of supervision

-  Prudential norms
 -  Climate/ESG risks
 -  Licensing
 -  AML monitoring
 -  Payments oversight
 -  Cyber risk
 -  Capital market
- & Beyond*

SupTech – Supervisory Process

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-  Business Registry
-  Central Banks
-  Capital Market Regulator
-  Insurance Regulator
-  Financial Services Regulator

Problem Statement

-  Need for timely intervention
-  Lack of early warning systems
-  Extensive manual efforts
-  Need for flexible, data-centric reporting
-  Data quality issues
-  Lack of standardized data sources
-  Compliance data stored in silos



Consulting & Taxonomy Development Services

Consulting and development of a taxonomy is the 1st step in any implementation



Regulatory Filing Platform (iFILE)

Electronic disclosure platform to help regulators collect pre validated data



Filing Tools (CARBON WEBFORMS)

Excel and Webforms for filers to prepare data for submission



Validator (BUSHCHAT)

A validator, crucial to ensure that data quality before it flows into regulatory platform. Used for offline validation too



Taxonomy Editor (NOAH)

IRIS' Noah helps regulators manage and modify taxonomies as needed

SupTech Implementations

Business Registries



Singapore



Malaysia



Mauritius

وزارة التجارة والصناعة
Ministry of Commerce and Industry
State of Qatar • دولة قطر

Qatar



Saudi Arabia



South Africa

BFSI Regulators



India



هيئة تنظيم
مركز قطر للمال
QATAR FINANCIAL CENTRE
REGULATORY AUTHORITY

Qatar



South African Reserve Bank

South Africa



Mauritius



Jordan



Bhutan



Nepal

Capital Markets



India



Jordan



Kuwait



Malaysia



Malaysia



Oman



Qatar

تداول السعودية
Saudi Exchange

Saudi Arabia



هيئة الأوراق المالية والسلع
SECURITIES & COMMODITIES AUTHORITY



UAE

Sustainability



GRI

Taxonomy Development



MCA, India



Regionale Vencia, Italy



CAFR, USA

Special Cases



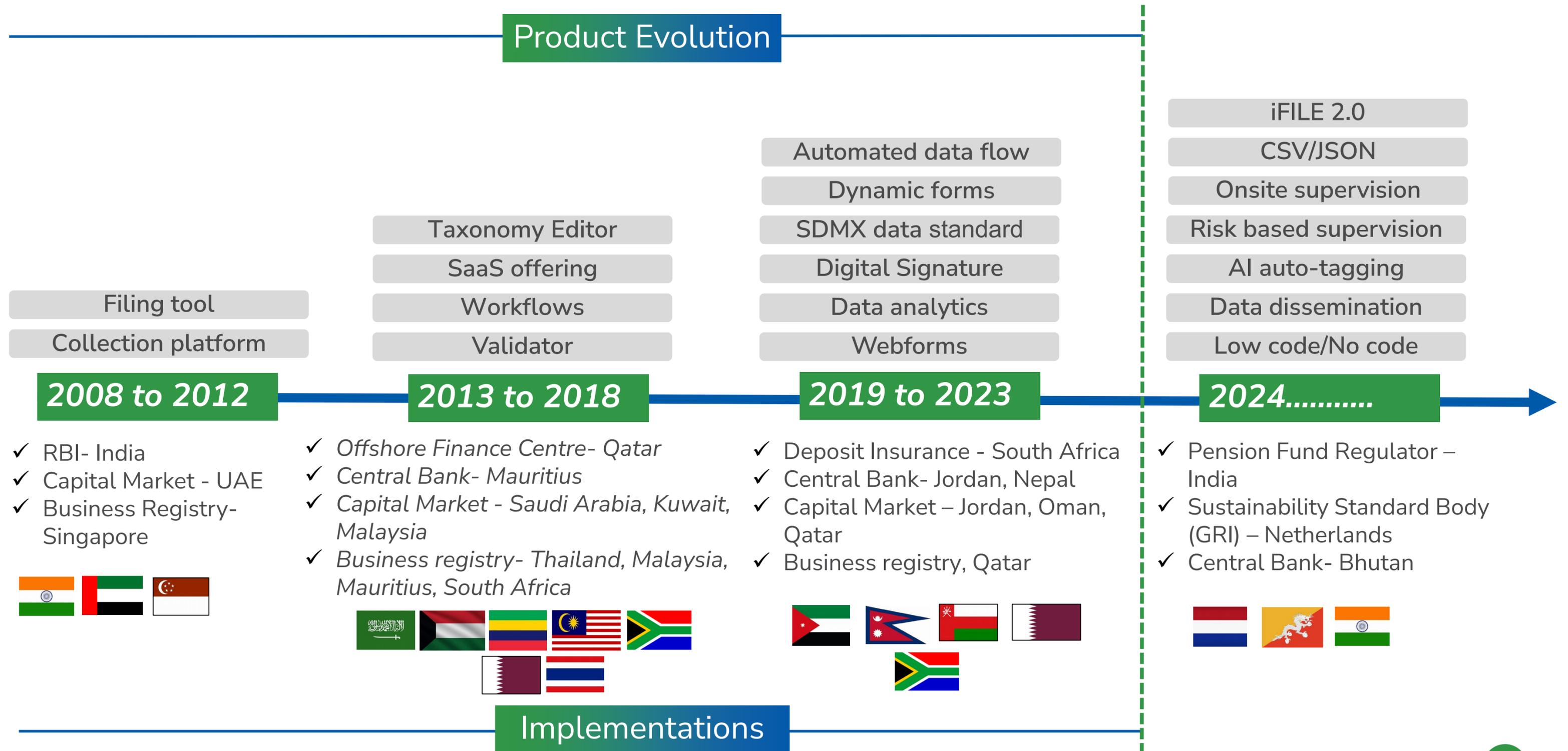
ATS, Maharashtra



India

SupTech – iFILE Journey

Product Evolution



Implementations

SupTech – iFILE Implementation lifecycle

Solution roll-out

- Consulting and Taxonomy development
- Platform implementation
- Filing channel configuration
- Filing tools integration
- Data validation engine
- Data analytics
- Data dissemination

Implementation Timeframes

Central Bank	12-18 months
Capital Market	9-12 months
Business Registry	6-9 months

Commercial Model

Current Model

- License Fee + Implementation + AMC

Exploring New Models

- Subscription-based pricing (SaaS)

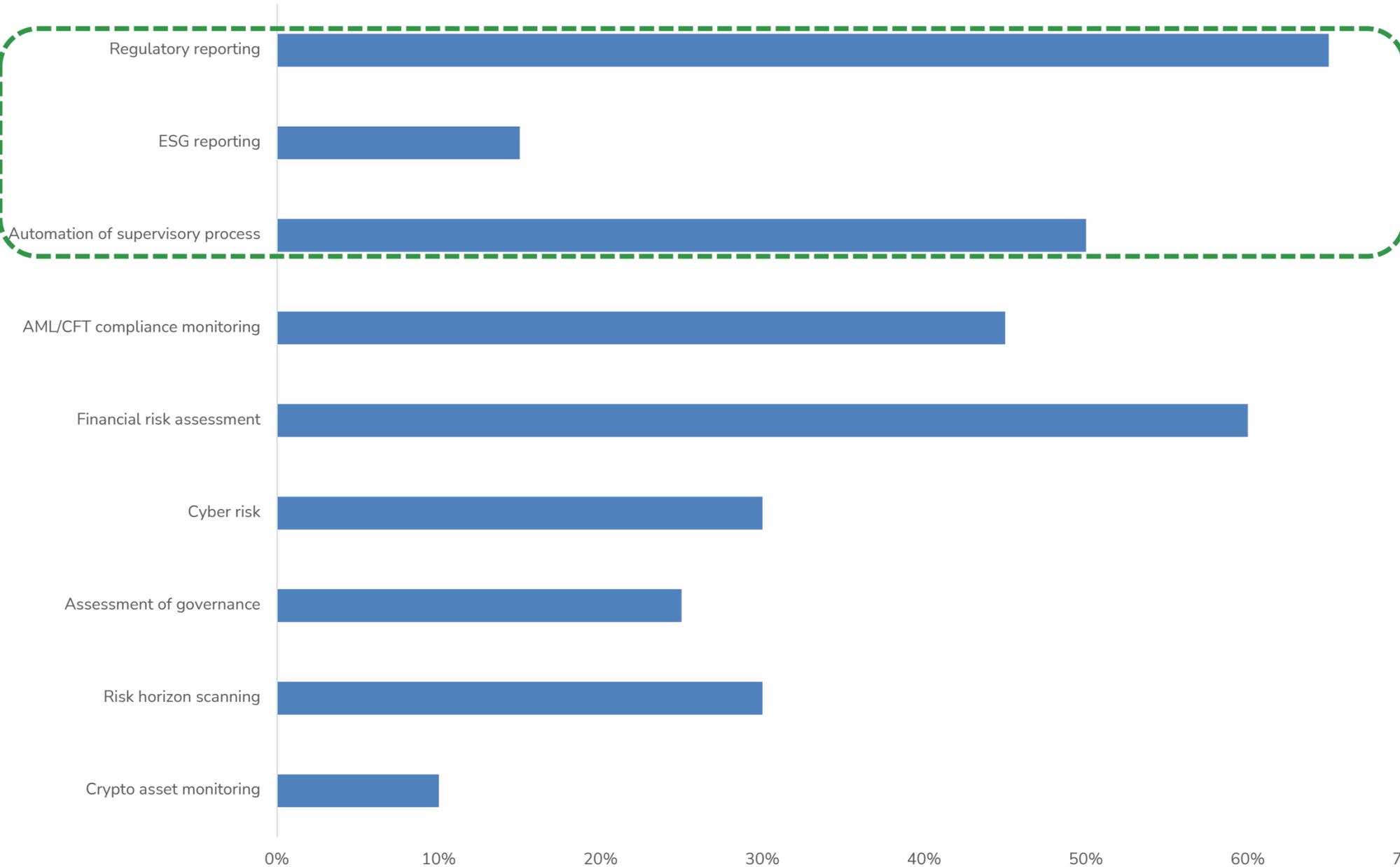
SupTech – Target market



Source: *BIS - FSI Briefs No. 23 – May 2024*

50 national authorities in 45 jurisdictions participated in the survey

Areas of focus for financial authorities



Plan for focus areas

- 1 Regulator Engagement**
 - Outreach campaigns
 - Enhance networking efforts
- 2 Innovative pricing**
 - Modularize offerings
 - Enable SaaS
- 3 Channel Partners**
 - Global partner engagement
 - Participate in bigger deals
- 4 Expand Use Cases**
 - POCs for new use cases
 - Expand RFP participation

SupTech – Looking ahead

iFILE 2.0

- Cloud-ready architecture
- Faster implementation timelines
- Enhanced scalability and reliability
- AI enabled automation
- Invoicing and payments module

Upcoming opportunities

- Global Inline XBRL adoption for financial statements
- Global ESG reporting
- Risk based supervision
- Opportunity to revisit existing customers with updated offerings of iFILE 2.0
- Engaging new customers with cloud-based solutions
- Integrated disclosure platform



Building Transparency. Driving Growth.

