

Date: June 20, 2024

To,
The BSE Limited,
Corporate Relationship Department,
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai – 400001

Scrip Code: 505358 / ISIN: INE984B01023

Dear Sir/Madam,

Sub: Regulation 30 and 34 of Securities and Exchange Board of India (Listing Obligation and Disclosure Requirement) Regulations, 2015 (the "Listing Regulations") - Submission of Notice of 42nd Annual General Meeting ("AGM") and Annual Report of Integra Engineering India Limited ("the Company") for the financial year 2023-24

Pursuant to Regulations 30 and 34 of the Listing Regulations, we enclose herewith the electronic copy of the Notice of the 42nd AGM and the Annual Report of the Company for the financial year 2023-24 including the Audited Financial Statements for the financial year ended March 31, 2024, which is being sent only through electronic mode to the Members of the Company whose email addresses are registered with the Company/Company's Registrar and Share Transfer Agent / Depository Participant(s).

The Notice of the 42nd AGM and the Annual Report for the financial year 2023-24 are also being uploaded on the website of the Company at www.integraengineering.in.

We request you to take the aforementioned information in record.

Thanking you,

For Integra Engineering India Limited

Ravi Thanki
Company Secretary & Compliance Officer

M. No.: A60338

Encl.: As above



42nd
ANNUAL REPORT
2023-24

INTEGRA Engineering India Limited

Registered Office : P. O. Box No. 55, Chandrapura Village, Taluka: Halol-389350, Dist.: Panchmahals, Gujarat.

CIN: L29199GJ981PLC028741

Website: www.integraengineering.in



CONTENTS

SR. NO.	PARTICULARS	PAGE NO.
1.	Notice to Members	01
2.	Board's Report	11
3.	Annexures	16
4.	Standalone Financial Statements	51
5.	Consolidated Financial Statements	96

Corporate Information (as on 30th May 2024)

BOARD OF DIRECTORS

Mrs. Corinne Ruckstuhl - Chairperson & Non-Executive Director

Mr. Adrian Oehler
 Mr. Shalin Divatia
 Independent Director
 Mr. Mahendra Sanghvi
 Independent Director
 Mr. Rahul Divan
 Independent Director

Mr. Bharat Salhotra
 Independent Director (w.e.f., 1st June 2023)
 Mr. Bhargav Patel
 Independent Director (up to 6th February 2024)
 Mrs. Komal Solomon
 Additional Director (w.e.f., 30th May 2024)
 Mr. Jayesh Mehta
 Additional Director (w.e.f., 30th May 2024)

KEY MANAGERIAL PERSONNEL

Mr. Bhavin Kariya Mr. Kunal Thakrar
Chief Executive Officer Chief Financial officer

Company Secretary (up to 03-02-2024) Company Secretary (w.e.f., 08-04-2024)

STATUTORY AUDITORS

Mrs. Harneetkaur Anand

M/s. CNK & Associates LLP Chartered Accountants

The Nirat, 3rd Floor, Behind Emerald One Complex, In the lane of Dr. Prashant

Buch's Hospital, Jetalpur Road, Vadodara-390007

BANKERS

ICICI Bank Limited

SECRETARIAL AUDITORS

M/s. Devesh Pathak & Associates Practising Company Secretaries First Floor, 51, Udyog Nagar Soc.

Nr. Ayurvedic College,

Mr. Ravi Thanki

Outside Panigate, Vadodara-390019

REGISTRAR & SHARE TRANSFER AGENTS

Link Intime India Private Limited "Geetakunj", 1, Bhaktinagar Society, Behind ABS Tower, Old Padra Road,

Vadodara-390015 • (E): vadodara@linkintime.co.in

REGISTERED OFFICE

P. O. Box No. 55, Chandrapura Village, Taluka: Halol-389350

Dist.: Panchmahals, Gujarat • (T) 9099918471

Website: www.integraengineering.in • (E): info@integraengineeering.in,

WORKS UNITS

UNIT – I UNIT – I

P. O. Box No. 55, Chandrapura Village,

Taluka Halol – Say 350, Dist. Panchmahals, Gujarat

Halol – Champaner Road, P.O Chandrapura Village,

Taluka Halol – 391 520, Dist. Panchmahals, Gujarat



NOTICE TO MEMBERS:

NOTICE is hereby given that the Forty-second Annual General Meeting of the Members of Integra Engineering India Limited ('the Company') (CIN: L29199GJ1981PLC028741) will be held on Wednesday, 17th July 2024 at 3:00 p.m. (IST) through Video Conferencing (VC)/ Other Audio-Visual Means (OAVM) to transact the following business:

ORDINARY BUSINESS:

Item No. 1 – To Adopt Financial Statements for the year ended 31st March 2024.

To receive, consider and adopt:

- a) the Audited Standalone Financial Statements of the Company for the financial year ended 31st March 2024, together with the reports of the Board of Directors' and the Auditors' thereon;
- the Audited Consolidated Financial Statements of the Company for the financial year ended 31st March 2024, together with the Report of the Auditors thereon;

Item No. 2 – To appoint a Director in place of Mr. Adrian Oehler [DIN: 00360332], who retires by rotation at this Annual General Meeting and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS

Item No. 3 - To ratify the remuneration of Cost Auditor

To consider and if thought fit, to pass, the following Resolution as an **Ordinary Resolution**:

"RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014, [including any statutory modification(s) or enactment(s) thereof for the time being in force], the Company hereby ratifies the remuneration of Rs. 1,00,000/- (One lakh only) plus GST and reimbursement of travelling & out of pocket expenses payable to Mr. Divyesh Vagadiya, Practicing Cost Accountant, Gujarat (Membership No. 33206), who have been appointed by the Board of Directors of the Company on recommendation of the Audit Committee, as the Cost Auditor of the Company, to conduct the audit of the cost records maintained by the Company as prescribed under the Companies (Cost Records and Audit) Rules, 2014, as amended, for the financial year 2024-25.

RESOLVED FURTHER THAT the Board of Directors or Key Managerial Personnel (KMPs) of the Company be and are hereby severally authorized to do all acts and take all such steps as may be necessary, proper, or expedient to give effect to this Resolution.

Item No. 4 – To approve appointment of Mrs. Komal Solomon (DIN: 02779923) as a Non-Executive, Independent Director of the Company

To consider and if thought fit, to pass, the following Resolution as a **Special Resolution:**

"RESOLVED THAT pursuant to the provisions of Sections 149, 152, and any other applicable provisions of the Companies Act, 2013

("the Act"), read with Schedule IV and the Companies (Appointment and Qualification of Directors) Rules, 2014, and Regulation 16(1)(b), 17 and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations, 2015 ("the Listing Regulations") (including any statutory modification(s) or reenactment(s) thereof, for the time being in force), and the Articles of Association, and based on the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors, Mrs. Komal Solomon [DIN: 02779923], who was appointed as an Additional Director in the capacity of an Independent Director with effect from 30th May 2024, who meets the criteria for Independence under Section 149(6) of the Act and the Rules made thereunder and Regulation 16(1)(b) of the Listing Regulations and in respect of whom the Company has received a notice in writing from a member under Section 160(1) of the Act, be and is hereby appointed as a Non-executive, Independent Director of the Company for a period of 5 (five) consecutive years till 29th May 2029, and that she shall not be liable to retire by

RESOLVED FURTHER THAT any of the Directors or Key Managerial Personnel of the Company, be and are, hereby severally authorized to do all the acts and deeds necessary and expedient to give effect to this resolution, including to file requisite e-form with Ministry of Corporate Affairs."

Item No. 5 - To approve payment of commission to Mrs. Komal Solomon, Non-Executive, Independent Director within the overall ceiling limit of 1% of net profits of the Company with effect from 31.03.2025

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of section 197 and any other applicable provisions, if any, of the Companies Act, 2013 ("the Act") (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) consent of the members be and is hereby accorded to the payment of commission to Mrs. Komal Solomon, Non-Executive, Independent Director of the Company, to be determined by the Board of Directors with effect from financial year ended 31st March 2025 and distributed between such Directors in such a manner as the Board of Directors may from time to time determine within the overall maximum limit of 1% (one percent) of the net profits of the Company to be calculated in accordance with the provisions of Section 198 of the Act.

RESOLVED FURTHER THAT the above remuneration shall be in addition to fee payable to the Director(s) for attending the meetings of the Board or Committee thereof or for any other purpose whatsoever as may be decided by the Board of Directors and reimbursement of expenses for participation in the Board and other meetings."

Item No. 6 – To approve appointment of Mr. Jayesh Mehta (DIN: 10529297) as a Non-Executive, Independent Director of the Company

To consider and if thought fit, to pass, the following Resolution as a



Special Resolution:

"RESOLVED THAT pursuant to the provisions of Sections 149, 152. and any other applicable provisions of the Companies Act. 2013 ("the Act"), read with Schedule IV and the Companies (Appointment and Qualification of Directors) Rules, 2014, and Regulation 16(1)(b), 17 and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations, 2015 ("the Listing Regulations") (including any statutory modification(s) or reenactment(s) thereof, for the time being in force), and the Articles of Association, and based on the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors, Mr. Jayesh Mehta [DIN: 10529297], who was appointed as an Additional Director in the capacity of an Independent Director with effect from 30th May 2024, who meets the criteria for Independence under Section 149(6) of the Act and the Rules made thereunder and Regulation 16(1)(b) of the Listing Regulations and in respect of whom the Company has received a notice in writing from a member under Section 160(1) of the Act. be and is hereby appointed as a Non-executive. Independent Director of the Company for a period of 5 (five) consecutive years till 29th May 2029, and that he shall not be liable to retire by rotation.

RESOLVED FURTHER THAT any of the Directors or Key Managerial Personnel of the Company, be and are, hereby severally authorized to do all the acts and deeds necessary and expedient to give effect to this resolution, including to file requisite e-form with Ministry of Corporate Affairs."

Item No. 7 - To approve payment of commission to Mr. Jayesh Mehta, Non-Executive, Independent Director within the overall ceiling limit of 1% of net profits of the Company with effect from 31.03.2025

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of section 197 and any other applicable provisions, if any, of the Companies Act, 2013 ("the Act") (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) consent of the members be and is hereby accorded to the payment of commission to Mr. Jayesh Mehta, Non-Executive, Independent Director of the Company to be determined by the Board of Directors with effect from financial year ended 31st March 2025 and distributed between such Directors in such a manner as the Board of Directors may from time to time determine within the overall maximum limit of 1% (one percent) of the net profits of the Company to be calculated in accordance with the provisions of Section 198 of the Act.

RESOLVED FURTHER THAT the above remuneration shall be in addition to fee payable to the director(s) for attending the meetings of the Board or Committee thereof or for any other purpose whatsoever as may be decided by the Board of Directors and reimbursement of expenses for participation in the Board and other meetings."

By order of the Board of Directors, For INTEGRA Engineering India Limited

Sd/-Ravi Thanki Company Secretary M. No.: ACS 60338

Registered Office: P. O. Box 55, Chandrapura Village, Taluka: Halol–389 350 District: Panchmahals, Gujarat

Place: Halol Date: 30th May 2024

NOTES:

- 1. The Ministry of Corporate Affairs ('MCA') vide its general circular nos. 14/2020 dated 8th April 2020, 17/2020 dated 13th April 2020, 20/2020 dated 5th May 2020, 02/2021 dated 13th January 2021, 21/2021 dated 14th December 2021, 2/2022 dated 5th May 2022, 10/2022 dated 28th December 2022 and 9/2023 dated 25th September 2023 ('MCA Circulars'), inter alia, has permitted to conduct Annual General Meeting (AGM) through Video Conferencing (VC) / Other Audio Visual Means (OAVM) and dispensing with the personal presence of members. Accordingly, the 42nd AGM of the Company will be held through VC/OAVM in terms of the MCA Circulars and any other circulars/notifications issued in this regard. Hence, members of the Company can attend and participate in the AGM through VC/OAVM.
- 2. In view of the above MCA Circulars, the Securities and Exchange Board of India (SEBI) vide its circular SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated 7th October 2023, also extended the relaxation from the requirement of sending the hard copy of annual report to the shareholders who have not registered their email addresses. Therefore, the Annual Report of the Company for the financial year ended 31st March 2024, being sent through electronic mode only to the members whose email addresses are registered/available with the Company/ RTA/Depositories.
- 3. The Annual Report for the financial year 2023-24 along with the Notice of this AGM is available on the website of the Company at <u>www.integraengineering.in</u>, website of Stock Exchange i.e., BSE Limited at <u>www.bseindia.com</u> and on the website of Central Depository Services (India) Limited (CDSL) [agency for providing the e-Voting facility] at www.evotingindia.com.
- The helpline number regarding any query/assistance for participation in the AGM through VC is 1800-222-990.
- The explanatory statement pursuant to Section 102 of the Companies Act, 2013 ('the Act') with respect to the special businesses set out in the notice is annexed hereto and forms part of this notice.
- Since the AGM is being conducted through VC/OAVM in terms of aforesaid circular, the facility for appointment of proxies by the members will not be available. However, body corporate



- shareholders may appoint representative for voting through remote e-voting or for participation and voting in the meeting held through VC/OAVM.
- 7. Members are requested to participate on first come first served basis, as participation through VC/OAVM is limited. Members can login and join 15 (fifteen) minutes prior to the scheduled time of the commencement of the meeting and window for joining shall be kept open till the expiry of 15 (fifteen) minutes after the scheduled time. Participation is restricted up to 1000 members only. However, the participation of large shareholders (i.e. shareholders holding 2% or more shareholding), promoters, institutional investors, directors, key managerial personnel, the chairperson of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc., will not be subject to restriction of first come first served basis.
- 8. Member seeking information are requested to send email at secretarial@integraengineering.in
- Corporate members are requested to send email at secretarial@integraengineering.in e-voting/attending AGM, a duly certified copy of the Board Resolution authorizing their representative to attend and vote at the Annual General Meeting, pursuant to Section 113 of the Act.
- 10. The relevant details as required under Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015 read with clause1.2.5 of Secretarial Standards-2 issued by the Institute of Company Secretaries of India, in respect of Director seeking appointment/reappointment at this AGM forms part of this Notice as 'Annexure-A'.
- The Register of Members and Share transfer books of the Company will remain closed from Thursday, 11th July 2024 to Wednesday, 17th July 2024, (both days inclusive).
- 12. Shareholders holding shares in identical order of names in more than one folio, are requested to write to the Company or to the office of the Registrar & Share Transfer Agent, M/s. Link Intime India Private Limited ("Link Intime"), C-101, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai 400 083 enclosing their share certificate(s) to enable the Company to consolidate their holdings in one single folio.
- 13. The process for registration/updation, of the KYC details of the Shareholders such as name, postal address, e-mail address, telephone/ mobile numbers, Permanent Account Number (PAN), nominations, power of attorney, bank details is as mentioned below:
 - i) In case shares are held in physical mode, members are requested to submit their service requests in the form(s) prescribed under SEBI Master Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2023/70 dated 17th May 2023. The form(s) are available on the website of the Company at https://integraengineering.in/assets/pdf/others/sebi_cir_ _dtd_03_11_2021_various_forms_for_kyc.pdf and on the website of Company's Registrar & Share Transfer

- Agent, Link Intime India Pvt. Ltd. at https://www.linkintime.co.in/downloads.html
- In case shares are held in dematerialized mode, members are requested to update their email address or other details with their respective Depository Participants.
- 14. The Register of Directors' and Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013, the Register of Contracts or arrangements in which the Directors are interested under Section 189 of the Companies Act, 2013 and all other documents referred to in the Notice will be available for inspection in electronic mode. Members can inspect the same by sending an email to secretarial@integraengineering.in
- 15. Members are requested to inform about change in their address, if any, quoting their Folio Number(s), immediately to the Company at its Registered Office: Secretarial Department, INTEGRA Engineering India Limited., Chandrapura Village, Taluka: Halol 389350, District: Panchmahals, Gujarat, Email: secretarial@integraengineering.in or to its Registrar and Share Transfer Agent viz., Link Intime India Private Limited ("Link Intime"), C-101, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai 400 083, (Tel: (022) 4918670 Fax: (022) 49186060) E-mail: rnt.helpdesk@linkintime.co.in and also to respective Depository Participant (DP), in case the shares are held in Demat Form
- 16. In compliance with the provisions of Section 108 of The Companies Act, 2013 read with Rule 20 of The Companies (Management and Administration) Rules, 2014, and Regulation 44 of Securities Exchange Board of India (Listing Obligations and Disclosure Requirements), 2015, Members are provided with the facility to cast their votes electronically, through the evoting services provided by Central Depository Services (India) Limited (CDSL), on all the resolutions set forth in this Notice.

The Members whose names appear in the Register of Members / Beneficial Owners as on the cut-off date i.e., 10th July 2024, may cast their vote electronically. The e-voting period will commence from 14th July 2023 at 09:00 a.m. (IST) and will end on 16th July 2024 at 05:00 p.m. (IST). The e-voting module will be disabled on 16th July 2024 at 05:00 p.m. (IST). The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date being 10th July 2024.

THE INSTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING ARE AS UNDER:

- Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.
- Step 2: Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and nonindividual shareholders in demat mode.
- (i) The voting period begins on 14th July 2024 at 09:00 a.m. (IST) and will end on 16th July 2024 at 05:00 p.m. (IST). During this period shareholders of the Company holding shares either in



physical form or in dematerialized form, as on the cut-off date (record date) i.e., 10th July 2024 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.

- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii) Pursuant to SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/2023/120 dated 11th July 2023, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

- Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.
- (iv) In terms of SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/2023/120 dated 11th July 2023 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode is given below:

Type of shareholders	Login Method	
Individual Shareholders holding securities in Demat mode with CDSL	Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. The option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi/Easiest are https://web.cdslindia.com/myeasitoken/home/login or visit www.cdslindia.com and click on Login icon and select "My Easi New	

(Token)".

- After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-Voting is in progress as per the information provided by company. On clicking the e-Voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, links are also provided to access the system of all e-Service Providers Voting iе CDSL/NSDL/KARVY/LINKINTIME. so that the user can visit the e-Voting service providers' website directly.
- 3) If the user is not registered for Easi/Easiest, option to register is available a thtps://web.cdslindia.com/myeasitoken/R egistration/EasiRegistration or visit www.cdslindia.com,click on Login icon and select "My Easi New (Token)" and click on "Register for Easi"
- 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available οn www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Individual Shareholders holding securities in demat mode with **NSDL** If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by the following https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and After Password. successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-



Individual Shareholders
(holding
securities in
demat mode)
login through
their
Depository
Participants

- directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
- If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS Portal" or click a t https://eservices.nsdl.com/SecureWeb/I deasDirectReg.jsp.
- 3) Visit the e-Voting website of NSDL. Open web browser by typing the following IIRI · https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the homepage of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number held with NSDL). Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned websites.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depositories i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact toll free no. 1800 22 55 33.
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

- Step 2: Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.
- Login method for Remote e-Voting for Physical shareholders and shareholders other than individual holding in Demat form.
- The shareholders should log on to the e-voting website www.evotingindia.com.
- 2) Click on "Shareholders" module.
- 3) Now enter your User ID:
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

	For Shareholders holding shares in Demat Form other than individual and Physical Form	
PAN	Enter your 10-digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders)	
	Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.	
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login.	
	If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.	

- (v) After entering these details appropriately, click on "SUBMIT"
- (vi) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders



holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note, that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that, company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

- (vii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (viii) Click on the EVSN of <INTEGRA ENGINEERING INDIA LIMITED> on which you choose to vote.
- (ix) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (x) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- (xi) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (xii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (xiii) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (xiv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xv) Facility for Non-Individual Shareholders and Custodians Remote Voting
 - Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the "Corporates" module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
 - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
 - The list of accounts linked in the login should be mailed to helpdesk.evoting@cdslindia.com and on approval of the accounts they would be able to cast their vote.

- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively, non-individual shareholders are required to send the relevant Board Resolution / Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; secretarial@integraengineering.in, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

- The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for evoting.
- The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
- Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
- 4. Shareholders are encouraged to join the Meeting through laptops / I-Pads for better experience.
- Further shareholders will be required to allow camera and use internet with a good speed to avoid any disturbance during the meeting.
- 6. Please note that participants connecting from mobile devices or tablets or through laptop connecting via mobile hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.
- 7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance atleast 10 days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at secretarial@integraengineering.in. The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance 10 days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at secretarial@integraengineering.in. These queries will be replied to by the company suitably by email.
- Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
- 9. Only those shareholders, who are present in the AGM through



VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.

10. If any Votes are cast by the shareholders through the e-voting available during the AGM and if the same Shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/ DEPOSITORIES

- For Physical shareholders please provide necessary details like
 Folio No., Name of shareholder, scanned copy of the share
 certificate (front and back), PAN (self-attested scanned copy of
 PAN card), AADHAR (self-attested scanned copy of Aadhar
 Card) by email to Company at
 secretarial@integraengineering.in / RTA at
 vadodara@linkintime.co.in.
- 2. For Demat shareholders Please update your email id & mobile no. with your respective Depository Participant (DP)
- For Individual Demat shareholders Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact toll free no. 1800 22 55 33.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL), Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com.



Explanatory statement pursuant to Section 102(1) of the Act, setting out all material facts relating to the special business mentioned in the accompanying Notice of the $42^{\rm nd}$ AGM

Item No. 3

Your Directors, at their meeting held on 30th May 2024, based on the recommendation of Audit Committee appointed Mr. Divyesh Vagadiya, Practicing Cost Accountant (Membership No. 33206) as a Cost Auditor of the company for the financial year 2024-25 at a remuneration of Rs. 1,00,000 (Rupees One Lakh) plus GST and reimbursement of travelling and out of pocket expenses.

Your Directors solicit your approval to the resolution as set out in item no. 3 of the accompanying Notice in respect of ratification of remuneration to the Cost Auditor pursuant to Section 148 of the Act read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014.

None of the Directors/Key Managerial Personnel or their relatives shall be deemed to be interested or concerned financially or otherwise in the resolution.

Item No. 4

The Board of Directors of the Company at its meeting held on 30th May 2024, based on recommendation of the Nomination and Remuneration Committee, appointed Mrs. Komal Solomon (DIN: 02779923) as an Additional Director of the Company w.e.f., 30th May 2024, to hold office up to next Annual General Meeting and as a Non-Executive Independent Director for a period of 5 (five) consecutive years till 29th May 2029, subject to the approval of the Members of the Company.

Brief Profile of Mrs. Komal Solomon:

Mrs. Komal Solomon is a partner at Solomon & Co. and has been in practice for over 20 years. She graduated from Jai Hind College and thereafter completed law from the Government Law College in Mumbai. She specializes in matters relating to corporate and regulatory compliance, regulatory communications, immigration laws, entertainment, and media law, India entry strategies and intellectual property law. She has assisted several multinationals in establishing their subsidiaries, branch offices and liaison offices in India

The Company has received a declaration from Mrs. Komal Solomon confirming that she meets the criteria of Independence under the Act and the Listing Regulations. Further, the Company has also received her consent to act as a Director in terms of Section 152 of the Act and a declaration to the effect that she is not disqualified from being appointed as a Director in terms of Section 164 of the Act and that she is not debarred from holding the office as a Director of the Company, by virtue of an order passed by the SEBI or any other authority. In the opinion of the Board, she fulfils the conditions specified in the Act and rules made thereunder and the Listing Regulations, for her appointment as an Independent Director of the Company and she is independent of the management. Considering her knowledge, experience and expertise, the Board of Directors are of the opinion that it would be in the interest of the

Company to appoint her as a Non-Executive Independent Director.

Additional information in respect of Mrs. Komal Solomon, pursuant to Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Secretarial Standards on General Meetings (SS-2), is given at 'Annexure A' to this Notice.

Except the appointee, or her relatives, none of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution set out at Item No. 4

Item No. 6

The Board of Directors of the Company at its meeting held on 30th May 2024, based on recommendation of the Nomination and Remuneration Committee, appointed Mr. Jayesh Mehta (DIN: 10529297) as an Additional Director of the Company w.e.f., 30th May 2024, to hold office up to next Annual General Meeting and as a Non-Executive Independent Director for a period of 5 (five) consecutive years till 29th May 2029, subject to the approval of the Members of the Company.

Brief Profile of Mr. Jayesh Mehta:

Mr. Jayesh Mehta is a Qualified Chartered Accountant and a Fellow Member of the Institute of Chartered Accountants of India (ICAI). He is a Managing Partner in N. C. Vaishnav & Co, a practicing firm at Baroda, since 1990. He has been successful in managing and expanding significantly professional practice since 1990. He specializes in Auditing, Taxation, Corporate Advisory, Merger and Acquisition, Fund raising, Valuation etc. He has been involved in and led multiple assignment of merger and acquisition and carried out accounting and financial due diligence involved.

The Company has received a declaration from Mr. Jayesh Mehta confirming that he meets the criteria of independence under the Act and Listing Regulations. Further, the Company has also received his consent to act as a Director in terms of Section 152 of the Act and a declaration to the effect that he is not disqualified from being appointed as a Director in terms of Section 164 of the Act and that he is not debarred from holding the office as a Director of the Company, by virtue of an order passed by the SEBI or any other authority. In the opinion of the Board, he fulfils the conditions specified in the Act and rules made thereunder and the Listing Regulations, for his appointment as an Independent Director of the Company and he is independent of the management. Considering his knowledge, experience and expertise, the Board of Directors are of the opinion that it would be in the interest of the Company to appoint him as a Non-Executive Independent Director.

Additional information in respect of Mr. Jayesh Mehta, pursuant to Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Secretarial Standards on General Meetings (SS-2), is given at 'Annexure A' to this Notice.

Except the appointee, or his relatives, none of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution set out at Item No. 6



ANNEXURE-A

Details of Director seeking appointment and re-appointment at the Forty-Second AGM [Pursuant to Regulation 36(3) of the SEBI (LODR) Regulations, 2015 read with clause no 1.2.5 of Secretarial Standards -2]

Item no. 2 of the Notice

Name of the Director	Mr. Adrian Oehler
Date of Birth/ Age	07/11/1970 / 53 years
Nationality	Swiss
Date of Initial Appointment	03/01/2011
Qualifications	Lic Oec HSG, Master of studies in corporate finance, CFO Advanced
Nature of Expertise in specific functional area	Change Management, Strategic Management, Turn around including corporate finance and market development
Experience	22 years
Terms and Conditions of appointment	Reappointment as a Retiring Director
No. of Board Meeting attended during the year	6
Number of shares held in the Company	Nil
Other directorships held including this listed entity	Integra Engineering India Limited
Chairman/Member in the Committees of the Boards of this and other listed companies in which he is a Director	Member of Stakeholders Relationship Committee - Integra Engineering India Limited.
Relationship with other Directors / Manager & other KMP(s)	Not related
Justification for appointment	Keeping in view his expertise and contribution to the Company.

Item no. 4 of the Notice

Name of the Director	Mrs. Komal Solomon
Date of Birth/ Age	31/12/1971 / 52 years
Nationality	Indian
Date of Initial Appointment	30/05/2024
Qualifications	Graduated from Jai Hind College and completed law from Government Law College in Mumbai.
Nature of Expertise in specific functional area	She specializes in matters relating to foreign investment & exchange control regulations, corporate and regulatory compliance, regulatory communications, immigration laws, entertainment, and media law, India entry strategies and intellectual property law.
Experience	20 years
Terms and Conditions of appointment	Mrs. Komal Salomon will be appointed as an Independent Director for the term of 5 (five) consecutive years w.e.f., 30th May 2024 to 29th May 2029, subject to approval of the Members.
No. of Board Meeting attended during the year	NA
Number of shares held in the Company	Nil
Other directorships held including this listed entity	Integra Engineering India Limited
Chairman/Member in the Committees of the Boards of this and other listed companies in which he is a Director	Nil
Relationship with other Directors / Manager & other KMP(s)	Not related
Justification for appointment	Considering her vast knowledge, experience and expertise, the Board of Directors are of the opinion that it would be in the interest of the Company to appoint her as a Non-Executive Independent Director.

Annual Report 2023-24



Item no. 6 of the Notice

Name of the Director	Mr. Jayesh Mehta
Date of Birth/ Age	14/11/1961 / 62 years
Nationality	Indian
Date of Initial Appointment	30/05/2024
Qualifications	Qualified Chartered Accountant from the Institute of Chartered Accountants of India (ICAI), Masters & bachelor's in commerce from the M.S. University of Baroda.
Nature of Expertise in specific functional area	He specializes in Auditing, Taxation, Corporate Advisory, Merger and Acquisition, Fund raising, Valuation etc. He has been involved in and led multiple assignment of merger and acquisition and carried out accounting and financial due diligence involved.
Experience	38 years
Terms and Conditions of appointment	Mr. Jayesh Mehta will be appointed as an Independent Director for the term of 5 (five) consecutive years w.e.f., 30th May 2024 to 29th May 2029, subject to approval of the Members.
No. of Board Meeting attended during the year	NA NA
Number of shares held in the Company	Nil
Other directorships held including this listed entity	Integra Engineering India Limited
Chairman/Member in the Committees of the Boards of this and other listed companies in which he is a Director	Nil
Relationship with other Directors / Manager & other KMP(s)	Not related
Justification for appointment	Considering his vast knowledge, experience and expertise, the Board of Directors are of the opinion that it would be in the interest of the Company to appoint him as a Non-Executive Independent Director.

By order of the Board of Directors, For **INTEGRA Engineering India Limited**

Sd/-Ravi Thanki Company Secretary (Membership No. ACS 60338)

Registered Office:

Chandrapura Village, Taluka: Halol–389 350

District: Panchmahals, Gujarat

Place: Halol Date:30th May 2024



42nd BOARD'S REPORT

INTEGRA ENGINEERING INDIA LIMITED

Regd. Office: P. O. Box No. 55, Chandrapura Village, Taluka Halol, District Panchmahals, Gujarat-389350,
Tel. No. 02676-221555 • Fax: 02676-220887 • Email: secretarial@integraengineering.in
Website: www.integraengineering.in

CIN: L29199GJ1981PLC028741

To.

The Members
Integra Engineering India Limited

Your Directors are pleased to present their Forty-second Board's Report together with the Audited Financial Statements for the financial year ended 31st March 2024

1. The state of the Company's Affairs including financial summary/ highlights

(Amount Rs. in lakhs)

Particulars Particulars	Standalone		Consolidated	
Particulars	2023-24	2022-23	2023-24	2022-23
Total Sales & Other Income	14767.19	13372.78	14767.19	13372.78
Profit before Finance Cost, Depreciation and Taxes	2504.90	2199.82	2504.90	2199.82
(Less): Finance Cost	(124.88)	(117.46)	(124.88)	(117.46)
(Less): Depreciation & Amortization	(277.83)	(216.07)	(277.83)	(216.07)
Profit before Taxes	2102.19	1866.29	2102.19	1866.29
(Less): Tax Expenses	(650.15)	(47.77)	(650.15)	(47.77)
Profit for the year	1452.04	1818.52	1452.04	1818.52
Other Comprehensive Income	5.55	1.24	5.55	1.24
Total Comprehensive Income	1457.59	1819.77	1457.59	1819.77

All material accounting policies and material transactions have been disclosed in notes on accounts to the financial statement as on 31st of March 2024.

2. Dividend

In view of the need to conserve the resources of the Company, especially keeping in view of further capital investment into the infrastructure to support the growth of the Company, Directors of the Company do not recommend dividend for the year.

3. Reserves

The Company is not required to transfer any amount to its Reserves. Hence, the Company has not transferred any profits generated during the Financial Year 2023-24 to the General Reserve.

4. Report of frauds

There have been no instances of fraud reported by the Auditors under section 143(12) of the Companies Act, 2013('the Act') and rules framed there under either to the Company or to the Central Government.

5. Change in the nature of business

There was no change in the nature of business during the year under review.

Material changes and commitments affecting the financial position of the Company which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of report

There have been no material changes and commitments affecting the financial position of the Company which has occurred between the end of the financial year ended 31st March 2024 to which the Financial Statements relates and the date of signing of this report.

Details of significant and material orders passed by the Regulators or courts or tribunals impacting the going concern status and Company's operations in future

No significant and material orders were passed by the regulators or courts or tribunals impacting the going concern status and Company's operations in future during the financial year.



8. Details in respect of adequacy of internal financial controls with reference to the financial statements

The Company has appointed the internal auditor for ensuring adequacy of internal financial controls and your Board has taken adequate care for financial control.

Performance and financial position of each of the subsidiaries, associates, and joint venture Companies

No Company has become or ceased to be subsidiary/Joint venture/Associate Company of the Company during the year. However, the Company has one associate Company i.e. "Integra Systems Private Limited". Form AOC-1 in this regard is attached at the end of financial statements.

10. Deposits

The Company has neither accepted nor renewed any deposit within the meaning of the Companies (Acceptance of Deposits) Rules, 2014.

11. Change in Share Capital, if any:

During the year under review, there was no change in share capital and accordingly the Paid-up Equity Share Capital of your Company continued to be Rs. 3,43,65,196 (Rupees three crores forty-three lakhs Sixty-five thousand and one hundred and ninety-six only) as of 31st March 2024.

12. Disclosure regarding issue of Equity Shares with differential rights:

The Company has not issued any Equity Shares with Differential rights as to dividend or vote during the year. Hence, details as per Rule 4(4) of Companies (Share Capital and Debentures) Rules, 2014 are not required to be reported.

13. Disclosure regarding issue of Employee Stock Option:

The Company has one Employee Stock Option Scheme viz Integra Engineering India Employees' Stock Option Plan 2015 which was approved by the Members by a special resolution at their Thirty-third Annual General Meeting held on 12th August 2015.

During the financial year 2023-24, there were no material changes in the Employees' Stock option plan of the Company. The Scheme is in compliance with the SEBI (Employee Stock Option Scheme and Employee Stock Purchase Scheme, Guidelines, 1999 as well as prevailing Regulation 14 of SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021

The Company has received a certificate from M/s. Pantomath Capital Advisors (P) Ltd. that Integra Engineering India Employees' Stock Option Plan 2015 have been implemented in accordance with the SEBI Regulations and the resolution passed by the Members in their general meeting. The certificate would be placed at the ensuing Annual General Meeting for inspection by the Members.

The Company received in-principle approval from BSE on 13th November, 2017.

The Board of Directors would like to inform that there was no material change in the Integra Engineering India Employees' Stock Option Plan 2015 as per Regulation 14 Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021. Relevant applicable details mentioned under Part F of Schedule I of Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 are available on the website of the Company www.integraengineering.in

Nomination and Remuneration Committee constituted by the Board of Directors of the Company has at its meeting held on 22nd August 2017, granted, under the "Integra Engineering India Employees Stock Option Plan 2015", 1,80,000 (One lac eighty thousand) Stock Options representing an equal number of equity shares of face value of Rs. 1/- each in the Company, at an exercise price of 36.

On 19th July 2022, the Board of Directors of the Company allotted 1,20,000 Equity shares of Rs. 1 each at an exercise price of Rs. 36/-, in view of exercise of option by immediate relative of Late Mr. Utkarsh Pundlik.

14. Annual Return on website

Pursuant to Section 92(3) read with Section 134(3)(a) of the Act a copy of the Annual Return is placed on the website of the Company i.e. www.integraengineering.in

15. Disclosure regarding issue of Sweat Equity shares

During the year, the Company has not issued Sweat Equity shares. Hence, details as per Rule 8(13) of the Companies (Share Capital and Debentures) Rule, 2014 are not reported yet

Conservation of energy, technology absorption and foreign exchange earnings and outgo

At Integra Engineering India Limited, with our new solar installation, we're harnessing the sun's boundless energy to power our operations, all while reducing our carbon footprint. This innovative solution not only exemplifies our dedication to renewable energy but also underscores our role as pioneers in sustainable practices.

By embracing clean electricity, we're not just reducing costs, but also taking tangible steps towards a greener, more sustainable future. With sustainability at the forefront of everything we do, we're proud to lead the charge towards a greener, more sustainable world.

The details of conservation of energy, technology absorption, foreign exchange earnings and outgo are attached herewith as Annexure-A

17. Corporate Social Responsibility (CSR)

The Corporate Social Responsibility (CSR) Committee constituted in terms of the provisions of Section 135(1) of the Act reviewed and adopted CSR policy aligned with the activities specified in Schedule VII of the Act.



The amount required to be spent on CSR activities during the year under review in accordance with Section 135 of the Act worked out to be Rs. 26,45,334 for the year 2023-24. As against that the Company has spent Rs. 29,66,385 during the financial year.

The requisite details on CSR activities pursuant to section 135 of the Act read with the companies (CSR Policy) Rules, 2014 are attached as **Annexure** – **B.**

18. Directors:

A) Details of Appointment/resignation of Directors and Key Managerial Personnel

Mrs. Corinne Ruckstuhl was reappointed as a Retiring Director by the members at their 41st Annual General Meeting held on 19th July 2023.

Resignations of Director(s)/KMP(s) during financial year 2023-24:

- Mr. Bhargav Patel resigned from the position of Independent Director of the Company w.e.f., close of business hours on 6th February 2024.
- (ii) Mrs. Harneetkaur Anand resigned from the position of Company Secretary and Compliance Officer (KMP) w.e.f., 3rd February 2024.

The Board placed on record its immense appreciation for their contribution during their respective tenures.