RegTech Segment



RegTech at a glance

Products & Peers

IRIS Carbon for regulatory reporting & Disclosure Management including ESG
IRIS iDeal for reporting by entities in BFSI sector

Workiva, Lucanet,
Corefiling,

Now serving

6000 + paying customers reporting to
business registries
Capital market regulators
Energy regulators
Central banks

35+ countries including
Brazil, EU, India, South
Africa, USA

Performance

Revenues (₹ in lakhs)
FY 24 – 3832
FY 23 - 3071

EBITDA (₹ in lakhs)
FY 24 – 985
FY 23 – 570

Domain experts: 101
Tech : 70

Looking ahead

Beyond mandates

Direct sales

Integrated offering

Leveraging AI in new
markets

Our RegTech Solutions

Advanced digital tools to automate reporting and streamline compliance, ensuring accurate, timely, and data-driven decision-making





RegTech SaaS Solution for Companies

A SaaS cloud solution that helps the Office of the CFO manage

- Last mile regulatory/compliance reports (including XBRL/iXBRL)
- General external and internal reporting (Disclosure Management)
 - ESG reporting (targeted at Sustainability reporting)





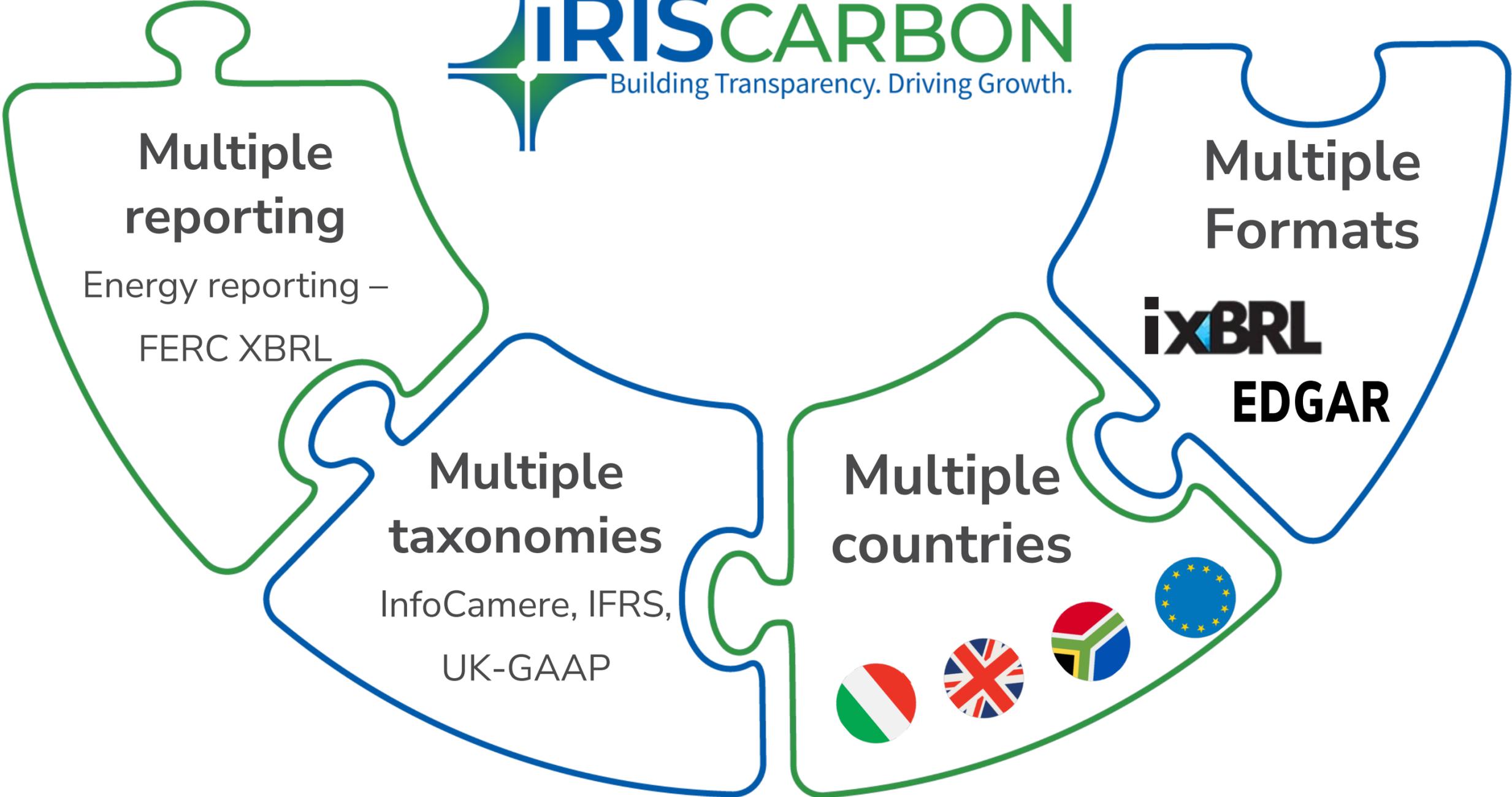
Past to Present



Our Journey



Our Journey



Beyond XBRL reporting





Present



What Problem are we Solving?

Streamline reporting process for the Office of the CFO



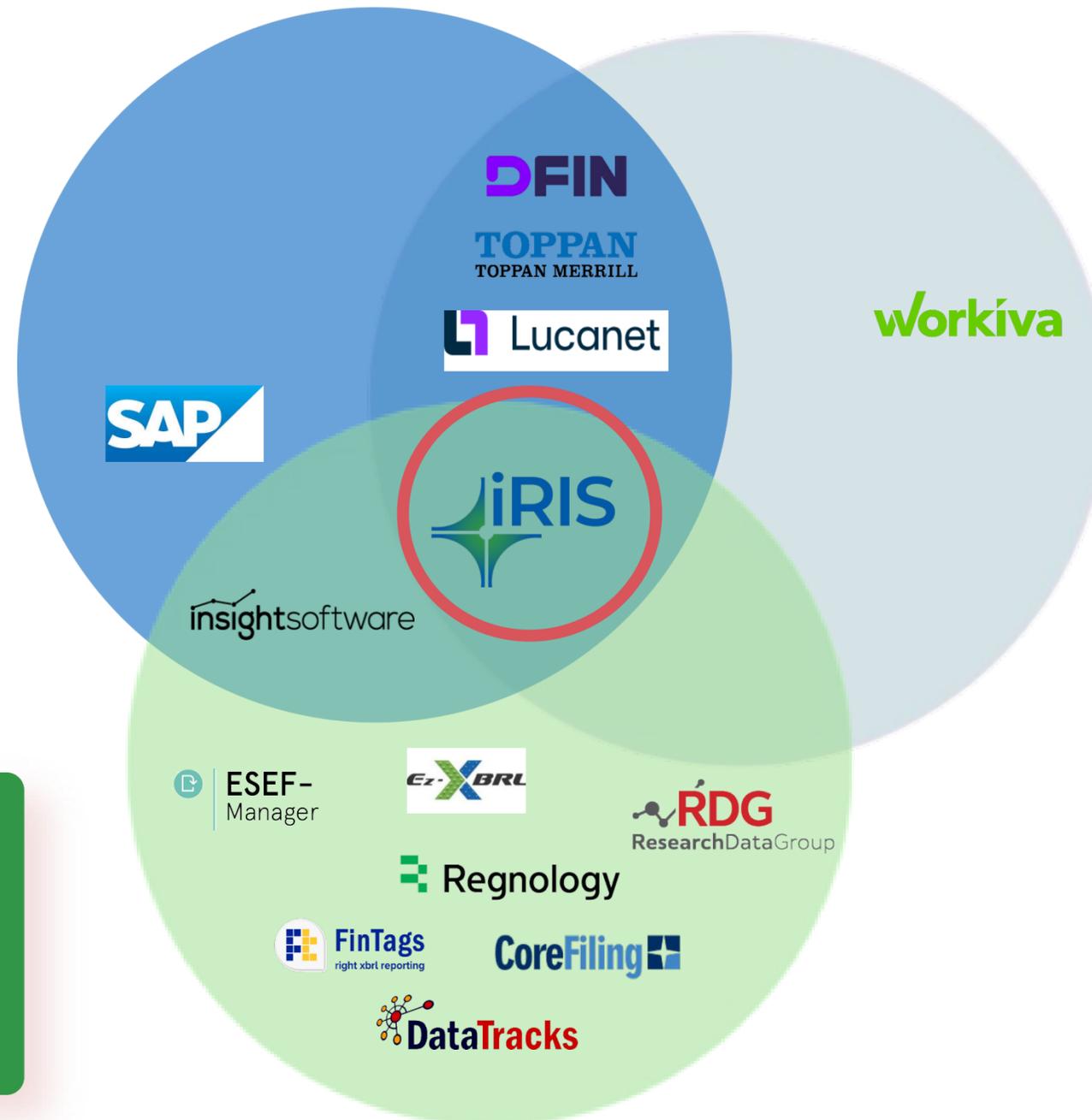
Differentiator from competition

MS Office 365-Based

- Uses MS Word, Excel, and PPT
- Requires less user behavior change
- Faster implementation time

Cost-effective

- License +Services model
- No additional cost for expert services



Highest Customer Satisfaction/G2 Gartner

- IRIS CARBON has 92% CRR
- 92/100 NPS score

Differentiator from competition

IRIS CARBON® is the **ONLY** MS Office-based financial reporting platform, a **market leader in G2/Gartner** with the **highest customer ratings** while being **cost-effective**.