Appointments of Director(s)/KMP(s) during financial year 2023-24:

- (i) The Board in its meeting held on 1st June 2023, on recommendation of Nomination and Remuneration Committee, appointed Mr. Bharat Salhotra as the Independent Director of the Company. The members approved the appointment of Mr. Salhotra in the 41st AGM held on 19th July 2023.
- (ii) The Board in its meeting held on 6th February 2024, on recommendation of Nomination and Remuneration Committee, appointed Mr. Ravi Thanki as the Company Secretary and Compliance Officer (KMP) w.e.f., 8th April 2024.

The Board of Directors in its meeting held on 30th May 2024, based on recommendation of the Nomination and Remuneration Committee, approved the appointment of Mrs. Komal Solomon (DIN: 02779923) and Mr. Jayesh Mehta (DIN: 10529297) as Additional Director(s) of the Company up to the upcoming AGM and as a Non-executive Independent Director(s) for a period of 5 (five) consecutive years, subject to approval of the members at the upcoming AGM.

Statement on declaration given by independent directors under Section 149(6) Of the Act

The Board of Directors hereby declares that all the independent directors duly appointed by the Company have given the declaration and they meet the criteria of

independence as provided under Section 149(6) of the Act.

Statement with regards to integrity, expertise and experience of independent directors

Your Directors are of the opinion that the Independent Directors of the Company are of high integrity and suitable expertise as well as experience (including proficiency)

D) Formal Annual Evaluation

The Company has devised a policy for performance evaluation of the Board, its committees and individual Directors which include criteria for performance evaluation of executive directors and non-executive directors. The Board has carried out an annual performance evaluation of its own performance, the Directors individually as well as the evaluation of the working of its committees. The Board of Directors has expressed their satisfaction with the evaluation process.

A statement indicating the manner in which a formal annual evaluation has been made by the Board of its own performance and that of its committees and individual directors has been given in the Report of Corporate Governance.

19. Meetings

A calendar of Meetings is prepared and circulated in advance to the Directors.

During this year, six Board and five audit committee meetings were held, the details of which are given in the Corporate Governance Report.

The intervening gap between the Meetings was within the period prescribed under The Act and The Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('LODR').

Details of establishment of vigil mechanism for directors and employees

The Company has framed **vigil mechanism** in terms of The Companies Act, 2013 read with Regulation 22 of LODR and the same may be accessed on the Company's website. Further, every employee of the Company can directly report to the Chairman of the Audit Committee when she / he becomes aware of any actual or possible violation of the Code or an event of misconduct, act of misdemeanor or act not in the Company's interest.

21. Particulars of loans given, guarantees given, investments made and securities provided

Details of loans, guarantees and investments are within the limit of the provisions of Section 186 of The Act as appearing in Note 7 and Note 15 to the financial statements.

22. Particulars of contracts or arrangements with related parties

Particulars of contracts or arrangements with related parties in Form AOC-2 are enclosed as per **Annexure-C.**



23. Managerial Remuneration

Disclosures pursuant to Section 197(12) of The Companies Act, 2013 read with Rule 5(1), 5(2) and 5(3) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are enclosed herewith as per **Annexure-D.**

24. Auditors

Statutory Auditors

M/s. CNK & Associates LLP, Chartered Accountants, have been appointed as Statutory Auditors of the Company from the conclusion of the 38th Annual General Meeting held on 12th August 2020, to hold office up to the conclusion of 43rd Annual General Meeting to be held in 2025.

Internal Auditors

M/s. Shah and Shah Associates, Chartered Accountants, Vadodara have been appointed as Internal Auditors of the Company in terms of Section 138 of The Companies Act, 2013 and rules framed thereunder, for the Financial Year 2024-25 by the Board of Directors, upon recommendation of the Audit Committee.

Secretarial Auditors

M/s. Devesh Pathak & Associates, Practicing Company Secretaries, Vadodara, Gujarat, were appointed as Secretarial Auditors, to carry out Secretarial Audit of the Company as per provisions of Section 204 of The Companies Act, 2013 as well as to issue of Annual Secretarial Compliance certificate pursuant to Regulation 24A of LODR. The Secretarial Audit Report and Annual Secretarial Compliance Report have been annexed to this Report as per Annual Annexure- E & F respectively.

Explanation or Comments on disqualifications, reservations, adverse remarks or disclaimers in the Auditor's Reports;

Neither the Statutory Auditors nor the Secretarial Auditors of the Company in their respective draft reports, have made any qualifications, reservations, adverse remarks or disclaimers. Accordingly, no explanations/ comments thereon are required to be furnished.

25. Corporate Governance Report

The Company has been following the principles and practices of good Corporate Governance and has ensured compliance of the requirements under LODR.

A detailed report on Corporate Governance as required under Regulation 34 read with Part C OF Schedule V to LODR is appended along with the Corporate Governance Certificate, issued by M/s. Devesh Pathak & Associates, Practicing Company Secretaries, Vadodara, Gujarat, the Secretarial Auditors, confirming the compliance of conditions on Corporate Governance forming part of the Board's Report as per Annexure-G.

26. Management Discussion and Analysis Report

A report on Management Discussion and Analysis, as required in terms of Regulation 34(2) of LODR forms part of this Report. It deals with the Business Operations and Financial Performance, Research & Development Expansion & Diversification, Risk Management, Marketing Strategy, Safety & Environment, Human Resource Development, etc. enclosed as per Annexure-H.

27. Risk management

The Management has put in place adequate and effective system and manpower for the purposes of risk management. In the opinion of the Board, there are no risks which would threaten the existence of the Company.

28. Directors' Responsibility Statement

In terms of Section 134(3)(c) read with 134(5) of the Act, your Directors would like to state:

- that in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b) that the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and loss of the Company for that period:
- that the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- that the directors had prepared the annual accounts on a going concern basis;
- e) that the directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively and
- that the directors had devised proper systems to ensure/ compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

29. Disclosure under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The Company has zero tolerance towards sexual harassment at the workplace and towards this end, has adopted a policy in line with provisions of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and rules framed thereunder. All employees (permanent, contractual, temporary, trainees) are covered under the said policy. Internal Complaints Committee has also been set up to redress complaints received on sexual harassment.



During the year under review, no complaint was reported to the Board and accordingly, the Company has no information to report on filing and disposal of the cases pursuant to Section 22 of the said Act.

30. Directors Training & Familiarization

The Directors are regularly informed during the meetings of the Board and the Committees, of the activities of the Company, its operations and issues faced by the Engineering Industry. Considering the long association of the Directors with the Company and their seniority and expertise in their respective areas of specialization and knowledge of the engineering industry, their training and familiarization were conducted in the below mentioned areas:

- The Roles, Rights, Responsibilities and Duties of Independent Directors
- Business Development Strategy and Plans
- Changes in the Securities Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015
- Changes in the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

31. Audit Committee

The Audit Committee of the Board consists of Four Independent and One Non-Executive Non-Independent Director

The composition, role, terms of reference as well as power of the Audit Committee are in accordance with the provisions of Regulation 18 of LODR and Section 177 of The Act and Rules framed thereunder.

The details of all related party transactions are placed periodically before the Audit Committee. All the recommendations made by the Audit Committee were accepted by the Board. The Company has in place a Vigil Mechanism; details of which are available on the Company's website.

The details relating to the same are given in the report on Corporate Governance forming part of this Report.

32. Nomination and Remuneration Policy

Your Board has adopted a Nomination and Remuneration Policy as required by Section 178 of The Act. The Policy provides for the appointment and removal of Directors, Key Managerial Personnel and Senior Management employees and their remuneration. The terms of reference of the Nomination and Remuneration Committee are given in the Report on Corporate Governance under the section "Nomination and Remuneration Committee".

33. Nomination and Remuneration Committee

In compliance with Section 178 of The Act, Your Company has in place a "Nomination and Remuneration Committee".

The powers, role and terms of reference of the Nomination and Remuneration Committee cover the areas as contemplated under Regulation 19 of LODR and Section 178 of The Act, and Rules and Regulations, framed thereunder, besides other terms as may be referred by the Board of Directors. The terms of reference of the Nomination and Remuneration Committee, number and dates of meeting held, attendance of the Directors and remuneration paid to them are given separately in the attached Corporate Governance Report under the section "Committees of the Board".

34. Maintenance of Cost Records

The Company had appointed the Cost Auditor in the Financial Year 2023-24 as the Company was required to get the cost records audited pursuant to Section 148(1) of the Act and the Company.

35. Secretarial Standards

In terms of clause no. 9 of revised SS-I (Revised Secretarial Standards on Meeting of Board of Directors effective from 01.10.2017), your directors state that the Company has been compliant of applicable Secretarial Standards during the year under review.

36. No application/ proceeding under IBC

Neither any application is made, nor any proceeding is pending under the Insolvency and Bankruptcy Code, 2016 (IBC) during the year under review and accordingly the Company has no information to offer in this regard.

37. No one time settlement

The Company has not undergone any one-time settlement and accordingly the Company has no information to offer in respect of the difference between the amount of the valuation at the time of one-time settlement and the valuation date while taking loan, if any.

38. Acknowledgements

The Directors express their gratitude to Integra Holding AG, Switzerland, the Holding Company, for its continuous support and thank the Company's employees, customers, vendors, and other shareholders.

A special thank goes to the commendable performance by the Government of India, Government of various states in India, Government of various countries and concerned departments.

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS, INTEGRA Engineering India Limited

Sd/Corinne Ruckstuhl
Chairperson & Non-Executive Director
DIN: 03531399
Place: Halol

Date: 30th May 2024



ANNEXURE - A

Particulars regarding Conservation of Energy, Technology Absorption and Foreign Exchange Income and Outgo as per rule 8(3) of The Companies (Accounts) Rules, 2014:

(A) Conservation of energy:

(i) The steps taken or impact on conservation of energy		Nil
(ii)	The steps taken by the Company for utilizing alternate sources of energy	Installation of 550Kw Solar Rooftop System.
(iii)	The capital investment on energy conservation equipment	Nil

(B) Technology absorption:

(i)	The Efforts made towards technology absorption	The Company has invested in new manufacturing equipment of the latest technology. Further the Company has been taking internal steps to motivate its employees.
(ii)	Benefits derived as a result of the above efforts, e.g., product improvement, cost reduction, product development, import substitution, etc.	More efficient production and cost effectiveness are achieved with the latest production technology. Higher quality and customer satisfaction also benefit the company.
(iii)	In case of imported technology (imported during the last 3 years reckoned from the beginning of the financial year): (a) Details of technology imported. (b) Year of import (c) Whether the technology has been fully absorbed (d) If not fully absorbed, areas where absorption has not taken place, and the reasons thereof.	N.A.
(iv)	The Expenditure incurred on Research and Development	Nil

(C) Foreign exchange earnings and Outgo

Particulars	Amount (INR)
Foreign Exchange earned in terms of actual inflows during the year	23-24: 8,01,28,130 22-23: 2,11,41,938
Foreign Exchange outgo during the year in terms of actual outflows	23-24: 1,95,77,155 22-23: 1,32,26,198



Shaping a brighter future:

Integra Engineering India Limited leading the charge in solar panel installations for a sustainable tomorrow.









ANNEXURE- B

Annual Report on Corporate Social Responsibility (CSR) Activities 2023-24

1. BRIEF OUTLINE ON CSR POLICY OF THE COMPANY:

At INTEGRA Engineering India Limited, we hold a firm belief in the significance of giving back to society and ensuring that our operations positively impact our surroundings. Guided by the principles of Corporate Social Responsibility (CSR) as enshrined in the Companies Act, 2013, we are committed to upholding ethical practices and contributing to the betterment of our communities. This report highlights our CSR activities, focusing on initiatives aligned with Schedule VII of the Companies Act, 2013, with a particular emphasis on:

(ii) Promoting education, including special education and employment enhancing vocation skills especially among children, women, elderly and the differently abled and livelihood enhancement projects.

The CSR policy and CSR annual action plan are available at the website of the Company.

COMPOSITION OF CSR COMMITTEE:

Sr. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Corinne Ruckstuhl	Chairperson/Non-Executive Director	2	1
2	Adrian Oehler	Non-Executive Director	2	2
3	Mahendra Bhogilal Sanghvi	Independent Director	2	2

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company.

For Composition of CSR Committee: https://integraengineering.in/userfiles/investor_file/1715921363.pdf

For CSR Policy: https://integraengineering.in/assets/pdf/policy/csr_policy.pdf

For CSR Projects: https://integraengineering.in/sustainability/index/csr

4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable.

Not Applicable - as the Company does not have an average CSR obligation of Rs. 10 Crores or more in the three immediately preceding financial years.

(a) Average net profit of the company as per sub-section (5) of section 135.
 ₹ 13,22,66,688/-

(b) Two percent of average net profit of the company as per sub-section (5) of section 135. ₹ 26,45,334/-

(c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years. ₹ Nil

(d) Amount required to be set off for the financial year, if any. ₹ Nil



(e) Total CSR obligation for the financial year [(b)+(c)-(d)]. ₹ 26,45,334/-

(a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project).
 ₹ 28.34.385/-

(b) Amount spent in Administrative Overheads. ₹ 1,32,000/-

(c) Amount spent on Impact Assessment, if applicable.

Not Applicable

(d) Total amount spent for the Financial Year [(a)+(b)+(c)]. ₹ 29,66,385/-

(e) CSR amount spent or unspent for the Financial Year:

		Am	ount Unspent (in ₹)		
Total Amount Spent for the Financial Year (in ₹)	CSR Account	transferred to Unspent as per sub-section (6) of ection 135.	Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5 of section 135.		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
29,66,385/-	0	N.A.	N.A.	0	N.A.

(f) Excess amount for set-off, if any.

Sr. No.	Particular	Amount (in ₹)
(1)	(2)	(3)
(i)	Two percent of average net profit of the Company as per sub-section (5) of section 135	26,45,334
(ii)	Total amount spent for the financial Year	29,66,385
(iii)	Excess amount spent for the financial year [(ii)-(i)]	3,21,051
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	N.A.
(v)	Amount available for set-off in succeeding financial years [(iii) – (iv)]	3,21,051

7. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years:

1	2	3	4	5	6	5	7	8
Sr.	Preceding	Amount transferred	Balance Amount in	Amount spent in	1		Amount	Deficiency,
No.	Financial	to Unspent CSR	Unspent CSR Account	the Financial Year	to a Fund as specified under Schedule VII		remaining	if any
	Year (s)	Account under	under sub-section (6)	(in ₹)	under Sch	nedule VII	to be spent in	
		sub-section (6) of	of section 135 (in ₹)		as per second proviso		succeeding	
		section 135 (in ₹)			to sub- section (5) of		Financial Years	
					section 1	35, if any	(in ₹)	
					Amount	Date of		
					(in ₹)	transfer		
	•		No	ot Applicable				

Annual Report 2023-24



8. Wh	ether any capital assets have	been created or a	cquired thro	ugh Corporate Socia	al Responsibility am	ount spent in	the Financial Year:
Ye	es No						
If Yes,	enter the number of Capital	assets created/ ac	quired				
	h the details relating to such nancial Year:	asset(s) so create	d or acquired	through Corporate	Social Responsibilit	ty amount spe	nt in
Sr. No.	Short particulars of the property or asset (s) [including complete address and location of the property]	Pin code of the property or asset(s)	Date of creation	Amount of CSR amount spent		of entity/ Auth of the register	• •
(1)	(2)	(3)	(4)	(5)		(6)	
					CSR Registration Number, if applicable	Name	Registered Address
Gram 9. Spe	e fields should be captured a panchayat are to be specified cify the reason(s), if the con tion 135: - Not Applicable.	d and also the area	of the immo	vable property as w	ell as boundaries)		
For In	tegra Engineering India Limi	ted			For Inte	egra Engineeri	ng India Limited
Chair	ne Ruckstuhl person - CSR Committee 03531399				Sd/- Bhavin Chief E	Kariya xecutive Office	er



Glimpses CSR Activities in FY 23-24

Providing & Laying China Mosaic Tiles Terrace at Primary School





Providing & Laying PCC and Vitrified Tiles and Fitting of Aluminum frame windows





Structure paint work Outside & Interior







ANNEXURE- C

[Pursuant to clause (h) of sub section (3) of section 134 of the Act & rule 8(2) of the Companies (Accounts) Rule, 2014]

- (1) Details of material contracts or arrangements or transactions not at arm length basis N.A.
- (2) Details of material contracts or arrangements or transaction at arms length basis.

(Amount in Lakhs)

Sr. No.	Name of the Related Party	Nature of Relationship	Nature of Contracts /arrangements /transactions	Duration of Contracts /arrangements /transactions	Salient Terms of Contracts /arragements /transactions	Value of Contracts /arragements /transactions	Date of Approval by board	Amount Paid as an advance, if any
1	Shaily Engineering Plastics Ltd	Mr. Mahendra Sanghvi, director of the Company is Managing Director of "Shaily Engineering Plastics Ltd"	Purchase of Materials	One Year	60 Days Direct Credit	44.71	11/05/2023	NIL
2	Peass Industrial Engineers Pvt Ltd	Mr. Bhargav Patel, director of the Company (up to 06.02.24) is director of "Peass Industrial Engineers Pvt. Ltd"	Sale of materials	One Year	30 Days Direct Credit	NIL	11/05/2023	NIL
3	Aqametro Oil & Marine AG	Fellow Subsidiary (Mr. Adrian Oehler and Mrs.	Purchase of Materials	One Year	30 Days Direct Credit	16.10	11/05/2023	NIL
	(Formerly known as Aquametro AG) Switzerland	Corinne Ruckstuhl are directors of Aqametro Oil & Marine AG.)	Management Contract			96.03		NIL
4	Integra Systems Pvt Ltd (ISPL)	Associate Company (Mr. Adrian Oehler, Mrs. Corinne Ruckstuhl and Mr. Bhavin Kariya, directors of the Company are directors of ISPL.)	Rent Received	One Year	30 Days Direct Credit	NIL	11/05/2023	NIL
5	Integra Metering S.A.S	Fellow Subsidiary (Mr. Adrian Oehler is the Vice President & a Board member of Integra Metering AG	Sale of Services	One Year	30 Days Direct Credit	Nil	11/05/2023	NIL
6	Integra Holding AG, Switzerland	Holding Company (Mr. Adrian Oehler is the CEO and Mrs. Corinne Ruckstuhl is the Deputy CEO of Integra Holding AG.)	Reimbursement of Expenses	One Year	30 Days Direct Credit	4.62	11/05/2023	NIL
7	Integra Management and Finanz AG, Switzerland	Fellow Subsidiary (Mr. Adrian Oehler is the President if Integra Management and Finanz AG.	Reimbursement of Expenses	One Year	30 Days Direct Credit	35.83	11/05/2023	NIL
8	Integra Metering AG	Fellow Subsidiary (Mr. Adrian Oehler is the Vice President of Integra Metering AG	Management Contract	One Year	30 Days Direct Credit	27.31	11/05/2023	NIL

For INTEGRA Enginering India Limited Sd/-

Corinne Rucksuhl

Chairperson & Non-Executive Director

DIN: 03531399

For INTEGRA Enginering India Limited

Sd/-

Adrian Oehler

Non-Executive Director

DIN: 00360332



ANNEXURE- D

Disclosure in the Board's Report under Rule 5 of Companies (Appointment & Remuneration) of Managerial Personnel Rules, 2014

	Name of Directors and KMPs	The Ratio of the remuneration of each Directors to the median remuneration of the employees of the company for the financial year 2023-24	The Percentage remuneration of e and KMPs, if any in year 202	each Director, n the financial		
	Mrs. Corinne Ruckstuhl [Chairperson and Non-Executive Office]	Note 1	Note:	1		
	Mr. Adrian Oehler [Non-Executive Office]	Note 1	Note:	1		
	Mr. Shalin Divatia [Independent Director]	Note 1	Note:	1		
(i) & (ii)	Mr. Rahul Divan [Independent Director]	Note 1	Note	1		
(11)	Mr. Bhargav Patel [Independent Director] (up to 06.02.2024)	Note 1	Note	1		
	Mr. Mahendra Sanghvi [Independent Director]	Note 1	Note 1			
	Mr. Bharat Salhotra [Independent Director] (w.e.f., 01.06.2023)	Note 1	Note	1		
	Mr. Bhavin Kariya [Chief Executive Officer]	NA	9.68%	6		
	Mr. Kunal Thakrar [Chief Financial Officer]	NA	20.009	%		
	Mrs. Harneetkaur Anand [Company Secretary] (up to 03.02.2024)	NA	10.169	%		
(iii)	Percentage increase in the median remunera	tion of employees in the financial year 2023-24 c	ompared to 2022-23	14.07%		
(iv)	Number of permanent employees on the roll	s of the company as on 31.03.2024		208		
	Average percentile increase in salaries of Employees other than managerial personnel in the last financial year 14.33					
(v)		ease in salaries of Employees other than manage the Managerial Remuneration and Justification if nagerial Remuneration		Other Than Mgr = 14.31% Managers = 15.67%		

Rule 5(2) and 5(3) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are not applicable to the Company as no employee is in receipt of the remuneration exceeding the limits specified in Rule 5(2)

It is hereby affirmed that the remuneration is as per the remuneration policy of the Company.

Note 1: Details of commission and sitting fees paid to Independent Directors and Non-executive Directors during the financial year forms part of the Corporate Governance Report. The payment of Commission within the overall ceiling of 1% of net profit of the Company was approved by the members at 41st AGM.



ANNEXURE- E Form No. MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2024

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To, The Members, INTEGRA ENGINEERING INDIA LIMITED Post Box No.55, Chandrapura village, Taluka Halol, Panchmahals, Gujarat-389350

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by the Company. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon. Based on our verification of the INTEGRA ENGINEERING INDIA LIMITED books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2024 complied with the statutory provisions listed hereunder and also that the Company has proper Boardprocesses and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minutes books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2024 according to the provisions of:

- (i) The Companies Act, 2013 ('the Act') and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder:
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992; [Presently: Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015]

- (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009; [Presently: Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018]
- (d) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999; [Presently: Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021]
- (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 [Presently: Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021]
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 [Presently: Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021]; and
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 [Presently: Securities and Exchange Board of India (Buy Back of Securities) Regulations, 2018];
- (vi) Having regard to the products and processes of the Company as also having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof on test check basis, we further report that the Company has complied with the following laws applicable specifically to the Company:
 - (a) Water (Prevention and Control of Pollution) Act, 1974
 - (b) Air (Prevention and Control of Pollution) Act, 1981
 - (c) Hazardous Waste (Management and Handling) Rules, 1989

We have also examined compliance with the applicable clauses of the following:

- (Mandatory) Secretarial Standards issued by The Institute of Company Secretaries of India.
- The Listing Agreements entered into by the Company with BSE Ltd. [including Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('LODR')



We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report (by way of information) that during the audit period, the Company has:

- (a) The Company has not issued any securities during the period under review and accordingly
 - The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018
 - The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021
 - The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021

were not applicable during the audit period.

- (b) The Company has neither got delisted nor bought back any security of the Company and accordingly
- Securities and Exchange Board of India (Delisting of Equity shares), Regulations, 2021, and
- Securities and Exchange Board of India (Buyback of Securities)
 Regulations, 2018

were not applicable during the audit period.

- (c) Members of the Company at their Annual General Meeting held on 19th July, 2023 inter-alia approved
 - Ratification of remuneration to Mr. Divyesh Vagadiya, practicing Cost Accountant, for the Financial Year 2023-24 (Ordinary Resolution)

- Approval to appointment of Mr. Bharat Salhotra as Nonexecutive Independent Director (Special Resolution)
- Payment of commission to Mr. Shalin Divatia, Mr. Rahul Divan, Mr. Bhargav Patel and Mr. Mahendra Sanghavi, Non-Executive Independent Directors as well as Mrs. Corinne Christina Ruckstuhl and Mr. Adrian Manuel Oehler, Non-Executive Non-Independent Directors, within the overall ceiling limit of 1% of net profits of the Company with effect from the financial year ended on 31st March, 2023 (Ordinary Resolution)
- Payment of commission to Mr. Bharat Salhotra, Nonexecutive Independent Director within the overall ceiling limit of 1% of net profits of the Company with effect from the financial year ended on 31st March, 2024. (Ordinary Resolution)
- Revision in authority of the Board of Directors to borrow upto Rs. 50 crores pursuant to Section 180 (1)(c) of the Act (Special Resolution)
- Revision on authority of the Board of Directors for creation/ modification of mortgage/charge etc. on the assets of the Company pursuant to Section 180(1)(a) of the Act (Special Resolution).
- (d) In view of the resignation of Mrs. Harneet Kaur Anand as a Company Secretary and Compliance Officer effective from the close of working hours on 3rd February, 2024, there was no Company Secretary and Compliance Officer as at 31st March, 2024. However, subsequently, the Board of Directors of the Company at its meeting held on 6th February, 2024 appointed Mr. Ravi Bipinchandra Thanki as Company Secretary and Compliance Officer effective from 8th April, 2024. Thus filling up of vacancy of the Company Secretary and Compliance Officer is in compliance with section 203(4) of the Act read with Regulation 6(1A) of LODR.

For Devesh Pathak & Associates

Sd/-CS Devesh A. Pathak Founder FCS 4559 CoP No.: 2306

PR: 1412/2021 Firm Regn. No.: S2018GJ621500

UDIN: F004559F000494059

Place: Vadodara Date: 30th May, 2024

Note: This report is to be read with our letter of even date which is enclosed as forming integral part of this report.

Annual Report 2023-24



30th May, 2024

To, The Members, INTEGRA ENGINEERING INDIA LIMITED Post Box No.55, Chandrapura village, Taluka Halol, Panchmahals, Gujarat-389350

Ref: Secretarial Audit Report dated 30th May, 2024 pursuant to Section 204(1) of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

- 1. Maintenance of secretarial records is the responsibility of management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and the processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on the test basis to ensure that correct facts are reflected in secretarial records. We believe that the process and the practices we followed provided reasonable basis for our opinion.
- 3. We have not received an Independent Auditor's Report and Audited Financial Statement for the financial year ended on 31st March, 2024 and accordingly, we have relied upon the Unaudited Financial Statement and Management Representation provided by the Company on the matter.
- 4. We have not verified the correctness and appropriateness of financial records and books of Accounts of the Company and have relied upon the Unaudited Financial Statement and Management Representation provided by the Company on the matter.
- 5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards, is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
- 6. Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For **Devesh Pathak & Associates**Practising Company Secretaries

Sd/-CS Devesh A. Pathak Founder FCS 4559

> CoP No.: 2306 PR: 1412/2021

Firm Regn. No.: S2018GJ621500 UDIN: F004559F000494059

Place: Vadodara Date: 30th May, 2024



ANNEXURE— F Secretarial compliance report of INTEGRA ENGINEERING INDIA LIMITED for the year ended 31.03.2024

We, Devesh Pathak & Associates, Practising Company Secretaries have examined:

- (a) all the documents and records made available to us and explanation provided by INTEGRA ENGINEERING INDIA LIMITED ("the listed entity"),
- (b) the filings/ submissions made by the listed entity to the stock exchanges.
- (c) website of the listed entity,
- (d) any other document/ filing, as may be relevant, which has been relied upon to make this report,

for the year ended 31st March, 2024 ('Review period') in respect of compliance with the provisions of:

- (a) the Securities and Exchange Board of India Act, 1992 ("SEBI Act") and the Regulations, circulars, guidelines issued thereunder; and
- (b) the Securities Contracts (Regulation) Act, 1956 ("SCRA"), rules made thereunder and the Regulations, circulars, guidelines issued thereunder by the Securities and Exchange Board of India ("SEBI");

The specific Regulations, whose provisions and the circulars/guidelines issued thereunder, have been examined, include: -

- (a) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
- (b) Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- (c) Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- (d) Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018;
- (e) Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021
- (f) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;
- (g) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;(other regulations as applicable) Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018; and circulars/guidelines issued thereunder:

(Note: The aforesaid list of Regulations is only illustrative. The list of all SEBI Regulations, as may be relevant and applicable to the listed entity for the review period, shall be added.)

And based on the above examination, we hereby report that, during the Review Period:

a) The listed entity has complied with the provisions of the above Regulations and circulars/ guidelines issued thereunder, except in respect of matters specified below:

SR.	Compliance	Regulation/	Deviation	Action	Type of	Details of	Fine	Observations/	Management	Remarks
NO.	Requirement	Circular No.		Taken	Action	Violation	Amount	Rem arks of	Response	
	(Regulations/			by				the Practicing		
	circulars/ guidelines							Company		
	including specific							Secretary		
	clause)									
					Advisory/					
					Clarification/					
					Fine/ Show					
					Cause Notice/					
					Warning, etc.					
					No observatio	n			•	



(b) The listed entity has taken the following actions to comply with the observations made in previous reports:

Sr. No.	Observations/ Remarks of the Practicing Company Secretary in the previous reports	Observations made in the secretarial compliance report for the year ended 31st March, 2023	Compliance Requirement (Regulations/circulars/ guidelines including specific clause)	Details of violation / deviations and actions taken / penalty imposed, if any, on the listed entity	Remedial actions, if any, taken by the listed entity	Comments of the PCS on the actions taken by the listed entity
			No observation			

(Note:

- 1. Provide the list of all the observations in the report for the previous year along with the actions taken by the listed entity on those observations.
- 2. Add the list of all observations in the reports pertaining to the periods prior to the previous year in case the entity has not taken sufficient steps to address the concerns raised/ observations.

E.g. In the report for the year ended 31st Mar, 2023, the PCS shall provide a list of:

- all the observations in the report for the year ended 31st Mar, 2022 along with the actions taken by the listed entity on those observations.
- the observations in the reports pertaining to the year ended 31st Mar,2022 and earlier, in case the entity has not taken sufficient steps to address the concerns raised/ observations in those reports.)

(c) We hereby report that, during the review period the compliance status of the listed entity with the following requirements:

Sr. No.	Particulars	Compliance Status (Yes/No/NA)	Observation/Remarks By PCS
1	Secretarial Standards: The compliances of the listed entity are in accordance with the applicable Secretarial Standards (SS) issued by the Institute of Company Secretaries India (ICSI).	Yes	-
2	Adoption and timely updation of the Policies: All applicable policies under SEBI Regulations are adopted with the approval of board of directors of the listed entities All the policies are in conformity with SEBI Regulations and has been reviewed & timely updated as per the regulations/circulars/guidelines issued by SEBI	Yes	-
3	Maintenance and disclosures on Website: The Listed entity is maintaining a functional website Timely dissemination of the documents/ information under a separate section on the website Web-links provided in annual corporate governance reports under Regulation 27(2) are accurate and specific which re-directs to the relevant document(s)/ section of the website	Yes	-
4	Disqualification of Director: None of the Director of the Company are disqualified under Section 164 of Companies Act, 2013	Yes	-



Sr. No.	Particulars	Compliance Status (Yes/No/NA)	Observation/Remarks By PCS
5	Details related to Subsidiaries of listed entities: (a) Identification of material subsidiary companies (b) Requirements with respect to disclosure of material as well as other subsidiaries	Yes	-
6	Preservation of Documents: The listed entity is preserving and maintaining records as prescribed under SEBI Regulations and disposal of records as per Policy of Preservation of Documents and Archival policy prescribed under the LODR Regulations.	a) NA b) NA	No material subsidiary
7	Performance Evaluation: The listed entity has conducted performance evaluation of the Board, Independent Directors and the Committees at the start of every financial year as prescribed in SEBI Regulations.	Yes	-
8	Related Party Transactions: (a) The listed entity has obtained prior approval of Audit Committee for all Related party transactions (b) In case no prior approval obtained, the listed entity shall provide detailed reasons along with confirmation whether the transactions were subsequently approved/ratified/rejected by the Audit committee.	a) Yes b) NA	-
9	Disclosure of events or information: The listed entity has provided all the required disclosure(s) under Regulation 30 along with Schedule III of the LODR Regulations within the time limits prescribed thereunder	Yes	-
10	Prohibition of Insider Trading: The listed entity is in compliance with Regulation 3(5) & 3(6) SEBI (Prohibition of Insider Trading) Regulations, 2015.	Yes	-
11	Actions taken by SEBI or Stock Exchange(s), if any: No actions taken against the listed entity/ its promoters/ directors/ subsidiaries either by SEBI or by Stock Exchanges (including under the Standard Operating Procedures issued by SEBI through various circulars) under SEBI Regulations and circulars/ guidelines issued thereunder (or) The actions taken against the listed entity/ its promoters/ directors/ subsidiaries either by SEBI or by Stock Exchanges are specified in the last column.	Yes	-
12	Resignation of statutory auditors from the listed entity or its material subsidiaries In case of resignation of statutory auditor from the listed entity or any of its material subsidiaries during the financial year, the listed entity and / or its material subsidiary(ies) has / have complied with paragraph 6.1 and 6.2 of section V-D of chapter V of the Master Circular on compliance with the provisions of the LODR Regulations by listed entities.	N.A.	No resignation of Statutory Auditors during the period.
13	No additional non-compliances observed: No additional non-compliance observed for any of the SEBI regulation/circular/guidance note etc. except as reported above.	Yes	-

^{*}Observations/Remarks by PCS are mandatory if the Compliance status is provided as 'No' or 'NA'



We further report (by way of information) that during the audit period:

- (a) The Company has not issued any securities during the period under review and accordingly
- The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018
- The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021
- The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021

were not applicable during the audit period.

- (b) The Company has neither got delisted nor bought back any security of the Company and accordingly
- Securities and Exchange Board of India (Delisting of Equity shares), Regulations, 2021, and
- Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018

were not applicable during the audit period.

- (c) Members of the Company at their Annual General Meeting held on 19th July. 2023 inter-alia approved
- Approval to appointment of Mr. Bharat Salhotra as Nonexecutive Independent Director (Special Resolution)
- Payment of commission to Mr. Shalin Divatia, Mr. Rahul Divan, Mr. Bhargav Patel and Mr. Mahendra Sanghavi, Non-Executive Independent Directors as well as Mrs. Corinne Christina Ruckstuhl and Mr. Adrian Manuel Oehler, Non-Executive Non-Independent Directors, within the overall ceiling limit of 1% of net profits of the Company with effect from the financial year ended on 31st March, 2023 (Ordinary Resolution)
- Payment of commission to Mr. Bharat Salhotra, Non-executive Independent Director within the overall ceiling limit of 1% of net profits of the Company with effect from the financial year ended on 31st March, 2024. (Ordinary Resolution)
- Revision in authority of the Board of Directors to borrow upto Rs. 50 crores pursuant to Section 180 (1)(c) of the Act (Special Resolution)
- · Revision on authority of the Board of Directors for creation/

- modification of mortgage/charge etc. on the assets of the Company pursuant to Section 180(1)(a) of the Act (Special Resolution).
- (d) In view of the resignation of Mrs. Harneet Kaur Anand as a Company Secretary and Compliance Officer effective from the close of working hours on 3rd February, 2024, there was no Company Secretary and Compliance Officer as at 31st March, 2024. However, subsequently, the Board of Directors of the Company at its meeting held on 6th February, 2024 appointed Mr. Ravi Bipinchandra Thanki as Company Secretary and Compliance Officer effective from 8th April, 2024. Thus, filling up of vacancy of the Company Secretary and Compliance Officer is in compliance with section 203(4) of the Act read with Regulation 6(1A) of LODR.

Assumptions & Limitation of scope and Review:

- Compliance of the applicable laws and ensuring the authenticity of documents and information furnished, are the responsibilities of the management of the listed entity.
- Our responsibility is to report based upon our examination of relevant documents and information. This is neither an audit nor an expression of opinion.
- We have not verified the correctness and appropriateness of financial Records and Books of Accounts of the listed entity.
- 4. This Report is solely for the intended purpose of compliance in terms of Regulation 24A (2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and is neither an assurance as to the future viability of the listed entity nor of the efficacy or effectiveness with which the management has conducted the affairs of the listed entity

For **Devesh Pathak & Associates**Practising Company Secretaries

Sd/-CS Devesh A. Pathak Founder FCS 4559

CoP No.: 2306 PR: 1412/2021

Firm Regn. No.: S2018GJ621500 UDIN: F004559F000475194

Place: Vadodara Date: 29th May, 2024



ANNEXURE- G

Report on Corporate Governance

[Pursuant to Regulation 34 read with Schedule V of The Securities & Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

As a Corporate citizen, our business fosters a culture of ethical behavior and fair disclosures, which aims to build trust of our Stakeholders. The Company has established systems and procedures to ensure that its Board is well-informed and well-equipped to fulfill its overall responsibilities and to provide the management with the strategic direction needed to create long-term shareholders value.

Good corporate governance ensures corporate success and economic growth. Strong corporate governance maintains investors' confidence, as a result of which, the Company can raise capital efficiently and effectively. The Company's governance framework is based on the appropriate composition and size of the Board with each member having his own expertise in his respective domains. It also includes timely disclosure of all material information to Stakeholders

As a part of its growth strategy, the Company believes in adopting the 'best practices' in the area of Corporate Governance across various geographies. Effective and transparent corporate governance guarantees that your Company is managed and monitored in a responsible manner to focus on value creation.

Company's Philosophy on Code of Governance:

Corporate governance philosophy of the Company is based on appropriate size and composition of the Board with each Director bringing in key expertise in different areas, systematic information flow to the Directors to enable them to effectively discharge their fiduciary duties, ethical business conduct by the management and employees, appropriate systems and processes for internal controls on all operations, risk management and financial reporting and timely and accurate disclosure of all material operational and financial information to the stakeholders.

The Company has adopted a Code of Conduct for its employees, including the Board of Directors, for further strengthening the Corporate Governance Philosophy of the Company. This code is available on the website of the Company.

The Company is fully committed to practice sound Corporate Governance and uphold the highest standards in conducting business. We believe that an active, well-informed, and independent Board is necessary to ensure the highest standards of Corporate Governance. A report on the matters and the practices followed by the Company is detailed herein below:

1. Board of Directors:

The Board of Directors, along with its committees, provides leadership and guidance to the Company's management and directs, supervises, and controls the performance of the Company. The Board acts with autonomy and independence in exercising its strategic supervision, discharging its fiduciary responsibilities, and ensuring that the management observes the highest standards of ethics, transparency, and disclosure.

As on 31st March 2024, the Board of Directors of the Company ("Board") has six members comprising of two Non-executive, Nonindependent Directors (including a Woman Director) and four Independent Directors. The composition of the Board is in conformity with Regulation 17 of The Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('LODR').

All the Directors have been informing your Company periodically about their Directorship and membership on the Board/Committees of the other Companies. As per disclosure received from Director(s), none of the Director(s):

- holds membership in more than ten (10) Committees and Chairmanship in more than five (5) Committees.
- holds Directorship in more than ten (10) public companies;
- serves as a Director or as an Independent Director in more than seven (7) listed entities; and
- who are the Executive Directors, serves as an Independent Directors in more than three (3) listed entities.

Independent Directors have submitted their declaration of Independence and in the opinion of the Board, Independent Directors fulfil the conditions specified in the regulations and are independent of the management.

The details of the composition, nature of Directorship, the number of meetings attended and the directorships in other Companies as of 31st March 2024 are detailed herein below:



Name of the Director	Category	Meetings attende	Board held and d during year	Attendance at Last AGM held on 19.07.23	and com	*No. of other directorships and committee memberships / chairmanships including this listed entity	
		Held	Attended		Other directorships*	Committee Memberships**	Committee Chairmanships**
Mrs. Corinne Ruckstuhl	Chairperson & Non- Executive Director	6	5	Yes	1	2	0
Mr. Adrian Oehler	Non-Executive Director	6	6	Yes	1	1	0
Mr. Shalin Divatia	Independent Director	6	6	Yes	1	2	1
Mr. Rahul Divan	Independent Director	6	6	Yes	3	3	1
Mr. Bhargav Patel#	Independent Director	6	4	Yes	1	1	0
Mr. Mahendra Sanghvi	Independent Director	6	4	No	3	3	1
Mr. Bharat Salhotra^	Independent Director	4	4	Yes	1	1	0

[#] Mr. Bhargav Patel resigned as an Independent Director w.e.f., 06.02.24.

Neither of the Directors are related inter-se nor do they hold any shares or convertible instruments except Mr. Shalin Divatia, who holds 1,350 equity shares of the Company as on 31st March 2024.

Familiarization of the Independent directors is taken up every year and they are briefed on the changes in the applicable laws along with requisite factory visits. Details of such program procedure is available on the website of the Company as https://integraengineering.in/userfiles/in vestor_file/1718107157.p

Directorship in other Listed Companies and Category of Directorship

Name of the Director	Name of the Company	Category of Directorship & Chairmanship /Membership of Committee
Mrs. Corinne Ruckstuhl	-	-
Mr. Adrian Oehler	-	-
Mr. Shalin Divatia	-	-
Mr. Rahul Divan	Ruby Mills Limited	Non-Executive, Independent Director • Member – Audit Committee
	Keystone Realtors Limited	Non-Executive, Independent Director • Chairman – Audit Committee
Mr. Mahendra Sanghvi	Shaily Engineering Plastics Limited	Executive Director, Chairman
	Munjal Auto Industries Limited	Non-Executive, Independent Director • Member – Audit Committee
Mr. Bharat Salhotra	-	-

The Board is a skills-based Board comprising directors who collectively have the skills, knowledge and experience to effectively govern and direct the organisation.

The skills and attributes of the Board can be broadly categorised as follows:

- Governance Skills
- Industry Skills
- Personal Attributes

[^] Mr. Bharat Salhotra was appointed as an Independent Director w.e.f., 01.06.23

^{*}Other Directorships do not include Directorships of private limited companies, Companies formed under Section 8 of The Companies Act, 2013 and foreign companies.

^{**}Chairmanship/ Membership of Board Committees include only Audit Committee and Stakeholders Relationship Committee as per Regulation 26 of Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('LODR') in relation to the Other Directorships as mentioned earlier.



Governance Skills

Particulars			Names of directors possessing skills / expertise / competence	
Strategy	Strategy and strategic planning	Ability to think strategically, identify, critically assess strategic opportunities, threats and develop effective strategies in the context of the strategic objectives of the Company's relevant policies and priorities	Bharat Salhotra	
Policy	Policy development	Ability to identify key issues and opportunities for the Company within the industry and develop appropriate policies to define the parameters within which the organisation should operate	Shalin Divatia Corinne Ruckstuhl	
Finance	Financial performance	Qualifications and experience in accounting and / or finance and the ability to: • Analyse key financial statements • Critically assess financial viability and performance • Contribute to strategic financial planning • Oversee budgets and the efficient use of resources And oversee funding arrangements and accountability	Corinne Ruckstuhl Shalin Divatia	
Risk	Risk and compliance management	Ability to identify key risks to the organisation in a wide range of areas including legal and regulatory compliance, and monitor risk and compliance management frameworks and systems	• Rahul Divan	
Commercial	Commercial experience	A broad range of commercial / business experience, preferably in the areas including communications, marketing, practices and improvement	Corinne Ruckstuhl Mahendra Sanghvi Bharat Salhotra	
International	International	Knowledge of and experience in companies with operations outside India	Adrian Oehler Corinne Ruckstuhl Mahendra Sanghvi	

Industry Skills

Skills areas	Description	Assessment of the Board
Technology innovation	Understanding the current drivers of innovation in our relevant business sector such as transports and electrical technology with a view to expand business for existing products and diversify in new sectors – related / unrelated	All of the Board members have direct and long-term experience in the Metal and Steel industry.
Client engagement	Experience in engaging with management of businesses and organisations and other customers to assess industry needs and deliver appropriate solutions to maintain positive relationships with clients over a period of time	Further they have extensive experience in transferable skill areas such as Marketing, Technology innovation and Client engagement.
Community and stakeholder engagement	High level reputation and networks in the local community including with relevant industry organisations and consumer or business groups. Also the ability to effectively engage and communicate with those stakeholders	
Marketing	Knowledge of and experience in marketing services to business clients	



Personal Attributes

Attributes	Description
Integrity	A commitment to: Understand and fulfil the duties and responsibilities of a director and maintain knowledge in this regard through professional development; Putting the Company's interest before any personal interests; Acting in a transparent manner and declaring any activities or conduct that might be a potential conflict and
Commitment	A visible commitment to the purpose for which the Company has been established and operates, and its ongoing success
Critical and innovation thinker	The ability to critically analyse complex and detailed information, readily distil key issues and develop innovative approaches / solutions to the problems
Leader	Innate leadership skills including the ability to: Appropriately represent the organisation Set appropriate Board and organisation culture Make and take responsibility for decisions and actions

To summarize, every Board member is individually integrated, committed to their responsibility, thinks about the development of the Company and leads other members in one or the other cases.

Board Procedure:

Board Meetings are governed by a structured agenda for the meeting. The agenda along with comprehensive notes and background materials are circulated well in advance before each meeting to all the Directors for facilitating effective discussion and decision making. The minimum information to be placed before the Board as required by Part A of Schedule II of LODR is placed before the Board during its meetings.

The Board of Directors meets once a quarter to review the performance and financial results of the Company. The Chairperson briefs all the Directors at every Board Meeting on the overall performance of the Company. All major decisions/approvals are taken at the Board Meeting.

The Board members may bring up any matter for consideration by the Board, in consultation with the Chairperson. The proceedings of the meetings of the Board and its Committees are recorded in the form of minutes and the draft minutes are circulated to the Board for their perusal before it is finalized.

Number of Board Meetings during the year and attendance of Directors:

	Cotonomi of the Diseases	Date of Board meetings and attendance					
Name of the Director	Category of the Director	11.05.23	01.06.23	19.07.23	25.09.23	31.10.23	06.02.24
Corinne Ruckstuhl	Chairperson & Non-Executive Director	٧	٧	٧	٧	-	٧
Adrian Oehler	Non-Executive Director	٧	٧	٧	٧	٧	٧
Shalin Divatia	Independent Director	٧	٧	٧	٧	٧	٧
Rahul Divan	Independent Director	٧	٧	٧	٧	٧	٧
Bhargav Patel	Independent Director	-	٧	٧	٧	-	٧
Mahendra Sanghvi	Independent Director	٧	-	-	٧	٧	٧
Bharat Salhotra	Independent Director	N.A.	N.A.	٧	٧	٧	٧



2. Committees of the Board:

Recognizing the immense contribution that committees make in assisting the Board of Directors in discharging its duties and responsibilities and with a view to have a close focus on various facets of the business, the Board has constituted the following four (4) Committees of the Board.

- 1. Audit Committee
- 2 Nomination and Remuneration Committee
- 3. Stakeholder's Relationship Committee
- 4. Corporate Social Responsibility Committee

(i) Audit Committee:

Terms of reference:

The terms of reference of the Audit Committee are in accordance with the provisions of Section 177 of The Companies Act, 2013 read with Rule 6A and 7 of The Companies (Meetings of Board and its Powers) Rules, 2014, and Regulation 18 read with Part C of schedule II to LODR and includes:

1. Overseeing the Company's financial reporting process;

- 2. Approval or any subsequent modification of transactions of the Company with related parties;
- 3. Reviewing the financial statements and the adequacy of internal audit:
- 4. Periodic discussions with the Internal Auditors and the Statutory Auditors about their scope of audit and adequacy of internal control systems;
- 5. Evaluation of the Company's internal financial control and risk management system;
- 6. Recommendation of appointment/ re-appointment of Statutory Auditors and also review and monitoring of the auditor's independence and performance and effectiveness of audit process.

Composition of the Audit Committee of the Company meets the criteria laid down under Section 177 of The Companies Act, 2013 and Regulation 18 of LODR.

Composition and Attendance of Audit Committee:

Name of	Name of Catagony of the Director			Date of me	etings and	attendanc	e
the Director	Category of the Director	meeting attended/held	11.05.23	19.07.23	25.09.23	31.10.23	06.02.24
Shalin Divatia	Chairman of Committee, Independent Director	5/5	٧	٧	٧	٧	٧
Rahul Divan	Member, Independent Director	5/5	٧	٧	٧	٧	٧
Corinne Ruckstuhl	Member, Non-Executive Director	4/5	٧	٧	٧	-	√
Bhargav Patel	Member, Independent Director	2/5	-	٧	٧	-	-
Mahendra Sanghvi	Member, Independent Director	4/5	V	-	V	V	√

- Notes: (i) Mr. Bhargav Patel ceases to be the member of the Committee w.e.f., 06.02.24.
 - (ii) Mr. Bharat Salhotra was appointed as a member of the Committee w.e.f., 06.02.24.

There are total 5 members and amongst them Mr. Shalin Divatia is the mutually appointed Chairman of the Committee.

(ii) Nomination and Remuneration Committee: Terms of Reference:

The terms of reference of the committee are in accordance with Section 178 of The Companies Act, 2013 and Regulation 19 read with Paragraph A of Part D of Schedule II to LODR, which inter alia, include:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommendation to the Board a

policy, relating to the remuneration of the directors, key managerial personnel and other employees;

- 2. Formulation of criteria for evaluation of Independent Directors and the Board:
- 3. Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommendation to the Board of their appointment and removal;
- Overseeing familiarization programmes for directors.

Composition of the Nomination Remuneration committee meets the criteria of section 178 of the Companies Act, 2013 and Regulations 19 the LODR.



Composition and Attendance of Nomination and Remuneration Committee:

Name of the Bire story	Cotonomy of the Divertor	No. of meeting	Date of meetings and attendance		
Name of the Director	Category of the Director	attended/held	11.05.23	01.06.23	06.02.24
Mr. Bhargav Patel	Chairman of Committee, Independent Director	2/3	-	٧	٧
Mrs. Corinne Ruckstuhl	Member, Non-Executive Director	3/3	٧	٧	٧
Mr. Shalin Divatia	Member, Independent Director	3/3	٧	٧	٧

- Notes: (i) Mr. Bhargav Patel ceases to be the Chairman of the Committee w.e.f., 06.02.24.
 - (ii) Mr. Bharat Salhotra is appointed as Chairman of the Committee w.e.f., 06.02.24.

Nomination and Remuneration policy:

The Board has approved a Nomination and Remuneration Policy of the Company. This Policy is in compliance with Section 178 of The Companies Act, 2013, read with the applicable rules thereto and Regulation 19 read with, Paragraph A, Part D of Schedule II to LODR.

Performance Evaluation Criteria of selection of Independent Directors:

- a. The Independent Directors shall be of high ethical standards and integrity with relevant expertise, experience and particular skills that will complement Board effectiveness.
- In case of appointment of Independent Directors, the Nomination and Remuneration Committee shall determine whether the appointee fulfils the criteria of independence, in accordance with the provisions stipulated under The Companies Act, 2013 as well as LODR.
- c. To aid determination, every Independent Director shall, on appointment and subsequently on an annual basis submit to the Nomination and Remuneration Committee a declaration on his/her independence.
- The Nomination and Remuneration Committee shall consider the following criteria while recommending to the Board, the candidature for appointment as Director:
 - Professional qualification, appropriate experience and the ability to exercise sound business judgment;
 - An ability and willingness to challenge and probe;
 - Strong interpersonal skills and a willingness to devote the required time:
 - A position of leadership or prominence in a specified field.
- The Nomination and Remuneration Committee shall ensure that the Director to be appointed is not disqualified for appointment under Section 164 of The Companies Act, 2013 ('the Act')or otherwise as may be necessary.

Criteria for determining the followings:

Qualifications for appointment of Directors (including Independent Directors):

- Persons of eminence, standing and knowledge with significant achievements in business, professions and/or public service;
- Their financial or business literacy/skills:
- Their industry experience;
- Other appropriate qualification/experience to meet the objectives of the Company:
- In compliance with The Act read with rules framed thereunder and LODR:
- The Nomination and Remuneration Committee shall have discretion to consider and fix any other criteria or norms for selection of the most suitable candidate(s).

b. Positive attributes of Directors (including Independent Directors):

- Directors are to demonstrate integrity, credibility, trustworthiness, ability to handle conflict constructively and the willingness to address issues proactively;
- Actively update their knowledge and skills with the latest developments in the industry, market conditions and applicable legal provisions;
- Willingness to devote sufficient time and attention to the Company's business and discharge their responsibilities;
- Ability to develop a good working relationship with other Board members and contribute to the Board's working relationship with the senior management of the Company:
- To act within their authority, assist in protecting the legitimate interests of the Company, its shareholders and employees;

Criteria for appointment of KMP/Senior Management:

- To possess the required qualifications, experience, skills & expertise to effectively discharge their duties and responsibilities;
- To practice and encourage professionalism transparent working environment;
- To build teams and carry the team members along for achieving the goals/objectives and corporate mission;
- To follow strictly the code of conduct of the Company.



Term of Directors as well as Key Managerial Personnel (KMPs):

The Term of the Directors including Managing Director / Whole time Director / Independent Directors/KMPs shall be in consonance with the provisions of the Act and LODR.

Details of Remuneration to all the Directors:

Executive Directors:

There is no executive director in the Company.

Payment of Commission to Independent and Non-executive

The members in the 41st AGM approved payment of

commission within the overall ceiling of 1% of net profit of the Company to Mrs. Corinne Ruckstuhl, Mr. Adrian Oehler, Mr. Shalin Divatia, Mr. Rahul Divan, Mr. Mahendra Sanghvi and Mr. Bhargav Patel w.e.f., 31st March 2023 and to Mr. Bharat Salhotra w.e.f., 31st March 2024. The payment of commission shall be in addition to payment of sitting fees for attending the Board and Committee meetings and reimbursement of expenses for participation in Board and other meetings.

Non-Executive Directors:

The payment of Sitting fees and Commission paid to Non-Executive Directors during the financial year 2023-24 are as under:

Name	Sitting Fees (in ₹)	Commission (in ₹)	Total (in ₹)	
Adrian Oehler	3,40,000	3,21,260	6,61,260	
Corinne Ruckstuhl	3,50,000	3,21,260	6,71,260	

Independent Directors:

Sitting fees and Commission paid to Independent Directors during the financial year 2023-24 are as under:

Name	Sitting Fees (in ₹)	Commission (in ₹)	Total (in ₹)
Shalin Divatia	4,20,000	3,21,260	7,41,260
Rahul Divan	3,50,000	3,21,260	6,71,260
Bhargav Patel#	2,40,000	2,68,713	5,08,713
Mahendra Sanghvi	2,70,000	3,21,260	5,91,260
Bharat Salhotra^	2,00,000	2,61,901	4,61,901

[#] Mr. Bhargav Patel resigned as an Independent Director w.e.f., 6th February 2024

(iii) Stakeholders' Relationship Committee:

In compliance with Section 178 of The Act and Regulation 20 read with Para B of part D to Schedule II of LODR, a

Stakeholders' Relationship Committee of the Board has been constituted. The Committee considers redressal of Investors' complaints/grievances. It also considers matters concerning complaints regarding transfer of shares, non-receipt of dividends and Annual Report, dematerialization of share certificates. etc.

Stakeholders' Relationship Committee is headed by Mr. Mahendra Sanghvi, Independent Director of the Company.

Composition and attendance of Stakeholders' Relationship Committee:

Name of the	Category	No. of meeting Date	e of meeting and attendance			
Director	Category	attended/held		19.07.23	31.10.23	06.02.24
Mahendra Sanghvi	anghvi Chairman of Committee, Independent Director		٧	1	٧	٧
Shalin Divatia	Member, Independent Director	4/4	٧	٧	٧	٧
Adrian Oehler	Member, Non-Executive Director	4/4	٧	٧	٧	٧
Corinne Ruckstuhl	Member, Non-Executive Director	3/4	٧	٧	-	٧

[^] Mr. Bharat Salhotra was appointed as an Independent Director w.e.f., 1st June 2023



Details of investor complaints received and redressed during the year 2023-24:

No. of	No. of	No. of	No. of
shareholder	shareholder	shareholder	shareholder
complaints	complaints	complaints	complaints
pending at the	received	resolved	pending at
beginning of	during the	during the	the end of
the year	year	year	the year
0	22	22	0

(iv) Corporate Social Responsibility (CSR) Committee:

The Committee met twice in the financial year 2023-24 on 11.05.23 and 31.10.23 to discuss the focus areas of CSR activities and the amount to be spent on those activities as per the criteria mentioned in Section 135(1) of Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014.

The CSR Committee provides guidance on various CSR activities to be undertaken by the Company and monitors its progress.

The terms of reference for the CSR Committee include to:

- Formulate a CSR policy which shall indicate activities to be undertaken by the Company.
- 2. Recommend the CSR policy to the Board.
- Recommend the amount of expenditure to be incurred on the activities.
- 4. Monitor the policy from time to time as per the CSR policy.
- 5. Formulate and recommend Annual Action Plan.

CSR policy is available on the website of the Company at https://integraengineering.in/assets/pdf/policy/csr_policy.pdf

Composition of CSR Committee

Name of the Director	Category
Corinne Ruckstuhl	Chairperson of Committee,
	Non-Executive Director
Adrian Oehler	Member, Non-Executive Director
Mahendra Sanghvi	Member, Independent Director

Details on CSR activities undertaken are available in Annexure-B of the Board's Report.

3. General Body Meetings:

Details of Annual General Meetings (AGM) held during the last three financial years:

AGM No.	Date	Time	Location
Forty-first	19th July, 2023	03:00 p.m.	Video Conferencing
Fortieth	19th July, 2022	03:00 p.m.	Video Conferencing
Thirty-ninth	20th July, 2021	03:00 p.m.	Video Conferencing

Details of Special Resolutions passed in the previous three AGM:

- Two Special Resolutions were passed in the 41st AGM held on 19th July 2023:
 - 1) Revision in the authority of the Board of Directors to Borrow pursuant to section 180 (1)(c) of the Act.
 - Authority to the Board of Directors for Creation/Modification of mortgage/charge etc. on the assets of the Company pursuant to Section 180(1)(a) of the Act
- No Special Resolution was passed at 40th AGM held on 19th July 2022
- No Special Resolution was passed at 39th AGM held on 20th July 2021

4. Means of Communications

The website of the Company https://www.integraengineering.in is the primary source of information about the Company to the public. The Company maintains a functional website containing the basic details of the Company in terms of Regulation 46 of LODR. The quarterly, half-yearly and annual results of the Company are published in English (Business Standard) and Gujarati (Vadodara Samachar) newspapers as per the requirements of Regulation 47 of LODR. The results are available on the website of the Company.

There were no presentations made to the institutional investors or analysts during the financial year.

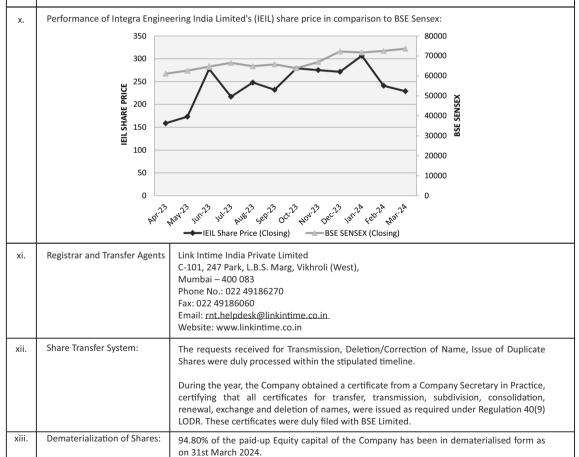
5. General Shareholders Information:

i.	Date, Time and Venue of Annual General Meeting:	AGM shall be held on Wednesday, 17th July 2024 @ 3:00 p.m. through Video Conferencing (VC) and Other Audio-Visual Means (OAVM)
ii.	Financial Year:	1st April 2023 to 31st March 2024
iii.	Date of Book Closure:	11th July 2024 to 17th July 2024
iv.	Listing on Stock Exchange:	BSE Limited (BSE) Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001.
V.	Listing Fees:	The Company has paid annual listing fees to BSE Limited for the year 2024-25
vi.	Stock Code:	BSE Limited: 505358
vii.	CIN of the Company:	L29199GJ1981PLC028741



ix. Monthly high/low prices and number of shares of the Company traded during April 2023 to March 2024 on the BSE Limited:

Months		BSE Limited	
Ivionths	High (Rs.)	Low (Rs.)	Total No. of shares traded
April 23	172.00	122.25	13,61,437
May 23	189.75	141.50	11,25,711
June 23	282.00	171.30	16,78,634
July 23	284.70	194.00	14,17,420
August 23	260.00	202.20	8,34,913
September 23	275.00	224.10	10,15,487
October 23	324.00	223.25	20,33,828
November 23	304.00	252.00	5,56,470
December 23	287.00	250.85	4,03,530
January 24	328.55	265.00	7,35,085
February 24	318.90	239.70	6,36,854
March 24	260.00	198.10	6,77,984





xiv.	Warrants of instrument	ng GDRs/ADRs/ or any Convertible ts, conversion date impact on equity:		any has neither is: year under consid			rants or any otl	ner converti	ible instruments
XV.		y price risk or change risk and ctivities	Not applic	able					
xvi.	Distributio	n Schedule as on 31	st March 20)24:					
	Sr. No.	Range of nur of shares	I	No. of shareholders		% of Total	Shares		% of Total
	1	l	lp to 500	22,	941	86.68	24,4	19,117	7.13
	2	50	01 - 1000	1,	400	5.29	11,2	24,072	3.27
	3	100	01 - 2000	1,	224	4.62	17,5	59,556	5.12
	4	200	01 - 3000		319	1.21	8,1	L5,966	2.37
	5	300	01 - 4000		124	0.47	4,5	1,637	1.31
	6	400	01 - 5000		106	0.40		98,261	1.45
	7	5002	L - 10000		169	0.64	12,3	33,390	3.59
	8	10001 aı	nd above		182	0.69		33,197	75.75
			Total	26	465	100.00	3,43,6	55,196	100.00
xvii.	Shareholdi	ing Pattern as on 31	st March 20	24:					
	Sr. No.	(Categories			No. of Shares		% of Total (Capital
	1	Promoters and Promoters	omoter Gro	ир		1,87,23,3	341		54.4834
	2	Financial Institution	<u> </u>			12,2	230		0.0356
	3	Bodies Corporate			5,38,745			1.5677	
	4	Individuals				1,33,38,2			38.8133
	5	Clearing Members	are				368	0.0098	
	6	Hindu Undivided I				6,56,987		1.9118	
	7								0.7093
	-	Non-Resident Indi	ans			2,43,747 42,650			
	8	Trusts							0.1241
	9	Foreign Portfolio I					000		0.0291
	10	Foreign Institution					800		0.0023
	11	Mutual Funds / U			83,600			0.243	
	12	NBFC registered w	ith RBI				370		0.0214
	13	Employees			421		<u> </u>	0.001	
	14	Unclaimed Susper	nse Account			691,4	458		2.0121
	15	Escrow Account					310		0.0009
	16	Directors/KMP an	d relatives			11,8	893		0.0334
	Total			3,43,65,196				100.00	
xviii.	Plant Loca	tions:	UNIT – II	o. 55, Chandrapur. Impaner Road, P.O					391520
xix.	Address for Correspondence: Mr. Ravi Thanki Company Secretary & Comp Integra Engineering India Lii P. O. Box No. 55, Chandrapui (M): 97370 41570, (T): (0267 (E): secretarial@integraengii (W): www.integraengineerin			nited a Village 6) 22187 eeering	, Taluka Halol, Pai 70	nchmahal - 389	9350.		
XX	List of credit ratings obtained by the Company along with any revisions thereto during the financial year			able					
xxi	Position of March 202	Shares as on 31st 24:	The Percen	tage of Shares hel	d in NSE	DL 80.35%, CDSL 1	.4.45% and in F	Physical Forr	m 05.20%



7. Other Disclosures

a) During the financial year under review, your Company had transactions / contracts / agreements that were classified as "Related Party Transactions" under provisions of The Act and The Rules framed thereunder. These contracts / arrangements / agreements have been in the ordinary course of business, to facilitate the business of the Company. The Audit Committee has granted omnibus approval for related party transactions in the ordinary course of business and reviewed the same on a quarterly basis.

Suitable disclosures as required under Accounting Standards (AS-18) have been made in the Notes to the financial statements. The Company has also formulated a Related Party Transactions Policy which is available on the website of the Company on https://integrapaging.cip/assets/pdf/disclosure_regulation

https://integraengineering.in/assets/pdf/disclosure_regulation _46_sebi/rpt_policy.pdf.

There were no materially significant transactions with the related parties viz., promoters, directors or the management or their relatives or subsidiaries/associate concerns etc., that had potential conflict with the Company's interest.

- b) There were no instances of non-compliance nor have any penalties, strictures been imposed by Stock Exchanges or SEBI or any other statutory authority during the last three years on any matter related to the capital markets.
- c) The Company is committed to the high standards of corporate governance and stakeholders responsibility. The Company has a Vigil Mechanism/Whistle Blower Policy (WB Policy) that provides a secured avenue to directors, employees, business associates and all other stakeholders of the Company for raising their concerns against the unethical practices, if any. The WB Policy ensures that strict confidentiality is maintained whilst dealing with concerns and that no discrimination will be meted out to any person for a genuinely raised concern.

Weblink of the policy:

https://integraengineering.in/assets/pdf/disclosure_regulation _46_sebi/establishment_vigil_mechanism_whistle_blower_policy.pdf

No person has been denied access to the Chairman of the Audit Committee, for making complaint on any integrity issue.

- d) The Company is in full compliance with the mandatory requirements as contained in the Listing Regulations. The Company has also adopted certain discretionary requirements of the Listing Regulations i.e. providing the Chairperson of the Company with the resources required by her to discharge her responsibilities as Chairperson of the Company.
- e) In line with the requirements of Regulation 17(9) of the Listing Regulations, the Board reviewed the Management's perception of the risks facing the Company and measures taken to minimize the same.
- f) As required by Regulation 17(8) of the Listing Regulations, the Chief Executive Officer and the Chief Financial Officer have submitted a Certificate to the Board in the prescribed format for the financial year ended 31st March 2024. The Certificate

- has been reviewed by the Audit Committee and taken on record by the Board.
- g) The Company had imports of INR 168.62 lakhs and exports of INR 613.77 lakhs during the Financial Year 2023-24. The details on financial risk management are available in Note No. 48.2 of the Financial Statement. However, the Company has not taken part in any kind of hedging activities during the year.
- h) The Company has one associate Company viz., Integra System Pvt. Ltd. and no subsidiary.
- M/s. CNK & Associates LLP are the statutory auditors of the Company and following services are availed from them against their fees:

Particulars	Amount (in lakhs)
Statutory Audit fees	7.65
Other Certification / Services	1.11

- j) The Company has zero tolerance towards sexual harassment at the workplace and towards this end, has adopted a policy in line with provisions of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and rules framed thereunder. All employees (permanent, contractual, temporary, trainees) are covered under the said policy. Internal Complaints Committee has also been set up to redress complaints received on sexual harassment.
 - a. Number of complaints filed during the financial year Nil
 - b. Number of complaints disposed of during the financial year Nil
 - c. Number of complaints pending as on end of the financial vear Nil
- k) As required by the provisions of the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, the Company has adopted a Code of Conduct for Prevention of Insider Trading. The Company Secretary acts as the Compliance Officer. The Code of Conduct is applicable to all Directors and identified employees of the Company who are expected to have access to unpublished price sensitive information relating to the Company.
- Disclosure of "Loans and advances" by listed entity: During the year under review, no such loans and advances in the nature of loans to firms/companies in which directors are interested has been made.

8. Disclosures with respect to unclaimed suspense account:

Particulars	Shareholders	Shares
Aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year	4,278	699,833
Number of shareholders who approached the Company for transfer of shares from suspense account during the year	26	8,375
Number of shareholders to whom shares were transferred from the suspense account during the year	26	8,375
Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year	4,252	6,91,458



Green Initiative

As a responsible corporate citizen, your Company welcomes and supports the 'Green Initiative' undertaken by the Ministry of Corporate Affairs, Government of India, enabling electronic delivery of documents including the Annual Report etc. to shareholders at their e-mail address registered with the Company/their Depository Participants (DPs)/Registrars & Transfer Agents.

Shareholders who have not registered their e-mail addresses so far are requested to register their e-mail addresses. Those holding shares in demat form can register their e-mail address with their concerned DPs. Shareholders who hold shares in physical form are requested to register their e-mail addresses with our Registrar and Transfer Agent i.e. M/s. Link Intime India Private Limited, by sending a letter, duly signed by the first/sole holder quoting Folio No.

For and on behalf of Board of Directors

Sd/-Corinne Ruckstuhl Chairperson DIN: 03531399

Date :30th May 2024 Place :Halol



CONFIRMATION ON CODE OF CONDUCT

[Regulation 34(3) read with Schedule V (Part D) to Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To.

The Members
Integra Engineering India Limited

This is to confirm that the Board has laid down a code of conduct for Board of Directors and senior management of the Company. It is further confirmed that all Directors and senior management of the Company have affirmed compliance with the Code of Conduct of the Company as of 31st March 2024, as envisaged in Regulation 34(3) read with Schedule V (Part D) of The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

For and on behalf of Board of Directors

Sd/-Bhavin Kariya Chief Executive Officer

Date :30th May 2024 Place :Halol

CEO/CFO Certification

TO WHOM SO EVER IT MAY CONCERN

We, the undersigned, in our respective capacities as Chief Executive Officer and Chief Financial Officer of Integra Engineering India Limited ("the Company") to the best of our knowledge and belief certify pursuant to Regulation 17(8) of read with Part-B of Schedule II to Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 that:

- A. We have reviewed the financial statements and the cash flow statement for the year ended on 31st March 2024 and that to the best of our knowledge and belief:
 - These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violates Company's code of conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the auditors and the Audit committee:
 - 1. Significant changes in internal control over financial reporting during the year;
 - 2. Significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 - 3. Instances of significant fraud of which we become aware and the involvement therein if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Yours faithfully, For Integra Engineering India Limited

Sd/-Bhavin Kariya Chief Executive Officer Sd/-Kunal Thakrar Chief Financial Officer

Date :30th May 2024 Place :Halol



INDEPENDENT AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

To.

The Members of INTEGRA ENGINEERING INDIA LIMITED

We have examined the compliance of conditions of Corporate Governance of **INTEGRA ENGINEERING INDIA LIMITED** ("the Company") for the year ended March 31, 2024, as stipulated in Regulation 15 and other relevant regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('the Listing Regulations').

The compliance of conditions of Corporate Governance is responsibility of the Management. Our examination was limited to review of the procedures and implementation thereof, adopted by the Company for ensuring compliance with conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to our examination of the relevant records as aforesaid and the explanations given to us and the representations made by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulation 15 and other relevant regulations of the Listing Regulations above, during the year ended March 31, 2024 as applicable. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For **Devesh Pathak & Associates**Practising Company Secretaries

Sd/-CS Devesh A. Pathak Founder FCS 4559

CoP No.: 2306 PR: 1412/2021

Firm Regn. No.: S2018GJ621500 UDIN: F004559F000494081

Place: Vadodara Date: 30th May, 2024



CERTIFICATE OF NON DISQUALIFICATION OF DIRECTORS

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements)

Regulations, 2015)

To,
The Members of
INTEGRA ENGINEERING INDIA LIMITED
Post Box No. 55, Chandrapura Village,
Taluka Halol, Panchmahals
Guiarat 389350

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Integra Engineering India Limited having CIN:L29199GJ1981PLC028741 and having registered office at Post Box No 55, Chandrapura Village, Taluka Halol, Panchmahals, Gujarat - 389350 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Director Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ended on 31st March, 2024 have been debarred or disqualified from being appointed or continuing as Directors of the Company by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority:

Sr. No.	Name of Director	DIN	Date of appointment in Company
1.	Mr. Rahul Gautam Divan	00001178	13/06/2012
2.	Mr. Mahendra Bhogilal Sanghvi	00084162	03/01/2011
3.	Mr. Adrian Manuel Oehler	00360332	03/01/2011
4.	Mr. Shalin Sunandan Divatia	00749517	03/01/2011
5.	Ms. Corinne Christina Ruckstuhl	03531399	18/04/2011
6.	Mr. Bharat Salhotra	06388440	01/06/2023

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **Devesh Pathak & Associates**Practising Company Secretaries

Sd/-CS Devesh A. Pathak Founder FCS 4559 CoP No.: 2306

PR: 1412/2021 Firm Regn. No.: S2018GJ621500 UDIN: F004559F000494061

Place: Vadodara Date: 30th May, 2024



ANNEXURE- H

Management Discussion and Analysis Report

Your Directors have pleasure in presenting the Management Discussion and Analysis Report for the year ended on 31st March 2024.

FORWARD LOOKING STATEMENT

This report contains forward-looking statements based on certain assumptions and expectations of future events. The Company, therefore, cannot guarantee that these assumptions and expectations are accurate or will be realized, The Company's actual results, performance or achievements can thus differ materially from those projected in any such forward-looking statements. The Company assumes no responsibility to publicly amend, modify or revise any forward-looking statements, on the basis of any subsequent developments, information or events.

OVERVIEW

Integra Engineering India Ltd. ("IEIL" or "the Company") is a leading supplier of railway and rolling stock components to OEMs in India and abroad. The company has expertise in design and manufacturing of sheet metal, wiring and electromechanical solutions.

The Company offers a range of engineering solutions to its customers such as manufacturing components for locomotive propulsion systems and interior parts for the metro and semi-high-speed train segments. The company also supplies various Research Design & Standard Organization (RDSO) approved products such as metal to metal relays, metal-to-carbon relays and LED signals to Indian Railways.

The Company strives for excellence and holds various certifications including EN 15085 CL-1, DIN 6701 process standard, RDSO, IP 65 & 55, CE marking product standard and ISO 9001:2015, ISO 14001:2015, ISO 45001:2018 management system standard.

The Company is listed on Bombay Stock Exchange and complies with a wide range of laws and regulations as a responsible company.

The Company supplies to various OEMs such as Alstom, Siemens Mobility, Medha Servo, CAF Power & Automation, CG Power, BHEL, Hind Rectifier, and Sepsa Medha for both the domestic and export markets.



RAILWAY INDUSTRY TREND:

Rolling Stock Market (2023-2028)

The global rolling stock market is estimated at USD 54.6 billion in 2023 and projected to reach USD 65.6 billion by 2028, growing at a CAGR of 3.8%. This growth is driven by urban population increases, pressuring existing transport infrastructure and necessitating network expansion. Key challenges like inadequate infrastructure, air quality degradation, high gasoline prices, traffic congestion, and greenhouse gas emissions make public transportation appealing for its efficiency and reduced carbon footprint. Demand for rolling stock also stems from replacing old stock, new railway projects, and expanding routes, with railway electrification further boosting market growth.