Customer Satisfaction Score (CSAT) - How satisfied customer is



Net Promoter Score (NPS) - How likely will a customer recommend us

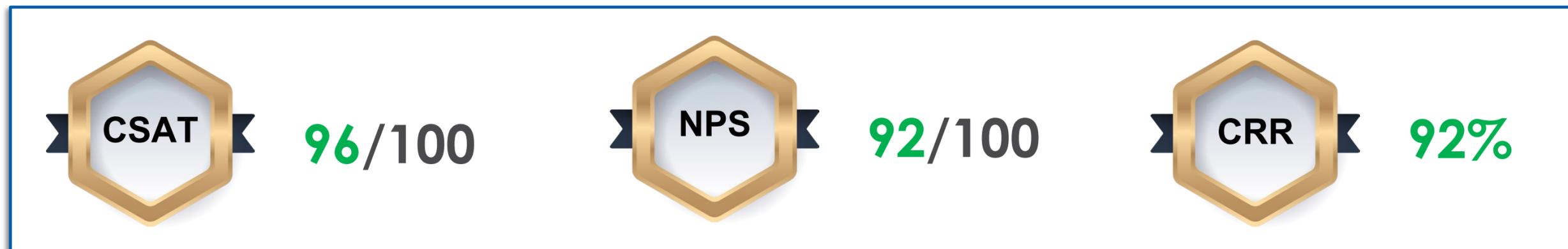


Customer Retention Ratio (CRR) – Customers that continue business with us

Recognition



Excellent customer ratings



Ranked #1 consistently for ~20 quarters

XBRLOGIC		XBRL Quality Score								
Filing Software	YTD	2021				2020				2019
		Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
IRIS Carbon	96.2	96.9	97.2	95.5	95.8	93.5	94.0	96.5	92.3	96.7
EdgarFilings Profile	92.6	92.1	93.3	93.5	91.0	89.6	1.8	92.5	90.8	91.5
Certent	91.9	92.8	91.8	92.6	90.8	91.3	91.8	92.6	90.9	91.6
Workiva	91.5	91.7	92.0	92.1	90.2	89.8	90.0	90.4	89.2	90.5
RDG Filings	91.1	91.6	91.7	91.4	89.9	90.4	89.1	89.1	89.1	NA
Toppan Merrill	89.8	89.9	89.9	90.5	88.8	88.0	88.9	89.7	89.2	90.1
DFIN	89.5	88.5	89.6	90.8	88.9	89.3	90.1	91.0	91.2	91.2

* XBRLLogic is an independent XBRL quality evaluator for filings with the US SEC

Summary of performance



35+ Countries



#1 XBRL Quality



GetApp
BEST
FUNCTIONALITY
& FEATURES
2024



**Software
Advice**
BEST
CUSTOMER
SUPPORT
2024



Capterra
BEST EASE OF USE
2024



**Easiest To Do
Business With**
FALL
2024



**High
Performer**
FALL
2024



**Easiest
Admin**
FALL
2024

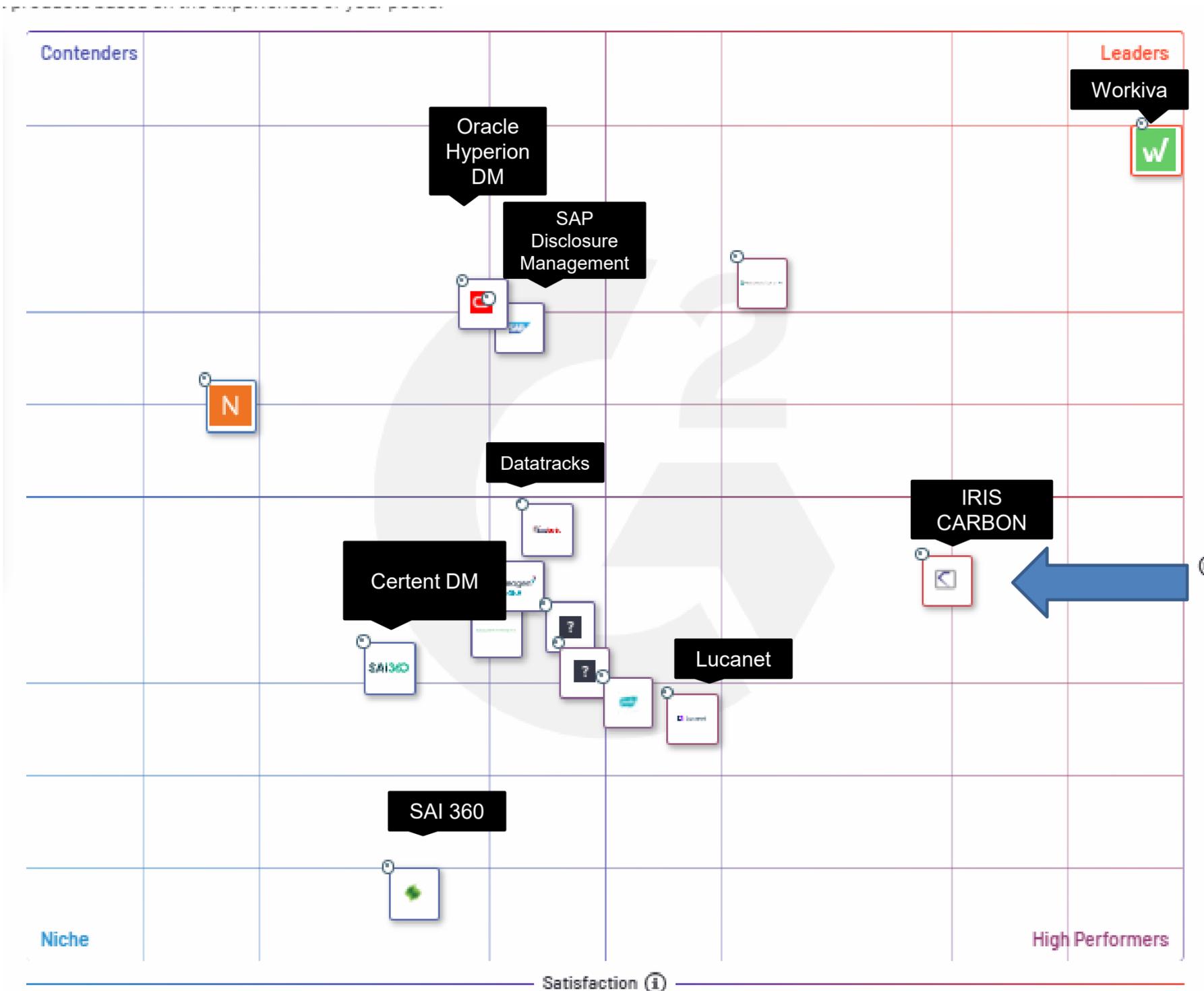


Leader
FALL
2024



**Best
Support**
FALL
2024

G2 Grid- Disclosure Management Software



Source: G2 site

https://www.g2.com/categories/disclosure-management?utf8=%E2%9C%93&selected_view=grid#grid

IRIS CARBON® - High Performer, Low Market Presence

Marquee Clients





Present to Future Widening the TAM



Global Opportunities?



Structured Reporting Mandates

- Capital markets (SEC, ESEF)
- Business registry (HMRC, InfoCamere, CIPC)
- State and local government reporting (ACFR - 100,000 state agencies in US)
- Energy reporting (FERC Phase II 3,000 energy companies)
- Sustainability reporting (ESG digital transformation)



Disclosure Management

- TAM - ~74,000 companies globally



ESG Reporting

- Europe CSRD reporting - ~50,000 companies
- US- California - ~5,000 companies
- Australia – 5,000 companies

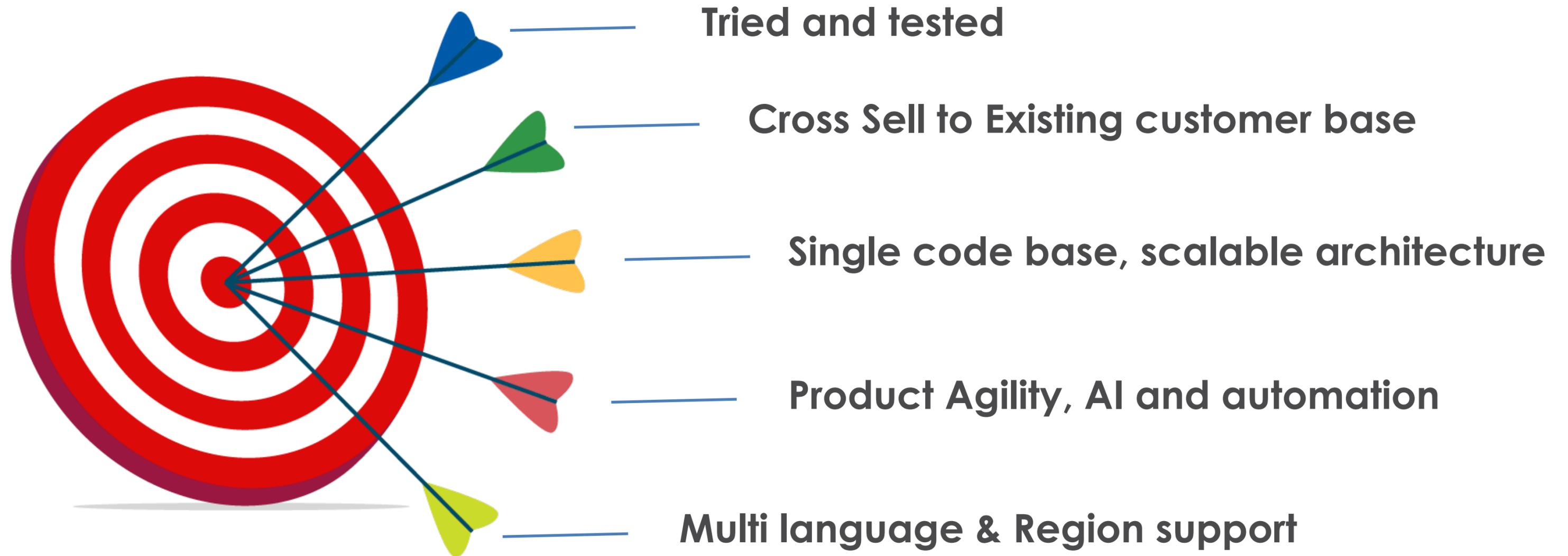




Right to Win



Why we have the right to win?