The rolling stock industry is undergoing rapid evolution, driven by emerging trends and global forecasts. Those include:

- Electrification and Hybridization
- · Digitalization and Smart Technologies
- Autonomous Train Operations
- · High-Speed Rail Development
- · Shift towards Lightweight Materials
- Customization and Modular Design
- Focus on Sustainability and Environmental Impact
- Urbanization and Mass Transit Expansion

Source: https://www.marketsandmarkets.com/Market-Reports/rolling-stock-market-4380892.html

https://www.marketsandmarkets.com/ResearchInsight/emerging-trends-in-rolling-stock-market.asp

Rolling stock market in India overview



4th largest *Railway Network* in the world Route Kms - 92,952

Stations - 7335 Daily operate - 13,523+ passenger



IR records 1591 Million tones freight loading during 2023-24.
Plan for 3500 Million tones by 2030
Potential demand is for 6000 Million tones every year.

IR aiming to 100% green by 2030 -7 at present 95% electrified compared to 56% in EU, 38% in UK, 1% in US Swiss - 99%



3rd *metro Network* in the world after Chaina and US

945+ kms line is operational 705+ kms under constructions I planning



Government's "Make in India"

policy - minimum local content 60% in Rolling stock segment.



IR has developed technology indigenously Semi - High Speed train (Train 18 - Vande Bharat- speed of 160-180 kms) Plan for 500 trains (8000 coaches) - next 4-

0

conclusion: enormous growth potential in all rolling stock related domains based on megatrends -> the question is on where to bundle resources and focus on.



• Locomotive Industry trend

The Locomotive Market is expected to reach USD 40.7 billion in 2027 by registering a CAGR of 10% during the forecast period (2022 - 2027).

The Asia-Pacific region is expected to dominate the market during the forecast period, driven by its large transport industry and increasing railway passengers. Rail travel is the preferred mode of transport in major economies like China, India, and Japan, which also lead in passenger-kilometers per year and host major locomotive manufacturers. Indian Railways has increased its locomotive production target for 2024-25 by 27%. This move aims to modernize its fleet and enhance operational capabilities to meet rising transportation demands.

Source: https://www.mordorintelligence.com/industry-reports/locomotive-market

https://www.constructionworld.in/transport-infrastructure/metro-rail-and-railways-infrastructure/railways-increases-fy25-loco-production-target-by-27/52455

Expanding Metro / Semi High speed / High speed train in India

India aims to become the 2nd Largest Metro Rail Network in the world:

India's metro network is rapidly expanding, poise to surpass the United Sates and become the world's second largest in the coming years. within the next 5 years, India is poised to be among the top 3 economies globally. In terms of metro network operations, India is currently ranked third globally behind China and United States.

Source: Metro Rail Today / May 2024 / Issue 38 / Vol. IV

Vande Bharat – Semi High-speed train Plan:

Indian Railways (IR) has ambitiously aimed at modernization and development by announcing plans to procure 4500 new Vande Bharat trains by 2047.

Source: https://www.railway.supply/en/indiya-proizvodstvo-4500-novyh-poezdov-vande-bharat-k-2047

Key data of Operational / Under construction route:

Prticulars	Operational KMS	Under Construction KMS
Metro Projects	911.48	704.41
RRTS Project	34.10	48.05
High Speed Rail Project	-	508.02
	945.58	1,260.48

National Railway Plan Vision - 2030

Indian Railways has developed the National Rail Plan (NRP) for 2030 to establish a future-ready railway system. The plan aims to increase the railways' freight share to 45% and create capacity ahead of demand through 2050. It includes 58 super critical projects (3750 km, ₹39,663 crore) and 68 critical

projects (6913 km, ₹75,736 crore), targeted for completion by 2024.

Source:

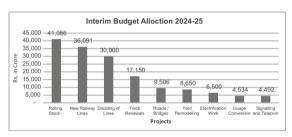
https://pib.gov.in/PressReleasePage.aspx?PRID=1806617

Announcement in Interim Budget 2024-25

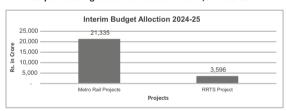
Finance Minister Nirmala Sitharaman allocated ₹2.55 lakh crore for the Railway budget in the Interim Budget 2024-25, a 5.8% increase over the previous estimate. This budget aims to drive India's growth through a focus on transformative sectors, technological advancement, and sustainability, setting the foundation for a resilient and progressive future.

Key Allocations:

Ministry of Railways - Rs. 2,52,000 crores



Ministry of Housing and Urban affairs - Rs. 28.961 crores



Source: Urban Transport Infrastructure / ISSN 2581–8023 / March 2024 / Issue 32, Vol. V

KEY HIGHLIGHTS:

- The government will implement three major economic railway corridors across major infrastructure sectors to decongest the existing network and provide seamless connectivity.
- These are energy, mineral and cement corridors, port connectivity corridors, and high traffic density corridors. These projects have been identified under the PM Gati Shakti for enabling multi-model connectivity. They will improve the logistic efficiency and reduce cost.
- 40,000 normal rail bogies will be converted to the Vande Bharat standards to enhance safety, convenience and comfort of the passengers.
 Source:

https://infra.economictimes.indiatimes.com/news/railways/budget-2024-three-major-economic-corridors-in-the-offing/107320224



KEY DEVELOPMENTS DURING THE YEAR:

The Company is continuously exploring opportunities in the railway interior segment and has got an opportunity to increase the scope of supply in Metro Projects.

Further, continuous focus on export market resulted in additional opportunities to supply various fabricated enclosure to global customers like Alstom, CAF, Siemens and Sepsa Medha. For instance, for CAF a range of components for the new automatic units destined for the Dockland Light Railway (DLR) line, operated by Transport for London was delivered.

During the year, the company supplied more than 3,250+ fabricated enclosures for electric locomotives and Vande Bharat Trains, as well as components for interiors of more than 185+ cars for metro trains (e.g. BhopalIndore Metro) to various customers. With this the company actively contributed to the electrification and modernization of the Indian Railway network.

During the year, the company has also reorganized its production lines to increase operational efficiency and installed new machinery to increase production capacity.

Moreover, there was a workplace conditions assessment by M/s Intertek (Third Party Audit Body) and Transparency via ECOVADIS: INTEGRA remains actively involved in various frameworks promoting corporate transparency regarding environmental and social concerns. Our engagement extends to participation in the ECOVADIS platforms, amplifying and reinforcing our sustainability endeavors.

In line with its sustainability strategy the company installed solar panels on the roof of its production facilities which were put into operation at the beginning of the FY 2024-25. With this installation, the company will be able to cover about half of its electricity consumption by its own power generation. Furthermore, and as a part of the overall Integra sustainability strategy IEIL has initiated the measurement of its carbon footprint, whereby scope 1 and 2 are being measured for the FY2023-24. A full measurement including scope 3 will be done for the first time in FY2024-25 with an extended decarbonization strategy to follow.

OPPORTUNITY & THREATS

The Company takes pride in being a preferred supplier to many reputed OEMs of Rolling stock. With the continuation of major infrastructure policies and programs of the government, the focus will remain on strengthening the transport sectors. The Company will continue to capitalize on new opportunities by offering its products and services to existing and new customers in the transport sector. This is in line with its drive to be the preferred choice for customers.

Measures taken so far as well as the ongoing measures enable the Company to increase its competitiveness and offer a wider range of products and services. The strategy has been to continue the focus on profitable growth through new product and service offerings and operational excellence.

The Company is generating more than 80% of total revenue from contract manufacturing business as an OEM supplier, hence, the

business depends on customer requirements. Any fluctuation in the customer's requirements demand can affect the Company performance.

The Company's products are highly labour intensive. Availability of manpower can impact the performance of the Company by influencing on time delivery of qualitative products. We are in a process of implementing automation or semi automation wherever possible to reduce the dependency of manpower to be able to supply qualitative products consistently.

OUTLOOK

Looking at the current business opportunities, the company's prospects for the coming years are promising. Integra Engineering India is targeting further growth in coming years. We plan to expand by supplying additional demands in rolling stock and especially additional development in metro projects.

The Company continues to focus on consolidating business in the rolling stock segment by supplying various fabricated parts as well as all RDSO approved products to Indian Railways. The further expansion of the product offering and the exploration of the export market is an important ongoing effort.

Due to the increasing demand in the railway sector, the company has installed various new machines and started the construction of an additional production building of 70,000 Sq. ft and a new admin building.

Further, the company plans to further invest into machinery, as well as in the automation of the manufacturing process, and to strengthen the ERP and monitoring system to achieve the expected growth.

The Company Strives for excellence in quality and holds various certifications as below:

- Process standards Certificates
- EN 15085 CL-1 Welding Process for Railway TUV Nord
- DIN 6701 CL 3 Adhesive Bonding TBBCert (Germany)

The Company has been qualified as welder as per American Welding Society (AWS). This is the prerequisite of our export customers in the USA.

- Product approval and certificates
- RDSO For Metal to Metal relays, Metal to Carbon relays, LED Signal, Fuse Automatic Changeover System (FACS)
- IP 65 & 55 Standard Enclosure designed by Integra
- CE Marking Standard Enclosure designed by Integra
- Management standards of quality, environment and safety
- ISO 9001:2015 Quality Standard TUV Nord
- ISO 14001:2015 Environmental Management TUV Nord
- ISO 45001:2018 Health and Safety Management TUV Nord

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS:

With a total workforce of more than 800 employees, including staff, permanent employees and contract workers, the prime objective of the human resource function is employee development. The Company believes that human resources are its most valuable asset



to achieve success and profitability in business.

The Company has established a continuous training culture for all levels of employees. New employees are educated about the Company with "Induction training". Under this training, new recruits undergo an induction training by departmental heads, which offer a broad overview of the Company's varied functions, processes, strategy and growth objectives. Inhouse as well as external training programs for all level of employees are conducted on regular basis. The Company has also opened a "welding training center" within the Company to develop new welders as well as to provide regular training to existing welder groups.

The Company periodically carries out various employee motivation and engagement activities which includes festival celebration, birthday celebrations, sports, and competition events.

RISKS & CONCERNS

We set out below risk that is most material to our business and performance according to current market situation. We explain mitigation strategies which help us to manage this risk.

Risk	Mitigation Strategy
Raw Material Price Volatility: Volatility in prices of raw materials can impact margins.	We have raw material (sheet metal) price variance clause with most of our customers. The mechanism of price variance clause and terms of price revision is transparent and easy to execute.
Manpower availability: Production planning and schedules vary with labour fluctuation which impacts on time delivery of the projects.	We are reasonably managing the mix of permanent labour and manpower. We are hiring the manpower from ITI and giving welding training. We have established a welding training center. We are continuously inspiring our all employees to take training on various matters and improving their skills.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY:

The Company has adequate internal control system over the financial reporting ensuring the accuracy of the accounting systems and related financial reporting. The internal control system adheres to local statutory requirements for orderly and efficient conduct of business. The efficacy of the internal checks and control system are validated by internal as well as statutory auditors. The Audit Committee reviews the adequacy and effectiveness of the internal control system, significant audit observations and monitors the sustainability of remedial measures.

Annual Report 2023-24



Discussion on financial performance with respect to operational performance

The Company has achieved a turnover of Rs. 14,682 lakhs for the financial year 2023-24 against the turnover of Rs. 13,316 lakhs for the previous financial year 2022-23. Further, the Company attained profit after tax of Rs.1,452 lakhs in the F.Y. 2023-24 compared to Rs.1,819 lakhs for the previous financial year 2022-23.

Details of significant changes

Sr.	List of Ratios	Standalone		Consolidated		%	Explanation (if change in	
No.	List of Ratios	2023-24	2022-23	2023-24	2022-23	Variance	more than 25%)	
1	Operating Profit Margin Ratio (%)	15.13%	14.89%	15.13%	14.89%	2%	-	
2	Net Profit Margin Ratio (%)	9.89%	13.66%	9.89%	13.66%	- 28%	Due to increase in turnover	
3	Return on Net worth (%)	20.89%	34.38%	20.89%	34.38%	- 39%	Due to decrease in profit after tax	
4	Interest Coverage Ratio	18.66	17.23	18.66	17.23	8%	-	
5	Debt Equity Ratio	0.32	0.32	0.32	0.32	1%	-	
6	Current Ratio	1.72	2.36	1.72	2.36	- 27%	In view of reclassification of	
							Cumulative Redeemable Preference	
							Shares from non-current to current	
7	Debtors Turnover Ratio	3.84	3.27	3.84	3.27	17%	-	
8	Inventory Turnover Ratio	4.86	4.68	4.86	4.68	4%	-	



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTEGRA ENGINEERING INDIA LIMITED Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying Standalone Financial Statements of Integra Engineering India Limited ("the Company"), which comprise the Balance Sheet as at 31st March, 2024, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended and notes to the Standalone Financial Statements, including a summary of Material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2024, the profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the independence requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Standalone Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no key audit matters to communicate in our report.

Information other than the Standalone Financial Statement and Auditor's Report thereon

The Company's Management and the Board of Directors are responsible for the other information. The other information

comprises the information included in Board's Report including Annexures to that Board's Report, Corporate Governance and Shareholder's Information, but does not include the Standalone Financial Statements and our auditor's report thereon.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information identified above and in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements or our knowledge obtained during the course of the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

The Company's Management and Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India, including the accounting Standards specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error;

In preparing the Standalone Financial Statements, the management and board of directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so;

The Board of Directors are also responsible for overseeing the company's financial reporting process.

Auditor's Responsibilities for the Audit of Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance



is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management and board of directors;
- Conclude on the appropriateness of management and board of directors use of the going concern basis of accounting in preparation of standalone financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating

the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the "Annexure A", a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- 2. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - (c) The Standalone Balance Sheet, the Standalone Statement of Profit and Loss (including other comprehensive income), the Standalone Statement of Changes in Equity and the Standalone Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account;
 - (d) In our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act;
 - (e) On the basis of the written representations received from the directors as on 31st March, 2024 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2024 from being appointed as a director in terms of Section 164(2) of the Act;
 - (f) With respect to the adequacy of the internal financial



controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the company's internal financial controls with reference to standalone financial statements:

- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:
 - In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid/payable by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act: and
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements - Refer Note 39 to the Standalone Financial Statements;
 - The Company did not have any long-term contracts including derivatives contracts for which there were any material foreseeable losses;
 - There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

iv.

i. The Management has represented that, to the best of it's knowledge and belief, as disclosed in Note 53(v) to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- ii. The Management has represented, that, to the best of it's knowledge and belief, as disclosed in Note 53(vi) to the accounts, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- iii. Based on such audit procedures performed that has been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material mis-statement.
- v. There is no dividend declared or paid during the year by the Company and hence provisions of Section 123 of the companies Act, 2013 are not applicable.
- vi. Based on our examination, which includes test checks, the company has used accounting software for maintaining its books of accounts for the financial year ended 31st March, 2024 which has a feature of recording audit trails (edit log) facility and the same has been operated throughout the year for all the relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with.

For CNK & Associates LLP

Chartered Accountants

Firm Registration No. 101961W/W-100036

Sd/-

Rachit Sheth

Partner Membership No.158289

Place: Halol

Date: 30th May, 2024 UDIN: 24158289BKAQIJ7072



ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

Referred to in Para 1 'Report on Other Legal and Regulatory Requirements' in our Independent Auditor's Report to the members of the Company on the Standalone Financial Statements for the year ended 31st March, 2024

To the best of our information and according to the explanations provided to us by the company and the books of account and records examined by us in the normal course of audit, we state that:

- (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment;
 - (B) The Company has maintained proper records showing full particulars of Intangible Assets;
 - (b) The company has a phased programme of physical verification of its Property, Plant and Equipment so as to cover all assets once in three years. In accordance with this programme, certain Property, Plant and Equipment were verified during the year and no material discrepancies were noticed on such verification. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets;
 - (c) Based on our verification of the documents provided to us and according to the information and explanations given by the management, the title deeds of all the immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the standalone financial statements are held in the name of the Company as at the balance sheet date;
 - (d) The company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year;
 - (e) No proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder;
- II. (A) As per the information and explanations given to us, the inventories held by the Company have been physically verified by the management. In our opinion, having regard to the nature and the location of the stock, the frequency of the physical verification is reasonable no discrepancies of 10% or more in aggregate for each class of inventory were noticed on physical verification;
 - (B) Based on our examination of the records provided by the management, the company has bank overdraft facilities which are secured against fixed deposits. The company is not required to submit any quarterly returns or statements to the banks and hence reporting under this clause is not applicable to the Company;

- III. During the year, the Company has not made investments, provided any guarantee or security, secured or unsecured, to companies, firms or Limited Liability Partnerships. The company has provided unsecured loans to its employees during the year;
 - (a) The details of unsecured loans provided by the company to its employees, during the year, are as follows:

Unsecured loans	Aggregate amount granted/Provided during the year (Rs. in lakhs)	Balance outstanding as at balance sheet date in respect of loans (Rs. in lakhs)
3 Employees	3.50	2.75

- (b) In our opinion, the terms and conditions of the grant of loans are prima facie, not prejudicial to the Company's interest;
- (c) The repayment of principal and payment of interest is been stipulated and the same are regular;
- (d) In respect of the aforesaid loan, there is no amount which is overdue for more than ninety days;
- (e) No loan granted by the Company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdues of existing loans given to the same parties;
- (f) The Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause 3(iii)(f) is not applicable;
- IV. In our opinion and according to the information and explanations given to us, provisions of Sections 185 and 186 of the Act in respect of loans, investments, guarantees and securities have been complied with;
- V. The Company has not accepted any deposits or amounts which are deemed to be deposits during the year and therefore, the provisions of sections 73 to 76 or any other relevant provisions of the Companies Act, 2013 and the rules framed thereunder are not applicable to the Company:
- VI. We have broadly reviewed the cost records maintained by the Company as prescribed by the Central Government under sub section (1) of Section 148 of the Companies Act and are of the opinion that prima facie the prescribed cost records have been made and maintained by the Company. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete;
- VII. (a) In our opinion, the Company is regular in depositing with appropriate authorities undisputed statutory dues including Provident Fund, Employees' State Insurance, Income-tax, Goods and Service Tax (GST), Custom Duty,



Cess and other statutory dues as applicable. There were no undisputed amounts payable with respect to above statutory dues in arrears as at 31st March, 2024 for a period of more than six months from the date they became payable;

(b) The particulars of statutory dues as at 31st March, 2024 which have not been deposited on account of disputes are as follows:

Name of the Statute	Nature of Dues	Amount (in lakhs)	Period to which the amount relates	Forum where the dispute is pending
The Income	Income	0.81	A.Y. 2014-15	Commissioner of Income Tax Appeal
Tax Act, 1961	Tax	98.49	A.Y. 2007-08	Commissioner of Income Tax Appeal

- VIII. There were no transactions which were not recorded in the books of account that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961);
- IX. (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender;
 - (b) The company is not declared as wilful defaulter by any bank or financial institution or other lender:
 - (c) The Company has not taken any term loan during the year and there are no outstanding term loans at the beginning of the year and hence, reporting under clause 3(ix)(c) of the Order is not applicable;
 - (d) We report that no funds raised on short-term basis have been used for long-term purposes by the Company;
 - (e) The company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures:
 - (f) The company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies;
- X. (a) No moneys were raised by way of initial public offer or further public offer (including debt instruments) during the year hence reporting under this clause is not applicable to the Company;
 - (b) The company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or operationally convertible) during the year;
- XI. (a) During the course of our examination of the books of

- account and records of the Company, carried out in accordance with the generally accepted auditing practices in India and according to the information and explanations given to us, we have neither come across any incidence of material fraud by the Company or on the Company, noticed or reported during the year, nor we have been informed of any such case by the management;
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report;
- According to the information and explanations given to us, Company has not received any whistle blower complaints during the year;
- XII. The company is not a Nidhi Company and hence reporting under clause (xii) of the order is not applicable;
- XIII. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 (where applicable) for all transactions with the related parties and the details of related party transactions have been disclosed in the Standalone Financial Statements as required by the applicable accounting standards:
- XIV. (a) In our opinion and the records examined by us, the company has an internal audit system commensurate with the size and nature of its business;
 - (b) We have considered report of the internal auditors for the period under audit;
- XV. According to the information and explanation given to us and based on our examination of the records, the Company has not entered into non-cash transactions with the directors or persons connected with them. Hence, the provisions of Section 192 of the Act are not applicable;
- XVI. (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable;
 - (b) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable;
- XVII.The company has not incurred any cash losses in the financial year and in the immediately preceding financial year;
- XVIII. There has been no resignation of the statutory auditors during the year and accordingly the reporting under clause 3(xviii) is not applicable;
- XIX. Based on our examination financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the standalone financial statements, knowledge of the Board of Directors and



management plans, no material uncertainty exists as on the date of the audit report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We however state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due;

- XX. (a) There are no unspent amounts of Corporate Social Responsibility (CSR) towards other than ongoing projects, requiring transfer to a Fund specified in Schedule VII to the Companies Act. Accordingly, reporting under clause 3(xx)(a) of the order is not applicable for the year;
 - (b) The company does not have any amount remaining unspent, pursuant to any ongoing projects, requiring transfer to special account. Accordingly, reporting under clause 3(xx)(b) of the Order is not applicable for the year.

For CNK & Associates LLP

Chartered Accountants
Firm Registration No. 101961W/W-100036

Sd/-

Rachit Sheth

Partner

Membership No.158289

Place: Halol

Date: 30th May, 2024 UDIN: 24158289BKAQIJ7072

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Integra Engineering India Limited ("the Company") as of 31st March, 2024 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

Management's and Board of Directors' Responsibilities for Internal Financial Controls

The Company's Management and the Board of Directors of the company are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls with reference to standalone financial statements of the Company that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements of the company were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements of the company and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient



and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal

financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an internal financial controls with reference to standalone financial statements of the Company and such internal financial controls over financial reporting were operating effectively as at 31st March, 2024, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For CNK & Associates LLP

Chartered Accountants

Firm Registration No. 101961W/W-100036

Sd/-

Rachit Sheth

Partner

Membership No.158289

Place: Halol

Date: 30th May, 2024 UDIN:24158289BKAQIJ7072



Standalone Balance Sheet as at 31st March, 2024

(Amount in lakhs)

	Note	As at	As at
Particulars	No.	31st March, 2024	31st March, 2023
ASSETS	1	, ,	, , , , , , , , , , , , , , , , , , , ,
(1) Non-Current Assets			
(a) Property, Plant and Equipment	4	2,906.86	2,425.35
(b) Capital work-in progress	5	897.01	43.46
(c) Intangible assets	6	49.52	53.88
(d) Financial Assets		43.32	33.86
(i) Investments	7	_	_
(ii) Others financial assets	8	37.51	99.21
(e) Deferred tax Assets (Net)	9	179.40	453.48
(f) Other non-current assets	10	158.05	156.20
Total non-current assets	10	4,228.34	
(2) Current Assets		4,220.34	3,231.59
• •	11	2 224 51	2 021 71
(a) Inventories	11	3,224.51	2,821.71
(b) Financial Assets	12	4.040.00	2.004.50
(i) Trade receivables	12 13	4,040.06	3,604.56
(ii) Cash and cash equivalents		318.20	285.70
(iii) Other Bank Balances	14	508.46	482.32
(iv) Loans	15	2.75	2.12
(v) Others	16	99.45	75.66
(c) Other current assets	17	129.37	126.89
Total current assets		8,322.80	7,398.95
Total assets		12,551.14	10,630.54
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	18	343.65	343.65
(b) Other Equity	19	7,335.68	5,878.08
Total equity		7,679.33	6,221.72
Liabilities			
(1) Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	20	-	1,240.00
(b) Provisions	21	28.01	36.45
Total non-current liabilities		28.01	1,276.45
(2) Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	22	2,468.52	746.00
(ii) Trade payables	23		
(A) due to micro enterprises and small enterprises		149.98	98.78
(B) due to other than micro enterprises and small enterprises		731.80	911.16
(iii) Others	24	1,095.98	1,028.50
(b) Other current liabilities	25	192.28	150.37
(c) Provisions	26	180.92	154.15
(d) Current Tax Liabilities (net)	27	24.34	43.40
Total current liabilities		4,843.80	3,132.36
Total Equity and Liabilities		12,551.14	10,630.54
Material Accounting Policies and Notes to Financial Statements	1-54		
As ner our report of even date attached		1	

As per our report of even date attached

Membership No. 158289

For CNK & Associates LLP For and on behalf of the Board **Chartered Accountants** Integra Engineering India Limited Firm Regn. No. 101961W/W-100036

Shalin Divatia **Kunal Thakrar Rachit Sheth** Corinne Ruckstuhl Bhavin Kariya Ravi Thanki **Chief Executive Officer Chief Financial Officer** Partner Chairperson Director **Company Secretary**

DIN: 00749517

DIN: 03531399 Place: Halol Place : Halol

Date: 30th May, 2024 Date: 30th May, 2024



Standalone Statement of Profit and Loss for the year ended 31st March, 2024

(Amount in lakhs)

	Particulars	Note No.	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Т	Revenue from operations	28	14,682.38	13,316.05
П	Other income	29	84.81	56.73
Ш	Total income (I+II)		14,767.19	13,372.78
IV	EXPENSES			
	Cost of materials consumed	30	7,911.04	7,275.52
	Purchase of Stock in trade	31	37.70	68.72
	Changes in inventories of finished goods work-in-progress and Stock-in-Trade	32	(191.15)	64.18
	Employee Benefits Expense	33	1,650.18	1,299.46
	Finance Costs	34	124.88	117.46
	Depreciation and amortization expense	35	277.83	216.07
	Other Expenses	36	2,854.52	2,465.07
	Total expenses (IV)		12,665.00	11,506.48
v	Profit before tax(III-IV)		2,102.19	1,866.29
VI	Tax expense:	37		
	(a) Current tax relating to:			
	- current year		378.08	334.67
	- earlier years		0.26	5.10
	(b) Deferred tax		271.81	(292.01)
VII	Profit for the year (V-VI)		1,452.04	1,818.52
VIII	Other comprehensive income (OCI)			
	(a) Items that will not be reclassified to profit or loss			
	(i) Re-measurement of the defined benefit plans		7.84	1.75
	- tax impact		(2.28)	(0.51)
			5.55	1.24
IX	Total comprehensive income for the year (VII+VIII)		1,457.59	1,819.77
Х	Earnings per equity share:	44		
	Basic (in ₹)		4.23	5.30
	Diluted (in ₹)		4.23	5.30
	See accompanying notes to the Financial Statements	1-54		

As per our report of even date attached

For CNK & Associates LLP **Chartered Accountants**

For and on behalf of the Board Integra Engineering India Limited

Firm Regn. No. 101961W/W-100036 **Rachit Sheth**

Corinne Ruckstuhl Shalin Divatia Chairperson Director DIN: 03531399 DIN: 00749517 Bhavin Kariya **Kunal Thakrar** Ravi Thanki **Chief Executive Officer Chief Financial Officer Company Secretary**

Partner Membership No. 158289 Place : Halol Date: 30th May, 2024

Place : Halol Date: 30th May, 2024



Standalone Statement of Changes in Equity for the year ended on 31st March, 2024 Equity Share Capital:

- 1	Λ		-	:	ı	khs)
	ΑШ	ıvu	Hι	1111	ıaı	VII)

Balance as at 1st April, 2022	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current year	Changes in equity share capital during the current year	Balance as at 31st March, 2023
342.45	-	342.45	1.20	343.65
Balance as at 1st April, 2023	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current year	Changes in equity share capital during the current year	Balance as at 31st March, 2024
343.65	-	343.65	-	343.65

Other Equity: (Amount in lakhs)

		Reserves and Surplus			
Particulars	Employee Stock Option Reserve	Securities Premium	General Reserve	Retained Earnings	Total
Balance as at 1st April, 2022	33.62	329.48	249.09	3,403.43	4,015.62
Changes in accounting policy or prior period errors	-	-	-	-	-
Restated balance at the beginning of the current year	33.62	329.48	249.09	3,403.43	4,015.62
Total Comprehensive Income for the current year	-	-	-	1.24	1.24
Dividends	-	-	-	-	-
Profit / Addition for the year	(22.19)	42.00	22.87	1,818.52	1,861.21
Transfer to retained earnings		-	-	-	-
Remeasurement of the Net Defined benefit					
liability/asset, net of tax effect	-	-	-	-	-
Balance as at 31st March, 2023	11.44	371.48	271.97	5,223.20	5,878.08

(Amount in lakhs)

	Reserves and Surplus				
Particulars	Employee Stock Option Reserve	Securities Premium	General Reserve	Retained Earnings	Total
Balance as at 1st April, 2023	11.44	371.48	271.97	5,223.20	5,878.08
Changes in accounting policy or prior period errors	-	-	-	-	-
Restated balance at the beginning of the current year	11.44	371.48	271.97	5,223.20	5,878.09
Total Comprehensive Income for the current year	-	-	-	5.55	5.55
Dividends	-	-	-	-	-
Profit / Addition for the year	-	-	-	1,452.04	1,452.04
Remeasurement of the Net Defined benefit	-	-	-	-	-
liability/asset, net of tax effect					
Balance as at 31st March, 2024	11.44	371.48	271.97	6,680.79	7,335.68

As per our report of even date attached

For CNK & Associates LLP Chartered Accountants For and on behalf of the Board Integra Engineering India Limited

Firm Regn. No. 101961W/W-100036

Rachit Sheth

Corinne Ruckstuhl Shalin Divatia
Chairperson Director
DIN: 03531399 DIN: 00749517

Bhavin Kariya Kunal Thakrar Chief Executive Officer Chief Financial Officer

Ravi Thanki Company Secretary

Membership No. 158289

Place : Halol

Date: 30th May, 2024

Partner

Place : Halol

Date: 30th May, 2024



Standalone Cash flow statement for the year ended 31st March, 2024

(Amount in lakhs)

	Parel and an	For the year ended	For the year ended
	Particulars	31st March, 2024	31st March, 2023
[A]	CASH FLOW FROM OPERATING ACTIVITIES		
	Profit/(Loss) before tax	2,102.19	1,866.29
	Adjustments for:		
	Interest Income	(55.11)	(45.54)
	Reversal of Provision for Doubtful Debt	(8.11)	(6.17)
	Employee stock option expense	-	0.69
	Remeasurement of Defined Plans	7.84	1.75
	Interest Expenses	69.46	65.40
	Depreciation/Amortisation/Impairment of Property , Plant and equipments	277.83	216.07
	Finance cost on Preference shares	49.60	49.60
	Bad debts/ provision for Doubtful Receivables/Advances/Sundry balances		
	written off	7.59	4.00
	Operating Profit/(Loss) before changes in working capital	2,451.31	2,152.08
	Adjustment for (Increase)/Decrease in Operating Assets		
	Inventories	(402.81)	43.67
	Trade Receivables (Net of Bill Discounting Facility)	48.92	(831.26)
	Loans and Advances	(0.63)	2.48
	Other Assets	64.20	195.99
	Adjustment for Increase/(Decrease) in Operating Liabilities		
	Trade Payables	(128.17)	(422.68)
	Provisions	18.34	8.89
	Other Liabilities	59.79	87.27
	Cash flow from operations after changes in working capital	2,110.96	1,236.44
	Net Direct Taxes (Paid)/Refunded	(397.42)	(315.58)
	Net Cash Flow from/(used in) Operating Activities	1,713.54	920.86
[B]	CASH FLOW FROM INVESTING ACTIVITIES		
	Purchase of Property, plant and Equipments including Capital Advances		
	and Capital work in progress	(1,628.26)	(784.29)
	Interest Income	44.22	34.18
	Bank Balances not considered as Cash and Cash Equivalents	(26.14)	79.24
	Net Cash Flow from/(used in) Investing Activities	(1,610.18)	(670.87)
[C]	CASH FLOW FROM FINANCING ACTIVITIES		
	Net increase / (decrease) in short term borrowings	(1.41)	54.99
	Proceeds from Issue of Equity Shares	-	43.20
L	Interest Expenses	(69.46)	(65.40)
	Net Cash Flow from/(used in) Financing Activities	(70.87)	32.79
	Net Increase/ (Decrease) in Cash and Cash Equivalents	32.50	282.78
	Cash & Cash Equivalents at beginning of Year (see Note 1)	285.70	2.91
	Cash and Cash Equivalents at end of year (see Note 1)	318.20	285.70



Standalone Cash flow statement for the year ended 31st March, 2024

(Amount in lakhs)

Particulars		For the year ended	For the year ended	
	Particulars	31st March, 2024	31st March, 2023	
Note	es:			
1	Cash and Cash equivalents comprise of:			
	Cash on Hands	1.55	0.55	
	Balance with Banks	1.91	1.94	
	Bank Deposits (Short term Investment)	314.73	241.18	
	Bank overdraft account	-	42.03	
	Cash and Cash equivalents	318.20	285.70	
	Cash and Cash equivalents	318.20	285.70	
2	The above Cash Flow Statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard			

As per our report of even date attached

(Ind AS) 7 " Cash Flow Statement".

For CNK & Associates LLP **Chartered Accountants**

Firm Regn. No. 101961W/W-100036

Rachit Sheth

Membership No. 158289

Place : Halol

Date: 30th May, 2024

For and on behalf of the Board Integra Engineering India Limited

Corinne Ruckstuhl Shalin Divatia Chairperson Director

DIN: 03531399 DIN: 00749517

Bhavin Kariya

Place : Halol Date: 30th May, 2024 Kunal Thakrar

Ravi Thanki **Company Secretary**

Chief Executive Officer Chief Financial Officer



Notes to the Standalone Financial Statements for the year ended March 31, 2024

1. Corporate information

INTEGRA Engineering India Limited ('the Company') is a public company domiciled in India and incorporated under the provisions of the Companies Act, 1956 (CIN: L29199GJ1981PLC028741) having its registered office at Post Box No 55, Chandrapura Village, Taluka Halol, Panchmahal. Its shares are listed on Bombay Stock Exchange in India. The Company is engaged in manufacturing of machineries and components.

2. Material accounting policies

2.1. Statement of compliance

These financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under section 133 of the Companies Act, 2013 (the Act) read with Companies (Indian Accounting Standards) Rules, 2015 (as amended). The financial statements have also been prepared in accordance with the relevant presentation requirements of the Companies Act, 2013.

2.2. Basis of preparation

The Financial Statements have been prepared on the historical cost convention on accrual basis except for certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

As the operating cycle cannot be identified in normal course due to the special nature of the industry, the same has been assumed to have duration of 12 months. Accordingly, all assets and liabilities have been classified as current or non-current as per the Company's operating cycle and other criteria set out in Ind AS-1 'Presentation of Financial Statements' and Schedule III to the Companies Act, 2013. Further trade receivables, inventories and trade payables are assumed to be current as per para 68 and 70 of Ind AS-1.

The Financial Statements are presented in Indian Rupees and all values are rounded off to the nearest lakh rupees.

Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions.

The Company categorizes assets and liabilities measured at fair value into one of three levels depending on the ability to observe inputs employed in their measurement which are described as follows:

(a) Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.

- (b) Level 2 inputs are inputs that are observable, either directly or indirectly, other than quoted prices included within level 1, for the asset or liability.
- (c) Level 3 inputs are unobservable inputs for the asset or liability reflecting significant modifications to observable related market data or Company's assumptions about pricing by market participants.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period

2.3. Property Plant and Equipment (PPE)

Land and buildings held for use in the production or supply of goods or services, or for administrative purposes, are stated in the Balance Sheet at cost less accumulated depreciation and impairment losses, if any. Freehold land is not depreciated.

Property, Plant and Equipment in the course of construction for production, supply or administrative purposes are carried at cost. less any recognised impairment loss.

The cost of an asset comprises its purchase price or its construction cost (net of applicable tax credits) and any cost directly attributable to bring the asset into the location and condition necessary for it to be capable of operating in the manner intended by the Management. It includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Company's accounting policy. Such properties are classified to the appropriate categories of PPE when completed and ready for intended use. Parts of an item of PPE having different useful lives and significant value and subsequent expenditure on Property, Plant and Equipment arising on account of capital improvement or other factors are accounted for as separate components. Capital work in progress includes the cost of PPE that are not yet ready for the intended use.

Depreciation of these PPE commences when the assets are ready for their intended use.

Depreciation is provided on the cost of PPE (other than Freehold Land, properties under construction) less their residual values, using the straight-line method over the useful life of PPE as stated in the Schedule II to the Companies Act, 2013 or based on technical assessment by the Company. Estimated useful lives of these assets are as under:

Description	Years
Building	20 to 30
Plant & Machinery	15
Computers	3
Furniture & Fixtures	10
Vehicles	8



The estimated useful lives and residual values are reviewed on an annual basis and if necessary, changes in estimates are accounted for prospectively.

Depreciation on additions/deletions to PPE during the year is provided for on a pro-rata basis with reference to the date of additions/deletions.

Depreciation on subsequent expenditure on PPE arising on account of capital improvement or other factors is provided for prospectively over the remaining useful life.

An item of PPE is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of PPE is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in the Statement of Profit and Loss.