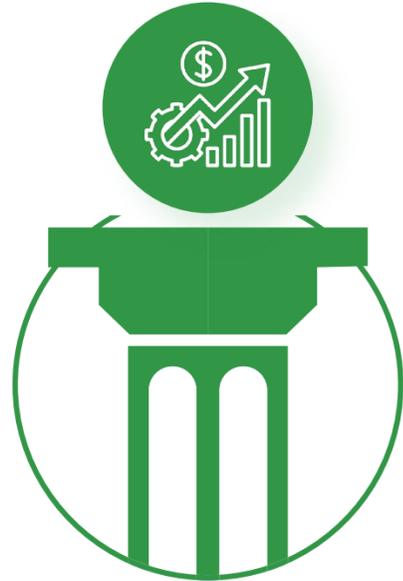




Execution of plan

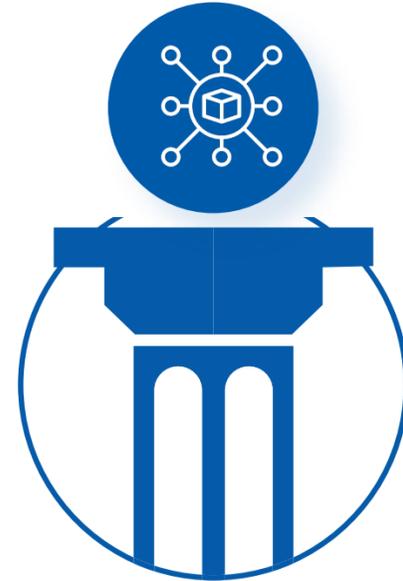


Pillars of Execution



Org Design/restructure

- Hire A players
- Functional specialists (ESG) from Big 4
- Dedicated teams



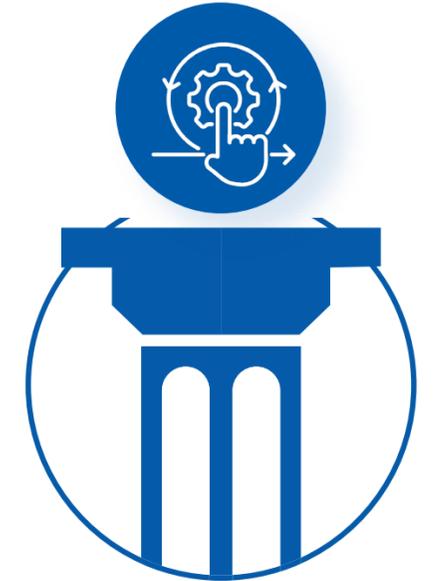
Sales & Marketing

- Targeted Segmentation
- Value Based Pricing
- In-region hires
- Regional partners



Product

- AI & Automation
- Single code base
- Rapid version updates
- ESG suite as part of DM offering



Rigorous execution

- Process/ Playbooks
- Data driven approach
- Daily, weekly reviews
- Speed and accuracy of decision making and execution

- ➔ Large market opportunity
- ➔ SaaS product – Scalable & Sticky
- ➔ Low CAC – Existing Customer Base
- ➔ Revenue – Recurring & Predictable
- ➔ High Growth Potential



IRIS iDEAL Solution for BFSI

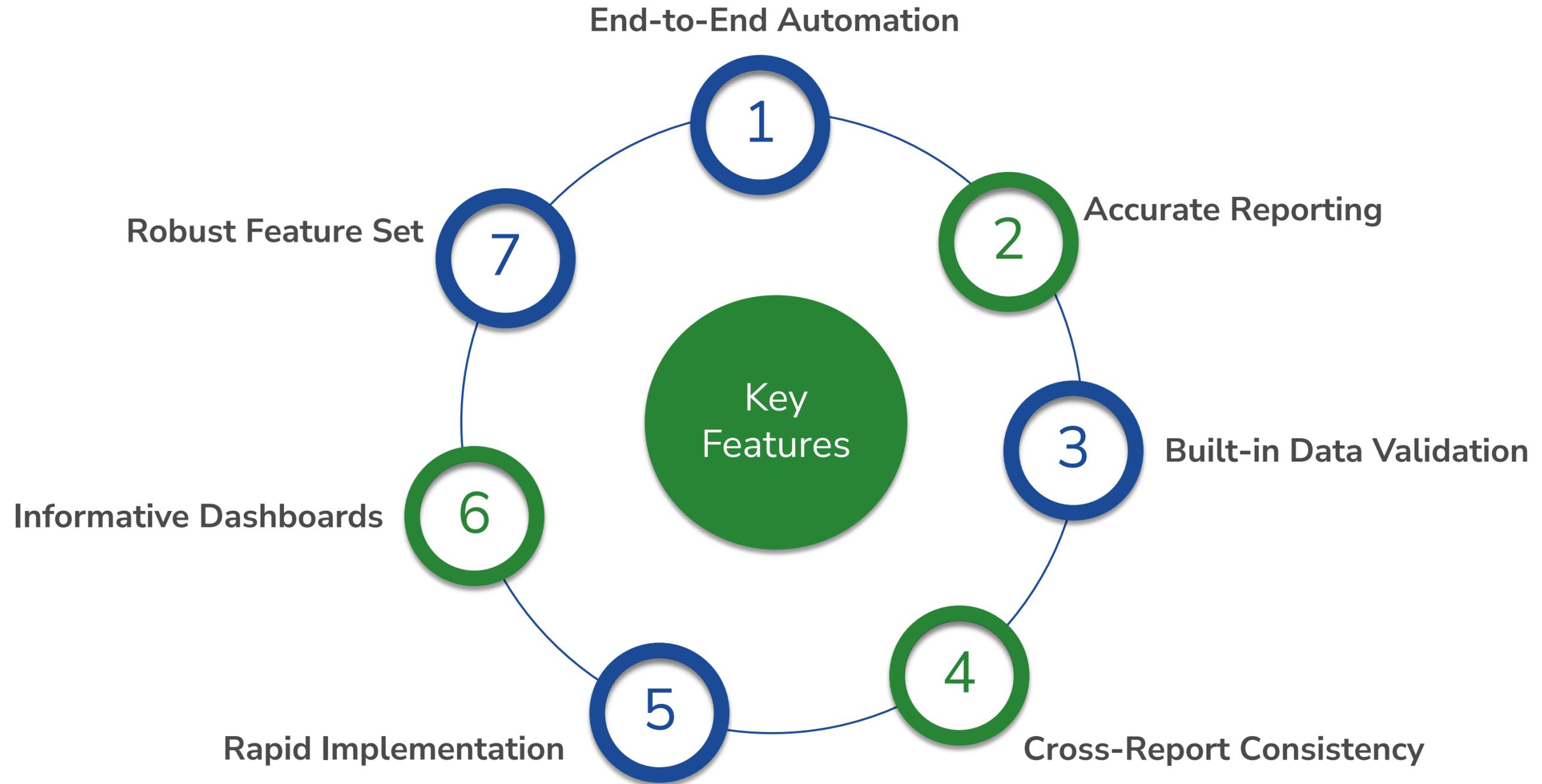
Introduction



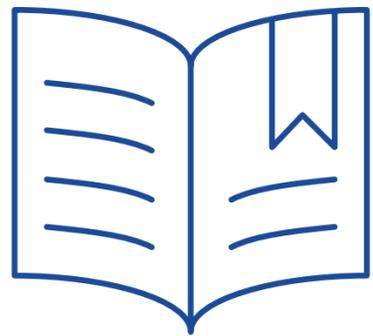
iDEAL® is a comprehensive regulatory reporting software solution designed for financial institutions and businesses in the BFSI sector.

- **Complex Reporting Guidelines**
- **Automated Data Handling**
- **Data Standardization**
- **Timely Reporting**
- **Data Validations**
- **Flexible Deployments**

Product Highlights



Market Reach & Client Base



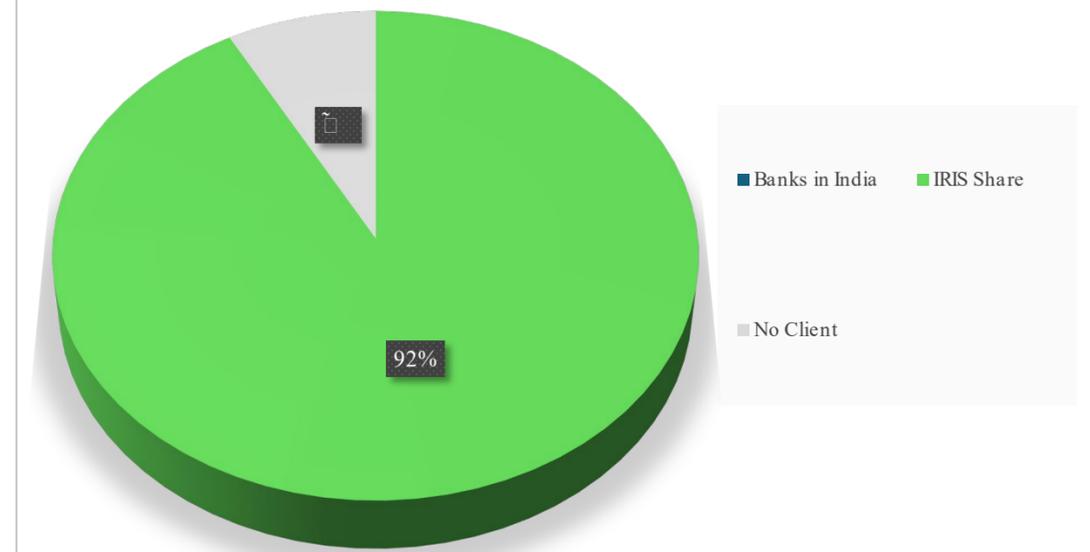
Region	Regulatory Body	Client Type	Client Count
India	RBI	Banks, NBFCs, Primary Dealers	106
India	SEBI	Mutual Funds, Corporates	6
India	FIU	Cooperative Banks	22
Mauritius	BOM	Banks	6
South Africa	CODI	Banks	5
Europe (Cyprus)	EBA	Corporates	3
UK	BOE	Corporates	3

Business Highlights

Esteemed Clientele: 150+ BFSI Clients.



Leading the Way in Regulatory Reporting
(Market Share in India)





Building Transparency. Driving Growth.

TaxTech Segment



TaxTech at a glance



Products & Peers

Software for GST filing
Invoice Registry Portal
Litigation Management
system
IRIS Peridot

Clear
Cygnnet
Big 4

Now serving

1500+ clients of IRIS GST
42 customers in Malaysia
4.5 lakh users of IRIS
Peridot

India
Malaysia

Performance

Revenues (₹ in lakhs)
FY 24 – 1436
FY 23 - 1249

EBITDA (₹ in lakhs)
FY 24 – 5
FY 23 - 72

Domain experts: 34
Tech : 44

Looking ahead

Data driven applications

Mobile applications for filing

Expand LMS to cover Direct
Tax

CFO Dashboard

Accounts Payable
automation



Core Tax Compliance

IRISGST India

Unified Platform for GST Compliance (2017), E-way Bill (2018) and E-invoicing (2020)

Malaysia Invoicing (2024)

Features

ERP Agnostic, Collaborative Working, Provides various reconciliations, Enables digital exchange of data between seller and buyer



Beyond Tax Compliance

Litigation Management System – LMS (2023)

Features – Corporate memory for tracking of notices, AI driven auto case creation, automated calculations for interest and contingent liability

Accounts Payable Automation System (2025)

Features – Invoice Digitisation, Automating Purchase registers, Enabling timely payments to vendors

Tax Cockpit (2025)

Features – Monitoring Monthly Compliance, Dashboards for CFOs, Vendor Risk Profiling

Trusted TaxTech Providers

Authorised GSP since 2017
(GST Suvidha Provider)

--

Private IRP since 2023
(Invoice Registration Portal)



1500+
Clients



5 Mn+
Monthly E-
Invoices



2,00,000
+
GSTINs



India's Best Taxtech
Company- TIOL



India's Best MSME Tech
Company – Jagran

India's Best Taxtech
Company-TIOL (Jury)

MARQUEE CLIENTS – Spread across all industries



Emerging Opportunities – India and Global

Existing Products

New Products



Expanding Core Tax Compliance

- Increase in scope of E-invoice mandate in India
- Tighter controls from Govt on compliance in India
- E-invoicing – Singapore (2025), UAE (2026)

- Direct Tax Compliance
- TDS Reconciliation



Opportunities Beyond Tax Compliance

- Account Payable Automation System for Malaysia

- Accounts Receivable Automation - Order to Cash
- Tax Cockpit to CFO Dashboard
- Data Applications



A High-Growth Sector



Backed by regulatory mandate



Progressive outlook of businesses towards compliance



AI shaping the next wave of innovation

AI in Action : Intelligent Legal Assistant

Data Extraction

Fetch data from source

Get answers and insights

Ready for next action



Reading from unstructured Notices, extracting relevant information and determining the supporting data required for responding to notices

Collating information from ERP/other sources as required

Analysing relevant Laws, Rules, Notifications and Judgements on similar Cases

Prepare responses based on all the analysis and information collated





Building Transparency. Driving Growth.

DataTech



DataTech at a glance



Products & Peers

Credixo
Peridot
Writeclick
iConnect
IRIS Watch
Data as a Service

India

Markets

Pilots are being executed for one or more of the products listed alongside

India

Performance

Revenues (₹ in lakhs)
FY 24 – 99
FY 23 - 86

EBITDA (₹ in lakhs)
FY 24 – 4
FY 23 – (20)

Looking ahead

Data APIs to enable lending

Data APIs to help MSMEs find customers

Data APIs to help facilitate receivables collection



Building Transparency. Driving Growth.

IRIS Watch



**Insights and Workflows for Portfolio
Monitoring**

Continuous monitoring is the need



Have visibility over business operation and performance

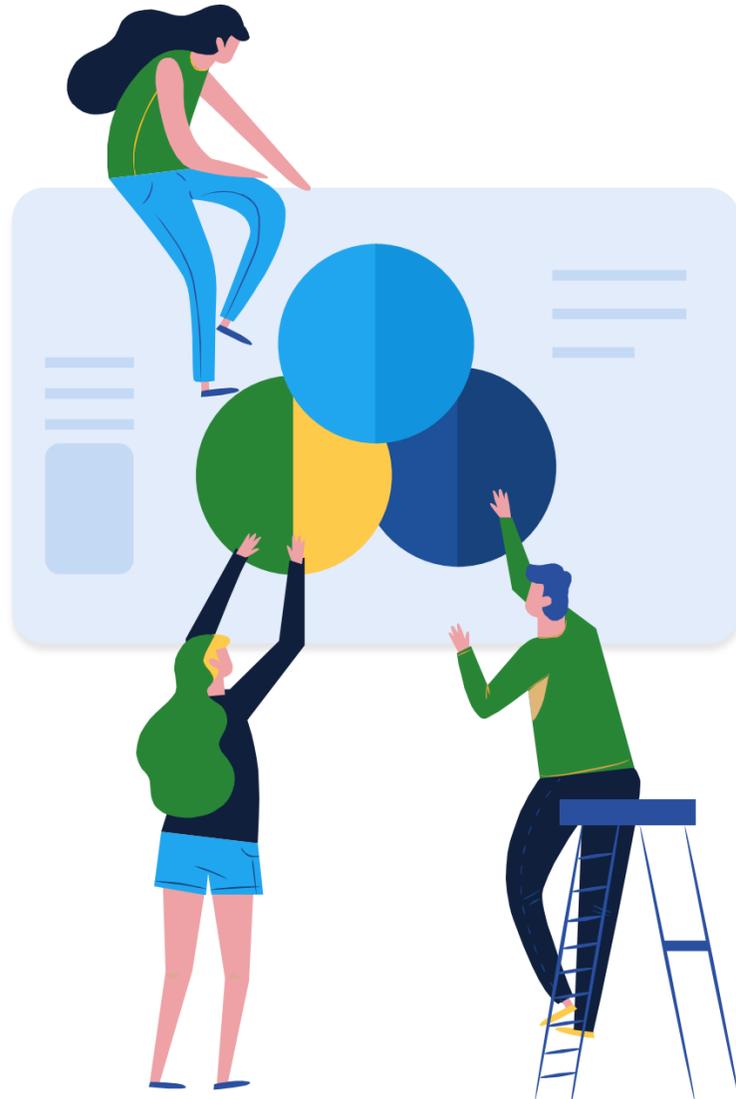


Using verifiable and authentic data sources



Identify and plug the governance and operational gaps

Get the pulse of business



Statement of income and expenses highlighting margins before direct and indirect expenses (CM1 and CM2 margins)



Segmentation of revenue into B2B, B2C, Domestic, Exports, Nil Different Geographies, product mix