2.4. Intangible Assets

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives not exceeding ten years from the date of capitalisation. The estimated useful life is reviewed at the end of each reporting period and the effect of any changes in estimate being accounted for prospectively.

Intangible assets are derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset are determined as the difference between the net disposal proceeds and the carrying amount of the asset, and recognised in the Statement of Profit and Loss when the asset is derecognised.

2.5. Impairment of tangible assets and intangible assets

The Company reviews the carrying amount of its tangible assets (Property, Plant and Equipment including Capital Works in Progress) of a "Cash Generating Unit" (CGU) at the end of each reporting period to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit)

is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the Statement of Profit and Loss.

An assessment is made at the end of each reporting period to see if there are any indications that impairment losses recognized earlier may no longer exist or may have decreased. The impairment loss is reversed, if there has been a change in the estimates used to determine the asset's recoverable amount since the previous impairment loss was recognized. If it is so, the carrying amount of the asset is increased to the lower of its recoverable amount and the carrying amount that have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. After a reversal, the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life. Reversals of Impairment loss are recognized in the Statement of Profit and Loss.

2.6. Investments in associates

The Company records the investments in associates at cost less impairment loss, if any.

On disposal of investment in associate, the difference between net disposal proceeds and the carrying amounts (including corresponding value of dilution in deemed investment) are recognized in the Statement of Profit and Loss.

2.7. Inventories

The inventories are valued at cost or net realizable value whichever is lower. The basis of determining the value of each class of inventory is as follows:

Inventories	Cost Formula
Raw material	Weighted average cost
Work in Progress	Raw material cost plus conversion cost, wherever applicable
Stock in trade	At landed cost
Stores and Spare Parts	Weighted average cost

2.8. Revenue recognition

The Company earns revenue primarily from sale of products and sale of services.

a) Revenue from Operations

Sale of Products and Services

Revenues are recognized when the Company satisfies the performance obligation by transferring a promised product or service to a customer. A product is transferred when the customer obtains control of that product, which is at the point of transfer of custody to customers where usually the title is passed, provided that the contract price is fixed or determinable and collectability of the receivable is reasonably assured.



Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold, and services rendered is net of variable consideration on account of various discounts, schemes, rebates offered by the Company as part of the contract. Any retrospective revision in prices is accounted for in the year of such revision.

b) Other Income

Interest Income:

Interest income from financial assets is recognised at the effective interest rate method applicable on initial recognition

Any Other Income:

Other income is recognized on accrual basis except when realisation of such income is uncertain.

2.9. Leases:

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee

Lease Liability

At the commencement date, the Company measures the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using incremental borrowing rate.

Right-of-use assets

Initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives.

Subsequent measurement

Lease Liability

Company measure the lease liability by (a) increasing the carrying amount to reflect interest on the lease liability; (b) reducing the carrying amount to reflect the lease payments made; and (c) remeasuring the carrying amount to reflect any reassessment or lease modifications.

Right-of-use assets

Subsequently measured at cost less accumulated depreciation and impairment losses. Right-of-use assets are depreciated from the commencement date on a straight line basis over the shorter of the lease term and useful life of the under lying asset

Impairment

Right of use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

Short term Lease:

Short term lease is that, at the commencement date, has a lease term of 12 months or less. A lease that contains a purchase option is not a short-term lease. If the company elected to apply short term lease, the lessee shall recognise the lease payments associated with those leases as an expense on either a straight-line basis over the lease term or another systematic basis. The lessee shall apply another systematic basis if that basis is more representative of the pattern of the lessee's benefit.

2.10. Foreign Exchange Transactions

The functional currency of the Company is Indian Rupees which represents the currency of the primary economic environment in which the Company operates.

Transactions in currencies other than the Company's functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are translated using closing exchange rate prevailing on the last day of the reporting period.

Exchange differences on monetary items are recognized in the Statement of Profit and Loss in the period in which they arise.

Effective April 1, 2018 the company has adopted Appendix B to Ind AS 21- Foreign Currency Transactions and Advance Consideration which clarifies the date of transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income when an entity has received or paid advance consideration in a foreign currency. The effect on account of adoption of this amendment was insignificant.

2.11. Employee Benefits

Defined contribution plans

Contributions to defined contribution schemes such as provident fund, superannuation scheme, employee pension scheme etc. are charged as an expense based on the amount of contribution required to be made as and when services are rendered by the employees. The above benefits are classified as Defined Contribution Schemes as the Company has no further defined obligations beyond the monthly contributions

Defined benefit plans

Defined Benefit plans comprising of gratuity are recognized based on the present value of defined benefit obligation which is computed using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period.



Net interest on the net defined liability is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset and is recognised in the statement of profit and loss.

Remeasurement of defined benefit plans except for leave encashment towards un-availed leave and compensated absences, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (excluding net interest as defined above) and the return on plan assets (excluding net interest as defined above), are recognized in other comprehensive income in the period in which they occur. Remeasurements are not reclassified to profit and loss in subsequent periods.

The Company contributes all ascertained liabilities with respect to gratuity to Life Insurance Corporation of India (LIC).

The retirement benefit obligation recognised in the Financial Statements represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of reductions in future contributions to the plans.

Short-term employee Benefits

Short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised, undiscounted, during the period the employee renders services. These benefits include salary, wages, bonus, performance incentives etc.

Other long-term employee benefits

Other long-term employee benefit comprises of leave encashment towards un-availed leave and compensated absences; these are recognized based on the present value of defined obligation which is computed using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. These are accounted as current employee cost.

Re-measurements of leave encashment towards un-availed leave and compensated absences are recognized in the Statement of Profit and Loss.

The Company contributes all ascertained liabilities with respect to un-availed leave to the Life Insurance Corporation of India (LIC).

2.12. Share-based payments

The grant date fair value of options granted to employees is recognised as an employee expense, with a corresponding increase in equity, on a straight line basis, over the vesting period, based on the Company's estimate of equity instruments that will eventually vest. At the end of each reporting period, the Company revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in

profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the equity-settled employee benefits reserves.

2.13. Taxes on Income

Income tax expense represents the sum of the current tax and deferred tax.

(i) Current tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the Company operates and generates taxable income.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(ii) Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Financial Statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be utilized.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets include Minimum Alternative Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. Accordingly, MAT is recognised as deferred tax asset in the Balance sheet when the asset can be measured reliably, and it is probable that the



future economic benefit associated with asset will be realised. (iii) Current and deferred tax expense for the year

Current and deferred tax expense is recognised in the Statement of Profit and Loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

2.14. Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

2.15. Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

Contingent assets are disclosed in the Financial Statements by way of notes to accounts when an inflow of economic benefits is probable.

Contingent liabilities are disclosed in the Financial Statements by way of notes to accounts, unless possibility of an outflow of resources embodying economic benefit is remote.

2.16. Financial Instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit and loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. The transaction costs directly attributable to the acquisition of financial assets and financial liabilities at fair value through profit and loss are immediately recognised in the statement of profit and loss.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.

Trade Receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business and reflects Company's unconditional right to consideration (that is, payment is due only on the passage of time). Trade receivables are recognised initially at the transaction price as they do not contain significant financing components. The Company holds the trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method, less loss allowance.

(i) Financial assets

Cash and bank balances

Cash and hank halances consist of

- Cash and cash equivalents which includes cash in hand, deposits held at call with banks and other short term deposits which are readily convertible into known amounts of cash, are subject to an insignificant risk of change in value and have maturities of less than one year from the date of such deposits. These balances with banks are unrestricted for withdrawal and usage.
- Other bank balances which includes balances and deposits with banks that are restricted for withdrawal and usage.

Financial assets at amortised cost

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at fair value

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows or to sell these financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Impairment of financial assets

Loss allowance for expected credit losses is recognised for



financial assets measured at amortised cost and fair value through other comprehensive income. The Company recognises life time expected credit losses for all trade receivables that do not constitute a financing transaction. For financial assets whose credit risk has not significantly increased since initial recognition, loss allowance equal to twelve months expected credit losses is recognised. Loss allowance equal to the lifetime expected credit losses is recognised if the credit risk on the financial instruments has significantly increased since initial recognition.

De-recognition of financial assets

The Company de-recognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the assets and an associated liability for amounts it may have to pay.

If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset.

(ii) Financial liabilities and equity instruments

Classification as debt or equity

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs, if any.

Financial Liabilities

Trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method where the time value of money is significant. Interest bearing issued debt are initially measured at fair value and are subsequently measured at amortised cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in the statement of profit and loss.

De-recognition of financial liabilities

The Company de-recognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire.

2.17. Earnings per share

Basic earnings per share are computed by dividing the net profit after tax by the weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed by dividing the profit after tax by the weighted average number of equity shares considered for deriving the basic earnings per share and the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

2.18. Cash Flow Statement

Cash flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows are segregated into operating, investing and financing activities.

2.19. Segment reporting

Based on "Management Approach" as defined in Ind AS 108 - Operating Segments, the Chief Operating Decision Maker evaluates the Company's performance and allocates the resources based on an analysis of various performances. The analysis of geographical segments is based on the geographical location of the customers wherever required.

Unallocable items include general corporate income and expense items which are not allocated to any business segment.

Segment Policies:

The Company prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the financial statements of the Company as a whole. Common allocable costs are allocated to each segment on an appropriate basis.

3. Significant accounting judgements, estimates and assumptions

Inherent in the application of many of the accounting policies used in preparing the Financial Statements is the need for Management to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual outcomes could differ from the estimates and assumptions used.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected.

Key source of judgments, assumptions and estimates in the preparation of the Financial Statements which may cause a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are in respect of useful



lives of Property, Plant and Equipment, impairment, employee benefit obligations, provisions, provision for income tax, measurement of deferred tax assets and contingent assets & liabilities.

3.1. Critical judgments in applying accounting policies

The following are the critical judgements, apart from those involving estimations (Refer note 2.2), that the Management have made in the process of applying the Company's accounting policies and that have the significant effect on the amounts recognized in the Financial Statements.

a. Evaluation of indicators for impairment of Property, Plant and Equipment

The evaluation of applicability of indicators of impairment of assets requires assessment of external factors (significant decline in asset's value, significant changes in the technological, market, economic or legal environment, market interest rates etc.) and internal factors (obsolescence or physical damage of an asset, poor economic performance of the asset etc.) which could result in significant change in recoverable amount of the Property, Plant and Equipment.

3.2. Key sources of estimates and assumptions

Information about estimates and assumptions that have the significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below. Actual results may differ from these estimates.

a. Defined benefit obligation (DBO)

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate, the management considers the interest rates of government bonds in currencies consistent with the currencies of the post-employment benefit obligation. The mortality rate is based on publicly available mortality tables for the specific countries. Those mortality tables tend to change only at interval in response to demographic changes. Future salary increases and gratuity increases are based on expected future inflation rates for the respective countries.

b. Share based payments

The Company measures the cost of equity-settled transactions with employees using a model to determine the fair value of the liability incurred. Estimating fair value for share-based payment transactions requires determination of the most appropriate valuation model, which is dependent on the terms and conditions of the grant. This estimate also requires determination of the most appropriate inputs to the valuation model including the expected life of the share option, volatility and dividend yield and making assumptions about them. The assumptions and models used for estimating fair value for share-based payment transactions are disclosed in Note 50.

c. Taxes

Deferred tax assets are recognized for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

Deferred tax assets include Minimum Alternative Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. Accordingly, MAT is recognised as deferred tax asset in the Balance sheet when the asset can be measured reliably, and it is probable that the future economic benefit associated with asset will be realised.

3.3. Recent Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2024, MCA has not notified any new standards or amendments to the existing standards applicable to the Company.



NOTE NO. 4
PROPERTY, PLANT AND EQUIPMENT

(Amount in lakhs)

Particulars / Assets	Free Hold land	Buildings	Plant and Equipment	Computers	Furniture & Fixtures	Vehicles	Total
GROSS BLOCK							
As at 1st April, 2022	9.44	511.54	1,870.35	70.30	100.27	23.65	2,585.55
Additions	-	150.54	530.58	35.42	3.77	-	720.32
Deduction	-	-	-	-	-	-	-
As at 31st March, 2023	9.44	662.08	2,400.94	105.72	104.04	23.65	3,305.87
Additions	-	251.47	392.98	67.62	22.48	-	734.55
Deduction	-	-	-	-	-	-	-
As at 31st March, 2024	9.44	913.55	2,793.92	173.35	126.52	23.65	4,040.42
ACCUMULATED DEPRECIATION							
As at 1st April, 2022	_	88.96	501.97	41.58	41.79	4.97	679.28
Additions	_	28.15	147.35	15.17	7.82	2.76	201.25
Deduction	_	-	-	-	_	_	_
As at 31st March, 2023	-	117.11	649.32	56.76	49.61	7.73	880.53
Additions	_	40.28	171.05	29.87	9.08	2.76	253.03
Deduction	_	_	-	-	_	_	_
As at 31st March, 2024	-	157.38	820.37	86.63	58.69	10.48	1,133.56
Net Block							
As at 31st March, 2023	9.44	544.98	1,751.61	48.97	54.44	15.92	2,425.35
As at 31st March, 2024	9.44	756.17	1,973.55	86.72	67.83	13.16	2,906.86

NOTE NO. 5 CAPITAL WORK IN PROGRESS

Particulars	As at 31st March, 2024	As at 31st March, 2023
Buildings	556.80	15.46
Plant and Equipment	340.20	28.00
Total	897.01	43.46

CWIP Ageing Schedule As at 31st March, 2024

Capital Work in Progress	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	897.01	-	-	-	897.01
Projects temporarily suspended	-	-	-	-	-

CWIP Ageing Schedule As at 31st March, 2023

		Amount in CWIP for a period of				
Capital Work in Progress	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total	
Projects in progress	43.46	-	-	-	43.46	
Projects temporarily suspended	-	-	-	-	-	

Note: There are no projects whose completion is overdue or has exceeded its cost.



NOTE NO. 6 INTANGIBLE ASSETS

(Amount in lakhs)

Particulars /Assets	Computer Software	Total
GROSS BLOCK		
As at 1st April, 2022	71.44	71.44
Additions	41.95	41.95
Deduction	-	-
As at 31st March, 2023	113.39	113.39
Additions	20.43	20.43
Deduction	-	-
As at 31st March, 2024	133.82	133.82
ACCUMULATED DEPRECIATION		
As at 1st April, 2022	44.69	44.69
Additions	14.82	14.82
Deduction	-	-
As at 31st March, 2023	59.51	59.51
Additions	24.80	24.80
Deduction	-	-
As at 31st March, 2024	84.30	84.30
Net Block		
As at 31st March, 2023	53.88	53.88
As at 31st March, 2024	49.52	49.52

7 Investments (Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Investment in Unquoted Equity shares of Associate		
Integra Systems Private Limited	10.00	10.00
1,00,000 equity shares of ₹ 10/- each fully paid up		
Less: Impairment in value of Investments	10.00	10.00
Total	-	-

Aggregate carrying value of Unquoted Investments 10.00 10.00
Aggregate impairment in value of Investments 10.00 10.00

Refer note 2.6 for method followed for accounting of investments

7.1 Details of Associate:

Particulars	ars Principal activity Place of incorporation		Principal place of business
Integra Systems Private Limited	Manufacturing of Passenger Information System	India	Chandrapur Village, Halol

Proportion of ownership interest/ voting rights held by the Company

Particulars	As at 31st March, 2024	As at 31st March, 2023
Integra Systems Private Limited	50.00%	50.00%



8 Other Financial Assets

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Security Deposits	37.51	37.51
Bank deposits with more than 12 months maturity (refer note 14.1)	-	61.71
Total	37.51	99.21

9 Deferred Tax Assets (Net)

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Deferred Tax Assets	439.80	671.39
Deferred Tax Liabilities	260.41	217.91
Total	179.40	453.48

2023-24

(Amount in lakhs)

Particulars	Opening Balance	Recognized in Statement of Profit and Loss	Recognized in Other Comprehensive Income	Closing Balance
Deferred tax liability on account of:				
Property, plant and Equipment	217.91	42.50	-	260.41
Total Deferred Tax Liabilities	217.91	42.50	-	260.41
Deferred tax asset on account of:				
Provision for Doubtful debts	1.09	-0.14	-	0.94
Provision for Leave encashment	4.95	0.61	-	5.57
Provision for Gratuity	8.67	0.43	-2.28	6.82
MAT Credit entitlement	656.68	-230.21	-	426.48
Total Deferred Tax Assets	671.39	-229.31	-2.28	439.80
Net Deferred Tax	453.48	-271.80	-2.28	179.40

2022-23

Particulars	Opening Balance	Recognized in Statement of Profit and Loss	Recognized in Other Comprehensive Income	Closing Balance
Deferred tax liability on account of:				
Property, plant and Equipment	160.11	57.81	-	217.91
Total Deferred Tax Liabilities	160.11	57.81	-	217.91
Deferred tax asset on account of:				
Provision for Doubtful debts	1.72	-0.63	-	1.09
Provision for Leave encashment	6.44	-1.48	-	4.95
Provision for Gratuity	10.98	-1.81	-0.51	8.67
MAT Credit entitlement	302.95	353.73	-	656.68
Total Deferred Tax Assets	322.09	349.81	-0.51	671.39
Net Deferred Tax	161.99	292.01	-0.51	453.48



10 Other Non Current Assets

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
(Unsecured, Considered Good unless Otherwise Stated)		
Capital Advance	60.14	40.40
Balance with government department	24.65	42.53
Advance Tax and TDS (Net of Provisions)	73.27	73.26
Total	158.05	156.20

11 Inventories

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Raw Material	1,717.73	1,558.18
Work in Progress	1,327.65	1,126.89
Stock in Trade	13.52	23.13
Stores and Spares	165.61	113.51
Total	3,224.51	2,821.71

11.1 For basis of valuation refer Note 2.9

12 Trade Receivables

Particulars	As at 31st March, 2024	As at 31st March, 2023
Considered Good-Unsecured		
- Receivable from Related Parties*	10.70	6.31
- Others	4,029.36	3,598.25
Unsecured, Credit impaired	3.23	3.73
	4,043.30	3,608.29
Less		
Impairment for doubtful receivables	3.23	3.73
Total	4,040.06	3,604.56

^{*}Represents due from Aquametro Oil & Marine AG and Integra Metering AG

- 12.1 The Company assesses impairment loss on dues from its customers on facts and circumstances relevant to each transaction. Usually, Company collects all its receivables within 90 days.
- 12.2 As at 31 March 2024, the Company had 5 customers (31 March 2023: 6 customers) having outstanding more than 5% of total trade receivables that accounted for approximately 92% (31 March 2023: 86%) of total trade receivables outstanding.



12.3 Movement of Impairment for doubtful receivables

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Balance at beginning of the year	3.73	5.90
Addition in expected credit loss allowance on trade receivables	7.59	4.00
Write off as bad debts	-	-
Recoveries / Reversal during the year	8.11	6.17
Balance at end of the year	3.22	3.73

12.4 Receivables under bill discounting arrangement does not meet the derecognition criteria stated in Ind AS 109 and hence, such receivables are not derecognized. The bill discounting liability has been recognised as the part of borrowings (Refer note no. 22).

Particulars	Less than 6 Months	6 Months - 1 year	1-2 years	2-3 Years	More than 3 Years	Total
As at 31 March 2024						
Undisputed Trade Receivable -						
Considered Good	3,985.65	55.46	2.11	0.08	-	4,043.30
Undisputed Trade Receivable - which have						
significant increase in credit risk	-	-	-	-	-	-
Undisputed Trade Receivable - credit impaired	-	-	-	-	-	-
Disputed Trade Receivable - Considered Good	-	-	-	-	-	-
Disputed Trade Receivable - which have						
significant increase in credit risk	-	-	-	-	-	-
Disputed Trade Receivable - credit impaired	-	-	-	-	-	-
Total	3,985.65	55.46	2.11	0.08	-	4,043.30
Less: Expected Credit Loss (ECL)	-	2.77	0.42	0.04	-	3.23
% ECL provision created	-	5%	20%	50%	-	
Total Trade Receivable	3,985.65	52.69	1.69	0.04	-	4,040.06
As at 31 March 2023						
Undisputed Trade Receivable - Considered Good	3,571.17	15.95	11.17	1.40	8.60	3,608.29
Undisputed Trade Receivable - which have						
significant increase in credit risk	-	-	-	-	-	-
Undisputed Trade Receivable - credit impaired	-	-	-	-	-	-
Disputed Trade Receivable - Considered Good	-	-	-	-	-	-
Disputed Trade Receivable - which have						
significant increase in credit risk	-	-	-	-	-	-
Disputed Trade Receivable - credit impaired	-	-	-	-	-	-
Total	3,571.17	15.95	11.17	1.40	8.60	3,608.29
Less: Expected Credit Loss (ECL)	-	0.80	2.23	0.70	-	3.73
% ECL provision created	-	5%	20%	50%	-	
Total Trade Receivable	3,571.17	15.15	8.94	0.70	8.60	3,604.56



13 Cash and Cash Equivalents

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Cash on Hand	1.55	0.55
Balance with Banks in		
Current Account	1.91	1.94
Bank Deposits	314.73	241.18
Debit balance in bank overdraft account	-	42.03
Total	318.20	285.70

- 13.1 Overdraft facility is secured by pledge of Fixed Deposits.
- 13.2 Bank Deposits having maturity of less than 3 months are considered as cash and cash equivalent.

14 Other Bank Balances

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Bank Deposits pledged as security against Borrowings	480.49	455.52
Bank Deposits pledged as security deposits	7.62	7.62
Bank Deposits	20.35	19.18
Total	508.46	482.32

14.1 Fixed deposit pledged as security against borrowings is ₹ 795.22 lakhs as on March 31, 2024 and ₹ 758.40 lakhs as on March 31, 2023 for bifurcation purpose difference amount is shown under other financial assets and cash and cash equivalents.

15 Loans

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Unsecured, considered good		
Loan to Employees	2.75	2.12
Total	2.75	2.12

16 Other Financial Assets

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Deposits given	64.97	52.07
Accrued Interest	34.48	23.59
Total	99.45	75.66

17 Other Current Assets

Particulars	As at 31st March, 2024	As at 31st March, 2023
Prepaid Expenses	89.00	61.15
Advances to vendors	34.18	65.05
Others	6.18	0.68
Total	129.37	126.89



18 Equity Share Capital

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Authorised		
212,000,000 Equity Shares of ₹ 1/- each	2,120.00	2,120.00
300,000 Unclassified Shares of ₹ 10/- each	30.00	30.00
Total	2,150.00	2,150.00
Issued, Subscribed and Paid Up		
34,365,196 Equity Shares of ₹ 1/- each fully paid up	343.65	343.65
Total	343.65	343.65

18.1 Shares held by Holding Company

Particulars	No. of shares	% Holding
Integra Holding AG		
As at 31st March, 2024	1,87,23,341	54.48%
As at 31st March, 2023	1,87,23,341	54.48%

18.2 Reconciliation of number of equity shares outstanding at the beginning and at the end of reporting period is as under:

Particulars	No. of shares	Share Capital (Amount in lakhs)	
As at 1st April, 2022	3,42,45,196	342.45	
Additions/(Reductions)	1,20,000	1.20	
As at 31st March, 2023	3,43,65,196	343.65	
As at 1st April, 2023	3,43,65,196	343.65	
Additions/(Reductions)	-	-	
As at 31st March, 2024	3,43,65,196	343.65	

18.3 Details of Shareholder holding more than 5 percent share in Company:

Particulars	No. of shares	% Holding
Integra Holding AG		
As at 31st March, 2024	1,87,23,341	54.48%
As at 31st March, 2023	1,87,23,341	54.48%

18.4 Right, Preferences and restrictions attached to Shares

Equity shares

The Company has only one class of equity shares having a par value of ₹ 1/- per share. Each holder of equity shares is entitled to one vote per share. Any dividend declared by the company shall be paid to each holder of Equity shares in proportion to the number of shares held to total equity shares outstanding as on that date.

In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive remaining assets of the Company after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.



18.5 Promoter's Shareholding

Promoter Name	As at 31st March, 2024			As at 31st March, 2024		
Promoter Name	No of shares % of total shares		% change during the year			
Integra Holding AG	1,87,23,341	54.48	Nil			

	As at 31st March, 2023			As at 31st March, 2023		
Promoter Name	Promoter Name No of shares % of total share		% change during the year			
Integra Holding AG	1,87,23,341	54.48	-0.35%			

19 Other Equity

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023	
Securities Premium	371.48	371.48	
Employee Stock Option Reserve	11.44	11.44	
General Reserve	271.97	271.97	
Retained Earnings	6,680.79	5,223.20	
TOTAL	7,335.68	5,878.08	

19.1 Particulars relating to Other Equity

Particulars	As at	As at
	31st March, 2024	31st March, 2023
Securities Premium (Refer Note No.19.2)		
Balance at the beginning of the year	371.48	329.48
Addition/(Deduction) during the year	-	42.00
Balance at the end of the year	371.48	371.48
Employee Stock Option Reserve Stock Option Reserve (Refer Note No. 19.3)		
Balance at the beginning of the year	11.44	33.62
Addition/(Deduction) during the year	-	-22.19
Balance at the end of the year	11.44	11.44
General Reserve (Refer Note No.19.4)		
Balance at the beginning of the year	271.97	249.09
Addition/(Deduction) during the year	-	22.87
Balance at the end of the year	271.97	271.97
Retained Earnings		
Balance at the beginning of the year	5,223.20	3,403.43
Add: Net Profit for the Year	1,452.04	1,818.52
Add/(Less): Remeasurement of the Net Defined benefit liability/asset net of tax effect	5.55	1.24
Balance at the end of the year	6,680.79	5,223.20
TOTAL	7,335.68	5,878.09

^{19.2} Securities Premium Reserve is used to record the premium on issue of equity shares. The reserve is utilised in accordance with the provision of the Companies Act, 2013.

^{19.3} Employee Stock Option Reserve Stock Option Reserve is used to recognise the fair value of equity settled share based payment transactions.

^{19.4} The General Reserve is used from time to time to transfer profits from retained earnings for appropriation purposes. As the General Reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income, items included in the general reserve is not reclassified subsequently to the Statement of Profit and Loss.



20 Borrowings

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Secured		
4% Cumulative Redeemable Preference Shares	-	1,240.00
TOTAL		1,240.00

- 20.1 The Company has been authorised to issue 14,000,000 Cumulative Redeemable Preference Shares (CRPS) of ₹ 10/- each, out of which the Company has issued 12,400,000 4% Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up on 28th October, 2004.
- 20.2 The CRPS holders comprising the present issue shall rank pari–passu interse with any preference or priority of one over the other or others of them. The CRPS holder have right to receive dividend @ 4% p.a. in respect of the amount paid–up on the CRPS for a period of 20 years from the date of allotment of CRPS, only out of profits, if any, of the Company. The dividend as and when declared by the Company shall be paid to the shareholder on the record date, which the Board may fix from time to time. If in any year, the Company has not declared any dividend on the CRPS, the right to the dividends shall accumulate and the accumulated dividends will be paid out of the profits, if any, of the subsequent financial year(s) including carry forward profits, if any, of the previous years, before any dividend is paid to the Equity Shareholders. Such right to receive the accumulated dividend, if any, will cease on the expiry of 20 years from the date of allotment i.e. 27th October, 2004.
 - In the event of liquidation of the Company, the Preference shareholders will be entitled to receive their capital contribution in the Company after the distribution / repayment of all creditors but before distribution to equity shareholders. The distribution to the preference shareholders will be in proportion of the number of shares held by each shareholder."
- 20.3 As per requirements of Ind AS 32 "Financial Instrument Presentation", 4% cumulative redeemable preference shares have been classified as financial liabilities.
- **20.4** Consequent to classification of cumulative redeemable preference shares as borrowings, liability pertaining to undeclared dividend is provided for as Finance cost but it is not declared, distributed or paid.

21 Provisions (Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Gratuity Provision	10.92	20.64
Unavailed Leave and compensated absences	17.10	15.81
TOTAL	28.01	36.45

22 Borrowings (Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Secured		
4% Cumulative Redeemable Preference Shares	1,240.00	-
(Refer Note 20.1 to 20.4)		
Loans repayable on demand		
Bank Overdraft	198.59	-
(Refer Note 22.1)		
Working capital loan	-	200.00
(Refer Note 22.2)		
Unsecured		
Bill Discounting Facility	1,029.93	546.00
TOTAL	2,468.52	746.00

- 22.1 Overdraft facility is secured by pledge of Fixed Deposits.
- 22.2 Working capital loan facility is secured by pledge of Fixed Deposits.



23 Trade Payables

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Outstanding dues of micro enterprises and small enterprises	149.98	98.78
Outstanding dues of creditors other than micro enterprises and small enterprises	731.80	911.16
TOTAL	881.77	1,009.94

- **23.1** Payment towards trade payables is made as per the terms and conditions of the contract / purchase orders. The average credit period is 30 90 days.
- 23.2 Disclosures related to the Micro, Small and Medium Enterprises.

On the basis of confirmation obtained from the supplier who have registered themselves under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act, 2006) and based on the information available with the company. No claim has been received during the year by the company. The following are the details:

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
The principle amount and the interest due thereon remaining unpaid to any supplier at the end of each accounting year;		
i) Principal Amount (Refer note below)	226.60	98.78
ii) Interest Due	-	4.01
The amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 (27 of 2006), along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	-	-
The amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;	-	-
The amount of interest accrued and remaining unpaid at the end of each accounting year; and	-	4.01
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	-	-

Note: Out of above, amount pertaining to Medium Enterprises is Rs. 76.63 lakhs (PY Nil)

23.3 Trade Payables ageing schedule for the year ended as on March 31, 2024 and March 31, 2023

Particulars	Less than 1 year	1-2 years	2-3 Years	More than 3 Years	Total
As at 31st March, 2024					
MSME	226.60	-	-	-	226.60
Others	651.68	3.49	-	-	655.17
Disputed Dues - MSME	-	-	-	-	-
Disputed Dues - Others	-	-	-	-	-
As at 31st March, 2023					
MSME	98.78	-	-	-	98.78
Others	910.51	0.65	-	-	911.16
Disputed Dues - MSME	-	-	-	-	-
Disputed Dues - Others	-	-	-	-	-



24 Other Financial liabilities

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Expenses payable	132.48	114.60
Dividend Payable on Redeemable Preference Shares (Refer Note 20.4)	963.50	913.90
TOTAL	1,095.98	1,028.50

25 Other Current Liabilities

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Statutory dues payable	57.49	98.18
Advance Received from Customers	134.79	52.19
TOTAL	192.28	150.37

26 Provisions

(Amount in lakhs)

Particulars	As at	As at
	31st March, 2024	31st March, 2023
Provision for Employee benefits	166.40	143.83
Gratuity Provision	12.50	9.12
Unavailed Leave and compensated absences	2.02	1.20
TOTAL	180.92	154.15

27 Current Tax Liabilities

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Income tax payable (net)	24.34	43.40
TOTAL	24.34	43.40

28 Revenue From Operation

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Sale of Products Sale of Services Other Operating Revenue	13,874.46 189.35 618.58	12,655.65 95.43 564.97
TOTAL	14,682.38	13,316.05

29 Other Income

Particulars	For the year ended	For the year ended
	31st March, 2024	31st March, 2023
Interest Income	55.11	45.54
Reversal of Provision for Doubtful Debts	8.11	6.17
Exchange Fluctuations (Net)	-	2.14
Export Incentive	12.35	1.34
Miscellaneous Income	9.25	1.54
TOTAL	84.81	56.73



Details of Interest Income	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Interest from Banks on Fixed Deposits	50.71	42.47
Interest From Others	4.39	3.07
TOTAL	55.11	45.54

30 Cost of Material Consumed

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Consumption of Raw Materials	7,911.04	7,275.52
TOTAL	7,911.04	7,275.52

31 Purchases of Stock-in-Trade

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Purchase of Stock in Trade	37.70	68.72
TOTAL	37.70	68.72

32 Changes In Inventories

(Amount in lakhs)

		(Amount in laking)
	For the year ended	For the year ended
Particulars	31st March, 2024	31st March, 2023
Opening Stock		
- Work in Progress	1,126.89	1,206.08
- Stock in Trade	23.13	8.12
	1,150.02	1,214.21
Closing Stock		
- Work in Progress	1,327.65	1,126.89
- Stock in Trade	13.52	23.13
	1,341.17	1,150.02
TOTAL	-191.15	64.18

33 Employee Benefit Expenses

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Salaries & Wages	1,305.11	987.33
Share based payments	-	0.69
Contribution of Provident Fund & Other Fund	112.96	85.10
Staff Welfare expense	232.11	226.34
TOTAL	1,650.18	1,299.46



34 Finance Costs (Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Interest on Bank Loan	5.71	25.38
Discounting Charges	63.75	40.02
Interest on Statutory Payments	4.80	1.49
Dividend on Preference shares	49.60	49.60
Bank Charges & Commission	1.02	0.97
TOTAL	124.88	117.46

35 Depreciation and amortization expense

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Depreciation of tangible assets	253.03	201.25
Amortization of intangible assets	24.80	14.82
TOTAL	277.83	216.07

36 Other Expenses

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Consumption of Stores & Spares	741.18	650.10
Job Work & Processing Charges	167.20	134.23
Labour Charges	1,063.50	889.98
Power & Fuel	191.24	166.16
Repairs To Factory Building	0.37	27.52
Repairs To Plant & Machinery	14.02	32.94
Repairs To Others	35.67	42.14
Insurance Expenses	45.19	33.87
Auditor's Remuneration	8.76	8.80
Legal & Professional Charges	93.51	80.37
Exchange Fluctuations (Net)	1.38	-
Miscellaneous Expense*	69.68	58.20
Rent	8.03	8.79
Rates & Taxes	4.41	10.84
Security & Other Services	100.14	87.93
Director's Sitting Fees	21.70	14.30
Commission To Directors	21.37	18.96
Travelling Expenses	91.18	59.24
Commission & Brokerage	20.98	11.59
Selling & Distribution Expenses	120.98	105.19
CSR Expenses	26.45	19.92
Provision for Doubtful Debts	7.59	4.00
TOTAL	2,854.52	2,465.07

 $^{^{*}}$ None of the item individually accounts for more than Rs.10,00,000 or 1% of revenue whichever is higher.



Notes to the Standalone Financial Statements Payment to Auditors has been Classified Below:

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Payment to Statutory Auditors		
- For Statutory Audit (Including Limited Review)	7.65	7.65
- For Other Certification / Services	1.11	1.15
- For Reimbursement of Expense	-	-
Total	8.76	8.80

37 Tax Expense

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Current tax in relation to:		
- Current years	378.08	334.67
- Earlier years	0.26	5.10
Deferred Tax		
In respect of current year	43.88	58.09
Unused Tax Credits	230.21	-349.59
Total income tax expense recognised in the current year	652.43	48.28

${\bf 37.1}\ {\bf The}\ {\bf income}\ {\bf tax}\ {\bf expense}\ {\bf for}\ {\bf the}\ {\bf year}\ {\bf can}\ {\bf be}\ {\bf reconciled}\ {\bf to}\ {\bf the}\ {\bf accounting}\ {\bf profit}\ {\bf as}\ {\bf follows:}$

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Profit before tax	2,102.19	1,866.29
Income tax expense calculated at 29.12% (2022-2023: 17.47%)	612.16	326.04
Expenses not allowed in Income Tax	-	-
Depreciation	2.13	57.80
Tax adjustment of earlier years	0.26	5.10
Unused tax credit(MAT)	-	(349.59)
Others	37.88	8.92
	652.43	48.28

38 Commitments

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Estimated amount of contracts remaining to be executed on capital account (net of advances)	1,242.73	133.21
Bank Guarantee	49.21	48.59

39 Contingent Liabilities

Contingent Liabilities not provided for are classified as under:

Particulars	As at 31st March, 2024	As at 31st March, 2023
Income Tax	123.95	123.95
Excise / Service tax and Value added Tax matters	-	112.27
Pending Labour Cases	24.89	37.07



Notes to the Standalone Financial Statements 40 Operating Lease Arrangements

40.1 The Company has applied Appendix C to Ind AS 17 'Leases' to office and other assets to evaluate whether these contracts contains a lease or not. Based on evaluation of the terms and conditions of the arrangements, the Company has evaluated such arrangements to be operating leases.

The Company has obtained certain premises for its business operations under operating leases or leaves and license agreements. These are generally cancellable and range between 11 months to 5 years under leave and licenses or longer for other lease and are renewable by mutual consent on mutually agreeable terms. The Company has given refundable interest free security deposits in accordance with the agreed terms.

40.2 Lease Payments recognised during the year:

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Rent Expense	8.03	8.79

41 Employee Benefits:

In accordance with the stipulations of the Indian Accounting Standard 19 (IND AS 19) "Employee Benefits", the disclosures of employee benefits as defined in the Indian Accounting Standard are given below:

41.1 Defined Contribution Plan

The Company makes contribution towards Employee Provident Fund. The Company is required to contribute specified percentage of payroll cost. The Company has recognised the following amounts in the Statement of Profit and Loss:

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Contribution to Provident Fund	59.65	48.12
TOTAL	59.65	48.12

41.2 Defined Benefits Plan

Gratuity

15 days salary for each completed year of service. Vesting period is 5 years (Other than Death / Disability). The payment is at actual on resignation, termination, disablement or on death. The liability for gratuity as above is recognised on the basis of actuarial valuation.