Quality and spread of customers and vendors

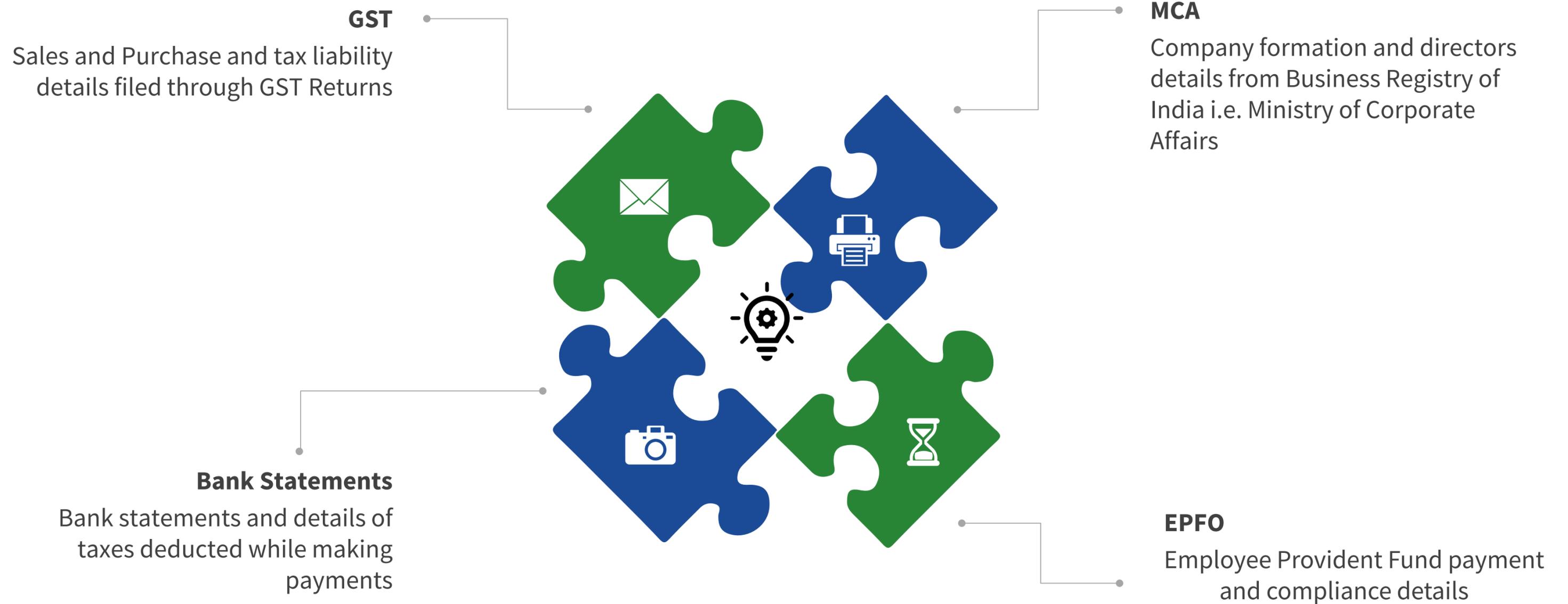


Transaction with Related Parties



Trends in employee related expenses

Insights based on authentic data sources

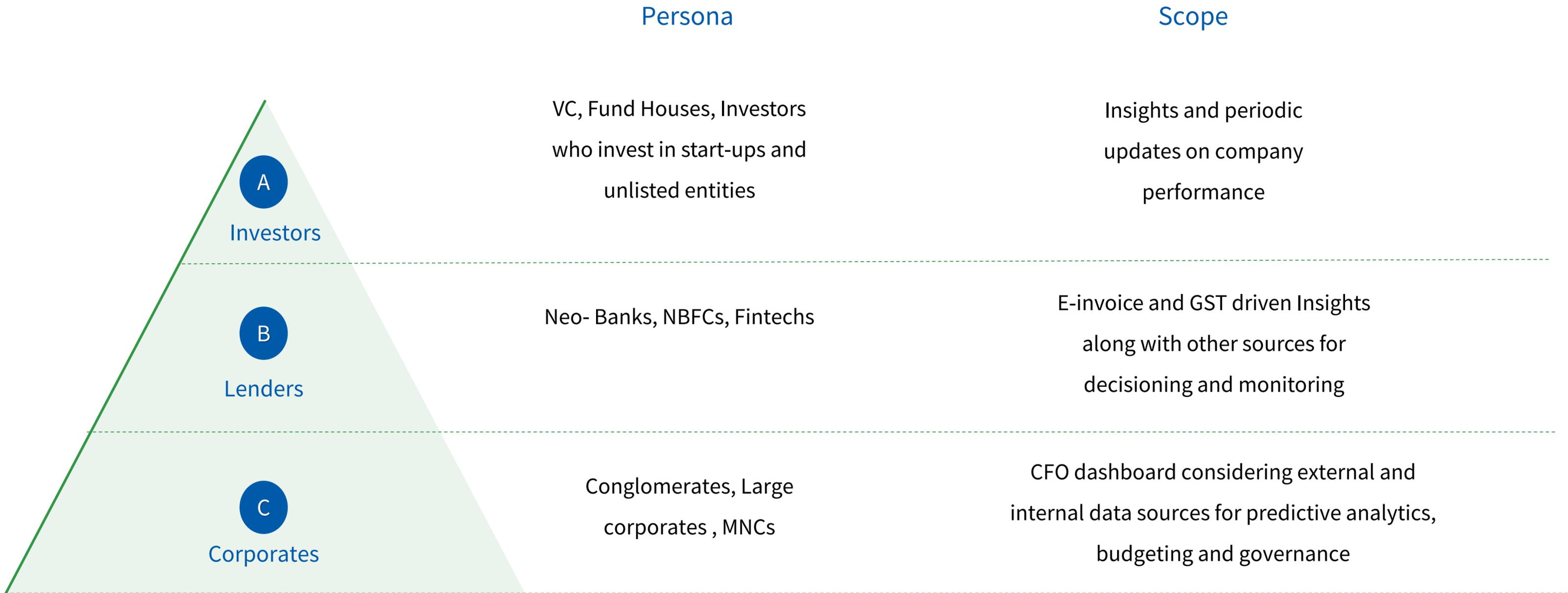


Key features highlights of watch



- Real-time analytics
- Insights on demand
- Customisable dashboard
- User access and controls
- MIS and Data preparation
- Data sharing and visibility control by business
- Configuration of monitoring rules by investors
- Marketplace for investors and businesses

Target Segment





Building Transparency. Driving Growth.

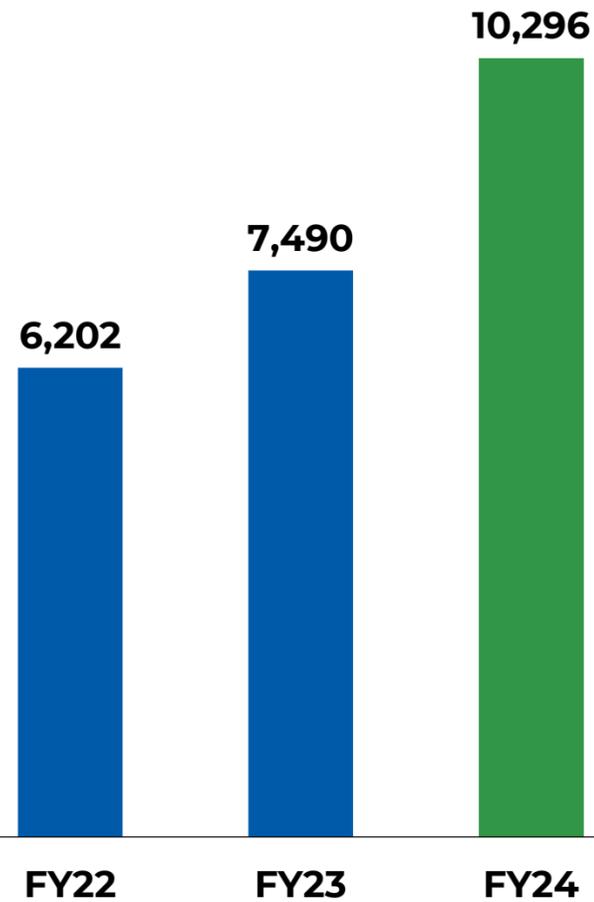
Financial Highlights

Financial Highlights



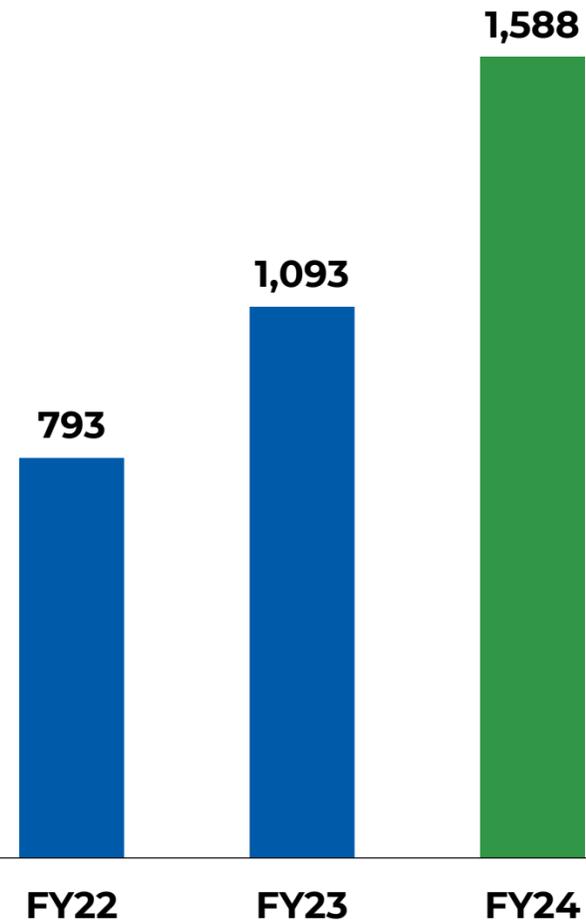
REVENUE

(₹ IN LAKHS)



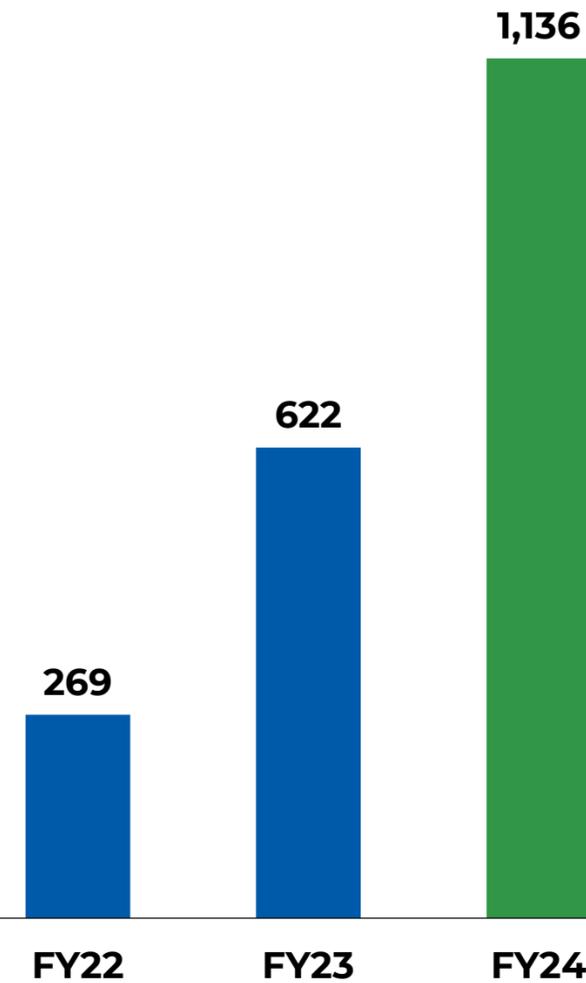
EBITDA

(₹ IN LAKHS)



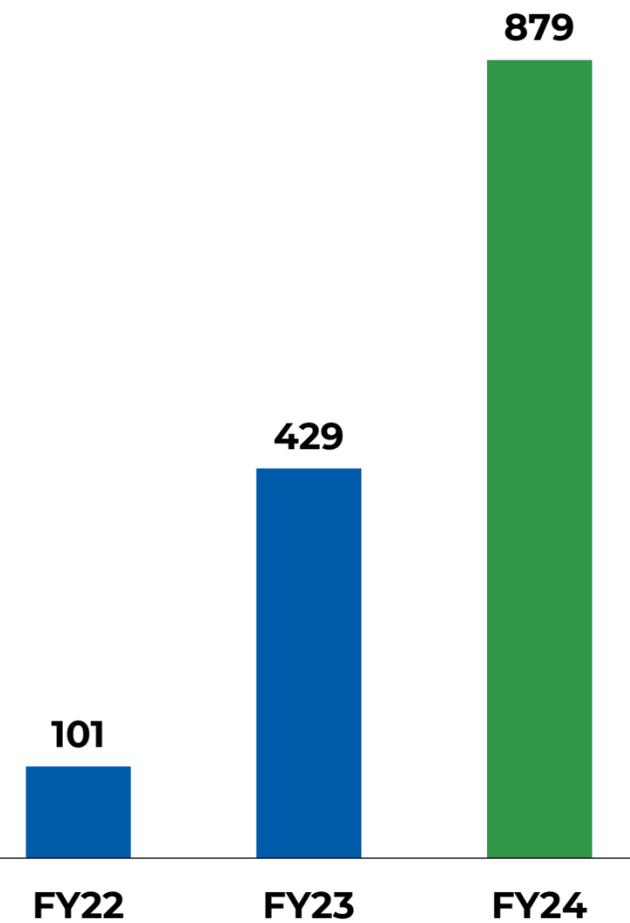
EBIT

(₹ IN LAKHS)



PAT

(₹ IN LAKHS)