The Company makes contribution to Life Insurance Corporation (LIC) for gratuity benefits according to the Payment of Gratuity Act, 1972. The Company recognizes the liability towards the gratuity at each Balance Sheet date.

The most recent actuarial valuation of the defined benefit obligation for gratuity was carried out at March 31, 2023 by an actuary. The present value of the defined benefit obligations and the related current service cost and past service cost, were measured using the Projected Unit Credit Method, which recognises each period of service as giving rise to additional unit of benefit entitlement and measures each unit separately to build up the final obligation. Scheme is funded through LIC.

These plans typically expose the Company to actuarial risks such as: Investment risk, Market risk, Legislative risk, Salary risk and Liquidity risk.

Investment risk	For funded plans that rely on insurers for managing the assets, the value of assets certified by the insurer may not be the fair value of instruments backing the liability. In such cases, the present value of the assets is independent of the future discount rate. this can result in wide fluctuations in the net liability or funded status if there are significant changes in the discount rate during the inter-valuation period.
Market risk	It is a collective term for risks that are related to changes and fluctuations of the financial markets. One actuarial assumption that has a material effect is the discount rate. The discount rate reflects the time value of money. An increase in discount rate leads to decrease in defined benefit obligation of the plan benefits & vice versa. this assumption depends on the yields on the corporate bonds and hence the valuation of liability is exposed to fluctuations in the yields at the valuation date.
Legislative risk	It is the risk of increase in the plan liabilities or reduction in the plan assets due to change in the regulation. The government may amend the payment of Gratuity Act thus requiring the companies to pay higher benefits to the employees. This will directly affect the present value of the Defined benefit Obligation and the same will have to be recognized immediately in the year when any such amendment is effective.



Salary risk	Salary hikes that are higher than the assumed salary escalation will result into an increase in obligation at a rate that is higher than expected.
Liquidity risk	Employees with high salaries and long durations or those higher in hierarchy, accumulate significant level of benefits. If some of such employees resign/retire from the company there can be strain on the cashflow.

No other post-retirement benefits are provided to these employees.

The principal assumptions used for the purposes of the actuarial valuations were as follows:

Particulars	As at 31st March, 2024	As at 31st March, 2023
Mortality	Indian Assured Lives Mortality (2012-14) Ultimate	Indian Assured Lives Mortality (2006-08) Ultimate
Withdrawal Rates Discount Rate (%)	1.00% 7.12%	1.00% 7.38%
Salary escalation rate (%) Rate of Return on Plan Assets (%)	5.00% 7.67%	5.00% 7.01%

41.3 The following tables sets out the status of the gratuity plan and the amounts recognised in the Company's financial statements as at March 31.

I. Reconciliation in present value of obligations (PVO) - Defined benefit obligation:

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
I. Defined Benefit obligation	Gratuity (Funded)	Gratuity (Funded)
Current Service Cost	22.83	17.81
Interest Cost	10.28	9.13
Actuarial (gain)/ loss on obligations	(7.76)	(7.81)
Benefits paid	(8.66)	(4.21)
PVO at the beginning of the year	143.60	128.69
PVO at the end of the year	160.29	143.60
II. Reconciliation of the fair value of Plan Assets		
Expected return on Plan Assets	8.62	7.50
Actuarial gain / (Loss) on Plan Assets	0.08	(6.06)
Contributions by employer	23.00	25.63
Benefits Paid	(8.66)	(4.21)
Fair value of Plan Assets at the beginning of the year	113.84	90.97
Fair value of Plan Assets at the end of the year	136.87	113.84
III. Reconciliation of PVO and Fair value of Plan of assets		
PVO at the end of the year	160.29	143.60
Fair value of Planned assets at the end of the year	136.87	113.84
Net (asset) / liability recognised in the Balance Sheet	23.42	29.76
IV. Service Cost		
Current Service Cost	22.83	17.81
Interest Cost on benefit obligation	10.28	9.13
Expected return on Plan Assets	8.62	7.50
Components of defined benefit costs recognised in Employee Benefit expenses	24.49	19.43
Remeasurement on the net defined benefit liability:		
Actuarial (gain)/ loss on obligations	(7.84)	(1.75)
Net Cost	16.66	17.68

Experience Adjustment	On Plan Liabilities - Loss/(Gain)	On Plan Assets - (Loss)/Gain
As on 31st March, 2024	(14.21)	0.08
As on 31st March,2023	(5.08)	(6.06)
As on 31st March,2022	18.65	(1.65)
As on 31st March,2021	(3.80)	(0.14)
As on 31st March,2020	3.26	0.60



41.4 The fair value of plan assets at the end of the reporting period for each category, are as follows: Gratuity and Leave 100% managed by Insurer (LIC).

41.5 Sensitivity analysis as for gratuity

(Amount in lakhs)

Significant Actuarial Assumptions	As at 31st March, 2024	As at 31st March, 2023
Discount Rate		
Up by 1%	(15.18)	(14.35)
Down by 1%	18.35	17.43
Salary Escalation		
Up by 1%	17.76	16.80
Down by 1%	(15.34)	(14.65)
Withdrawal Rate		
Up by 1%	3.43	3.98
Down by 1%	(4.08)	(4.70)

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Sensitivity due to mortality & withdrawals are not material & hence impact of change not calculated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognised in the Balance Sheet.

41.6 Maturity Profile of Defined Benefit Obligation and other long term employee benefits:

(Amount in lakhs)

Experience Adjustment	As at 31st March, 2024	As at 31st March, 2023
Defined Benefit:		
Gratuity:		
Less than One Year	12.50	9.12
One to Three Years	51.04	40.09
Three to Five Years	26.32	32.69
More than Five Years	70.43	61.70

42 Operating Segment

The Company's operations fall under single segment namely "Manufacturing of Machineries and Components", taking into account the risks and returns, the organization structure and the internal reporting systems.

Segment revenue from "Manufacturing of Machineries and Components" represents revenue generated from external customers which is attributable to the company's country of domicile i.e. India and external customers outside India as under:

(Amount in lakhs)

Experience Adjustment	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Revenue from		
- Outside India	613.77	259.57
- In India	14,068.61	13,056.48

All assets are located in the company's country of domicile i.e. India.

Concentration of Revenues from three customers of the group were 62.17% and 53.03% of total revenue for the year ended 31st March, 2024 and 31st March, 2023 respectively.



43 Disclosure as required by Indian Accounting Standard -24 are given below:-

Nature of Relationship	Name of Related Parties
Holding Company	Integra Holding AG, Switzerland
Fellow Subsidiary	Aquametro Oil and Marine AG, Switzerland
	Integra Metering AG, Switzerland
	Integra Managament and Finanz AG, Switzerland
Associate	Integra Systems Pvt. Ltd
Enterprises owned or significant influence by key	Integra Metering S.A.S. France
management personnel or their relatives	Shaily Engineering Plastics Ltd
Key Management Personnel	Mrs. Corinne Ruckstuhl (Chairperson and Non Executive Director)
	Mr. Adrian Oehler (Non Executive Director)
	Mr. Shalin Divatia (Independent Director)
	Mr. Rahul Divan (Independent Director)
	Mr. Bhargav Patel (Independent Director) upto 06.02.2024
	Mr. Mahendra Sanghvi (Independent Director)
	Mr. Bharat Salhotra (Independent Director) from 01.06.2023
	Mr.Bhavin Kariya (Chief Executive Officer)
	Mr. Kunal Thakrar (Chief Financial Officer)
	Mrs.Harneet Kaur Anand (Company Secretary) upto 03.02.2024
	Mr. Ravi Thanki (Company Secretary) from 08.04.2024

43.1 Transactions with related parties:

Nature of Transaction	Fellow Subsidiary	Associate	Directors / Key Management Personnel	Enterprises owned or significant influence by Key Management Personnel	Total
Material Purchase	16.10	-	-	44.71	60.81
	(19.71)	-	-	(63.71)	(83.42)
a. Aquametro Oil and Manine AG, Switzerland	16.10	-	-	-	16.10
	(19.71)	-	-	-	(19.71)
b. Shaily Engineering Plastics Ltd	-	-	-	44.71	44.71
	-	-	-	(63.71)	(63.71)
Sale of Services	27.31	-	-	-	27.31
	(5.12)	-	-	-	(5.12)
a. Integra Metering S.A.S.	-	-	-	-	-
	(5.12)	-	-	-	(5.12)
b. Integra Metering AG	27.31	-	-	-	27.31
	-	-	-	-	-
Management Contract	96.03	-	-	-	96.03
	(71.93)	-	-	-	(71.93)
a. Aquametro Oil and Manine AG, Switzerland	96.03	-	-	-	96.03
	(71.93)	-	-	-	(71.93)
Reimbursement of Expenses	40.45	-	-	-	40.45
	(27.55)	-	-	-	(27.55)
a. Integra Holding AG, Switzerland	4.62	-	-	-	4.62
	(3.35)	-	-	-	(3.35)



Nature of Transaction	Fellow Subsidiary	Associate	Directors / Key Management Personnel	Enterprises owned or significant influence by Key Management Personnel	Total
b. Integra Management and Finanz AG,					
Switzerland	35.83	-	-	-	35.83
	(24.20)	-	-	-	(24.20)
Director's Sitting Fees	-	-	21.70	-	21.70
	-	-	(14.30)	-	(14.30)
a. Mr. Adrian Oehler	-	-	3.40	-	3.40
	-	-	(1.20)	-	(1.20)
b. Mrs. Corinne Ruckstuhl	-	-	3.50	-	3.50
	-	-	(3.00)	-	(3.00)
c. Mr. Shalin Divatia	-	-	4.20	-	4.20
	-	-	(3.00)	-	(3.00)
d. Mr. Rahul Divan	-	-	3.50	-	3.50
	-	-	(2.40)	-	(2.40)
e. Mr. Bhargav Patel	-	-	2.40	-	2.40
	-	-	(2.60)	-	(2.60)
f. Mr. Mahendra Sanghvi	-	-	2.70	-	2.70
	-	-	(2.10)	-	(2.10)
g. Mr. Bharat Salhotra	-	-	2.00	-	2.00
	-	-	-	-	-
Director's Commission	-	-	21.37	-	21.37
	-	-	(18.96)	-	(18.96)
a. Mr. Adrian Oehler	-	-	3.21	-	3.21
	-	-	(3.16)	-	(3.16)
b. Mrs. Corinne Ruckstuhl	-	-	3.21	-	3.21
	-	-	(3.16)	-	(3.16)
c. Mr. Shalin Divatia	-	-	3 .21	-	3.21
	-	-	(3.16)	-	(3.16)
d. Mr. Rahul Divan	-	-	3.21	-	3.21
	-	-	(3.16)	-	(3.16)
e. Mr. Bhargav Patel	-	-	2.69	-	2.69
	-	-	(3.16)	-	(3.16)
f. Mr. Mahendra Sanghvi	-	-	3.21	-	3.21
	-	-	(3.16)	-	(3.16)
g. Mr. Bharat Salhotra	-	_	2.62	-	2.62
	-	_	-	-	-
Remuneration			91.49		91.49
			(77.15)		(77.15)
a. Mr. Bhavin Kariya	_	_	66.34	-	66.34
·	_	_	(57.19)	-	(57.19)
b. Mrs. HarneetKaur Anand	_	_	13.45	-	13.45
	_	_	(11.06)	_	(11.06)
c. Mr. Kunal Thakrar	_	-	11.71	-	11.71
	_	_	(8.89)	_	(8.89)

Amounts in bracket indicate previous year figures.



Notes to the Standalone Financial Statements 43.2 Outstanding Balances:

(Amount in lakhs)

Particulars	Fellow Subsidiary	Associate	Directors / Key Management Personnel	Enterprises owned or significant influence by Key Management Personnel	Total
Receivables:					
a. Aquametro Oil and Manine AG, Switzerland	8.13	-	-	-	8.13
	(6.31)	-	-	-	(6.31)
b. Integra Metering AG	2.57	-	-	-	2.57
	-	-	-	-	-
Payables					
a. Shaily Engineering Plastics Ltd	-	-	-	6.31	6.31
	-	-	-	(17.51)	(17.51)
b. Aquametro Oil and Manine AG, Switzerland	3.49	-	-	-	3.49
	(10.14)	-	-	-	(10.14)
c. Integra Management and Finanz AG, Switzerland	6.04	-	-	-	6.04
	-	-	-	-	-
d. Mr. Adrian Oehler	-	-	2.21	-	2.21
	-	-	(3.16)	-	(3.16)
e. Mrs. Corinne Ruckstuhl	-	-	2.21		2.21
	-	-	(3.16)	-	(3.16)
f. Mr. Shalin Divatia	-	-	2.89		2.89
	-	-	(3.16)	-	(3.16)
g. Mr. Rahul Divan	-	-	2.89	-	2.89
	-	-	(3.16)	-	(3.16)
h. Mr. Bhargav Patel	-	-	2.42	-	2.42
	-	-	(3.16)	-	(3.16)
i. Mr. Mahendra Sanghvi	-	-	2.89	-	2.89
	-	-	(3.16)	-	(3.16)
j. Mr. Bharat Salhotra	-	-	2.36	-	2.36
	-	-	-	-	-
k. Mr. Bhavin Kariya	-	-	2.35	-	2.35
·	-	_	(2.68)	-	(2.68)
I. Mrs. HarneetKaur Anand	-	_	' -	-	' -
	-	_	(0.67)	-	(0.67)
m. Mr. Kunal Thakrar	_	_	0.73	_	0.73
	_	_	(0.65)	_	(0.65)

43.3 Compensation to Key Management Personnel

(Amount in lakhs)

		<u> </u>
Particulars	For the year ended	For the year ended
1 di dediais	31st March, 2024	31st March, 2023
Short term employee benefits	88.22	74.31
Post employment benefits	3.27	2.84
Other benefits	43.07	33.26
Total	134.56	110.40

44 Earnings per share (EPS):

Particulars	For the year ended	For the year ended
Faiticulais	31st March, 2024	31st March, 2023
Profit available to equity shareholders(In lakhs)	1,452.04	1,818.52
Weighted Average number of Equity Shares (Face Value of ₹ 1 each)		
- Basic	3,43,65,196	3,43,29,360
- Diluted	3,43,65,196	3,43,29,360
Earning per share of ₹ 1 each		
Basic Earnings per share (₹)	4.23	5.30
Diluted Earnings per share (₹)	4.23	5.30



- **45** The value of realization of assets other than fixed assets and non current investment in the ordinary course of business will not be less than the value at which they are stated in the Balance Sheet.
- 46 The balances of trade receivables and trade payables are subject to adjustment if any on reconciliation/settlement.
- 47 The Company did not have any long term contracts including derivative contracts for which there were any material foreseeable losses.

48 Financial instruments Disclosure

48.1 Capital Management

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders.

The Company manages its capital so as to safeguard its ability to continue as a going concern and to optimise returns to shareholders. The capital structure of the Company is based on management's judgement of its strategic and day-to-day needs with a focus on total equity so as to maintain investor, creditors and market confidence.

The management and the Board of Directors monitors the return on capital as well as the level of dividends to shareholders. The Company may take appropriate steps in order to maintain, or if necessary adjust, its capital structure.

Categories of financial instruments

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Financial assets		
Measured at amortised cost		
Trade receivables	4,040.06	3,604.56
Cash and cash equivalents	318.20	285.70
Other Bank Balance	508.46	482.32
Loans	2.75	2.12
Other financial assets	136.95	174.87
Financial liabilities		
Measured at amortised cost		
Borrowings	2,468.52	1,986.00
Trade payables	881.77	1,009.94
Dividend Payable on Redeemable Preference Shares	963.50	913.90
Other financial liabilities	132.48	114.60

48.2 Financial risk management

The Company's principal financial liabilities, comprise loans and borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets include deposits, trade and other receivables, and cash and cash equivalents that derive directly from its operations.

The Company is exposed to market risk, credit risk and liquidity risk. The Company's senior management oversees the management of these risks. The senior Management ensures that the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. It is the Company's policy that no trading in derivatives for speculative purposes may be undertaken. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below.

48.2.1 Market Risk

Market risk is the risk or uncertainty arising from possible market price movements and their impact on the future performance of the business. The major components of market risk are price risk, foreign currency risk and interest rate risk.

A. Commodity price risk

The Company is affected by the price volatility of certain commodities. Its operating activities require the ongoing manufacture of machineries and components and therefore require a continuous supply of steel as principal raw material.



The Company's management has developed and enacted a risk management strategy regarding commodity price risk and its mitigation.

B. Foreign Currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates.

The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities.

The aim of the Company's approach to management of currency risk is to leave the Company with no material residual risk.

The carrying amount of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

Particulars	As at 31st March, 2024	As at 31st March, 2023
Net Assets / (Liabilities)		
CHF	1.18	-3.83
US\$	15.68	100.73
EURO	-131.61	-48.11

Sensitivity to risk

A 5% strengthening of the INR against key currencies to which the Company is exposed would have led to approximately an additional ₹ 7.42 lakhs (PY ₹ 2.44 lakhs) gain in the Statement of Profit and Loss. A 5% weakening of the INR against these currencies would have led to an equal but opposite effect.

C. Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's short term debt obligations with floating interest rates.

The Company invests the surplus fund generated from operations in bank deposits. Considering these bank deposits are short term in nature, there is no significant interest rate risk.

The Company has laid policies and guidelines including tenure of investment made to minimise impact of interest rate risk.

48.2.2 Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counter-party fails to meet its contractual obligations.

The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

A. Trade Receivable

Customer credit risk is managed by the Company subject to the Company's established policy, procedures and control relating to customer credit risk management. Outstanding customer receivables are regularly monitored and any shipments to major customers are generally covered by letters of credit or other forms of credit insurance.

An impairment analysis is performed at each reporting date on an individual basis. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note no. 12

B. Financial instruments and cash deposits

Credit risk from balances with banks and financial institutions is managed by the management in accordance with the Company's policy. The Company's maximum exposure to credit risk for the components of the Balance Sheet at 31 March 2024 and 31 March 2023 is the carrying amounts as illustrated in Note no. 13.

48.2.3 Liquidity risk

Liquidity risk is the risk that the Company will face in meeting its obligations associated with its financial liabilities. The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, bank loans, preference shares and finance leases.

The Company monitors its risk of a shortage of funds using a liquidity planning tool."

The following table shows the maturity analysis of the Company's financial liabilities based on contractually agreed undiscounted cash flows as at the Balance Sheet date.



(Amount in lakhs)

Particulars	Within 1 year	Exceeding one year	Total
As at 31 March, 2024			
Borrowings	2,468.52	-	2,468.52
Trade Payable	881.77	-	881.77
Dividend Payable on Redeemable Preference Shares	963.50	-	963.50
Expenses payable	132.48	-	132.48
Total	4,446.27	-	4,446.27
As at 31 March, 2023			
Borrowings	746.00	1,240.00	1,986.00
Trade Payable	1,009.94	-	1,009.94
Dividend Payable on Redeemable Preference Shares	913.90	-	913.90
Expenses payable	114.60	-	114.60
Total	2,784.44	1,240.00	4,024.44

49 Fair Value Measurement

- 49.1 Fair value of the Company's financial assets that are measured at fair value on recurring basis.
- 49.2 Management considers that the carrying value of financial assets and financial liabilities recognised in the financial statement approximates their fair value.

50 Employee Stock option

At the Annual General Meeting of the Company held on 12th August 2015 members of the Company passed a special resolution for introducing a "Integra Engineering India Employees Stock Option Plan 2015" for the benefit of employees of the Company. The resolution also accorded approval for the Board of Directors, to formulate the Scheme as per broad parameters outlined in the resolution. Pursuant to the Scheme, the Company has granted options to eligible employees of the Company under Plan. Each option entitles for one equity share. The options under this grant will vest to the employees as 20%, 40% and 40% of the total grant at end of third, fourth and fifth year from the date of grant, respectively, with an exercise period of three years for each grant. The vesting conditions include service terms and performance of the employees. These options are exercisable at an exercise price of ₹ 36/-per share (Face Value of ₹ 1 per share).

The fair value of each equity settled option is estimated on the date of grant using the Black-Scholes-Merton model, with the following assumptions:

Particulars	
Grant date	22nd August 2017
No of Option Granted	1,80,000
Option Value as on grant date	
Fair Value per ESOP option (₹)	19.06
Value of Option (₹)	34,30,800
Parameters of Fair Value of Options as on grant date	
Stock Price as on grant date (₹)	39.75
Exercise Price (₹)	36.00
Volatility	45.29%
Risk Free rate	6.52%
Weighted Average time of Expiry	4.2 Years

Movement in share options during the year:

	As at 31st N	March, 2024	As at 31st March, 2023		
Particulars	Number of share options	Weighted average exercise price	Number of share options	Weighted average exercise price	
Balance at the beginning of the year	60,000	36	1,80,000	36	
Granted during the year	-	-	-	-	
Exercised during the year	-	-	1,20,000	36	
Balance at the end of the year	60,000	36	60,000	36	

During the year ended 31st March 2024, the company had charged to statement of Profit and Loss as employee benefit expenses ₹ Nil (P.Y.₹ 0.69 lakhs) by creating an Employee stock option reserve which is grouped under the head 'Other Equity'.



51 Corporate Social Responsibility:

Corporate Social Responsibility expenditure is as follows:

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March. 2023
Amount required to be spent by the company during the year	26.45	19.63
Amount of expenditure incurred	26.45	19.92
Shortfall/(Excess) at the end of the year	-	-0.29
Total of previous years shortfall	-	-
Reason for shortfall	-	-
Nature of CSR activities	Promoting education	Promoting education
Details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per relevant AS	-	-
Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year should be shown separately.	NA	NA

52 Accounting Ratios

Particulars	Numerator	Denominator	Current Year	Previous Year	% Variance	Reasons for variance (if +/- 25%)
Current Ratio (in times)	Current Assets	Current Liabilities	1.72	2.36	-27%	In view of reclassification of Cumulative Redeemable Preference Shares from non-current to current
Debt-Equity Ratio (in times)	Short term Debt + Long term Debt	Shareholder's Equity	0.32	0.32	1%	NA
Debt Service Coverage Ratio	Net Profit + Depreciation + Interest on Long term loans	Total amount of interest & principal of long term loan payable or paid during the year	NA	NA	NA	NA
Return on Equity Ratio (in %)	Net Profit After Tax	Average Shareholder's Equity	20.89%	34.38%	-39%	Due to decrease in profit after tax
Inventory Turnover Ratio (in times)	Sales	Average Inventory	4.86	4.68	4%	NA
Trade Receivables turnover Ratio (in times)	Credit Sales	Average Trade Receivable	3.84	3.27	17%	NA
Trade Payable turnover Ratio (in times)	Credit Purchase	Average Trade Payable	11.42	8.03	42%	Improvement in payment cycle of vendor dues
Net Capital Turnover Ratio (in times)	Sales	Working Capital	4.22	3.12	35%	Due to increase in turnover
Net profit ratio (in %)	Net Profit After Tax	Sales	9.89%	13.66%	-28%	Due to increase in turnover
Return on Capital employed (in %)	Earning Before Interest & Tax	Capital Employed	21.09%	24.07%	-12%	NA
Return on Investment (in %)	Net Return on Investment	Cost of Investment	NA	NA	NA	NA



53 Other Statutory Informations

- (i) The company does not have any Benami property, where any proceeding has been initiated or pending against the company for holding any Benami property.
- (ii) Details of relationship with struck off companies:-

Name of struck off company	Nature of transactions with struck off company	Balance outstanding/ Nominal Value of Shares (Amount in lakhs)	Relationship with struck off company, if any
Shares held by Struck off Company			
Kadakia Investment & Finance Private Limited	Investment in securities - 2,700 Shares	0.03	Equity shareholder
Tanvi Investments Private Limited	Investment in securities - 175 Shares	0.00	Equity shareholder
Dhamria Financial Services Limited	Investment in securities - 152 Shares	0.00	Equity shareholder
Aditya Share & Stock Brokers Limited	Investment in securities - 250 Shares	0.00	Equity shareholder
Ami Exports & Agencies Private Limited	Investment in securities - 100 Shares	0.00	Equity shareholder
Kirti Holdings Private Limited	Investment in securities - 100 Shares	0.00	Equity shareholder
Trinity Finance & Investment Company Private Limited	Investment in securities - 100 Shares	0.00	Equity shareholder
Abhi Textiles Traders Private Limited	Investment in securities - 75 Shares	0.00	Equity shareholder
Lopa Investment Private Limited	Investment in securities - 50 Shares	0.00	Equity shareholder
Polestar Financial Consultants Private Limited	Investment in securities - 50 Shares	0.00	Equity shareholder
CRF Odd Lot Shares Private Limited	Investment in securities - 1 Share	0.00	Equity shareholder

- * However, status of following companies are not available on the MCA website:
- 1. Ask Raymond James and Associates Limited 65 shares
- 2. Sanket International Limited 2,900 shares
- 3. Kalyan Ugam Private Limited 200 shares
- 4. Poona Treadfast Private Limited 100 shares
- 5. Magadh Stock Exchange Limited 63 shares
- 6. Batliboi and Company Limited 25 shares
- 7. Buddhidhan Investments Limited 20 shares
- (iii) The company does not have any charges or satisfaction thereof, which is yet to be registered with ROC beyond the statutory period.
- (iv) The company have not traded or invested in Crypto currency or Virtual Currency during the year.
- (v) The company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (vi) The company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (vii) The company has no such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.
- (viii) The company holds all the title deeds of immovable property in its name.

Annual Report 2023-24



Notes to the Standalone Financial Statements

- (ix) The company is not declared as wilful defaulter by any bank or financial Institution or other lender.
- (x) The company is not required to file any quarterly returns /statements with the bank.
- (xi) There is no Scheme of Arrangements approved by the Competent Authority in terms of sections 230 to 237of the Companies Act, 2013.
- (xii) The company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on Number of Layers) Rules, 2017.

54 Approval of Financial statements:

Standalone financial statements were approved by the Board of Directors on 30th May, 2024.

As per our report of even date attached

For CNK & Associates LLP Chartered Accountants

Firm Regn. No. 101961W/W-100036

Partner

Membership No. 158289

Place : Halol

Rachit Sheth

Date: 30th May, 2024

For and on behalf of the Board Integra Engineering India Limited

Corinne Ruckstuhl Shalin Divatia Chairperson Director DIN: 03531399 DIN: 00749517

7

Kunal Thakrar Chief Financial Officer Ravi Thanki Company Secretary

Place : Halol

Bhavin Kariya

Date: 30th May, 2024

Chief Executive Officer



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF INTEGRA ENGINEERING INDIA LIMITED

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying Consolidated Financial Statements of Integra Engineering India Limited ("the Company"), which comprise the Balance Sheet as at 31st March, 2024, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended and notes to the Consolidated Financial Statements, including a summary of Material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us and based on the other financial information of the associate as referred to in the "Other Matter" Paragraph, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Company and its associate as at March 31, 2024, and consolidated total comprehensive income (comprising of profit and other comprehensive income), consolidated changes in equity and their cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company and it's associate in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the independence requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Consolidated Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no key audit matters to communicate in our report.

Information other than the Consolidated Financial Statement and Auditor's Report thereon

The company's Management and the Board of Directors are responsible for the other information. The other information comprises the information included in Board's Report including Annexures to that Board's Report, Corporate Governance and Shareholder's Information, but does not include the Consolidated Financial Statements and our auditor's report thereon.

Our opinion on the Consolidated Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the other information identified above and in doing so, consider whether the other information is materially inconsistent with the consolidated Financial Statements or our knowledge obtained during the course of the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The company's Management and Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Consolidated Financial Statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India, including the accounting Standards specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error:

In preparing the Consolidated Financial Statements, the respective management and board of directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so;

The respective Board of Directors are also responsible for overseeing the company's financial reporting process.



Auditor's Responsibilities for the Audit of Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the
 audit in order to design audit procedures that are appropriate
 in the circumstances. Under section 143(3)(i) of the Act, we are
 also responsible for expressing our opinion on whether the
 Company and its associate incorporated in India has adequate
 internal financial controls with reference to consolidated
 financial statements in place and the operating effectiveness of
 such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company and it's associate to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation;

 Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company and its associate to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the consolidated financial statements of such entities included in the consolidated financial statements of which we are the independent auditor.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of the Company of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

The accompanying consolidated financial statement include the Group's share of Total Comprehensive Income (comprising of net profit after tax and other comprehensive income) of Nil for the year ended on that date, in respect of one associate, which have been audited by other auditor, whose financial statements, other financial information and auditor's report have been furnished to us by the management. Our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of this associate is based solely on the report of such other auditor.

Our opinion on the Consolidated Financial statement is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

Report on Other Legal and Regulatory Requirements

 As required by Section 143(3) of the Act, based on our audit, we report, to the extent applicable that:



- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated financial statements;
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books:
- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including other comprehensive income, the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account and records maintained for the purpose of preparation of the consolidated financial statements:
- (d) In our opinion, the aforesaid Consolidated Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act;
- (e) On the basis of the written representations received from the directors as on 31st March, 2024 taken on record by the Board of Directors, none of the directors of the group company and it's associate company incorporated in India is disqualified as on 31st March, 2024 from being appointed as a director in terms of Section 164(2) of the Act:
- (f) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements of the Company and its associate and the operating effectiveness of such controls, refer to our separate report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the company's internal financial controls with reference to consolidated financial statements:
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:
 - In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid/payable by the company to its directors during the year is in accordance with the provisions of section 197 of the Act; and
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- The Consolidated financial statements disclosed the impact of pending litigations on the Consolidated financial position of the Company and its associate – Refer Note 39 to the consolidated financial statements;
- The Company did not have any long-term contracts including derivatives contracts for which there were any material foreseeable losses;

- iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company and its associate incorporated in India
- iv.
- The Management has represented that, to the best of it's knowledge and belief, as disclosed in Note 51(iv) to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or including entity(ies), foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries:
- ii. The Management has represented, that, to the best of it's knowledge and belief, as disclosed in Note 51(v) to the accounts, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- iii. Based on such audit procedures performed that has been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material mis-statement.
- There is no dividend declared or paid during the year by the Company and hence provisions of Section 123 of the companies Act, 2013 are not applicable.
- vi. Based on our examination, which included test checks, that performed by us on the Company and the respective auditor of the associate which is company incorporated in India whose financial statements have been audited under the Act, the Company has a feature of recording audit trails (edit log) facility and the same has been operated throughout the year for all the relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. With respect to comment on above for the associate of the Company whose audit report issued by an independent firm of Chartered Accountants dated 28th May, 2024 and made available to us by the management is reproduced by us as under:



"Based on our examination which included test checks, as stated in Note no. 1.3 and Note no. 15 to the financial statements, the company is under liquidation process. The Company has not used any accounting software as such, but have maintained its books of account in Microsoft Excel Programme which does not have audit trail (edit log) facility. Since the edit log facility is not available, the reporting on the tampering of audit log is not applicable."

2. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/"CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, CARO 2020 is not applicable to its associate company and therefore we are unable to comment on the same.

For CNK & Associates LLP Chartered Accountants Firm Registration No. 101961W/W-100036

Sd/-Rachit Sheth Partner Membership No.158289 Place: Halol

Date: 30th May 2024 UDIN: 24158289BKAQIL4185

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of the consolidated financial statements of Integra Engineering India Limited ("the Company") and its associate company wherein such audit of internal financial controls over financial reporting was carried out by other Auditors whose reports have been forwarded to us and have been appropriately dealt with by us in making this report as of March 31, 2024 in conjunction with our audit of the consolidated financial statements of the company for the year ended on that date.

Management's and Board of Directors' Responsibility for Internal Financial Controls

The respective company's management and board of directors are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements of the company were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements of the company and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of



the Consolidated Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to consolidated financial statements.