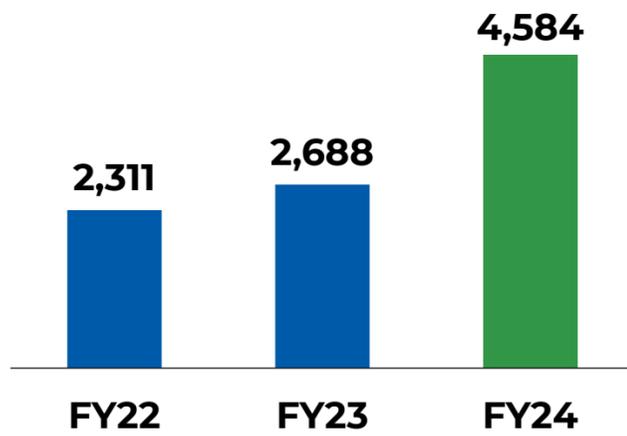


Segment Performance

SUPTECH

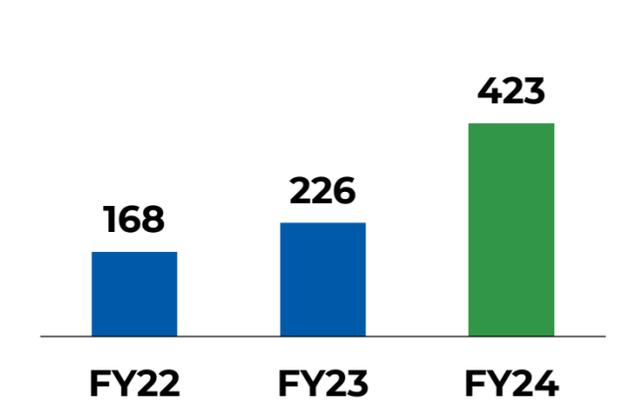
REVENUE

(₹ IN LAKHS)



EBITDA

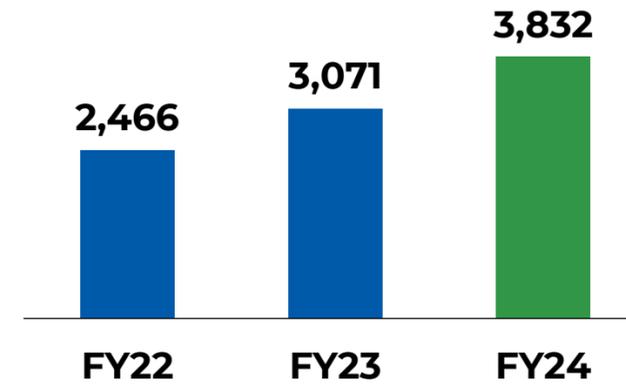
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REGTECH

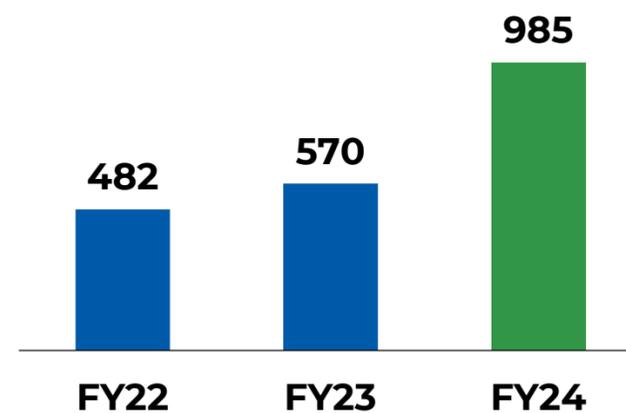
REVENUE

(₹ IN LAKHS)



EBITDA

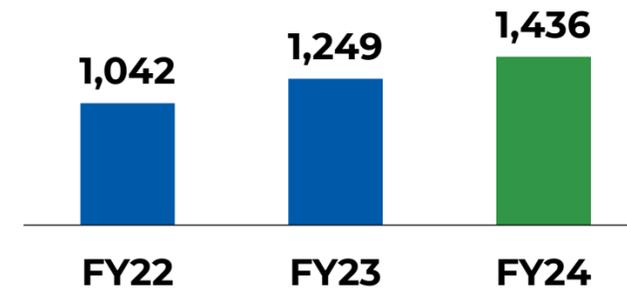
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TAXTECH

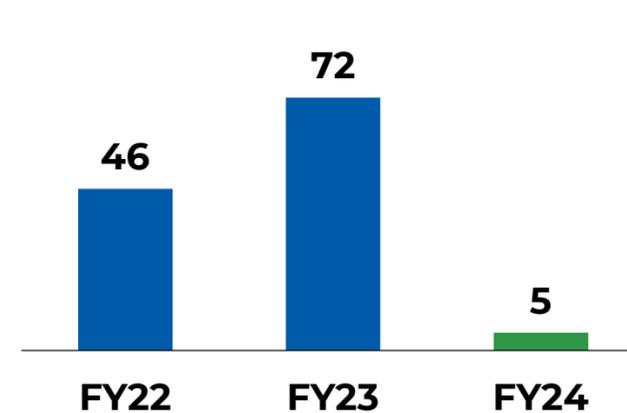
REVENUE

(₹ IN LAKHS)



EBITDA

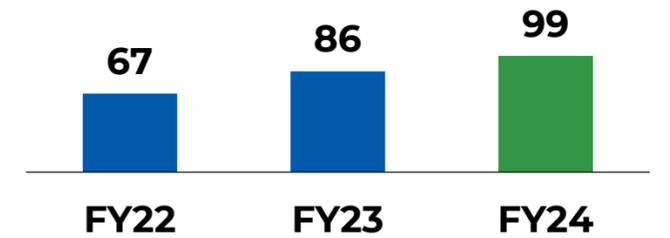
(₹ IN LAKHS)



DATATECH

REVENUE

(₹ IN LAKHS)



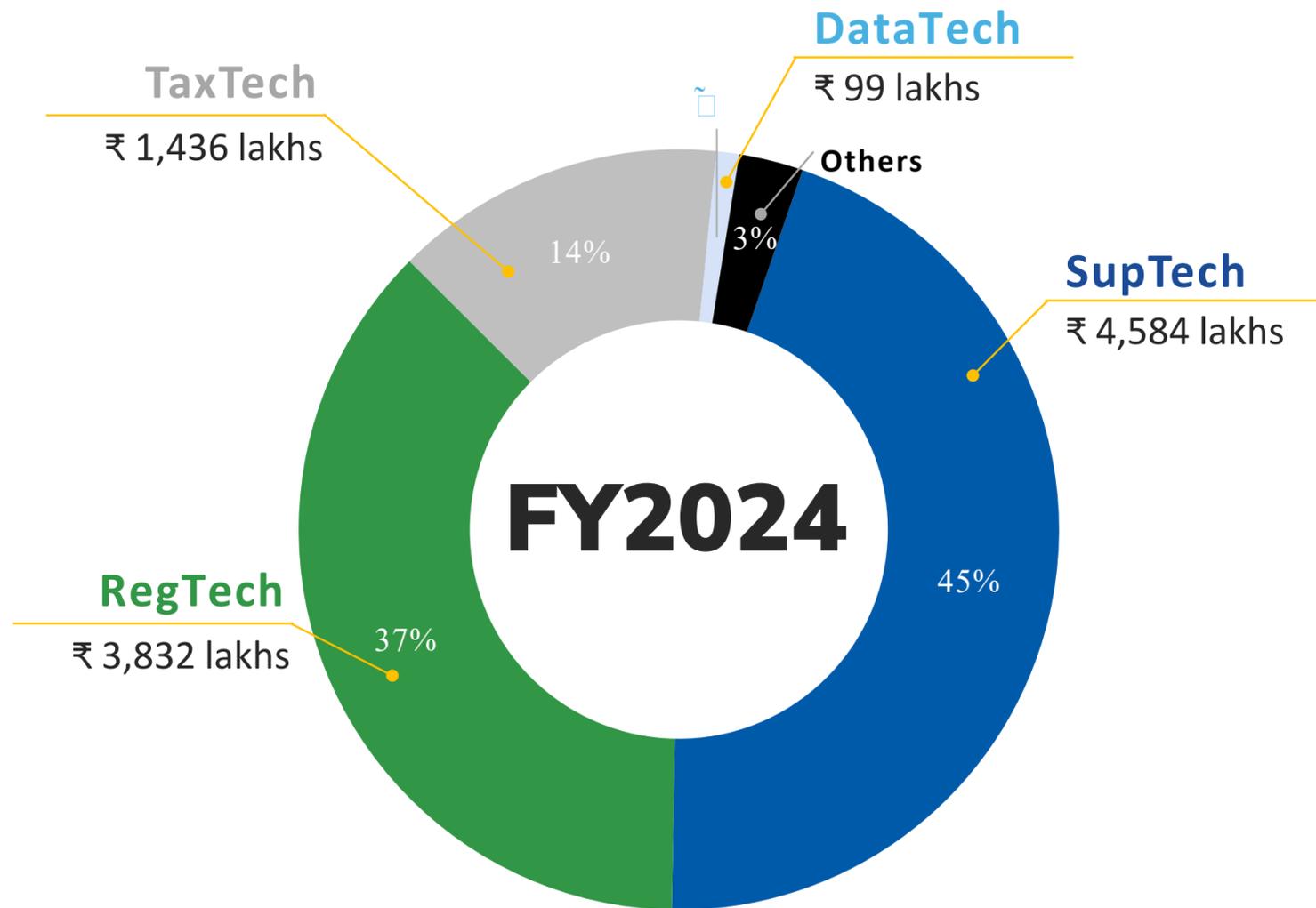
EBITDA

(₹ IN LAKHS)

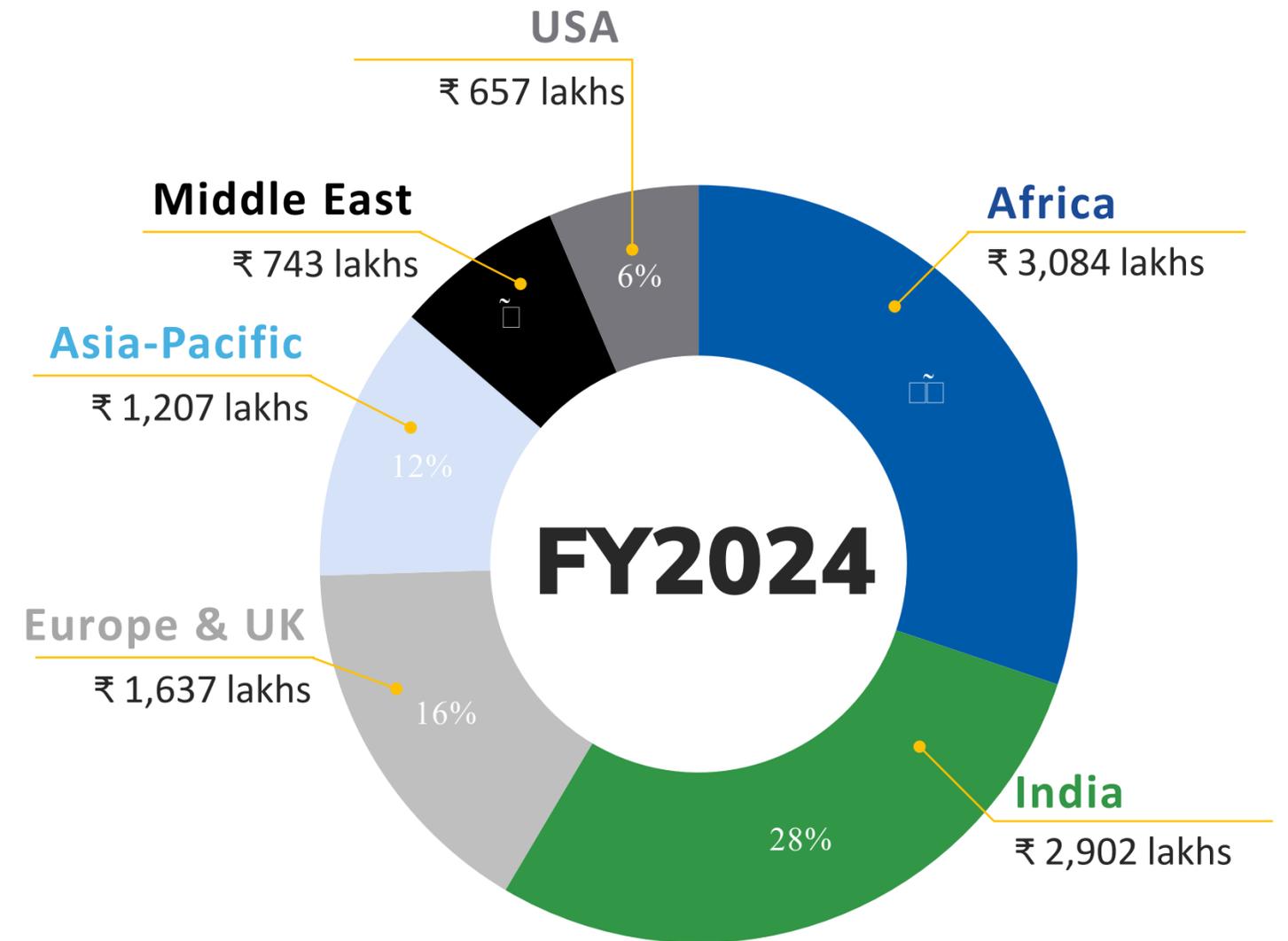


Revenue Breakdown: Segmental & Geographical

REVENUE MIX BY SEGMENT

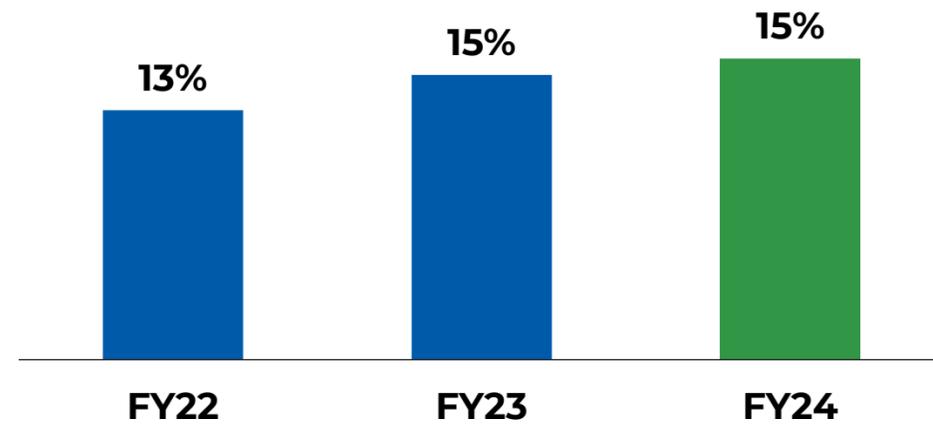


REVENUE MIX BY GEOGRAPHY

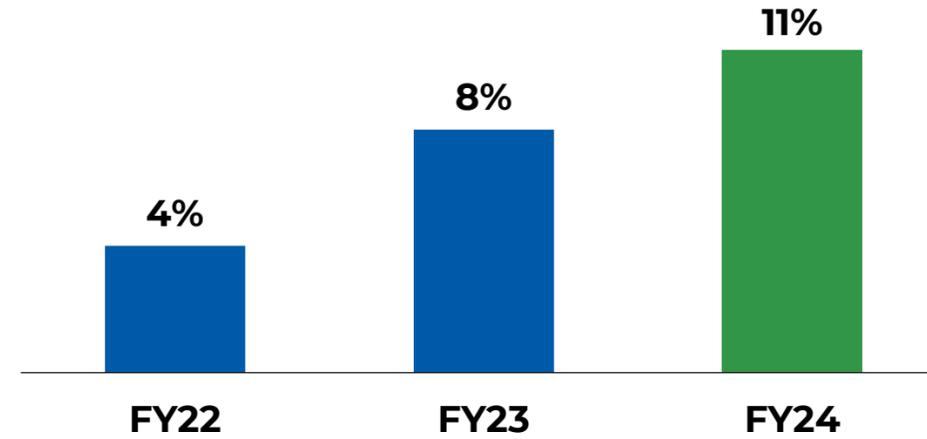


Key Ratios

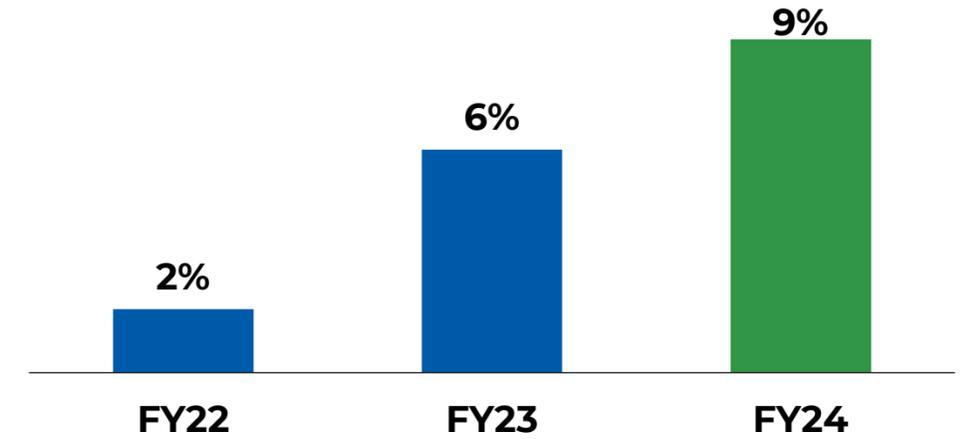
EBITDA Margin



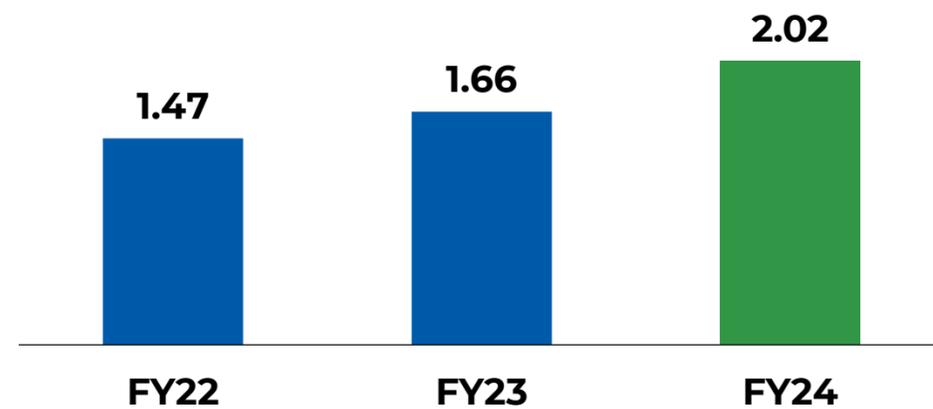
EBIT Margin



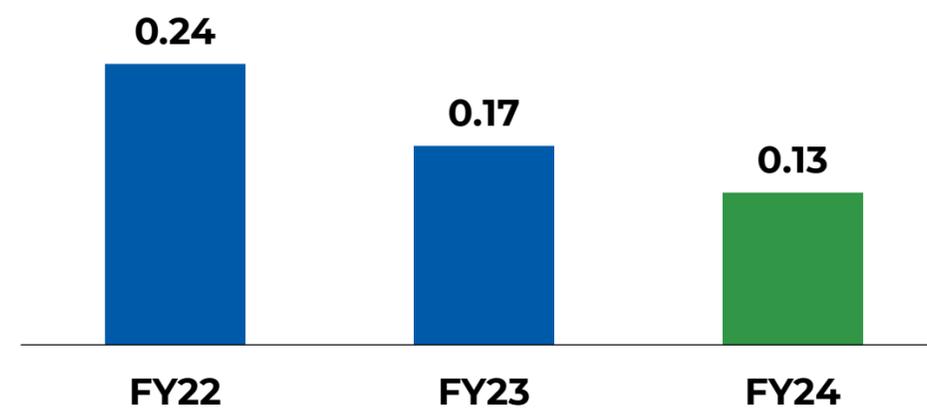
Net profit Margin



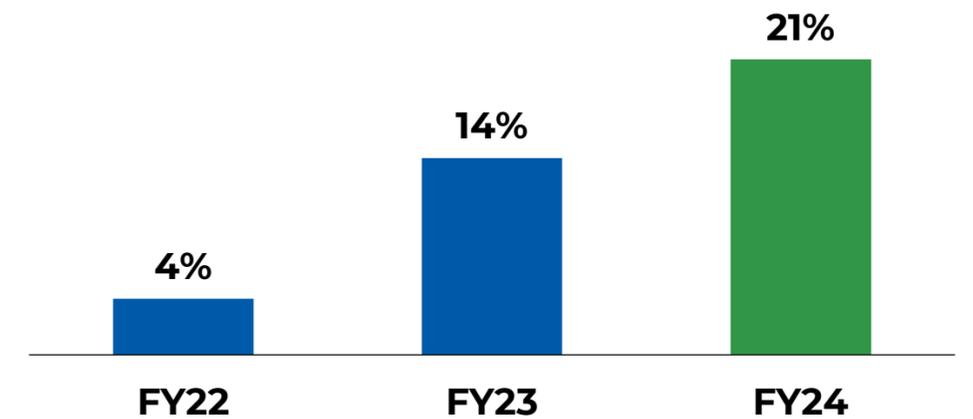
Current ratio



Debt Equity ratio



ROE





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