Meaning of Internal Financial Controls with reference to consolidated financial statements

A Company's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls with reference to consolidated financial statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an internal financial controls with reference to Consolidated financial statements of the Company and such internal financial controls over financial reporting were operating effectively as at 31st March, 2024, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For CNK & Associates LLP Chartered Accountants Firm Registration No. 101961W/W-100036

Sd/-

Rachit Sheth

Partner

Membership No.158289 Place: Halol

Date: 30th May, 2024 UDIN: 24158289BKAQIL4185



Consolidated Balance Sheet as at 31st March, 2024

(Amount in lakhs)

- 4.1	Note	As at	As at
Particulars	No.	31st March, 2024	31st March, 2023
ASSETS			
(1) Non-Current Assets			
(a) Property, Plant and Equipment	4	2,906.86	2,425.35
(b) Capital work-in progress		897.01	43.46
(c) Intangible assets	5 6	49.52	53.88
(d) Financial Assets			33.00
(i) Investments	7	_	_
(ii) Others financial assets	8	37.51	99.21
(e) Deferred tax Assets (Net)	9	179.40	453.48
(f) Other non-current assets	10	158.05	156.20
Total non-current assets	10	4,228.34	3,231.59
(2) Current Assets		.,	0,202.00
(a) Inventories	11	3,224.51	2,821.71
(b) Financial Assets		-, -	_,
(i) Trade receivables	12	4,040.06	3,604.56
(ii) Cash and cash equivalents	13	318.20	285.70
(iii) Other Bank Balances	14	508.46	482.32
(iv) Loans	15	2.75	2.12
(v) Others	16	99.45	75.66
(c) Other current assets	17	129.37	126.89
Total current assets		8,322.80	7,398.95
Total assets		12,551.14	10,630.54
EQUITY AND LIABILITIES			,
Equity			
(a) Equity Share Capital	18	343.65	343.65
(b) Other Equity	19	7,335.68	5,878.08
Total equity		7,679.33	6,221.72
Liabilities		•	·
(1) Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	20	-	1,240.00
(b) Provisions	21	28.01	36.45
Total non-current liabilities		28.01	1,276.45
(2) Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	22	2,468.52	746.00
(ii) Trade payables	23		
(A) due to micro enterprises and small enterprises		149.98	98.78
(B) due to other than micro enterprises and small enterprises		731.80	911.16
(iii) Others	24	1,095.98	1,028.50
(b) Other current liabilities	25	192.28	150.37
(c) Provisions	26	180.92	154.15
(d) Current Tax Liabilities (net)	27	24.34	43.40
Total current liabilities		4,843.80	3,132.36
Total Equity and Liabilities		12,551.14	10,630.54
Material Accounting Policies and Notes to Financial Statements	1-54		

As per our report of even date attached

For CNK & Associates LLP For and on behalf of the Board **Chartered Accountants** Integra Engineering India Limited

Firm Regn. No. 101961W/W-100036

Corinne Ruckstuhl **Rachit Sheth** Shalin Divatia Bhavin Kariya Kunal Thakrar Ravi Thanki Partner Chairperson Director **Chief Executive Officer Chief Financial Officer Company Secretary** Membership No. 158289 DIN: 03531399 DIN: 00749517

Place : Halol Place : Halol

Date: 30th May, 2024 Date: 30th May, 2024



Consolidated Statement of Profit and Loss for the year ended 31st March, 2024

(Amount in lakhs)

	Particulars	Note	For the year ended	For the year ended
	raiticulais		31st March, 2024	31st March, 2023
1	Revenue from operations	28	14,682.38	13,316.05
Ш	Other income	29	84.81	56.73
Ш	Total income (I+II)		14,767.19	13,372.78
IV	EXPENSES			
	Cost of materials consumed	30	7,911.04	7,275.52
	Purchase of Stock in trade	31	37.70	68.72
	$Changes\ in\ inventories\ of\ finished\ goods\ work-in-progress\ and\ Stock-in-Trade$	32	(191.15)	64.18
	Employee Benefits Expense	33	1,650.18	1,299.46
	Finance Costs	34	124.88	117.46
	Depreciation and amortization expense	35	277.83	216.07
	Other Expenses	36	2,854.52	2,465.07
	Total expenses (IV)		12,665.00	11,506.48
V	Profit before tax(III-IV)		2,102.19	1,866.29
VI	Tax expense:	37		
	(a) Current tax relating to:			
	- current year		378.08	334.67
	- earlier years		0.26	5.10
	(b) Deferred tax		271.81	(292.01)
VII	Profit for the year (V-VI)		1,452.04	1,818.52
VIII	Add : Share in net profit of associates		-	-
IX	Profit for the year (VII-VIII)		1,452.04	1,818.52
х	Other comprehensive income (OCI)			
	(a) Items that will not be reclassified to profit or loss			
	(i) Re-measurement of the defined benefit plans		7.84	1.75
	- tax impact		(2.28)	(0.51)
			5.55	1.24
ΧI	Total comprehensive income for the year (IX+X)		1,457.59	1,819.77
XII	Earnings per equity share:	44		
	Basic (in ₹)		4.23	5.30
	Diluted (in ₹)		4.23	5.30
	See accompanying notes to the Financial Statements	1-54		

As per our report of even date attached

For CNK & Associates LLP For and on behalf of the Board Chartered Accountants Integra Engineering India Limited

Firm Regn. No. 101961W/W-100036

Rachit Sheth Corinne Ruckstuhl Shalin Divatia Bhavin Kariya Kunal Thakrar Ravi Thanki
Partner Chairperson Director Chief Executive Officer Chief Financial Officer Company Secretary
Membership No. 158289 DIN: 03531399 DIN: 00749517

 Place : Halol
 Place : Halol

 Date : 30th May, 2024
 Date : 30th May, 2024

102



Consolidated Statement of Changes in Equity for the year ended on 31st March, 2024 Equity Share Capital

Balance as at 1st April, 2022	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current year	Changes in equity share capital during the current year	Balance as at 31st March, 2023
342.45	-	342.45	1.20	343.65
Balance as at 1st April, 2023	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current year	Changes in equity share capital during the current year	Balance as at 31st March, 2024
343.65	-	343.65	-	343.65

Other Equity:

(Amount in lakhs)

		Reserves and Surplus				
Particulars	Employee Stock Option Reserve	Securities Premium	General Reserve	Retained Earnings	Total	
Balance as at 1st April, 2022	33.62	329.48	249.09	3,403.43	4,015.62	
Changes in accounting policy or prior period errors	-	-	-	-	-	
Restated balance at the beginning of the current year	33.62	329.48	249.09	3,403.43	4,015.62	
Total Comprehensive Income for the current year	-	-	-	1.24	1.24	
Dividends	-	-	-	-	-	
Profit / Addition for the year	(22.19)	42.00	22.87	1,818.52	1,861.21	
Transfer to retained earnings		-	-	-	-	
Remeasurement of the Net Defined benefit						
liability/asset, net of tax effect	-	-	-	-	-	
Balance as at 31st March, 2023	11.44	371.48	271.97	5,223.20	5,878.08	

(Amount in lakhs)

Particulars	Employee Stock Option Reserve	Securities Premium	General Reserve	Retained Earnings	Total
Balance as at 1st April, 2023	11.44	371.48	271.97	5,223.20	5,878.08
Changes in accounting policy or prior period errors	-	-	-	-	-
Restated balance at the beginning of the current year	11.44	371.48	271.97	5,223.20	5,878.09
Total Comprehensive Income for the current year	-	-	-	5.55	5.55
Dividends	-	-	-	-	-
Profit / Addition for the year	-	-	-	1,452.04	1,452.04
Remeasurement of the Net Defined benefit	-	-	-	-	-
liability/asset, net of tax effect					
Balance as at 31st March, 2024	11.44	371.48	271.97	6,680.79	7,335.68

As per our report of even date attached

For CNK & Associates LLP Chartered Accountants For and on behalf of the Board Integra Engineering India Limited

Firm Regn. No. 101961W/W-100036

Partner Membership No. 158289 Place : Halol

Rachit Sheth

Corinne Ruckstuhl Chairperson DIN: 03531399 Shalin Divatia Director DIN: 00749517 Bhavin Kariya Chief Executive Officer Kunal Thakrar Chief Financial Officer Ravi Thanki Company Secretary

Place : Halol Date : 30th May, 2024

Date : 30th May, 2024



Consolidated Cash flow statement for the year ended 31st March 2024

			(Amount in lakhs)
	Particulars	For the year ended	For the year ended
[A]	CACH FLOW FROM ORFRATING ACTIVITIES	31st March, 2024	31st March, 2023
[A]	CASH FLOW FROM OPERATING ACTIVITIES	2 402 40	1 000 20
	Profit/(Loss) before tax	2,102.19	1,866.29
	Adjustments for:	(==)	()
	Interest Income	(55.11)	(45.54)
	Reversal of Provision for Doubtful Debt	(8.11)	(6.17)
	Employee stock option expense	-	0.69
	Remeasurement of Defined Plans	7.84	1.75
	Interest Expenses	69.46	65.40
	Depreciation/Amortisation/Impairment of Property , Plant and equipments	277.83	216.07
	Finance cost on Preference shares	49.60	49.60
	Bad debts/ provision for Doubtful Receivables/Advances/Sundry balances		
	written off	7.59	4.00
	Operating Profit/(Loss) before changes in working capital	2,451.31	2,152.08
	Adjustment for (Increase)/Decrease in Operating Assets		
	Inventories	(402.81)	43.67
	Trade Receivables (Net of Bill Discounting Facility)	48.92	(831.26)
	Loans and Advances	(0.63)	2.48
	Other Assets	64.20	195.99
	Adjustment for Increase/(Decrease) in Operating Liabilities		
	Trade Payables	(128.17)	(422.68)
	Provisions	18.34	8.89
	Other Liabilities	59.79	87.27
	Cash flow from operations after changes in working capital	2,110.96	1,236.44
	Net Direct Taxes (Paid)/Refunded	(397.42)	(315.58)
	Net Cash Flow from/(used in) Operating Activities	1,713.54	920.86
		,	
[B]	CASH FLOW FROM INVESTING ACTIVITIES		
	Purchase of Property, plant and Equipments including Capital Advances		
	and Capital work in progress	(1,628.26)	(784.29)
	Interest Income	44.22	34.18
	Bank Balances not considered as Cash and Cash Equivalents	(26.14)	79.24
	Net Cash Flow from/(used in) Investing Activities	(1,610.18)	(670.87)
	, , , , , , , , , , , , , , , , , , , ,	()	(,
[C]	CASH FLOW FROM FINANCING ACTIVITIES		
	Net increase / (decrease) in short term borrowings	(1.41)	54.99
	Proceeds from Issue of Equity Shares	· · ·	43.20
	Interest Expenses	(69.46)	(65.40)
	Net Cash Flow from/(used in) Financing Activities	(70.87)	32.79
	Net Increase/ (Decrease) in Cash and Cash Equivalents	32.50	282.78
	Cash & Cash Equivalents at beginning of Year (see Note 1)	285.70	2.91
	Cash and Cash Equivalents at end of year (see Note 1)	318.20	285.70



Consolidated Cash flow statement for the year ended 31st March 2024

(Amount in lakhs)

Ravi Thanki

Company Secretary

	Banklanda	For the year ended	For the year ended
Particulars		31st March, 2024	31st March, 2023
No	tes:		
1	Cash and Cash equivalents comprise of:		
	Cash on Hands	1.55	0.55
	Balance with Banks	1.91	1.94
	Bank Deposits (Short term Investment)	314.73	241.18
	Bank overdraft account	-	42.03
	Cash and Cash equivalents	318.20	285.70
	Cash and Cash equivalents	318.20	285.70

² The above Cash Flow Statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard (Ind AS) 7 " Cash Flow Statement".

As per our report of even date attached

For CNK & Associates LLP For and on behalf of the Board **Chartered Accountants** Integra Engineering India Limited Firm Regn. No. 101961W/W-100036

Rachit Sheth Corinne Ruckstuhl Shalin Divatia Partner Chairperson Director

Membership No. 158289 DIN: 03531399 DIN: 00749517 Place : Halol

Date: 30th May, 2024 Date: 30th May, 2024

Place : Halol

Bhavin Kariya

Chief Executive Officer

Kunal Thakrar

Chief Financial Officer



Notes to the Consolidated Financial Statements for the year ended March 31, 2024

1. Corporate information

INTEGRA Engineering India Limited ('the Company') is a public company domiciled in India and incorporated under the provisions of the Companies Act, 1956 (CIN: L29199GJ1981PLC028741) having its registered office at Post Box No 55, Chandrapura Village, Taluka Halol, Panchmahal. Its shares are listed on Bombay Stock Exchange in India. The Company is engaged in manufacturing of machineries and components.

The consolidated financial statements comprise financial statements of Integra Engineering India Limited ("the Company") and its associate Integra Systems Private Limited for the year ended 31st March, 2024.

2. Material accounting policies

2.1. Statement of compliance

These financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under section 133 of the Companies Act, 2013 (the Act) read with Companies (Indian Accounting Standards) Rules, 2015 (as amended). The financial statements have also been prepared in accordance with the relevant presentation requirements of the Companies Act, 2013.

2.2. Basis of preparation

The Financial Statements have been prepared on the historical cost convention on accrual basis except for certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

As the operating cycle cannot be identified in normal course due to the special nature of the industry, the same has been assumed to have duration of 12 months. Accordingly, all assets and liabilities have been classified as current or non-current as per the Company's operating cycle and other criteria set out in Ind AS-1 'Presentation of Financial Statements' and Schedule III to the Companies Act, 2013. Further trade receivables, inventories and trade payables are assumed to be current as per para 68 and 70 of Ind AS-1.

The Financial Statements are presented in Indian Rupees and all values are rounded off to the nearest lakh rupees.

Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions.

The Company categorizes assets and liabilities measured at fair value into one of three levels depending on the ability to

observe inputs employed in their measurement which are described as follows:

- (a) Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.
- (b) Level 2 inputs are inputs that are observable, either directly or indirectly, other than quoted prices included within level 1, for the asset or liability.
- (c) Level 3 inputs are unobservable inputs for the asset or liability reflecting significant modifications to observable related market data or Company's assumptions about pricing by market participants.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period

2.3 Principles of Consolidation:

An Associate is an entity over which the Company has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investees but is not control or joint control over those policies.

The considerations made in determining whether significant influence or joint control are similar to those necessary to determine control over the subsidiaries.

The Company's investment in its associate is accounted for using the equity method. Under the equity method, the investment in an associate is initially recognized at cost. The carrying amount of the investment is adjusted to recognize changes in the Company's share of net assets of the associate since the acquisition date. Goodwill relating to the associate is included in the carrying amount of the investment and is not tested for impairment individually.

The Statement of Profit and Loss reflects the Company's share of the results of operations of the associate. Any change in OCI of those investees is presented as part of the Company's OCI. In addition, when there has been a change recognized directly in the equity of the associate, the Company recognises its share of any changes, when applicable, in the statement of changes in equity. Unrealized gains and losses resulting from transactions between the Company and the associate are eliminated to the extent of the interest in the associate.

If Company's share of losses of an associate exceeds its interest in that associate (which includes any long term interest that, in substance, form part of the Company's net investment in the associate), the Company discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Company has incurred legal or constructive obligations or made payments on behalf of the associate. If the associate subsequently reports profits, the Company resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognized.



The financial statements of the associate are prepared for the same reporting period as the Company. When necessary, adjustments are made to bring the accounting policies in line with those of the Company.

2.4. Property Plant and Equipment (PPE)

Land and buildings held for use in the production or supply of goods or services, or for administrative purposes, are stated in the Balance Sheet at cost less accumulated depreciation and impairment losses, if any. Freehold land is not depreciated.

Property, Plant and Equipment in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss.

The cost of an asset comprises its purchase price or its construction cost (net of applicable tax credits) and any cost directly attributable to bring the asset into the location and condition necessary for it to be capable of operating in the manner intended by the Management. It includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Company's accounting policy. Such properties are classified to the appropriate categories of PPE when completed and ready for intended use. Parts of an item of PPE having different useful lives and significant value and subsequent expenditure on Property, Plant and Equipment arising on account of capital improvement or other factors are accounted for as separate components. Capital work in progress includes the cost of PPE that are not yet ready for the intended use.

Depreciation of these PPE commences when the assets are ready for their intended use.

Depreciation is provided on the cost of PPE (other than Freehold Land, properties under construction) less their residual values, using the straight-line method over the useful life of PPE as stated in the Schedule II to the Companies Act, 2013 or based on technical assessment by the Company. Estimated useful lives of these assets are as under:

Description	Years
Building	20 to 30
Plant & Machinery	15
Computers	3
Furniture & Fixtures	10
Vehicles	8

The estimated useful lives and residual values are reviewed on an annual basis and if necessary, changes in estimates are accounted for prospectively.

Depreciation on additions/deletions to PPE during the year is provided for on a pro-rata basis with reference to the date of additions/deletions.

Depreciation on subsequent expenditure on PPE arising on account of capital improvement or other factors is provided for prospectively over the remaining useful life.

An item of PPE is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of PPE is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in the Statement of Profit and Loss.

2.5. Intangible Assets

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives not exceeding ten years from the date of capitalisation. The estimated useful life is reviewed at the end of each reporting period and the effect of any changes in estimate being accounted for prospectively.

Intangible assets are derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset are determined as the difference between the net disposal proceeds and the carrying amount of the asset, and recognised in the Statement of Profit and Loss when the asset is derecognised.

2.6. Impairment of tangible assets and intangible assets

The Company reviews the carrying amount of its tangible assets (Property, Plant and Equipment including Capital Works in Progress) of a "Cash Generating Unit" (CGU) at the end of each reporting period to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the Statement of Profit and Loss.

An assessment is made at the end of each reporting period to see if there are any indications that impairment losses recognized earlier may no longer exist or may have decreased. The impairment loss is reversed, if there has been a change in the estimates used to determine the asset's recoverable amount since the previous impairment loss was recognized. If it is so, the carrying amount of the asset is increased to the



lower of its recoverable amount and the carrying amount that have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. After a reversal, the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life. Reversals of Impairment loss are recognized in the Statement of Profit and Loss.

2.7 Inventories

The inventories are valued at cost or net realizable value whichever is lower. The basis of determining the value of each class of inventory is as follows:

Inventories	Cost Formula
Raw material	Weighted average cost
Work in Progress	Raw material cost plus conversion cost, wherever applicable
Stock in trade	At landed cost
Stores and Spare Parts	Weighted average cost

2.8. Revenue recognition

The Company earns revenue primarily from sale of products and sale of services.

a) Revenue from Operations

Sale of Products and Services

Revenues are recognized when the Company satisfies the performance obligation by transferring a promised product or service to a customer. A product is transferred when the customer obtains control of that product, which is at the point of transfer of custody to customers where usually the title is passed, provided that the contract price is fixed or determinable and collectability of the receivable is reasonably assured.

Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold, and services rendered is net of variable consideration on account of various discounts, schemes, rebates offered by the Company as part of the contract. Any retrospective revision in prices is accounted for in the year of such revision.

b) Other Income

Interest Income:

Interest income from financial assets is recognised at the effective interest rate method applicable on initial recognition

Any Other Income:

Other income is recognized on accrual basis except when realisation of such income is uncertain.

2.9. Leases:

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee

Lease Liability

At the commencement date, the Company measures the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using incremental borrowing rate.

Right-of-use assets

Initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives.

Subsequent measurement

Lease Liability

Company measure the lease liability by (a) increasing the carrying amount to reflect interest on the lease liability; (b) reducing the carrying amount to reflect the lease payments made; and (c) remeasuring the carrying amount to reflect any reassessment or lease modifications.

Right-of-use assets

Subsequently measured at cost less accumulated depreciation and impairment losses. Right-of-use assets are depreciated from the commencement date on a straight line basis over the shorter of the lease term and useful life of the under lying asset.

Impairment

Right of use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

Short term Lease:

Short term lease is that, at the commencement date, has a lease term of 12 months or less. A lease that contains a purchase option is not a short-term lease. If the company elected to apply short term lease, the lessee shall recognise the lease payments associated with those leases as an expense on either a straight-line basis over the lease term or another systematic basis. The lessee shall apply another systematic basis if that basis is more representative of the pattern of the lessee's benefit.

2.10. Foreign Exchange Transactions

The functional currency of the Company is Indian Rupees which represents the currency of the primary economic environment in which the Company operates.



Transactions in currencies other than the Company's functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are translated using closing exchange rate prevailing on the last day of the reporting period.

Exchange differences on monetary items are recognized in the Statement of Profit and Loss in the period in which they arise.

Effective April 1, 2018 the company has adopted Appendix B to Ind AS 21- Foreign Currency Transactions and Advance Consideration which clarifies the date of transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income when an entity has received or paid advance consideration in a foreign currency. The effect on account of adoption of this amendment was insignificant.

2.11. Employee Benefits

Defined contribution plans

Contributions to defined contribution schemes such as provident fund, superannuation scheme, employee pension scheme etc. are charged as an expense based on the amount of contribution required to be made as and when services are rendered by the employees. The above benefits are classified as Defined Contribution Schemes as the Company has no further defined obligations beyond the monthly contributions

Defined benefit plans

Defined Benefit plans comprising of gratuity are recognized based on the present value of defined benefit obligation which is computed using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period.

Net interest on the net defined liability is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset and is recognised in the statement of profit and loss.

Remeasurement of defined benefit plans except for leave encashment towards un-availed leave and compensated absences, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (excluding net interest as defined above) and the return on plan assets (excluding net interest as defined above), are recognized in other comprehensive income in the period in which they occur. Remeasurements are not reclassified to profit and loss in subsequent periods.

The Company contributes all ascertained liabilities with respect to gratuity to Life Insurance Corporation of India (LIC).

The retirement benefit obligation recognised in the Financial Statements represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of reductions in future contributions to the plans.

Short-term employee Benefits

Short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised, undiscounted, during the period the employee renders services. These benefits include salary, wages, bonus, performance incentives etc.

Other long-term employee benefits

Other long-term employee benefit comprises of leave encashment towards un-availed leave and compensated absences; these are recognized based on the present value of defined obligation which is computed using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. These are accounted as current employee cost.

Re-measurements of leave encashment towards un-availed leave and compensated absences are recognized in the Statement of Profit and Loss.

The Company contributes all ascertained liabilities with respect to un-availed leave to the Life Insurance Corporation of India (LIC).

2.12. Share-based payments

The grant date fair value of options granted to employees is recognised as an employee expense, with a corresponding increase in equity, on a straight line basis, over the vesting period, based on the Company's estimate of equity instruments that will eventually vest. At the end of each reporting period, the Company revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the equity-settled employee benefits reserves.

2.13. Taxes on Income

Income tax expense represents the sum of the current tax and deferred tax.

(i) Current tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the Company operates and generates taxable income.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.



(ii) Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Financial Statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be utilized.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets include Minimum Alternative Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. Accordingly, MAT is recognised as deferred tax asset in the Balance sheet when the asset can be measured reliably, and it is probable that the future economic benefit associated with asset will be realised.

(iii) Current and deferred tax expense for the year

Current and deferred tax expense is recognised in the Statement of Profit and Loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

2.14. Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

2.15. Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is

probable that the Company will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

Contingent assets are disclosed in the Financial Statements by way of notes to accounts when an inflow of economic benefits is probable.

Contingent liabilities are disclosed in the Financial Statements by way of notes to accounts, unless possibility of an outflow of resources embodying economic benefit is remote.

2.16. Financial Instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit and loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. The transaction costs directly attributable to the acquisition of financial assets and financial liabilities at fair value through profit and loss are immediately recognised in the statement of profit and loss.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.

Trade Receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business and reflects Company's unconditional right to consideration (that is, payment is due only on the passage of time). Trade receivables are recognised initially at the transaction price as they do not contain significant financing components. The Company holds the trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method, less loss allowance.

(i) Financial assets

Cash and bank balances

Cash and bank balances consist of:



- Cash and cash equivalents which includes cash in hand, deposits held at call with banks and other short term deposits which are readily convertible into known amounts of cash, are subject to an insignificant risk of change in value and have maturities of less than one year from the date of such deposits. These balances with banks are unrestricted for withdrawal and usage.
- Other bank balances which includes balances and deposits with banks that are restricted for withdrawal and usage.

Financial assets at amortised cost

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at fair value

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows or to sell these financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Impairment of financial assets

Loss allowance for expected credit losses is recognised for financial assets measured at amortised cost and fair value through other comprehensive income. The Company recognises life time expected credit losses for all trade receivables that do not constitute a financing transaction. For financial assets whose credit risk has not significantly increased since initial recognition, loss allowance equal to twelve months expected credit losses is recognised. Loss allowance equal to the lifetime expected credit losses is recognised if the credit risk on the financial instruments has significantly increased since initial recognition.

De-recognition of financial assets

The Company de-recognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the assets and an associated liability for amounts it may have to pay.

If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset.

(ii) Financial liabilities and equity instruments

Classification as debt or equity

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs, if any.

Financial Liabilities

Trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method where the time value of money is significant. Interest bearing issued debt are initially measured at fair value and are subsequently measured at amortised cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in the statement of profit and loss.

De-recognition of financial liabilities

The Company de-recognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire.

2.17. Earnings per share

Basic earnings per share are computed by dividing the net profit after tax by the weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed by dividing the profit after tax by the weighted average number of equity shares considered for deriving the basic earnings per share and the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

2.18. Cash Flow Statement

Cash flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows are segregated into operating, investing and financing activities.

2.19. Segment reporting

Based on "Management Approach" as defined in Ind AS 108 - Operating Segments, the Chief Operating Decision Maker evaluates the Company's performance and allocates the resources based on an analysis of various performances. The analysis of geographical segments is based on the geographical



location of the customers wherever required.

Unallocable items include general corporate income and expense items which are not allocated to any business segment.

Segment Policies:

The Company prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the financial statements of the Company as a whole. Common allocable costs are allocated to each segment on an appropriate basis.

3. Significant accounting judgements, estimates and assumptions

Inherent in the application of many of the accounting policies used in preparing the Financial Statements is the need for Management to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual outcomes could differ from the estimates and assumptions used.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected.

Key source of judgments, assumptions and estimates in the preparation of the Financial Statements which may cause a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are in respect of useful lives of Property, Plant and Equipment, impairment, employee benefit obligations, provisions, provision for income tax, measurement of deferred tax assets and contingent assets & liabilities.

3.1. Critical judgments in applying accounting policies

The following are the critical judgements, apart from those involving estimations (Refer note 2.2), that the Management have made in the process of applying the Company's accounting policies and that have the significant effect on the amounts recognized in the Financial Statements.

a. Evaluation of indicators for impairment of Property, Plant and Equipment

The evaluation of applicability of indicators of impairment of assets requires assessment of external factors (significant decline in asset's value, significant changes in the technological, market, economic or legal environment, market interest rates etc.) and internal factors (obsolescence or physical damage of an asset, poor economic performance of the asset etc.) which could result in significant change in recoverable amount of the Property, Plant and Equipment.

3.2. Key sources of estimates and assumptions

Information about estimates and assumptions that have the significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below. Actual results may differ from these estimates.

a. Defined benefit obligation (DBO)

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate, the management considers the interest rates of government bonds in currencies consistent with the currencies of the post-employment benefit obligation. The mortality rate is based on publicly available mortality tables for the specific countries. Those mortality tables tend to change only at interval in response to demographic changes. Future salary increases and gratuity increases are based on expected future inflation rates for the respective countries.

b. Share based payments

The Company measures the cost of equity-settled transactions with employees using a model to determine the fair value of the liability incurred. Estimating fair value for share-based payment transactions requires determination of the most appropriate valuation model, which is dependent on the terms and conditions of the grant. This estimate also requires determination of the most appropriate inputs to the valuation model including the expected life of the share option, volatility and dividend yield and making assumptions about them. The assumptions and models used for estimating fair value for share-based payment transactions are disclosed in Note 50.

c. Taxes

Deferred tax assets are recognized for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

Deferred tax assets include Minimum Alternative Tax

Annual Report 2023-24



(MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. Accordingly, MAT is recognised as deferred tax asset in the Balance sheet when the asset can be measured reliably, and it is probable that the future economic benefit associated with asset will be realised.

3.3. Recent Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2024, MCA has not notified any new standards or amendments to the existing standards applicable to the Company.



NOTE NO. 4

PROPERTY, PLANT AND EQUIPMENT

(Amount in lakhs)

Particulars / Assets	Free Hold land	Buildings	Plant and Equipment	Computers	Furniture & Fixtures	Vehicles	Total
GROSS BLOCK							
As at 1st April, 2022	9.44	511.54	1,870.35	70.30	100.27	23.65	2,585.55
Additions	-	150.54	530.58	35.42	3.77	-	720.32
Deduction	-	-	-	-	-	-	-
As at 31st March, 2023	9.44	662.08	2,400.94	105.72	104.04	23.65	3,305.87
Additions	-	251.47	392.98	67.62	22.48	-	734.55
Deduction	-	-	-	-	-	-	-
As at 31st March, 2024	9.44	913.55	2,793.92	173.35	126.52	23.65	4,040.42
ACCUMULATED DEPRECIATION							
As at 1st April, 2022	-	88.96	501.97	41.58	41.79	4.97	679.28
Additions	-	28.15	147.35	15.17	7.82	2.76	201.25
Deduction	-	-	_	-	-	-	-
As at 31st March, 2023	-	117.11	649.32	56.76	49.61	7.73	880.53
Additions	-	40.28	171.05	29.87	9.08	2.76	253.03
Deduction	-	-	_	-	-	-	-
As at 31st March, 2024	-	157.38	820.37	86.63	58.69	10.48	1,133.56
Net Block							
As at 31st March, 2023	9.44	544.98	1,751.61	48.97	54.44	15.92	2,425.35
As at 31st March, 2024	9.44	756.17	1,973.55	86.72	67.83	13.16	2,906.86

NOTE NO. 5 CAPITAL WORK IN PROGRESS

Particulars	As at 31st March, 2024	As at 31st March, 2023
Buildings	556.80	15.46
Plant and Equipment	340.20	28.00
Total	897.01	43.46

CWIP Ageing Schedule As at 31st March, 2024

	Amount in CWIP for a period of				_
Capital Work in Progress	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	897.01	-	-	-	897.01
Projects temporarily suspended	-	-	-	-	-

CWIP Ageing Schedule As at 31st March, 2023

	nount in CWIP f	unt in CWIP for a period of			
Capital Work in Progress	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	43.46	-	-	-	43.46
Projects temporarily suspended	-	-	-	-	-

Note: There are no projects whose completion is overdue or has exceeded its cost.



NOTE NO. 6 INTANGIBLE ASSETS

(Amount in lakhs)

Particulars /Assets	Computer Software	Total
GROSS BLOCK		
As at 1st April, 2022	71.44	71.44
Additions	41.95	41.95
Deduction	-	=
As at 31st March, 2023	113.39	113.39
Additions	20.43	20.43
Deduction	-	-
As at 31st March, 2024	133.82	133.82
ACCUMULATED DEPRECIATION		
As at 1st April, 2022	44.69	44.69
Additions	14.82	14.82
Deduction	-	-
As at 31st March, 2023	59.51	59.51
Additions	24.80	24.80
Deduction	-	-
As at 31st March, 2024	84.30	84.30
Net Block		
As at 31st March, 2023	53.88	53.88
As at 31st March, 2024	49.52	49.52

7 Investments (Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Investment in Unquoted Equity shares of Associate Integra Systems Private Limited 1,00,000 equity shares of ₹ 10/- each fully paid up	10.00	10.00
Less: Impairment in value of Investments	10.00	10.00
Total	-	-

Aggregate carrying value of Unquoted Investments 10.00 10.00
Aggregate impairment in value of Investments 10.00 10.00

Refer note 2.6 for method followed for accounting of investments

7.1 Details of Associate:

Particulars	Principal activity	Place of incorporation	Principal place of business
Integra Systems Private Limited	Manufacturing of Passenger Information System	India	Chandrapur Village, Halol

Proportion of ownership interest/voting rights held by the Company

Particulars	As at 31st March, 2024	As at 31st March, 2023
Integra Systems Private Limited	50.00%	50.00%



8 Other Financial Assets

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Security Deposits	37.51	37.51
Bank deposits with more than 12 months maturity (refer note 14.1)	-	61.71
Total	37.51	99.21

9 Deferred Tax Assets (Net)

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Deferred Tax Assets	439.80	671.39
Deferred Tax Liabilities	260.41	217.91
Total	179.40	453.48

2023-24

(Amount in lakhs)

Particulars	Opening Balance	Recognized in Statement of Profit and Loss	Recognized in Other Comprehensive Income	Closing Balance
Deferred tax liability on account of:				
Property, plant and Equipment	217.91	42.50	-	260.41
Total Deferred Tax Liabilities	217.91	42.50	-	260.41
Deferred tax asset on account of:				
Provision for Doubtful debts	1.09	-0.14	-	0.94
Provision for Leave encashment	4.95	0.61	-	5.57
Provision for Gratuity	8.67	0.43	-2.28	6.82
MAT Credit entitlement	656.68	-230.21	-	426.48
Total Deferred Tax Assets	671.39	-229.31	-2.28	439.80
Net Deferred Tax	453.48	-271.80	-2.28	179.40

2022-23

Particulars	Opening Balance	Recognized in Statement of Profit and Loss	Recognized in Other Comprehensive Income	Closing Balance
Deferred tax liability on account of:				
Property, plant and Equipment	160.11	57.81	-	217.91
Total Deferred Tax Liabilities	160.11	57.81	-	217.91
Deferred tax asset on account of:				
Provision for Doubtful debts	1.72	-0.63	-	1.09
Provision for Leave encashment	6.44	-1.48	-	4.95
Provision for Gratuity	10.98	-1.81	-0.51	8.67
MAT Credit entitlement	302.95	353.73	-	656.68
Total Deferred Tax Assets	322.09	349.81	-0.51	671.39
Net Deferred Tax	161.99	292.01	-0.51	453.48



10 Other Non Current Assets

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
(Unsecured, Considered Good unless Otherwise Stated)		
Capital Advance	60.14	40.40
Balance with government department	24.65	42.53
Advance Tax and TDS (Net of Provisions)	73.27	73.26
Total	158.05	156.20

11 Inventories

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Raw Material	1,717.73	1,558.18
Work in Progress	1,327.65	1,126.89
Stock in Trade	13.52	23.13
Stores and Spares	165.61	113.51
Total	3,224.51	2,821.71

11.1 For basis of valuation refer Note 2.9

12 Trade Receivables

Particulars	As at 31st March, 2024	As at 31st March, 2023
Considered Good-Unsecured		
- Receivable from Related Parties*	10.70	6.31
- Others	4,029.36	3,598.25
Unsecured, Credit impaired	3.23	3.73
	4,043.30	3,608.29
Less		
Impairment for doubtful receivables	3.23	3.73
Total	4,040.06	3,604.56

^{*}Represents due from Aquametro Oil & Marine AG and Integra Metering AG

- 12.1 The Company assesses impairment loss on dues from its customers on facts and circumstances relevant to each transaction. Usually, Company collects all its receivables within 90 days.
- 12.2 As at 31 March 2024, the Company had 5 customers (31 March 2023: 6 customers) having outstanding more than 5% of total trade receivables that accounted for approximately 92% (31 March 2023: 86%) of total trade receivables outstanding.



12.3 Movement of Impairment for doubtful receivables

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Balance at beginning of the year	3.73	5.90
Addition in expected credit loss allowance on trade receivables	7.59	4.00
Write off as bad debts	-	-
Recoveries / Reversal during the year	8.11	6.17
Balance at end of the year	3.22	3.73

12.4 Receivables under bill discounting arrangement does not meet the derecognition criteria stated in Ind AS 109 and hence, such receivables are not derecognized. The bill discounting liability has been recognised as the part of borrowings (Refer note no. 22).

Particulars	Less than 6 Months	6 Months - 1 year	1-2 years	2-3 Years	More than 3 Years	Total
As at 31 March 2024						
Undisputed Trade Receivable -						
Considered Good	3,985.65	55.46	2.11	0.08	-	4,043.30
Undisputed Trade Receivable - which have						
significant increase in credit risk	-	-	-	-	-	-
Undisputed Trade Receivable - credit impaired	-	-	-	-	-	-
Disputed Trade Receivable - Considered Good	-	-	-	-	-	-
Disputed Trade Receivable - which have						
significant increase in credit risk	-	-	-	-	-	-
Disputed Trade Receivable - credit impaired	-	-	-	-	-	-
Total	3,985.65	55.46	2.11	0.08	-	4,043.30
Less: Expected Credit Loss (ECL)	-	2.77	0.42	0.04	-	3.23
% ECL provision created	-	5%	20%	50%	-	
Total Trade Receivable	3,985.65	52.69	1.69	0.04	-	4,040.06
As at 31 March 2023						
Undisputed Trade Receivable - Considered Good	3,571.17	15.95	11.17	1.40	8.60	3,608.29
Undisputed Trade Receivable - which have						
significant increase in credit risk	-	-	-	-	-	-
Undisputed Trade Receivable - credit impaired	-	-	-	-	-	-
Disputed Trade Receivable - Considered Good	-	-	-	-	-	-
Disputed Trade Receivable - which have						
significant increase in credit risk	-	-	-	-	-	-
Disputed Trade Receivable - credit impaired	-	-	-	-	-	
Total	3,571.17	15.95	11.17	1.40	8.60	3,608.29
Less: Expected Credit Loss (ECL)	-	0.80	2.23	0.70	-	3.73
% ECL provision created	-	5%	20%	50%	-	
Total Trade Receivable	3,571.17	15.15	8.94	0.70	8.60	3,604.56



13 Cash and Cash Equivalents

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Cash on Hand	1.55	0.55
Balance with Banks in		
Current Account	1.91	1.94
Bank Deposits	314.73	241.18
Debit balance in bank overdraft account	-	42.03
Total	318.20	285.70

- 13.1 Overdraft facility is secured by pledge of Fixed Deposits.
- 13.2 Bank Deposits having maturity of less than 3 months are considered as cash and cash equivalent.

14 Other Bank Balances

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Bank Deposits pledged as security against Borrowings	480.49	455.52
Bank Deposits pledged as security deposits	7.62	7.62
Bank Deposits	20.35	19.18
Total	508.46	482.32

14.1 Fixed deposit pledged as security against borrowings is ₹ 795.22 lakhs as on March 31, 2024 and ₹ 758.40 lakhs as on March 31, 2023 for bifurcation purpose difference amount is shown under other financial assets and cash and cash equivalents.

15 Loans

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Unsecured, considered good		
Loan to Employees	2.75	2.12
Total	2.75	2.12

16 Other Financial Assets

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Deposits given	64.97	52.07
Accrued Interest	34.48	23.59
Total	99.45	75.66

17 Other Current Assets

Particulars	As at 31st March, 2024	As at 31st March, 2023
Prepaid Expenses	89.00	61.15
Advances to vendors	34.18	65.05
Others	6.18	0.68
Total	129.37	126.89



18 Equity Share Capital

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Authorised		
212,000,000 Equity Shares of ₹ 1/- each	2,120.00	2,120.00
300,000 Unclassified Shares of ₹ 10/- each	30.00	30.00
Total	2,150.00	2,150.00
Issued, Subscribed and Paid Up		
34,365,196 Equity Shares of ₹ 1/- each fully paid up	343.65	343.65
Total	343.65	343.65

18.1 Shares held by Holding Company

Particulars	No. of shares	% Holding
Integra Holding AG		
As at 31st March, 2024	1,87,23,341	54.48%
As at 31st March, 2023	1,87,23,341	54.48%

18.2 Reconciliation of number of equity shares outstanding at the beginning and at the end of reporting period is as under:

Particulars	No. of shares	Share Capital (Amount in lakhs)
As at 1st April, 2022	3,42,45,196	342.45
Additions/(Reductions)	1,20,000	1.20
As at 31st March, 2023	3,43,65,196	343.65
As at 1st April, 2023	3,43,65,196	343.65
Additions/(Reductions)	-	-
As at 31st March, 2024	3,43,65,196	343.65

18.3 Details of Shareholder holding more than 5 percent share in Company:

Particulars	No. of shares	% Holding
Integra Holding AG		
As at 31st March, 2024	1,87,23,341	54.48%
As at 31st March, 2023	1,87,23,341	54.48%

18.4 Right, Preferences and restrictions attached to Shares

Equity shares

The Company has only one class of equity shares having a par value of ₹ 1/- per share. Each holder of equity shares is entitled to one vote per share. Any dividend declared by the company shall be paid to each holder of Equity shares in proportion to the number of shares held to total equity shares outstanding as on that date.

In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive remaining assets of the Company after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.



18.5 Promoter's Shareholding

Promoter Name	As at 31st March, 2024		
Promoter Name	No of shares	% of total shares	% change during the year
Integra Holding AG	1,87,23,341	54.48	Nil

	As at 31st March, 2023		
Promoter Name	No of shares % of total shares % change during to		% change during the year
Integra Holding AG	1,87,23,341	54.48	-0.35%

19 Other Equity (Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Securities Premium	371.48	371.48
Employee Stock Option Reserve	11.44	11.44
General Reserve	271.97	271.97
Retained Earnings	6,680.79	5,223.20
TOTAL	7,335.68	5,878.08

19.1 Particulars relating to Other Equity

Particulars	As at 31st March, 2024	As at 31st March, 2023
Securities Premium (Refer Note No.19.2)		
Balance at the beginning of the year	371.48	329.48
Addition/(Deduction) during the year	-	42.00
Balance at the end of the year	371.48	371.48
Employee Stock Option Reserve Stock Option Reserve (Refer Note No. 19.3)		
Balance at the beginning of the year	11.44	33.62
Addition/(Deduction) during the year	-	-22.19
Balance at the end of the year	11.44	11.44
General Reserve (Refer Note No.19.4)		
Balance at the beginning of the year	271.97	249.09
Addition/(Deduction) during the year	-	22.87
Balance at the end of the year	271.97	271.97
Retained Earnings		
Balance at the beginning of the year	5,223.20	3,403.43
Add: Net Profit for the Year	1,452.04	1,818.52
Add/(Less): Remeasurement of the Net Defined benefit liability/asset net of tax effect	5.55	1.24
Balance at the end of the year	6,680.79	5,223.20
TOTAL	7,335.68	5,878.09

- **19.2** Securities Premium Reserve is used to record the premium on issue of equity shares. The reserve is utilised in accordance with the provision of the Companies Act, 2013.
- **19.3** Employee Stock Option Reserve Stock Option Reserve is used to recognise the fair value of equity settled share based payment transactions.
- **19.4** The General Reserve is used from time to time to transfer profits from retained earnings for appropriation purposes. As the General Reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income, items included in the general reserve is not reclassified subsequently to the Statement of Profit and Loss.



Notes to the Consolidated Financial Statements 20 Borrowings

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Secured		
4% Cumulative Redeemable Preference Shares	-	1,240.00
TOTAL		1,240.00

- 20.1 The Company has been authorised to issue 14,000,000 Cumulative Redeemable Preference Shares (CRPS) of ₹ 10/- each, out of which the Company has issued 12,400,000 4% Cumulative Redeemable Preference Shares of ₹ 10/- each fully paid up on 28th October, 2004.
- 20.2 The CRPS holders comprising the present issue shall rank pari–passu interse with any preference or priority of one over the other or others of them. The CRPS holder have right to receive dividend @ 4% p.a. in respect of the amount paid–up on the CRPS for a period of 20 years from the date of allotment of CRPS, only out of profits, if any, of the Company. The dividend as and when declared by the Company shall be paid to the shareholder on the record date, which the Board may fix from time to time. If in any year, the Company has not declared any dividend on the CRPS, the right to the dividends shall accumulate and the accumulated dividends will be paid out of the profits, if any, of the subsequent financial year(s) including carry forward profits, if any, of the previous years, before any dividend is paid to the Equity Shareholders. Such right to receive the accumulated dividend, if any, will cease on the expiry of 20 years from the date of allotment i.e. 27th October, 2004.
 - In the event of liquidation of the Company, the Preference shareholders will be entitled to receive their capital contribution in the Company after the distribution / repayment of all creditors but before distribution to equity shareholders. The distribution to the preference shareholders will be in proportion of the number of shares held by each shareholder."
- 20.3 As per requirements of Ind AS 32 "Financial Instrument Presentation", 4% cumulative redeemable preference shares have been classified as financial liabilities.
- **20.4** Consequent to classification of cumulative redeemable preference shares as borrowings, liability pertaining to undeclared dividend is provided for as Finance cost but it is not declared, distributed or paid.

21 Provisions (Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Gratuity Provision	10.92	20.64
Unavailed Leave and compensated absences	17.10	15.81
TOTAL	28.01	36.45

22 Borrowings (Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Secured		
4% Cumulative Redeemable Preference Shares	1,240.00	-
(Refer Note 20.1 to 20.4)		
Loans repayable on demand		
Bank Overdraft	198.59	-
(Refer Note 22.1)		
Working capital loan	-	200.00
(Refer Note 22.2)		
Unsecured		
Bill Discounting Facility	1,029.93	546.00
TOTAL	2,468.52	746.00

- 22.1 Overdraft facility is secured by pledge of Fixed Deposits.
- 22.2 Working capital loan facility is secured by pledge of Fixed Deposits.



23 Trade Payables

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Outstanding dues of micro enterprises and small enterprises	149.98	98.78
Outstanding dues of creditors other than micro enterprises and small enterprises	731.80	911.16
TOTAL	881.77	1,009.94

- 23.1 Payment towards trade payables is made as per the terms and conditions of the contract / purchase orders. The average credit period is 30 90 days.
- 23.2 Disclosures related to the Micro, Small and Medium Enterprises.
 On the basis of confirmation obtained from the supplier who have registered themselves under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act, 2006) and based on the information available with the company. No claim has been received during the year by the company. The following are the details:

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
The principle amount and the interest due thereon remaining unpaid to any supplier at the end of each accounting year;		
i) Principal Amount (Refer note below)	226.60	98.78
ii) Interest Due	1	4.01
The amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 (27 of 2006), along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	1	ı
The amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;	-	-
The amount of interest accrued and remaining unpaid at the end of each accounting year; and	-	4.01
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	-	-

Note: Out of above, amount pertaining to Medium Enterprises is Rs. 76.63 lakhs (PY Nil)

23.3 Trade Payables ageing schedule for the year ended as on March 31, 2024 and March 31, 2023

Particulars	Less than 1 year	1-2 years	2-3 Years	More than 3 Years	Total
As at 31st March, 2024					
MSME	226.60	-	-	-	226.60
Others	651.68	3.49	-	-	655.17
Disputed Dues - MSME	-	-	-	-	-
Disputed Dues - Others	-	-	-	-	-
As at 31st March, 2023					
MSME	98.78	-	-	-	98.78
Others	910.51	0.65	-	-	911.16
Disputed Dues - MSME	-	-	-	-	-
Disputed Dues - Others	-	-	-	-	-



24 Other Financial liabilities

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Expenses payable Dividend Payable on Redeemable Preference Shares (Refer Note 20.4)	132.48 963.50	114.60 913.90
TOTAL	1,095.98	1,028.50

25 Other Current Liabilities

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Statutory dues payable	57.49	98.18
Advance Received from Customers	134.79	52.19
TOTAL	192.28	150.37

26 Provisions

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Provision for Employee benefits Gratuity Provision Unavailed Leave and compensated absences	166.40 12.50 2.02	143.83 9.12 1.20
TOTAL	180.92	154.15

27 Current Tax Liabilities

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Income tax payable (net)	24.34	43.40
TOTAL	24.34	43.40

28 Revenue From Operation

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Sale of Products Sale of Services Other Operating Revenue	13,874.46 189.35 618.58	12,655.65 95.43 564.97
TOTAL	14,682.38	13,316.05

29 Other Income

Particulars	For the year ended	For the year ended
	31st March, 2024	31st March, 2023
Interest Income	55.11	45.54
Reversal of Provision for Doubtful Debts	8.11	6.17
Exchange Fluctuations (Net)	-	2.14
Export Incentive	12.35	1.34
Miscellaneous Income	9.25	1.54
TOTAL	84.81	56.73



Details of Interest Income	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Interest from Banks on Fixed Deposits	50.71	42.47
Interest From Others	4.39	3.07
TOTAL	55.11	45.54

30 Cost of Material Consumed

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Consumption of Raw Materials	7,911.04	7,275.52
TOTAL	7,911.04	7,275.52

31 Purchases of Stock-in-Trade

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Purchase of Stock in Trade	37.70	68.72
TOTAL	37.70	68.72

32 Changes In Inventories

(Amount in lakhs)

		(Fillioune III lakiis)
Particulars		For the year ended 31st March, 2023
Opening Stock		
- Work in Progress	1,126.89	1,206.08
- Stock in Trade	23.13	8.12
	1,150.02	1,214.21
Closing Stock		
- Work in Progress	1,327.65	1,126.89
- Stock in Trade	13.52	23.13
	1,341.17	1,150.02
TOTAL	-191.15	64.18

33 Employee Benefit Expenses

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Salaries & Wages	1,305.11	987.33
Share based payments	-	0.69
Contribution of Provident Fund & Other Fund	112.96	85.10
Staff Welfare expense	232.11	226.34
TOTAL	1,650.18	1,299.46



(Amount in lakhs)

Notes to the Consolidated Financial Statements

34 Finance Costs

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Interest on Bank Loan	5.71	25.38
Discounting Charges	63.75	40.02
Interest on Statutory Payments	4.80	1.49
Dividend on Preference shares	49.60	49.60
Bank Charges & Commission	1.02	0.97
TOTAL	124.88	117.46

35 Depreciation and amortization expense

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Depreciation of tangible assets	253.03	201.25
Amortization of intangible assets	24.80	14.82
TOTAL	277.83	216.07

36 Other Expenses

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Consumption of Stores & Spares	741.18	650.10
Job Work & Processing Charges	167.20	134.23
Labour Charges	1,063.50	889.98
Power & Fuel	191.24	166.16
Repairs To Factory Building	0.37	27.52
Repairs To Plant & Machinery	14.02	32.94
Repairs To Others	35.67	42.14
Insurance Expenses	45.19	33.87
Auditor's Remuneration	8.76	8.80
Legal & Professional Charges	93.51	80.37
Exchange Fluctuations (Net)	1.38	-
Miscellaneous Expense*	69.68	58.20
Rent	8.03	8.79
Rates & Taxes	4.41	10.84
Security & Other Services	100.14	87.93
Director's Sitting Fees	21.70	14.30
Commission To Directors	21.37	18.96
Travelling Expenses	91.18	59.24
Commission & Brokerage	20.98	11.59
Selling & Distribution Expenses	120.98	105.19
CSR Expenses	26.45	19.92
Provision for Doubtful Debts	7.59	4.00
TOTAL	2,854.52	2,465.07

^{*} None of the item individually accounts for more than Rs.10,00,000 or 1% of revenue whichever is higher.



Notes to the Consolidated Financial Statements Payment to Auditors has been Classified Below:

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Payment to Statutory Auditors		
- For Statutory Audit (Including Limited Review)	7.65	7.65
- For Other Certification / Services	1.11	1.15
- For Reimbursement of Expense	-	-
Total	8.76	8.80

37 Tax Expense

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Current tax in relation to:		
- Current years	378.08	334.67
- Earlier years	0.26	5.10
Deferred Tax		
In respect of current year	43.88	58.09
Unused Tax Credits	230.21	-349.59
Total income tax expense recognised in the current year	652.43	48.28

$37.1\,\text{The}$ income tax expense for the year can be reconciled to the accounting profit as follows:

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Profit before tax	2,102.19	1,866.29
Income tax expense calculated at 29.12% (2022-2023: 17.47%)	612.16	326.04
Expenses not allowed in Income Tax	-	-
Depreciation	2.13	57.80
Tax adjustment of earlier years	0.26	5.10
Unused tax credit(MAT)	-	(349.59)
Others	37.88	8.92
	652.43	48.28

38 Commitments

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Estimated amount of contracts remaining to be executed on capital account (net of advances)	1,242.73	133.21
Bank Guarantee	49.21	48.59

39 Contingent Liabilities

Contingent Liabilities not provided for are classified as under:

Particulars	As at 31st March, 2024	As at 31st March, 2023
Income Tax	123.95	123.95
Excise / Service tax and Value added Tax matters	-	112.27
Pending Labour Cases	24.89	37.07



40 Operating Lease Arrangements

40.1 The Company has applied Appendix C to Ind AS 17 'Leases' to office and other assets to evaluate whether these contracts contains a lease or not. Based on evaluation of the terms and conditions of the arrangements, the Company has evaluated such arrangements to be operating leases.

The Company has obtained certain premises for its business operations under operating leases or leaves and license agreements. These are generally cancellable and range between 11 months to 5 years under leave and licenses or longer for other lease and are renewable by mutual consent on mutually agreeable terms. The Company has given refundable interest free security deposits in accordance with the agreed terms.

40.2 Lease Payments recognised during the year:

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Rent Expense	8.03	8.79

41 Employee Benefits:

In accordance with the stipulations of the Indian Accounting Standard 19 (IND AS 19) "Employee Benefits", the disclosures of employee benefits as defined in the Indian Accounting Standard are given below:

41.1 Defined Contribution Plan

The Company makes contribution towards Employee Provident Fund. The Company is required to contribute specified percentage of payroll cost. The Company has recognised the following amounts in the Statement of Profit and Loss:

(Amount in lakhs)

Particulars	For the year ended 31st March, 2024	For the year ended 31st March, 2023
Contribution to Provident Fund	59.65	48.12
TOTAL	59.65	48.12

41.2 Defined Benefits Plan

Gratuity

15 days salary for each completed year of service. Vesting period is 5 years (Other than Death / Disability). The payment is at actual on resignation, termination, disablement or on death. The liability for gratuity as above is recognised on the basis of actuarial valuation.

 $The Company makes contribution to Life Insurance Corporation (LIC) \ for gratuity benefits according to the Payment of Gratuity Act, 1972.$

The Company recognizes the liability towards the gratuity at each Balance Sheet date.

The most recent actuarial valuation of the defined benefit obligation for gratuity was carried out at March 31, 2023 by an actuary. The present value of the defined benefit obligations and the related current service cost and past service cost, were measured using the Projected Unit Credit Method, which recognises each period of service as giving rise to additional unit of benefit entitlement and measures each unit separately to build up the final obligation. Scheme is funded through LIC.

These plans typically expose the Company to actuarial risks such as: Investment risk, Market risk, Legislative risk, Salary risk and Liquidity risk.

Investment risk	For funded plans that rely on insurers for managing the assets, the value of assets certified by the insurer may not be the fair value of instruments backing the liability. In such cases, the present value of the assets is independent of the future discount rate. this can result in wide fluctuations in the net liability or funded status if there are significant changes in the discount rate during the inter-valuation period.
Market risk	It is a collective term for risks that are related to changes and fluctuations of the financial markets. One actuarial assumption that has a material effect is the discount rate. The discount rate reflects the time value of money. An increase in discount rate leads to decrease in defined benefit obligation of the plan benefits & vice versa. this assumption depends on the yields on the corporate bonds and hence the valuation of liability is exposed to fluctuations in the yields at the valuation date.
Legislative risk	It is the risk of increase in the plan liabilities or reduction in the plan assets due to change in the regulation. The government may amend the payment of Gratuity Act thus requiring the companies to pay higher benefits to the employees. This will directly affect the present value of the Defined benefit Obligation and the same will have to be recognized immediately in the year when any such amendment is effective.



Salary risk	Salary hikes that are higher than the assumed salary escalation will result into an increase in obligation at a rate that is higher than expected.
Liquidity risk	Employees with high salaries and long durations or those higher in hierarchy, accumulate significant level of benefits. If some of such employees resign/retire from the company there can be strain on the cashflow.

No other post-retirement benefits are provided to these employees.

The principal assumptions used for the purposes of the actuarial valuations were as follows:

Particulars	As at 31st March, 2024	As at 31st March, 2023
Mortality	Indian Assured Lives Mortality	Indian Assured Lives Mortality
	(2012-14) Ultimate	(2006-08) Ultimate
Withdrawal Rates	1.00%	1.00%
Discount Rate (%)	7.12%	7.38%
Salary escalation rate (%)	5.00%	5.00%
Rate of Return on Plan Assets (%)	7.67%	7.01%

41.3 The following tables sets out the status of the gratuity plan and the amounts recognised in the Company's financial statements as at March 31.

I. Reconciliation in present value of obligations (PVO) - Defined benefit obligation:

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
I. Defined Benefit obligation	Gratuity (Funded)	Gratuity (Funded)
Current Service Cost	22.83	17.81
Interest Cost	10.28	9.13
Actuarial (gain)/ loss on obligations	(7.76)	(7.81)
Benefits paid	(8.66)	(4.21)
PVO at the beginning of the year	143.60	128.69
PVO at the end of the year	160.29	143.60
II. Reconciliation of the fair value of Plan Assets		
Expected return on Plan Assets	8.62	7.50
Actuarial gain / (Loss) on Plan Assets	0.08	(6.06)
Contributions by employer	23.00	25.63
Benefits Paid	(8.66)	(4.21)
Fair value of Plan Assets at the beginning of the year	113.84	90.97
Fair value of Plan Assets at the end of the year	136.87	113.84
III. Reconciliation of PVO and Fair value of Plan of assets		
PVO at the end of the year	160.29	143.60
Fair value of Planned assets at the end of the year	136.87	113.84
Net (asset) / liability recognised in the Balance Sheet	23.42	29.76
IV. Service Cost		
Current Service Cost	22.83	17.81
Interest Cost on benefit obligation	10.28	9.13
Expected return on Plan Assets	8.62	7.50
Components of defined benefit costs recognised in Employee Benefit expenses	24.49	19.43
Remeasurement on the net defined benefit liability:		
Actuarial (gain)/ loss on obligations	(7.84)	(1.75)
Net Cost	16.66	17.68

Experience Adjustment	On Plan Liabilities - Loss/(Gain)	On Plan Assets - (Loss)/Gain
As on 31st March, 2024	(14.21)	0.08
As on 31st March,2023	(5.08)	(6.06)
As on 31st March,2022	18.65	(1.65)
As on 31st March,2021	(3.80)	(0.14)
As on 31st March,2020	3.26	0.60



41.4 The fair value of plan assets at the end of the reporting period for each category, are as follows: Gratuity and Leave 100% managed by Insurer (LIC).

41.5 Sensitivity analysis as for gratuity

(Amount in lakhs)

Significant Actuarial Assumptions	As at 31st March, 2024	As at 31st March, 2023
Discount Rate		
Up by 1%	(15.18)	(14.35)
Down by 1%	18.35	17.43
Salary Escalation		
Up by 1%	17.76	16.80
Down by 1%	(15.34)	(14.65)
Withdrawal Rate		
Up by 1%	3.43	3.98
Down by 1%	(4.08)	(4.70)

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Sensitivity due to mortality & withdrawals are not material & hence impact of change not calculated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognised in the Balance Sheet.

41.6 Maturity Profile of Defined Benefit Obligation and other long term employee benefits:

(Amount in lakhs)

Experience Adjustment	As at 31st March, 2024	As at 31st March, 2023
Defined Benefit:		
Gratuity:		
Less than One Year	12.50	9.12
One to Three Years	51.04	40.09
Three to Five Years	26.32	32.69
More than Five Years	70.43	61.70

42 Operating Segment

The Company's operations fall under single segment namely "Manufacturing of Machineries and Components", taking into account the risks and returns, the organization structure and the internal reporting systems.

Segment revenue from "Manufacturing of Machineries and Components" represents revenue generated from external customers which is attributable to the company's country of domicile i.e. India and external customers outside India as under: (Amount in lakhs)

Experience Adjustment	As at 31st March, 2024	As at 31st March, 2023
Revenue from		
- Outside India	613.77	259.57
- In India	14,068.61	13,056.48

All assets are located in the company's country of domicile i.e. India.

Concentration of Revenues from three customers of the group were 62.17% and 53.03% of total revenue for the year ended 31st March, 2024 and 31st March, 2023 respectively.



43 Disclosure as required by Indian Accounting Standard -24 are given below:-

Nature of Relationship	Name of Related Parties		
Holding Company	Integra Holding AG, Switzerland		
Fellow Subsidiary	Aquametro Oil and Marine AG, Switzerland		
	Integra Metering AG, Switzerland		
	Integra Managament and Finanz AG, Switzerland		
Associate	Integra Systems Pvt. Ltd		
Enterprises owned or significant influence by key	Integra Metering S.A.S. France		
management personnel or their relatives	Shaily Engineering Plastics Ltd		
Key Management Personnel	Mrs. Corinne Ruckstuhl (Chairperson and Non Executive Director)		
	Mr. Adrian Oehler (Non Executive Director)		
	Mr. Shalin Divatia (Independent Director)		
	Mr. Rahul Divan (Independent Director)		
	Mr. Bhargav Patel (Independent Director) upto 06.02.2024		
	Mr. Mahendra Sanghvi (Independent Director)		
	Mr. Bharat Salhotra (Independent Director) from 01.06.2023		
	Mr.Bhavin Kariya (Chief Executive Officer)		
	Mr. Kunal Thakrar (Chief Financial Officer)		
	Mrs.Harneet Kaur Anand (Company Secretary) upto 03.02.2024		
	Mr. Ravi Thanki (Company Secretary) from 08.04.2024		

43.1 Transactions with related parties:

Nature of Transaction	Fellow Subsidiary	Associate	Directors / Key Management Personnel	Enterprises owned or significant influence by Key Management Personnel	Total
Material Purchase	16.10	-	-	44.71	60.81
	(19.71)	-	-	(63.71)	(83.42)
a. Aquametro Oil and Manine AG, Switzerland	16.10	-	-	-	16.10
	(19.71)	-	-	-	(19.71)
b. Shaily Engineering Plastics Ltd	-	-	-	44.71	44.71
	-	-	-	(63.71)	(63.71)
Sale of Services	27.31	-	-	-	27.31
	(5.12)	-	-	-	(5.12)
a. Integra Metering S.A.S.	-	-	-	-	-
	(5.12)	-	-	-	(5.12)
b. Integra Metering AG	27.31	-	-	-	27.31
	-	-	-	-	-
Management Contract	96.03	-	-	-	96.03
	(71.93)	-	-	-	(71.93)
a. Aquametro Oil and Manine AG, Switzerland	96.03	-	-	-	96.03
	(71.93)	-	-	-	(71.93)
Reimbursement of Expenses	40.45	-	-	-	40.45
	(27.55)	-	-	-	(27.55)
a. Integra Holding AG, Switzerland	4.62	-	-	-	4.62
	(3.35)	-	-	-	(3.35)



(Amount in lakhs)

Nature of Transaction	Fellow Subsidiary	Associate	Directors / Key Management Personnel	Enterprises owned or significant influence by Key Management Personnel	Total
b. Integra Management and Finanz AG,					
Switzerland	35.83	-	-	-	35.83
	(24.20)	-	-	-	(24.20)
Director's Sitting Fees	-	-	21.70	-	21.70
	-	-	(14.30)	-	(14.30)
a. Mr. Adrian Oehler	-	-	3.40	-	3.40
	-	-	(1.20)	-	(1.20)
b. Mrs. Corinne Ruckstuhl	-	-	3.50	-	3.50
	-	-	(3.00)	-	(3.00)
c. Mr. Shalin Divatia	-	-	4.20	-	4.20
	-	-	(3.00)	-	(3.00)
d. Mr. Rahul Divan	-	-	3.50	-	3.50
	-	-	(2.40)	-	(2.40)
e. Mr. Bhargav Patel	-	-	2.40	-	2.40
	-	-	(2.60)	-	(2.60)
f. Mr. Mahendra Sanghvi	-	-	2.70	-	2.70
	-	-	(2.10)	-	(2.10)
g. Mr. Bharat Salhotra	-	-	2.00	-	2.00
	-	-	-	-	-
Director's Commission	-	-	21.37	-	21.37
	-	-	(18.96)	-	(18.96)
a. Mr. Adrian Oehler	-	-	3.21	-	3.21
	-	-	(3.16)	-	(3.16)
b. Mrs. Corinne Ruckstuhl	-	_	3.21	-	3.21
	-	_	(3.16)	-	(3.16)
c. Mr. Shalin Divatia	-	_	3 .21	-	3.21
	-	_	(3.16)	-	(3.16)
d. Mr. Rahul Divan	-	_	3.21	-	3.21
	-	_	(3.16)	-	(3.16)
e. Mr. Bhargav Patel	-	_	2.69	-	2.69
C	-	_	(3.16)	_	(3.16)
f. Mr. Mahendra Sanghvi	-	_	3.21	-	3.21
G	-	_	(3.16)	_	(3.16)
g. Mr. Bharat Salhotra	_	_	2.62	_	2.62
	_	_	_	_	_
Remuneration			91.49		91.49
			(77.15)		(77.15)
a. Mr. Bhavin Kariya	_	_	66.34	-	66.34
	_	_	(57.19)	_	(57.19)
b. Mrs. HarneetKaur Anand	_	_	13.45	_	13.45
5	_	_	(11.06)	_	(11.06)
c. Mr. Kunal Thakrar		_	11.71		11.71
C. M. Randi Hidridi		_	(8.89)		(8.89)

Amounts in bracket indicate previous year figures.



43.2 Outstanding Balances :

(Amount in lakhs)

Particulars	Fellow Subsidiary	Associate	Directors / Key Management Personnel	Enterprises owned or significant influence by Key Management Personnel	Total
Receivables:					
a. Aquametro Oil and Manine AG, Switzerland	8.13	-	-	-	8.13
	(6.31)	-	-	-	(6.31)
b. Integra Metering AG	2.57	-	-	-	2.57
	-	-	-	-	-
Payables					
a. Shaily Engineering Plastics Ltd	-	-	-	6.31	6.31
	-	-	-	(17.51)	(17.51)
b. Aquametro Oil and Manine AG, Switzerland	3.49	-	-	-	3.49
	(10.14)	-	-	-	(10.14)
c. Integra Management and Finanz AG, Switzerland	6.04	-	-	-	6.04
	-	-	-	-	-
d. Mr. Adrian Oehler	-	-	2.21	-	2.21
	-	-	(3.16)	-	(3.16)
e. Mrs. Corinne Ruckstuhl	-	-	2.21	-	2.21
	-	-	(3.16)	-	(3.16)
f. Mr. Shalin Divatia	-	-	2.89	-	2.89
	-	-	(3.16)	-	(3.16)
g. Mr. Rahul Divan	-	-	2.89	-	2.89
	-	-	(3.16)	-	(3.16)
h. Mr. Bhargav Patel	-	-	2.42	-	2.42
	-	-	(3.16)	-	(3.16)
i. Mr. Mahendra Sanghvi	-	-	2.89	-	2.89
	-	-	(3.16)	-	(3.16)
j. Mr. Bharat Salhotra	-	-	2.36	-	2.36
	-	-	-	-	-
k. Mr. Bhavin Kariya	-	-	2.35	-	2.35
•	-	-	(2.68)	-	(2.68)
I. Mrs. HarneetKaur Anand	-	-	-	-	-
	-	-	(0.67)	-	(0.67)
m. Mr. Kunal Thakrar	-	-	0.73	-	0.73
	_	_	(0.65)	-	(0.65)

43.3 Compensation to Key Management Personnel

(Amount in lakhs)

Doubles Louis	For the year ended	For the year ended
Particulars	31st March, 2024	31st March, 2023
Short term employee benefits	88.22	74.31
Post employment benefits	3.27	2.84
Other benefits	43.07	33.26
Total	134.56	110.40

44 Earnings per share (EPS):

Particulars	For the year ended	For the year ended
Particulars	31st March, 2024	31st March, 2023
Profit available to equity shareholders(In lakhs)	1,452.04	1,818.52
Weighted Average number of Equity Shares (Face Value of ₹ 1 each)		
- Basic	3,43,65,196	3,43,29,360
- Diluted	3,43,65,196	3,43,29,360
Earning per share of ₹1 each		
Basic Earnings per share (₹)	4.23	5.30
Diluted Earnings per share (₹)	4.23	5.30



- **45** The value of realization of assets other than fixed assets and non current investment in the ordinary course of business will not be less than the value at which they are stated in the Balance Sheet.
- 46 The balances of trade receivables and trade payables are subject to adjustment if any on reconciliation/settlement.
- 47 The Company did not have any long term contracts including derivative contracts for which there were any material foreseeable losses.

48 Financial instruments Disclosure

48.1 Capital Management

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders.

The Company manages its capital so as to safeguard its ability to continue as a going concern and to optimise returns to shareholders. The capital structure of the Company is based on management's judgement of its strategic and day-to-day needs with a focus on total equity so as to maintain investor, creditors and market confidence.

The management and the Board of Directors monitors the return on capital as well as the level of dividends to shareholders. The Company may take appropriate steps in order to maintain, or if necessary adjust, its capital structure.

Categories of financial instruments

(Amount in lakhs)

Particulars	As at 31st March, 2024	As at 31st March, 2023
Financial assets		
Measured at amortised cost		
Trade receivables	4,040.06	3,604.56
Cash and cash equivalents	318.20	285.70
Other Bank Balance	508.46	482.32
Loans	2.75	2.12
Other financial assets	136.95	174.87
Financial liabilities		
Measured at amortised cost		
Borrowings	2,468.52	1,986.00
Trade payables	881.77	1,009.94
Dividend Payable on Redeemable Preference Shares	963.50	913.90
Other financial liabilities	132.48	114.60

48.2 Financial risk management

The Company's principal financial liabilities, comprise loans and borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets include deposits, trade and other receivables, and cash and cash equivalents that derive directly from its operations.

The Company is exposed to market risk, credit risk and liquidity risk. The Company's senior management oversees the management of these risks. The senior Management ensures that the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. It is the Company's policy that no trading in derivatives for speculative purposes may be undertaken. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below."

48.2.1 Market Risk

Market risk is the risk or uncertainty arising from possible market price movements and their impact on the future performance of the business. The major components of market risk are price risk, foreign currency risk and interest rate risk.

A. Commodity price risk

The Company is affected by the price volatility of certain commodities. Its operating activities require the ongoing manufacture of machineries and components and therefore require a continuous supply of steel as principal raw material.



The Company's management has developed and enacted a risk management strategy regarding commodity price risk and its mitigation.

B. Foreign Currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities.

The aim of the Company's approach to management of currency risk is to leave the Company with no material residual risk.

The carrying amount of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

Particulars	As at 31st March, 2024	As at 31st March, 2023
Net Assets / (Liabilities)		
CHF	1.18	-3.83
US\$	15.68	100.73
EURO	-131.61	-48.11

Sensitivity to risk

A 5% strengthening of the INR against key currencies to which the Company is exposed would have led to approximately an additional ₹ 7.42 lakhs (PY ₹ 2.44 lakhs) gain in the Statement of Profit and Loss. A 5% weakening of the INR against these currencies would have led to an equal but opposite effect.

C. Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's short term debt obligations with floating interest rates.

The Company invests the surplus fund generated from operations in bank deposits. Considering these bank deposits are short term in nature, there is no significant interest rate risk.

The Company has laid policies and guidelines including tenure of investment made to minimise impact of interest rate risk.

48.2.2 Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counter-party fails to meet its contractual obligations.

The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

A. Trade Receivable

Customer credit risk is managed by the Company subject to the Company's established policy, procedures and control relating to customer credit risk management. Outstanding customer receivables are regularly monitored and any shipments to major customers are generally covered by letters of credit or other forms of credit insurance.

An impairment analysis is performed at each reporting date on an individual basis. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note no. 12

B. Financial instruments and cash deposits

Credit risk from balances with banks and financial institutions is managed by the management in accordance with the Company's policy. The Company's maximum exposure to credit risk for the components of the Balance Sheet at 31 March 2024 and 31 March 2023 is the carrying amounts as illustrated in Note no. 13.

48.2.3 Liquidity risk

Liquidity risk is the risk that the Company will face in meeting its obligations associated with its financial liabilities. The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, bank loans, preference shares and finance leases.

The Company monitors its risk of a shortage of funds using a liquidity planning tool.

The following table shows the maturity analysis of the Company's financial liabilities based on contractually agreed undiscounted cash flows as at the Balance Sheet date.



Particulars	Within 1 year	Exceeding one year	Total
As at 31 March, 2024			
Borrowings	2,468.52	-	2,468.52
Trade Payable	881.77	-	881.77
Dividend Payable on Redeemable Preference Shares	963.50	-	963.50
Expenses payable	132.48	-	132.48
Total	4,446.27	-	4,446.27
As at 31 March, 2023			
Borrowings	746.00	1,240.00	1,986.00
Trade Payable	1,009.94	-	1,009.94
Dividend Payable on Redeemable Preference Shares	913.90	-	913.90
Expenses payable	114.60	-	114.60
Total	2,784.44	1,240.00	4,024.44

49 Fair Value Measurement

- 49.1 Fair value of the Company's financial assets that are measured at fair value on recurring basis.
- **49.2** Management considers that the carrying value of financial assets and financial liabilities recognised in the financial statement approximates their fair value.

50 Employee Stock option

At the Annual General Meeting of the Company held on 12th August 2015 members of the Company passed a special resolution for introducing a "Integra Engineering India Employees Stock Option Plan 2015" for the benefit of employees of the Company. The resolution also accorded approval for the Board of Directors, to formulate the Scheme as per broad parameters outlined in the resolution. Pursuant to the Scheme, the Company has granted options to eligible employees of the Company under Plan. Each option entitles for one equity share. The options under this grant will vest to the employees as 20%, 40% and 40% of the total grant at end of third, fourth and fifth year from the date of grant, respectively, with an exercise period of three years for each grant. The vesting conditions include service terms and performance of the employees. These options are exercisable at an exercise price of ₹ 36/-per share (Face Value of ₹ 1 per share).

The fair value of each equity settled option is estimated on the date of grant using the Black-Scholes-Merton model, with the following assumptions:

Particulars	
Grant date	22nd August 2017
No of Option Granted	1,80,000
Option Value as on grant date	
Fair Value per ESOP option (₹)	19.06
Value of Option (₹)	34,30,800
Parameters of Fair Value of Options as on grant date	
Stock Price as on grant date (₹)	39.75
Exercise Price (₹)	36.00
Volatility	45.29%
Risk Free rate	6.52%
Weighted Average time of Expiry	4.2 Years

Movement in share options during the year:

	As at 31st N	March, 2024	As at 31st March, 2023		
Particulars			Number of share options	Weighted average exercise price	
Balance at the beginning of the year	60,000	36	1,80,000	36	
Granted during the year	-	-	-	-	
Exercised during the year	-	-	1,20,000	36	
Balance at the end of the year	60,000	36	60,000	36	

During the year ended 31st March 2024, the company had charged to statement of Profit and Loss as employee benefit expenses ₹ Nil (P.Y.₹ 0.69 lakhs) by creating an Employee stock option reserve which is grouped under the head 'Other Equity'.



51 Other Statutory Informations

- (i) The company does not have any Benami property, where any proceeding has been initiated or pending against the company for holding any Benami property.
- (ii) The company does not have any charges or satisfaction thereof, which is yet to be registered with ROC beyond the statutory period.
- (iii) The company have not traded or invested in Crypto currency or Virtual Currency during the year.
- (iv) The company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (v) The company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (vi) The company has no such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.
- 52 a. The details of associate which is included in the CFS of the Company and the Company's effective ownership therein is as under:

Name of the Company	Relationship	Country of	Group's Proportion of Ownership Interest		
Name of the company	Kelationship	Incorporation	31st March, 2024	31st March, 2023	
Integra Systems Private Limited	Associate	India	50%	50%	

b. Information as per Schedule III of Section 129 of the Companies Act, 2013 is provided as under:

	Net Assets i.e Total Asse	ets minus Total Liabilities	Share in Profit or Loss	
Particulars	As a % of consolidated Net Assets	(Amount in lakhs)	As a % of consolidated Net Assets	(Amount in lakhs)
Integra Engineering India Limited (Parent)	100	7,679.33	100	1,452.04
		(PY: 6,221.73)		(PY: 1,818.52)
Subsidiaries:				
1. Foreign : NA				
2. Indian : NA				
Associates:				
(Investment as per equity method)				
1. Indian:				
Integra Systems Private Limited	(Refer Note 8.1)	(238.46)	(Refer Note 8.1)	-
		(PY: (238.46))		(PY:-)
2. Foreign: NA				
	100	7,679.33		1,452.04

53 Integra Engineering India Limited (IEIL) has investment in equity shares in Integra Systems Private Limited (ISPL) amounting to Rs.1000 (1000)

Integra Systems Private Limited has passed a resolution under section 271(A) of the Companies Act 2013 for winding up and made application C.P. 9 of 2020 before National Company Law Tribunal (NCLT), Ahmedabad Bench on 3rd February, 2020 and same was listed for hearing on 1st April, 2020, The matter is under consideration of NCLT and no final order has been passed. ISPL has prepared these financial statements on non going concern basis, given the plan to liquidate voluntarily and hence accounted for all assets on the realisable basis and all liabilities as expected to be discharged.





54 Approval of Financial statements:

Consolidated financial statements were approved by the Board of Directors on 30th May, 2024.

As per our report of even date attached

For CNK & Associates LLP Chartered Accountants

Firm Regn. No. 101961W/W-100036

Rachit Sheth Partner

Membership No. 158289

Place : Halol

Date: 30th May, 2024

For and on behalf of the Board Integra Engineering India Limited

Corinne Ruckstuhl Shalin Divatia
Chairperson Director
DIN: 03531399 DIN: 00749517

Place : Halol

Date: 30th May, 2024

Bhavin Kariya Kunal Thakrar Ravi Thanki
Chief Executive Officer Chief Financial Officer Company Secretary



Form AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

Part "A": Subsidiaries

(Amount in lakhs)

Sr. No.	Particulars	Details
1.	Name of the subsidiary	Not Applicable
2.	Reporting period for the subsidiary concerned, if different from	Not Applicable
	the holding company's reporting period	
3.	Reporting currency and Exchange rate as on the last date of the	Not Applicable
	relevant Financial year in the case of foreignsubsidiaries	
4.	Share capital	Not Applicable
5.	Reserves & surplus	Not Applicable
6.	Total assets	Not Applicable
7.	Total Liabilities	Not Applicable
8.	Investments	Not Applicable
9.	Turnover	Not Applicable
10.	Profit before taxation	Not Applicable
11.	Provision for taxation	Not Applicable
12.	Profit after taxation	Not Applicable
13.	Proposed Dividend	Not Applicable
14.	% of shareholding	Not Applicable

Notes: The following information shall be furnished at the end of the statement:

- 1. Names of subsidiaries which are yet to commence operations
- 2. Names of subsidiaries which have been liquidated or sold during the year.

Part "B": Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

(Amount in lakhs)

Name of Associate company	Latest balance sheet dated		associate held by ny on the year end Net worth attributable to shareholding as per latest balance sheet				
		Nos.	Amount of investment in associate		For the year	Considered in consolidation	Not Considered in consolidation
Integra Systems	31/03/2024 Audited	100000	10.00	(238.46)	(0.00)	NIL	(0.00)
Pvt Ltd	31/03/2023 Audited	100000	10.00	(238.46)	(0.00)	NIL	(0.00)

For Integra Engineering India Limited

Corinne Ruckstuhl Director DIN: 03531399 Shalin Divatia Director DIN: 00749517 Bhavin Kariya Chief Executive Officer Kunal Thakrar Chief Financial Officer Ravi Thanki Company Secretary

Place : Halol Date : 30th May, 2024



INTEGRA Engineering India Limited

Registered Office: P. O. Box No. 55, Chandrapura Village, Taluka: Halol-389350, Dist.: Panchmahals, Gujarat.

CIN: L29199GJ981PLC028741

Website: www.integraengineering.in